



NASDAQ: RDUS

# Investor Presentation

August 2024

*Where change begins*

# Safe Harbor

Statements and information included in this presentation by Radius Recycling, Inc. (formerly Schnitzer Steel Industries, Inc.) that are not purely historical are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934 and are made pursuant to the “safe harbor” provisions of the Private Securities Litigation Reform Act of 1995. Except as noted herein or as the context may otherwise require, all references in this presentation to “we,” “our,” “us,” “the Company,” “Radius Recycling,” and “Radius” refer to Radius Recycling, Inc. and its consolidated subsidiaries. Forward-looking statements in this presentation include statements regarding future events or our expectations, intentions, beliefs, and strategies regarding the future, which may include statements regarding the impact of equipment upgrades, equipment failures, and facility damage on production, including timing of repairs and resumption of operations; the realization of insurance recoveries; the Company’s outlook, growth initiatives, or expected results or objectives, including pricing, margins, volumes, and profitability; completion of acquisitions and integration of acquired businesses; the progression and impact of investments in processing and manufacturing technology improvements and information technology systems; the impacts of supply chain disruptions, inflation, and rising interest rates; liquidity positions; our ability to generate cash from continuing operations; trends, cyclicity, and changes in the markets we sell into; strategic direction or goals; targets; changes to manufacturing and production processes; the realization of deferred tax assets; planned capital expenditures; the cost of and the status of any agreements or actions related to our compliance with environmental and other laws; expected tax rates, deductions, and credits; the impact of sanctions and tariffs, quotas, and other trade actions and import restrictions; the impact of pandemics, epidemics, or other public health emergencies, such as the coronavirus disease 2019 (“COVID-19”) pandemic; the impact of labor shortages or increased labor costs; obligations under our retirement plans; benefits, savings, or additional costs from business realignment, cost containment, and productivity improvement programs; the potential impact of adopting new accounting pronouncements; and the adequacy of accruals. Forward-looking statements by their nature address matters that are, to different degrees, uncertain, and often contain words such as “outlook,” “target,” “aim,” “believes,” “expects,” “anticipates,” “intends,” “assumes,” “estimates,” “evaluates,” “may,” “will,” “should,” “could,” “opinions,” “forecasts,” “projects,” “plans,” “future,” “forward,” “potential,” “probable,” and similar expressions. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking.

We may make other forward-looking statements from time to time, including in reports filed with the Securities and Exchange Commission, press releases, presentations, and on public conference calls. All forward-looking statements we make are based on information available to us at the time the statements are made, and we assume no obligation to update any forward-looking statements, except as may be required by law. Our business is subject to the effects of changes in domestic and global economic conditions and a number of other risks and uncertainties that could cause actual results to differ materially from those included in, or implied by, such forward-looking statements. Some of these risks and uncertainties are discussed in “Item 1A. Risk Factors” of Part I of our most recent Annual Report on Form 10-K. Examples of these risks include: potential environmental cleanup costs related to the Portland Harbor Superfund site or other locations; the impact of goodwill impairment charges; the impact of equipment upgrades, equipment failures, and facility damage on production; failure to realize or delays in realizing expected benefits from capital and other projects, including investments in processing and manufacturing technology improvements and information technology systems; the cyclicity and impact of general economic conditions; the impact of inflation, rising interest rates, and foreign currency fluctuations; changing conditions in global markets including the impact of sanctions and tariffs, quotas, and other trade actions and import restrictions; increases in the relative value of the U.S. dollar; economic and geopolitical instability including as a result of military conflict; volatile supply and demand conditions affecting prices and volumes in the markets for raw materials and other inputs we purchase; significant decreases in recycled metal prices; imbalances in supply and demand conditions in the global steel industry; difficulties associated with acquisitions and integration of acquired businesses; supply chain disruptions; reliance on third-party shipping companies, including with respect to freight rates and the availability of transportation; the impact of impairment of assets other than goodwill; the impact of pandemics, epidemics, or other public health emergencies, such as the COVID-19 pandemic; inability to achieve or sustain the benefits from productivity, cost savings, and restructuring initiatives; inability to renew facility leases; customer fulfillment of their contractual obligations; potential limitations on our ability to access capital resources and existing credit facilities; restrictions on our business and financial covenants under the agreement governing our bank credit facilities; the impact of consolidation in the steel industry; product liability claims; the impact of legal proceedings and legal compliance; the impact of climate change; the impact of not realizing deferred tax assets; the impact of tax increases and changes in tax rules; the impact of one or more cybersecurity incidents; the impact of increasing attention to environmental, social, and governance matters; translation risks associated with fluctuation in foreign exchange rates; the impact of hedging transactions; inability to obtain or renew business licenses and permits; environmental compliance costs and potential environmental liabilities; increased environmental regulations and enforcement; compliance with climate change and greenhouse gas emission laws and regulations; the impact of labor shortages or increased labor costs; reliance on employees subject to collective bargaining agreements; and the impact of the underfunded status of multiemployer plans in which we participate.

# Agenda

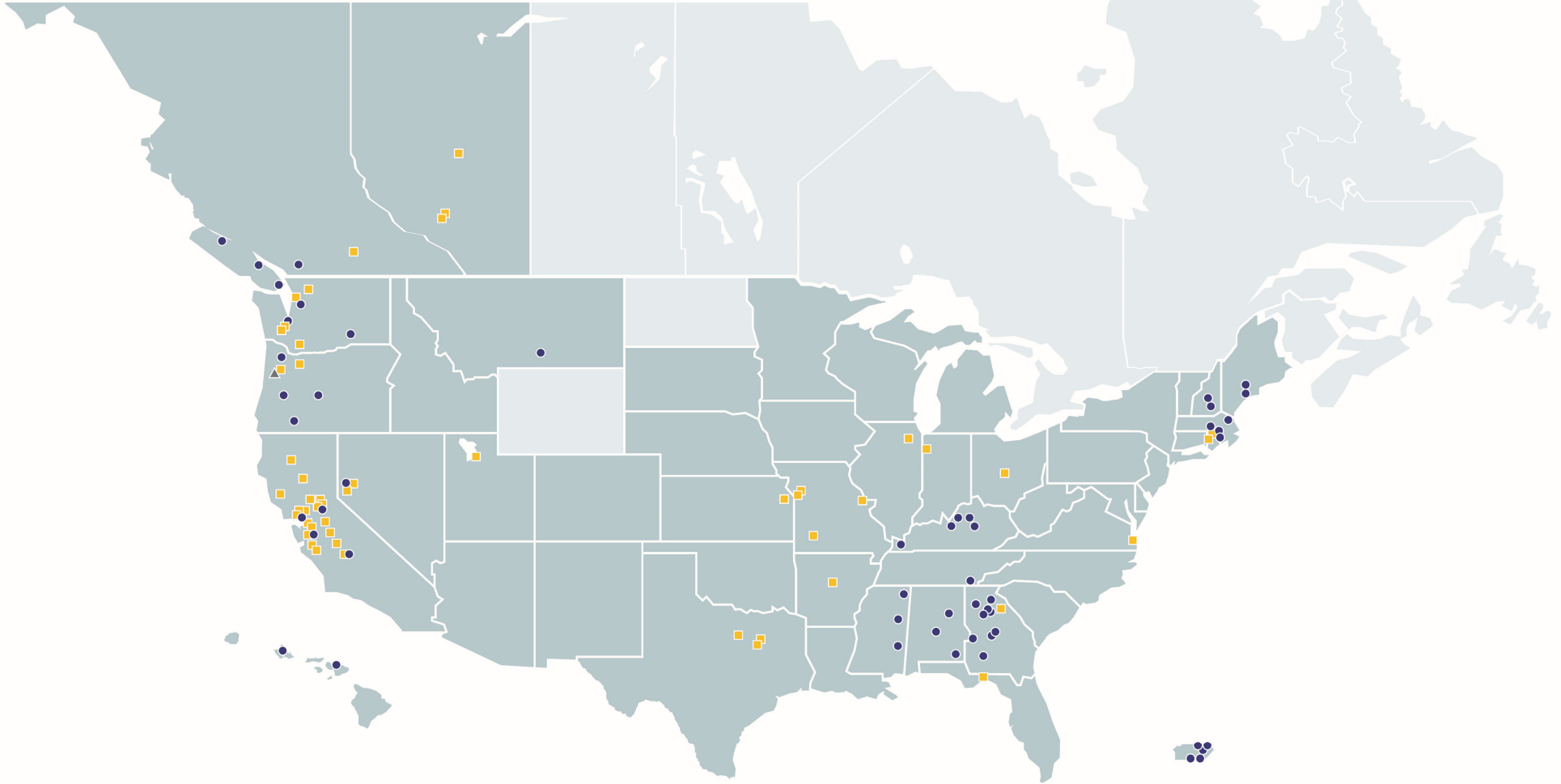


- I. Company Overview**
  - II. Market Conditions**
  - III. Industry Trends**
  - IV. Strategic Priorities**
  - V. FY23 and 3Q24 Highlights**
- Appendix**



# I. Company Overview

# About Radius Recycling



● Metals Recycling

■ Auto Recycling

▲ Steel Manufacturing

**54**

Metal Recycling Facilities

**50**

Pick-n-Pull Stores

**1**

Cascade Steel Mill



# Rebranded as radius recycling



The Company unveiled its new name and logo - ***Radius Recycling*** - as part of a rebranding initiative

- Better aligns with the Company's role **as one of North America's largest metal recyclers**
- Like the radius of a circle, our work sits at the center of the **circular economy**, seamlessly connecting all points towards a **low-carbon future**
- While our name is changing, our commitment to our **Core Values** of **Safety, Sustainability, and Integrity** remains steadfast, and those SSI initials will continue to serve as a reminder of our historic legacy

