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August 30, 2024

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VIA ELECTRONIC FILING

Ms. Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, S.W., Room 1034
Washington, DC 20423-0001

ENTERED
Office of Proceedings
August 30, 2024
Part of
Public Record

**Re: STB Docket No. MCF-21123
Patrick O. Regan --Acquisition of Control-- Faribault Transportation Service, Inc.,
Minnesota Coaches, Inc., Marschall Line, Inc., Rehbein Transit Co., Inc., Minn-
Dakota Coaches, Inc., Voyageur Bus Company, Inc., and Ready Bus Company, Inc.**

Dear Ms. Brown:

Attached for filing in the above-captioned proceeding is a Verified Application for Acquisition of Control pursuant to 49 U.S.C. 14303(a), dated of even date herewith. The sum of \$2,600, representing the appropriate fee for this filing, has been tendered electronically via Pay.gov. If you have any questions regarding this filing, please feel free to contact me.

Thank you for your assistance on this matter.

Respectfully submitted,

/s/ Edward Fishman

Counsel for Patrick O. Regan

FILED
August 30, 2024
SURFACE TRANSPORTATION BOARD

FEE RECEIVED
August 30, 2024
SURFACE TRANSPORTATION BOARD

BEFORE THE SURFACE TRANSPORTATION BOARD

STB DOCKET NO. MCF-21123

**PATRICK O. REGAN
-- ACQUISITION OF CONTROL --
FARIBAULT TRANSPORTATION SERVICE, INC., MINNESOTA COACHES, INC.,
MARSCHALL LINE, INC., REHBEIN TRANSIT CO., INC., MINN-DAKOTA
COACHES, INC., VOYAGEUR BUS COMPANY, INC., AND READY BUS COMPANY,
INC.**

VERIFIED APPLICATION UNDER 49 U.S.C. 14303(a)

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BEFORE THE SURFACE TRANSPORTATION BOARD

STB DOCKET NO. MCF-21123

**PATRICK O. REGAN
-- ACQUISITION OF CONTROL --
FARIBAULT TRANSPORTATION SERVICE, INC., MINNESOTA COACHES, INC.,
MARSCHALL LINE, INC., REHBEIN TRANSIT CO., INC., MINN-DAKOTA
COACHES, INC., VOYAGEUR BUS COMPANY, INC., AND READY BUS COMPANY,
INC.**

VERIFIED APPLICATION UNDER 49 U.S.C. 14303(a)

SECTION 1: PROSPECTIVE ACQUISITION:

Patrick O. Regan (“Applicant”) respectfully submits this application under 49 U.S.C. 14303(a) and 49 C.F.R. Part 1182 requesting the Board’s authorization to acquire control of Faribault Transportation Service, Inc. (“FTS”) through a corporate reorganization (as described herein, the “Reorganization”) in which Applicant will become the majority shareholder in a new entity created to serve as a holding company for FTS and other motor carriers of passengers and non-carrier entities (the “MNC Holding Company”), all as described in more detail below. If this acquisition of control of FTS is approved by the Board and completed, Patrick O. Regan will become the majority shareholder of the MNC Holding Company, and Garrett O. Regan, the current 100% owner of FTS, will become a minority shareholder of the MNC Holding Company together with certain other minority shareholders identified herein in Section 2 of this application.

FTS is owned 100% by Garrett O. Regan, adult son of Patrick O. Regan. The assets of FTS were owned by Faribault Transportation Company, Inc., a subsidiary of Family Bus Service,

Inc., until 2019, at which time these assets were sold to FTS, a Minnesota corporation formed by Garrett O. Regan. The history of Family Bus Service, Inc. is discussed below, in the section requesting “after the fact approval” by the Board of several historical acquisitions of control by Applicant of other motor carriers of passengers. The prospective request for the Board to approve the Applicant’s acquisition of control of FTS will transfer control of that company to Applicant while the seller, Garrett O. Regan, will become a minority shareholder in a newly created holding company upon consummation of the proposed reorganization transaction.

FTS has its principal place of business at 2615 1st Ave. NW, Faribault, MN 55021. The company operates as an interstate motor carrier of passengers subject to the jurisdiction of the Federal Motor Carrier Safety Administration (“FMCSA”) pursuant to authority in Docket No. MC-1067017; U.S. DOT No. 3342279. FTS also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 383558. FTS operates approximately 66 power units and employs approximately 88 drivers. In accordance with its operating rights, FTS provides local, regional and national passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the State of Minnesota and the midwestern United States. FTS has a fleet of Type C Yellow Buses, Type A Yellow Buses, Type III vehicles and Motorcoaches. The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips.¹

¹ FTS has two wholly-owned subsidiaries, PEM Transportation, LLC (PEM) and Harmony Transit, LLC (Harmony). PEM and Harmony are both intrastate passenger carriers not subject to the Board’s jurisdiction. Ownership and control of PEM and Harmony will transfer to MNC Holding Company if the Applicant’s acquisition of control of FTS is approved by the Board and the proposed reorganization transaction is completed.

Applicant's proposed acquisition of control of FTS will have no impact or adverse effect on the available transportation options or level of competition in the motor passenger carrier sector. Applicant has no current plans to materially alter the level of service that FTS provides to the public, revise the controls that are in place to ensure the continued safety and reliability of the service, or to make any significant changes that would adversely affect the employees or customers of FTS. For these reasons, the Board's approval of the proposed acquisition of control of FTS by Applicant through the proposed corporate reorganization is consistent with the public interest and the Board should approve this request for the reasons set forth herein.

SECTION 2: AFTER THE FACT APPROVAL REQUEST FOR HISTORICAL ACQUISITIONS:

Applicant at the same time respectfully requests that the Board grant after the fact approval of Applicant's control of several motor carriers of passengers, which the Applicant acquired in a series of historical transactions. If approval is granted, the anticipated corporate reorganization outlined above is expected to bring each of these carriers under control of the MNC Holding Company, with Applicant as the majority shareholder and other minority shareholders of the carriers becoming minority shareholders in the MNC Holding Company.

The historical transactions for which Applicant seeks after the fact approval involved the following motor carriers of passengers as described herein:

- I. "Transaction 1": Minnesota Coaches, Inc., Marschall Line, Inc., and Rehbein Transit Co., Inc. (referred to collectively as the "Family Bus Carriers")
- II. "Transaction 2": Minn-Dakota Coaches, Inc. ("Minn-Dakota")
- III. "Transaction 3": Voyageur Bus Company, Inc. ("Voyageur")
- IV. "Transaction 4": Ready Bus Company, Inc. ("Ready")

Applicant controls the above-named six motor carriers of passengers (referred to collectively herein for convenience as the “Motor Carriers”) as majority shareholder of the carriers’ controlling entity or as majority owner of the carrier. Applicant owns 100% of the stock of Family Bus Service, Inc., a non-carrier that owns and operates the Family Bus Carriers as subsidiaries. The details of Applicant’s acquisition of control of the Family Bus Carriers are set forth below, as “Transaction 1.” Applicant is majority shareholder of non-carrier Ottetail Transportation, Inc., which owns and operates Minn-Dakota as a subsidiary.² The details of Applicant’s acquisition of control of Minn-Dakota are set forth below, as “Transaction 2.” Applicant is a 50% shareholder of non-carrier Metro Bus Service, Inc., which owns and operates Voyageur as a subsidiary.³ The details of Applicant’s acquisition of control of Voyageur are set forth below, as “Transaction 3.” Applicant is the 50% owner of Ready and all other owners of Ready are non-carriers.⁴ The details of Applicant’s acquisition of control of Ready are set forth below, as “Transaction 4.”

