

Gen™

Lender Presentation

February 10, 2025



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This presentation contains forward-looking statements, which are subject to safe harbors under the Exchange Act of 1934, as amended. Forward-looking statements include statements that represent our expectations or beliefs concerning future events, including, without limitation, references to our ability to utilize our deferred tax assets, as well as statements including words such as “expects,” “plans,” “anticipates,” “believes,” “estimates,” “predicts,” “goal,” “intent,” “momentum,” “projects,” “forecast,” “outlook,” “strategy,” “future,” “opportunity,” “plan,” “may,” “should,” “will,” “would,” “will be,” and similar expressions. In addition, projections of our future financial performance, anticipated growth and trends in our businesses and in our industries, the consummation of or anticipated impacts of acquisitions, divestitures, restructurings, stock repurchases, financings, debt repayments and investment activities, the outcome or impact of pending litigation, claims or disputes, our intent to pay quarterly cash dividends in the future, plans for and anticipated benefits of our products and solutions, anticipated tax rates, benefits and expenses, the impact of inflation, fluctuations in foreign currency exchange rates, changes in interest rates, ongoing and new geopolitical conflicts, and other global macroeconomic factors on our operations and financial performance, the expected impact of our new strategy and other characterizations of future events or circumstances are forward-looking statements. These statements are only predictions, based on our current expectations about future events and may not prove to be accurate. We do not undertake any obligation to update these forward-looking statements to reflect events occurring or circumstances arising after the date of this presentation. These forward-looking statements involve risks and uncertainties, and our actual results, performance, or achievements could differ materially from those expressed or implied by the forward-looking statements on the basis of several factors, including economic recessions, inflationary pressure and those other factors that we discuss under “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended March 29, 2024 and our subsequent Quarterly Reports on Form 10-Q, as well as the offering memorandum for any potential offering.

NON-GAAP MEASURES

We use measures that are not generally accepted accounting principles (“GAAP”) of operating margin, operating income, net income, results of operations and earnings per share, which are adjusted from results based on GAAP and exclude certain expenses, gains and losses. We also provide the non-GAAP metrics of revenues, constant currency revenues, EBITDA, reported EBITDA, diluted share count, gross profit adjustments, operating expense adjustments, other non-operating expense (income) adjustments, unlevered free cash flow and free cash flow, which is defined as cash flows from operating activities, less purchases of property and equipment.

These non-GAAP financial measures are provided to enhance the user’s understanding of our past financial performance and our prospects for the future. Our management team uses these non-GAAP financial measures in assessing Gen’s performance, as well as in planning and forecasting future periods. These non-GAAP financial measures are not computed according to GAAP and the methods we use to compute them may differ from the methods used by other companies. Non-GAAP financial measures are supplemental, should not be considered a substitute for financial information presented in accordance with GAAP and should be read only in conjunction with our condensed consolidated financial statements prepared in accordance with GAAP. Readers are encouraged to review the reconciliation of our non-GAAP financial measures to the comparable GAAP results, which is attached to our most recent quarterly earnings release, and which can be found, along with other financial information, including the most recent earnings per share, on the investor relations page of our website at Investor.GenDigital.com. No reconciliation of the forecasted range for non-GAAP revenues and earnings per share guidance is included in this presentation because most non-GAAP adjustments pertain to events that have not yet occurred. It would be unreasonably burdensome to forecast, therefore we are unable to provide an accurate estimate.

PUBLICATIONS AND REPORTS

Information regarding market data presented herein has been obtained from internal sources, market research, publicly available information and industry publications. Estimates are inherently uncertain, involve risks and uncertainties and are subject to change based on various factors. While we believe that these sources and estimates are reliable as of the date hereof, we have not independently verified them and cannot guarantee their accuracy or completeness.

Notice to and Undertaking by Recipients

This Lender Presentation (the "Lender Presentation") has been prepared solely for informational purposes from information supplied by or on behalf of Gen Digital Inc. (the "Company"), and is being furnished by Wells Fargo Securities, LLC (the "Arranger") to you in your capacity as a prospective lender (the "Recipient") in considering the proposed Credit Facility described in the Lender Presentation (the "Facility").

ACCEPTANCE OF THIS LENDER PRESENTATION CONSTITUTES AN AGREEMENT TO BE BOUND BY THE TERMS OF THIS NOTICE AND UNDERTAKING AND THE SPECIAL NOTICE SET FORTH HEREIN (THE "SPECIAL NOTICE"). IF THE RECIPIENT IS NOT WILLING TO ACCEPT THE LENDER PRESENTATION AND OTHER EVALUATION MATERIAL (AS DEFINED HEREIN) ON THE TERMS SET FORTH IN THIS NOTICE AND UNDERTAKING AND THE SPECIAL NOTICE, IT MUST RETURN THE LENDER PRESENTATION AND ANY OTHER EVALUATION MATERIAL TO THE ARRANGER IMMEDIATELY WITHOUT MAKING ANY COPIES THEREOF, EXTRACTS THEREFROM OR USE THEREOF.

I. Confidentiality

As used herein: (a) "Evaluation Material" refers to the Lender Presentation and any other information regarding the Company or the Facility furnished or communicated to the Recipient by or on behalf of the Company in connection with the Facility (whether prepared or communicated by the Arranger or the Company, their respective advisors or otherwise) and (b) "Internal Evaluation Material" refers to all memoranda, notes, and other documents and analyses developed by the Recipient using any of the information specified under the definition of Evaluation Material.

The Recipient acknowledges that the Company considers the Evaluation Material to include confidential, sensitive and proprietary information and agrees that it shall use reasonable precautions in accordance with its established procedures to keep the Evaluation Material confidential; provided however that (i) it may make any disclosure of such information to which the Company gives its prior written consent and (ii) any of such information may be disclosed to it, its affiliates and their respective partners, directors, officers, employees, agents, advisors and other representatives (collectively, "Representatives") (it being understood that such Representatives shall be informed by it of the confidential nature of such information and shall be directed by the Recipient to treat such information in accordance with the terms of the Notice and Undertaking and the Special Notice). The Recipient agrees to be responsible for any breach of the Notice and Undertaking or the Special Notice that results from the actions or omissions of its Representatives.

The Recipient shall be permitted to disclose the Evaluation Material in the event that it is required by law or regulation or requested by any governmental agency or other regulatory authority (including any self-regulatory organization) or in connection with any legal proceedings. The Recipient agrees that it will notify the Arranger as soon as practical in the event of any such disclosure (other than at the request of a regulatory authority), unless such notification shall be prohibited by applicable law or legal process. For avoidance of doubt, nothing herein prohibits any individual from communicating or disclosing information regarding suspected violations of laws, rules, or regulations to a governmental, regulatory, or self-regulatory authority without any notification to any person.

The Recipient shall have no obligation hereunder with respect to any Evaluation Material to the extent that such information (i) is or becomes publicly available other than as a result of a disclosure by the Recipient in violation of this agreement, (ii) was within the Recipient's possession prior to its being furnished pursuant hereto or becomes available to the Recipient on a non-confidential basis from a source other than the Company or its agents, provided that the source of such information was not known by the Recipient to be bound by a confidentiality agreement with or other contractual, legal or fiduciary obligation of confidentiality to the Company or any other party with respect to such information, or (iii) any information that is independently developed by the Recipient without use of or reliance on the Evaluation Material.