# Recycling Today for a Sustainable Tomorrow



## FY23 ESG Highlights

- Nearly 90% of facilities were free of any lost time injuries and instance of serious injuries and fatalities were zero
- Achieved 40% of our multi-year 10,000 Volunteer Time Off goal on a cumulative basis through FY23
- More than 50% female representation on Board
- Achieved 27% reduction in Scope 1 and 2 emissions at our recycling operations versus 2019 baseline, surpassing 25% target. Established new 35% reduction target for FY28 against 2019 baseline
- Maintained 100% net carbon-free electricity usage for third consecutive year
- Added 24 facilities within our ISO 14001 certified EMS
- Achieved over 7% YoY growth in nonferrous volumes, driven by ramp-up of advanced metal recovery technologies
- Expanded our 3PR™ recycling services business to meet increasing customer demand

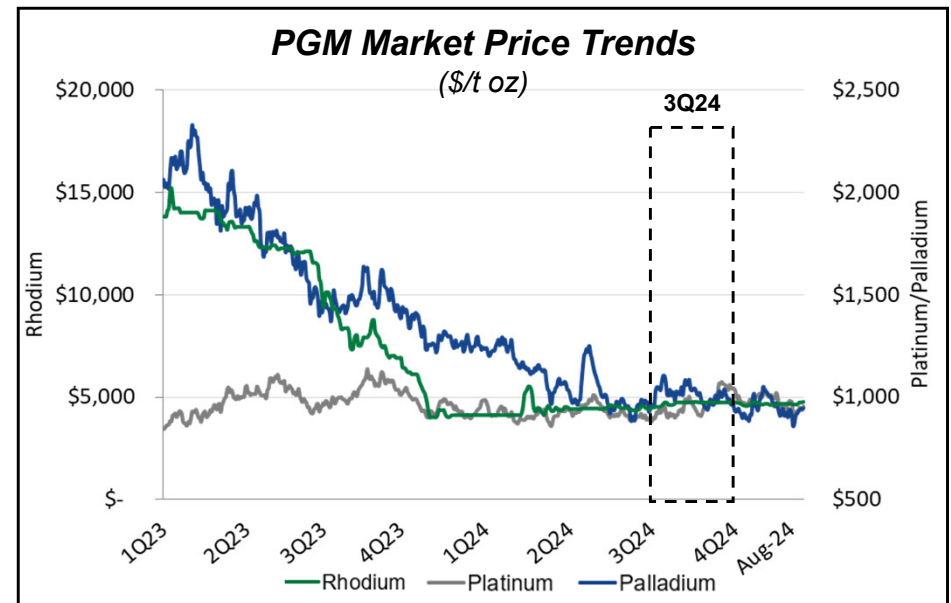
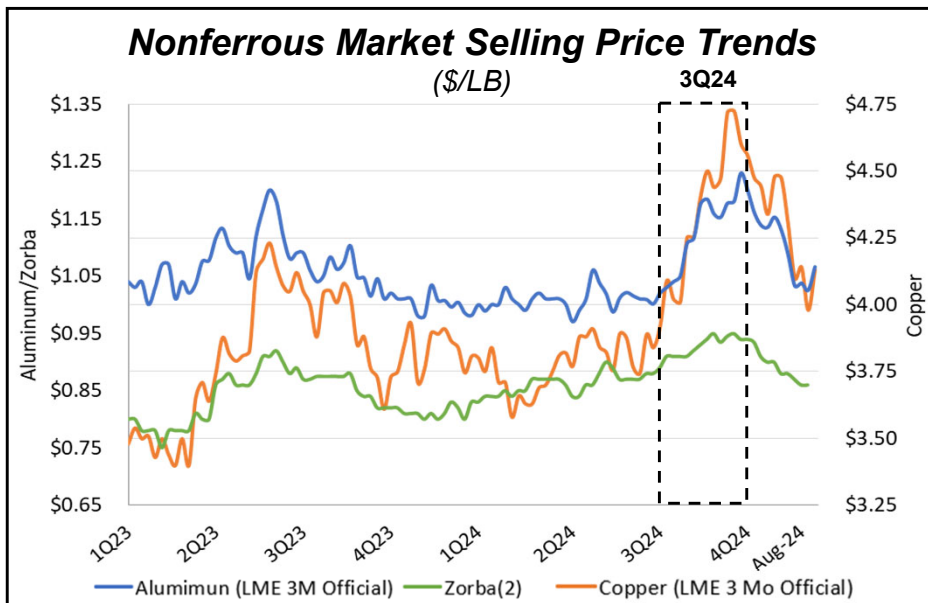
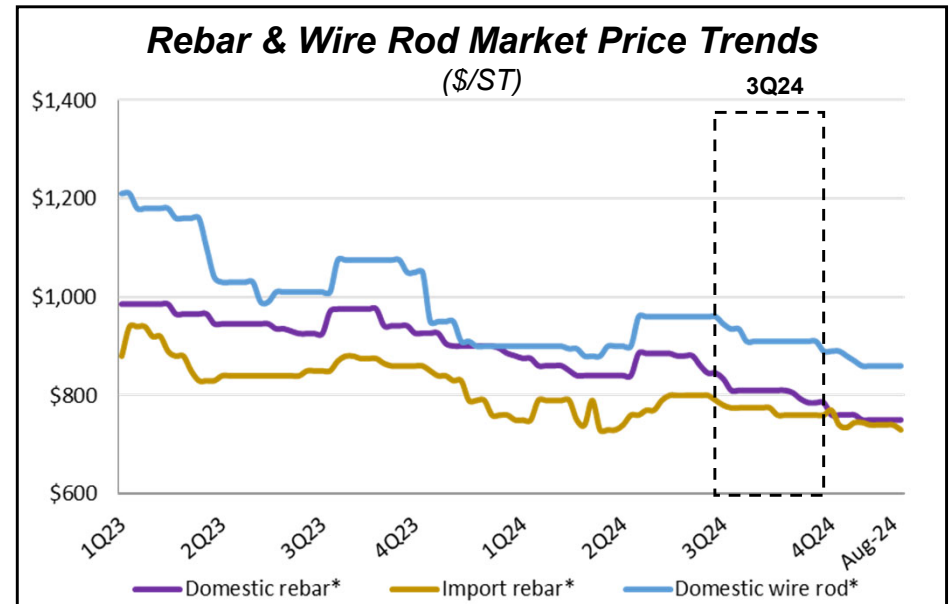
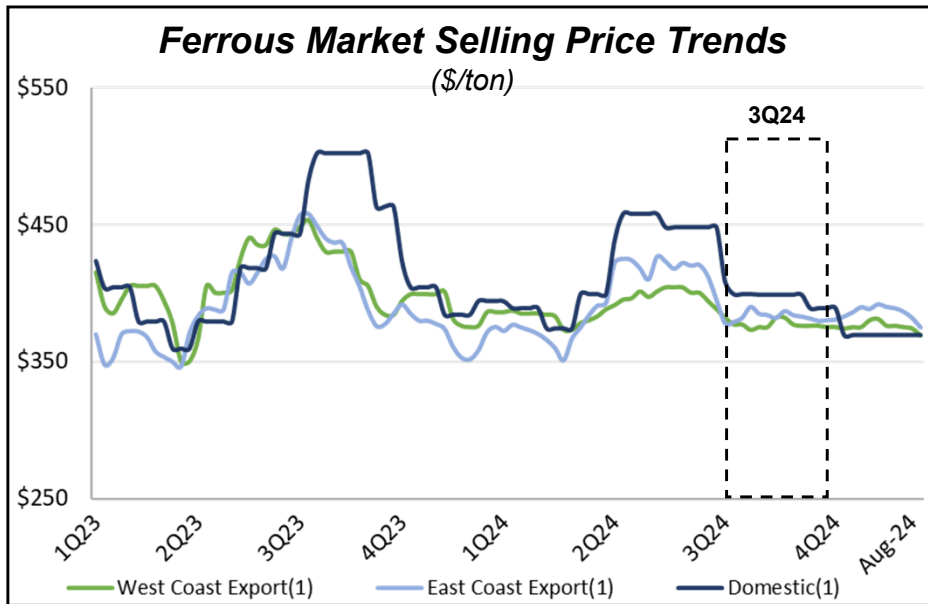
**Our Fiscal 2023 Sustainability Report can be found [here](#)**



## II. Market Conditions



# Recycled Metals and Finished Steel Market Price Trends



Sources: Platts, Argus, Matthey.com (updated 8/15/24)

(1) West Coast and East Coast prices are based on HMS CFR prices and Domestic prices are based on Midwest delivered shred.

