

Investor Presentation

November 2024





Forward-Looking Statements

This presentation includes contains statements that are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified by words such as "estimates," "guidance," "expects," "anticipates," "intends," "plans," "believes," "seeks" and similar expressions. Forward-looking statements include information with respect to financial condition, results of operations, business strategies, operating efficiencies or synergies, competitive position, industry projections, growth opportunities, acquisitions, plans and objectives of management, markets for the common stock and other matters. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from either historical or anticipated results depending on a variety of factors. These risks and uncertainties include, in addition to other matters described in this presentation, the impacts of future pandemics, geopolitical tensions or natural disaster, on the overall economy, our sales, customers, operations, team members and suppliers. Further information concerning the Company and its business, including risk factors that potentially could materially affect the Company's financial results are discussed under the caption "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the Securities and Exchange Commission on February 29, 2024.

We caution readers not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made, and we disclaim any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this presentation or to reflect any change in our expectations after the date of this presentation or any change in events, conditions or circumstances on which any statement is based.

USE OF NON-GAAP FINANCIAL MEASURES

This presentation contains non-GAAP financial measures. These measures, the purposes for which management uses them, why management believes they are useful to investors, and a reconciliation to the most directly comparable GAAP financial measures can be found in the Appendix of this presentation. All references to profit measures and earnings per share on a comparable basis exclude items that affect comparability.

2

PATRICK

Patrick (NASDAQ: PATK) is a leading component solutions provider for the RV, Marine, Powersports and Housing markets

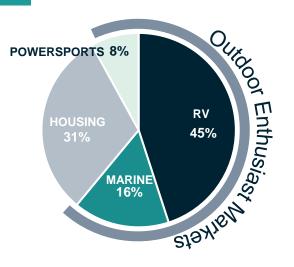
Q3'24 TTM NET SALES

NET SALES (Q3'24 TTM)

\$3.7B

FREE CASH FLOW (Q3'24 TTM) 1

\$277M



TEAM MEMBERS

BRANDS

~10,000

85+

STATES

23









VALUE PROPOSITION

Patrick's goal is to improve the quality of everyday life through better component solutions and building materials.

We deliver on this promise by building strong relationships with partners and team members based on trust and proven performance.



Serving the Outdoor Enthusiast and Housing Markets

RV

Leading Solutions Provider to OEMs; Acquired RecPro in Q3'24 to Target Aftermarket

Q3'24 TTM Revenue

\$1.62B

% of Revenue



MARINE

Extensive Supplier to Marine OEMs with Growing Aftermarket Presence

Q3'24 TTM Revenue

\$596M

% of Revenue

16%



POWERSPORTS

Growing Component Supplier with Focus on Premium and **Utility Segments**

Q3'24 TTM Revenue

\$298M

% of Revenue

8%



HOUSING

Expanding OEM Relationships Through Customer Service and Scalability

Q3'24 TTM Revenue

\$1.14B

% of Revenue

31%



Outdoor Enthusiast Markets



2024 Strategic Priorities





ADVANCE ORGANIC GROWTH

Leverage cross-selling synergies, utilize innovation playbook, and optimize core competencies



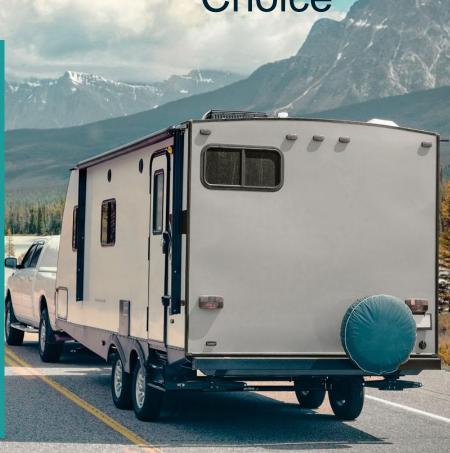
MAINTAIN SOLID FINANCIAL FOUNDATION

Maintain strong balance sheet and robust cash flow generation bolstering ability to navigate economic challenges and pursue profitable growth opportunities



CONTINUE STRATEGIC DIVERSIFICATION

Support our brands' organic growth while remaining poised and ready to execute on strategic opportunities across the Outdoor Enthusiast and Housing markets

