

Disclaimer

Forward Looking Statements. This presentation (this "Presentation") contains certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended, including statements regarding Global Blue Group Holding AG's ("Global Blue", "we" or "us") or its management's expectations, hopes, beliefs, intentions or strategies regarding the future. The words "anticipate", "believe", "continue", "could", "estimate", "expect", "intends", "may", "might", "plan", "possible", "potential", "predict", "project", "should", "would" and similar expressions may identify forward-looking statements, but the absence of these words does not mean that a statement is not forward-looking. These forward looking statements are based Global Blue will be those that we have anticipated. These forward-looking statements involve a number of risks, uncertainties (some of which are beyond Global Blue's control) or other assumptions that may cause actual results or performance to be materially different from those expressed or implied by these forward-looking statements. These include commercial expectations and other external factors, including political, legal, fiscal, market and economic conditions and factors affecting travel and traveller shopping, including the global COVID-19 pandemic and applicable legislation, regulations and rules (including, but not limited to, accounting policies and accounting treatments), movements in foreign exchange rates and other factors described under "Risk Factors" in Global Blue's prospectus dated October 13, 2020 filed with the Securities and Exchange Commission (the "SEC") pursuant to Rule 424(b) of the Securities Act of 1933, as amended, on October 15, 2020, and in other reports we file from time to time with the SEC, all of which are difficult to predict and are beyond Global Blue's control. Except as required by law, Global Blue is not undertaking any obligation to up

Intellectual Property. All rights to the trademarks, copyrights, logos and other intellectual property listed herein belong to their respective owners and Global Blue's use thereof does not imply an affiliation with, or endorsement by, the owners of such trademarks, copyrights, logos and other intellectual property. Solely for convenience, trademarks and trade names referred to in this presentation may appear with the ® or ™ symbols, but such references are not intended to indicate, in any way, that such names and logos are trademarks or registered trademarks of Global Blue.

Industry and Market Data. This Presentation contains statistical data, estimates and forecasts that have been provided by Global Blue and/or are based on independent industry publications or other publicly available information, as well as other information based on Global Blue's internal sources. This information involves many assumptions and limitations and you are cautioned not to give undue weight to these estimates. We have not independently verified the accuracy or completeness of such data, including those contained in these industry publications and other publicly available information. Accordingly, none of Global Blue nor its affiliates and advisors makes any representations as to the accuracy or completeness of these data. Certain amounts described herein have been expressed in U.S. dollars for convenience and, when expressed in U.S. dollars in the future, such amounts may be different from those set forth herein.

<u>Financial Information</u>. The historic financial information respecting Global Blue contained in this Presentation has been taken from or prepared based on the historical audited financial statements of Global Blue, which have been prepared in accordance with the International Financial Reporting Standards ("IFRS") as adopted by the International Accounting Standards Board ("IASB"), which are not materially different from IFRS as issued by the EU.

Non-IFRS Financial Measures. This presentation includes certain financial measures not prepared in accordance with IFRS, which constitute "non-IFRS financial measures" as defined by the rules of the U.S. Securities and Exchange Commission. These non-IFRS financial measures include: Adjusted Operating Expenses, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Depreciation & Amortization, Adjusted EBIT, Adjusted Profit Before Tax, Adjusted Income Tax Expense, Adjusted Net Income, Adjusted Net Income (Group Share), Net Financial Debt, Net Leverage Ratio.

Global Blue has included these non-IFRS financial measures because it believes they provide an additional tool for investors to use in evaluating the financial performance and prospects of Global Blue. These non-IFRS financial measures should not be considered in isolation from, or as an alternative to, financial measures determined in accordance with IFRS. In addition, these non-IFRS financial measures may differ from non-IFRS financial measures with comparable names used by other companies. Note however, that to the extent forward-looking non-IFRS financial measures are provided herein, they are not reconciled to comparable historic IFRS measures due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliation.



FINANCIAL HIGHLIGHTS

Q3 & 9M FY21/22 - Performance to 31 December 2021

- #1
- Whilst COVID-19 continues to impact the Travel Retail industry, Global Blue is seeing ONGOING SIGNS OF RECOVERY with a significant increase in revenue of 174% in Q3 FY21/22 vs. Q3 FY20/21 and an increase of 154% in 9M FY21/22 vs. 9M FY20/21.
- #2
- STRONG QUARTERLY IMPROVEMENT with TFS/AVPS revenue at 14% (Q1 FY21/22), 22% (Q2 FY21/22) and 32% (Q3 FY21/22) of pre-Covid levels.
- #3
- WIDE-RANGING SAVINGS PROGRAM continues to deliver with Fixed Adjusted Operating Expenses⁽¹⁾ reduced by 42% in 9M FY21/22 vs. 9M FY19/20.
- #4
- Significant improvement in Adjusted EBITDA at €3.3M in Q3 FY21/22 vs. €(8.9)M in Q3 FY20/21.



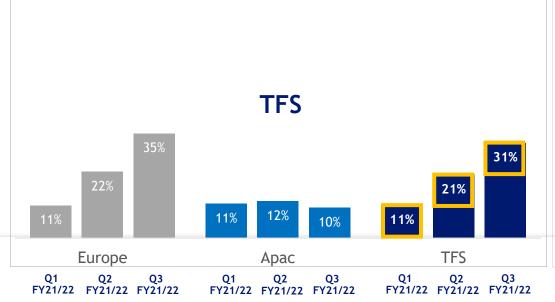
First quarter showing positive Adjusted EBITDA since beginning of Covid-19 crisis

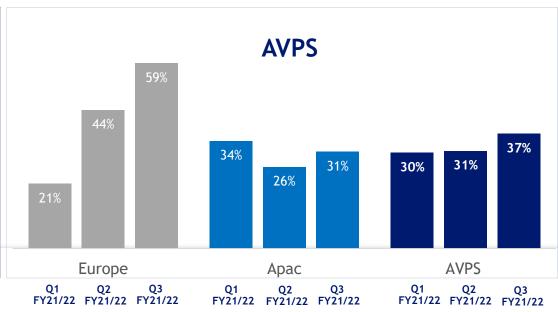
Q3 ADJUSTED P&L (€M)	Q3 FY19/20	Q3 FY20/21	Q3 FY21/22	∆ €M vs. FY20/21	△ €M vs. FY19/20 (Pre-Covid)
Revenue	109.8	14.2	38.9	24.6	(70.9)
Adjusted Operating Expenses	(66.3)	(23.1)	(35.6)	(12.5)	30.7
Adjusted EBITDA	43.4	(8.9)	3.3	12.1	(40.2)
Adjusted Depreciation & Amortization	(10.1)	(10.1)	(10.1)	-	(0.1)
Net Finance costs	(8.4)	(5.4)	(6.2)	(0.7)	2.3
Adjusted Profit Before Tax	24.9	(24.4)	(13.0)	11.4	(38.0)
Adjusted Income Tax Expense	(4.7)	3.5	(0.6)	(4.1)	4.0
Non-controlling interests	(1.5)	-	(0.3)	(0.3)	1.2
Adjusted Net Income Group Share	18.8	(20.9)	(14.0)	6.9	(32.8)

Strong quarterly revenue improvement

Q3 REVENUE (€M)	Q3 FY19/20	Q3 FY20/21	Q3 FY21/22
TFS	93.6	10.4	29.4
AVPS	16.1	3.8	5.9
TFS + AVPS Revenue	109.8	14.2	35.3
CRTS*	-	-	3.6
Total Revenue	109.8	14.2	38.9

