

# SAFE HARBOR STATEMENT

Certain words in this presentation may contain "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forwardlooking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.

Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, the impact of our ability to successfully close and integrate acquisitions into our operations and avoid disruptions from acquisition transactions that will harm our business; the recording of goodwill and other intangible assets as part of acquisitions that are subject to potential impairments in the future and any realization of such impairments; any actual or threatened disruptions to our relationships with our distributors, suppliers, customers and employees, including shortages in components for our products; the ability to timely and sufficiently integrate international operations into our ongoing business and compliance programs; reliance on sales to the U.S. government, including uncertainties in classification, pricing or potentially burdensome imposed terms for certain types of government contracts; availability of U.S. government funding for defense procurement and R&D programs; our ability to win U.S. and international government R&D and procurement programs; changes in the timing and/or amount of government spending, including due to continuing resolutions; adverse impacts of a U.S. government shutdown; our reliance on limited relationships to fund our development of HAPS UAS; our ability to perform under existing contracts and obtain new contracts; risks related to our international business, including compliance with export control laws; the extensive and increasing regulatory requirements governing our contracts with the U.S. government and international customers; the consequences to our financial position, business and reputation that could result from failing to comply with such regulatory requirements; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats or the risk of unauthorized access to and resulting misuse of our, our customers' and/or our suppliers' information and systems;; failure to remain a market innovator, to create new market opportunities or to expand into new markets; our ability to increase production capacity to support anticipated growth; unexpected changes in significant operating expenses, including components and raw materials; failure to develop new products or integrate new technology into current products; any increase in litigation activity or unfavorable results in legal proceedings, including pending class actions; our ability to respond and adapt to legal, regulatory and government budgetary changes, including those resulting from the impact of pandemics and similar outbreaks; our ability to comply with the covenants in our loan documents; our ability to attract and retain skilled employees; the impact of inflation; and general economic and business conditions in the United States and elsewhere in the world; and the failure to establish and maintain effective internal control over financial reporting. For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.



## **Corporate Snapshot**

**AVAV** NASDAQ Arlington, VA

**1971** FOUNDED

~1,450 EMPLOYEES







#### **Operate in three business segments**

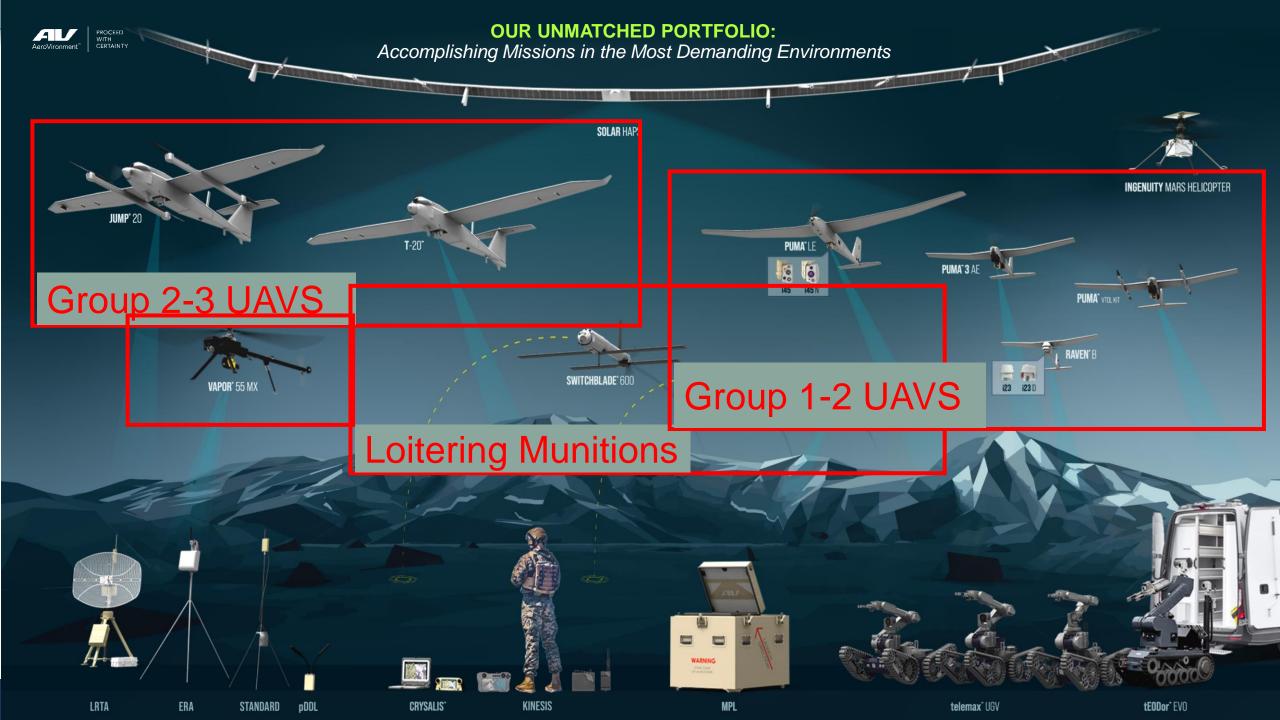






**55+** customers in allied nations

35,000+
of AV platforms execute missions in demanding environments



## Smart solutions that respond to evolving customer needs



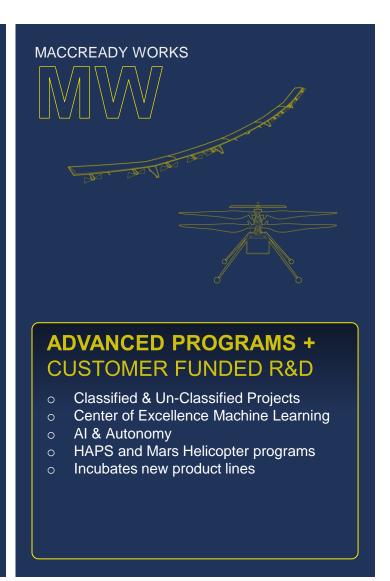
Serving Primarily Defense and Public Safety Markets



## We Operate in Three Business Segments







## **Loitering Munition Systems // LMS**

**SWITCHBLADE** is a tube-launched, rapidly deployable and highly maneuverable armed UAV with high-performance optics and scalable munition payloads. Switchblade products enable warfighters to easily launch, track and engage beyond-line-of-sight targets, including light armored vehicles, across contested domains.