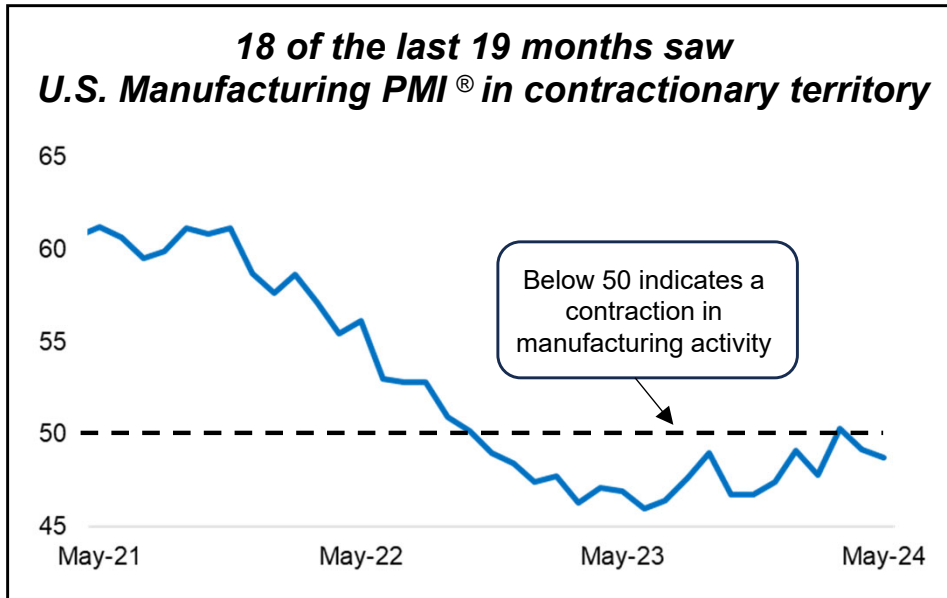
(2) Zorba prices are based on Aluminum scrap Zorba min 99/3 cif China USD/lb.

\*Domestic rebar and wire rod prices based on US Midwest prices, respectively; import rebar prices based on Houston import prices.

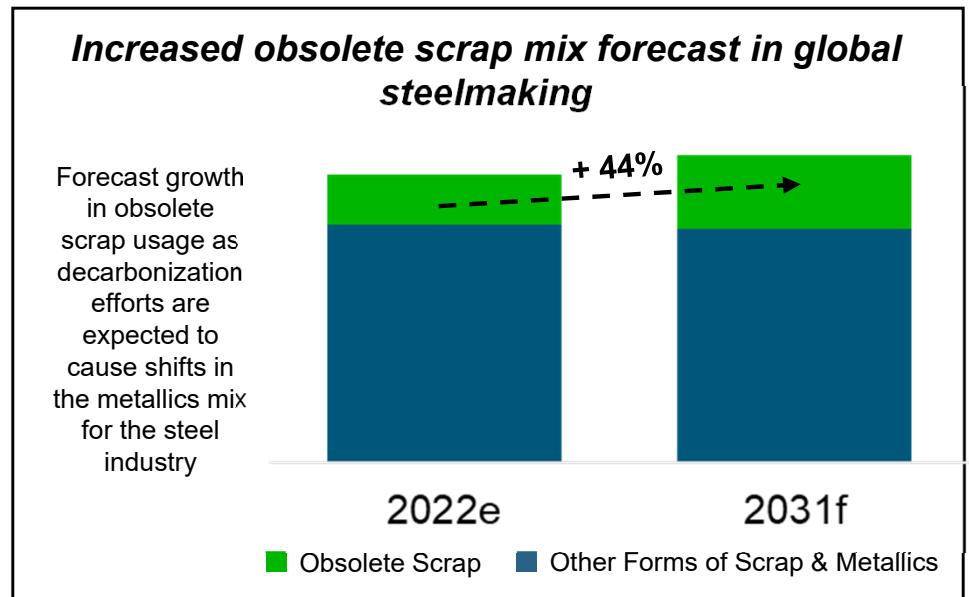
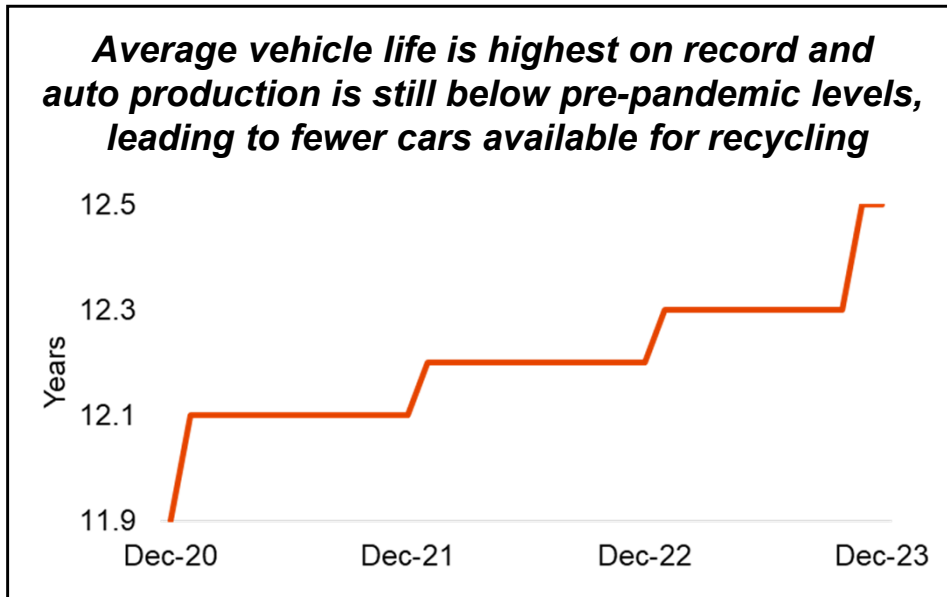
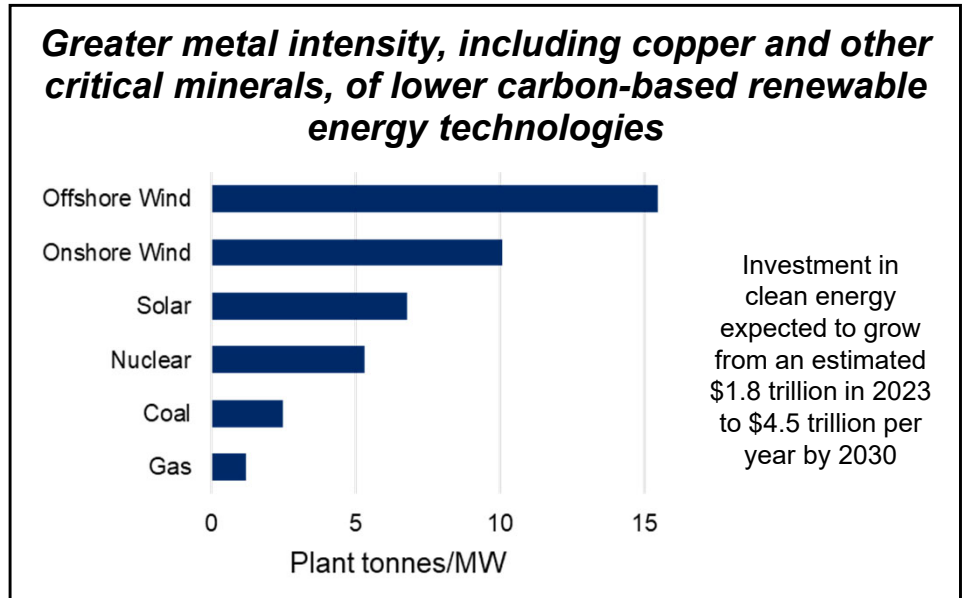


## III. Industry Trends

## Economic Factors Currently Constraining Scrap Generation



## Structural Tailwinds Driving Positive Long-Term Recycled Metals Demand



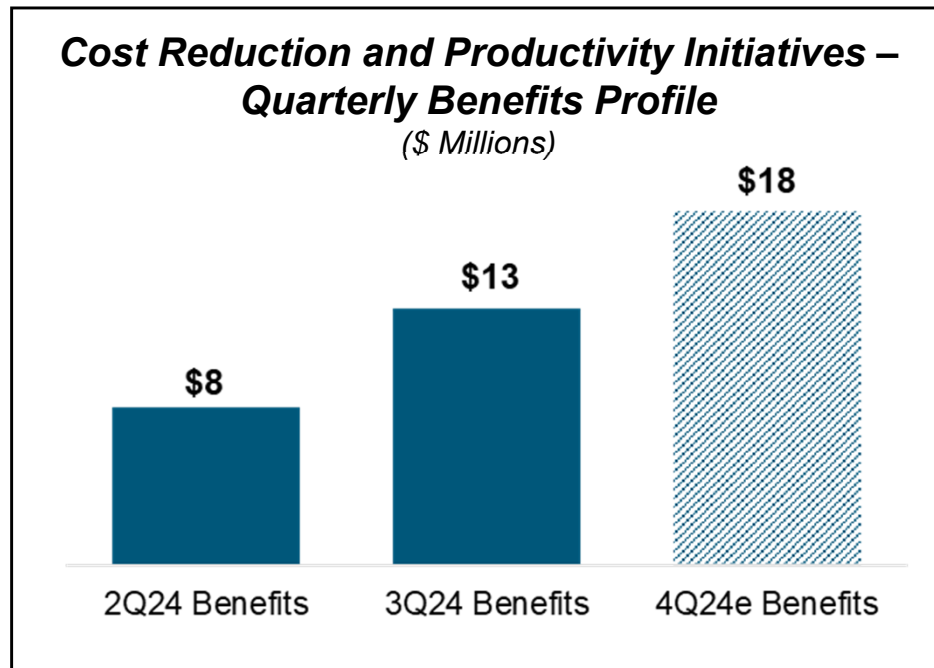


## IV. Strategic Priorities

# Cost Reduction and Productivity Plan

Achieved three quarters of quarterly run rate of our \$70 million cost reduction and productivity program in 3Q

Expect to achieve substantially full quarterly run-rate benefits in Q4



- Reduce SG&A expense by 10% and deliver production cost efficiencies
- Focus is on structural, sustained cost reduction measures and productivity initiatives:
  - ✓ Reductions in headcount and other employee-related expenses
  - ✓ Decreases in non-trade procurement spend
  - ✓ Lower transportation and logistics costs
  - ✓ Reduction in other discretionary spending
  - ✓ Higher yields