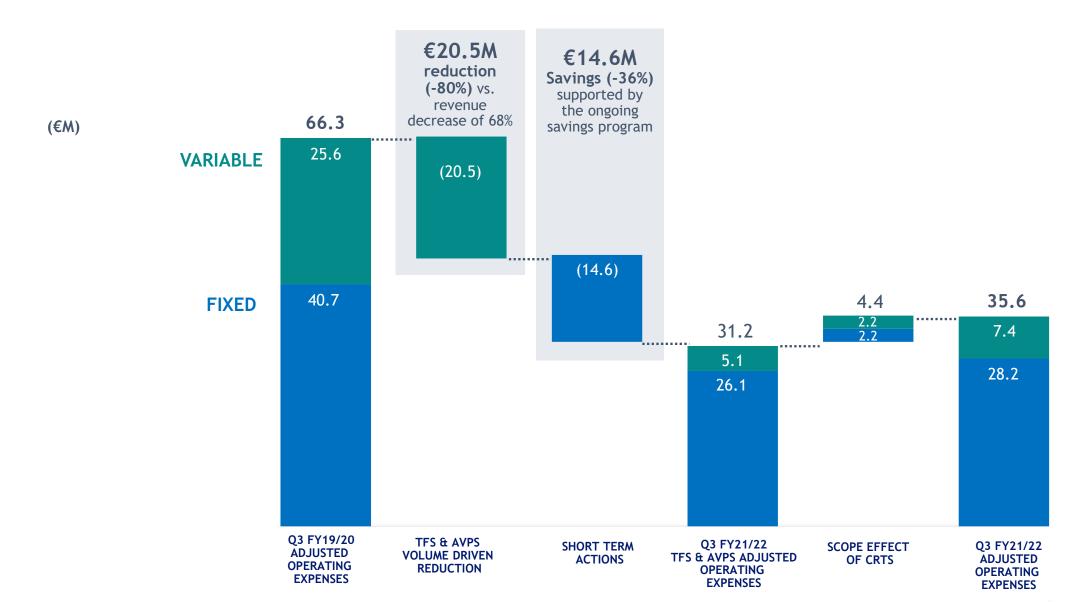






^{*} Complementary Retail Tech Solutions reflects acquisition of ZigZag in March 2021 and consolidation of Yocuda from 6 September 2021.

36% reduction in Fixed Adjusted Operating Expenses in Q3 FY21/22 vs. Q3 FY19/20



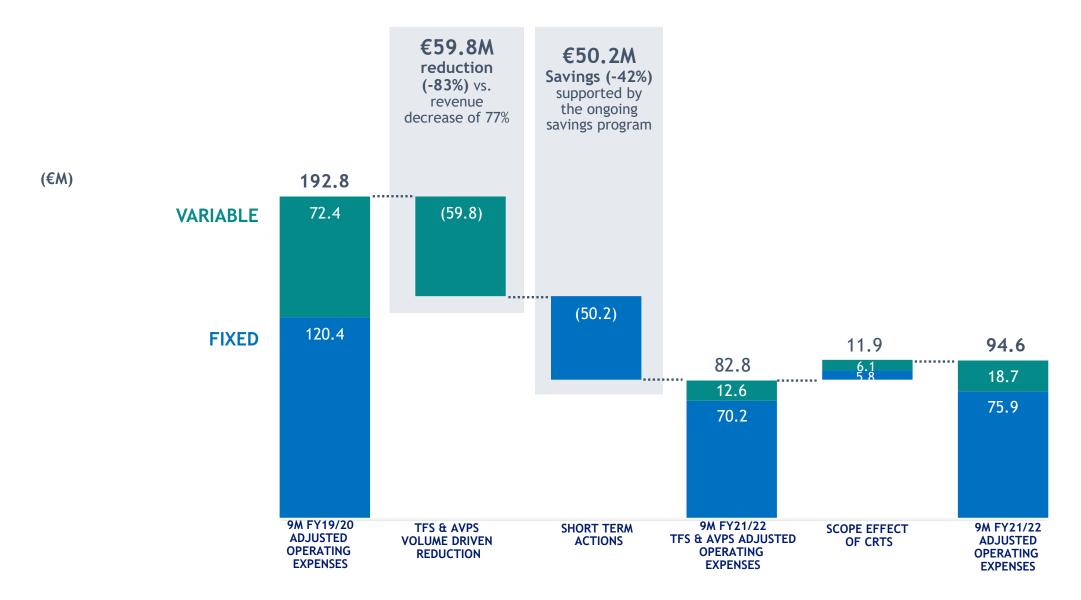




€20.5M improvement in Adjusted EBITDA in 9M FY21/22 vs. 9M FY20/21

9M ADJUSTED P&L (€M)	9M FY19/20	9M FY20/21	9M FY21/22	∆ €M vs. FY20/21	△ €M vs. FY19/20 (Pre-Covid)
Revenue	337.5	34.2	86.8	52.6	(250.7)
Adjusted Operating Expenses	(192.8)	(62.6)	(94.6)	(32.1)	98.1
Adjusted EBITDA	144.7	(28.3)	(7.8)	20.5	(152.6)
Adjusted Depreciation & Amortization	(27.8)	(31.3)	(30.3)	1.0	(2.6)
Net Finance costs	(24.6)	(17.2)	(18.7)	(1.5)	5.9
Adjusted Profit Before Tax	92.3	(76.8)	(56.9)	20.0	149.2
Adjusted Income Tax Expense	(21.2)	11.7	3.9	(7.8)	25.1
Non-controlling interests	(5.2)	1.1	(0.7)	(1.8)	4.6
Adjusted Net Income Group Share	65.9	(64.0)	(53.7)	10.3	(119.6)

42% reduction in Fixed Adjusted Operating Expenses in 9M FY21/22 vs. 9M FY19/20



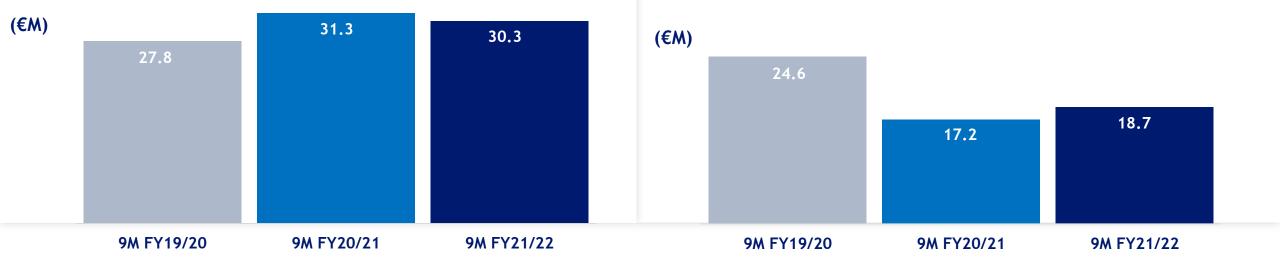
D&A in 9M FY21/22 reflects expected P&L impact going forward

ADJUSTED DEPRECIATION & AMORTIZATION

D&A slightly decreased by 3% vs. 9M FY20/21, reflecting a reduced level of Capex in a Covid environment.

NET FINANCE COSTS

Finance costs increased by 9% vs. 9M FY20/21, mainly due to less favourable foreign exchange results and higher interest costs on senior debt due to higher leverage ratio.