Applicant’s continued control of the six Motor Carriers will have no impact or adverse effect on the available transportation options or level of competition in the motor passenger carrier sector. As the ultimate controlling shareholder, Applicant manages the Motor Carriers with the goal of providing safe and reliable motor passenger transportation. There are no current plans to materially alter the service available to the public, revise the controls that are in place to ensure the continued safety and reliability of the service, or to make any significant changes that would adversely affect the Motor Carriers’ employees or their customers. For these reasons, the

² Patrick O. Regan owns 65% of Ottetail Transportation, Inc. and Michael R. Clark owns 35% of Ottetail Transportation, Inc.

³ Patrick O. Regan owns 50% and Michael J. Krois owns 50% of Metro Bus Service, Inc.

⁴ Patrick O. Regan owns 50% of Ready Bus Company, Inc. Garrett O. Regan and Casey O. Regan (adult sons of Patrick O. Regan) each own 25% of Ready Bus Company, Inc.

Board's after-the-fact approval of the prior acquisition of control of these Motor Carriers by Applicant is consistent with the public interest and the Board should approve this application for the reasons set forth herein.

Applicant recognizes that applications should have been filed with the Board prior to acquisition of control of the Motor Carriers listed in Transactions 1 through 4 outlined below. The Applicant inadvertently did not seek Board approval at an earlier date because of a good faith belief that all necessary filings and/or approvals for the prior acquisitions were with state regulatory authorities and the FMCSA.

Applicant respectfully requests that the Board allow correction of this oversight by granting after-the-fact approval of Applicant's acquisition of control over the Motor Carriers. The Board has permitted "parties to obtain after-the-fact licensing authority for a transaction when the failure to seek approval was done without malice and by mistake." See *Allied Industrial Development Corp.-Petition for Declaratory Order*, STB Finance Docket No. 35477, at 5 (STB served Sept. 17, 2015); see also *Gen. Ry. – Exemption for Acquis. Of R.R. Line – in Osceola & Dickinson Ctys., Iowa*, STB Finance Docket No. 34867 (STB served June 15, 2007). Those are the circumstances here, and Applicant's good faith is demonstrated by a history of compliance with filings required by state regulatory authorities and the FMCSA.

The remainder of this application is organized to follow the elements set forth in 49 C.F.R. Sec. 1182.2(a).

I. **Parties to the Prospective Acquisition of FTS in Section 1** (49 C.F.R. 1182 (a)(1)).

- A. **Buyer:** Patrick O. Regan: Patrick O. Regan is an individual and resides at 1321 Southview Drive, Hastings, MN 55033. Mr. Regan is not a motor carrier. He has a lifetime of experience in the passenger transportation industry.
- B. **Seller:** Garrett O. Regan is an individual and resides at 22114 Goose Lake Pass, Lakeville, MN 55044. He is an adult son of Patrick O. Regan.

II. **Parties to After the Fact Approval Request, “Transaction 1”** (49 C.F.R. 1182 (a)(1)).

- A. **Buyers – Transaction 1**. The ultimate owner of the Family Bus Carriers is an individual, Patrick O. Regan, through a corporation, Family Bus Service, Inc, which is 100% owned by Patrick O. Regan. Patrick O. Regan and Family Bus Service, Inc. are not motor carriers of passengers.

- 1) Patrick O. Regan: Patrick O. Regan is an individual and resides at 1321 Southview Drive, Hastings, MN 55033. Mr. Regan is not a motor carrier. He has a lifetime of experience in the passenger transportation industry. Mr. Regan’s father, Donald B. Regan, established Metropolitan School & Charter Bus Company on September 5, 1962 and was active in the passenger transportation industry from the 1960s to the 1990s as described in more detail in the sections regarding Transaction 1 and Transaction 3, below.
- 2) Family Bus Service, Inc.: Family Bus Service, Inc. was founded and incorporated in the State of Minnesota by Patrick O. Regan on October 26, 1994. Family Bus

Service, Inc. is the parent company of motor carriers of passengers Minnesota Coaches, Inc., Marschall Line, Inc., and Rehbein Transit Co., Inc.⁵

B. Sellers- Transaction 1:

- a. Minnesota Coaches, Inc. Donald B. Regan transferred ownership of Minnesota Coaches, Inc. to RECO, Inc. on February 1, 1980. RECO, Inc. is a Minnesota corporation established on August 10, 1978, and owned by Patrick O. Regan and his siblings. Family Bus Service, Inc. purchased 100% ownership of Minnesota Coaches, Inc. from Patrick O. Regan's siblings.
- b. Marschall Line, Inc. was founded on September 2, 1971, by the Marschall family of Farmington, Minnesota. Family Bus Service, Inc. became the sole shareholder of Marschall Line, Inc. on November 11, 1994.

⁵ Family Bus Service, Inc. also owns the non-carrier businesses Rochester Bus Service, Inc. and Minneapolis & Suburban Bus Co., Inc. Rochester Bus Service, Inc. was an interstate motor carrier of passengers until November of 2018, but no longer owns or operates any vehicles. Minneapolis & Suburban Bus Co., Inc. ("MSB") is a Minnesota corporation that previously was an interstate "exempt for hire" motor carrier of passengers until May of 2024. MSB continues to exist as a subsidiary of Family Bus Service, Inc. but has not owned or operated motor vehicles since approximately September of 2023, when it transferred all of its remaining motor vehicle assets to Monarch Bus Service, Inc. Monarch Bus Service, Inc. and Northstar Body & Paint, LLC are subsidiaries of Round Trip Services, Inc. Patrick O. Regan is the owner of 50% of the stock in Round Trip Services, Inc. Northstar Body & Paint, LLC is a non-carrier. Monarch Bus Service, Inc. is an active intrastate passenger carrier that owns and operates Type C Yellow Buses, Type A Yellow Buses, and Type III vehicles.

