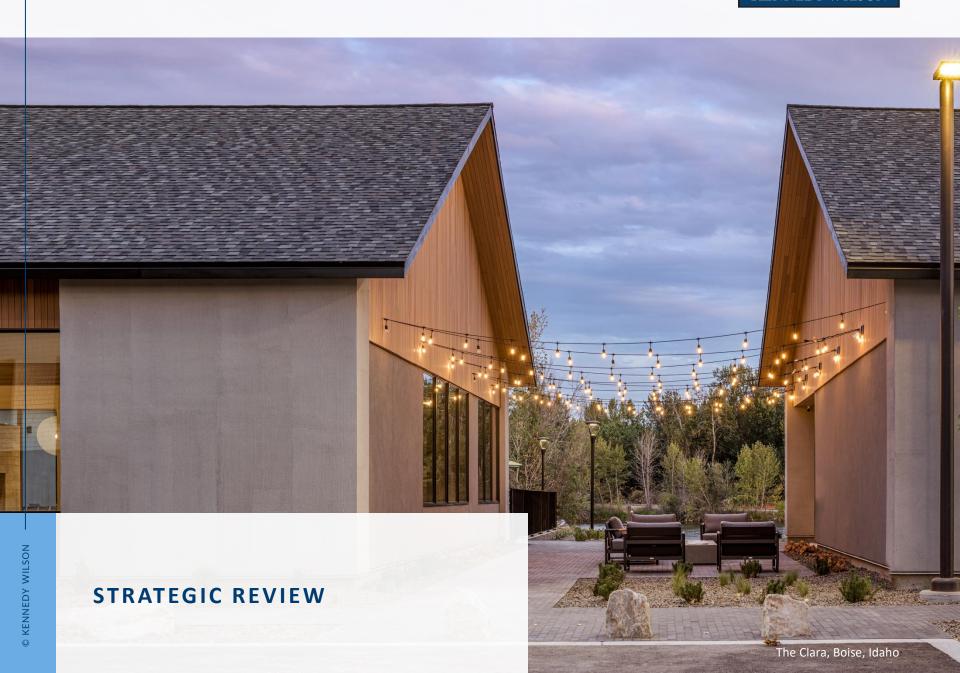


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# STRATEGIC INITIATIVES



Stabilize Lease-ups and Developments

2 Strategic Asset Disposition Plan

Investment Management Platform Growth

- ✓ Two multifamily properties stabilized in Q3-24 adding \$12M in Estimated Annual NOI
- ✓ Incremental NOI of ~\$60 million from development and leaseup portfolio once stabilized
- ✓ Disposal of non-core assets expected to generate \$550M-\$750M in cash to KW; on track to complete by Q1-25
- ✓ Proceeds to be recycled into Investment Management platforms and unsecured debt reduction
- ✓ Q4-24: launched £1B UK single-family housing JV with CPPIB
- √ Strategic focus on rental housing and logistics
- ✓ Invest across both real estate equity and debt opportunities

# **KENNEDY WILSON AT A GLANCE**

\$28B Assets Under Management<sup>1</sup>

~60,000 **Multifamily Units** Owned or Financed<sup>2</sup> \$8.8B

Fee-Bearing Capital<sup>1</sup>

36 years

History

1) As defined in definitions section in the 2) Includes units in lease-up and develo

**KW** 

S&P 600 Member



# A SIMPLIFIED KENNEDY WILSON

\$492M

Estimated Annual NOI (from stabilized portfolio)

+ ~\$60M

Est. Annual NOI at stabilization from lease-up and development portfolio by YE-26

~\$100M

Est. 2024 Investment Management Fees



# THE KENNEDY WILSON ADVANTAGE





Globally diversified real estate portfolio in growing markets with complementary investment management platform



Long-term relationships with major financial institutions



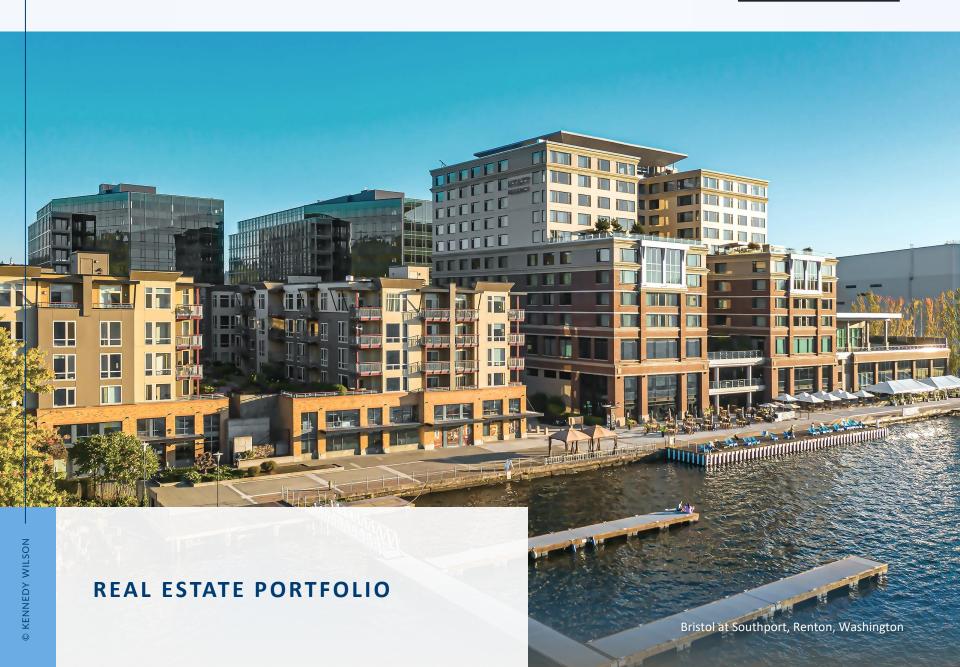
Local expertise to accretively allocate capital