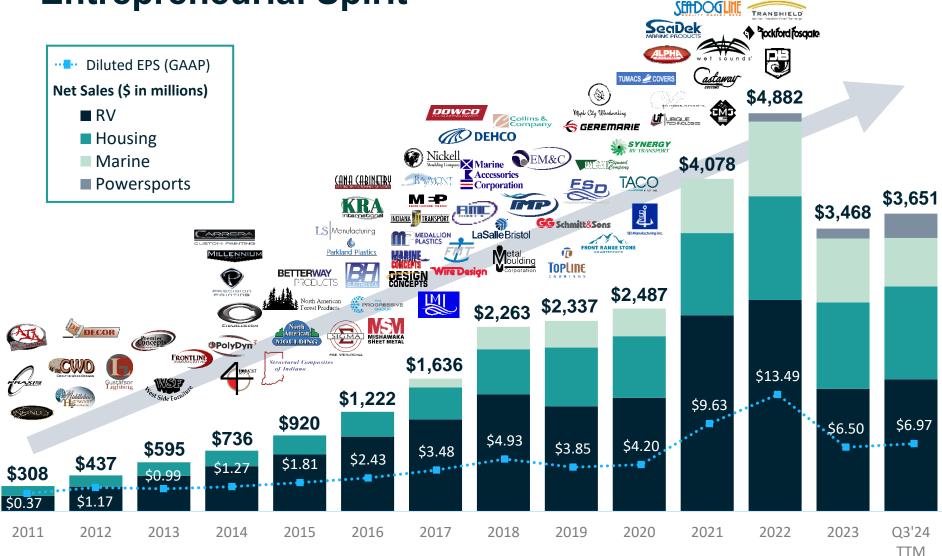




Track Record of Growth Driven by the Entrepreneurial Spirit



PATRICK MARINE



Patrick's Ongoing Story of Growth

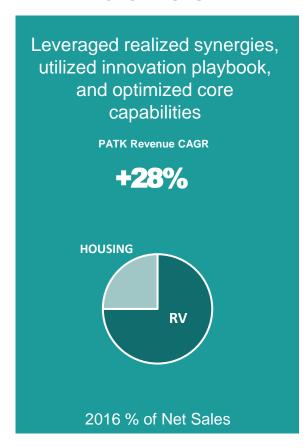
OPTIMIZE OUR LEGACY BUSINESSES DIVERSIFY OUR PORTFOLIO

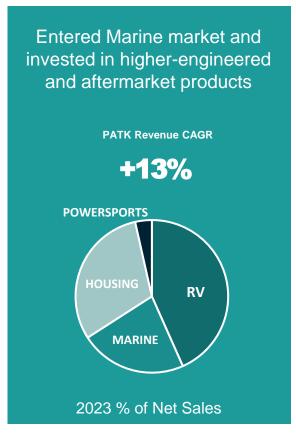
ACCELERATE OUR TRANSFORMATION

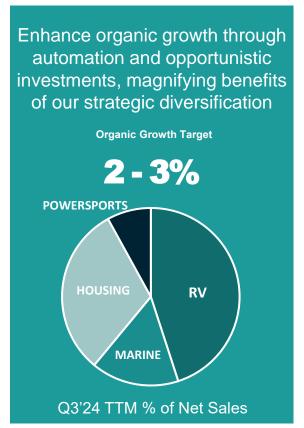
2010 - 2016

2017 - 2023

2024+







Q3'24 Highlights:

Manufactured Housing recovery and Sportech acquisition continued to drive revenue expansion

RecPro acquisition significantly increases our aftermarket presence in RV and offers well established platform across our end markets

Maintained solid free cash flow and strong balance sheet while continuing strategic and organic growth investments

Investments
aligned with our
entrepreneurial
vision driving
long-term growth

\$ in millions, except per share data	FY 2019	Q3'24 TTM	Δ
Wholesale RV Shipments	406,070	331,465	(18)%
Total Net Sales	\$2,337	\$3,651	+56%
Total RV Sales	\$1,287	\$1,620	+26%
Total Marine Sales*	\$329	\$596	+81%
Total Housing Sales	\$721	\$1,137	+58%
Total Powersports Sales*	-	\$298	NM
Gross Margin	18.1%	22.7%	+460 bps
Adjusted Operating Margin ¹	6.6%	7.7%	+110 bps
Adjusted Diluted EPS ¹	\$3.86	\$7.17	+86%
EBITDA Margin ¹	9.3%	12.0%	+270 bps
Free Cash Flow ¹	\$165	\$277	+68%

Diversification

Journey

Continues





STRATEGIC ACQUISITIONS

Pursue accretive acquisition opportunities to further strengthen primary markets and explore potential adjacent markets

INNOVATION

New product development and product line extensions to further enhance Patrick's extensive proprietary product offerings