In the event that the Recipient of the Evaluation Material decides not to participate in the transaction described herein, upon request of the Arranger, such Recipient shall as soon as practicable return all Evaluation Material (other than Internal Evaluation Material) to the Arranger or represent in writing to the Arranger that the Recipient has destroyed all copies of the Evaluation Material (other than Internal Evaluation Material) unless prohibited from doing so by the Recipient's internal policies and procedures.

II. Information

The Recipient acknowledges and agrees that (i) the Arranger received the Evaluation Material from third party sources (including the Company) and it is provided to the Recipient for informational purposes, (ii) the Arranger and its affiliates bear no responsibility (and shall not be liable) for the accuracy or completeness (or lack thereof) of the Evaluation Material or any information contained therein, (iii) no representation regarding the Evaluation Material is made by the Arranger or any of its affiliates, (iv) neither the Arranger nor any of its affiliates has made any independent verification as to the accuracy or completeness of the Evaluation Material, (v) the Arranger and its affiliates shall have no obligation to update or supplement any Evaluation Material or otherwise provide additional information, and (vi) none of the Arrangers or their respective affiliates shall have any liability with respect to the unauthorized use or misuse of Lender Presentation or any related marketing material by any Recipient.

The Evaluation Material has been prepared to assist interested parties in making their own evaluation of the Company and the Facility and does not purport to be all-inclusive or to contain all of the information that a prospective participant may consider material or desirable in making its decision to become a lender. Each Recipient of the information and data contained herein should take such steps as it deems necessary to assure that it has the information it considers material or desirable in making its decision to become a lender and should perform its own independent investigation and analysis of the Facility or the transactions contemplated thereby and the creditworthiness of the Company. The Recipient represents that it is sophisticated and experienced in extending credit to entities similar to the Company and that it is engaged in making, acquiring or holding commercial loans in the ordinary course. The Recipient understands that the Facility sets forth the terms of a commercial lending facility, and not any other type of financial instrument, and agrees not to assert a claim in contravention of the foregoing. The information and data contained herein are not a substitute for the Recipient's independent evaluation and analysis and should not be considered as a recommendation by the Arranger or any of its affiliates that any Recipient enter into the Facility.

Notice to and Undertaking by Recipients (contd.)

II. Information

The Evaluation Material may include certain forward looking statements and projections provided by the Company. Any such statements and projections reflect various estimates and assumptions by the Company concerning anticipated results. No representations or warranties are made by the Company or any of its affiliates as to the accuracy of any such statements or projections. Whether or not any such forward looking statements or projections are in fact achieved will depend upon future events some of which are not within the control of the Company. Accordingly, actual results may vary from the projected results and such variations may be material. Statements contained herein describing documents and agreements are summaries only and such summaries are qualified in their entirety by reference to such documents and agreements.

III. The Arrangers

The Arrangers (together with their affiliates) are full service financial institutions engaged in various activities, which may include loan and securities trading, commercial and investment banking, financial advisory, investment management, investment research, principal investment, hedging, financing and brokerage activities. The Arrangers and/or one of their affiliates may have, from time to time, performed, and may in the future perform, various financial advisory and investment banking services for the Company and/or its affiliates.

In the ordinary course of their various business activities, the Arrangers and/or their affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers, and such investment and securities activities may involve assets, securities and/or instruments of the Company and/or its affiliates. The Arrangers and/or their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or instruments and may at any time hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

The Arrangers and/or one or more of their affiliates may provide loans under the Facilities for their own account and such loans may comprise, individually or in the aggregate, a substantial portion of the Facilities. Certain of such affiliates may commit, subject to certain terms and conditions, to provide such loans prior to or immediately after commencement of the syndication of the Facilities, at a price and on terms agreed between such affiliates and the Company. In connection with the Facilities, the Company will pay certain fees, including commitment fees, to the Arrangers and/or one or more of their affiliates, as well as fees or discounts payable or given to the Arrangers and/or one or more of their affiliates in consideration for their respective commitments to provide loans, which commitments were made to the Company in advance of the commencement of the general syndication of the Facilities.

IV. General

It is understood that unless and until a definitive agreement regarding the Facility between the parties thereto has been executed, the Recipient will be under no legal obligation of any kind whatsoever with respect to the Facility by virtue of this Notice and Undertaking except for the matters specifically agreed to herein and in the Special Notice.

The Recipient agrees that money damages would not be a sufficient remedy for breach of this Notice and Undertaking or of the Special Notice, and that in addition to all other remedies available at law or in equity, the Company and the Arranger shall be entitled to equitable relief, including injunction and specific performance, without proof of actual damages.

This Notice and Undertaking and the Special Notice together embody the entire understanding and agreement between the Recipient and the Arranger with respect to the Evaluation Material and the Internal Evaluation Material and supersedes all prior understandings and agreements relating thereto. The terms and conditions of this Notice and Undertaking and the Special Notice shall apply until such time, if any, that the Recipient becomes a party to the definitive agreements regarding the Facility, and thereafter the provisions of such definitive agreements relating to confidentiality shall govern. If you do not enter into the Facility, the application of this Notice and Undertaking and the Special Notice shall terminate with respect to all Evaluation Material on the date falling one year after the date of the Lender Presentation.

This Notice and Undertaking and the Special Notice shall be governed by and construed in accordance with the law of the State of New York, without regard to principles of conflicts of law (except Section 5-1401 of the New York General Obligation Law to the extent that it mandates that the law of the State of New York govern).

Executive Summary

Situation Overview

- Gen Digital Inc. (“Gen” or the “Company”) is looking to raise a \$600 million Incremental Term Loan B (“Term Loan”) (collectively, the “Transaction”). The net proceeds from the Transaction will be utilized for General Corporate Purposes, which may include funding the purchase price of the MoneyLion acquisition and/or repaying outstanding debt of the Company
 - Extends debt maturity profile
 - Preserves full availability under the \$1.5 billion revolver
 - Net incremental debt is prepayable, allowing for deleveraging from expected strong free cash flow
- Concurrent with the TLB, Gen will be looking to raise \$1,100 million of Other Unsecured Indebtedness to refinance the existing Senior Notes due 2025

Financial and Strategic Policy

- Gen remains committed to maintaining a strong credit ratings profile and managing its leverage profile
 - On a pro forma basis, Gen will be levered at 3.8x based on LTM 12/27/2024 PF EBITDA of \$2,383 million (comprised of Reported EBITDA of \$2,293 million and \$90 million of EBITDA contribution from MoneyLion)
- Gen is committed to long-term target of < 3.0x Net Leverage Ratio, expected to be achieved by FY27

Transaction Overview

- Lender Commitments are due by **February 13th at noon ET**

Transaction Overview

Sources & Uses

(\$ in Millions)			
Sources	Uses		
Incremental Term Loan B	\$600	Estimated Purchase Price of MoneyLion	\$1,000
Other Unsecured Indebtedness	1,100	Repay 5.000% Senior Notes due 2025	1,100
Interim Free Cash Flow	400		
Total Sources	\$2,100	Total Uses	\$2,100

Note: Excludes transaction related fees & expenses

Pro Forma Capitalization

(\$ in Millions)	12/31/2024		Adj.	Pro Forma	
	\$	x of EBITDA ¹		\$	x of EBITDA ^{1,2}
Cash and Cash Equivalents	\$883			\$883	
\$1,500 million Revolver due 2027	\$-			\$-	
Term Loan A due 2027	3,988			3,988	
Term Loan B due 2029	2,305			2,305	
Incremental Term Loan B	-		600	600	
Avira Mortgages due 2029 & 2030	6			6	
Total Secured Debt	\$6,989	2.6x		\$6,989	2.6x
Net Secured Debt	\$5,086	2.2x		\$5,086	2.4x
5.000% Senior Notes due 2025	1,100		(1,100)	-	
6.750% Senior Notes due 2027	900			900	
7.125% Senior Notes due 2030	600			600	
Other Unsecured Indebtedness	-		1,100	1,100	
Total Debt	\$8,989	3.7x		\$8,189	3.8x
Net Debt	\$7,686	3.4x		\$6,286	3.5x
Market Capitalization ³	\$17,028			\$17,028	
Total Capitalization	\$25,997	11.2x		\$25,297	11.0x
Liquidity ⁴	\$2,383			\$2,383	