First-mover advantage from early entry in key target markets

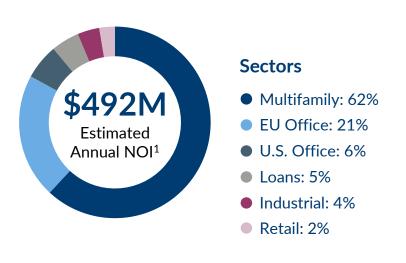


Proven 36-year track record as global real estate operator and investor across the capital structure



# STABILIZED PORTFOLIO BREAKDOWN

Multifamily, Loans, and Industrial represents ~70% of portfolio





460 No. of investments ~39,000

No. of multifamily units<sup>2</sup>

25.4

Commercial Area (sq ft)<sup>3</sup> 93.6% Occupancy<sup>4</sup>

<sup>1)</sup> As defined in definitions section in the appendix.

<sup>2)</sup> Includes lease-up and development.

<sup>3)</sup> Occupancy at share of stabilized multifamily and commercial assets only and excludes lease-up and development portfolio.

# TWO KEY INVESTMENT SEGMENTS



# **Consolidated Portfolio**

Wholly-owned investments with accretive asset management opportunities

\$5.5B	\$262M	\$16M
Consolidated Assets	Est. Annual NOI	Expected NOI from
Gross Asset Value	(stabilized)	Development / Lease-up
~9,700 Stabilized Multifamily units	4.3M Stabilized Commercial Sq ft	

# **Co-Investment Portfolio**

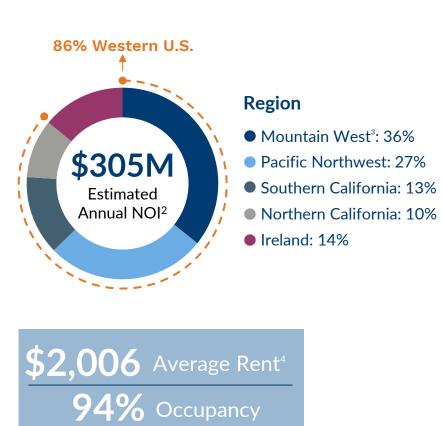
\$316M	\$8.8B	\$46M
Estimated Annual	Fee-Bearing	Expected NOI from
NOI + Fees¹	Capital	Development / Lease-up <sup>2</sup>
~27,000	18.1M	21%
Stabilized	Stabilized	KW
Multifamily units	Commercial Sq Ft	Ownership

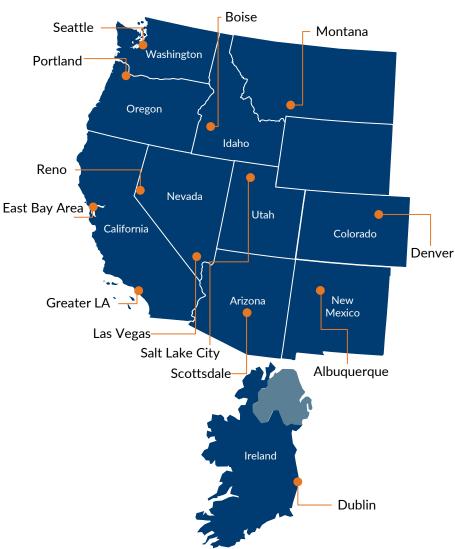
<sup>1)</sup> Includes \$86M of T-12 base management and origination fees.
2) Assumed midpoint for Kona Village, A Rosewood Resort.

# GLOBAL MULTIFAMILY PORTFOLIO TOTALS ~39,000 UNITS<sup>1</sup>



88% of portfolio is comprised of suburban assets





4) Applies to market-rate units only.

<sup>1)</sup> Includes units under lease-up and development.

<sup>2)</sup> As defined in definitions section of appendix. Stabilized, at KW share.

<sup>3)</sup> Includes Idaho, Nevada, Utah, Colorado, New Mexico, Arizona, and Montana.