STRATEGIC GEOGRAPHIC POSITION

Grow geographic footprint near OEMs and customers to enhance responsiveness to customer needs and improve logistics efficiencies

INDUSTRY GROWTH

Positioned to capitalize on longterm secular growth trends and favorable demographics in all end markets

MARKET LEADER

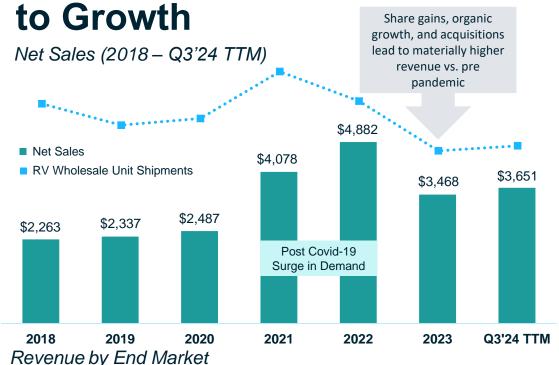
Develop leading market position in key product categories across our four primary end markets

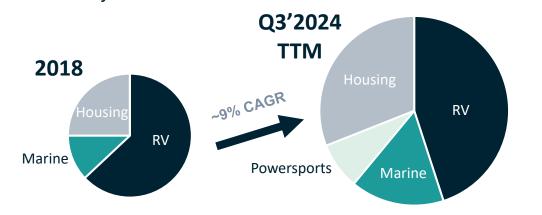
CUSTOMER RELATIONSHIPS

Cross-pollinate sales across customers and market sectors in our Outdoor Enthusiast and Housing markets

The execution of these growth strategies have resulted in Patrick becoming a leading component solutions provider in the Outdoor Enthusiast and Housing markets

Strong Performance and Path





Key Drivers

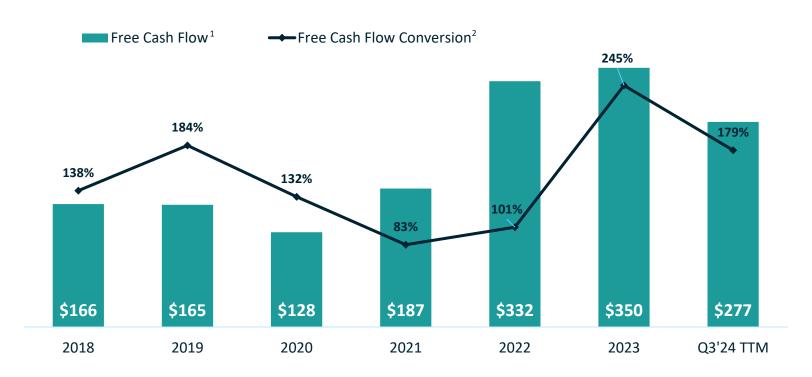
- Past acquisitions support continued organic revenue growth, while robust acquisition pipeline bolsters opportunity for future market share gains
- Customer-focused model prioritizes long-standing relationships with constituents across all end markets
- Strategic diversification has bolstered margins and smoothed impact of cyclicality





Generating Free Cash Flow Across Economic Cycles





Q3'24 TTM Free Cash Flow

\$277M

Avg. Free Cash Flow Conversion 2018 - 2023

147%

2024 Operating Cash Flow Outlook

\$370M - \$390M

2024 Free Cash Flow Outlook

\$295M+



October Refinancing Reduced Cost of Debt, Increased Liquidity and Extended Maturities

Q3'24 Debt Structure and Details 1 (\$ in millions)

- \$150.0M Term Loan (\$125.6M o/s), scheduled quarterly installments; balance due August 2027
- \$775.0M (\$365.0M o/s) Senior Secured Revolver, due August 2027
- \$300.0M 7.50% Senior Notes, due October 2027
- \$258.8M 1.75% Convertible Senior Notes, due December 2028
- \$350.0M 4.75% Senior Notes, due May 2029

RATIOS AND COVENANTS 1

Consolidated Net Leverage Ratio² – (Used for Pricing Purposes Only)

Consolidated Secured Net Leverage Ratio - 2.75x maximum

Consolidated Fixed Charge Coverage Ratio - 1.50x minimum

65% of debt outstanding is fixed rate ¹

Improved Interest Expense Visibility

Q4'24: Reduced Cost of Debt, Increased Liquidity, and Extended Maturities ³ (\$ in millions)