#### In Production:

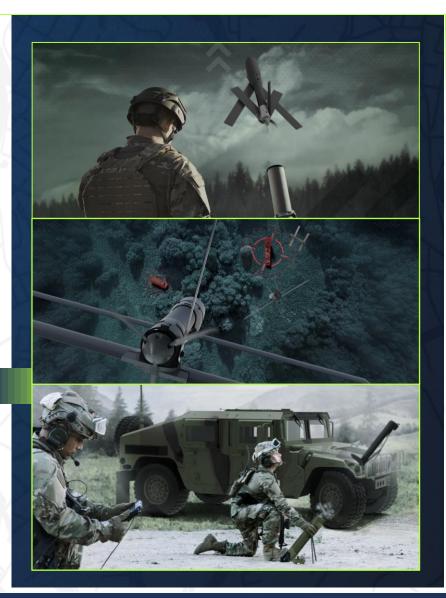
Switchblade 300 (Block 20), Switchblade 600 and Blackwing

FY24 Revenue: \$193 million

**Production Capacity:** FY27 \$1B+

#### **Key Growth Opportunities:**

- U.S. DoD Replicator Initiative
- + Army Long Range Precision Munition (LRPM)
- + Army Optionally Manned Fighting Vehicle (OMFV)
- + Army Low Altitude Stalking and Strike Ordnance (LASSO)
- + Marines Organic Precision Fires (OPF)
- + International Expansion



## **Uncrewed Systems** // UxS

AV's uncrewed systems provide reconnaissance, surveillance and critical observation and communications capabilities for actionable intelligence while reducing risk to individual warfighters. Our UGVs help responders remove, contain or neutralize hazards without putting people in harm's way. Our Tomahawk Kinesis provides ground control software architecture and tactical hardware.

#### In Production:

#### Small UAS (Group 1)

- Puma LE
- Puma 3AE
- P-550 (new)
- VAPOR Helicopter UAS
- Raven B

#### Medium UAS (Group 2/3)

- JUMP 20
- T-20

#### **Ground Control** Solutions

n B (Tomahawk)

FY24 Revenue: \$448 million

**Production Capacity**<sup>1</sup>: FY25 \$1B+

#### **Key Growth Opportunities:**

- + Army Long Range Reconnaissance (LRR)
- + Army Medium Range Reconnaissance (MRR)
- + U.S. Navy EXTUAS
- + International Expansion

#### **Uncrewed Ground Vehicles**

- Telemax EVO
- tEODor EVO
- Service Vehicles



(1) \$ value based on capacity, not expected volume



## MacCready WORKS // MW

MacCready Works functions as our center of excellence developing cutting-edge technologies across our business segments including AI empowered data analytics and next generation autonomous solutions.

#### **Products:**

HAPS, Ingenuity Mars Helicopter, AVACORE software, ARK (Autonomy Retrofit Kit), SPOTR-Edge, VNS (Visual Navigation System), Classified and Unclassified projects and programs

FY24 Revenue: \$76 million

#### **Key Growth Opportunities:**

- DARPA ANCILLARY (Wildcat) / Group 3
- + Contested logistics
- + Autonomy Retrofit Kit
- + HAPS
- Space robotics
- + Long range ISR
- Long range strike
- Data analytics







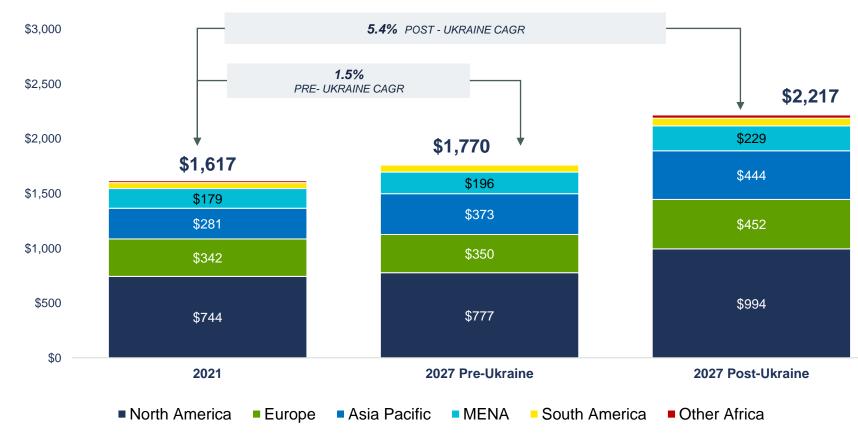
## Heightened Global Threats Driving Defense Spend

# Robust Global Defense Sector

- Pre-Ukraine U.S. DoD spending was slow-growing and focused on COIN threats
- Current U.S. DoD spending is growing faster in response to active conflicts and near-peer threats
- Focused on solutions that provide asymmetric advantages including uncrewed systems and loitering munitions

#### GLOBAL DEFENSE<sup>1</sup> BUDGET BY REGION







"The use of autonomous systems is going to be a constant... which includes the first thousand feet of air above the land."

Excludes embargoed nations; Afghanistan, Belarus, China, CAR, DRC, Iran, Libya, Myanmar, Russia, Syria, Venezuela, Yemen, Zimbabwe; I Sources; RS Advisors Defense Budget Forecasts; National Defense Spending Announcement



## Large Programs on Horizon

LOITERING MUNITION SYSTEMS





## LMS OPPORTUNTIES

- ARMY
   Low Altitude Stalking and Strike Ordnance (LASSO)
- MARINES
   Organic Precision Fire Programs Light,
   Mounted and Unmounted
- U.S. DoD Replicator
- ARMY
   Long Range Precision Munition (LRPM)
- ARMY
   Optionally Manned Fighting Vehicle (OMFV)

**UNCREWED SYSTEMS** 





# **SUAS**OPPORTUNTIES

- ARMY
   Long Range Reconnaissance (LRR)
- ARMY
   Medium Range Reconnaissance
   (MRR)
- Multiple International Opportunities



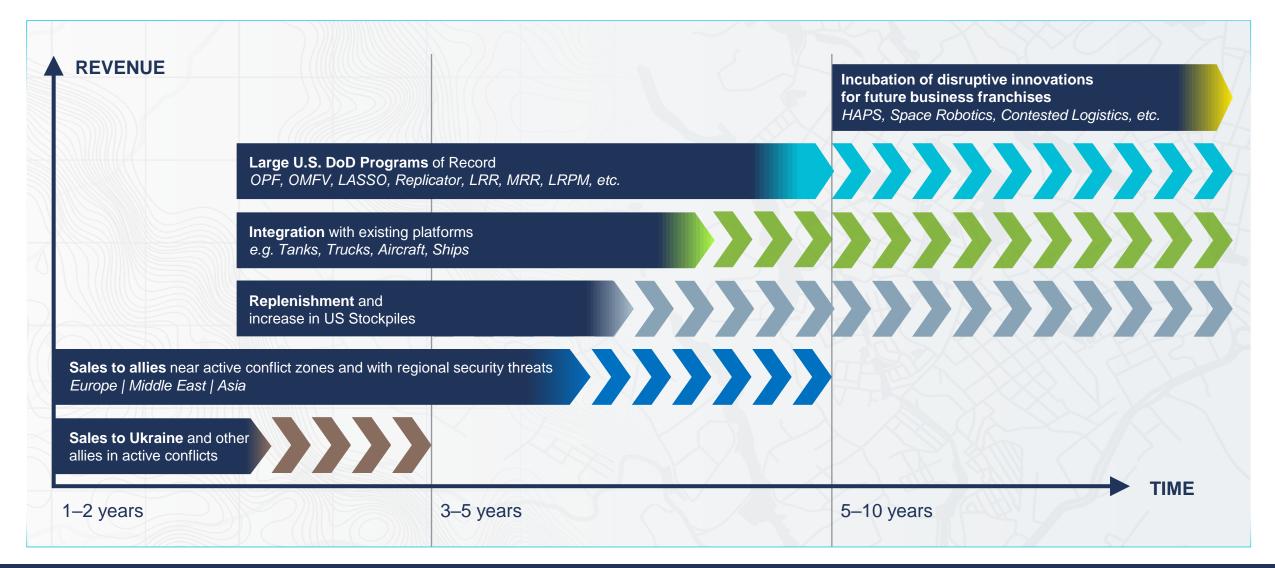
# MUAS OPPORTUNTIES

- GLOBAL Replacement Cycle for Group 2/3 in Next Three Years
- U.S. Navy
   EXTUAS