# **HIGH QUALITY MULTIFAMILY COMMUNITIES**

# Kennedy Wilson



The Clara, Eagle, ID



Mission Hills, Camarillo, CA



Atlas, Issaquah, WA



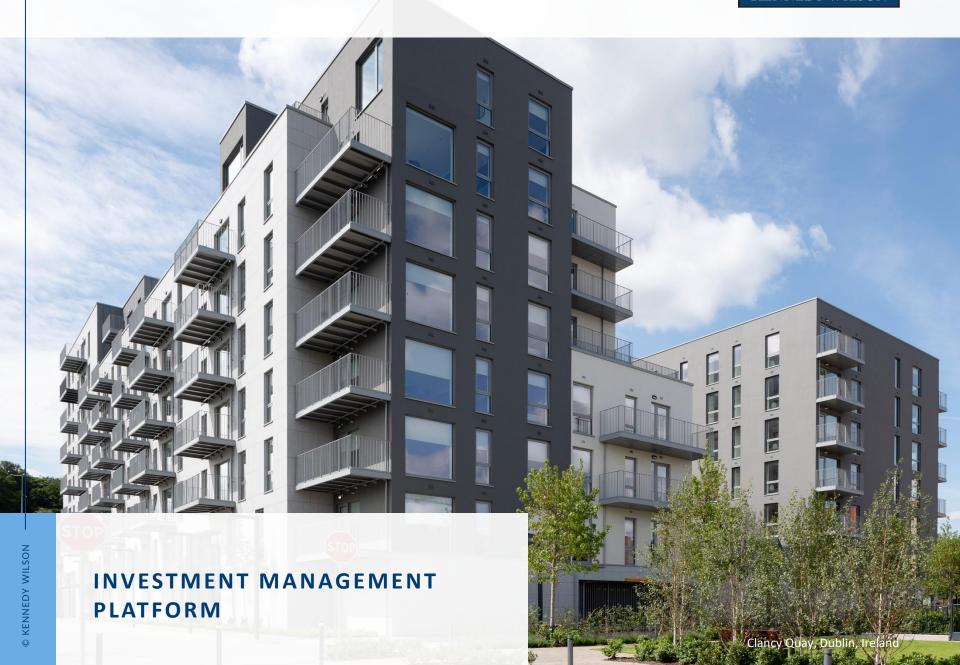
Bristol at Southport, Renton, WA



Cantata at the Trails, Albuquerque, NM



Coopers Cross, Dublin, Ireland





# INVESTMENT MANAGEMENT GROWTH STRATEGY TODAY

# 1 Relationships

KW has developed deep relationships with well-capitalized institutional investors across Asia, Canada, Europe, the Middle East, and the U.S.

2 Strategies

Focus on launching new strategies as capital deployment opportunities strengthen

3 Growth Opportunity

Significant opportunity to grow AUM through broadening existing relationships and adding new investors

# GROWING PLATFORMS FOCUSED ON MULTIFAMILY, CREDIT, AND INDUSTRIAL

# KENNEDY WILSON

# **Rental Housing**

#### **Opportunity Today**

- Continued structural shortage of rental housing in the U.S., UK, and Ireland
- Stressed capital structures, misaligned leverage, and debt maturities provide opportunity to acquire well below replacement cost
- Significant decline in new construction to lead to limited new supply in the coming years
- ✓ Boots on the ground investment teams provides local knowledge and expertise

# **Debt Platform**

#### **Opportunity Today**

- Certain banks/non-bank lenders are largely out of the market due to capital and liquidity issues
- Originate lower leverage construction mortgage at attractive risk-adjusted yields
- Focus primarily on rental housing with top developers in MSAs demonstrating solid fundamentals and continued job growth/household formation
- Leverage relationships with institutional sponsors and banks to source credit opportunities

# Logistics

### **Opportunity Today**

- Supply and demand imbalances in strong urban logistics locations near major centers
- Banks and funds disposing of value-add assets
- ✓ Continued occupier demand and incremental income growth through granularity of lease events
- ✓ Reposition to green to capture next gen occupiers



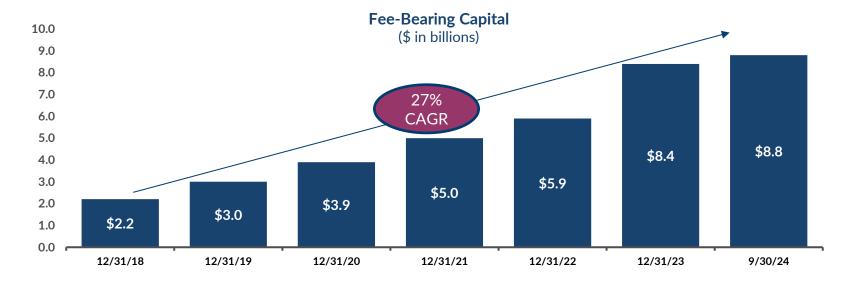
**Multifamily:** Whitewater Park Boise, ID

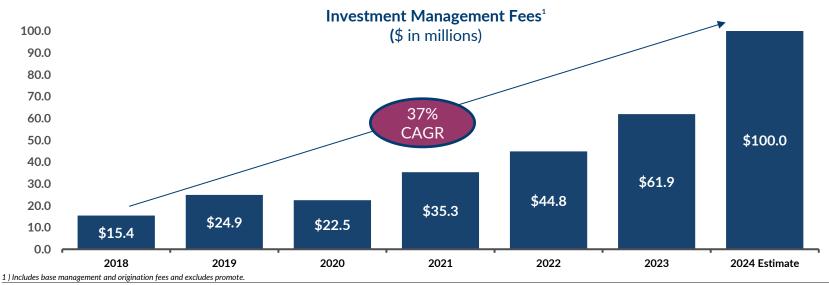


Multifamily Construction Loan: Sand Canyon Plaza Santa Clarita, CA



**Logistics:** Royal Mail Peterborough, UK





# **BEST-IN-CLASS STABLE OF INSTITUTIONAL INVESTORS**

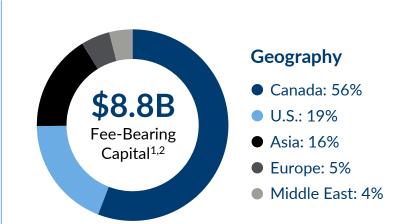
# **Investor Type**

# \$8.8B Fee-Bearing Capital<sup>1,2</sup> Priva Famil Other

# **Investor Type**

- InsuranceCompany: 64%
- Sovereign Wealth Fund: 13%
- Pension Fund: 8%
- Private Equity: 5%
- Family Office and Other: 10%

# **Investor Geography**



+\$6B pipeline of capital from announced platforms and future fundings

<sup>1)</sup> As defined in definitions section in the appendix.