Family Bus Service, Inc. previously owned Faribault Transportation Co., Inc, which formerly operated as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 115637. The assets of Faribault Transportation Co., Inc. were acquired by Faribault Transportation Service, Inc. ("FTS") in 2019 and Faribault Transportation Co., Inc. is currently not active in the transportation business. FTS uses the assets purchased to provide interstate motor carrier of passenger operations today. As explained herein, FTS is owned 100% by Patrick O. Regan's son Garrett Regan. Garrett Regan is not seeking Board approval for his prior acquisition of control of FTS because he only controls one carrier and therefore Board approval of that prior acquisition is not required under 49 USC 14303. Garrett Regan also owns 100% of Harmony Transit, LLC and PEM Transportation, LLC. Both Harmony Transit, LLC and PEM Transportation, LLC are intrastate motor carriers of passengers and not subject to Board jurisdiction. This application does seek Board approval for the Applicant's control of FTS through the prospective reorganization transaction described herein.

- c. Rehbein Transit, Inc. was founded in 1940 by the Rehbein family. Family Bus Service, Inc. formed subsidiary Rehbein Transit Co., Inc. on July 30, 2012, and acquired the assets of Rehbein Transit, Inc. on August 7, 2012.

C. **Family Bus Carriers:** There are three motor carriers of passengers which are subsidiaries of Family Bus Service, Inc. and that are ultimately controlled by Patrick O. Regan. Each carrier will continue – and, in fact, has continued – its existing operations after the Board’s approval of the acquisition of control by Applicant.

- a. Minnesota Coaches, Inc: Minnesota Coaches, Inc. has its principal place of business at 425 East 31st Street, Hastings, MN 55033. Minnesota Coaches, Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-208035; U.S. DOT No. 311081. Minnesota Coaches, Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, DBA Hastings Bus Company, MnDOT # 131838. Minnesota Coaches, Inc. operates approximately 196 power units and employs approximately 174 drivers. In accordance with its operating rights, Minnesota Coaches, Inc. provides local, regional, and national passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the State of Minnesota and the midwestern United States. Minnesota Coaches, Inc. (operating in its name and through the assumed names (DBAs) Hasting Bus Company, Big River Bus Company, and Big River Tours) has a fleet of Type C Yellow Buses, Type A Yellow Buses, Type III vehicles and Motorcoaches. The company provides school transportation

(including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. Minnesota Coaches, Inc. holds a “satisfactory” safety rating from the United States Department of Transportation.

- b. Marschall Line, Inc.: Marschall Line, Inc. has its principal place of business at 5119 212th Street West, Farmington, MN 55024. Marschall Line, Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-736524; U.S. DOT No. 859554. Marschall Line, Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 132385. Marschall Line, Inc. operates approximately 110 power units and employs approximately 118 drivers. In accordance with its operating rights, Marschall Line, Inc. provides local and regional passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the State of Minnesota and the midwestern United States. Marschall Line, Inc. (operating in its name and through the assumed name Mid-County Bus Company) has a fleet of Type C Yellow Buses, Type A Yellow Buses, Type III vehicles and Motorcoaches. The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. Marschall Line, Inc. holds a

“satisfactory” safety rating from the United States Department of Transportation.

- c. Rehbein Transit Co., Inc.: Rehbein Transit Co., Inc. has its principal place of business at 6298 Hodgson Road, Lino Lakes, MN 55014. Rehbein Transit Co., Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-796426; U.S. DOT No. 2332736. Rehbein Transit Co., Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 377138. Rehbein Transit Co., Inc. operates approximately 97 power units and employs approximately 91 drivers. In accordance with its operating rights, Rehbein Transit Co., Inc. provides local and regional passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the State of Minnesota and the midwestern United States. Rehbein Transit Co., Inc. has a fleet of Type C Yellow Buses, Type A Yellow Buses, and Type III vehicles. The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. Rehbein Transit Co., Inc. holds a “satisfactory” safety rating from the United States Department of Transportation.

III. **Parties to After the Fact Approval Request, “Transaction 2”** (49 C.F.R. 1182 (a)(1)).

A. Buyers – Transaction 2. The ultimate owners of Minn-Dakota are two individuals, Patrick O. Regan and Michael R. Clark, through two corporations, Ottetail Transportation, Inc. and Ottetail Coaches, Inc. Ottetail Transportation, Inc. is 65% owned by Patrick O. Regan and 35% owned by Michael R. Clark. Patrick O. Regan, Michael R. Clark and Ottetail Transportation, Inc. are not motor carriers of passengers. Ottetail Coaches, Inc. is an intrastate motor carrier of passengers as described in more detail in footnote 6.

- 1) Patrick O. Regan is an individual and resides at 1321 Southview Drive, Hastings, MN 55033. Mr. Regan is not a motor carrier. As indicated above, Mr. Regan has a lifetime of experience in the passenger transportation industry.
- 2) Michael R. Clark is an individual and resident of Minnesota. He is a minority shareholder of the Ottetail entities and therefore does not require Board approval for his ownership interest.
- 3) Ottetail Transportation, Inc.: Ottetail Transportation, Inc. was founded and incorporated in the State of Minnesota by Patrick O. Regan and Michael R. Clark on May 6, 1997. Ottetail Transportation, Inc. is the parent company of Ottetail Coaches, Inc. (which is not subject to Board jurisdiction for the reasons described below) and the parent company of motor carrier of property Ottetail Trucking, Inc. Ottetail Coaches, Inc. is, in turn, the parent company to motor carrier of passengers Minn-Dakota Coaches, Inc.

B. Sellers- Transaction 2:

- a. Ottertail Coaches, Inc. was founded and incorporated in the State of Minnesota by August L. Fitch, William H. Barber and Bonnie L. Barber on June 30, 1982, after the founders acquired buses from the pre-existing business Ottertail Coaches. (Ottertail Coaches was owned by Donald B. Regan, father of Patrick O. Regan.) August L. Fitch and William H. Barber were key employees of Ottertail Coaches prior to forming this new company. Ottertail Coaches, Inc. was sold to Ottertail Transportation, Inc. by August L. Fitch, William H. Barber and Bonnie L. Barber on May 9, 1997.
- b. Minn-Dakota Coaches, Inc. was founded and incorporated in the State of Minnesota by August L. Fitch, William H. Barber and Bonnie L. Barber on May 15, 1986. Minn-Dakota Coaches, Inc. is also registered as a “Corporation – Business – Foreign” in the State of North Dakota. On May 6, 1997, as part of the sale of Ottertail Coaches, Inc. to Ottertail Transportation, Inc., Minn-Dakota Coaches, Inc. also became controlled by Ottertail Transportation, Inc.

C. Minn-Dakota: Minn-Dakota was acquired by Patrick O. Regan and Michael R. Clark, as a subsidiary of Ottertail Coaches, Inc. Minn-Dakota will continue – and, in fact, has continued – its existing operations following the Board’s approval of the acquisition of control by Applicant. Mr. Regan and Mr. Clark also previously acquired control of two direct subsidiaries of Ottertail Transportation, Inc. (Ottertail

Coaches, Inc.⁶ and Ottertail Trucking, Inc.⁷), neither of which is subject to the Board's jurisdiction.

