Condensed Consolidated Balance Sheets (unaudited, in thousands)

	 June 30, 2024	D	ecember 31, 2023
ASSETS			
Current assets:			
Cash, cash equivalents and restricted cash	\$ 75,036	\$	192,680
Accounts receivable, net	866,931		971,091
Inventory	172,405		180,805
Other current assets	 165,003		141,122
Total current assets	1,279,375		1,485,698
Property and equipment, net	3,236,056		3,340,412
Goodwill	1,377,448		1,379,741
Intangible assets, net	992,189		1,051,697
Deferred tax assets, net	_		3,927
Other assets	137,263		158,556
Total assets	\$ 7,022,331	\$	7,420,031
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current liabilities:			
Accounts payable	\$ 476,460	\$	534,420
Accrued liabilities	329,226		446,268
Other current liabilities	45,511		69,747
Total current liabilities	851,197		1,050,435
Long-term debt, net	1,219,156		1,224,941
Deferred tax liabilities, net	280,432		248,107
Other liabilities	63,032		75,867
Total liabilities	 2,413,817		2,599,350
Commitments and contingencies			
Stockholders' equity:			
Stockholders' equity attributable to controlling interests	4,599,110		4,812,292
Noncontrolling interest	9,404		8,389
Total equity	4,608,514		4,820,681
Total liabilities and stockholders' equity	\$ 7,022,331	\$	7,420,031

Condensed Consolidated Statements of Operations (unaudited, in thousands, except per share data)

	Three Months Ended							Six Months Ended					
		June 30,		March 31,	June 30,			June					
		2024		2024		2023		2024		2023			
REVENUES	\$	1,348,194	\$	1,510,360	\$	758,885	\$	2,858,554	\$	1,550,687			
COSTS AND EXPENSES:													
Direct operating costs		971,164		1,077,139		488,085		2,048,303		1,000,744			
Depreciation, depletion, amortization and impairment		267,638		274,956		126,814		542,594		254,994			
Selling, general and administrative		64,578		64,984		33,257		129,562		63,823			
Credit loss expense		(273)		5,231		_		4,958		_			
Merger and integration expense		10,645		12,233		7,940		22,878		7,940			
Other operating income, net		(10,786)		(11,182)		(1,793)		(21,968)		(7,359)			
Total operating costs and expenses		1,302,966		1,423,361		654,303		2,726,327		1,320,142			
OPERATING INCOME		45,228		86,999		104,582		132,227		230,545			
OTHER INCOME (EXPENSE):													
Interest income		1,867		2,189		1,212		4,056		2,452			
Interest expense, net of amount capitalized		(17,913)		(18,335)		(9,738)		(36,248)		(18,564)			
Other		224	_	850		2,323		1,074		3,809			
Total other expense		(15,822)		(15,296)		(6,203)		(31,118)		(12,303)			
INCOME BEFORE INCOME TAXES		29,406		71,703		98,379		101,109		218,242			
INCOME TAX EXPENSE		17,785		19,997		13,765		37,782		33,950			
NET INCOME		11,621		51,706		84,614		63,327		184,292			
NET INCOME ATTRIBUTABLE TO NONCONTROLLING INTEREST		544		471				1,015					
NET INCOME ATTRIBUTABLE TO COMMON STOCKHOLDERS	\$	11,077	\$	51,235	\$	84,614	\$	62,312	\$	184,292			
NET INCOME ATTRIBUTABLE TO COMMON STOCKHOLDERS PER COMMON SHARE:													
Basic	\$	0.03	\$	0.13	\$	0.41	\$	0.15	\$	0.88			
Diluted	\$	0.03	\$	0.13	\$	0.40	\$	0.15	\$	0.87			
WEIGHTED AVERAGE NUMBER OF COMMON SHARES OUTSTANDING:													
Basic		399,558		408,182		207,839		403,870		209,952			
Diluted		399,558		409,819		208,984		403,870		211,188			
CASH DIVIDENDS PER COMMON SHARE	\$	0.08	\$	0.08	\$	0.08	\$	0.16	\$	0.16			

Condensed Consolidated Statements of Cash Flows (unaudited, in thousands)

