

# **Jefferies Global Energy Conference**

December 2, 2010 Esa Ikaheimonen, CFO





#### Forward-looking statements

The statements described in this presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forwardlooking statements which could be made include, but are not limited to, statements involving prospects for the company, expected revenues, capital expenditures, costs and results of operations and contingencies and other factors discussed in the company's most recent annual report on the Form 20-F for the year ended December 31, 2009 and in the company's other filings with the SEC, which are available free of charge on the SEC's website at www.sec.gov. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated. All subsequent written and oral forward-looking statements attributable to the company or to persons acting on our behalf are expressly qualified in their entirety by reference to these risks and uncertainties. You should not place undue reliance on forward-looking statements. Each forwardlooking statement speaks only as of the date of the particular statement, and we undertake no obligation to publicly update or revise any forward-looking statements. All non-GAAP financial measure reconciliations to the most comparative GAAP measure are displayed in quantitative schedules on the company's web site at www.seadrill.com.



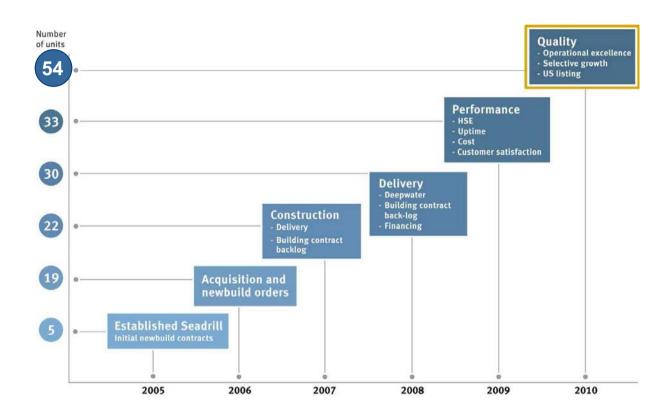
#### **Contents**

- Company profile
- Recent investments
- Market view
- Rig fleet
- Financing strategy
- Cash dividends
- Summary





## **Seadrill growth story**



Rapid growth through strong business performance



#### **Company profile**

- 2nd largest offshore driller based on EV
- 2<sup>nd</sup> largest ultra-deepwater fleet
- Largest and most modern jack-up and tender rig fleet
- 3Q/10 EBITDA annualized ~ US\$2.2 billion
- Contract backlog ~ US\$11.8 billion
- Quarterly dividend annualized ~ US\$1.1 billion
- Strong shareholder involvement
- Current market capitalization ~ US\$13.5 billion
- Listed on the Oslo and New York stock exchanges