<sup>2) 11%</sup> of Fee-Bearing Capital is through commingled funds. 55% of Fee-Bearing Capital is related to Loan Investments and 45% is related to Real Estate investments.

# CASE STUDY: PACWEST BANK TRANSACTION

KENNEDY WILSON

Strategic off-market acquisition from regional bank

# **Process**

- Sourced off-market as a result of long-standing relationship network
- Capitalized transaction and underwrote all assets in ~1 month; KW ownership was 5%
- Added best-in-class lending team with strong long-term track record, significantly enhancing debt investment capabilities



Multifamily Construction Loan: Stellar Flats Seattle, WA

# **Portfolio**

- Acquired high-quality discounted \$4.1 billion portfolio totaling 65 loans
- 70% of portfolio consists of multifamily and studenthousing properties
- Collateral across 18 states and primarily in:
  - 52% Western U.S.
  - 26% Southern U.S.
  - 17% Northeast U.S.



Multifamily Construction Loan: Tasman Station Santa Clara, CA

\$4.1B

Loan Commitments

60%

Average loan-to-cost

\$63M

Average Loan Size

40

Person Team Joined KW

# **DEBT PLATFORM OVERVIEW**

# Kennedy Wilson





Multifamily Construction Loan: Alexan West End Long Beach, CA



Student Housing Construction Loan: Aspire A&M College Station, TX

\$5.1B
Outstanding Loan

**Balance** 

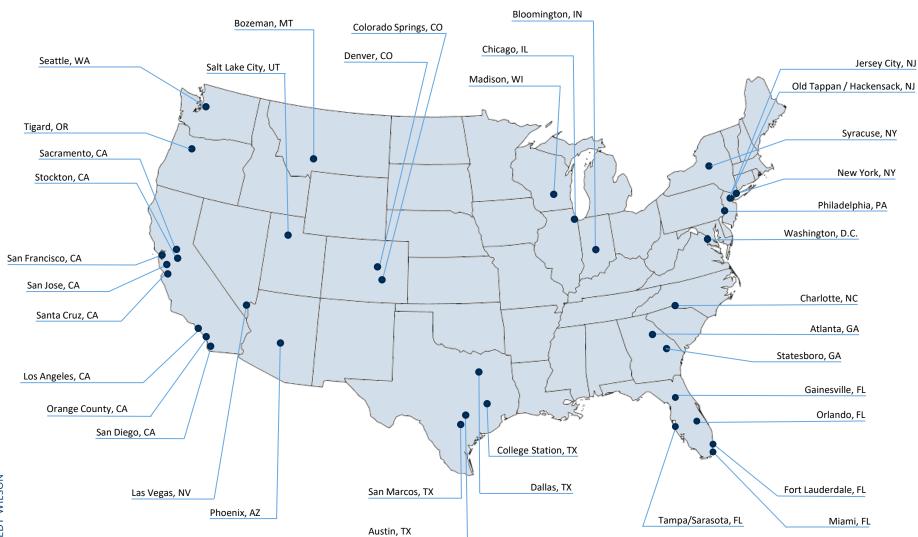
\$3.1B
Unfunded
Commitments

5.3% KW Ownership \$4.9B Fee-Bearing Capital<sup>1</sup>

1 ) As defined in definitions section in the appendix.

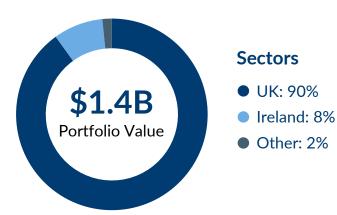
# **CONSTRUCTION LOANS PROVIDE KW A NATIONAL FOOTPRINT**





