

ESG Fact Sheet

March 2021

Building on a Strong Foundation to Drive Greater Sustainability at Werner

5T's + S are Core Components of Our Strategy

Committed to Remaining at the Forefront of Our Industry











1. Trucks

2. Trailers

3. Talent

4. Terminals

5. Technology



+ Sustainability

NEW IN 4Q20

- Key Focus Area: Further develop our sustainability practices with specific milestone goals through a multiphased strategy
- October 2020: Launched a codified approach to sustainability organization-wide and unveiled key milestones across E, S and G



OUR STRATEGIC APPROACH TO ESG

Environmental



Industry Leader in Environmental, Health and Safety Impact

Conservation Initiatives

- Since 1999, have implemented programs to reduce overall environmental impact
- 100% recycling or repurposing of batteries, liquids and tires
- 100% conversion to LED lighting in all our facilities

SmartWay Transportation Partner

Impact Since 2007

- SmartWay Excellence Awards highest level of recognition by EPA
- +310M gallons in fuel reduction
- +29% improved fuel efficiency
- +3.4M tons CO₂ reduction

Efficiency within Our Truck Fleet

Lowest in Industry

- 2.0 years average truck age¹
- 4.0 years average trailer age¹

Several "Large Fleet" Firsts in America

- 100% automated manual transmissions
- 100% GPS trailer tracking
- Active collision mitigation technology, telematics units and forward-facing cameras installed in vast majority of trucks



Milestone > Carbon Emissions
55% Reduction by 2035



OUR STRATEGIC APPROACH TO ESG

Social



Strong Foundation of Community and Stakeholder Engagement

Workforce Composition

Female and/or Ethnically Diverse U.S. Non-Drivers¹

- 59% of associates
- 45% of management

Female and/or Ethnically Diverse U.S. Drivers

- 12% female, nearly 2x national average
- 55% ethnic diversity

U.S. Military Veterans

• **20+%** of drivers



Diversity, Equity and Inclusion Efforts

- 2020: Formalized **Diversity, Equity and Inclusion (DEI)** Vision Statement
- 2018: Joined the Employer Coalition for the Greater Omaha Chamber's CODE2
- Associate resource groups³: Women's Forum, WEVets (March 2021), Young Emerging Professionals (coming May 2021)

Werner's Community Outreach

- 140 non-profit organizations supported by Werner
- Blue Brigade founded in 2012 a team of nearly 500 compassionate and committed associates who volunteer their time and talent to serve the community
- +8,000 training hours devoted yearly to efforts against human trafficking
- Received 40+ community awards in 2019-2020

Milestone > Associate Resource Groups +3 by End of 2021



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OUR STRATEGIC APPROACH TO ESG

Governance



Robust Corporate Governance Grounded in Ethics, Risk Management and Best Practices

Risk Mitigation Efforts

- · Robust anti-corruption policies and training for Board, executives and employees
- Required annual ethics training for all management employees

Executive Compensation Highlights

- Compensation tied to Company performance (i.e., Operating Income, Revenues less FSC¹, Company Operating Ratio – net FSC, and Individual Performance)
- Vesting periods of long-term stock awards directly align with stockholders' interests by rewarding creation and preservation of long-term stockholder value
- 98% of stockholder votes cast in favor of say-on-pay resolution

Board Attributes

- Refreshing, diversifying and adding new capabilities (e.g., technology) to our Board
- Appointed Carmen Tapio (Nov 2020)

Board Statistics²

- ~67 years average age
- ~10 years average tenure
- 88% independent
- 25% diversity

Top 3 Skills²

- 88% Strategic Development | Risk Management
- 88% CEO Experience
- 88% Sales & Marketing



Milestone

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Formal Diversity Leadership Position **Established by End of 1Q21**





Execution of Our ESG Strategy Will Be Supported by Our Inherent Core Strengths and Sustainable Competitive Advantages

Core Strengths

- Breadth: Diversified truckload transportation portfolio (Dedicated TL, One-Way TL, Logistics)
- Scale: Top 5 TL carrier, Top 5
 Dedicated carrier and growing logistics provider
- One-Way TL: Industry-leading Mexico cross-border and Team Expedited carrier
- High-service Fleet: New and modern-equipped trucks and trailers
- Talent: Access to top talent through large, vertically-integrated network; highly qualified drivers with extensive safety training

Sustainable Competitive Advantages

Deep, long-term customer relationships delivering superior, award-winning **on-time service**

Enhanced value-added technology platform, **Werner EDGE**, further improves customer, driver, non-driver and supplier experience

Performance-driven, accountable culture led by **seasoned leadership**; transparent, **one-voice communications**

Durable financial position sustained with **strong free cash flow** and **industry-leading revenue per truck per week**

Industry leader committed to **continuously reducing our environmental impact** (e.g., alternative fuels and electric truck exploration and integration)

Committed to Publishing Our

Inaugural Corporate Social Responsibility Report in 2021