

# FISCAL THIRD QUARTER 2015 FINANCIAL RESULTS

July 23, 2015

#### SAFE HARBOR & FAIR DISCLOSURE STATEMENT

Any statements made during our call today and information included in the supporting material that is not historical in nature, such as statements in the future tense and statements that include "believe," "expect," "intend," "plan," "anticipate," and similar terms and concepts, are forward-looking statements. Forward-looking statements are not guarantees since there are inherent difficulties in predicting future results, and actual results could differ materially from those expressed or implied in the forward-looking statements. For a list of factors that could cause actual results to differ materially from those discussed, please refer to the Company's periodic SEC filings, particularly the risk factors in our Form 10-K filing for the fiscal year ended September 27, 2014, and the Safe Harbor and Fair Disclosure statement in yesterday's press release.

Plexus provides non-GAAP supplemental information, such as ROIC, Economic Return, and free cash flow, because such measures are used for internal management goals and decision making, and because they provide additional insight into financial performance. In addition, management uses these and other non-GAAP measures, such as adjusted net income and adjusted operating margin, to provide a better understanding of core performance for purposes of period-to-period comparisons. For a full reconciliation of non-GAAP supplemental information please refer to yesterday's press release and our periodic SEC filings.



# FISCAL THIRD QUARTER 2015 RESULTS

|                       | Q3F15 Guidance<br>April 22, 2015 | Q3F15<br>Jul 4, 2015 | Q2F15<br>Apr 4, 2015 | Q3F15 vs. Q2F15 |
|-----------------------|----------------------------------|----------------------|----------------------|-----------------|
| Revenue (\$ millions) | \$670 to \$700                   | \$670                | \$651                | + 3%            |
| Diluted EPS           | \$0.71 to \$0.79                 | \$0.69               | \$0.69               | Flat            |
| ROIC                  |                                  | 14.1%                | 14.5%                | - 40 bps        |

Q3F15 consistent with announcement of preliminary results on July 13<sup>th</sup>

Relative to April 22<sup>nd</sup> guidance

- Revenue at bottom of the range
- EPS \$0.02 below bottom of the range



# FISCAL THIRD QUARTER NOTES

#### Revenue of \$670 million establishes a new record

Up 3% Q/Q; up 8% Y/Y

#### Market Sectors vs. Expectations

- Networking/Communications— Late quarter weakness that continues into Q4
- Healthcare/Life Sciences—modest weakness
- Industrial/Commercial—modest strength
- DSA—modest weakness coupled with missed product shipments

#### **Focus on Customers**

- Net Promotor Scores rising
- Six outstanding performance awards, including GE Healthcare 2014 Supplier of the Year!
- AS9100 Quality Management System Certification for Plexus Engineering Solutions in Europe

#### Global Leadership

- Oliver Mihm named President of Plexus EMEA; relocates to Europe
- Ronnie Darroch to focus on Global Manufacturing strategy and execution; relocates to U.S.
- Mike Running assumes leadership over our global Engineering Solutions business unit



#### FISCAL FOURTH QUARTER

|             | Q4F15 Guidance  |
|-------------|---|
| Revenue     | \$650 to \$680 million  |
| Diluted EPS | \$0.64 to \$0.72  Includes \$0.10 stock-based compensation expense Excludes any unanticipated special items |

#### All sectors weakened in Q4 versus our view in April

- Networking/Communication had the largest reduction
- Expect growth in other sectors to be offset by reductions in N/C

#### Assuming revenue at midpoint of guidance

- Down approximately 1% Q/Q and about flat Y/Y
- Fiscal 2015 up about 11% versus prior year; just shy of our enduring goal of 12%
- Fiscal 2015 all sectors achieve Y/Y growth