Minn-Dakota Coaches, Inc.: Minn-Dakota Coaches, Inc. has its principal place of business at 1116 N. Tower Road, Fergus Falls, MN 56537. Minn-Dakota Coaches, Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-139270; U.S. DOT No. 235385. Minn-Dakota Coaches, Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 134472. Minn-Dakota Coaches, Inc. operates approximately 14 power units and employees approximately 34 drivers. In accordance with its operating rights, Minn-Dakota Coaches, Inc. provides local, regional, and national passenger bus service in interstate and intrastate commerce, in regular route and charter

⁶Ottertail Coaches, Inc. has its principal place of business at 1116 N. Tower Road, Fergus Falls, MN 56537. Ottertail Coaches, Inc. operates as an intrastate motor carrier of passengers with U.S. DOT No. 1085500. Ottertail Coaches, Inc. has a fleet of approximately 34 power units and employs approximately 60 drivers. The Ottertail Coaches, Inc. fleet consists of Type C Yellow Buses, Type A Yellow Buses, and Type III vehicles. The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. As an intrastate carrier, the company is not assigned a safety rating by the United States Department of Transportation, and it is not subject to the Board's jurisdiction.

⁷ Ottertail Trucking, Inc. was founded and incorporated in the State of Minnesota on February 9, 2006, by Patrick O. Regan and Michael R. Clark as a wholly owned subsidiary of Ottertail Transportation, Inc. Ottertail Trucking, Inc. is also registered as a "Corporation – Business – Foreign" in the State of North Dakota. Ottertail Trucking, Inc. has its principal place of business at 1116 N. Tower Road, Fergus Falls, MN 56537. Ottertail Trucking, Inc. operates as an interstate motor carrier of property subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-553023; U.S. DOT No. 1463895. In accordance with its operating rights, Ottertail Trucking, Inc. provides general freight and garbage/refuse cargo carrier services in interstate and intrastate commerce in the State of North Dakota and the midwestern United States. It is not subject to Board jurisdiction and therefore not covered by the request for control authority set forth in this application.

service throughout the State of Minnesota and the midwestern United States. Minn-Dakota Coaches, Inc. has a fleet of Motorcoaches and provides charters for school and non-school motorcoach trips. Minn-Dakota Coaches, Inc. holds a “satisfactory” safety rating from the United States Department of Transportation.

IV. **Parties to After the Fact Approval Request, “Transaction 3”** (49 C.F.R. 1182 (a)(1)).

A. Buyers - Transaction 3. The owners of Voyageur are two individuals, Patrick O. Regan and Michael J. Krois, through a corporation, Metro Bus Service, Inc. Metro Bus Service, Inc. is 50% owned by Patrick O. Regan and 50% owned by Michael J. Krois. Patrick O. Regan, Michael J. Krois and Metro Bus Service, Inc. are not motor carriers of passengers.

- 1) Patrick O. Regan: Patrick O. Regan is an individual and resides at 1321 Southview Drive, Hastings, MN 55033. Mr. Regan is not a motor carrier. As indicated above, Mr. Regan has a lifetime of experience in the passenger transportation industry.
- 2) Michael J. Krois is an individual and resident of Minnesota. He owns 50% of Voyageur but does not have a controlling interest in any other motor carrier of passengers and therefore does not require Board approval for his continued ownership interest in Voyageur.
- 3) Metro Bus Service, Inc.: Metro Bus Service, Inc. was founded and incorporated in the State of Minnesota by Patrick O. Regan and Michael J. Krois on December 22, 2005. Metro Bus Service, Inc. is the parent company of motor carrier Voyageur Bus Company, Inc.

B. Sellers- Transaction 3:

- a. Voyageur Bus Company, Inc. was founded and incorporated in the State of Minnesota on September 5, 1962, by Donald B. Regan (father of Patrick O. Regan) as Metropolitan School & Charter Bus Service, Inc. On December 11, 1992, Donald B. Regan sold Metropolitan School & Charter Bus Service, Inc. to Patrick O. Regan and Michael J. Krois. On December 29, 2005, Patrick O. Regan and Michael J. Krois changed the name of the company to Voyageur Bus Company, Inc., as a subsidiary of Metro Bus Service, Inc.

C. Voyageur: The motor carrier of passengers Voyageur Bus Company, Inc., originally acquired by Patrick O. Regan and Michael J. Krois as Metropolitan School & Charter Bus Service, Inc., now operates as Voyageur Bus Company, Inc., a subsidiary of Metro Bus Service, Inc. This carrier will continue – and, in fact, has continued – its existing operations following the Board’s approval of acquisition of its control by Applicant.⁸

- a. Voyageur Bus Company, Inc.: Voyageur Bus Company, Inc. has its principal place of business at 3941 East Calvary Road, Duluth, MN 55803. Voyageur Bus Company, Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No.

⁸ Northstar Body & Equipment, Co. (a non-carrier) was established and incorporated in the State of Minnesota as an assumed name (DBA) of Voyageur Bus Company, Inc. on July 2, 2008. Northstar Body & Equipment, Co. operates as a used bus distributorship. Lake Superior Motorcoaches, Inc. (a non-carrier) was incorporated in the State of Minnesota by Patrick O. Regan and Michael J. Krois on April 18, 1990, as a subsidiary of Metro Bus Service, Inc. Lake Superior Motorcoaches owns certain motor coach vehicles that are operated by Voyageur Bus Company under a revenue sharing arrangement. Neither of these entities is subject to Board jurisdiction.

MC-692906; U.S. DOT No. 2859547. Voyageur Bus Company, Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 147539.

Voyageur operates approximately 118 power units and employs approximately 125 drivers. In accordance with its operating rights, Voyageur Bus Company, Inc. provides local and regional passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the State of Minnesota and throughout the United States. Voyageur Bus Company, Inc. has a fleet of Type C Yellow Buses, Type A Yellow Buses, and Type III vehicles (and operates a fleet of Motorcoaches owned by Lake Superior Motorcoaches, Inc., as described in Footnote 8). The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. Voyageur Bus Company, Inc. holds a “satisfactory” safety rating from the United States Department of Transportation.

V. **Parties to After the Fact Approval Request, “Transaction 4”** (49 C.F.R. 1182 (a)(1)).

A. Buyers - Transaction 4. Patrick O. Regan, Garrett O. Regan and Casey O. Regan acquired the school bus assets of Ready Bus Line Company through River Bluff Bus Company, Inc. (“RBBC”), a Wisconsin corporation formed on November 6, 2013, and renamed it Ready Bus Company, Inc. on December 19, 2013. Ready Bus Company, Inc. is owned 50% by Patrick O. Regan and 25% each by two of Patrick O.

