



KLABIN S.A.

Brazilian Company Registry Number (CNPJ) No. 89.637.490/0001-45

National Registry of Legal Entities (NIRE) 35300188349

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON NOVEMBER 4, 2024**

1. **Date, time and place:** On November 4, 2024, at 10:00 a.m., the members of the Board of Directors of Klabin S.A. ("Company"), located at Avenida Brigadeiro Faria Lima, 3,600, 5th floor, Itaim Bibi district, City of São Paulo, State of São Paulo, ZIP Code 04,538-132, met.
2. **Summon:** The members of the Board of Directors were previously summoned, pursuant to Article 18 of the Company's Bylaws.
3. **Attendance:** All members of the Board of Directors were present, as listed at the end of these minutes.
4. **Installation:** Given the presence of all members of the Board of Directors, the meeting was duly installed.
5. **Presiding Board:** Horácio Lafer Piva – Chairman and Mariangela Daniele Maruishi Bartz - Secretary.
6. **Agenda:** Distribution of interest on equity related to the 3rd quarter of the 2024 fiscal year.
7. **Matters and Resolutions adopted:** The preparation of these minutes in summary form was unanimously approved, pursuant to Article 130, §1st, of Law No. 6,404, of December 15, 1976, as amended.

Distribution of interest on equity – 3Q2024: The Board of Directors was present with the Management's proposal, in view of the results obtained, for the distribution of interest on equity corresponding to 20% (twenty percent) of the adjusted EBITDA for the 3rd quarter of 2024, corresponding to R\$425,000,000.00 (four hundred twenty-five million reais), in compliance with the terms provided for in the Company's Dividend and Interest on Equity and Financial Indebtedness Policies. After discussing the matter and providing clarifications on the subject, the proposal was unanimously approved without reservations.

Therefore, the distribution of interest on equity in the total amount of R\$425,000,000.00 (four hundred twenty-five million reais) was unanimously approved, which represents R\$0.06990882533 per common or preferred share and R\$0.34954412665 per unit, with withholding of 15% (fifteen percent) of Income Tax at Source, except for shareholders who are proven to be immune or exempt, in accordance with current legislation on interest on equity. In compliance with the terms of Article 20, item "I" of the Company's Bylaws, the interest on equity is declared based on the interim results, to be debited to Profit Reserve account, and will be allocated to the mandatory dividend for the current fiscal year, and must be deducted from the amount to be

declared by the Annual General Meeting to be held in 2025, as provided for in the Bylaws and the law. Payment of the interest on equity hereby declared will be made on November 21, 2024, based on the shareholding position as of November 11, 2024, and the shares will start trading ex-interest on equity from November 12, 2024.

8. Adjournment: There being no further business to discuss, the meeting was adjourned, and these minutes were drawn up, read, and approved, and signed by the members of the Board of Directors present and by the Secretary.

São Paulo, November 4, 2024.

Horácio Lafer Piva – Chairman of the Board of Directors, Mariangela Daniele Maruishi Bartz – Secretary, Alberto Klabin, Amanda Klabin Tkacz, Amaury Guilherme Bier, Isabella Saboya de Albuquerque, João Adamo Junior, Luis Eduardo Pereira de Carvalho, Marcelo Mesquita de Siqueira Filho, Mauro Gentile Rodrigues da Cunha, Paulo Roberto Petterle, Paulo Sérgio Coutinho Galvão Filho, Roberto Diniz Junqueira Neto, Roberto Luiz Leme Klabin, Vera Lafer and Wolff Klabin.

I certify that the above text is a true excerpt from the minutes of the Board of Directors' Meeting held on November 4, 2024, recorded in the appropriate book.

Mariangela Daniele Maruishi Bartz
Secretary