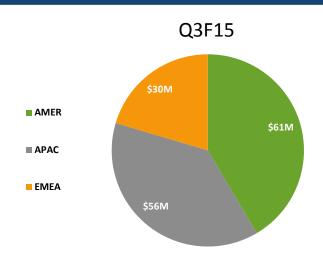


# PERFORMANCE BY SECTOR

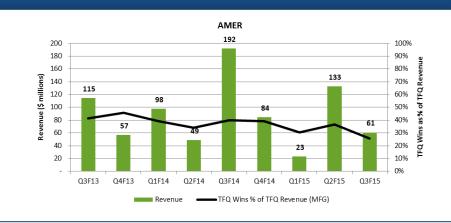
|                                 | Q3F:<br>Jul 4, 2 |      | Q2F15<br>Apr 4, 2015 |      | Q3F15 vs. Q2F15 | Q4F15 Expectations (percentage points) |  |
|---------------------------------|------------------|------|----------------------|------|-----------------|--|--|
| Networking/<br>Communications   | \$222            | 33%  | \$210                | 32%  | + 6%            | Down high teens                        |  |
| Healthcare/Life<br>Sciences     | \$180            | 27%  | \$191                | 29%  | - 6%            | Up low single                          |  |
| Industrial/<br>Commercial       | \$176            | 26%  | \$160                | 25%  | + 10%           | Up low double                          |  |
| Defense/ Security/<br>Aerospace | \$92             | 14%  | \$90                 | 14%  | + 2%            | Up low double                          |  |
| Total Revenue                   | \$670            | 100% | \$651                | 100% | + 3%            |  |  |

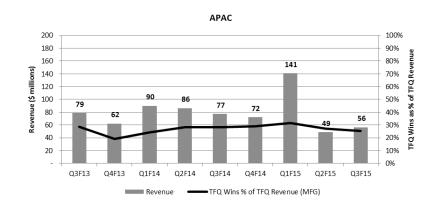


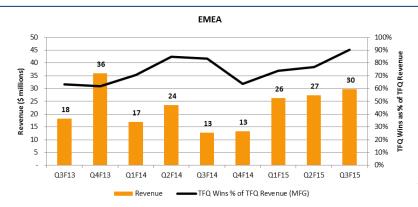
#### MANUFACTURING WINS BY REGION



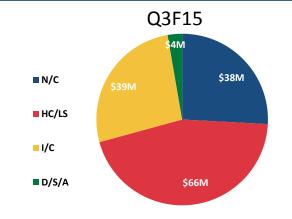
- \$147M in annualized manufacturing revenue when fully ramped (34 programs)
- Balanced wins across the regions
- Strong wins momentum in EMEA



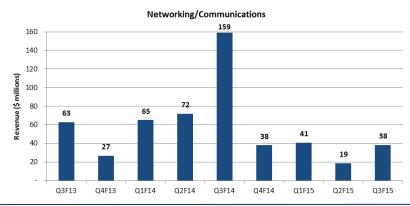


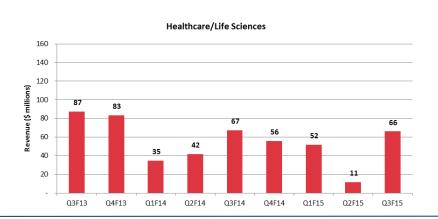


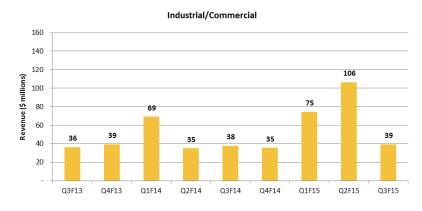
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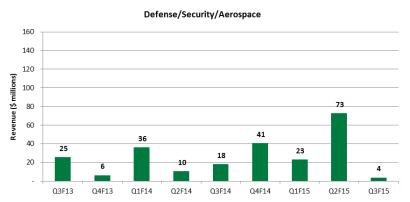