Regan's adult children, Garrett O. Regan and Casey O. Regan. Therefore, Patrick O. Regan is the ultimate controlling shareholder. A second Wisconsin corporation, River Bluff Motorcoach, Inc. ("RBM"), a non-carrier, was formed on November 6, 2013, to acquire the motorcoach operating assets of Ready Bus Line Company. RBM is 50% owned by Patrick O. Regan and 10% each owned by Garrett O. Regan, Casey O. Regan, Troy J. Nelson, Mike Karlen, and Tom Severson. The acquisitions by both RBBC and RBM were completed on December 20, 2013, whereupon RBBC changed its name to Ready Bus Company, Inc., the interstate carrier for which Patrick O. Regan is seeking after-the-fact approval for his continued control.⁹

- C. Patrick O. Regan: Patrick O. Regan is an individual and resides at 1321 Southview Drive, Hastings, MN 55033. Mr. Regan is not a motor carrier. As indicated above, Mr. Regan has a lifetime of experience in the passenger transportation industry.
- D. Garrett O. Regan is an individual and resides at 22114 Goose Lake Pass, Lakeville, MN 55044. He is an adult son of Patrick O. Regan.
- E. Casey O. Regan is an individual and resides at 2556 Dahl Avenue East, Maplewood, MN 55129. He is an adult son of Patrick O. Regan.
- F. Ready Bus Company, Inc.: Ready Bus Company, Inc. (originally named River Bluff Bus Company, Inc., and renamed Ready Bus Company, Inc. on December 19, 2013) was founded and incorporated in the State of Wisconsin by Patrick O. Regan, Garrett

⁹ River Bluff Motorcoach, Inc. (a non-carrier) was established and incorporated in the State of Wisconsin on November 6, 2013, and owns motor coaches operated by Ready Bus Company, Inc. under a revenue sharing arrangement. River Bluff Motorcoach, Inc. is also registered as a Business Corporation (Foreign) in the State of Minnesota, having been registered as such on December 12, 2013. It is not subject to Board jurisdiction.

O. Regan, and Casey O. Regan on November 6, 2013. Ready Bus Company, Inc. was also registered as a Business Corporation (Foreign) in the State of Minnesota on December 27, 2013.

B. Sellers- Transaction 4:

- a. Ready Bus Line Company was founded and incorporated in the State of Minnesota on May 1, 1973, by Tom Ready. Also on May 1, 1973, Tom Ready registered Ready Bus Line Company as a Foreign Business Corporation in the State of Wisconsin.

C. Ready Bus Company, Inc.: The motor carrier of passengers Ready Bus Company, Inc., was acquired by Patrick O. Regan, Garrett O. Regan, and Casey O. Regan. This carrier will continue – and, in fact, has continued – its existing operations following the Board’s approval of acquisition of control by the Applicant.

- a. Ready Bus Company, Inc.: Ready Bus Company, Inc. has its principal place of business at 1803 14th Street NW, Rochester, MN 55901 and also operates out of a terminal location at 2320 Bainbridge St, La Crosse, WI 54603. Ready Bus Company, Inc. operates as an interstate motor carrier of passengers subject to the jurisdiction of the FMCSA pursuant to authority in Docket No. MC-124167; U.S. DOT No. 2466035. Ready Bus Company, Inc. also operates as an intrastate carrier pursuant to operating authority issued by the State of Minnesota Department of Transportation, MnDOT # 378489. In accordance with its operating rights, Ready Bus Company, Inc. provides local and regional passenger bus service in interstate and intrastate commerce, in regular route and charter service throughout the States of Wisconsin and

Minnesota and the midwestern United States. Ready Bus Company, Inc. has a fleet of Type C Yellow Buses, Type A Yellow Buses, Type III vehicles and Motorcoaches. Ready Bus Company, Inc. operates approximately 59 power units and employs approximately 56 drivers. The company provides school transportation (including general and special education transportation to-and-from school on a regular schedule, and school charter service for extracurricular activities and special trips) and offers charters for non-school motorcoach trips. Ready Bus Company, Inc. holds a “satisfactory” safety rating from the United States Department of Transportation.

VI. **Description of Operating Authorities** (49 C.F.R. 1182.2(a)(2)).

A schedule of the federal operating authorities issued by the FMCSA to FTS and each of the Motor Carriers is included in Exhibit 1. FTS and the six Motor Carriers which hold the operating authorities in Exhibit 1 to this application have continued and will continue to hold these authorities as well as any intrastate operating authorities.

VII. **Description of the Transactions** (49 C.F.R. 1182.2(a)(3)).

The details of the prospective transaction pursuant to which Patrick O. Regan seeks authority from the Board to acquire control of FTS are set forth in Section I above. The details of the historical transactions pursuant to which Patrick O. Regan acquired ultimate control of the six Motor Carriers are set forth in Sections II-V above.

VIII. **Federally Regulated Carrier Affiliates and Intercorporate Structure** (49 C.F.R. 1182.2(a)(4)).

Other than FTS and the six Motor Carriers described above, there are no other affiliated carriers with Board regulated interstate operations involved in the instant application. The intercorporate structure is described above, and there are no intervening entities or affiliates in the motor carrier of passengers industry involved in the relevant transactions that are not described above. Attached as Exhibit 2 are corporate organizational charts showing the existing Motor Carriers controlled by the Applicant (along with other entities not subject to STB jurisdiction within the control structure). Attached as Exhibit 3 is a corporate organization chart showing what the corporate structure will look like after the proposed reorganization transaction.

IX. **Jurisdictional Statement – Revenues** (49 C.F.R. 1182.2(a)(5)).

The STB has jurisdiction over the proposed acquisition of FTS and the after-the-fact transactions pursuant to 49 U.S.C. 14303(g), because the involved motor carriers of passengers had aggregate gross operating revenues in excess of \$2,000,000 during the twelve-month period preceding the date of the instant application.

X. **Environmental Impact** (49 C.F.R. 1182.2(a)(6)).

The proposed acquisition of FTS and the after-the-fact transactions will not – and have not – had a significant effect on the quality of the human environment and the conservation of energy resources. The proposed acquisition of FTS and the after-the-fact transactions were – and will continue to be – a change in control of carriers that already

provide regular bus service. Future operations will not involve significant operational changes. As the fleets of FTS and the Motor Carriers are modernized over time, older vehicles will be replaced with more energy efficient vehicles that have lower emissions of carbon dioxide and other pollutants. Thus, the acquisition of FTS and the after-the-fact transactions will have a positive environmental impact going forward.

XI. **Public Interest Considerations** (49 C.F.R. 1182.2(a)(7)).

The Board “shall approve and authorize a transaction” when it finds the transaction is “consistent with the public interest.” 49 U.S.C. 14303(b). The statutory factors the Board must consider are the “adequacy of transportation to the public,” “total fixed charges that result...” and the “interest of carrier employees affected...” *Id.*

A. Adequacy of Transportation Services.

The proposed acquisition of FTS will not result in any significant changes to the nature or scope of the operations that are conducted by FTS or any of the other motor carriers of passengers in the corporate family. The transaction thus will allow for the continuation of the same services that are being offered to the public today.