¹ Based on LTM 12/27/2024 Reported EBITDA of:

\$2,293

² MoneyLion 2024E Adj. EBITDA (excl. synergies) midpoint of guidance provided in Q3 earnings

\$90

\$2,383

³ Based on 2/7/2025 closing share price of \$27.63 and 636.3 million shares outstanding

⁴ Based Revolver Availability plus Cash and Cash Equivalents

Summary of Terms: Incremental Term Loan B

Summary of Terms: \$600 million Incremental Term Loan B

Borrower:	Gen Digital Inc. (the "Borrower")
Security:	First priority security interest in substantially all tangible and intangible personal property of the Borrower and each Guarantor <i>(Same as existing)</i>
Facility:	\$600 million Incremental Term Loan B
Maturity:	7 Years (2032)
Use of Proceeds:	For general corporate purposes, which may include funding the purchase price of the MoneyLion acquisition and/or repaying outstanding debt of the company
Call Protection:	101 soft call for 6 months
Amortization:	1.00% per annum
Financial Covenants:	None, covenant-lite
Negative Covenants:	<i>Same as existing</i>

Transaction Timeline

February 2025						
Sun	Mon	Tue	Wed	Thurs	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

Market Holiday
 Key Date

Date	Timeline
February 10 th	Launch Incremental Term Loan B
February 13 th	Lender Commitments due at Noon ET
Thereafter	Close and Fund Transaction

Gen Digital Overview

Company Snapshot

As of Q3 FY25 Earnings

LTM Revenue \$3.9B | Non-GAAP Operating Margin 58.5%

~\$4B

Total Bookings (LTM)
+4% Cyber Safety Y/Y

65M+¹

Total Paid Customers

40M

Direct Customers
+1.2M Y/Y

~15B

Attacks Blocked Globally
CY2024

78%

Direct Retention
+1 pt Y/Y

\$7.27

Direct Monthly ARPU
+\$0.09 Y/Y

3.3x²

Net Leverage
Target of <3.0x by FY27

25+

Product Awards
and recognition

Gen

Note: Revenue, operating margin, and EPS are presented as non-GAAP. Direct monthly ARPU reflects 12 months ended December 27, 2024. ¹ Denotes Total Paid Customers as of 3/29/24¹⁴ Using Covenant Debt EBITDA (Non-GAAP)

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Purpose

Powering Digital Freedom

Mission

We create innovative and easy-to-use technology solutions that help people grow, manage, and secure their digital and financial lives.

Gen



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11

Shaping the NextGen product portfolio based on consumer needs

1

Protect my digital
life from any security
threats



Scam, fraud,
malware and
phishing
protection

2

Keep my finances
safe online



Financial and
credit wellness
features

3

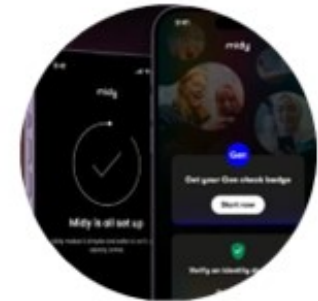
Give me control of
my personal data



Personalized risk
detection &
proactive
recommendations

4

Verify the people
and information I
interact with online



Identity
verification &
digital trust
services

Gen

Gen



Global Leader in
Consumer Cyber Safety

25+ Product Awards and Recognitions



Record
12B+

Attacks blocked in FY24

80%

Of attempts blocked
were social engineering
attacks

Positive Customer Reviews

App Reviews

4.8+ Stars

★ Trustpilot
4.2+ Stars

For Norton, Avast and LifeLock

Introduced Norton Genie

The world's leading
AI-powered scam
detection app

2M downloads
to date



Company Recognitions



Listed on the Dow Jones
North America Index

Powered by the S&P Global CSA

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MoneyLion Acquisition



MoneyLion[®]

**strategically
accelerates Gen's
presence in financial
wellness and
expands our
consumer portfolio**

Expected to close in H1 FY26

Expands into **full lifecycle of credit and financial wellness** offerings for consumers

Brings an **AI recommendation engine**, enhanced by Gen's user base, that powers a scaled financial marketplace platform

Diversifies Gen's customer base with consumers in **earlier stages of their financial lives**, expanding top of funnel

Combines security, identity and financial data to **enhance personalization**, improving user digital and financial health

More than **doubles addressable market to \$50B+** and reinforces long-term financial model

Gen

Transaction Overview

Transaction structure

\$82 / share (Cash)

+

\$23 / share (CVR)

Contingent Value Right ("CVR") issuable at closing and payable in Gen shares (issuable based on an assumed share price of \$30.48) if Gen 30 consecutive trading day average volume-weighted average share price reaches \$37.50 during the period from December 10, 2024 through the 24-month period after the transaction close.

Gen

Financial Impact

- Estimated cash payment at close of ~\$1B
- Estimated purchase price at 9-11x NTM EBITDA⁽¹⁾ before synergies
- Accretive to Non-GAAP
- Reinforces Gen's long-term financial model
- Gen re-affirms commitment of net leverage < 3x EBITDA⁽²⁾ by FY27

Approvals & Timing

- Unanimously approved by the Boards of Directors of both Gen and MoneyLion
- Subject to approval by MoneyLion shareholders
- Expected to close in H1 FY26, subject to regulatory approvals and other customary closing conditions

(1) EBITDA based on street consensus (FactSet), multiple based on cash value and cash + \$23 CVR face value

(2) Using Covenant Debt EBITDA (Non GAAP)



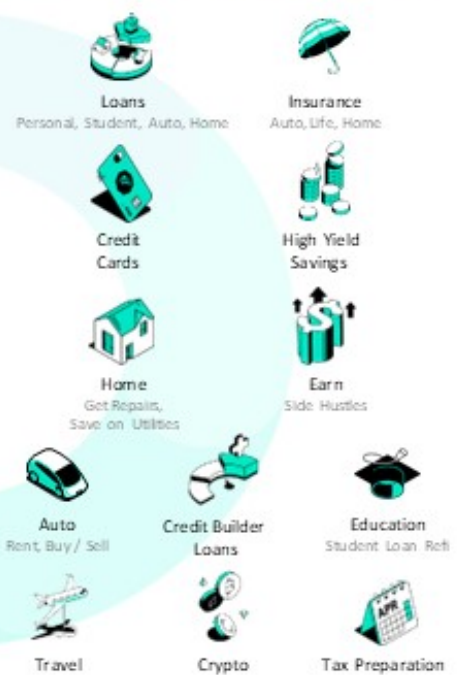
MoneyLion

The first consumer finance digital ecosystem
& the ultimate financial marketplace

Personal Financial Management (PFM)



Marketplace Products & Offers



Financial Profile ⁽¹⁾

LTM Q3 CY2024

Revenue & Growth

\$500M

+23% Y/Y

Adj. EBITDA Margin

17%

Total Customers

18.7M

Marketplace Inquiries (Q3)