# **EU LOGISTICS PLATFORM OVERVIEW**

# KENNEDY WILSON





**UK Industrial:** Spire Green, Harlow

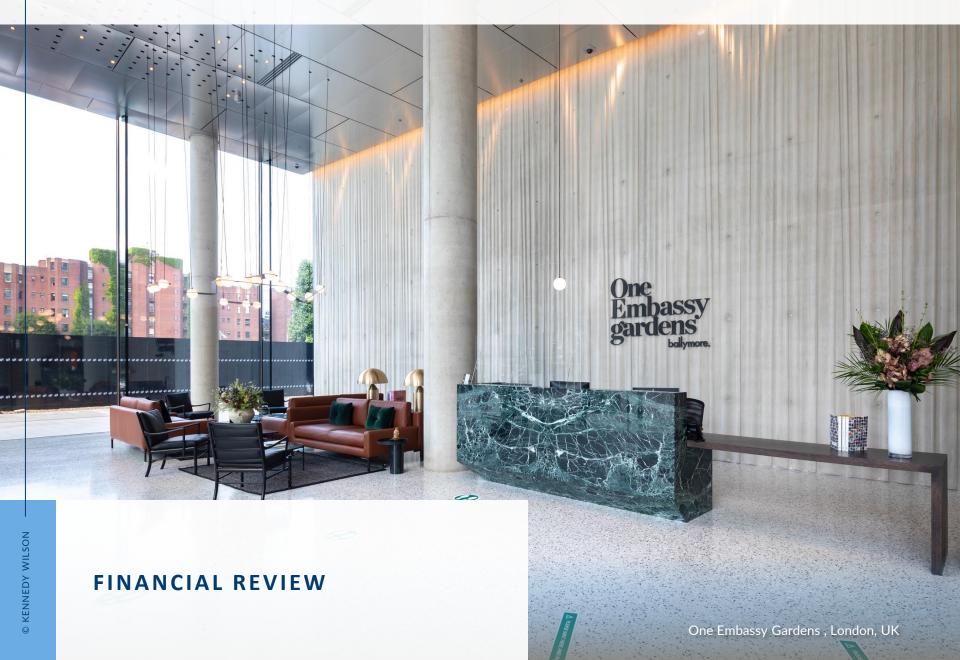


IRL Industrial: Courtstown, Little Island

\$1.4B
Portfolio Value

\$1.1B
Remaining Capacity

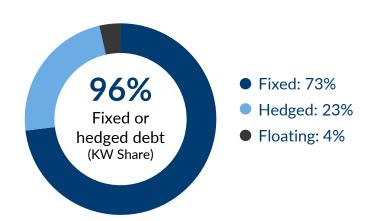
20% KW Ownership \$463M Fee-Bearing Capital<sup>1</sup>



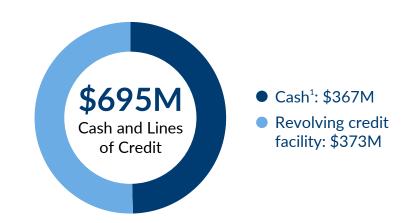
# **BALANCE SHEET AND LIQUIDITY**



# **Reduced Floating Rate Exposure**



# **Cash and Credit Facility**



4.6%
Effective
interest rate

4.8yrs

Weighted avg. term to maturity

2028

Credit Facility fully extended maturity

€175M

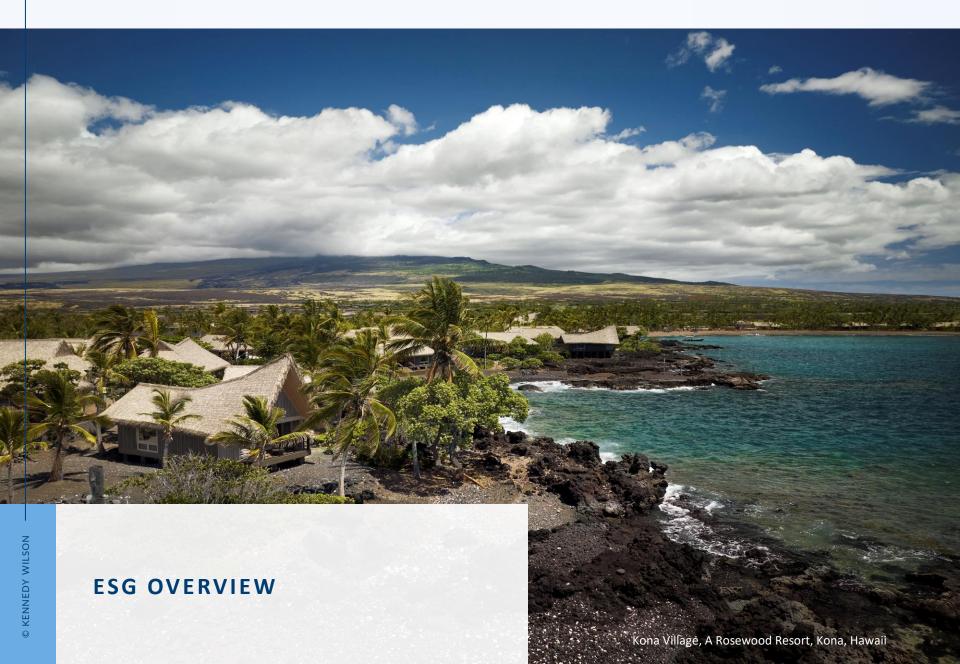
Q4-24 announced early redemption of KWE Bonds

# **COMPONENTS OF VALUE**

Kennedy Wilson

Key Valuation Metrics as of September 30, 2024:

vey vai	uation wetrics as of September s	50, 2024.	
Investm	ents		Kennedy Wilson's Share (\$ in millions)
Income	Producing Assets	Description	Est. Annual NOI(1)(2)
1	Multifamily	36,381 units	\$304.6
2a	EU Office	2.5 million consolidated square feet 1.0 million co-investment square feet	103.7
2b	U.S. Office	0.8 million consolidated square feet 4.2 million co-investment square feet	29.4
3	Industrial	11.4 million co-investment square feet	18.3
4	Loan Investments	117 investments (KW Loan Balance: \$273 million)	23.4
5	Retail	2.6 million sq ft	12.9
	Total Estimated Annual NOI		\$492.3
Lease-u	p, Development and Other Assets		KW Gross Asset Value
6	Lease-up Portfolio	Est. Annual NOI at stabilization: \$46-\$51 million	\$1,037.2
7	Development Projects	Est. Annual NOI at stabilization: \$14 million	341.7
8	Residential and Other	13 investments	<u>265.5</u>
	Total KW Gross Asset Value		\$1,644.4
Investm	ent Management		Investment Management Fees
9	Investment Management - Base Fees	Asset management and origination fees (T-12) <sup>(3)</sup>	\$86.0
10	Investment Management - Carried Int.	Accrued carried interests receivable, net	24.1
Net Deb	ot and Hedging Contracts		Balance Sheet
11	KW Share of Debt	Secured and Unsecured Debt	\$8,006.6
12	KW Share of Cash	Cash	<u>(505.0)</u>
	Total Net Debt		\$7,501.6
13	KW Share of Interest Rate and Currency Hedging Contracts	Corporate and Property Level	\$(10.9)
	Total Common stock outstanding and und	erlying convertible preferred stock	174,890,238



# **OUR ESG PROGRAM FOCUSES ON FOUR PILLARS**





# **Optimizing Resources**

for a healthy environment and a productive business

We **optimize resources** with a focus on environmental stewardship and optimizing returns, ensuring that energy, water, and waste resources are carefully measured, managed, and reduced. Through this program, we also reduce greenhouse gas emissions and future-proof our assets.