Focus on quality operations & shareholder value



# **Worldwide operations**

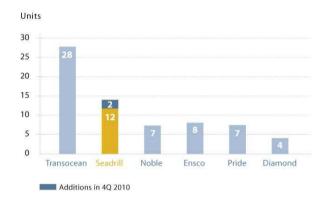


Present in all important oil and gas regions

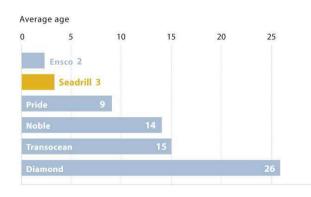


# Second largest in deepwater - most modern fleet in the industry

#### Ultra-deepwater units



#### Average age - Deepwater units

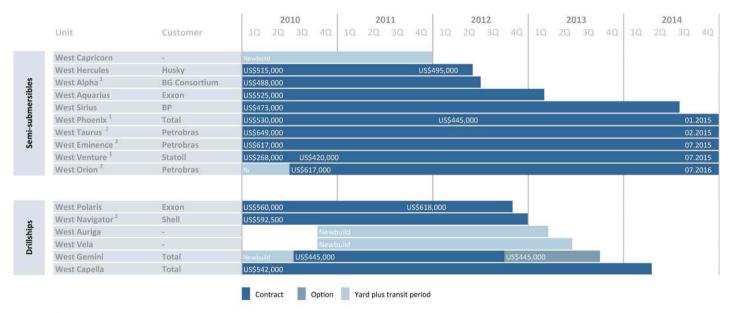




**Age related issues underestimated** 



### **US\$8.5** billion contract backlog - Floaters



Dayrate is partly in Norwegian kroner

**Superb earnings visibility** 

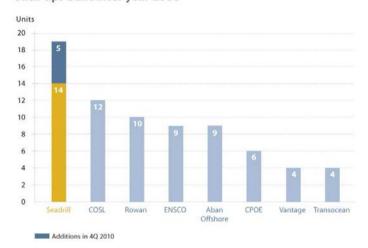


<sup>&</sup>lt;sup>2</sup> Dayrate is partly in Brazilian Real and includes five percent performance incentive as well as estimated compensation for tax.
Dayrate will in the accounts be booked partly net of tax.

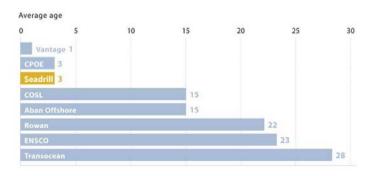


# Largest operator of premium jack-up rigs built after Year 2000





Average age - Jack-ups rig fleet

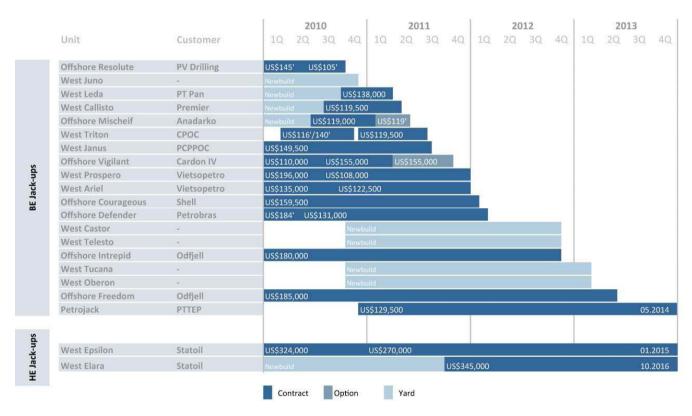




**Most modern fleet** 



### **US\$2** billion contract backlog - Jack-ups



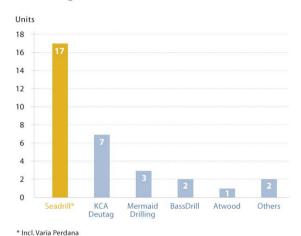
Sound market outlook for premium rigs



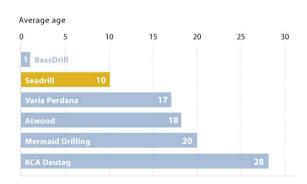


# **Largest operator of tender rigs - most** modern fleet in the industry

#### **Tender rigs**



#### Average age - Tender rigs

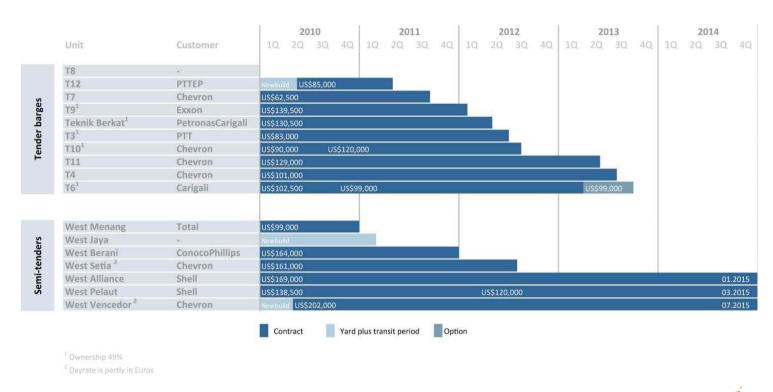




**Maintaining market share** 



## **US\$1.5** billion contract backlog - Tender rigs



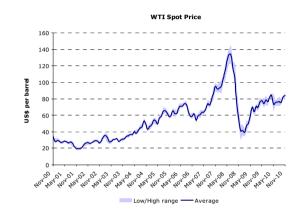
**Improved market conditions** 





#### **Market view**

- Market prospects suggest stable or increasing oil prices
- Decreasing production triggers more drilling in existing reservoirs
- Exploration for oil reserves takes place in more challenging areas