Furthermore, Transactions 1-4 have had a positive effect on the adequacy of transportation services to the public. At the current time, there is no intention of materially altering the nature, extent or frequency of service provided by the Motor Carriers. The Applicant as the ultimate controlling shareholder will continue to manage the Motor Carriers to operate as they previously operated, all the while expanding services to the public where feasible through increased offerings of general

education transportation, special education transportation and charter service transportation available to schools, organizations and the general public.

The Applicant will continue from time to time to modernize FTS and the Motor Carriers' fleet of vehicles and invest in technological upgrades and improvements.

There will be no negative impact on competition and there continues to be actual and potential competition in each of the categories of service provided by FTS and the Motor Carriers. Finally, the Board has previously explained that because of "the low entry barriers and pervasive intramodal and intermodal competition that characterizes the bus industry, most opportunities for the abuse of market power are effectively foreclosed." *Coach USA, Inc. – Control Exemption – American Sightseeing Tours, Inc.*, STB Finance Docket No. 33073, at 6 (STB served Nov. 8, 1996).

B. Total Fixed Charges.

The relevant control transactions that are the subject of this application (both the proposed acquisition of FTS and the after-the-fact transactions) will not affect fixed charges. In the prospective transaction, the Applicant will obtain control of FTS through a corporate reorganization that will not involve any external financing. The Applicant's historical acquisition of control of the Motor Carriers was achieved through a combination of equity and bank financing. No new funds are being borrowed by FTS or the Motor Carriers at this time in connection with the Transactions, and, therefore, no new fixed charges have or will be incurred by FTS or the Motor Carriers in these Transactions. FTS and the Motor Carriers consistently carry low levels of debt and operate with minimal leverage.

C. Employee Interests.

The proposed acquisition of control of FTS by the Applicant, and the Applicant's continued control of the Motor Carriers, will have no material effect on employee or labor conditions at FTS or the Motor Carriers. There are no plans to alter employee positions at FTS in connection with the proposed transaction or at any of the Motor Carriers. The historical control transactions described herein have enhanced day-to-day operations of the Motor Carriers in ways that positively impact employees. Existing employees, contracts, and programs have been kept in place with improved pay and benefits. This will continue, subject to changing market and business demands in the future.

* * *

The Board has previously found that approval of transactions like those in this application are consistent with the public interest. See *e.g.*, *Francis W. Sherman – Control – Evergreen Trails, Inc. Horizon Coach Lines, Ltd., and Cabana Coaches, LLC*, Finance Docket No. MC-F-21037 (STB served Oct. 23, 2009) (individual non-carrier acquiring control of motor carriers through a stock purchase). Here, where there are no competitive issues and no adverse impact on transportation, employees, or fixed charges, approval of the Transactions is plainly consistent with the public interest, and the Board should approve the Applicant's proposed acquisition of control of FTS and the Applicant's historical acquisition of control of the Motor Carriers on an after-the-fact basis. See *e.g.*, *Silverado Stages, Inc. – Acquisition of Control of Michelangelo Leasing, Inc. and Ryan's Express Transportation Services, Inc.*, Finance

Docket No. MC-F-21068 (STB served July 21, 2016); *see also Winthrop Sargent, John Cogliano and Paul Fuerst – Acquisition of control of Plymouth & Brockton Street Railway Company, Brush Hill Transportation Co. and McGinn Bus Co., Inc.*, Finance Docket No. MC-F21089 (STB served Jan. 3, 2020).

XII. **Safety Fitness Certification** (49 C.F.R. 1182.2(a)(8)).

Applicant hereby certifies that FTS, and each of the Motor Carriers that has been rated, holds a satisfactory safety rating issued by the United States Department of Transportation.

XIII. **Insurance Coverage Certification** (49 C.F.R. 1182.2(a)(9)).

Applicant hereby certifies that FTS and each of the Motor Carriers has the requisite insurance coverage under 49 U.S.C. 13906. FTS and all six Motor Carriers maintain bodily injury and property damage insurance coverage of at least \$5 million. FTS and all the Motor Carriers have filed their respective Forms BMC 91X with the FMCSA reflecting this coverage.

XIV. **Certification of Domicile** (49 C.F.R. 1182.2(a)(10)).

The Applicant certifies that neither the Motor Carriers nor the Applicant seeking Board approval for his control of FTS and the Motor Carriers are owned or controlled by persons domiciled in Mexico.

CONCLUSION

For the forgoing reasons, the Applicant respectfully requests that the Board approve this application for acquisition of control of FTS and provide after-the-fact approval for the Applicant's control of the Motor Carriers.

Respectfully submitted,

/s/Edward Fishman

Edward Fishman
Hogan Lovells US LLP
Columbia Square
555 Thirteenth Street, NW
Washington, DC 20004-1109
Phone: (202) 637-3692
Email: edward.fishman@hoganlovells.com
Counsel for Patrick O. Regan

Exhibit 1



Details

US DOT:	3342279	Docket Number:	MC01067017
Legal Name:	FARIBAULT TRANSPORTATION SERVICE INC		

Doing-Business-As Name:	
--------------------------------	--

Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
2615 1ST AVE NW FARIBAULT MN 55021	5073345121	101 10TH ST E STE 300 HASTINGS MN 55033-2157		NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	YES
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVILSIZOR PROCESS SERVERS LLC](#)

[Web Site Content and BOC-3 Information Clarification](#)

- [Active/Pending Insurance](#)
 [Rejected Insurance](#)
 [Insurance History](#)
 [Authority History](#)
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 [Revocation](#)

May 22, 2024





Details

US DOT:	311081	Docket Number:	MC00208035
Legal Name:	MINNESOTA COACHES, INC.		

Doing-Business-As Name:	
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Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
425 EAST 31ST ST HASTINGS MN 55033	(651) 437-9648			NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVILSIZOR PROCESS SERVERS LLC](#)

[Web Site Content and BOC-3 Information Clarification](#)

- [Active/Pending Insurance](#)
[Rejected Insurance](#)
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May 21, 2024





Details

US DOT:	859554	Docket Number:	MC00736524
Legal Name:	MARSCHALL LINE INC		

Doing-Business-As Name:	
--------------------------------	--

Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
5119 212TH STREET WEST FARMINGTON MN 55024	(651) 463-8689 Fax: (651) 460-6183	101 EAST 10TH STREET SUITE #300 HASTINGS MN 55033		NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVLSIZOR PROCESS SERVERS LLC](#)

[Web Site Content and BOC-3 Information Clarification](#)

- [Active/Pending Insurance](#)
 [Rejected Insurance](#)
 [Insurance History](#)
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May 21, 2024





Details

US DOT:	2332736	Docket Number:	MC00796426
Legal Name:	REHBEIN TRANSIT CO INC		

Doing-Business-As Name:	
--------------------------------	--

Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
6298 HODGSON ROAD LINO LAKES MN 55014	(651) 484-1809 Fax: (651) 484-8816	101 EAST 10TH STREET SUITE #300 HASTINGS MN 55033		NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVILSIZOR PROCESS SERVERS LLC](#)

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- [Active/Pending Insurance](#)
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 [Insurance History](#)
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May 21, 2024





Details

US DOT:	235385	Docket Number:	MC00139270
Legal Name:	MINN-DAKOTA COACHES, INC.		