~90M / quarter

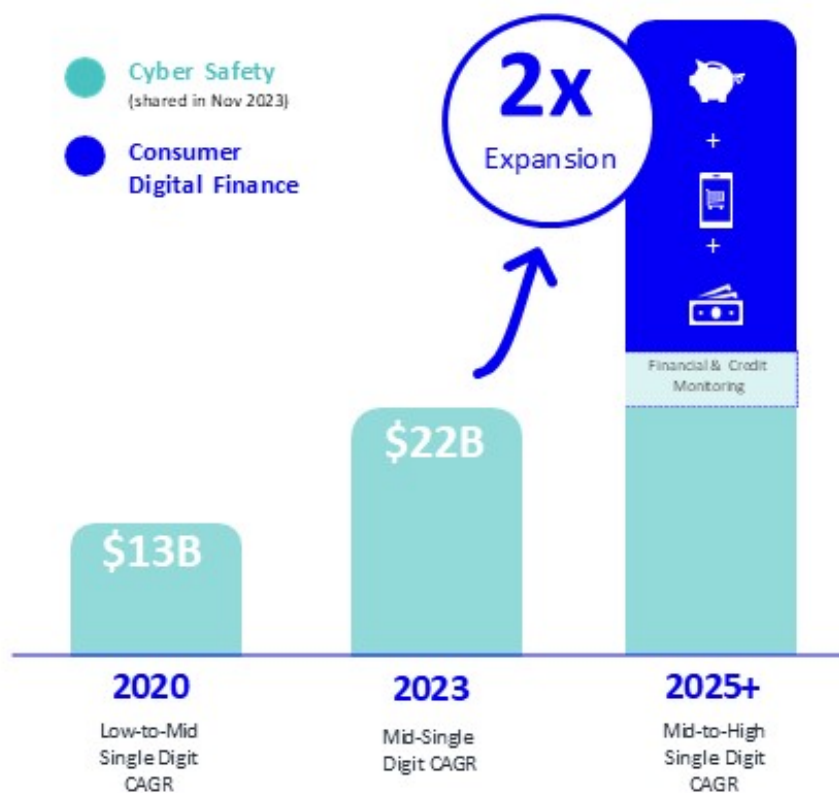
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(1) For financial reconciliations, please refer to MoneyLion's Q3 2024 Earnings Presentation found at: investors.moneylion.com

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Transaction Significantly Expands TAM to \$50B+



TAM expansion into **Consumer Digital Finance** and **Financial Marketplace**, growing high single to double digits ⁽¹⁾

Expanded TAM of **\$30B+** includes:

-  Personal financial management
-  Financial marketplaces
-  Digital banking services


Gen's Expanding Consumer Portfolio



Secure my family against cyber threats


 Anti-Virus

 Backup


 Parental Control

 Utilities


 Anti-Scam

 Cyber Safety Assistant

Safeguard my personal data

 VPN

 Anti-Track

 Private Browser


 Privacy Monitor

 Password Manager

 Digital Vault

Protect my identity and finances

 Monitoring & Alerts

 Fraud Prevention

 ID Rest. & Legal

 Home Title

 Insurance

 Reputation

Manage and grow my finances

 Credit Builder

 Financial Mgmt.

 Marketplace

 Banking Services

 Invest & Plan

 Estate Planning

Key Credit Highlights

Key Credit Highlights

1

Leadership in Large and Under-penetrated Cyber Safety Market with Strong Brand Awareness

2

Comprehensive and Expanding Product Portfolio Across Security, Identity, and Privacy

3

Broad Global Customer Base with Significant Cross-Sell and Up-Sell Opportunities

4

Demonstrated Success in Business Integration and Synergy Realization

5

Recurring and Diversified Revenue Driving Predictable and Resilient Growth

6

Robust Margin Profile with Strong Free Cash Flow Generation

7

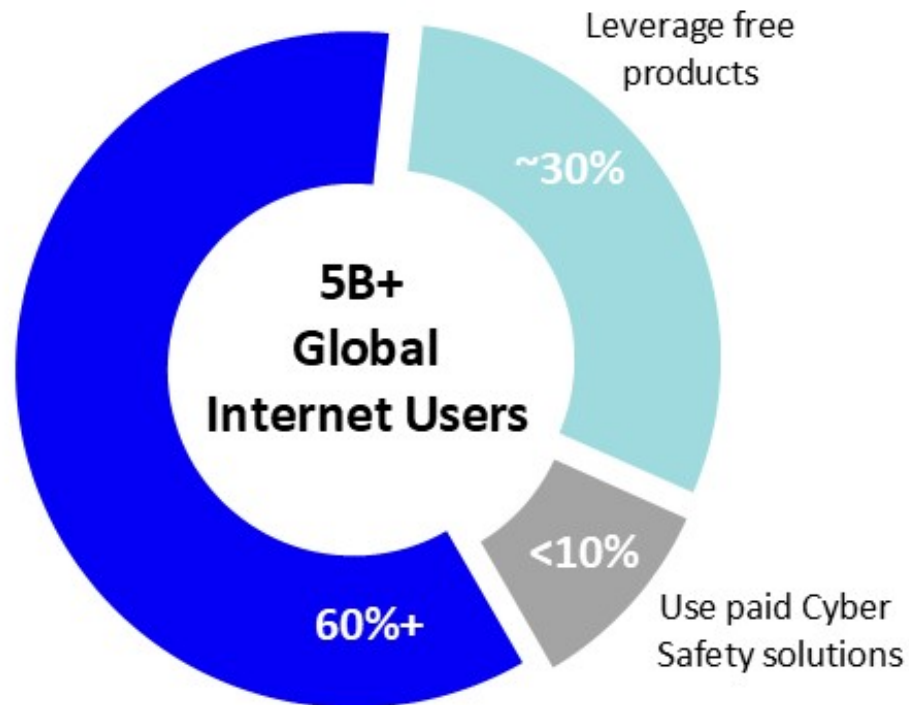
Disciplined Financial Policy with a Committed Deleveraging Path to <3x Net Leverage by FY27

8

Consumer-Focused Management Team with Deep Expertise and Proven Track Record of Success