Working capital outflow reflects recovery in Europe

9M NET DEBT VARIANCE ANALYSIS (€M)	9M FY19/20	9M FY20/21	9M FY21/22
Adjusted EBITDA	144.7	(28.3)	(7.8)
Capital Expenditure	(25.7)	(16.5)	(15.7)
Adjusted EBITDA - Capex	119.0	(44.9)	(23.6)
Changes in working capital	23.6	9.3	(42.2)
Income tax	(23.5)	(3.1)	(3.7)
Interest	(18.7)	(9.9)	(10.9)
Lease Payments	(12.1)	(10.9)	(9.4)
Dividend paid to minority interests	(4.8)	-	(0.4)
Translation difference and other	(2.4)	3.8	1.4
Net Debt Variation before Exceptional items and Acquisitions	81.2	(55.7)	(88.7)
Exceptional items	(12.8)	(60.3)	(2.0)
Acquisitions	-	-	(3.0)
Net Debt Variation	68.4	(116.0)	(93.7)

Senior debt and revolving credit facility maturity date of 28 August 2025

NET DEBT (€M)	FY19/20	FY20/21	9M FY21/22	∆ €M vs. FY20/21
Senior Debt	630.0	630.0	630.0	-
Revolving Credit Facility	-	99.0	99.0	-
Gross Financial Debt	630.0	729.0	729.0	-
Cash & Cash equivalents	(226.1)	(182.8)	(89.1)	93.7
Net Debt	403.9	546.2	639.9	93.7

Covenant conditions

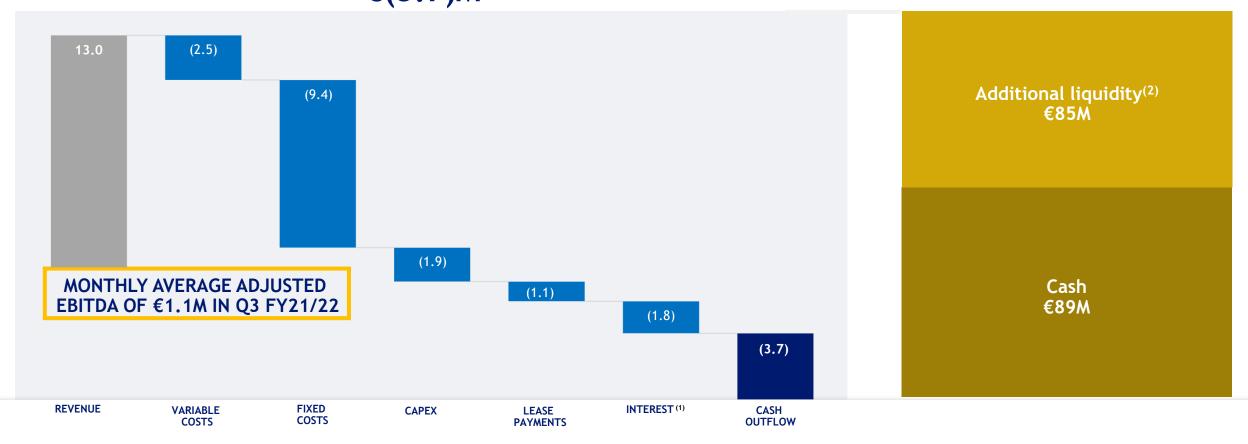
- On 4 October 2021, Global Blue received an extension to the covenant waiver previously obtained on 3 February 2021
- With the extension, the first testing date of the total net leverage financial covenant will be 31 March 2023 (4.75x)
- Global Blue agreed to ensure that the liquidity⁽¹⁾ available shall not be less than €35.0M this condition shall cease to apply if the revenues of the Group for any calendar month return to 40% of pre-COVID revenues
- Global Blue also received an extension to the availability period of the loan agreement with Silver Lake to 8 April 2022 (from 28 February 2022) and is undrawn as of 31 December 2021



Current liquidity and revenue recovery implies expenditure well covered

Q3 FY21/22 AVERAGE MONTHLY CASH OUTFLOW EXCLUDING WORKING CAPITAL €(3.7)M

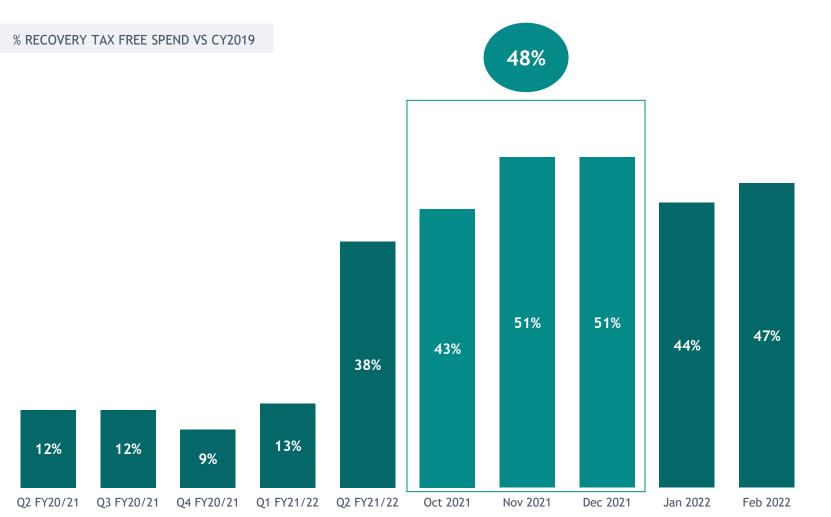
LIQUIDITY BUILD as of December 2021 €174M

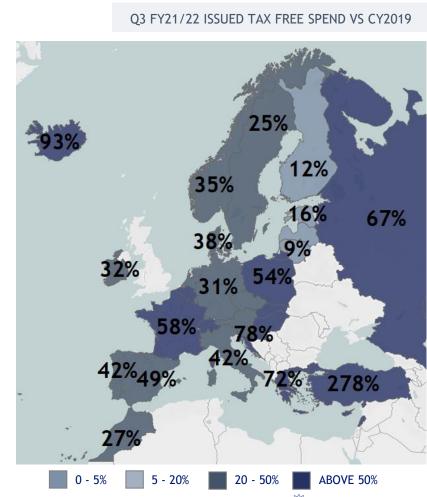






European Tax Free recovery has accelerated in Q3 FY21/22 Up to 50+% of FY19/20





When corridors to Europe have reopened, we have seen a STRONG & IMMEDIATE recovery led by pent-up demand⁽¹⁾

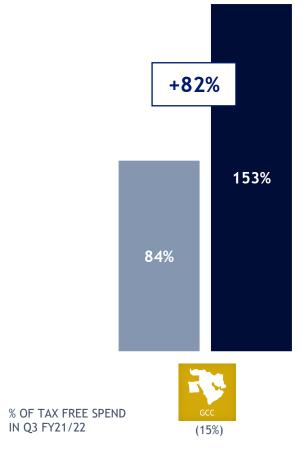


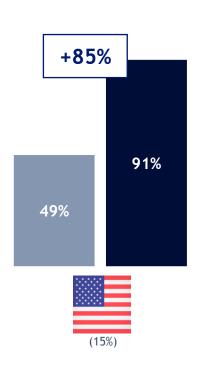
% Sales i PRE COVID	n Store Q3 FY21/22		% SALES IN STORE Q1 FY21/22	Q2 FY21/22	Q3 FY21/22
44%	13%	CORRIDORS CLOSED OR QUARANTINE REQUIRED Greater China, South-East Asia, North-East Asia, Australia & New Zealand	4%	7 %	13%
24%	19%	CORRIDORS OPEN WITH STRONG RESTRICTIONS Russia, South American Countries, Maghreb	11%	27%	41%
32%	68%	CORRIDORS OPEN WITH LIMITIED OR NO RESTRICTIONS US, Europe Non-Schengen, Gulf Countries Council (GCC), Middle East excluding GCC, Central Asia, South African Countries, Canada, Mexico, Caribbean, Africa	35%	78%	105%
		TC	OTAL 13%	38%	47%