AeroVironment is Well Positioned to Compete in Each of These Programs



## **Multiple Avenues for Sustained Growth**



## **AV CORE DIFFERENTIATORS**

## INNOVATION

Rapid response time to customer feedback ensures our customers maintain their advantage in contested environments

#### **TECHNOLOGY**



Industry Leader in Autonomous Solutions

#### **CAPACITY**



Scale and Manufacturing Readiness

#### **EXPERIENCE**



Multi-Decade Track Record of Fielding Combat Proven Solutions





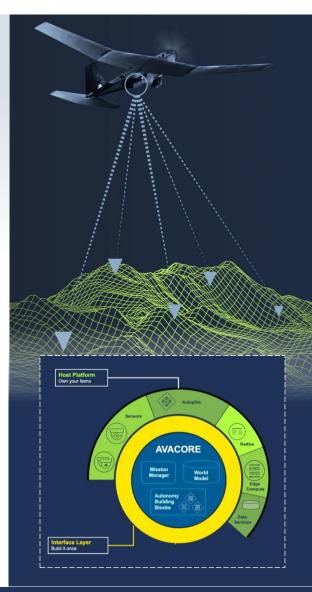
## **AV Core Differentiator: Technology**



# **Unmatched Portfolio of Hardware Platforms**

Enabled by Market Leading Technologies and Software

- AVACORE (Software suite enabling AI and autonomous solutions)
- SPOTR-Edge Image Analytics
- ARK (Autonomy Retrofit Kit)
- VNS (Visual Navigation System)
- S2S (Sensor to Shooter)
- MOSA Architecture (Modular Open-Systems Approach)
- Kinesis Common Control
- Automatic Target Recognition & Tracking
- Gimbals, Cameras
- Communications
- GNC (Guidance, Navigation, Control)





## AV Core Differentiator: Production Capacity<sup>1</sup>

#### **LOITERING MUNITIONS**



6,000+

Rounds delivered to date

\$500M

FY 27+

#### **UNCREWED** SYSTEMS

50,000+

AV platforms delivered to date executing missions in demanding environments



FY 25+

FY 24 \$500M

(1) \$ value based on capacity, not expected volume



\$200M

## **AV Core Differentiator: Experience**

- 20+ years serving
   U.S. defense
   customers
- Thousands of systems used in Middle East conflicts
- Long track record of supporting special forces
- Invented Loitering Munitions
- Invented Small UAS
- Operating in 55+ countries
- Nine products operating in Ukraine
- Included in all recent foreign aid packages

















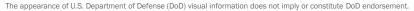












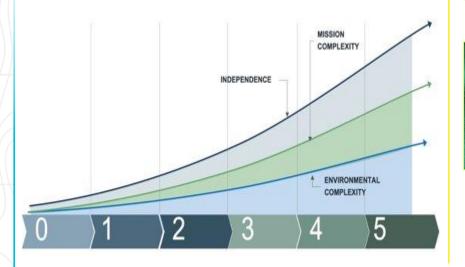




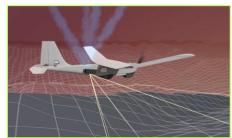
## **AV's AI and Autonomy Solutions**

# **Autonomy and AI in AV Systems**

 Provides safe, cognitive, dynamic systems that increase operational advantage while reducing human burden.



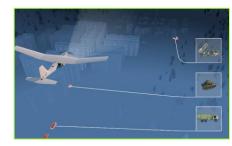
#### **Current Autonomous Features and Capabilities**



**AUTONOMOUS OPERATION** 



**3D MAPPING** 



**AUTONOMOUS SEARCH** 



DETECT/IDENTIFY/FOLLOW



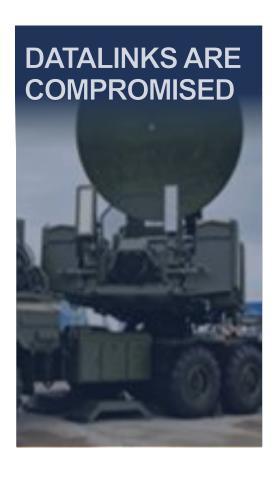
**AUTONOMOUS SURVEY** 



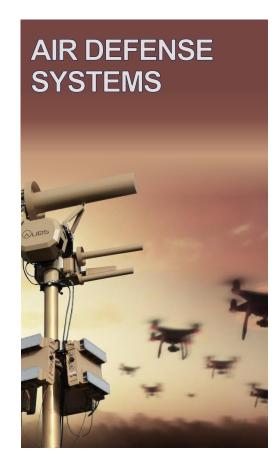
SIMULTANEOUS COORDINATION BETWEEN MULTIPLEPLATFORMS



# **AV's Autonomous Solutions Help Solve Future Challenges of UAS Warfare**



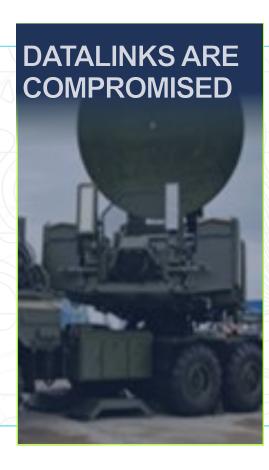






AV is well positioned to solve these problems as we move toward more autonomous solutions

## Solution – ARK: Autonomy Retrofit Kit



#### **Capable**

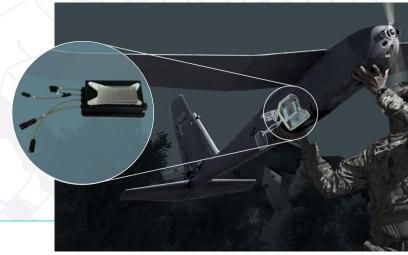
Direct compatibility with Puma 3 AE, Puma LE and other UAS solutions

#### **Collaborative**

- Enables edge compute for AI perception models and mission applications such as multi-agent collaborative autonomy
- Includes AV's SPOTR-Edge™ for onboard detection, classification, localization and tracking of key objects day or night

#### Connected

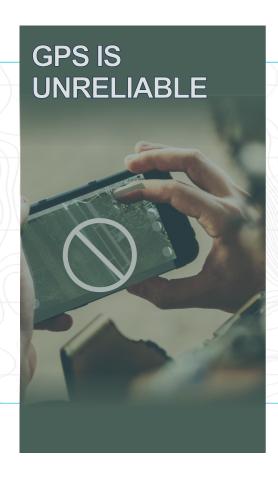
 ATAK plug-in provides seamless mission data and command interface



**ARK brings AV's accelerated autonomy** to fielded assets and future uncrewed platforms, providing critical advantages to warfighters.