5B+ Global Internet Users Is the Opportunity

And it is still significantly under-penetrated



Remains unsecured or relies on fragmented & embedded security

Tailwinds

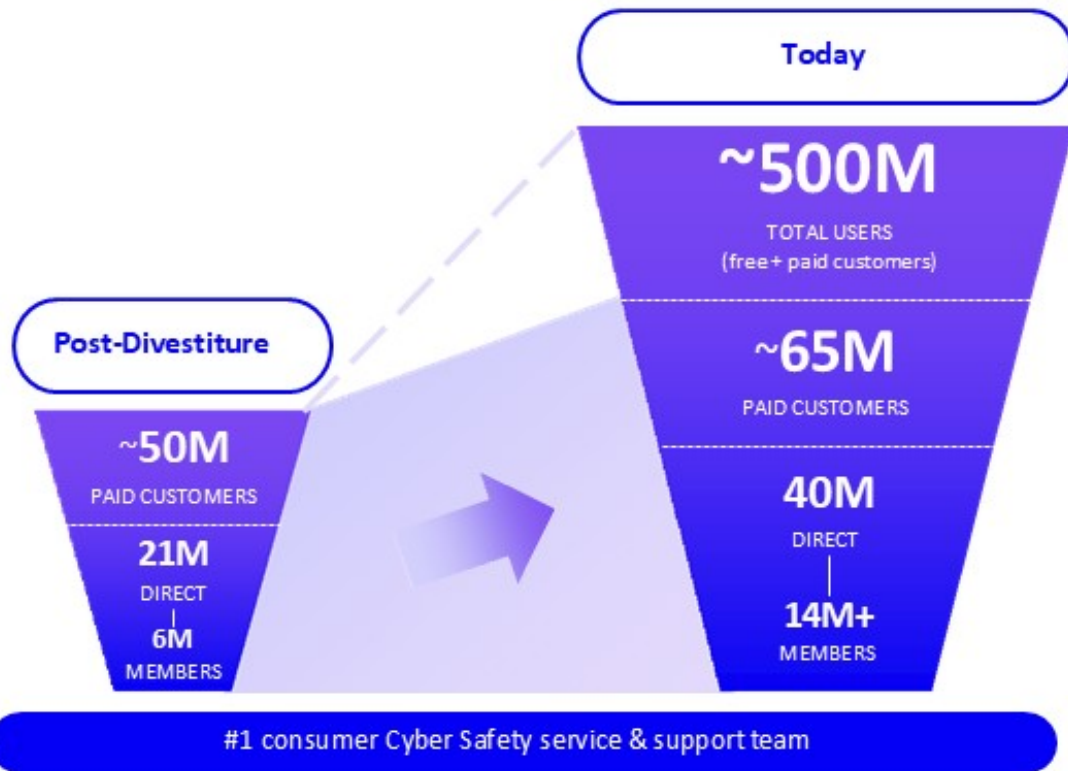
- Cybercrimes keep growing
- Financial impact of breaches is increasing
- Need for data verification and privacy is on the rise
- AI is accelerating cyber threats and safety needs

Headwinds

- Lack of consumer awareness or higher risk tolerance
- Dependence on legacy and embedded solutions
- Complexity of technology
- Lack of integration and ease of use

Scaled Footprint Enhances Opportunities

Large, healthy and growing customer base



Healthy

- Balance of new and retained
- Diverse segments & geographies
- Strong satisfaction and loyalty
- Cross-sell/up-sell opportunities
- Scalable and engaged

A History of Consistent Free Cash Flow Generation⁽¹⁾

Note: All references to years refer to Fiscal Year Ending in March

- **Strong Free Cash Flow CAGR: 30.1%** from \$974M in FY22 to \$2.1M in LTM Q3 FY25
- **3-Year Average Free Cash Flow Conversion⁽²⁾: 65.4%** from FY22 – FY24
- **Limited Capital Expenditure Needs**, with CapEx needs at **0.3%** as a percentage of Revenue from FY22 – FY24, and **0.4%** in LTM Q3 FY25

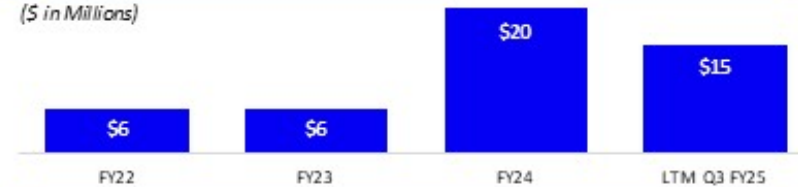
Cash Flow From Operations⁽³⁾

(\$ in Millions)



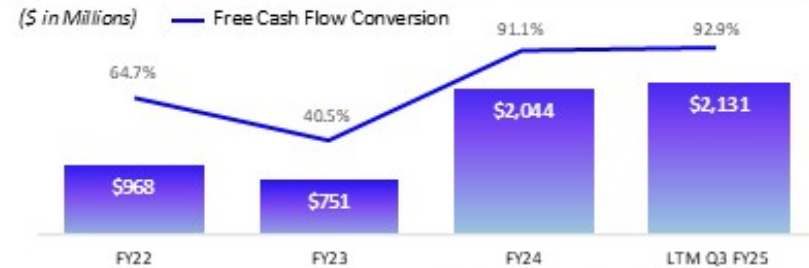
Capital Expenditures

(\$ in Millions)



Free Cash Flow

(\$ in Millions)



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(1) Free Cash Flow defined as Cash Flow From Operations less Capital Expenditures

(2) Free Cash Flow Conversion is defined as FCF / Adj. EBITDA

(3) The outsized gain in CFO in FY24 was driven by working capital flow YoY (Outflows of \$969 million in FY23 compared to inflows of \$1,748 million in FY24)

Experienced Management Team with Track Record of Success



Vincent Pilette
Chief Executive Officer

- 20+ years of senior operating and financial experience in the technology sector
- Held positions at Logitech, Electronics-For-Imaging, and Hewlett-Packard
- M.S. Engineering, Université Catholique de Louvain
- M.B.A., Kellogg School of Management at Northwestern University



Natalie Derse
Chief Financial Officer

- 26+ years in financial management, business performance analytics, and operational excellence across eCommerce, Consumer Products & Services, and Manufacturing & Distribution
- Prior positions at General Electric, Stanley Black & Decker, and eBay
- B.S. Finance, University of Dayton



Bryan Ko
Legal & Corp. Development

- Previously served as Logitech's International General Counsel, Corporate Secretary, and Head of Corporate Development and as General Counsel and Corporate Secretary for Fuhu, Inc.
- M.B.A. and B.A., UC Berkeley
- J.D. Rutgers University School of Law



Travis Witteveen
Commercial Operations,
Acquisitions & Partnerships

- 30+ years of IT industry experience in the US and Europe
- Previously served as CEO of Avira and joined the Gen leadership team through the Avira acquisition
- Prior to Avira and Gen, Travis held executive and senior sales and marketing leadership roles at AVG, F-Secure, Axent/Raptor Technologies and FTP Software



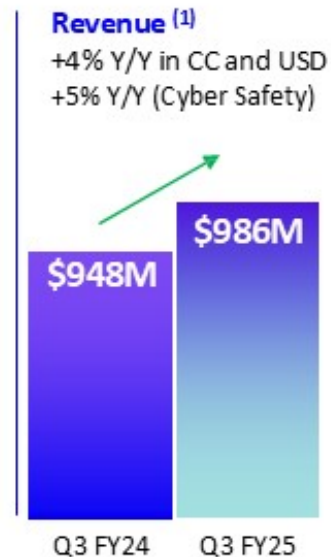
Howie Xu
AI & Innovation

- Previously served as Senior Vice President of Engineering of AI/ML at Palo Alto Networks and Vice President of AI/ML at Zscaler
- Previous positions include CEO and Co-Founder of TrustPath (AI security startup acquired by Zscaler) and Entrepreneur-in-Residence at Greylock Partners

FY25 Q3 Results

Q3 Non-GAAP Business Highlights

- 22nd consecutive quarter of growth: Cyber Safety Bookings up 4% in constant currency (CC), Revenue up 4%
- Operating margin of 58.5% reflects strong core margins and disciplined growth investments
- 5th quarter of double-digit EPS growth, up 15%, driven by focused execution and balanced capital allocation



Solid Execution

- **Q3 Revenue of \$986M**, up 4% in USD and CC
 - Broad-based growth across product portfolio, with stronger growth in higher value US market
 - Stable and healthy KPIs at cohort levels
- **Operating Leverage at Scale: 58.5% Margin**, flat Y/Y
 - Best-in-class operating margins reflect efficient business model that enables new investment capacity
 - Continue to operate with discipline and drive profitable growth to fund innovation