- Macondo and Montara spills remind industry of risks involved
- Stricter regulations & new standards will increase #days required to drill deepwater wells
- Significant exploration success in new areas will lead to growth in development activities

Oil industry requires more advanced rigs



# **Ultra-deepwater newbuild orders 2010**

- 2 ultra-deepwater units
  - Samsung design
  - 12,000ft water depth capacity
  - 10,000ft riser
  - 1,250tons hook load
  - 200 accommodation capacity
  - 7 ram BOP
  - Total project cost per rig US\$600 million
  - Delivery scheduled in 1Q/2013 and 2Q/2013



**US\$1.2** billion in new rig exposure



# Jack-up rig acquisitions & orders 2010

- 1 harsh environment jack-up CJ70
  - Gusto MSC CJ70 X150A design
  - 450ft water depth capacity
  - Delivery scheduled in 2Q 2011
  - 5-year contract awarded by Statoil for operations in Norway
- 7 benign environment jack-ups
  - Seven LeTourneau Super 116 (C&E) jack-up rigs
  - 350ft water depth capacity
  - Backlog of US\$600 million
  - Average contract backlog of 1.4 years per rig
- 4 benign environment jack-ups
  - Friede & Goldman JU2000E design
  - 400ft water depth capacity
  - Delivery scheduled 4Q 2012 and 1Q 2013
  - Options for 6 additional units
- 1 benign environment jack-up (Petrojack IV)
  - Baker Marina Pacific Class 375 design
  - 375ft water depth capacity
  - 3.5Y contract with PTT





**US\$3.4** billion in new jack-up rig exposure



### Why investment in new rigs

#### Benefits of new deepwater units

- Dual derrick rigs
- Increased water depth and drilling depth capacity
- Higher accommodation capacity
- 1,250 st hook load capability
- 7 rams Blow Out Preventer stack (BOP)
- More atomized equipment
- Safer working environment

#### Benefits of new jack-up rigs

- Increased deck-load and open deck space
- Greater engine horsepower
- Longer cantilever
- Higher torque top-drives
- Larger mud pumps and greater drilling fluids capacities
- Longer independent-leg configurations
- Safer working environment

Stricter regulations ... flight to quality



#### **Economics of new investments**

Ultra-deepwater drillships Assumed contract terms		Benign environment Jack-up Assumed contract terms		
Dayrate	US\$500,000	Dayrate	US\$130,000	
Opex incl. G&A	US\$150,000	Opex incl. G&A	US\$50,000	
Tax	5.0%	Tax	3.5%	
5Y cash-flow	US\$567 million	5Y cash-flow	US\$133 million	
Investment	US\$600 million	Investment	US\$175 million	
Repaid in	5.1Y	Repaid in	6.6Y	

**Selective investments still create strong returns** 



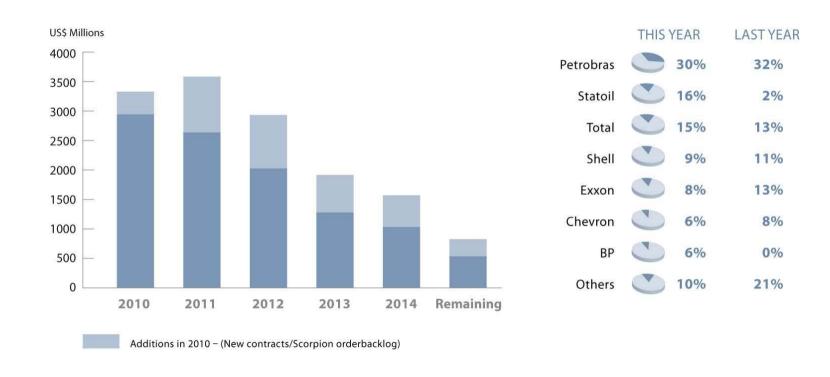
#### **Asset financing**

- Seadrill actively use the bank syndication market to finance its rigs
- Combination of new assets and quality contract coverage is attractive to bankers
- US\$3 billion in new contracts secured this year cater for new financing and upsizing of existing facilities
- 15 units (including the newbuilds) with market value above
   US\$4 billon is available as security
- US\$1.5 billion in convertible debt is in the money