Doing-Business-As Name:	
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Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
1116 N TOWER RD FERGUS FALLS MN 56537	(218) 739-3393 Fax: (218) 739-5564	PO BOX 402 FERGUS FALLS MN 56538-0402		NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [ALL AMERICAN AGENTS OF PROCESS](#)

[Web Site Content and BOC-3 Information Clarification](#)

- [Active/Pending Insurance](#)
[Rejected Insurance](#)
[Insurance History](#)
[Authority History](#)
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May 21, 2024





Details

US DOT:	859547	Docket Number:	MC00692906
Legal Name:	VOYAGEUR BUS COMPANY INC		

Doing-Business-As Name:	
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Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
3941 EAST CALVARY ROAD DULUTH MN 55803	(218) 724-1707 Fax: (218) 724-2432			NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVILSIZOR PROCESS SERVERS LLC](#)

[Web Site Content and BOC-3 Information Clarification](#)

- [Active/Pending Insurance](#)
[Rejected Insurance](#)
[Insurance History](#)
[Authority History](#)
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[Revocation](#)

May 21, 2024





Details

US DOT:	2466035	Docket Number:	MC00124167
Legal Name:	READY BUS COMPANY, INC.		

Doing-Business-As Name:	
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Business Address	Business Telephone and Fax	Mail Address	Mail Telephone and Fax	Undeliverable Mail
1803 14TH STREET NW ROCHESTER MN 55901	(651) 438-3777	101 EAST 10TH STREET STE #300 HASTINGS MN 55033	(651) 438-3777	NO

Authority Type	Authority Status	Application Pending
Common	ACTIVE	NO
Contract	NONE	NO
Broker	NONE	NO

Property	Passenger	Household Goods	Private	Enterprise
NO	YES	NO	NO	NO

Insurance Type	Insurance Required	Insurance on File
BIPD	\$5,000,000	\$5,000,000
Cargo	NO	NO
Bond	NO	NO

BOC-3: YES

Blanket Company: [EVILSIZOR PROCESS SERVERS LLC](#)

[Web Site Content and BOC-3 Information Clarification](#)

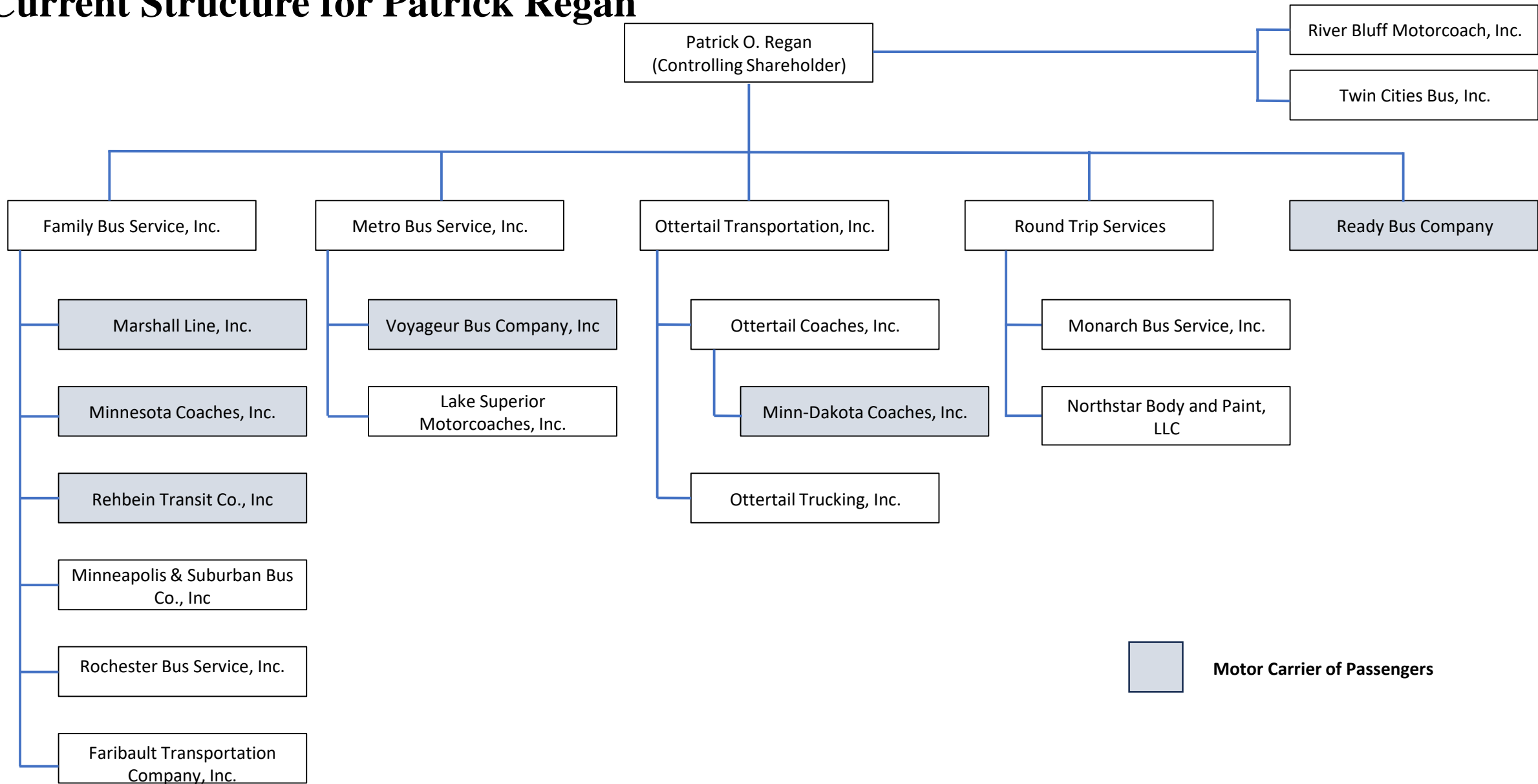
- [Active/Pending Insurance](#)
[Rejected Insurance](#)
[Insurance History](#)
[Authority History](#)
[Pending Application](#)
[Revocation](#)