# **Creating Great Places**

for people to live, work and thrive

We create great places for people to live, work and thrive, focusing on purposeful construction that enriches our tenants' experiences by bridging the gap between home, workplace, and community. We make buildings more productive so they are greener, more resilient, and enhance people's wellbeing and productivity.



# **Building Communities**

for a prosperous society

We build communities that are accessible, healthy, and sustainable within and around our assets and in major cities where we operate. We support communities to prosper and grow through building community spaces, creating resident interaction, community engagement, charitable giving, and collaborating with local partners.



# **Operating Responsibly**

for a healthy work environment built on transparency and accountability

We operate responsibly to ensure business-wide transparency and accountability, with a clear focus on diversity and inclusion (D&I), empowering people and providing a healthy and safe environment for our employees, customers, and building users.

# **ESG PROGRAM AT A GLANCE**



Environmental<sup>1</sup>

100%

Portfolio in Utility Measurement Program<sup>2</sup> 100%

European Electricity from Renewable Sources<sup>3</sup> 100%

Portfolio with Building Ratings<sup>4</sup> Social

12,000

Affordable Housing units completed and under construction in the U.S.<sup>1</sup>

\$6.9M

Investment in
Historically
Significant
Properties in 2023

\$2.4M

Kennedy Wilson Foundation Donations in 2023

#### Governance

# No meaningful gender pay gaps

Identified in 2023 annual gender pay bias study

25%

Women on our Board of Directors

8

New directors since 2018



Lead independent director with well-defined role and responsibilities



Regular executive sessions of independent directors



Active and responsive shareholder engagement



Annual "Say on Pay" vote



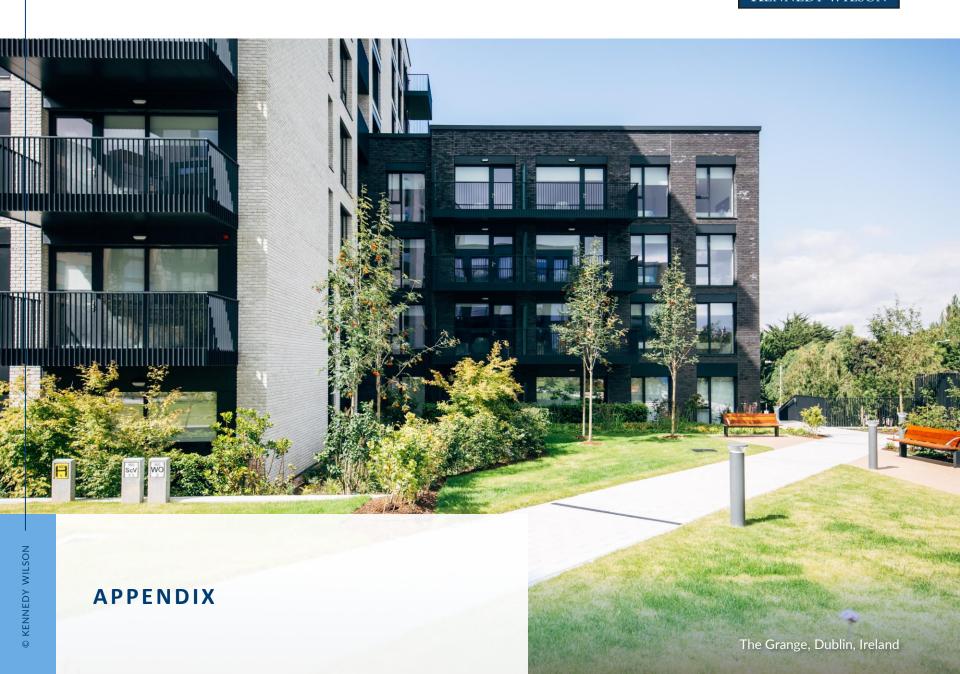
Board of Directors and Senior Management stock ownership policy

<sup>1)</sup> As of December 31, 2023.

<sup>2)</sup> Includes properties in Kennedy Wilson's directly managed global portfolio.

<sup>3)</sup> Electricity procured by Kennedy Wilson within directly managed European portfolio.

<sup>4)</sup> Includes U.S. Energy Star and European Energy Performance Certificates.