**Improved financing prospects for seasoned premium contractors** 



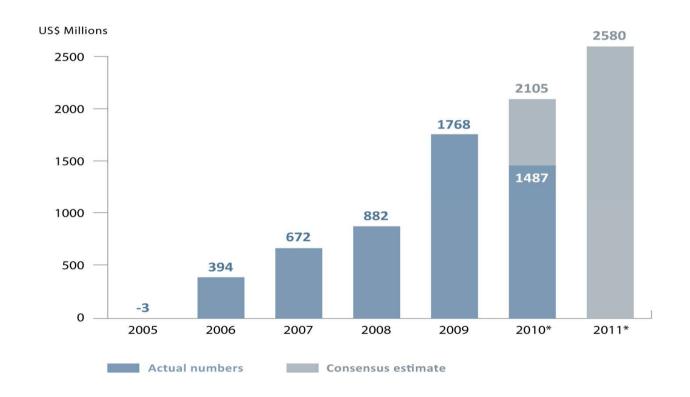
# **US\$11.8** bn contract backlog



Quality customers .... superb visibility



## **EBITDA\*** development



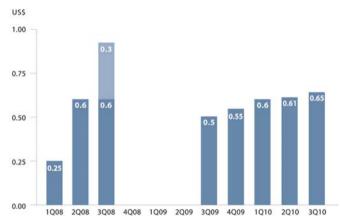
#### Unique opportunity to continue growth



#### **Dividend distribution and policy**

- Dividend resolved at US\$0.65 per share
- Increase reflects strong earnings visibility and increasing free cash flow
- Future dividend depends on:
  - Debt leverage
  - Contract coverage
  - Capital expenditure programs and other investments
  - Free cash flow
  - Business outlook
- Distribution of cash dividend is a key objective





	Cash dividend per share US\$	EX dividend date	Payable date
3Q 2010	0.65	Dec 16, 2010	Dec 30, 2010
2Q 2010	0.61	Sep 8, 2010	Sep 24, 2010
1Q 2010	0.60	Jun 15, 2010	Jul 2, 2010
4Q 2009	0.55	Mar 15, 2010	March 26, 2010
30 2009	0.50	Nov 23, 2009	Dec 7, 2009

Ambition to increase regular dividend on annual basis



# **Share price and dividends**

	Share price Nov. 2009	Share price Nov. 2010	Share price increase*	Total dividend paid (US\$ mill)	Dividend Yield
Seadrill	23	31	41 %	988	8.5%
Rowan	25	30	21 %	-	2
Ensco	49	48	-1 %	107	2.9%
Pride	32	31	-2 %	-	-
Noble	43	34	-18 %	200	1.5%
Transocean	87	67	-24 %	-	-
Diamond	104	65	-32 %	730	5.4%

**Outperforming peer group** 



## **Seadrill uniquely positioned**

- Brand new fleet of rigs (supplement by newbuild orders)
- Sound operations
- Global presence
- Strong contract backlog and earnings visibility
- Unique bank relationships
- Confidence and trust from the equity markets
- Track record of accretive investments and M&A transactions

**Strong market fundamentals ... encouraging outlook** 



#### **Asset portfolio**

#### Core fleet - 43 units built after 2000

11 built before 2000



14 Ultra-Deepwater Units + 1 Deepwater Unit

1 Mid-water semi



19 High Specification Jack-ups

2 Jack-ups



9 Tender Rigs

8 Tender Rigs

#### **Shareholdings**



9.4% of Pride (MV - US\$518m)



52.3% of Seawell (MV - US\$663m)



23.6% of Sapura Crest (MV - US\$253m)



9.3% of Seahawk (MV - US\$9m)