# Strategic Initiatives Underway to Deliver Value Through the Cycle

Initiatives	Actions	Expected Financial Contribution
<p><b>Implement Productivity Initiatives</b></p>	<ul style="list-style-type: none"> <li>→ Increase yields, improve efficiencies in processing, logistics and procurement to lower production costs, reduce operating expense</li> <li>→ 10% reduction in SG&amp;A</li> </ul>	<ul style="list-style-type: none"> <li>→ <b>\$70 million</b> aggregate annual benefit</li> <li>→ Substantially full quarterly run rate benefits expected in 4Q24</li> </ul>
<p><b>Deploy Advanced Metal Recovery Technology</b></p>	<ul style="list-style-type: none"> <li>→ Increase recovery of higher value metals, increase landfill diversion, and create product optionality</li> </ul>	<ul style="list-style-type: none"> <li>→ Operating run-rate benefits of <b>\$10 EBITDA per ferrous ton or over \$40 million<sup>(1)</sup></b> per year once fully deployed</li> </ul>
<p><b>Expand Recycling Services &amp; Product Offerings</b></p>	<ul style="list-style-type: none"> <li>→ Expand customer base through 3PR™ services</li> <li>→ Contract-based services and solution business</li> </ul>	<ul style="list-style-type: none"> <li>→ Asset-light nature of recycling services provides growth opportunities at attractive returns</li> <li>→ Recycling Services <b>represents just over 10%</b> of total recycled metals volumes</li> </ul>
<p><b>Increase Ferrous &amp; Nonferrous Volumes</b></p>	<ul style="list-style-type: none"> <li>→ Increase volumes to achieve full retained capacity to create operating leverage</li> <li>→ Enhance Pick-n-Pull digital tools to increase volumes and margins</li> </ul>	<ul style="list-style-type: none"> <li>→ Operating leverage of <b>~\$1.50 EBITDA per ferrous ton</b> on all tons for each additional 100k tons of ferrous volumes processed</li> <li>→ Achieving retained capacity would generate <b>&gt;\$10 EBITDA per ferrous ton<sup>(2)</sup></b></li> </ul>

14 (1) Based on LTM 3Q24 ferrous volumes  
 (2) Based on LTM 3Q24 ferrous volumes and estimated retained capacity of ~5.5 million tons



## V. FY23 and 3Q24 Highlights

# Fiscal 2023 Results

## **Solid volume performance in fiscal 2023**

- Nonferrous sales volumes in fiscal 2023 were up over 7% YoY, including from higher recovery yields associated with advanced nonferrous technology investments
- Ferrous sales volumes were down 5% YoY, impacted by tight supply flow environment
- Finished steel sales volumes were up 12% YoY on continued robust demand in our West Coast markets

## **Challenging market conditions driving margin compression**

- Compression of metal spreads due to lower average selling prices YoY for our products
- Tighter supply flows of recycled metals from lower economic activity and higher collection costs

## **Continued focus on our strategic priorities**

- Progressed deployment of advanced metal recovery technology investments
- Launched 3PR™ brand covering our recycling services, including integration of ScrapSource business acquired in FY23
- Implemented productivity program with \$60 million annual benefits
- Demonstrated ability to generate positive operating cash flow through the cycle



# Third Quarter Fiscal 2024 Highlights

Financial & Operational Performance

➤ **Sequential improvement in adjusted EBITDA to \$9 million or \$8 per ferrous ton**

**Ferrous**

Ferrous sales volumes increased 13% sequentially  
Average ferrous net selling prices decreased 9% sequentially

**Nonferrous**

Nonferrous sales volumes increased 4% sequentially  
Average nonferrous net selling prices were 10% higher sequentially

**Finished Steel**

Finished steel sales volumes increased 11% sequentially  
Average net selling prices for finished steel were relatively flat sequentially







**Other**

Adverse impact from average inventory accounting of approximately \$3 per ferrous ton  
Achieved approximately three-quarters of the quarterly run-rate benefits of the FY24 \$70 million Cost Reduction and Productivity Plan

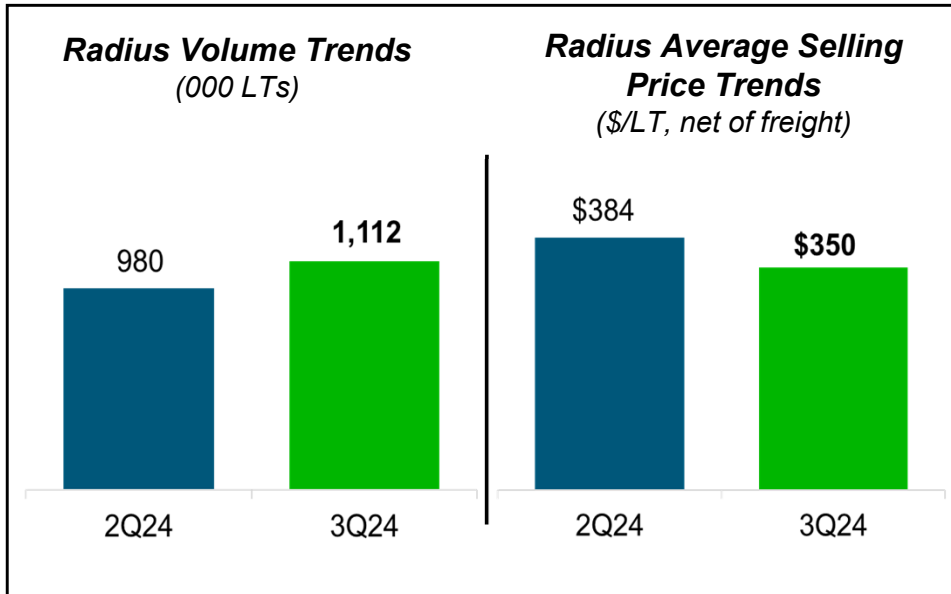
➤ **Operating cash flow near break-even in 3Q24**

➤ **Amended \$800 million credit agreement in June 2024, providing for a relaxation and replacement of certain maintenance covenants for the four fiscal quarter periods ending May 31, 2024 through February 28, 2025**

➤ **Returned capital to shareholders through 121st consecutive quarterly dividend**

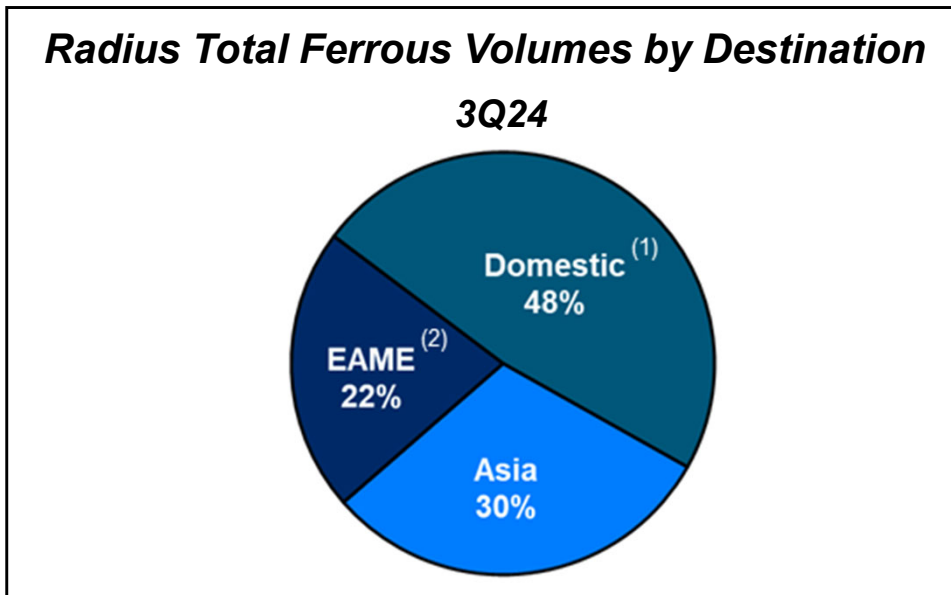
	3Q24	2Q24			3Q24	2Q24	
<b>Adjusted Loss Per Share from Cont. Operations</b>	<b>\$(0.59)</b>	<b>\$(1.04)</b>		<b>Ferrous Sales Volumes (000s LT)</b>	<b>1,112</b>	<b>980</b>	
<b>Adjusted EBITDA (\$M)</b>	<b>\$9</b>	<b>\$3</b>		<b>Nonferrous Sales Volumes (M lbs)</b>	<b>183</b>	<b>176</b>	
<b>Adjusted EBITDA per Ferrous Ton</b>	<b>\$8</b>	<b>\$3</b>		<b>Finished Steel Sales Volumes (000s ST)</b>	<b>126</b>	<b>114</b>	