# VINTAGE HOUSING: GROWING OUR AFFORDABLE HOUSING PORTFOLIO



15% Growth Expected in Stabilized Units by YE-25







Vintage at Urban Center, Lynwood, WA

Southside by Vintage, Seattle, WA

Steamboat by Vintage, Reno, NV

		(Q2-15)	Q3-24	Q4-25 <sup>1</sup>
(7)	Communities (stabilized)	30	52	59
	Stabilized units	5,500	10,825	12,485

At acquicition

# IRISH MULTIFAMILY: MARKET IMBALANCE CREATES OPPORTUNITY





Low institutional ownership

246,453

Private rental units in Ireland<sup>1</sup>

<5%

Owned by institutional landlords<sup>2</sup>



Urgent need for new residential stock

52,000

Annual residential requirement<sup>3</sup>

33,450

Forecast new units in 2024<sup>4</sup>



Fewer apartment dwellers than other EU countries

47.5%

% of apartment dwellers in EU countries<sup>5</sup>

10.6%

% of apartment dwellers in Ireland<sup>5</sup>

<sup>1)</sup> Source: Tenancy Registration Data O4 2022, Residential Tenancy Board

<sup>2)</sup> KW estimate based on internal market analysis

<sup>3 )</sup> Source: Central Bank, Q3 2024

<sup>4 )</sup> Source: EY Ireland Press Release, December 2023

<sup>5 )</sup> Source: Eurostat, 2022 (latest available)



# STRONG OFFICE FUNDAMENTALS AND FAVORABLE UK & IRISH LEASE STRUCTURES



**UK & Irish leases** 



Long-term with 5-year rent reviews



Upward-only rent reviews in UK (and pre-2010 in Ireland)



'Full repairing and insuring' (FRI) leases with minimal leakage from gross rents KW UK & Ireland office portfolio<sup>1</sup>

99.6%

FRI leases

42.3%

Upward-only rent reviews or fixed uplifts

**7.5yrs** 

WAULT (to expiry)

**4.8yrs** 

WAULT (to first break)

1) Property-level metrics for stabilized assets only

# **KW TOP 20 ASSETS BY EST. ANNUAL NOI**

# Kennedy Wilson

	Asset name	Location	Region	Sector	Est. Annual NOI¹	Commercial (000 sq ft)	MF Units	Acquisition date
1	111 BPR	London	UK	Office	19.3	216	-	Nov-14
2	University Glen	Camarillo, CA	So. California	Multifamily	14.3	-	696	Aug-16
3	Bella Vista	Richmond, CA	Nor. California	Multifamily	14.0	-	1,008	May-11
4	Embassy Gardens	London	UK	Office	11.4	155	-	Jun-21
5	Capital Dock	Dublin	Ireland	Mixed-Use	10.5	243	190	Dec-14
6	Clancy Quay	Dublin	Ireland	Multifamily	10.5	-	877	Jun-13
7	Bristol at Southport	Renton, WA	Pacific Northwest	Multifamily	8.1	-	383	Sep-21
8	La Vista	Santa Maria, CA	So. California	Multifamily	7.5	-	460	Dec-11
9	Atlas	Issaquah, WA	Pacific Northwest	Multifamily	7.1	-	344	Nov-17
10	Grange	Dublin	Ireland	Multifamily	6.7	-	534	Mar-14
11	Sage at Green Valley	Henderson, NV	Mountain West	Multifamily	6.7	-	528	Dec-21
12	Sandpiper	Salt Lake City, UT	Mountain West	Multifamily	6.6	-	366	Nov-12
13	Towers	Manchester	UK	Office	6.5	288	-	May-16
14	Coopers Resi	Dublin	Ireland	Multifamily	6.4	-	471	Sep-18
15	Russell Court	Dublin	Ireland	Office	6.3	139	-	Jun-14
16	Waverleygate	Edinburgh	UK	Office	6.2	204	-	Jan-22
17	La Privada	Scottsdale, AZ	Mountain West	Multifamily	6.1	-	350	Apr-22
18	Hamilton Landing	Novato, CA	Nor. California	Office	6.0	288	-	Nov-19
19	Santa Fe	Salt Lake City, UT	Mountain West	Multifamily	5.9	-	492	Jan-18
20	40-42 Mespil	Dublin	Ireland	Office	5.7	120	-	Jun-14
					\$171.8	1,653	6,699	

1) As defined in definitions section of appendix.

# RECONCILIATION OF NET INCOME ATTRIBUTABLE TO KWH COMMON SHAREHOLDERS TO ADJUSTED EBITDA

KENNEDY WILSON

(\$ in M)	Q3-24	2023	2022	2021	2020
Net (loss) income attributable to Kennedy-Wilson Holdings, Inc. common shareholders	\$(77.4)	\$(341.8)	\$64.8	\$313.2	\$92.9
Non-GAAP adjustments:					
Add back (Kennedy Wilson's Share):					
Interest expense	100.5	355.9	278.0	229.8	231.9
Loss (gain) on early extinguishment of debt	0.3	1.6	(19.4)	45.7	9.3
Depreciation and amortization	36.6	156.0	171.1	167.1	181.7
(Benefit from) provision for income taxes	(10.5)	(54.4)	39.1	126.2	42.7
Preferred dividends	10.8	38.0	28.9	17.2	17.2
Share-based compensation	6.1	34.5	29.0	28.7	32.3
Adjusted EBITDA	\$66.4	\$189.8	\$591.5	\$927.9	\$608.0

# RECONCILIATION OF NET INCOME ATTRIBUTABLE TO KWH COMMON SHAREHOLDERS TO ADJUSTED NET INCOME

Kennedy Wilson

(\$ in M)	Q3-24	2023	2022	2021	2020
Net (loss) income attributable to Kennedy-Wilson Holdings, Inc. common shareholders	\$(77.4)	\$(341.8)	\$64.8	\$313.2	\$92.9
Non-GAAP adjustments:					
Add back (less):					
Depreciation and amortization	36.6	156.0	171.1	167.1	181.7
Share-based compensation	6.1	34.5	29.0	28.7	32.3
Adjusted Net Income	\$(34.7)	\$(151.3)	\$264.9	\$509.0	\$306.9