- \$125.0M Term Loan (\$125.0M o/s), scheduled quarterly installments; balance due October 2029
- \$875.0M (\$150.0M o/s) Senior Secured Revolver, due October 2029
- \$258.8M 1.75% Convertible Senior Notes, due December 2028
- \$350.0M 4.75% Senior Notes, due May 2029
- \$500M 6.375% Senior Notes, due November 2032

RATIOS AND COVENANTS 3

Consolidated Net Leverage Ratio - Unchanged

Consolidated Secured Net Leverage Ratio - Unchanged

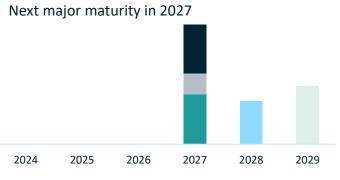
Replaced Consolidated Fixed Charge Coverage Ratio with **Consolidated EBITDA/Interest Coverage Ratio**

80% of debt outstanding is fixed rate³

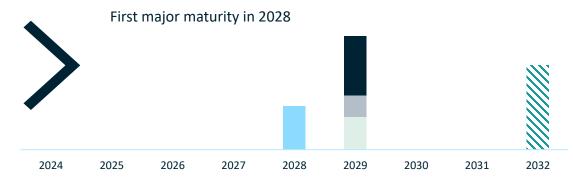


October Refinancing Continues to Support Growth





Improved Maturity Schedule ¹



- Revolver Drawn
- Term Loan A
- 4.75% Senior Unsecured Notes due March 2029
- 1.75% Senior Convertible Notes due Dec 2028
- 7.5% Senior Unsecured Notes due Oct 2027
- New 6.375% Senior Unsecured Notes due 2032

Opportunistic Debt Transactions Increased Liquidity by almost \$300 million in liquidity



Highlights From the Debt Deal

- Issued \$500M of 6.375% Senior Notes, due 2032
- Increased the size of Senior Secured Credit Facility, while extending the maturity of the credit facility
- Balance sheet strength, flexibility and liquidity to remain on offense and able to seize profitable and meaningful opportunities
- Improved terms on Senior Secured Credit facility

- Earliest maturity moves from 2027 to 2028
- Credit facility extended from 2027 to 2029
- Repaid \$300M of 7.50% Senior Notes
- Reduced our annualized interest expense

Strategic Capital Allocation

Cash Flow Priorities



Invest in Accretive Projects and Attractive Growth Opportunities

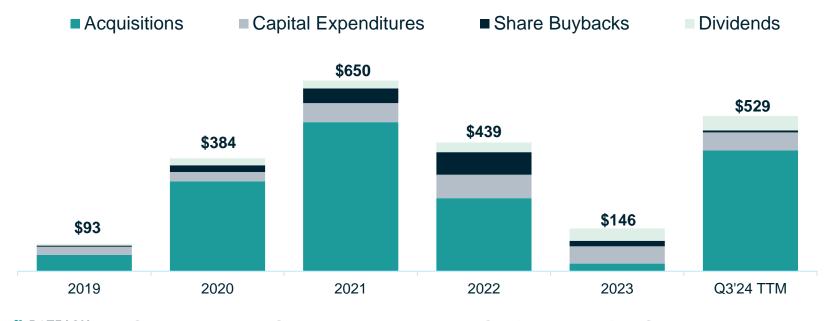


Automation and Investments in IT Support Efficient Execution of Model



Maximize Shareholder Return Through Disciplined Capital Allocation

Historic Use of Cash (\$ in millions)



Profitable Growth Bolstered by Acquiring Well-run Entrepreneurial Businesses

M&A Criteria and Filters

We acquire proven businesses in the Outdoor Enthusiast and Housing markets, supporting their innovative teams while capitalizing on synergies across our platform

Strategic Criteria	Financial Filters
Strong Leadership and Cultural Fit	EPS Accretion in First Full Year
Key End Market Category	ROIC > Internal Hurdle Rate
Strategic Diversification	Accretive to Profit Margins
Unique Offerings and Economic Moat	Revenue & Cost Synergies
Strong Track Record of Operational Success	
Geographic/Market Expansion	