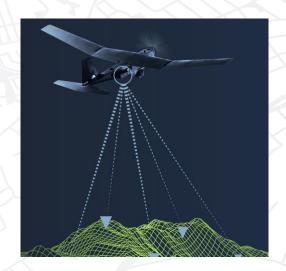
AV's ARK allows for autonomous operation when datalinks are compromised

## Solution – VNS: Visual Navigation System



## VNS allows flight in GPS restricted environments

- Onboard system makes estimates of true location based on image feature movements and other internal vehicle sensors
- The laser range finder combined with the VIO solution ensures a location accuracy of <100m</li>



AV's VNS allows products to operate in contested environments where GPS is not available

## **Solution** – AV's Autonomy Software



## **AVACORE Facilitates UAS Swarms**

- Combination of autonomy and computer-vision software enable multi-UAS capabilities
- Capabilities include surveillance, mapping, target ID, and target tracking where systems coordinate without human intervention to optimally complete mission

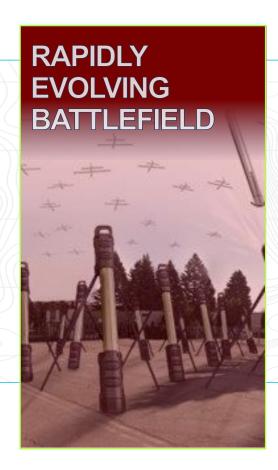






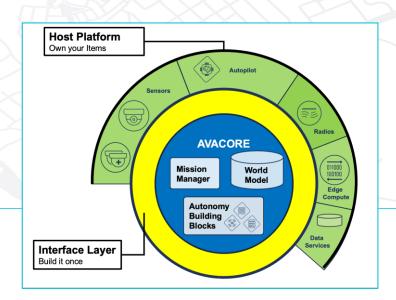
AV's VNS allows products to operate in contested environments where GPS is not available

## **Autonomy Suite Enables Key Capabilities Today**

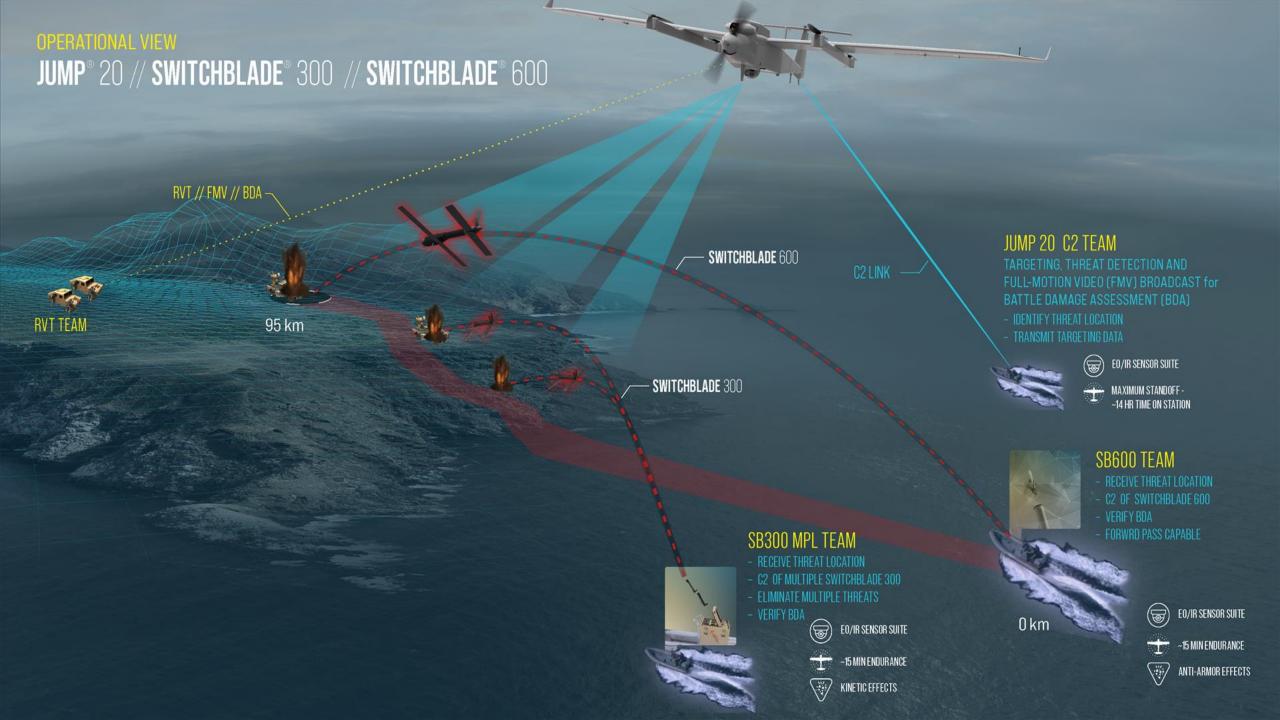


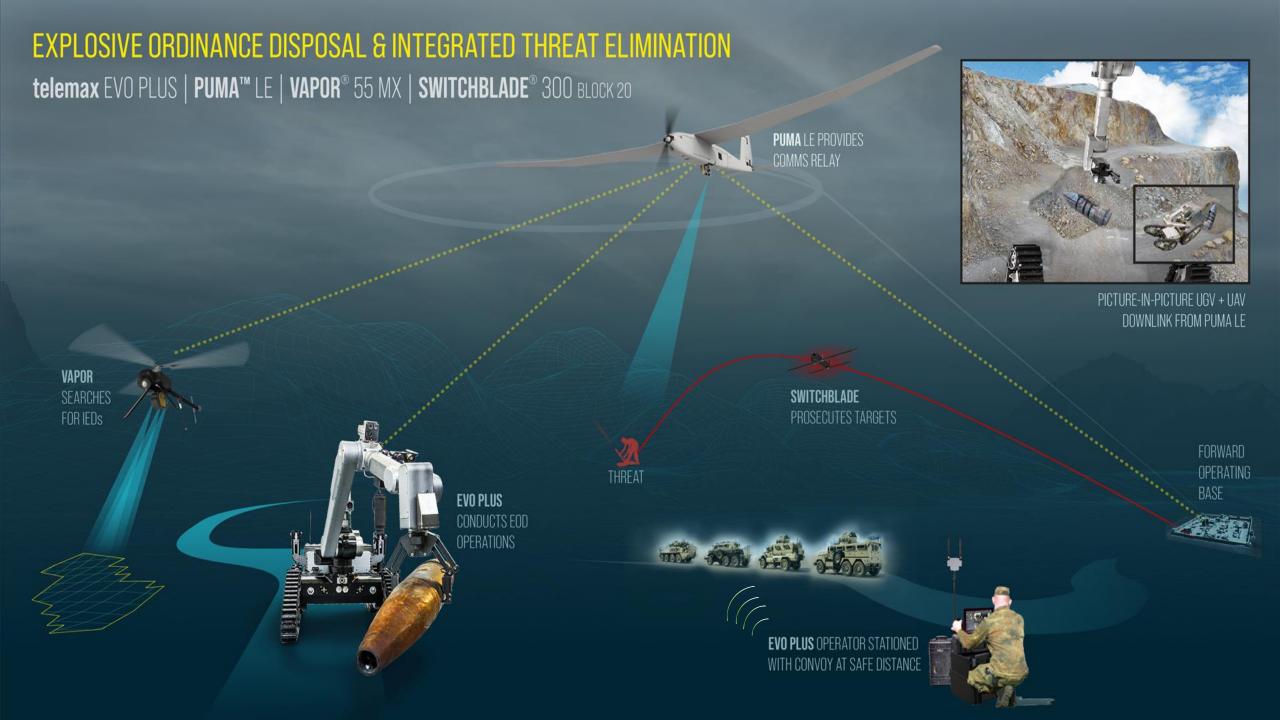
#### ARK + AVACORE + SPOTR-Edge™ deliver advanced AI and Autonomy