(\$ in M)	Q3-24
Rental Revenues	\$97.8
Rental (Expenses)	(39.0)
Loans	<u>7.6</u>
Consolidated NOI	\$66.4
Adjustments:	
Non-controlling interest	(2.0)
NOI from unconsolidated investments (KW Share)	<u>49.1</u>
Property-Level NOI - Q3-24 (KW Share)	\$113.5
Adjustments:	
Assets acquired and disposed (net)	(1.0)
Lease-up and development portfolio	6.0
Assets owned and occupied by Kennedy Wilson	1.2
Amortization of above/below market leases (net)	-
Straight-line and free rent (net)	3.1
Non-recurring income/expense, FX, and other	0.2
Q3-24 Estimated NOI	\$123.0
Estimated Annual NOI - September 30, 2024	\$492.3

# KENNEDY WILSON

# **APPENDIX**



#### **DEFINITIONS:**

Adjusted EBITDA represents net (loss) income before interest expense, loss (gain) on early extinguishment of debt, our share of interest expense included in unconsolidated investments, depreciation and amortization, our share of depreciation and amortization included in unconsolidated investments, preferred dividends, provision for (benefit from) income taxes, our share of taxes included in unconsolidated investments, share-based compensation expense for the Company, and EBITDA attributable to noncontrolling interests.

Adjusted Net Income represents net income (loss) before depreciation and amortization, our share of depreciation and amortization included in unconsolidated investments, share-based compensation, and excluding net income attributable to noncontrolling interests, before depreciation and amortization and preferred dividends.

Estimated Annual NOI is a property-level non-GAAP measure representing the estimated annual net operating income from each property as of the date shown, inclusive of rent abatements (if applicable). The calculation excludes depreciation and amortization expense, and does not capture the changes in the value of our properties that result from use or market conditions, nor the level of capital expenditures, tenant improvements, and leasing commissions necessary to maintain the operating performance of our properties. For assets wholly-owned and fully occupied by KW, the Company provides an estimated NOI for valuation purposes of \$4.3 million, which includes an assumption for applicable market rents. Any of the enumerated items above could have a material effect on the performance of our properties. Also, where specifically noted, for properties purchased in 2024, the NOI represents estimated Year 1 NOI from our original underwriting. Estimated year 1 NOI for properties purchased in 2024 may not be indicative of the actual results for those properties. Estimated Annual NOI is not an indicator of the actual annual net operating income that the Company will or expects to realize in any period. Please also see the definition of "Net operating income" below. Please also see the reconciliation to GAAP in the Company's supplemental financial information included in this release and also available at www.kennedywilson.com.

Fee-Bearing Capital represents total third-party committed or invested capital that we manage in our joint-ventures, commingled funds, and debt platform that entitle us to earn fees, including without limitation, asset management fees, construction management fees, acquisition and disposition fees and/or promoted interest, if applicable.

Gross Asset Value refers to the gross carrying value of assets, before debt, depreciation and amortization, and net of noncontrolling interests.

Property-level NOI is a non-GAAP measure calculated by deducting the Company's Pro-Rata share of rental and hotel property expenses from the Company's Pro-Rata rental and hotel revenues and includes income from loan investments.

Real Estate AUM ("AUM") generally refers to the properties and other assets with respect to which the Company provides (or participates in) oversight, investment management services and other advice, and which generally consist of real estate properties or loans, and investments in joint ventures. AUM is principally intended to reflect the extent of the Company's presence in the real estate market, not the basis for determining management fees. AUM consists of the total estimated fair value of the real estate properties, total loan commitments made through our debt investment platform, inclusive of both currently outstanding loan amounts and contractual future fundings, and other real estate-related assets either owned by third parties, whollyowned by the Company or held by joint ventures and other entities in which its sponsored funds or investment vehicles and client accounts have invested. The estimated value of development properties is included at estimated completion cost. The accuracy of estimating fair value for investments cannot be determined with precision and cannot be substantiated by comparison to quoted prices in active markets and may not be realized in a current sale or immediate settlement of the asset or liability (particularly given the ongoing macroeconomic conditions such as, but not limited to recent adverse developments affecting regional banks and other financial institutions, and ongoing military conflicts around the world and uncertainty with respect to fluctuating interest rates continue to fuel recessionary fears and create volatility in Kennedy Wilson's business results and operations). Recently, there has also been a lack of liquidity in the capital markets as well as limited transactions which has had an impact on the inputs associated with fair values. Additionally, there are inherent uncertainties in any fair value measurement technique, and changes in the underlying assumptions used, including capitalization rates, discount rates, liquidity risks, and estimates of future cash

#### FOOTNOTES (as referenced on Components of Value slide):

(1) Please see above for a definition of Estimated Annual NOI and a description of its limitations. The Company does not provide a reconciliation for Estimated Annual NOI to its most directly comparable forward looking GAAP financial measure, because it is unable to provide a meaningful or accurate estimation of each of the component reconciling items, and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the timing and/or amount of various items that would impact Estimated Annual NOI, including, for example, gains on sales of depreciable real estate and other items that have not yet occurred and are out of the Company's control. For the same reasons, the Company is unable to meaningfully address the probable significance of the unavailable information and believes that providing a reconciliation for estimated annual NOI would imply a degree of precision as to its forward-looking net operating income that would be confusing or misleading to investors.

(2) Based on weighted-average ownership figures held by KW.

(3) Annual figures are representative of the trailing 12 months and are not indicators of the actual results that the Company will or expects to realize in any period.

O3-2024 Investor Presentation