Six Months Ended June 30,

		2024		2023		
Cash flows from operating activities:						
Net income	\$	63,327	\$	184,292		
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation, depletion, amortization and impairment		542,594		254,994		
Deferred income tax expense		36,252		29,080		
Stock-based compensation		22,864		5,980		
Net gain on asset disposals		(6,689)		(1,374)		
Credit loss expense		4,958		_		
Other		1,129		(216)		
Changes in operating assets and liabilities		(101,022)		(75,550)		
Net cash provided by operating activities		563,413		397,206		
Cash flows from investing activities:						
Purchases of property and equipment		(357,449)		(249,995)		
Proceeds from disposal of assets		9,321		7,792		
Other		(1,376)		(9)		
Net cash used in investing activities		(349,504)		(242,212)		
Cash flows from financing activities:						
Purchases of treasury stock		(230,202)		(100,915)		
Dividends paid		(64,368)		(33,507)		
Payments of finance leases		(31,905)		_		
Other		(6,063)		(7,837)		
Net cash used in financing activities		(332,538)		(142,259)		
Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash		985				
Net (decrease) increase in cash, cash equivalents and restricted cash		(117,644)		12,735		
Cash, cash equivalents and restricted cash at beginning of period		192,680		137,553		
Cash, cash equivalents and restricted cash at end of period	· ·	75,036	\$	150,288		

Additional Financial and Operating Data (unaudited, dollars in thousands)

(.,	Three Months June 30, March 31		Months End March 31,			Six Mont Jun	
		2024		2024		2023	2024	2023
Drilling Services								
Revenues	\$	440,289	\$	457,573	\$	489,659	\$ 897,862	\$ 967,386
Direct operating costs	\$	261,497	\$	271,737	\$	281,573	\$ 533,234	\$ 562,834
Adjusted gross profit (1)	\$	178,792	\$	185,836	\$	208,086	\$ 364,628	\$ 404,552
Depreciation, amortization and impairment	\$	98,607	\$	92,345	\$	90,400	\$ 190,952	\$ 181,693
Selling, general and administrative	\$	4,073	\$	3,879	\$	4,395	\$ 7,952	\$ 8,240
Other operating loss, net	\$	_	\$	_	\$	12	\$ _	\$ 34
Operating income	\$	76,112	\$	89,612	\$	113,279	\$ 165,724	\$ 214,585
Capital expenditures	\$	58,426	\$	82,793	\$	82,634	\$ 141,219	\$ 171,913
Completion Services								
Revenues	\$	805,373	\$	944,997	\$	250,241	\$ 1,750,370	\$ 543,509
Direct operating costs	\$	653,240	\$	745,594	\$	196,473	\$ 1,398,834	\$ 416,589
Adjusted gross profit (1)	\$	152,133	\$	199,403	\$	53,768	\$ 351,536	\$ 126,920
Depreciation, amortization and impairment	\$	138,693	\$	148,680	\$	25,976	\$ 287,373	\$ 52,001
Selling, general and administrative	\$	10,637	\$	10,964	\$	2,488	\$ 21,601	\$ 5,183
Other operating income, net	\$	(7,922)	\$	(9,870)	\$	_	\$ (17,792)	\$ _
Operating income	\$	10,725	\$	49,629	\$	25,304	\$ 60,354	\$ 69,736
Capital expenditures	\$	48,728	\$	123,377	\$	29,640	\$ 172,105	\$ 51,065
Drilling Products								
Revenues	\$	86,054	\$	89,973	\$	_	\$ 176,027	\$ _
Direct operating costs	\$	46,147	\$	48,630	\$	_	\$ 94,777	\$ _
Adjusted gross profit (1)	\$	39,907	\$	41,343	\$	_	\$ 81,250	\$ _
Depreciation, amortization and impairment	\$	23,176	\$	27,182	\$	_	\$ 50,358	\$ _
Selling, general and administrative	\$	8,092	\$	7,661	\$	_	\$ 15,753	\$ _
Operating income	\$	8,639	\$	6,500	\$	_	\$ 15,139	\$ _
Capital expenditures	\$	13,958	\$	15,586	\$	_	\$ 29,544	\$ _
Other								
Revenues	\$	16,478	\$	17,817	\$	18,985	\$ 34,295	\$ 39,792
Direct operating costs	\$	10,280	\$	11,178	\$	10,039	\$ 21,458	\$ 21,321
Adjusted gross profit (1)	\$	6,198	\$	6,639	\$	8,946	\$ 12,837	\$ 18,471
Depreciation, depletion, amortization and impairment	\$	5,512	\$	5,411	\$	9,304	\$ 10,923	\$ 16,627
Selling, general and administrative	\$	253	\$	240	\$	233	\$ 493	\$ 468
Operating income (loss)	\$	433	\$	988	\$	(591)	\$ 1,421	\$ 1,376
Capital expenditures	\$	9,213	\$	3,797	\$	7,192	\$ 13,010	\$ 12,415
Corporate								
Depreciation	\$	1,650	\$	1,338	\$	1,134	\$ 2,988	\$ 4,673
Selling, general and administrative	\$	41,523	\$	42,240	\$	26,141	\$ 83,763	\$ 49,932
Merger and integration expense	\$	10,645	\$	12,233	\$	7,940	\$ 22,878	\$ 7,940
Credit loss expense	\$	(273)	\$	5,231	\$	_	\$ 4,958	\$ _
Other operating income, net	\$	(2,864)	\$	(1,312)	\$	(1,805)	\$ (4,176)	\$ (7,393)
Capital expenditures	\$	183	\$	1,388	\$	12,928	\$ 1,571	\$ 14,602
Total Capital Expenditures	\$	130,508	\$	226,941	\$	132,394	\$ 357,449	\$ 249,995