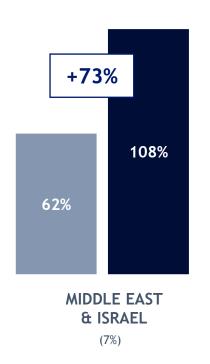


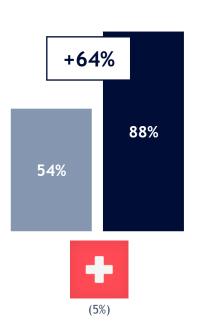
Across nationalities, pent-up demand is STRONGLY accelerating recovery dynamic in the range of +60 to +80%

TAX FREE RECOVERY MAIN DRIVERS (Q3 FY21/22)





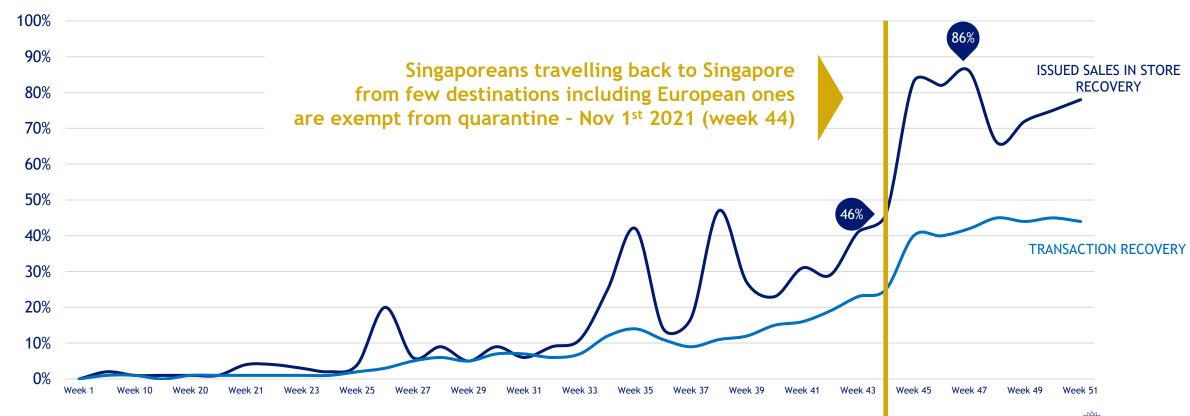






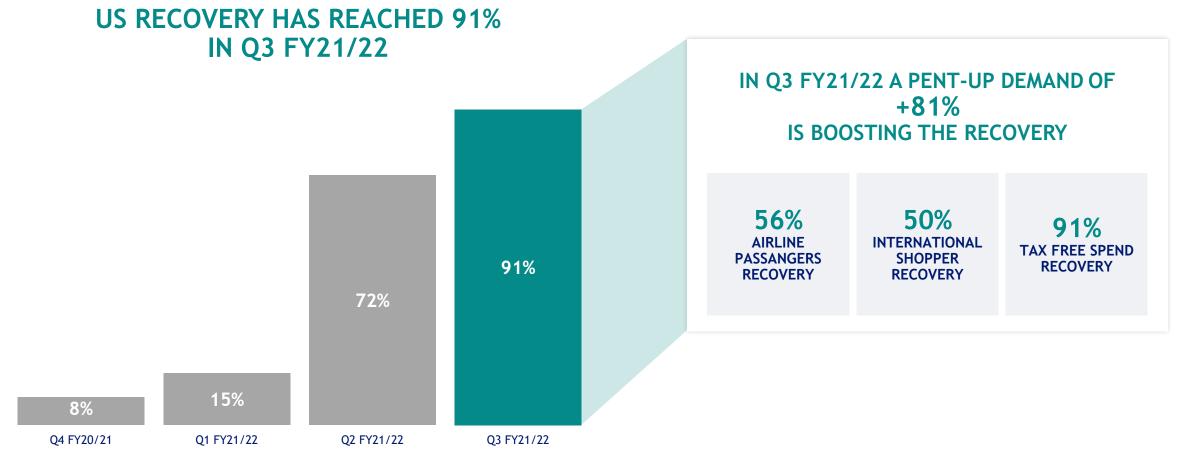
IMMEDIATE recovery in Singapore travel when Europe / Singapore corridor was reopened in November 2021

SINGAPOREAN SHOPPER TO EUROPE ISSSUED SALES IN STORE RECOVERY (CYTD 2021)



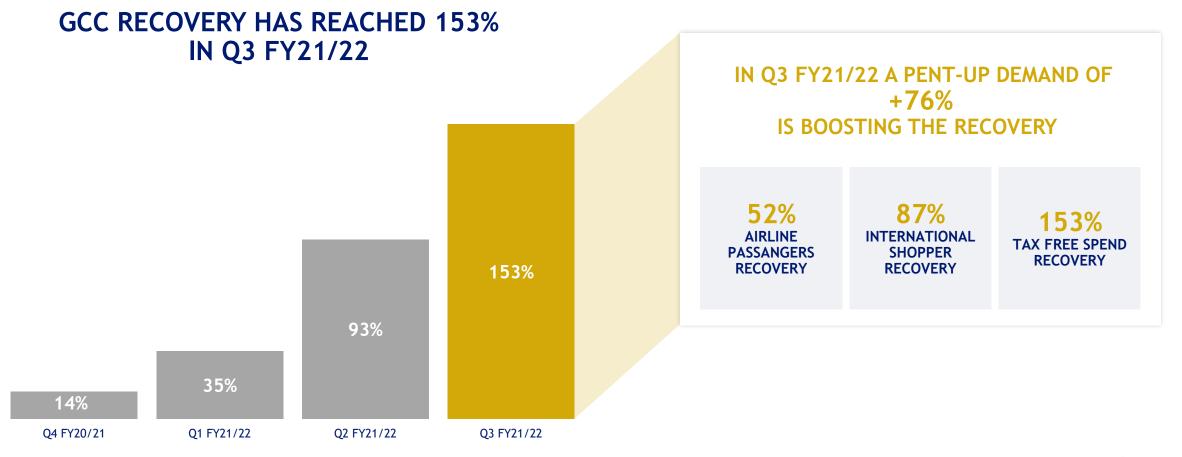


STRONG recovery in US travel to Europe led by elite shoppers and pent-up demand





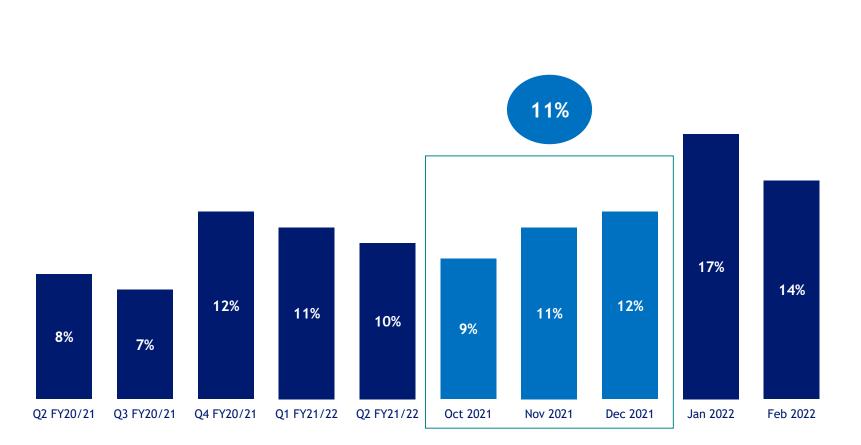
STRONG recovery in GCC travel to Europe led by elite shoppers and pent-up demand