- Modular interfaces supports rapid integration with new platforms and applications
- Allows for fully autonomous execution in contested environments
- Increases effectiveness and resilience while reducing operator burdens



AV's Autonomy suite enables our customers to quickly adapt to changing conditions through rapid software upgrades







SWITCHBLADE 300® BLOCK 20

TARGETING, THREAT DETECTION AND FULL-MOTION VIDEO (FMV) BROADCAST for BATTLE DAMAGE ASSESSMENT (BDA)



EO/IR PANNING CAMERA SUITE



LEFT-HAND COMMIT



30% INCEASED ENDURANCE // 20+ MIN



WAVE OFF / RECOMMIT

KINETIC EFFECTS

STRIKE PATH
USER-SELECTABLE
ATTACK ANGLE
20° // 33° // 45°

REMOTE VIEWING TERMINAL

CONTROL LINK (C

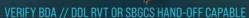
#### **OPERATING BASE**

MULTI-PACK LAUNCHER (MPL)
EMPLACED IN FORWARD LOCATION



6 MUNITIONS AT THE READY LAUNCH SWITCHBLADES VERIFY BDA

REMOTE TEAM 🦇



THREAT

THREAT ELIMINATION AND CONTINUOUS ISR

KINETIC EFFECTS





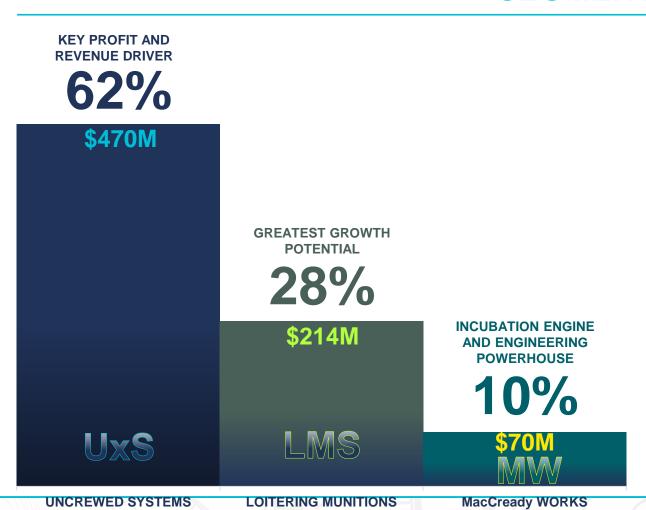
### **Last Twelve Months Results**

Through Q1 FY25

Metric	Q2 FY2024 – Q1 FY2025		
Revenue	\$754M		
Adj. Gross Profit <sup>1</sup>	\$315M		
Adj. EBITDA <sup>2</sup>	\$128M		
Non-GAAP EPS <sup>3</sup> (diluted)	\$2.90		
Funded Backlog	\$373M		
R&D Investment	\$107M		

<sup>&</sup>lt;sup>1</sup> Refer to Reconciliation of Non-GAAP Adjusted Gross Margin on Appendix C

# REVENUES BY SEGMENT



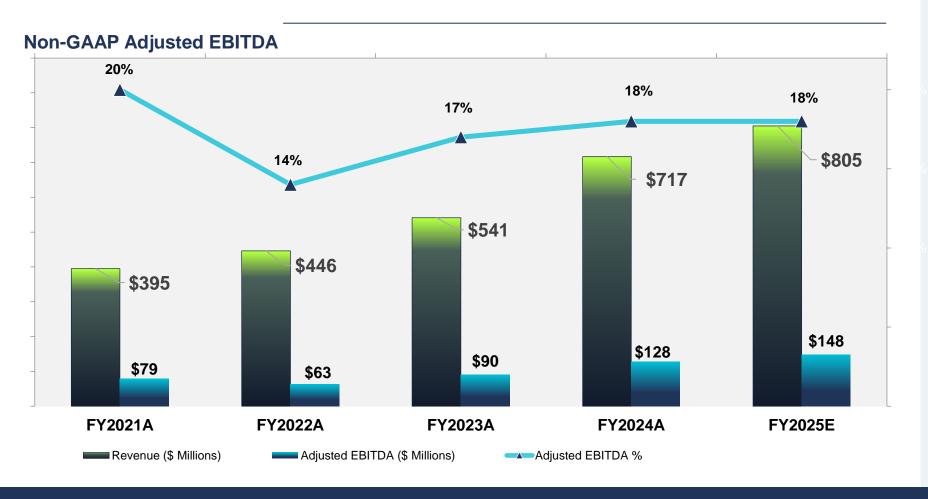
<sup>&</sup>lt;sup>2</sup> Refer to Reconciliation of Non-GAAP Adjusted EBITDA on Appendix B.

<sup>&</sup>lt;sup>3</sup> Refer to Reconciliation of Non-GAAP Diluted Earnings Per Share on Appendix D.

## Revenue and Non-GAAP Adjusted EBITDA

(Continuing Ops)

## Achieved incremental revenue growth over past 6 years and expect to continue growing



- FY24 profitability improvement represents favorable mix of product vs. service sales
- 33% revenue growth in FY24
- FY25 revenue guidance represents double-digit revenue growth (10-15%) from FY24
- Order Visibility at 55% of mid-point of revenue guidance range



## Fiscal 2025 Outlook

#### **UPDATED GUIDANCE**

AS OF 06/26/2024	FY24 RESULTS	FY25 GUIDANCE	EXPECTED % CHANGE (TO MIDPOINT)
Revenue	\$717 million	\$790 million - \$820 million	12%
Net (Loss)/Income	\$60 million <sup>(2)</sup>	\$74 million – \$83 million <sup>(4)</sup>	
Adjusted EBITDA	\$128 million <sup>(2)</sup>	\$143 million-\$153 million <sup>4</sup>	16%
Earnings/(Loss) Per Share (diluted)	\$2.18	\$2.61 – \$2.92	
Non-GAAP Earnings Per Share (diluted)	\$2.99 <sup>3</sup>	\$3.18 – \$3.49 <sup>1</sup>	12%

Expect R&D Expenses between 12%-13% of Revenues in FY25.