May 21, 2024



Exhibit 2

Current Structure for Patrick Regan



Current Structure for FTS

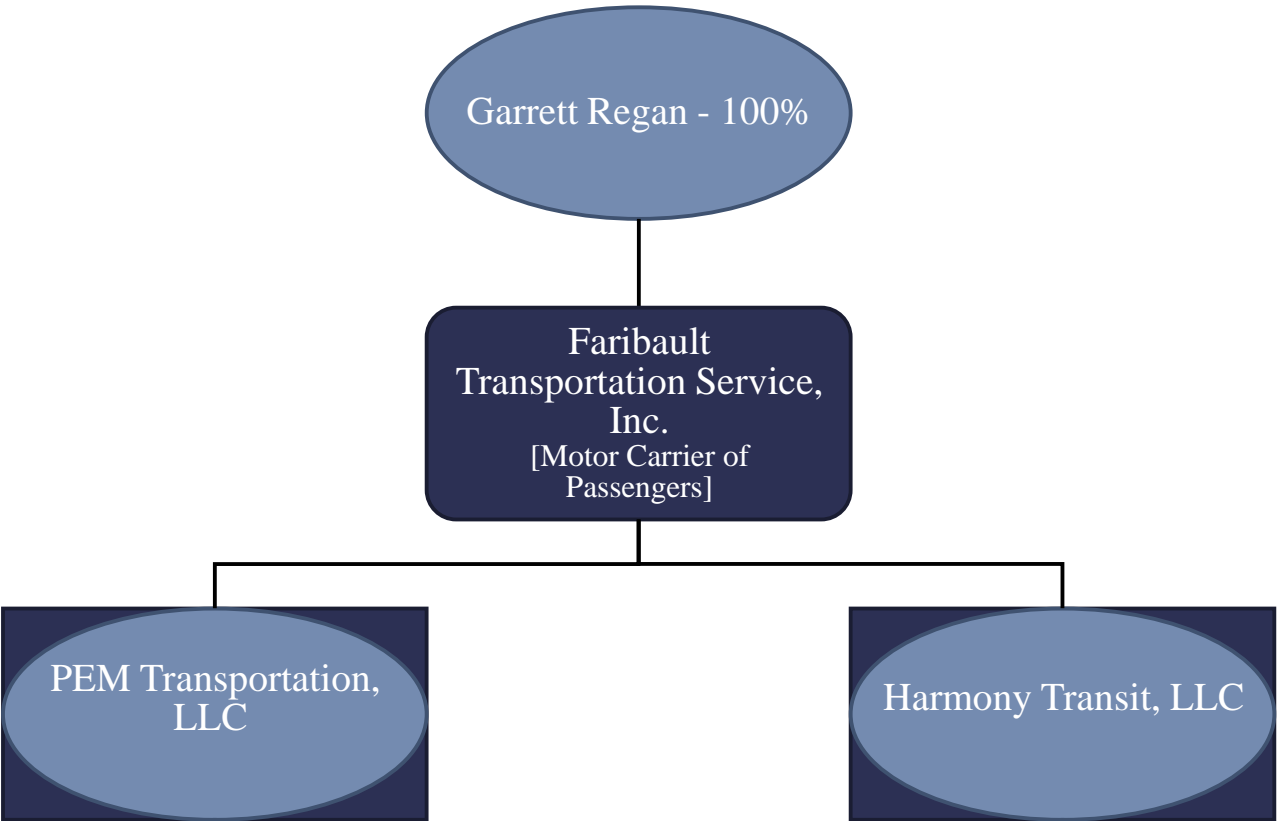
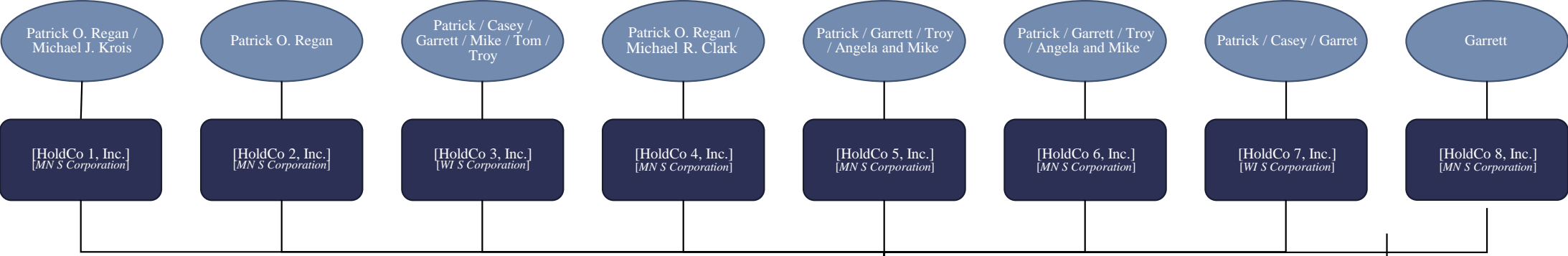


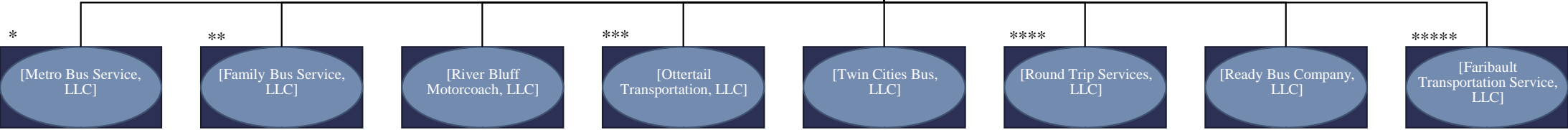
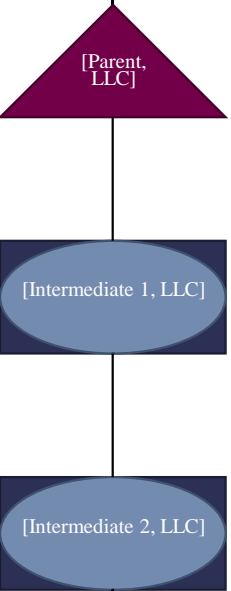
Exhibit 3

Post Reorganization



Additional Entities:

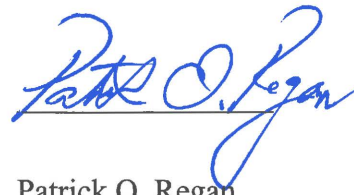
- * Metro Bus Service, LLC wholly-owns two entities: (i) Lake Superior Motorcoaches, LLC and (ii) Voyageur Bus Company, LLC.
- ** Family Bus Service, LLC wholly-owns six entities: (i) Marschall Line, LLC, (ii) Minneapolis & Suburban Bus Co., LLC, (iii) Minnesota Coaches, LLC, (iv) Rochester Bus Service, LLC, (v) Faribault Transportation Company, LLC, and (vi) Rehbein Transit, LLC.
- *** Ottertail Transportation, LLC wholly-owns two entities: (i) Ottertail Coaches, LLC and (ii) Ottertail Trucking, LLC. Ottertail Coaches, LLC will wholly-own one entity Minn-Dakota Coaches, LLC.
- **** Round Trip Services, LLC wholly-owns two entities: (i) Monarch Bus Service, LLC and Northstar Body & Paint LLC.
- ***** Faribault Transportation Service, LLC wholly-owns two entities: (i) PEM Transportation, LLC and Harmony Transit, LLC.



VERIFICATION

I, Patrick O. Regan, declare under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information and belief. Further, I certify that I am qualified and authorized to file this application.

August 30, 2024



Patrick O. Regan