- Strength in Healthcare/Life Sciences
- Funnel healthy at \$2.0B

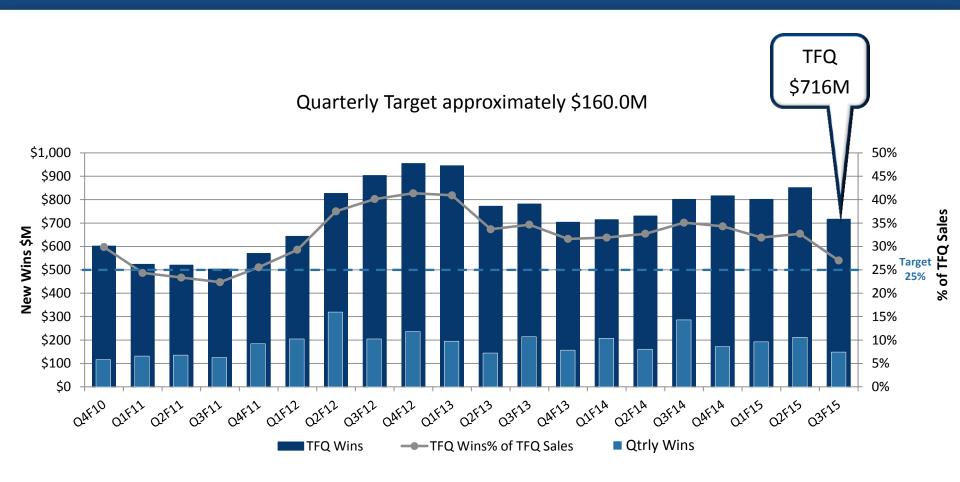








#### MANUFACTURING WINS MOMENTUM

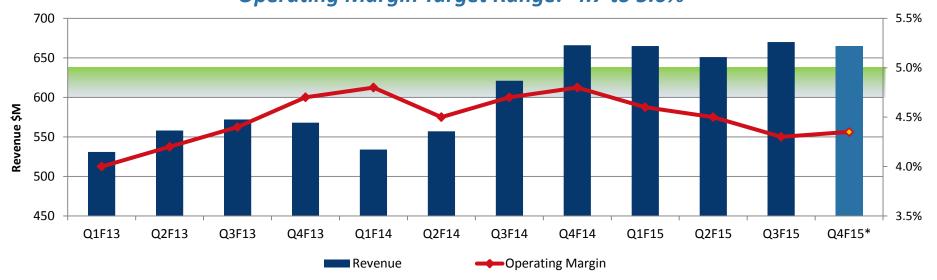


**Trailing Four Quarter Wins Above Target** 

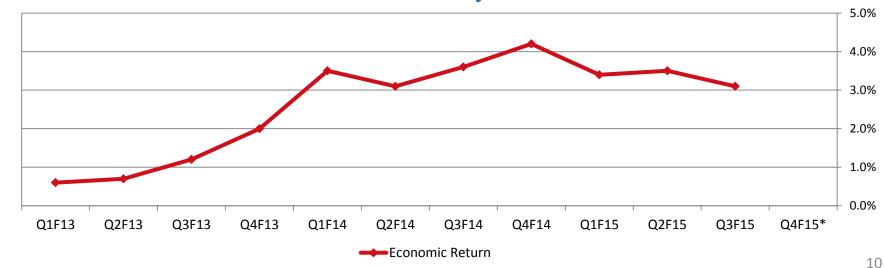


#### **KEY OPERATING METRICS**

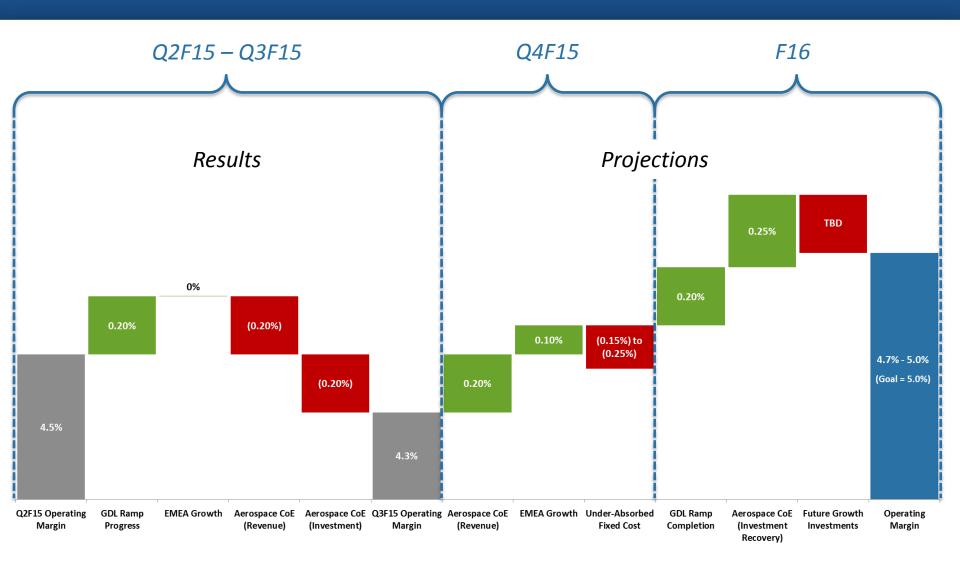




#### **Economic Return Performance**



#### **OPERATING MARGIN**





# FISCAL THIRD QUARTER INCOME STATEMENT

|                                   | Q3F15  | Comments  |
|-----------------------------------|--------|---|
| Revenue                           | \$670  | Record revenue and at the low end of the guidance range, 8% growth vs Q3F14         |
| Gross margin                      | 8.8%   | Below guidance range of 9.0-9.3% and below Q2F15 of 9.2%                            |
| Selling & administrative expenses | \$30.5 | Low end of guidance range and, as a percent of revenue, the lowest in several years |
| Operating margin                  | 4.3%   | Below guidance range due to lower gross margin                                      |
| Diluted earnings per share        | \$0.69 | Sequentially flat   |

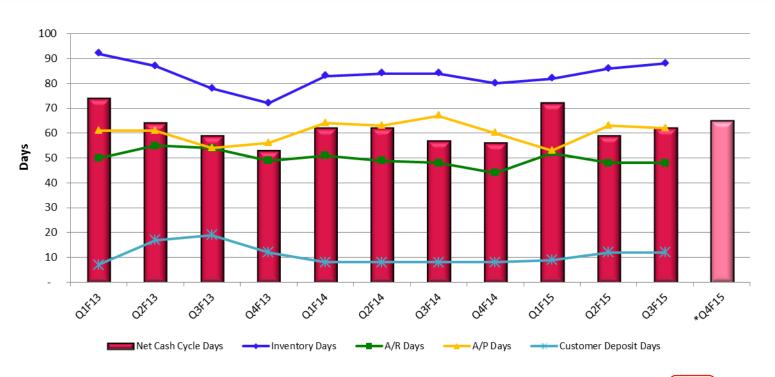


# BALANCE SHEET AND CASH FLOWS

|                            | Q3F15         | Comments  |
|----------------------------|---------------|---|
| Return on invested capital | 14.1%         | Above WACC of 11% and representing an Economic Return of 3.1% compared to enduring goal of 5.0% |
| Share repurchases          | \$7.5 million | ~ 170,000 at an average price of \$44.40 per share  |
| Free cash flow             | \$5 million   | Cash from operations: \$15 million Capital expenditures: \$10 million                           |
| Cash cycle days            | 62 days       | In-line with expectations and 3 days higher than Q2F15  |