# 3Q24 Ferrous Market Dynamics



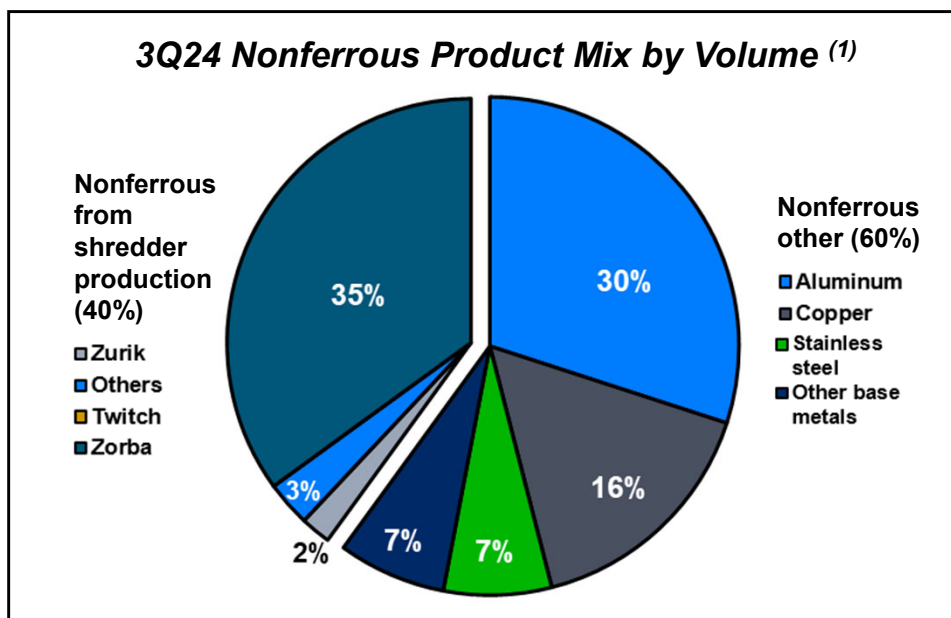
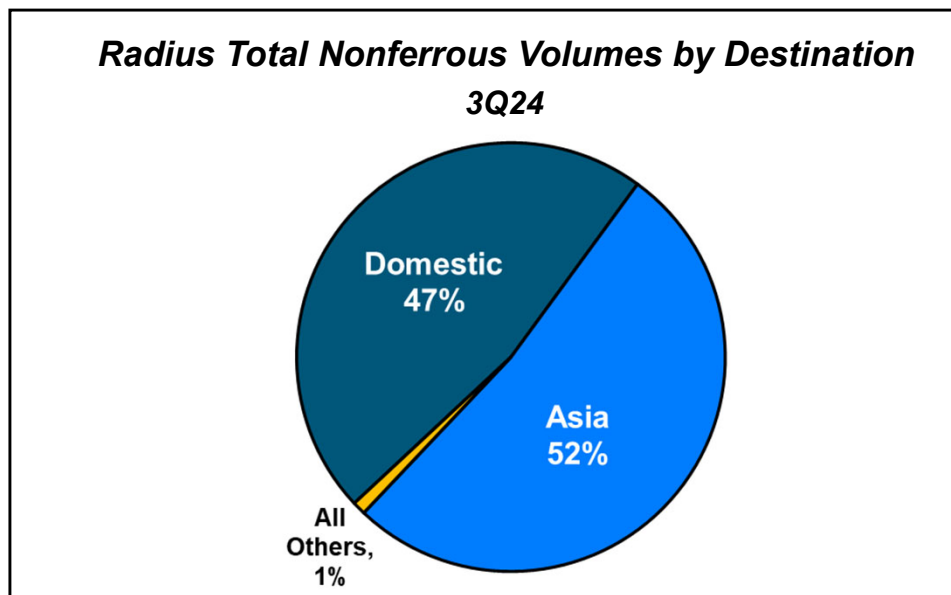
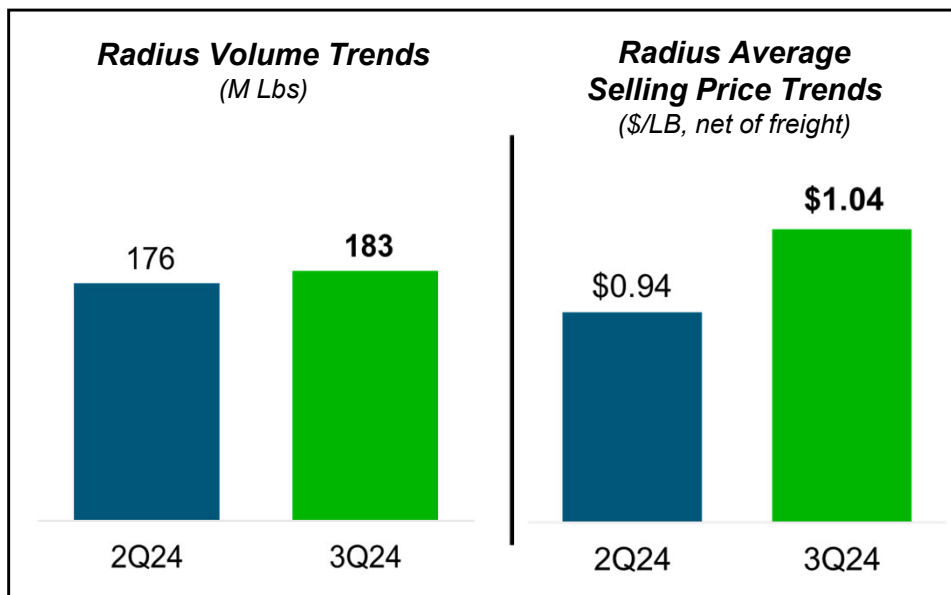
## Ferrous sales volumes up 13% sequentially

- ✓ Increase in sales volumes driven by seasonally higher supply flows and shipments delayed at the end of last quarter
- ✓ Elevated levels of Chinese steel exports dampening regional pockets of demand for ferrous recycled metals
- ✓ Average selling prices down 9% sequentially, compressing metal spreads



(1) Domestic includes volumes to our steel mill for finished steel production.  
 (2) Europe (including Turkey), Africa and Middle East.

# 3Q24 Nonferrous Market Dynamics



## Strengthening nonferrous demand drove average net selling prices up 10% sequentially

- ✓ Nonferrous sales volumes increased 4% sequentially
- ✓ Sold nonferrous products to 14 countries in 3Q24

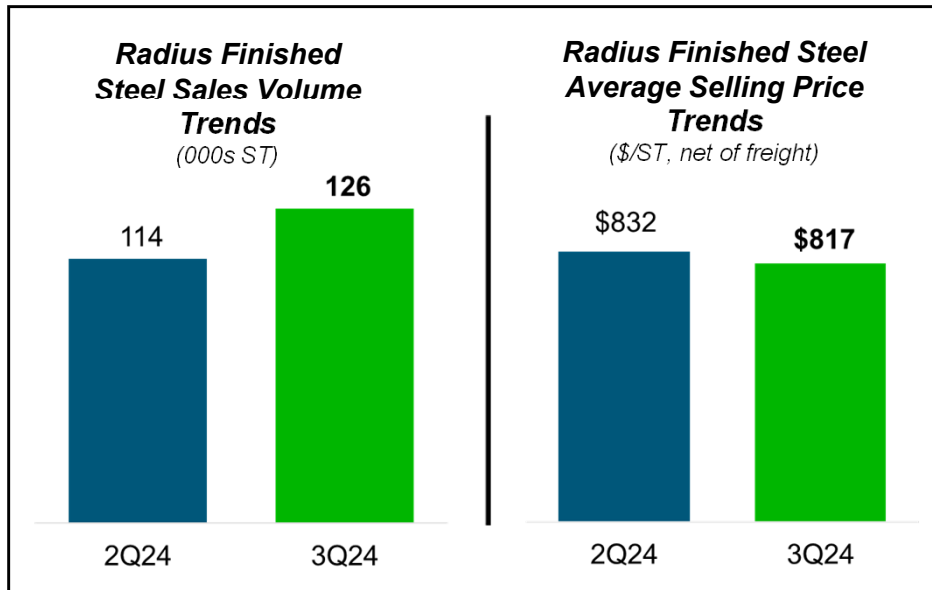
## Deployment of nonferrous technologies

- ✓ Sustained positive contribution in 3Q24, with benefits expected to ramp-up meaningfully by end of summer (2)
- ✓ Two primary recovery systems on West Coast left to construct to complete investment

(1) Excludes brokerage activities

(2) The timeline and achievement of expected benefits are subject to risks and uncertainties, including permit issuance, construction and equipment lead times, and system design and performance.

# 3Q24 Finished Steel Market Dynamics

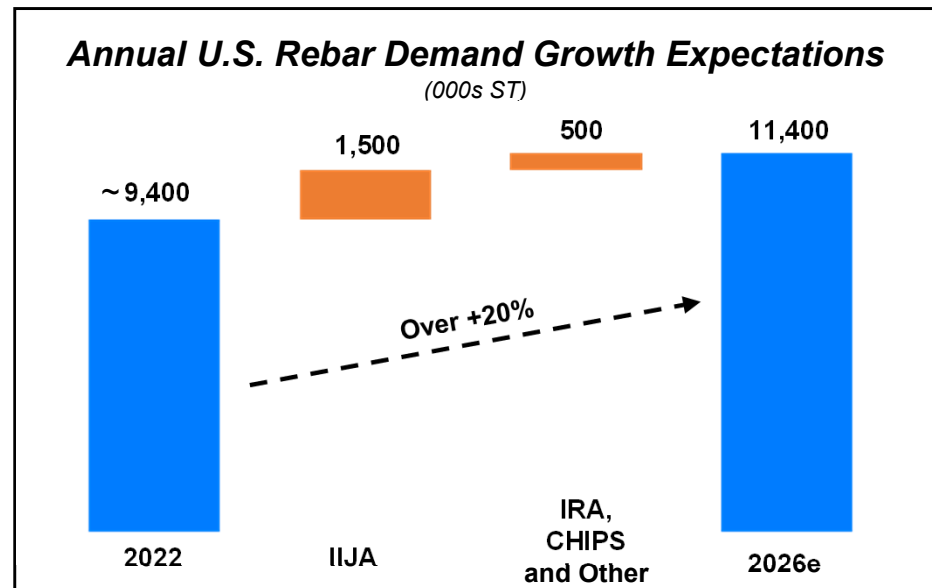


## Sales volumes up 11% sequentially

- ✓ Higher volumes driven by seasonally stronger construction demand
- ✓ Anticipate increased demand from Infrastructure Investment and Jobs Act and Inflation Reduction Act, including Buy Clean provisions

## Achieved mill utilization rate of 88% in 3Q24

- ✓ Mill utilization rate higher than total U.S. average for the period of approximately 77%
- ✓ Only independent steel manufacturer in Western U.S.