Non-GAAP P&L <small>(\$mil), except per share amounts</small>	Q3 FY24 ⁽¹⁾	Q2 FY25	Q3 FY25	Y/Y % USD
Revenue	\$948	\$974	\$986	4%
Y/Y % (CC)	2%	3%	4%	–
Gross Profit	824	839	850	3%
Gross Margin	86.9%	86.1%	86.2%	(70) bps
Operating Expenses	269	272	273	1%
% of Revenue	28.4%	27.9%	27.7%	(70) bps
Operating Income	\$555	\$567	\$577	4%
Operating Margin	58.5%	58.2%	58.5%	flat
Other Inc / (Expense)	(151)	(137)	(128)	nm
Effective Tax Rate	22%	22%	22%	–
Net Income	\$315	\$336	\$350	11%

(1) During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

Gen Performance Metrics

Revenue (\$M)

	Q3 FY24	Q2 FY25	Q3 FY25	Y/Y % USD	Y/Y % CC
Direct ^{(1) (2)}	\$834	\$860	\$869	4%	4%
+ Partners	\$99	\$102	\$105	6%	6%
= Cyber Safety	\$933	\$962	\$974	4%	5%
+ Legacy ⁽³⁾	\$15	\$12	\$12	(20%)	(20%)
= Total Revenue	\$948	\$974	\$986	4%	4%

Note: Amounts may not add due to rounding.

(1) During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

(2) Subscriptions sold directly through E-Commerce and Mobile App

(3) Legacy revenue includes: EOL VPN (SurfEasy and HMA), SMB Legacy Platforms, Avast's Chrome Distribution, BullGuard, Tech OEM, and exited markets.

(4) Direct monthly ARPU is calculated as direct customer revenues for the period divided by the average direct customer count for the same period, expressed as a monthly figure.

(5) Direct retention is customer (unit) retention. Reflects blended retention of E-Commerce and Mobile customers



Cyber Safety Metrics

	Q3 FY24	Q2 FY25	Q3 FY25	Y/Y
Direct Customers <i>(Q/Q change)</i>	38.9M +330K	39.7M +389K	40.1M +371K	1.2M
Direct Monthly ARPU ⁽⁴⁾	\$7.18	\$7.26	\$7.27	\$0.09
Direct Retention ⁽⁵⁾	77%	~78%	~77.5%	1 pt

- All KPIs stable to up, with improvements across cohorts
- Direct Customers up 1.2M Y/Y from new international customers and higher mobile adoption, improved retention at cohort level
- ARPU expansion reflects strong cross-sell and upsell momentum
- Retention up 1 pt Y/Y at cohort level, overall blended retention slightly impacted by higher mix of first year mobile customers

Balance Sheet & Cash Flow

Key Balance Sheet, Cash Flow, & Other Metrics (\$M)	Q3 FY24	Q2 FY25	Q3 FY25
Balance Sheet			
Cash and Cash Equivalents	\$490	\$737	\$883
Contract Liabilities ⁽¹⁾	\$1,819	\$1,827	\$1,849
Debt (Principal)	\$9,375	\$8,628	\$8,569
Cash Flow			
Cash Flow from Operations	\$315	\$158	\$326
Capital Expenditures	\$8	\$2	\$8
Free Cash Flow	\$307	\$156	\$318
Other Metrics: Capital Allocation			
Dividends + Dividend Equivalents (Quarterly \$0.125 per common share)	\$81	\$77	\$77
Debt Paydown	\$259	-	\$59
Share Repurchase	\$100	-	-

(1) During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

(2) Using Covenant EBITDA (Non-GAAP)



- **Liquidity of \$2.4B**
 - \$883M cash + \$1.5B revolver undrawn
- **Debt / EBITDA⁽²⁾ Net Leverage of 3.3x**
 - Remain committed to long-term target <3x by FY27
- **Free Cash Flow of \$318M**
 - Limited capital allocation pending closure of MoneyLion acquisition

Gen's Pro-Forma Financial Policy

Financial Position & Liquidity

- Robust liquidity (\$2,383 million Actual at 12/27/2024) through cash on balance sheet and revolver availability
- Strong balance sheet mix supported by this Transaction as Gen addresses near-term maturities
- Prudent capital management, demonstrated by historical voluntary TLB pre-payments totaling \$980 million since FY 2024
- Proactive hedging program with active interest-rate risk management
- Continued focus on generating strong free cash flow supporting continued investment in our business and deleveraging, with LTM FCF at ~\$2,131 million ⁽¹⁾

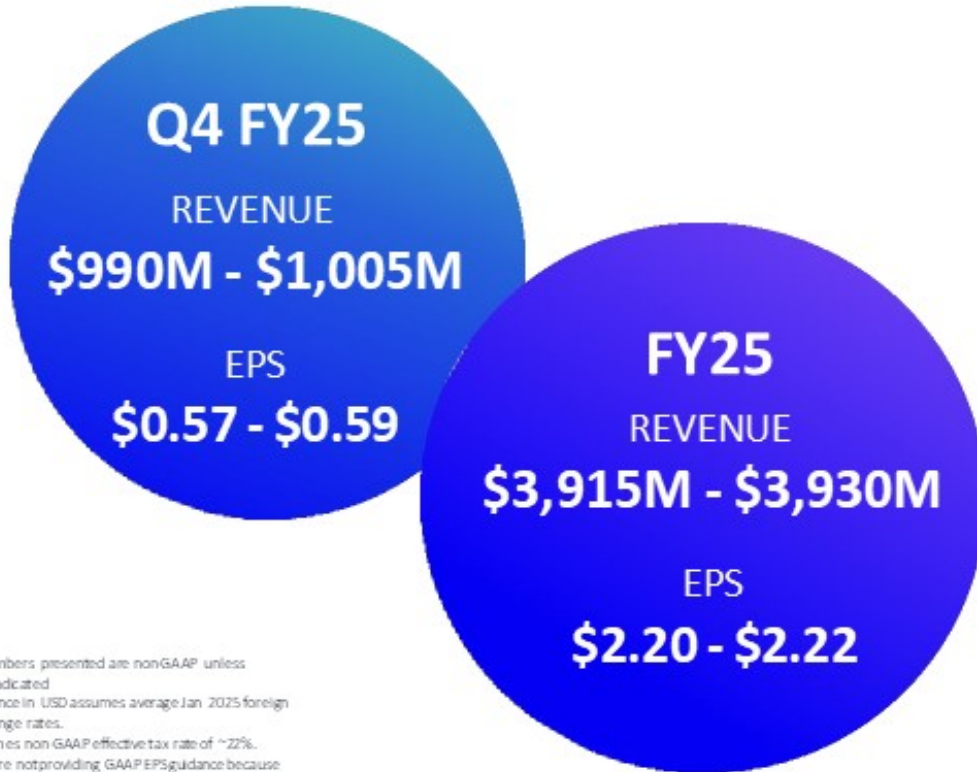
Leverage Target

- Focused on maintaining strong credit profile
- Gen is committed to long-term target of < 3.0x Net Leverage Ratio, expected to be achieved by FY27

Capital Allocation

- Gen will remain prudent on paying dividends, with the dividend policy remaining unchanged, at \$0.50 per share going forward
- Gen will continue to maintain a balanced approach to its capital allocation strategy as the Company progresses towards achieving all of its publicly stated financial goals
- Strategic and accretive M&A reinforcing Gen's long-term financial model, all future M&A will take Gen's long term Total Net Leverage target into account

Strengthening FY25 Non-GAAP Guidance



Note: All numbers presented are non-GAAP unless otherwise indicated.

- Guidance in USD assumes average Jan. 2025 foreign exchange rates.
- Assumes non-GAAP effective tax rate of ~22%.
- We are not providing GAAP EPS guidance because most non-GAAP adjustments pertain to events that have not yet occurred and would be unreasonably burdensome to forecast.