<sup>(1)</sup> Refer to Reconciliation of Fiscal Year 2025 Non-GAAP Diluted Earnings Per Share Expectations on Appendix A

<sup>(2)</sup> Refer to Adjusted EBITDA reconciliation on Appendix E

<sup>(3)</sup> Refer to Reconciliation of Fiscal Year 2024 Non-GAAP Diluted Earnings Per Share on Appendix F
(4) Refer to Reconciliation of Non-GAAP Fiscal Year 2024 Actuals and Fiscal Year 2025 Expected Adjusted EBITDA Expectations on Appendix G

## **Long Term Financial Performance**

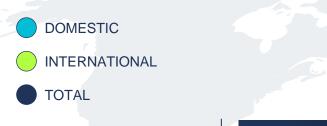
	AVERAGE FY20-FY24	MID-POINT <sup>1</sup> FY25	LONG TERM
Revenue Growth	15%	10%-15%	Organic Growth 10% to 15%  Total Growth 20%+
R&D Investment	13%	12%-13%	10% to 12% Near Term 8% to 10% Longer Term
Adjusted EBITDA <sup>2</sup>	17%	18%-19%	Achieve 20%+ Next 3-5 Years Longer Term 22% to 24%

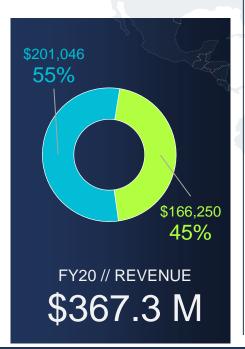


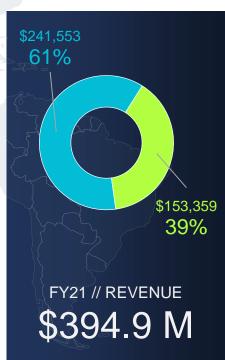
<sup>(1)</sup> Mid-Point of Revenue and Adjusted EBITDA Guidance Range of \$790M to \$820M for revenue and \$143M to \$153M for Adjusted EBITDA. Refer to Adjusted EBITDA reconciliation on Appendix E. (2) Adjusted excludes intangible amortization, deal costs, stock-based compensation and other extraordinary items. Refer to Adjusted EBITDA reconciliation on Appendix E.

### Historical Domestic vs. International Revenue

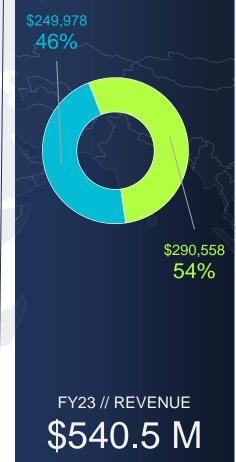
International revenue continues to grow















## **Acquisition Strategy**

>> AV Strategy

Build a portfolio of leading-edge solutions leveraging current market position in Uncrewed systems and Al/autonomy enabling software targeted at defense and public safety markets.

**>>** AV Future State

Integrated portfolio of distributed, intelligent, multi-domain robotic systems, software and components for defense and public safety markets.

>> AV Acquisition Strategy

Target companies currently within the Uncrewed systems market that include software and subsystems along with companies that broaden our portfolio into adjacent markets by leveraging current capabilities.

>> AV Goal

Continue positioning AV as the leading Defense Tech Company focused on high-growth segments of the defense and public safety markets where agile innovation is critical to the defense of the U.S. and its allies.

## Target TAM \$30B+

OPPORTUNITY TO EXPAND TAM BASED UPON CORE CAPABILITIES & ADJACENT MARKETS

#### **BUILDING A MULTI-BILLION DOLLAR DEFENSE TECH COMPANY**





### **APPENDIX A**

# RECONCILIATION OF FISCAL YEAR 2025 NON-GAAP DILUTED EARNINGS PER SHARE EXPECTATIONS (UNAUDITED)

	cal year ending April 30, 2025
Forecast earnings per diluted share	\$ 2.61 - 2.92
Amortization of acquired intangible assets and other purchase accounting adjustments	0.51
Equity method and equity securities investments activity, net	 0.06
Forecast earnings per diluted share as adjusted (Non-GAAP)	\$ 3.18 - 3.49



### **APPENDIX B UPDATE**

### GAAP TO NON-GAAP Reconciliation of Adjusted EBITDA

	FY20	<u>FY21</u>	<u>FY22</u>	FY23	FY24	<u>LTM</u>
Net Income from continued operations	\$ 41,339 \$	23,331 \$	(4,188) \$	(176,212) \$	59,667 \$	58,938
Interest Expense / (Income), net	\$ (4,828) \$	618 \$	5,440 \$	9,368 \$	4,220 \$	2,452
Tax provision / (benefit)	\$ 5,848 \$	539 \$	(10,369) \$	(14,665) \$	1,892 \$	2,063
Depreciation and amortization (1)	\$ 9,888 \$	19,262 \$	60,825 \$	99,999 \$	35,749 \$	37,650
EBITDA (Non-GAAP)	\$ 52,248 \$	43,750 \$	51,708 \$	(81,510) \$	101,528 \$	101,101
FV Step-up amortization incl. in Loss on disposal of PP&E	\$ - \$	- \$	1,280 \$	192 \$	- \$	-
Cloud amortization	\$ - \$	3 \$	339 \$	561 \$	1,445 \$	1,886
Stock-based compensation	\$ 6,227 \$	6,932 \$	5,390 \$	10,765 \$	17,069 \$	18,401
Acquisition-related expenses	\$ 1,119 \$	7,982 \$	4,853 \$	1,386 \$	2,095 \$	1,422
Arcturus Goodwill Impairment			\$	156,017 \$	- \$	-
Equity method and equity security investment activity	\$ 5,487 \$	10,481 \$	(4,589) \$	2,583 \$	5,618 \$	4,839
Non-controlling interest	\$ (4) \$	14 \$	3 \$	45 \$	- \$	-
Legal accrual related to our former EES business	\$ - \$	9,300 \$	10,000 \$	- \$	- \$	-
Sale of ownership in HAPSMobile JV	\$ - \$	- \$	(6,383) \$	- \$	- \$	-
Adjusted EBITDA (Non-GAAP)	\$ 65,076 \$	78,462 \$	62,601 \$	90,039 \$	127,754 \$	127,650