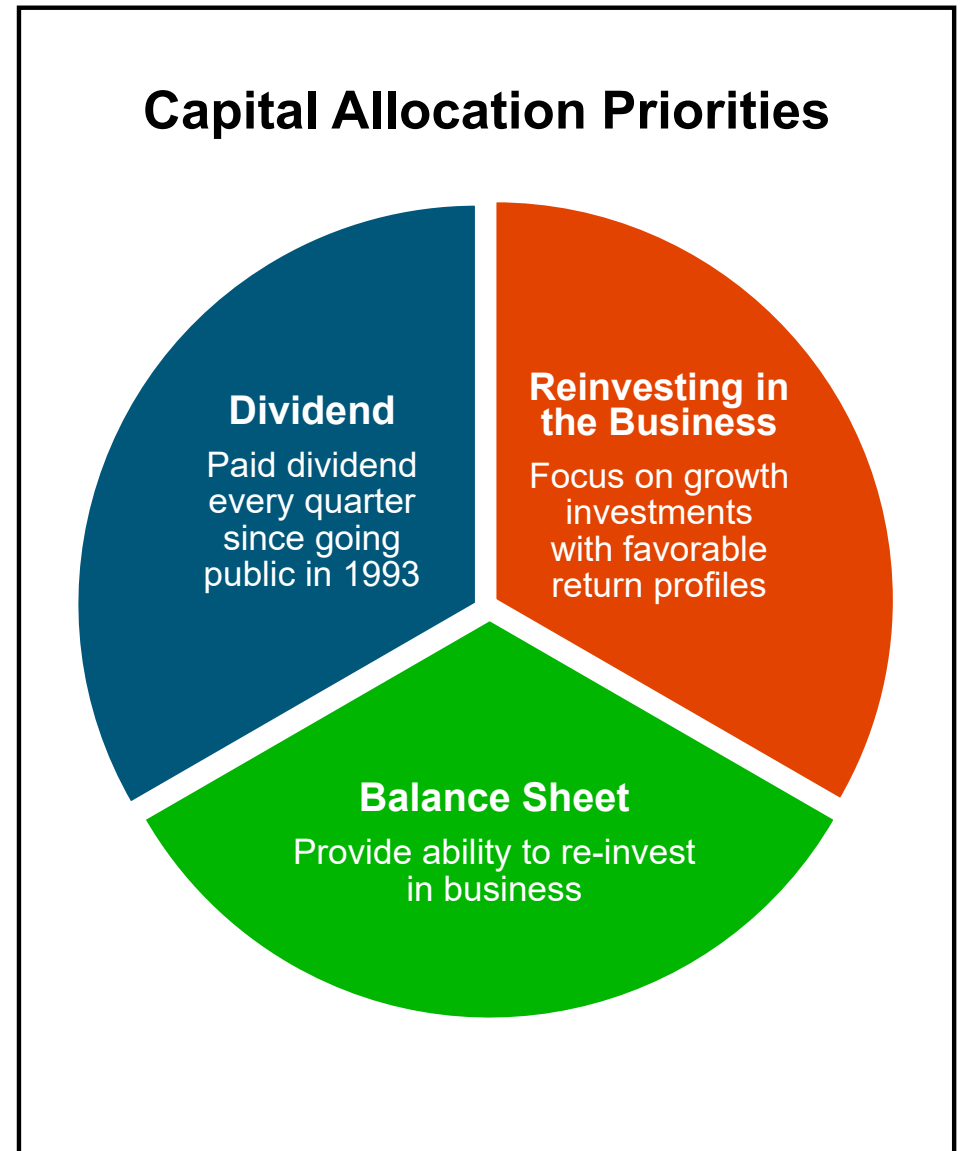


## Sustainable solutions to meet needs of an increasingly metal-intensive economy

- ✓ Our GRN Steel™ line of net-zero carbon emissions products is positioned to meet growing demand

# Balance Sheet & Capital Allocation

- **Amended credit agreement in June 2024**
  - Provides for a relaxation and replacement of certain maintenance covenants for the four fiscal quarter periods ending May 31, 2024 through February 28, 2025
  - Size and maturity date unchanged – \$800 million credit line expires in August 2027
- **Sequential improvement of operating cash flow in 3Q24 to near-breakeven**
- **Capital expenditures of \$16 million in 3Q24**
- **Project FY24 capex spend of \$75 million to \$80 million in the context of current performance trends**



# Appendix

# Non-GAAP Financial Measures

This presentation contains performance based on adjusted net income (loss) from continuing operations attributable to Radius shareholders, adjusted diluted earnings (loss) per share from continuing operations attributable to Radius shareholders, debt, net of cash, net leverage ratio, adjusted EBITDA, adjusted EBITDA per ferrous ton, and adjusted selling, general, and administrative expense which are non-GAAP financial measures as defined under SEC rules. As required by SEC rules, the Company has provided a reconciliation of these measures for each period discussed to the most directly comparable U.S. GAAP measure. Management believes that providing these non-GAAP financial measures adds a meaningful presentation of our results from business operations excluding adjustments for goodwill impairment charges, restructuring charges and other exit-related activities, charges for legacy environmental matters (net of recoveries), amortization of capitalized cloud computing implementation costs, other asset impairment charges, business development costs not related to ongoing operations including pre-acquisition expenses, and the income tax benefit allocated to these adjustments, items which are not related to underlying business operational performance, and improves the period-to-period comparability of our results from business operations. We believe that presenting debt, net of cash is useful to investors as a measure of our leverage, as cash and cash equivalents can be used, among other things, to repay indebtedness. These non-GAAP financial measures should be considered in addition to, but not as a substitute for, the most directly comparable U.S. GAAP measures.

The Company is not able to reconcile forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures without unreasonable efforts because the Company is unable to predict with a reasonable degree of certainty the type and extent of certain items that would be expected to impact GAAP measures but would not impact the non-GAAP measures. Such items may include asset impairment charges, business development costs not related to ongoing operations including pre-acquisition expenses, charges related to non-ordinary course legal settlements, legacy environmental matters (net of recoveries), restructuring charges and other exit-related activities, impacts of average inventory accounting, and other items. The unavailable information could have a significant impact on the Company's GAAP financial results.

Further, management believes that:

Adjusted EBITDA is a useful measure of the Company's financial performance and liquidity;

Net Debt (debt, net of cash) to Adjusted EBITDA Ratio is a useful measures of the Company's liquidity; and

Adjusted EBITDA per ferrous ton is a useful indicator of the Company's financial performance.

These non-GAAP financial measures should be considered in addition to, but not as a substitute for, the most directly comparable U.S. GAAP measures.

# Non-GAAP Financial Measures

The following is a reconciliation of each of these measures to the most directly comparable U.S. GAAP measure:

Net (Loss) Income from Continuing Operations Attributable to Radius shareholders (\$ in thousands)	Quarter							Fiscal Year	
	3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23	2023	2022
As reported	\$ (198,369)	\$ (33,948)	\$ (17,962)	\$ (25,785)	\$ 13,693	\$ 4,129	\$ (17,719)	\$ (25,682)	\$ 168,883
Goodwill impairment charges	215,941	—	—	39,270	—	—	—	39,270	—
Restructuring charges and other exit-related activities	3,275	3,175	35	141	169	828	1,592	2,730	77
Charges for legacy environmental matters, net <sup>(1)</sup>	304	156	323	3,847	5,167	77	1,279	10,370	7,518
Other asset impairment charges, net <sup>(2)</sup>	73	1,748	219	5,797	1,455	—	4,000	11,252	1,570
Business development costs	55	140	90	23	71	103	235	432	2,693
Charges related to legal settlements <sup>(3)</sup>	—	—	—	—	—	—	—	—	590
Income tax benefit allocated to adjustments <sup>(4)</sup>	(38,204)	(938)	(737)	(9,891)	(1,324)	(1,151)	(1,714)	(14,080)	(1,992)
Adjusted	\$ (16,925)	\$ (29,667)	\$ (18,032)	\$ 13,402	\$ 19,231	\$ 3,986	\$ (12,327)	\$ 24,292	\$ 179,339

Diluted (Loss) Income Per Share from Continuing Operations Attributable to Radius Shareholders (\$ per share)	Quarter							Fiscal Year <sup>(7)</sup>	
	3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23	2023	2022
As reported	\$ (6.97)	\$ (1.19)	\$ (0.64)	\$ (0.92)	\$ 0.48	\$ 0.14	\$ (0.64)	\$ (0.92)	\$ 5.72
Goodwill impairment charges, per share	7.58	—	—	1.40	—	—	—	1.40	—
Restructuring charges and other exit-related activities, per share	0.11	0.11	—	—	0.01	0.03	0.06	0.10	—
Charges for legacy environmental matters, net, per share <sup>(1)</sup>	0.01	0.01	0.01	0.14	0.18	—	0.05	0.37	0.25
Other asset impairment charges, net, per share <sup>(2)</sup>	—	0.06	0.01	0.21	0.05	—	0.14	0.40	0.05
Business development costs, per share	—	—	—	—	—	—	0.01	0.02	0.09
Charges related to legal settlements, per share <sup>(3)</sup>	—	—	—	—	—	—	—	—	0.02
Income tax benefit allocated to adjustments, per share <sup>(4)</sup>	(1.34)	(0.03)	(0.03)	(0.35)	(0.05)	(0.04)	(0.06)	(0.50)	(0.07)
Effect of dilutive shares, per share <sup>(5)</sup>	—	—	—	(0.01)	—	—	—	(0.02)	—
Adjusted <sup>(6)</sup>	\$ (0.59)	\$ (1.04)	\$ (0.64)	\$ 0.47	\$ 0.67	\$ 0.14	\$ (0.44)	\$ 0.85	\$ 6.07

(1) Legal and environmental charges, net of recoveries, for legacy environmental matters including those related to the Portland Harbor Superfund site and to other legacy environmental loss contingencies.