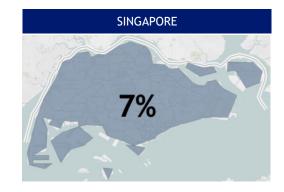


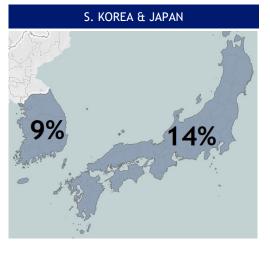
Tax Free activity remains stable on low level in APAC as border control remains strict across destinations

% RECOVERY TAX FREE SPEND VS CY2019



Q3 FY21/22 ISSUED TAX FREE SPEND VS CY2019







3 main drivers to assess the recovery profile for the coming months

DRIVER #1

INTERNATIONAL SHOPPERS' WILLINGNESS TO TRAVEL **DRIVER #2**

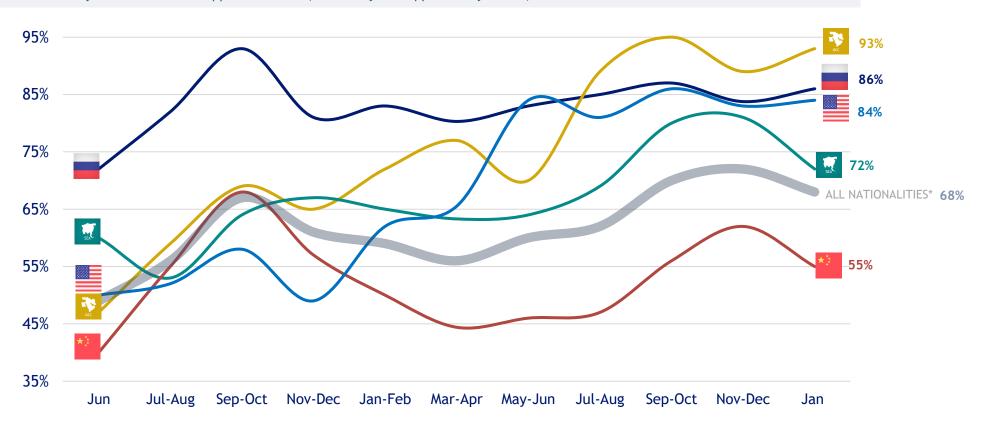
PROJECTION ON CORRIDORS RE-OPENING

DRIVER #3

AIR TRAFFIC DEMAND

Strong willingness to travel again despite recent Omicron wave and before impact of Ukraine war

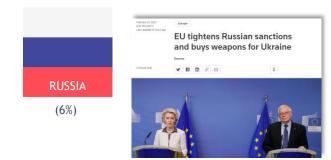






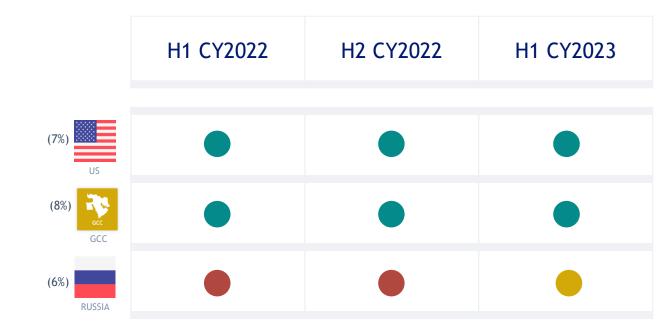
By H2 CY2022, corridors with GCC and US are expected to be open while corridor with Russia is now expecting to be closed for the foreseeable future

LAST UPDATES



Recent EU/US sanction against Russia will probably impact significantly the capacity of Russians to travel to Europe in the foreseeable future.

CORRIDORS REOPENING PROJECTIONS





By H2 CY2022, with the exception of China, most corridors with Asian countries are expected to be open

DRIVER #2 PROJECTION ON CORRIDORS RE-OPENING

LAST UPDATES

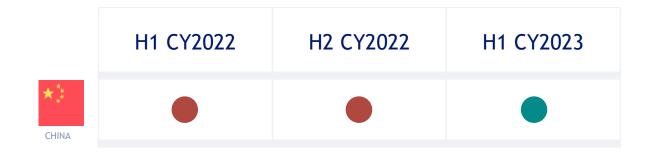




CAAC (Civil Aviation Administration of China) declaration, dated January 7th 2022

- ✓ 2022: China will consolidate efforts for COVID-19 control and prevention
- √ 2023 2025: period of growth, to expand the domestic market and restore the international market

CORRIDORS REOPENING PROJECTIONS



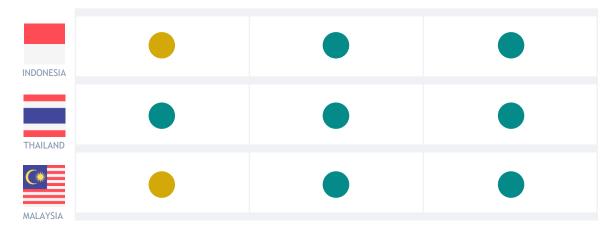


(15%)



Vaccinated Travel Lane (Air)

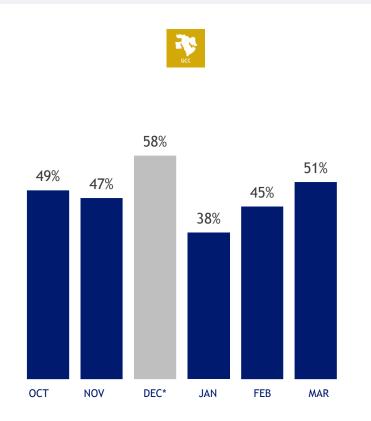
Corridors enabling quarantine-free travel for vaccinated travellers, from Singapore to Europe, and from Singapore to other SEA countries (Indonesia, Thailand, Malaysia, Cambodia)

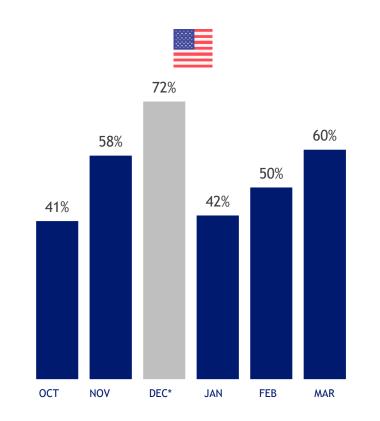


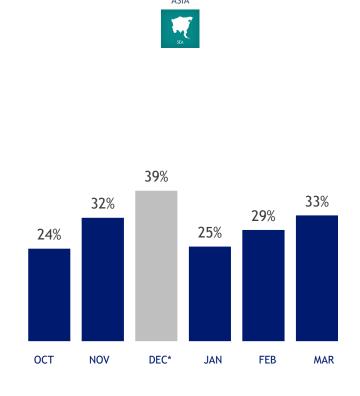


Booking dynamic is improving and expected to accelerate in CY2022/23

AIR TRAFFIC BOOKING TO CONTIENTAL EUROPE RECOVERY (VS 2019)







SOUTH EAST





The Russian's intervention in Ukraine may impact Continental Europe recovery beyond Russian Spending direct impact



IMPACT ON RUSSIAN TRAVEL AND SPENDING IN EUROPE

The restriction of Air Traffic, Rouble devaluation and economic sanctions will affect Russian Tax-Free Shopping in Europe, which accounted for 4% of the last 3 months issued Sales in Store (vs. 6% in FY19/20).

IMPACT ON TRAVEL IN EUROPE FROM LONG-HAUL NATIONALITIES

The current uncertainties could lead in the next weeks to a reduction of long-haul travel in Europe. The duration of the conflict will be key to assess the mid-term effect on long-haul travel in Europe.