FY25 Key Assumptions

(Growth in Constant Currency)

- Cyber Safety Bookings and Revenue growth: ~4%
- EPS growth: 14-15%
- Stable currency and SOFR flat to down

Appendix

Trended Non-GAAP Quarterly Results

Non-GAAP P&L (\$M), except per share amounts	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
Direct Customer Revenues	829	834	834	844	3,341	850	860	869
Partner Revenues	97	95	99	105	396	101	102	105
TOTAL CYBER SAFETY REVENUE	\$926	\$929	\$933	\$949	\$3,737	\$951	\$962	\$974
Legacy Revenues	17	16	15	15	63	14	12	12
TOTAL REVENUE	\$943	\$945	\$948	\$964	\$3,800	\$965	\$974	\$986
Y/Y % (CC)	35%	28%	2%	3%	15%	3%	3%	4%
Gross Profit	\$822	\$824	\$824	\$832	\$3,302	\$833	\$839	\$850
Gross Margin	87.2%	87.2%	86.9%	86.3%	86.9%	86.3%	86.1%	86.2%
• Sales & Marketing	172	174	172	173	691	173	175	173
• Research & Development	79	75	67	69	290	72	74	74
• General & Administrative	29	29	30	24	112	24	23	26
Operating Expenses	280	278	269	266	1,093	269	272	273
% of Revenue	29.7%	29.4%	28.4%	27.6%	28.8%	27.9%	27.9%	27.7%
Operating Income	\$542	\$546	\$555	\$566	\$2,209	\$564	\$567	\$577
Operating Margin	57.5%	57.8%	58.5%	58.7%	58.1%	58.4%	58.2%	58.5%
• Interest Expense	(163)	(167)	(158)	(154)	(642)	(146)	(143)	(134)
• Other Income (Expense)	9	6	7	15	37	12	6	6
Income before Income Taxes	\$388	\$385	\$404	\$427	\$1,604	\$430	\$430	\$449
• Provision for Income Tax	85	84	89	94	352	95	94	99
Net Income	\$303	\$301	\$315	\$333	\$1,252	\$335	\$336	\$350
• Depreciation	7	6	5	5	23	5	4	5
Reported EBITDA	\$549	\$552	\$560	\$571	\$2,232	\$569	\$571	\$582



During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

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Reconciliation to Non-GAAP Gross Profit

GAAP to Non-GAAP Gross Profit (\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
GAAP Results of Operation								
Gross profit (GAAP)	\$764	\$765	\$766	\$774	\$3,069	\$775	\$780	\$793
Non-GAAP Gross Profit Adjustments								
Cost of revenues								
• Stock-based compensation	1	1	1	1	4	1	1	1
• Amortization of intangible assets	57	58	57	57	229	57	58	56
TOTAL GROSS PROFIT ADJUSTMENT	58	59	58	58	233	58	59	57
Non-GAAP Results of Operation								
Net revenues	943	945	948	964	3,800	965	974	986
Cost of revenues	121	121	124	132	498	132	135	136
GROSS PROFIT (NON-GAAP)	\$822	\$824	\$824	\$832	\$3,302	\$833	\$839	\$850



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Reconciliation to Non-GAAP Operating Income

GAAP to Non-GAAP Operating Income (\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
GAAP Results of Operation								
Operating income (GAAP)	\$359	\$22	\$332	\$397	\$1,110	\$417	\$402	\$374
Total Non-GAAP gross profit adjustment	58	59	58	58	233	58	59	57
Non-GAAP Operating Expense Adjustments								
Stock-based compensation	36	34	34	30	134	30	32	32
Amortization of intangible assets	61	61	61	50	233	43	44	43
Restructuring and other costs	17	17	2	21	57	(1)	3	2
Acquisition and integration costs	6	6	8	4	24	2	2	6
Litigation costs	5	347	60	6	418	15	25	21
Legal contract dispute cost	-	-	-	-	-	-	-	42
TOTAL OPERATING EXPENSE ADJUSTMENT	125	465	165	111	866	89	106	146
Non-GAAP Results of Operation								
Gross profit	822	824	824	832	3,302	833	839	850
• Sales and marketing	172	174	172	173	691	173	175	173
• Research and development	79	75	67	69	290	72	74	74
• General and administrative	29	29	30	24	112	24	23	26
Total operating expenses	280	278	269	266	1,093	269	272	273
Operating Income (Non-GAAP)	\$542	\$546	\$555	\$566	\$2,209	\$564	\$567	\$577

Reconciliation to Non-GAAP Net Income

GAAP to Non-GAAP Net Income (\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
GAAP Results of Operation								
Net income(GAAP)	\$187	\$147	\$142	\$131	\$607	\$181	\$161	\$159
Total Non-GAAP gross profit adjustment	58	59	58	58	233	58	59	57
Total Non-GAAP operating expense adjustment	125	465	165	111	866	89	106	146
Non-GAAP Other Non-Operating Expense (Income) Adj								
Non-cash interest expense	7	6	7	7	27	7	6	7
Loss(gain) on equity investments	-	-	-	40	40	-	-	30
Gain on sale of properties	(4)	-	(5)	-	(9)	-	-	-
Other	1	(1)	1	(1)	-	-	1	1
Total adjustments to GAAP income before income taxes	187	529	226	215	1,157	154	172	241
Income tax effect of non-GAAP adjustments	(71)	(375)	(53)	(13)	(512)	-	3	(50)
Total net income adjustment	116	154	173	202	645	154	175	191
Non-GAAP Results of Operation								
Operating income	542	546	555	566	2,209	564	567	577
Interest expense	(163)	(167)	(158)	(154)	(642)	(146)	(143)	(134)
Other income (expense), net	9	6	7	15	37	12	6	6
Income before income taxes	388	385	404	427	1,604	430	430	449
Provision for income taxes	85	84	89	94	352	95	94	99
Net income (Non-GAAP)	\$303	\$301	\$315	\$333	\$1,252	\$335	\$336	\$350



During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

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Reconciliation to Non-GAAP Net Income

GAAP to Non-GAAP Net Income ⁽¹⁾ (\$M), except per share amounts	Q3 FY25 <u>Net Income</u>
GAAP Net Income	\$159
<ul style="list-style-type: none"> • Stock based compensation • Amortization of intangible assets • Restructuring and other costs • Acquisition and integration costs • Litigation costs • Legal contract dispute cost • Other⁽²⁾ • Adjustment to GAAP provision for income taxes 	<ul style="list-style-type: none"> 33 99 2 6 21 42 38 (50)
Total adjustments	191
Non-GAAP Net Income	\$350



(1) Total may not add due to rounding.

(2) Other includes non-cash interest expense, loss (gain) on equity investments and other minor reconciling items.