(2) For the quarters ended May 31, 2024, February 29, 2024, November 30, 2023 and May 31, 2023, other asset impairment charges included \$73 thousand (\$0.00 per share), \$272 thousand (\$0.01 per share), and \$219 thousand (\$0.01 per share), respectively, reported within "Other loss, net" on the Unaudited Condensed Consolidated Statement of Operations. For the year ended August 31, 2023, other asset impairment charges included \$5 million (\$0.19 per share before taxes) of impairment and other adjustments of an equity investment to fair value reported within "Other loss, net" on the Consolidated Statement of Operations. The charges included \$4 million (\$0.14 per share before taxes) and \$1 million (\$0.05 per share before taxes) in the first quarter and third quarter, respectively.

(3) Charges related to legal settlements in fiscal 2022 relate to a claim by a utility provider for past charges.

(4) Income tax allocated to the aggregate adjustments reconciling reported and adjusted (loss) income from continuing operations attributable to Radius shareholders and diluted (loss) income per share from continuing operations attributable to Radius shareholders is determined based on a tax provision calculated with and without the adjustments.

(5) For the quarter and year ended August 31, 2023, adjusted diluted loss per share from continuing operations attributable to Radius shareholders reflects the inclusion of an incremental 652 thousand common stock equivalent shares attributable to dilutive restricted stock unit, performance share, and deferred stock unit awards that were antidilutive for the purpose of calculating the comparable GAAP loss per share measure.

(6) May not foot due to rounding.

(7) The sum of quarterly amounts may not agree to full year equivalent due to rounding.



# Non-GAAP Financial Measures

## Net Leverage Ratio

- Net Debt (Debt, net of cash) is the difference between (i) the sum of long-term debt and short-term debt (i.e., total debt) and (ii) cash and cash equivalents.
- Net Capital is the difference between (i) the sum of total equity and total debt (i.e., total capital) and (ii) cash and cash equivalents.
- The net leverage ratio is the ratio of Net Debt to Net Capital, expressed as a percentage.
- The following is a reconciliation of the Net Leverage Ratio:

Net Leverage Ratio (\$ in millions)		Quarter						
		3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23
Total Debt		\$ 411	\$ 374	\$ 284	\$ 249	\$ 351	\$ 310	\$ 358
	Less cash and cash equivalents	(25)	(14)	(4)	(6)	(5)	(11)	(4)
Net Debt <sup>(1)</sup>		\$ 386	\$ 360	\$ 280	\$ 243	\$ 346	\$ 299	\$ 354
Total Debt		\$ 411	\$ 374	\$ 284	\$ 249	\$ 351	\$ 310	\$ 358
Total Equity		646	847	884	912	940	928	929
Total Capital		\$ 1,057	\$ 1,221	\$ 1,168	\$ 1,161	\$ 1,290	\$ 1,239	\$ 1,286
	Less cash and cash equivalents	(25)	(14)	(4)	(6)	(5)	(11)	(4)
Net Capital <sup>(1)</sup>		\$ 1,032	\$ 1,207	\$ 1,164	\$ 1,155	\$ 1,286	\$ 1,227	\$ 1,283
Total Debt to Total Capital Ratio		38.9 %	30.6 %	24.3 %	21.5 %	27.2 %	25.0 %	27.8 %
	Impact excluding cash and cash equivalents from both Total Debt and Total Capital	(1.5)%	(0.8)%	(0.3)%	(0.4)%	(0.3)%	(0.7)%	(0.2)%
Net Leverage Ratio <sup>(1)</sup>		37.4 %	29.8 %	24.0 %	21.1 %	26.9 %	24.3 %	27.6 %

<sup>(1)</sup> May not foot due to rounding.

# Non-GAAP Financial Measures

## Adjusted EBITDA and Adjusted EBITDA Per Ferrous Ton

Adjusted EBITDA – Earnings before interest, taxes, depreciation, amortization, adjustments for restructuring charges and other exit-related activities, asset impairment charges, amortization of capitalized cloud computing implementation costs, charges for legacy environmental matters (net of recoveries), business development costs not related to ongoing operations including pre-acquisition expenses, goodwill impairment charges, and charges related to legal settlements, among others.

The following is a reconciliation of net income (loss) to adjusted EBITDA and adjusted EBITDA per ferrous ton sold:

Adjusted EBITDA (\$ in thousands)	Quarter									
	3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23	4Q22	3Q22	
Net (loss) income	\$ (198,511)	\$ (34,010)	\$ (17,799)	\$ (25,762)	\$ 13,608	\$ 4,272	\$ (17,556)	\$ 11,051	\$ 75,504	
Plus loss (income) from discontinued operations, net of tax	21	31	2	31	233	(224)	69	37	46	
Plus interest expense	7,368	5,803	4,810	5,211	5,146	4,908	3,324	3,042	2,223	
Plus tax (benefit) expense	(44,551)	1,195	(10,170)	(3,423)	7,221	(513)	(6,032)	1,390	20,037	
Plus depreciation & amortization	24,406	24,311	23,471	23,370	22,540	22,399	21,451	20,487	18,750	
Plus goodwill impairment charge	215,941	—	—	39,270	—	—	—	—	—	
Plus restructuring charges and other exit-related activities	3,275	3,175	35	141	169	828	1,592	25	26	
Plus charges for legacy environmental matters, net <sup>(1)</sup>	304	156	323	3,847	5,167	77	1,279	2,996	62	
Plus amortization of cloud computing software costs <sup>(2)</sup>	237	247	80	—	—	—	—	—	—	
Plus other asset impairment charges, net <sup>(3)</sup>	73	1,748	219	5,797	1,455	—	4,000	638	932	
Plus business development costs	55	140	90	23	71	103	235	614	920	
Plus charges related to legal settlements <sup>(4)</sup>	—	—	—	—	—	—	—	—	590	
<b>Adjusted EBITDA</b>	<b>\$ 8,618</b>	<b>\$ 2,796</b>	<b>\$ 1,061</b>	<b>\$ 48,505</b>	<b>\$ 55,610</b>	<b>\$ 31,850</b>	<b>\$ 8,362</b>	<b>\$ 40,280</b>	<b>\$ 119,090</b>	
Estimated average inventory accounting impact	(3,533)	3,824	(1,017)	(5,084)	1,981	9,926	(1,595)	(29,388)	4,820	
Adjusted EBITDA excluding estimated average inventory accounting	\$ 12,151	\$ (1,028)	\$ 2,078	\$ 53,589	\$ 53,629	\$ 21,924	\$ 9,957	\$ 69,668	\$ 114,270	
Total Ferrous Volumes (LT, in thousands)	1,112	980	1,152	1,105	1,157	1,263	851	1,268	1,129	
Adjusted EBITDA per Ferrous T on Sold (\$/LT)	8	3	1	44	48	25	10	32	105	
Adjusted EBITDA excluding estimated average inventory accounting per Ferrous T on Sold (\$/LT)	11	(1)	2	48	46	17	12	55	101	

(1) Legal and environmental charges, net of recoveries, for legacy environmental matters including those related to the Portland Harbor Superfund site and to other legacy environmental loss contingencies.

(2) Amortization of cloud computing software costs consists of expense recognized in cost of goods sold and selling, general, and administrative expense resulting from amortization of capitalized implementation costs for cloud computing IT systems. This expense is not included in depreciation and amortization. No amortization of cloud computing software costs was incurred prior to the first quarter of fiscal 2024; therefore, prior period Adjusted EBITDA amounts are not impacted.

(3) For the quarters ended May 31, 2024, February 29, 2024, November 30, 2023 and May 31, 2023, other asset impairment charges included \$73 thousand (\$0.00 per share), \$272 thousand (\$0.01 per share), and \$219 thousand (\$0.01 per share), respectively, reported within "Other loss, net" on the Unaudited Condensed Consolidated Statement of Operations. For the year ended August 31, 2023, other asset impairment charges included \$5 million (\$0.19 per share before taxes) of impairment and other adjustments of an equity investment to fair value reported within "Other loss, net" on the Consolidated Statement of Operations. The charges included \$4 million (\$0.14 per share before taxes) and \$1 million (\$0.05 per share before taxes) in the first quarter and third quarter, respectively.

(4) Charges related to legal settlements in fiscal 2022 relate to a claim by a utility provider for past charges.