IMPACT ON TRAVEL IN RUSSIA

Russia represented less than 1% of Tax-Free Sales In Store in FY19/20. Chinese, GCC and CEI (60% of the Tax Free spend in Russia over last 4 weeks) have so far not imposed sanctions. The impact on Russia business is therefore to be assessed in the next couple of weeks.

Industry like-for-like Issued Tax Free Sales in Store recovery scenario for Q4 FY21/22

Q3 FY21/22

Q4 FY21/22



49%

ACTUALS INDUSTRY TAX FREE RECOVERY 40% - 50%

EXPECTED INDUSTRY TAX FREE RECOVERY(1)



10%

ACTUALS INDUSTRY TAX FREE RECOVERY 10% -15%

EXPECTED INDUSTRY TAX FREE RECOVERY(1)

In a context of recovery, what will be Global Blue's long-term profitability following the Savings Program executed in FY20/21?

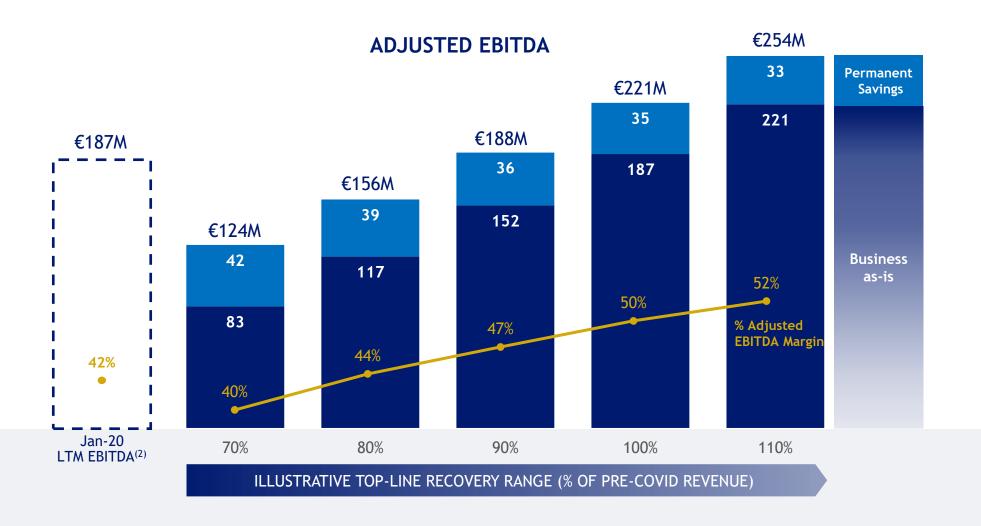




What will be the Long-Term Savings in the context of the recovery?



Illustrative EBITDA at various potential revenue recovery levels[®]







CONCLUSION

The recent COVID-19 vaccine roll-out opens the possibility for a GRADUAL RECOVERY OF GLOBAL BLUE'S BUSINESSES

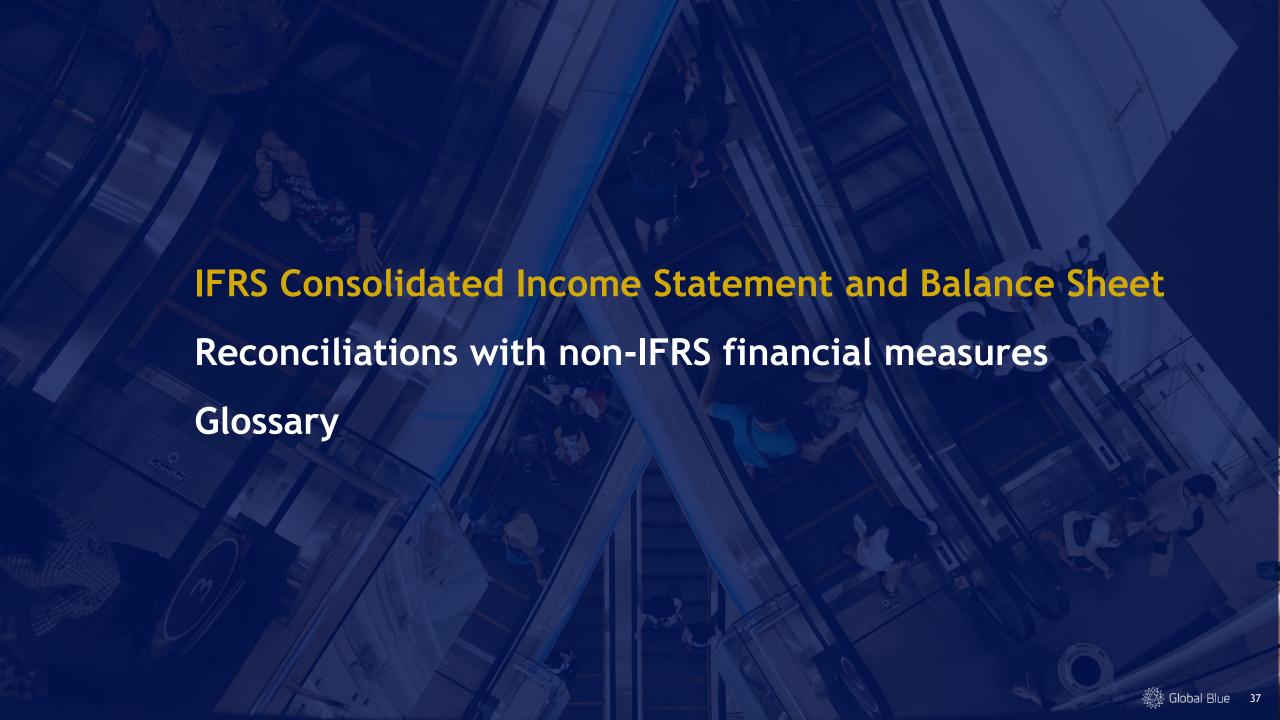








STRONG FUNDAMENTAL GROWTH DRIVERS



IFRS Consolidated Income Statement

		3 Mont	hs Ended Decem	nber 31		9 Mont	9 Months Ended Decem
€M	_	FY19/20	FY20/21*	FY21/22	,	FY19/20	FY19/20 FY20/21*
Revenue		109.8	14.2	38.9		337.5	337.5 34.2
Operating Expenses		(98.8)	(75.3)	(57.6)		(289.3)	(289.3) (427.4)
Operating Profit		11.0	(61.1)	(18.7)		48.2	48.2 (393.2)
Finance income		4.3	0.6	0.3		8.2	8.2 4.9
Finance costs		(12.7)	(6.1)	(6.5)		(32.8)	(32.8) (22.1)
Net Finance costs		(8.4)	(5.4)	(6.2)		(24.6)	(24.6) (17.2)
rofit Before Tax		2.6	(66.6)	(24.9)		23.5	23.5 (410.4)
ncome Tax Expense		4.4	8.0	0.6		(4.6)	(4.6) 24.5
et Income		6.9	(58.6)	(24.3)		18.9	18.9 (385.9)
rofit attributable to:							
Owners of the parent		5.5	(58.5)	(24.6)		13.7	13.7 (384.8)
Non-controlling interests		1.5	-	0.3		5.2	5.2 (1.1)

^{*}Restated as a consequence of SEC's latest position on the treatment of warrants issued as part of SPACs: For details, refer to Note 3 of the Financial Statements, and to the Explanatory Note in section "Forward-looking Statements" of the 20-F/A.