### APPENDIX C UPDATE

### GAAP TO NON-GAAP Reconciliation of Adjusted GROSS MARGIN

(in thousands)	FY19	FY20	<u>FY21</u>	FY22	FY23	FY24	<u>LTM</u>
Adjusted Gross Margin							
Gross Margin	\$ 128,043	\$ 153,102	\$ 164,558	\$ 141,236	\$ 173,513	\$ 283,930	\$ 299,738
Intangible Amortization		\$ 2,284	\$ 4,452	\$ 18,429	\$ 13,891	\$ 13,549	\$ 14,866
Adjusted Gross Margin	\$ 128,043	\$ 155,386	\$ 169,010	\$ 159,665	\$ 187,404	\$ 297,479	\$ 314,604
Adjusted Gross Margin % of Revenue	40.9%	42.3%	42.8%	35.8%	34.7%	41.5%	41.7%

### **APPENDIX D UPDATE**

#### GAAP TO NON-GAAP EPS Reconciliation Table

	FY19	FY20	<u>FY21</u>	FY22	FY23	FY24	LTM
Earnings (loss) per diluted shares from continuing operations	\$ 1.74 \$	1.72 \$	0.96 \$	(0.17) \$	(7.04) \$	2.18 \$	2.12
Acquisition-related expenses	\$	0.04 \$	0.26 \$	0.18 \$	0.05 \$	0.06 \$	0.04
Amortization of acquired intangible assets and other purchase accounting adjustments	\$	0.08 \$	0.24 \$	1.17 \$	1.97 \$	0.54 \$	0.57
Arcturus Goodwill Impairment (TBD)				\$	6.18		
Sale of ownership in HAPSMobile JV		\$	- \$	(0.25)			
HAPSMobile JV impairment of investment in Loon LLC		\$	0.34				
Legal accrual related to our former EES business		\$	0.30 \$	0.32			
One-time gain from a litigation settlement	\$ (0.26)						
Equity method and equity security investment activity	\$ 0.16 \$	0.23 \$	0.09 \$	(0.19) \$	0.10 \$	0.21 \$	0.17
Earnings (loss) per diluted shares as adjusted (Non-GAAP)	\$ 1.64 \$	2.07 \$	2.19 \$	1.06 \$	1.26 \$	2.99 \$	2.90

### **APPENDIX E**

#### Historical ADJUSTED EBITDA Reconciliation

(in thousands)	 1st Quarter Y2024	 l 2nd Quarter FY2024	Fisca	al 3rd Quarter FY2024	 l 4th Quarter FY2024	Ful	l Fiscal Year FY2024	Fisc	al 1st Quarter FY2025
Net Income from continued operations	\$ 21,895	\$ 17,840	\$	13,885	\$ 6,047	\$	59,607	\$	21,16
Interest Expense / (Income), net	2,008	1,951		114	148		4,220		23
Tax provision / (benefit)	1,314	1,137		1,259	1,259		1,892		1,48
Depreciation and amortization (1)	6,951	8,436		9,582	10,780		35,749		8,85
EBITDA (Non-GAAP)	\$ 32,168	\$ 29,362	\$	24,840	\$ 15,157	\$	101,528	\$	31,74
FV Step-up amortization incl. in Loss on disposal of PP&E	0	0		0	0		0		
Cloud amortization	203	203		488	551		1,445		64
Stock-based compensation	3,204	5,040		4,181	4,644		17,069		4,53
Acquisition-related expenses	673	1,093		(54)	383		2,095		
Equity method and equity security investment activity	1,034	3,842		(671)	1,412		5,618		25
Adjusted EBITDA (Non-GAAP)	\$ 37,282	\$ 39,541	\$	28,784	\$ 22,147	\$	127,754	\$	37,17

### APPENDIX F -

# Reconciliation of FISCAL YEAR 2024 NON-GAAP Earnings Per Diluted Share (Unaudited)

		Year Ended   30, 2024
Earnings (loss) per diluted share	\$	2.18
Acquisition-related expenses	Ψ	0.06
Amortization of acquired intangible assets and other purchase accounting adjustments		0.54
Equity method and equity securities investments activity, net		0.21
Goodwill impairment		_
Accelerated intangible amortization		
Earnings per diluted share as adjusted (Non-GAAP)	\$	2.99

Fiscal Voor Ended

### **APPENDIX G**

# Reconciliation of NON-GAAP FISCAL YEAR 2025 adjusted EBITDA expectations

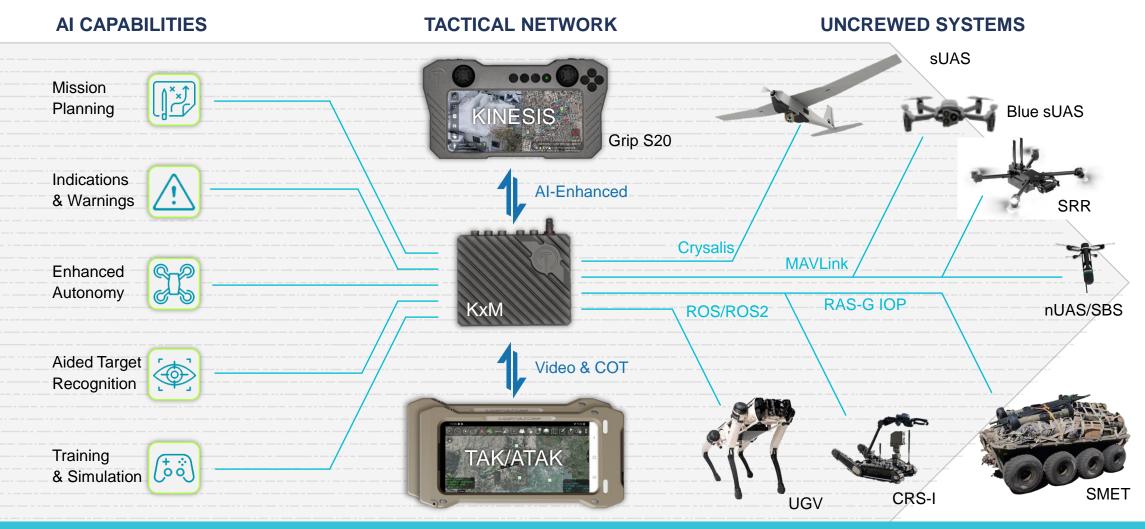
2° '11' '		al year ending
(in millions)	Ap	oril 30, 2025
Net income	\$	74 - 83
Interest expense, net		
Provision for income taxes		7 - 8
Depreciation and amortization		39
EBITDA (Non-GAAP)		120 - 130
Stock-based compensation		20
Equity method and equity securities investments activity, net		1
Amortization of cloud computing arrangement implementation		2
Acquisition-related expenses		<u> </u>
Adjusted EBITDA (Non-GAAP)	\$	143 - 153