⁽¹⁾ Adjusted gross profit is defined as revenues less direct operating costs (excluding depreciation, depletion, amortization and impairment expense). See Non-GAAP Financial Measures below for a reconciliation of GAAP gross profit to adjusted gross profit by segment.

Non-GAAP Financial Measures Adjusted EBITDA (unaudited, dollars in thousands)

itea, aonars in thousands)

Three Months Ended

Six Months Ended

	Three Months Ended					Six Months Ended					
		June 30,		March 31,	June 30,		Jui	ine 30,			
		2024		2024	2023	2023 2024			2023		
Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (Adjusted EBITDA) (1):											
Net income	\$	11,621	\$	51,706	\$ 84,614	\$	63,327	\$	184,292		
Income tax expense		17,785		19,997	13,765		37,782		33,950		
Net interest expense		16,046		16,146	8,526		32,192		16,112		
Depreciation, depletion, amortization and impairment		267,638		274,956	126,814		542,594		254,994		
Merger and integration expense		10,645		12,233	7,940		22,878		7,940		
Adjusted EBITDA	\$	323,735	\$	375,038	\$ 241,659	\$	698,773	\$	497,288		
Total revenues	\$	1,348,194	\$	1,510,360	\$ 758,885	\$	2,858,554	\$	1,550,687		
Adjusted EBITDA by Operating Segment:											
Drilling Services	\$	174,719	\$	181,957	\$ 203,679	\$	356,676	\$	396,278		
Completion Services		149,418		198,309	51,280		347,727		121,737		
Drilling Products		31,815		33,682	_		65,497		_		
Other		5,945		6,399	8,713		12,344		18,003		
Corporate		(38,162)		(45,309)	(22,013)		(83,471)		(38,730)		
Adjusted EBITDA	\$	323,735	\$	375,038	\$ 241,659	\$	698,773	\$	497,288		

Adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") is not defined by accounting principles generally accepted in the United States of America ("GAAP"). We define Adjusted EBITDA as net income plus income tax expense, net interest expense, depreciation, depletion, amortization and impairment expense and merger and integration expense. We present Adjusted EBITDA as a supplemental disclosure because we believe it provides to both management and investors additional information with respect to the performance of our fundamental business activities and a comparison of the results of our operations from period to period and against our peers without regard to our financing methods or capital structure. We exclude the items listed above from net income in arriving at Adjusted EBITDA because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDA should not be construed as an alternative to the GAAP measure of net income. Our computations of Adjusted EBITDA may not be the same as similarly titled measures of other companies.

Non-GAAP Financial Measures Free Cash Flow (unaudited, dollars in thousands)

Six Months Ended June 30.

2024 2023			
2024		2023	
		<u> </u>	
563,413		397,206	
 (357,449)		(249,995)	
\$ 205,964	\$	147,211	
\$	563,413 (357,449)	2024 563,413 (357,449)	

We define free cash flow as net cash provided by operating activities less capital expenditures. We present free cash flow as a supplemental disclosure because we believe that it is an important liquidity measure and that it is useful to investors and management as a measure of the company's ability to generate cash flow, after reinvesting in the company, that could be available for financing cash flows, such as dividend payments, share repurchases and/or repurchases of long-term indebtedness. Our computations of free cash flow may not be the same as similarly titled measures of other companies. Free cash flow is not intended to represent our residual cash flow available for discretionary expenditures. Free cash flow is a non-GAAP financial measure that should be considered in addition to, not as a substitute for or superior to, cash flows from operations reported in accordance with GAAP.