Balance Sheet

€M	FY19/20	FY20/21*	9M FY21/22
Property, plant and equipment	51.4	37.9	29.4
Intangible assets	631.0	625.4	593.5
Deferred income tax asset	12.3	30.6	35.3
Investments in joint ventures and other investments	2.9	3.5	2.9
Other non-current receivables	15.2	12.5	13.2
Non Current Assets	712.8	709.9	674.2
Trade receivables	141.3	31.3	95.6
Other current receivables	33.8	31.2	26.6
Derivatives financial instruments	0.7	0.2	-
Income tax receivables	1.6	0.3	1.5
Prepaid expenses	7.9	5.4	4.5
Cash and cash equivalents	226.1	182.8	89.1
Current Assets	411.4	251.3	217.3
TOTAL ASSETS	1.242.2	961.2	891.5

€M	FY19/20	FY20/21*	9M FY21/22
Equity attributable to owners of the parent	63.1	(107.4)	(172.8)
Non-controlling interests	8.4	6.8	6.2
Shareholders Equity	71.5	(100.6)	(166.5)
Loans and borrowings	624.6	720.7	722.2
Other long term liabilities	34.6	29.5	31.9
Deferred income tax liabilities	34.6	19.6	11.6
Post-employment benefits	8.0	7.6	8.0
Provisions for other liabilities and charges	2.2	2.2	2.2
Non Current Liabilities	704.0	779.6	775.9
Trade Payables	237.3	147.5	175.2
Other current liabilities	45.2	44.2	37.2
Accrued liabilities	41.8	37.1	31.4
Current income tax liabilities	23.2	22.4	19.3
Loans and borrowings	1.1	0.1	0.9
Warrant liabilities	-	31.0	18.1
Derivatives financial instruments	-	-	-
Current Liabilities	348.7	282.2	282.1

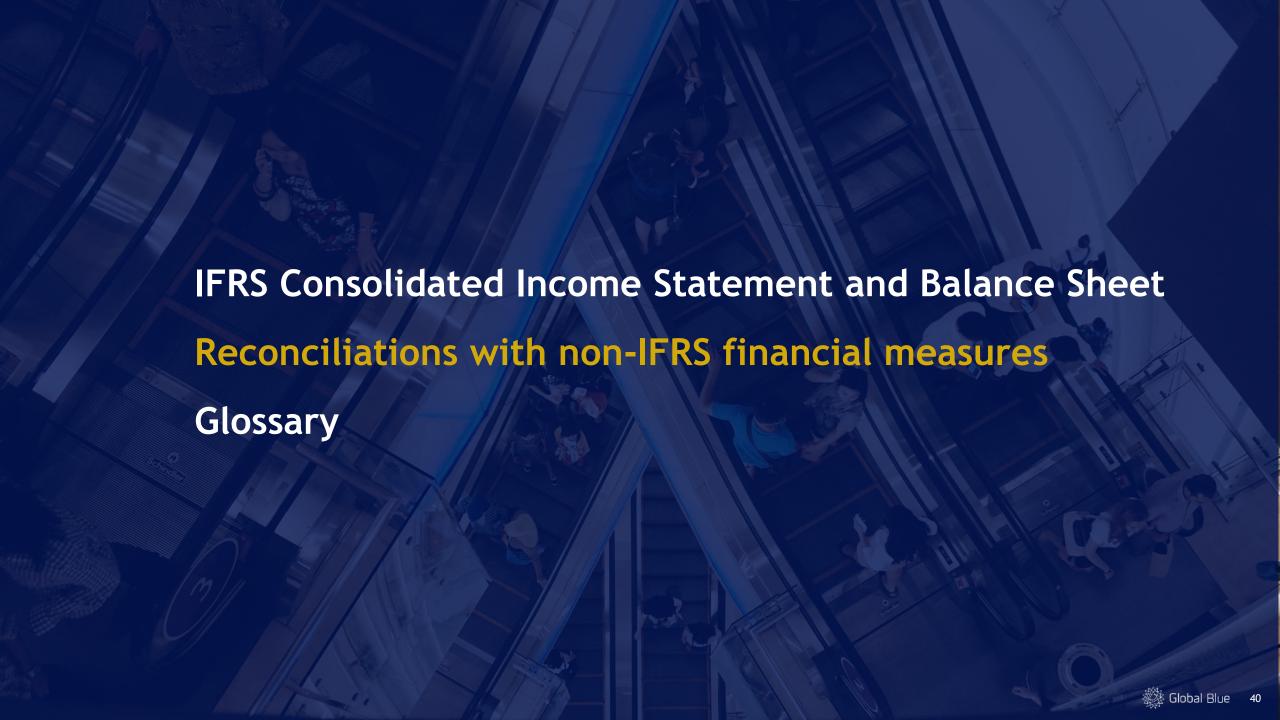
1.242.2

961.2

TOTAL LIABILITIES

891.5

^{*}Restated as a consequence of SEC's latest position on the treatment of warrants issued as part of SPACs: For details, refer to Note 3 of the Financial Statements, and to the Explanatory Note in section "Forward-looking Statements" of the 20-F/A.



Reconciliations (1/4)

Adjusted Operating expenses

	5 Month.	Eliaca Dece	illibel 51) Mone	iis Eliaca Dec	cilibei 5 i
€M	FY19/20	FY20/21*	FY21/22	FY19/20	FY20/21*	FY21/22
Operating expenses	(98.8)	(75.3)	(57.6)	(289.3)	(427.4)	(148.6)
Exceptional items	3.8	23.5	3.0	13.0	277.7	(15.2)
Amortization of intangible assets acquired through business combination	18.6	18.6	8.8	55.8	55.9	38.8
Adjusted Depreciation and Amortization	10.1	10.1	10.1	27.8	31.3	30.3
Adjusted Operating expenses	(66.3)	(23.1)	(35.6)	(192.8)	(62.6)	(94.6)

Adjusted Depreciation & Amortization

€M
Depreciation & Amortization
Amortization of intangible assets acquired through business combination
Adjusted Depreciation & Amortization

3 Months Ended December 31						
FY19/20	FY20/21* FY21/					
(28.7)	(28.8)	(19.0)				
18.6	18.6	8.8				
(10.1)	(10.1)	(10.1)				

3 Months Ended December 31

9 Months Ended December 31					
FYI9/20 FY20/21* FY21/22					
(83.6) (87.2) (69.2)					
55.8	55.9	38.8			
(27.8)	(31.3)	(30.3)			

9 Months Ended December 31

Reconciliations (2/4)

Adjusted EBIT and EBITDA

€M
Operating Profit
Exceptional items
Amortization of intangible assets acquired through business combination
Adjusted EBIT
Adjusted Depreciation and Amortization
Adjusted EBITDA

3 Months Ended December 31					
FY19/20	Y19/20 FY20/21* FY21/2				
11.0	(61.1)	(18.7)			
3.8	23.5	3.0			
18.6	18.6	8.8			
33.4	(19.0)	(6.9)			
10.1	10.1	10.1			
43.4	(8.9)	3.3			

3 Months Ended December 31

9 Months Ended December 31						
FY19/20 FY20/21* FY21/22						
48.2	(393.2)	(61.8)				
13.0	277.7	(15.2)				
55.8	55.9	38.8				
117.0	(59.6)	(38.2)				
27.8	31.3	30.3				
144.7	(28.3)	(7.8)				

Adjusted Profit Before Tax

€М

Profit Before Tax
Exceptional items
Amortization of intangible assets acquired through business combination
Adjusted Profit Before Tax

FY19/20	FY20/21*	FY21/22	
2.6	(66.6)	(24.9)	
3.8	23.5	3.0	
18.6	18.6	8.8	

(24.4)

(13.0)