# Non-GAAP Financial Measures

## Net Debt to Adjusted EBITDA Ratio

The following is a reconciliation of cash flows from operating activities to adjusted EBITDA; debt to net debt (debt, net of cash); the debt to cash flows from operating activities ratio; and the net debt to adjusted EBITDA ratio:

Net Debt to Adjusted EBITDA Ratio (\$ in thousands)	LFQ		Fiscal Year							
	3Q24	2023	2022	2021	2020	2019	2018	2017	2016	
Cash flows from operating activities	\$ 77,612	\$ 139,362	\$ 237,676	\$ 190,064	\$ 124,597	\$ 144,740	\$ 159,676	\$ 100,370	\$ 99,240	
Exit-related gains, asset impairments and accelerated depreciation, net	(176)	(254)	—	—	(971)	(23)	1,000	407	(1,790)	
Write-off of debt issuance costs	—	—	—	—	—	—	—	—	(768)	
Inventory write-down	—	(575)	(3,199)	—	—	(775)	(38)	—	(710)	
Deferred income taxes	57,066	3,934	(25,052)	(6,884)	(15,096)	(14,613)	37,995	(2,278)	(507)	
Undistributed equity in earnings of joint ventures	1,707	2,090	2,740	4,006	834	1,452	1,953	3,674	819	
Share-based compensation expense	(8,944)	(11,186)	(18,517)	(18,213)	(10,033)	(17,300)	(18,965)	(10,847)	(10,437)	
Gain (loss) on disposal of assets	845	324	(824)	(717)	(530)	1,545	(56)	(448)	465	
Unrealized foreign exchange (loss) gain, net	(384)	(47)	(78)	(127)	67	(148)	104	(361)	109	
Credit (loss) gain, net	(315)	(311)	(40)	—	(66)	(74)	(323)	(126)	(131)	
Changes in current assets and current liabilities	(49,318)	(20,111)	42,087	72,200	(34,246)	(1,182)	34,081	10,666	(19,317)	
Changes in other operating assets and liabilities	4,431	1,618	13,826	(11,755)	(2,854)	(1,901)	(6,987)	(4,958)	(405)	
Interest expense	23,192	18,589	8,538	5,285	8,669	8,266	8,983	8,081	8,889	
Tax (benefit) expense	(56,949)	(2,747)	44,597	37,935	166	17,670	(17,590)	1,322	735	
Restructuring charges (recoveries) and other exit-related activities	6,626	2,730	77	1,008	8,993	365	(661)	(109)	6,782	
Charges (recoveries) for legacy environmental matters, net <sup>(1)</sup>	4,630	10,370	7,518	13,773	4,097	2,419	7,268	2,648	(3,863)	
Amortization of cloud computing software costs <sup>(2)</sup>	564	—	—	—	—	—	—	—	—	
Business development costs	308	432	2,693	2,155	1,619	—	—	—	—	
Loss (gain) from discontinued operations, net of tax	85	109	83	79	95	248	(346)	390	1,348	
Charges related to legal settlements <sup>(3)</sup>	—	—	590	400	73	2,330	—	—	—	
(Recoveries) charges related to the resale or modification of previously contracted shipments	—	—	—	—	—	—	(417)	(1,144)	(694)	
<b>Adjusted EBITDA</b>	<b>\$ 60,980</b>	<b>\$ 144,327</b>	<b>\$ 312,715</b>	<b>\$ 289,209</b>	<b>\$ 85,414</b>	<b>\$ 143,019</b>	<b>\$ 205,677</b>	<b>\$ 107,287</b>	<b>\$ 79,765</b>	
Total Ferrous Volumes (LT, in thousands)	4,350	4,376	4,616	4,408	3,954	4,319	4,299	3,628	3,289	
Adjusted EBITDA per Ferrous T on Sold (\$/LT)	\$ 14	\$ 33	\$ 68	\$ 66	\$ 22	\$ 33	\$ 48	\$ 30	\$ 24	
Debt	411,248	249,392	248,562	74,953	104,419	105,096	107,376	145,124	192,518	
Cash and cash equivalents	(25,189)	(6,032)	(43,803)	(27,818)	(17,887)	(12,377)	(4,723)	(7,287)	(26,819)	
<b>Net debt</b>	<b>\$ 386,059</b>	<b>\$ 243,360</b>	<b>\$ 204,759</b>	<b>\$ 47,135</b>	<b>\$ 86,532</b>	<b>\$ 92,719</b>	<b>\$ 102,653</b>	<b>\$ 137,837</b>	<b>\$ 165,699</b>	
<b>Debt to cash flows from operating activities ratio</b>	<b>5.3</b>	<b>1.8</b>	<b>1.0</b>	<b>0.4</b>	<b>0.8</b>	<b>0.7</b>	<b>0.7</b>	<b>1.4</b>	<b>1.9</b>	
<b>Net debt to adjusted EBITDA ratio</b>	<b>6.3</b>	<b>1.7</b>	<b>0.7</b>	<b>0.2</b>	<b>1.0</b>	<b>0.6</b>	<b>0.5</b>	<b>1.3</b>	<b>2.1</b>	

(1) Legal and environmental charges, net of recoveries, for legacy environmental matters including those related to the Portland Harbor Superfund site and to other legacy environmental loss contingencies.

(2) Amortization of cloud computing software costs consists of expense recognized in cost of goods sold and selling, general, and administrative expense resulting from amortization of capitalized implementation costs for cloud computing IT systems. This expense is not included in depreciation and amortization. No amortization of cloud computing software costs was incurred prior to the first quarter of fiscal 2024; therefore, prior period Adjusted EBITDA amounts are not impacted.

(3) Charges related to legal settlements in fiscal 2022 and fiscal 2021 relate to a claim by a utility provider for past charges, and in fiscal 2020 and fiscal 2019 relate to the settlement of a wage and hour class action lawsuit.

# Non-GAAP Financial Measures

## Adjusted Selling, General and Administrative Expense

The following is a reconciliation of adjusted selling, general and administrative expense to the comparable U.S. GAAP measure:

Adjusted Selling, General and Administrative Expense (\$ in thousands)	Quarter											Fiscal Year	
	3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23	4Q22	3Q22	2Q22	1Q22	2023	2022
As reported	\$ 62,100	\$ 62,160	\$ 63,102	\$ 69,217	\$ 68,527	\$ 63,957	\$ 64,228	\$ 69,237	\$ 77,672	\$ 61,081	\$ 55,267	\$ 265,929	\$ 263,257
Charges for legacy environmental matters, net <sup>(1)</sup>	(304)	(156)	(323)	(3,847)	(5,167)	(77)	(1,279)	(2,996)	(62)	(4,004)	(456)	(10,370)	(7,518)
Business development costs	(55)	(140)	(90)	(23)	(71)	(103)	(235)	(614)	(920)	(545)	(614)	(432)	(2,693)
Adjusted	\$ 61,741	\$ 61,864	\$ 62,689	\$ 65,347	\$ 63,289	\$ 63,777	\$ 62,714	\$ 65,627	\$ 76,690	\$ 56,532	\$ 54,197	\$ 255,127	\$ 253,046

(1) Legal and environmental charges, net of recoveries, for legacy environmental matters including those related to the Portland Harbor Superfund site and to other legacy environmental loss contingencies.

# Historical Segment Operating Statistics

The following provides consolidated operating statistics:

	Quarter							Fiscal Year <sup>(1)</sup>	
	3Q24	2Q24	1Q24	4Q23	3Q23	2Q23	1Q23	2023	2022
<b>Ferrous volumes (LT, in thousands)<sup>(2)</sup></b>									
Domestic	528	483	535	528	548	444	432	1,952	1,806
Export	584	497	617	577	609	819	418	2,424	2,810
Total <sup>(7)</sup>	1,112	980	1,152	1,105	1,157	1,263	851	4,376	4,616
<b>Ferrous selling prices (\$/LT)<sup>(3)</sup></b>									
Domestic	\$ 341	\$ 391	\$ 342	\$ 346	\$ 414	\$ 359	\$ 313	\$ 360	\$ 438
Export	\$ 354	\$ 381	\$ 359	\$ 363	\$ 414	\$ 368	\$ 356	\$ 376	\$ 457
Average	\$ 350	\$ 384	\$ 354	\$ 357	\$ 413	\$ 367	\$ 340	\$ 371	\$ 452
<b>Nonferrous volumes (pounds, in thousands)<sup>(2)(4)</sup></b>	183,230	176,477	181,728	203,707	207,714	164,796	162,720	738,937	687,419
<b>Nonferrous average price (\$/pound)<sup>(3)(4)</sup></b>	\$ 1.04	\$ 0.94	\$ 0.91	\$ 0.94	\$ 1.01	\$ 0.99	\$ 0.90	\$ 0.96	\$ 1.08
<b>Cars purchased (in thousands)<sup>(5)</sup></b>	64	67	64	67	78	72	69	286	312
<b>Auto part stores at period end</b>	50	50	50	50	50	50	51	50	51
<b>Finished steel average sales price (\$/ST)<sup>(3)</sup></b>	\$ 817	\$ 832	\$ 831	\$ 861	\$ 924	\$ 943	\$ 1,015	\$ 930	\$ 1,075
<b>Sales volume (ST, in thousands)</b>									
Rebar	83	83	94	108	97	84	101	390	343
Coiled products	42	30	34	43	43	24	16	126	119
Merchant bar and other	1	1	1	1	2	1	1	5	3
Finished steel products sold	126	114	129	152	142	109	118	521	465
<b>Rolling mill utilization<sup>(6)</sup></b>	88%	81%	95%	102%	97%	75%	81%	89%	88%

Tons for recycled ferrous metal are LT (Long Ton, which is equivalent to 2,240 pounds) and for finished steel products are ST (Short Ton, which is equivalent to 2,000 pounds).

(1) The sum of quarterly amounts may not agree to full year equivalent due to rounding.

(2) Ferrous and nonferrous volumes sold externally and delivered to our steel mill for finished steel production.

(3) Price information is shown after netting the cost of freight incurred to deliver the product to the customer.

(4) Excludes platinum group metals ("PGMs") in catalytic converters.

(5) Cars purchased by auto stores only.

(6) Rolling mill utilization is based on effective annual production capacity under current conditions of 580 thousand tons of finished steel products.

(7) May not foot due to rounding.