# BACKUP CHARTS

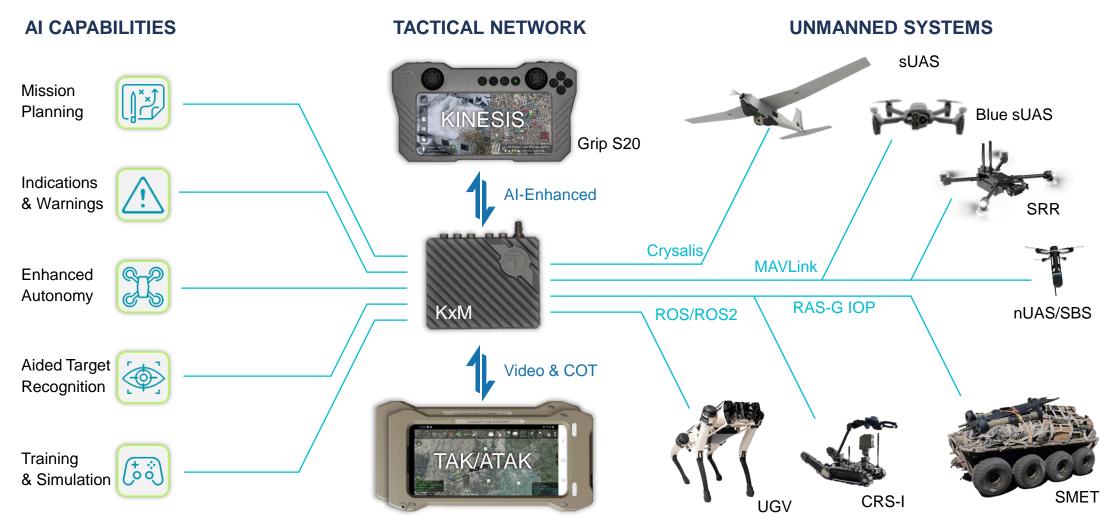
### TOMAHAWK KINESIS // Common Autonomous Control and User Interface



Modular, Android-based, protocol/comms/platform agnostic, common control



### TOMAHAWK KINESIS // Common Autonomous Control and User Interface



Modular, Android-based, protocol/comms/platform agnostic, common control



# Accelerating Adoption and Implementation of Al and Autonomy Through Acquisition of Tomahawk Robotics

- Al-enabled technology allows warfighters to **simultaneously** operate various connected robotic solutions in the battlefield and share information between multiple domains with a common controller
- Enables faster and better integration with other platforms and vehicles
- Drives incremental revenues and manufacturing, supply chain and sales synergies

- Illuminates opportunities to expand into key adjacent markets, including Fire Control, Networking, Radio Systems and Multi-Robot Control and key programs like UGV, FlexCSR and Raid
- Preferred solution of many customers, especially those seeking MOSA compliant solutions, and can be sold independently to international customers

- Brings additional first-class software engineering talent to AeroVironment's growing team
- Positions AeroVironment to play a central role in DoD's JADC2 network by enabling a common operating picture and increasing interconnectedness at the edge













# LMS/UXS VIDEO NEXT

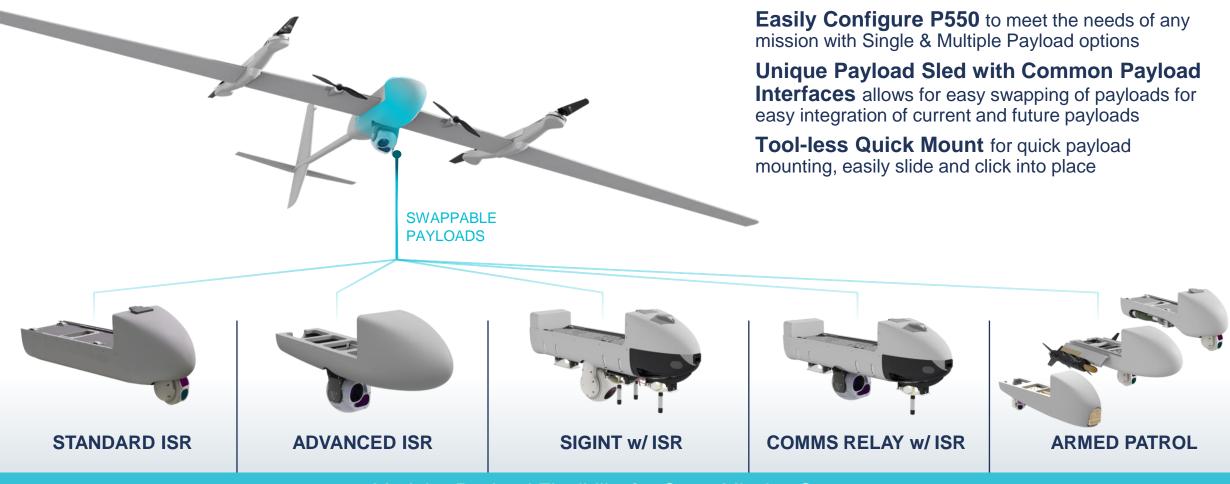


# SWARM VIDEO NEXT



## Battlefield Adaptable - Rugged, Reliable, Portable, All-weather Tactical eVTOL

Platform

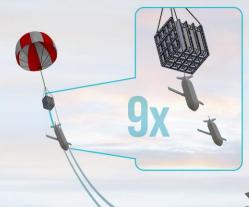


Modular Payload Flexibility for Great Mission Support

\*with HD-25 - up to a 15-18 lbs droppable payload (65 lb GTOW)

## **SQUAD OPERATIONS ADVANCED RE-SUPPLY SOAR**





#### **DEPLOY CAGES**

9 aircraft per cage

OPERATIONAL VIEW

### **LONG-RANGE ATTRITABLE RESUPPLY IN A2AD**

- Timely Precision Delivery Soulution
- Leap-ahead 30-60x more range
- Maintain Delivery in Contested Environments
- Travel 500 nmi with up to 500 lb of payload
- 4-cage C-17 load-out or 2-cage C-130 load-out
- Low Cost and Optionally Recoverable

**A2AD ENVIRONMENT** 



Transit to Secondary Delivery Location





## Highly Qualified and Engaged Board of Directors



**Wahid Nawabi** Chairman & CEO Director since 2016



**Charles Thomas Burbage** Former EVP & GM. Lockheed Martin Director since 2013 **O+ N =** 



Phil S. Davidson Former 25th Commander of U.S. Indo-Pacific Command Director since 2023



**Cindy Lewis** Former Chairperson, President & CEO, Airborn Consolidated Holdings Director since 2021



**Joseph Votel** Retired Army General. Former President & CEO of **Business Executives for** National Security (BENS) Director since 2023



**Mary Beth Long** Former Asst. Secretary of Defense of International Security Affairs Director since 2023



**Edward R. Muller** Lead Independent Director, Former Vice Chairman of NRG Energy Director since 2013



Stephen F. Page Former CEO, Otis Elevator Director since 2013 A N +













C Compensation Committee



A Audit Committee



**E** Executive Committee



N Nominating and Corporate Governance Committee

We are committed to ongoing refreshment by adding discipline-expertise in priority business areas

#### **Board Skills + Expertise** Provide Effective, Strategy-aligned Oversight

(Number of	Directors)
CEO / Executive Experience	8
Knowledge of Company Business	3
Defense / Aerospace Industry or Military Experience	7
Other Public Board Experience	4
Science, Technology and Innovation	3
Commercial Business Experience	4
Financial Literacy	5
Strategic Development Experience	5
Scaling Business Experience	6
Data Analytics Experience	1

[37]% Diverse by gender / race / ethnicity

