



.....

# Soda Ash & Bicar Webinar

.....

February 27, 2023



With  
you today



Ilham Kadri

CEO and President of the Executive Leadership  
Team of Solvay



Philippe Kehren

President, Soda Ash & Derivatives



Alexandre Blum

Finance Director, Soda Ash & Derivatives

# Essential chemicals company with strong cost and cash leadership enabling further growth



EssentialCo  
.....  
**€5.5 bn**  
2022 Net sales



Investments support the future company's growth and sustainability ambitions



# Soda Ash & Derivatives business key takeaways



Track record of strong & resilient cash generation, margins and growth through the cycles



Strongly exposed to attractive and fast-growing Bicar business (growing 2x faster than Soda Ash)



Global Leader with world-class assets for natural and synthetic Soda Ash production



Accelerating the energy transition to be carbon neutral by 2050 at latest



Reinventing the synthetic Solvay Soda Ash production process via cutting-edge innovation



## Presenter



**Philippe Kehren**

President, Soda Ash & Derivatives business