#### WORKING CAPITAL TRENDS



|                       |       |       |       |       |       |       |       |       |       |       |       | <u> </u> |
|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|
|                       | Q1F13 | Q2F13 | Q3F13 | Q4F13 | Q1F14 | Q2F14 | Q3F14 | Q4F14 | Q1F15 | Q2F15 | Q3F15 | *Q4F15   |
| Inventory Days        | 92    | 87    | 78    | 72    | 83    | 84    | 84    | 80    | 82    | 86    | 88    |          |
| A/R Days              | 50    | 55    | 54    | 49    | 51    | 49    | 48    | 44    | 52    | 48    | 48    |          |
| A/P Days              | 61    | 61    | 54    | 56    | 64    | 63    | 67    | 60    | 53    | 63    | 62    |          |
| Customer Deposit Days | 7     | 17    | 19    | 12    | 8     | 8     | 8     | 8     | 9     | 12    | 12    |          |
| Net Cash Cycle Days   | 74    | 64    | 59    | 53    | 62    | 62    | 57    | 56    | 72    | 59    | 62    | 65       |
|                       |       |       |       |       |       |       |       |       |       |       |       | ,        |



# FISCAL FOURTH QUARTER 2015 GUIDANCE

|                             | Guidance                 |
|-----------------------------|--------------------------|
| Revenue                     | \$650 to \$680 million   |
| Diluted earnings per share  | \$0.64 to \$0.72         |
| Gross margin                | 8.7% to 9.0%             |
| SG&A                        | \$30 to \$31 million     |
| Operating margin            | 4.2% to 4.5%             |
| Depreciation                | ~ \$12 million           |
| Q4 tax rate<br>F15 tax rate | 10% to 12%<br>10% to 12% |
| Cash cycle days             | 63 to 67 days            |
| F15 capital expenditures    | ~ \$40 million           |



### Q&A

# ANALYSTS PLEASE CONFORM TO: ONE QUESTION ONE FOLLOW-UP THANKS