Non-GAAP Financial Measures Adjusted Gross Profit (unaudited, dollars in thousands)

Three Months Ended

Six Months Ended

		June 30,		March 31,		June 30,	June	30,	
		2024		2024		2023	2024		2023
Drilling Services									
Revenues	\$	440,289	\$	457,573	\$	489,659	\$ 897,862	\$	967,386
Less direct operating costs		(261,497)		(271,737)		(281,573)	(533,234)		(562,834)
Less depreciation, amortization and impairment		(98,607)		(92,345)		(90,400)	(190,952)		(181,693)
GAAP gross profit		80,185		93,491		117,686	173,676		222,859
Depreciation, amortization and impairment		98,607		92,345		90,400	190,952		181,693
Adjusted gross profit (1)	\$	178,792	\$	185,836	\$	208,086	\$ 364,628	\$	404,552
Completion Services									
Revenues	\$	805,373	\$	944,997	\$	250,241	\$ 1,750,370	\$	543,509
Less direct operating costs		(653,240)		(745,594)		(196,473)	(1,398,834)		(416,589)
Less depreciation, amortization and impairment		(138,693)		(148,680)		(25,976)	(287,373)		(52,001)
GAAP gross profit		13,440		50,723		27,792	64,163		74,919
Depreciation, amortization and impairment		138,693		148,680		25,976	287,373		52,001
Adjusted gross profit (1)	\$	152,133	\$	199,403	\$	53,768	\$ 351,536	\$	126,920
Drilling Products									
Revenues	\$	86,054	\$	89,973	\$	_	\$ 176,027	\$	_
Less direct operating costs		(46,147)		(48,630)		_	(94,777)		_
Less depreciation, amortization and impairment		(23,176)		(27,182)		_	(50,358)		_
GAAP gross profit		16,731		14,161		_	30,892		
Depreciation, amortization and impairment		23,176		27,182			50,358		
Adjusted gross profit (1)	\$	39,907	\$	41,343	\$		\$ 81,250	\$	
Other									
Revenues	\$	16,478	\$	17,817	\$	18,985	\$ 34,295	\$	39,792
Less direct operating costs		(10,280)		(11,178)		(10,039)	(21,458)		(21,321)
Less depreciation, depletion, amortization and		(5,512)		(5,411)		(9,304)	(10,923)		(16,627)
GAAP gross profit	-	686		1,228		(358)	1,914		1,844
Depreciation, depletion, amortization and impairment		5,512	_	5,411		9,304	 10,923		16,627
Adjusted gross profit (1)	\$	6,198	\$	6,639	\$	8,946	\$ 12,837	\$	18,471

We define "Adjusted gross profit" as revenues less direct operating costs (excluding depreciation, depletion, amortization and impairment expense). Adjusted gross profit is included as a supplemental disclosure because it is a useful indicator of our operating performance.

Non-GAAP Financial Measures Drilling Services Adjusted Gross Profit (unaudited, dollars in thousands)

	Three Months Ended						
	June 30,	N	March 31,				
	2024		2024				
U.S. Contract Drilling							
Revenues	\$ 378,398	\$	393,339				
Less direct operating costs	(210,170)		(215,107)				
Less depreciation, amortization and impairment	 (89,333)		(85,926)				
GAAP gross profit	78,895		92,306				
Depreciation, amortization and impairment	 89,333		85,926				
Adjusted gross profit (1)	\$ 168,228	\$	178,232				
Operating days – U.S. (2)	10,388		11,024				
Average revenue per operating day – U.S. (2)	\$ 36.43	\$	35.68				
Average direct operating costs per operating day – U.S. (2)	\$ 20.23	\$	19.51				
Average adjusted gross profit per operating day – U.S. (2)	\$ 16.19	\$	16.17				
Other Drilling Services							
Revenues	\$ 61,891	\$	64,234				
Less direct operating costs	(51,327)		(56,630)				
Less depreciation, amortization and impairment	 (9,274)		(6,419)				
GAAP gross profit	1,290		1,185				
Depreciation, amortization and impairment	 9,274		6,419				
Adjusted gross profit (1)	\$ 10,564	\$	7,604				

We define "Adjusted gross profit" as revenues less direct operating costs (excluding depreciation, amortization and impairment expense). Adjusted gross profit is included as a supplemental disclosure because it is a useful indicator of our operating performance.

⁽²⁾ Operational data relates to our contract drilling business. A rig is considered to be operating if it is earning revenue pursuant to a contract on a given day.