Reconciliation to Non-GAAP (Unlevered) Free Cash Flow

Unlevered Free Cash Flow Reconciliation (\$M)	Q3 FY25
Net Cash Flow from Operating Activities	\$326
Adjustments:	
• Capital Expenditures	(8)
Free Cash Flow	\$318
Adjustments:	
• Cash paid for interest expense, net of interest rate hedges	\$177
Unlevered Free Cash Flow	\$495

Trended GAAP Revenue by Geography

Revenue by Geo (\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
US	558	563	563	578	2,262	579	584	589
Rest of Americas	56	55	56	56	223	57	57	58
Americas	614	618	619	633	2,484	636	641	647
EMEA	226	227	230	233	916	233	233	240
APJ	103	100	99	98	400	96	100	99
Total Revenue	\$943	\$945	\$948	\$964	\$3,800	\$965	\$974	\$986



During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

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Trended EBITDA (Non-GAAP)

Reported EBITDA (Non-GAAP) ⁽¹⁾ (\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
Net income	\$187	\$147	\$142	\$131	\$607	\$181	\$161	\$159
Adjustments:								
• Net interest expense	164	167	160	153	644	145	143	135
• Incometax expense (benefit)	14	(291)	36	81	(160)	95	97	49
• Depreciation and amortization	125	125	123	112	485	105	106	104
EBITDA (Non-GAAP)	490	148	461	477	1,576	526	507	447
Adjustments to EBITDA:								
• Stock-based compensation	37	35	35	31	138	31	33	33
• Restructuring and other costs	17	17	2	21	57	(1)	3	2
• Acquisition and integration costs	6	6	8	4	24	2	2	6
• Litigation costs	5	347	60	6	418	15	25	21
• Legal contract dispute cost	-	-	-	-	-	-	-	42
• Loss (gain) on equity investments	-	-	-	40	40	-	-	30
• Gain on sale of properties	(4)	-	(5)	-	(9)	-	-	-
• Impairment of long-lived assets	-	-	-	-	-	-	3	-
• Other non-operating expense (income), net ⁽²⁾	(2)	(1)	(1)	(8)	(12)	(4)	(2)	1
Reported EBITDA (Non-GAAP)	\$549	\$552	\$560	\$571	\$2,232	\$569	\$571	\$582

(1) Amounts may not add due to rounding.

(2) Other non-operating expense, net is equal to total non-operating expense, net excluding net interest expense and other minor reconciling items.



During the first quarter of fiscal year 2025, Gen made an immaterial revision to FY24 financials. Please refer to Note 1 in the Q1 FY25 10-Q for more details.

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Trended Stock-Based Compensation

Stock Based Compensation(\$M)	Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24	FY24	Q1 FY25	Q2 FY25	Q3 FY25
Cost of revenues	\$1	\$1	\$1	\$1	\$4	\$1	\$1	\$1
Sales and marketing	9	10	10	7	36	9	9	9
Research and development	11	10	9	9	39	9	9	9
General and administrative	16	13	15	14	58	12	14	14
Restructuring and other costs	-	1	-	-	1	-	-	-
Total stock-based compensation expense	\$37	\$35	\$35	\$31	\$138	\$31	\$33	\$33

Debt Covenant EBITDA (Non-GAAP)

Debt Covenant EBITDA (Non-GAAP) ⁽¹⁾ (\$M)	LTM ⁽³⁾
Net income	\$632
Adjustments:	
• Net interest expense	576
• Incometax expense (benefit)	322
• Depreciation and amortization	427
EBITDA (Non-GAAP)	\$1,957
Adjustments to EBITDA:	
• Stock-based compensation	128
• Restructuring and other costs	25
• Acquisition and integration costs	14
• Litigation costs	67
• Legal contract dispute cost	42
• Loss (gain) on equity investments	70
• Impairment of long-lived assets	3
• Other non-operating expense (income), net ⁽²⁾	(13)
Reported EBITDA (Non-GAAP)	\$2,293
Adjustments to Reported EBITDA:	
• Other non-operating expense (income), net ⁽²⁾	13
• Unrealized cost synergies	1
Consolidated Debt Covenant EBITDA (Non-GAAP)	\$2,307

(1) Amounts may not add due to rounding.

(2) Other non-operating expense, net is equal to total non-operating expense, net excluding net interest expense and other minor reconciling items.

(3) LTM denotes results for the last twelve fiscal month period.

Use of GAAP and Non-GAAP Financial Information

We use non-GAAP measures of operating margin, operating income, net income, results of operations, and earnings per share, which are adjusted from results based on GAAP and exclude certain expenses, gains and losses. We also provide the non-GAAP metrics of revenues, constant currency revenues, EBITDA, reported EBITDA, diluted share count, gross profit, gross profit adjustments, operating expense adjustments, other non-operating expense (income) adjustments, unlevered free cash flow, and free cash flow, which is defined as cash flows from operating activities, less purchases of property and equipment. These non-GAAP financial measures are provided to enhance the user's understanding of our past financial performance and our prospects for the future. Our management team uses these non-GAAP financial measures in assessing Gen's performance, as well as in planning and forecasting future periods. These non-GAAP financial measures are not computed according to GAAP and the methods we use to compute them may differ from the methods used by other companies. Non-GAAP financial measures are supplemental, should not be considered a substitute for financial information presented in accordance with GAAP and should be read only in conjunction with our condensed consolidated financial statements prepared in accordance with GAAP. Readers are encouraged to review the reconciliation of our non-GAAP financial measures to the comparable GAAP results, which is attached to our quarterly earnings release, and which can be found, along with other financial information including the Earnings Presentation, on the investor relations page of our website at Investor.GenDigital.com. No reconciliation of the forecasted range for non-GAAP revenues and EPS guidance is included in this release because most non-GAAP adjustments pertain to events that have not yet occurred. It would be unreasonably burdensome to forecast, therefore we are unable to provide an accurate estimate.

Explanation of Non-GAAP Measures and Other Items

Bookings: Bookings are defined as customer orders received that are expected to generate net revenues in the future. We present the operational metric of bookings because it reflects customers' demand for our products and services and to assist readers in analyzing our performance in future periods.

Direct customer count: Direct customers is a metric designed to represent active paid users of our products and solutions who have a direct billing and/or registration relationship with us at the end of the reported period. Average direct customer count presents the average of the total number of direct customers at the beginning and end of the applicable period. We exclude users on free trials from our direct customer count. Users who have indirectly purchased and/or registered for our products or solutions through partners are excluded unless such users convert or renew their subscription directly with us or sign up for a paid membership through our web stores or third-party app stores. While these numbers are based on what we believe to be reasonable estimates of our user base for the applicable period of measurement, there are inherent challenges in measuring usage of our products and solutions across brands, platforms, regions, and internal systems, and therefore, calculation methodologies may differ. The methodologies used to measure these metrics require judgment and are also susceptible to algorithms or other technical errors. We continually seek to improve our estimates of our user base, and these estimates are subject to change due to improvements or revisions to our methodology. From time to time, we review our metrics and may discover inaccuracies or make adjustments to improve their accuracy, which can result in adjustments to our historical metrics. Our ability to recalculate our historical metrics may be impacted by data limitations or other factors that require us to apply different methodologies for such adjustments. We generally do not intend to update previously disclosed metrics for any such inaccuracies or adjustments that are deemed not material.

Direct average revenues per user (ARPU): ARPU is calculated as estimated direct customer revenues for the period divided by the average direct customer count for the same period, expressed as a monthly figure. We monitor ARPU because it helps us understand the rate at which we are monetizing our consumer customer base.

Retention rate: Retention rate is defined as the percentage of direct customers as of the end of the period from one year ago who are still active as of the most recently completed fiscal period. We monitor the retention rate to evaluate the effectiveness of our strategies to improve renewals of subscriptions.

(Unlevered) Free cash flow: Free cash flow is defined as cash flows from operating activities less purchases of property and equipment. Unlevered free cash flow excludes cash interest expense payments, net of payments received through interest rate swap hedges. Free cash flow is not a measure of financial condition under GAAP and does not reflect our future contractual commitments and the total increase or decrease of our cash balance for a given period, and thus should not be considered as an alternative to cash flows from operating activities or as a measure of liquidity.

Thank You

Gen