24.9

3 Months Ended December 31

/ Morrers	Lilaca Dece	illibel 5 i
FY19/20	FY20/21*	FY21/22
23.5	(410.4)	(80.5)
13.0	277.7	(15.2)
55.8	55.9	38.8
92.3	(76.8)	(56.9)

9 Months Ended December 31

Reconciliations (3/4)

Adjusted Income Tax expenses

	_		ı
- 1	┏.	л	
	◡	I۷	

- CM
Income Tax expenses
Income Tax expenses related to Amortization of intangible assets acquired through business combination
Tax impact of exceptional items
Exceptional income tax expenses
Tax effect adjustments
Adjusted tax expenses

3 Months Ended December 31			9 Months	Ended Dece	mber 31	
FY19/20	FY19/20 FY20/21* FY21/		FY19/20		FY20/21*	FY21/22
4.4	8.0	0.6		(4.6)	24.5	10.9
3.8	3.8	1.7		11.3	11.3	8.0
-	1.2	0.1		1.2	2.9	0.4
5.2	(0.5)	(0.6)		4.2	(1.4)	(1.4)
9.0	4.5	1.2		16.6	12.8	7.0
(4.7)	3.5	(0.6)		(21.2)	11.7	3.9

Adjusted Profit / (Loss) attributable to the owner of the parent

Profit / (Loss) attributable to the owner of the parent
Exceptional items
Amortization of intangible assets acquired through business combination
Tax effects adjustments
Adjusted Profit / (Loss) attributable to the owner of the parent

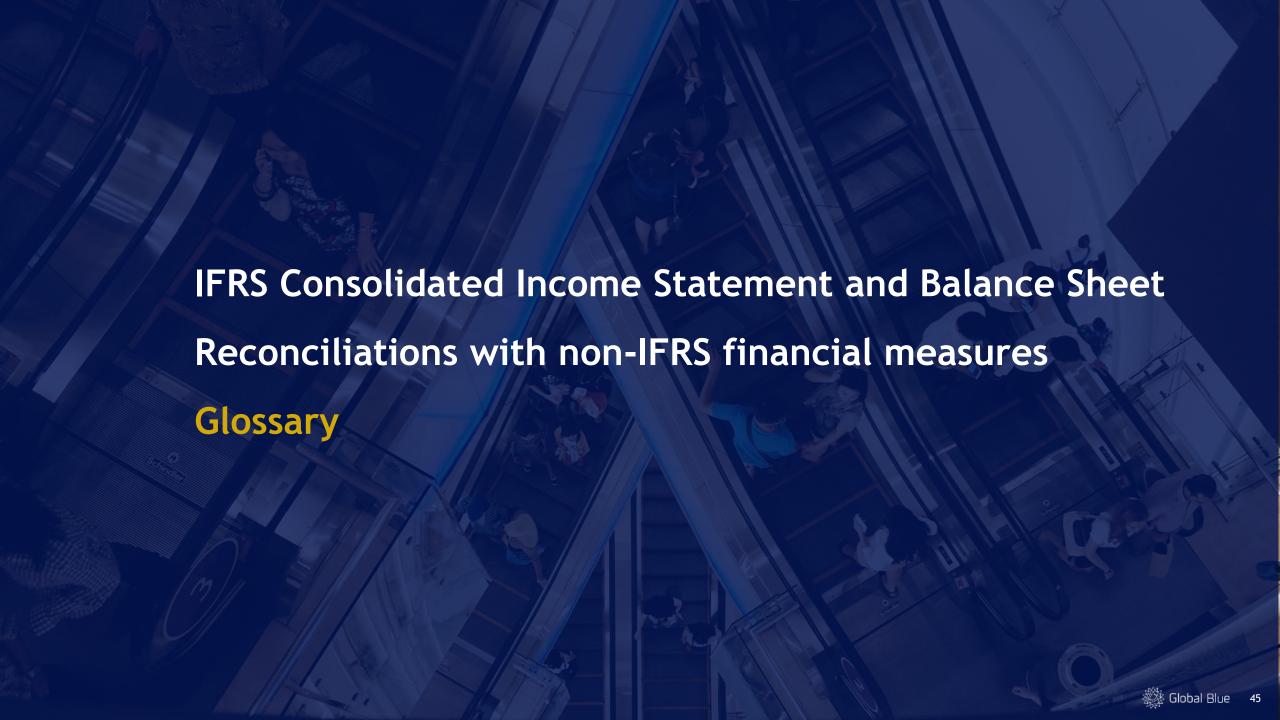
3 Months Ended December 31			9 Months Ended December 31			
FY19/20	FY20/21*	FY21/22	F	Y19/20	FY20/21*	FY21/2
5.5	(58.5)	(24.6)		13.7	(384.8)	(70.3)
3.8	23.5	3.0		13.0	277.7	(15.2)
18.6	18.6	8.8		55.8	55.9	38.8
(9.0)	(4.5)	(1.2)		(16.6)	(12.8)	(7.0)
18.8	(20.9)	(14.0)		65.9	(64.0)	(53.7)

Reconciliations (4/4)

Net Debt

€M	FY20/21*	9M FY21/22	∆ M€
IFRS Net Debt	569.8	659.3	89.5
Lease liabilities - repayable within one year	(12.6)	(12.2)	0.4
Lease liabilities - repayable within after year	(19.1)	(13.1)	6.0
Bank Overdraft	(0.1)	(0.9)	(0.8)
Capitalized financing cost	8.3	6.8	(1.4)
Net Debt	546.2	639.9	93.7

^{*}Restated as a consequence of SEC's latest position on the treatment of warrants issued as part of SPACs: For details, refer to Note 3 of the Financial Statements, and to the Explanatory Note in section "Forwardlooking Statements" of the 20-F/A.



Glossary

Financial Period

CY

Calendar Year 1 January to 31 December

FY

Financial Year 1 April to 31 March

TFS Performance Indicators

% RECOVERY TAX FREE SPEND

Refers to the issued spend compared to 2019

SOURCE DATA

Global Blue transactional data - issued transactions excluding UK from historical data

Nationalities

GREATER CHINA

Continental China, Taiwan, Hong Kong, Macao

SOUTH-EAST ASIA (SEA)

Indonesia, Thailand, Cambodia, Philippines, Vietnam, Malaysia

NORTH-EAST ASIA (NEA)

Japan, Korea

SOUTH AMERICAN COUNTRIES

Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Dominica, Ecuador, El Salvador, Guatemala, Mexico, Panam, Paraguay, Perù, Puerto Rico, Uruguay, Venezuela

MAGHREB

Algeria, Morocco, Tunisia

EUROPE NON-SCHENGEN

Switzerland, Ukraine, Turkey, Belarus, Serbia, Albania, Norway, Andorra

GULF COUNCIL COUNTRIES (GCC)

Kuwait, Qatar, Saudi Arabia, United Arab Emirates, Bahrain, Oman

MIDDLE EAST (Excluding GCC)

Egypt, Iraq, Israel, Lebanon, Libyan Arab Jamahiriya, Syria

CENTRAL ASIA

Afghanistan, Azerbaijan, Georgia, Iran, Kazakhstan, Kyrgyzstan, Pakistan, Tajikistan, Turkmenistan, Uzbekistan

SOUTH AFRICAN COUNTRIES

Angola, South Africa, Mozambique, Botswana, Lesotho, Madagascar, Malawi, Namibia, Zambia, Zimbabwe

CARIBBEAN

Dominican Rep, American Samoa, Bahamas, Cuba

AFRICA

Cote D'Ivoire, Nigeria, Cameroon, Congo, Congo, dem. rep. of The, Gabon, Senegal, Benin, Burkina Faso, Burundi, Cape Verde, Central Africa, Chad