Full Year 2024 Outlook

Patrick Industry Outlook

RV Wholesale Unit Shipments ¹

320K - 330K

vs 2023 **313K**

Marine Wholesale Powerboat Unit Shipments ¹

Down 25 - 30%

vs 2023 **192K**

MH Wholesale Unit Shipments ¹

Up 15%

vs 2023 **89K** RV Retail
Unit Shipments ¹

Down 8 – 10%

vs 2023 **380K**

Marine Retail Powerboat Unit Shipments ¹

Down 8 – 10%

vs 2023 **179K**

New Housing Starts ¹

Flat

vs 2023

Powersports Organic Content

Up MSD%

Patrick Financial Outlook

Adjusted Operating Margin

Down 20 - 30 bps ³

vs 2023 **7.5%**

Operating Cash Flows

\$370M - \$390M

vs 2023 **\$409M**

Free Cash Flow

\$295M+

vs 2023 **\$350M**

Powersports Revenue ²

Down 10 – 20% Sequentially vs Q3'24

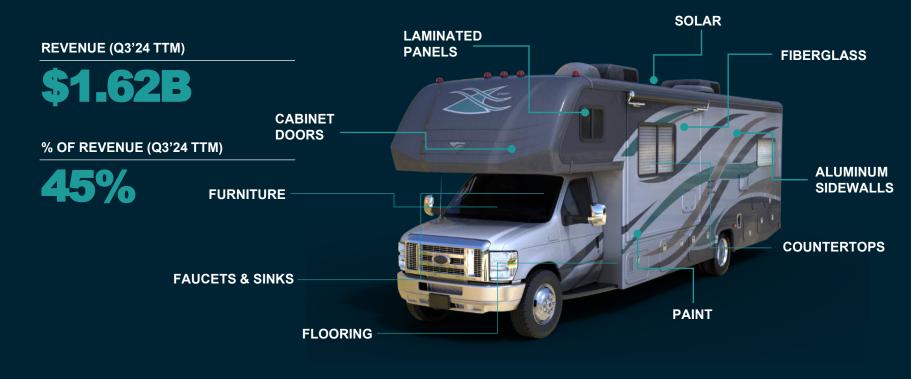




End Market Overview



ESTABLISHED SUPPLIER OF CHOICE FOR RV OEMS



RV MARINE POWERSPORTS HOUSING



END MARKET REVENUE DRIVERS

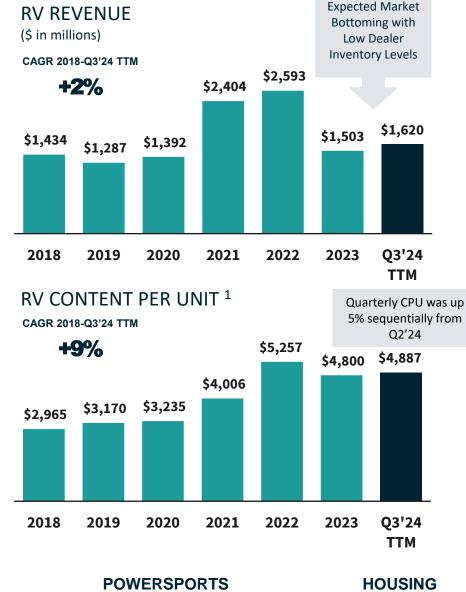
Q3'24 RV revenue was off 1% y/y, reflecting OEMs production discipline; TTM CPU off slightly despite higher mix of entry-level units

RecPro acquisition established aftermarket platform and foundation; offers tremendous synergies for our Marine and Powersports businesses

MARKET TRENDS

Dealer inventories remain below historical averages, increasing the probability of a future restock when retail demand inflects

RV





MARKETS

*** PATRICK** | marine



RV MARINE POWERSPORTS HOUSING



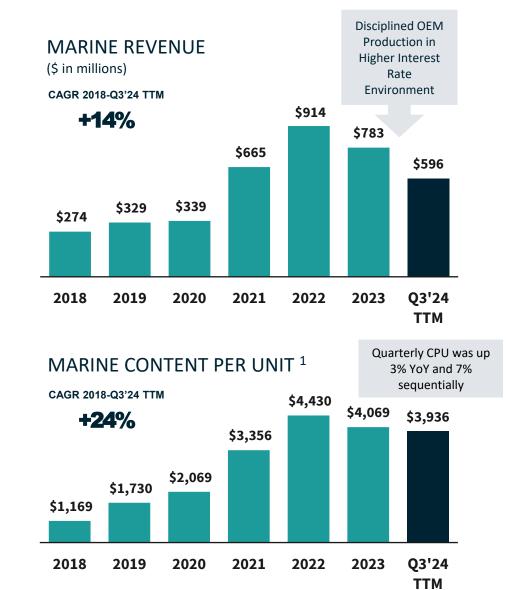
END MARKET REVENUE DRIVERS

OEMs and dealers have maintained strict inventory and production discipline in response to current demand environment

Our Marine business is indexed toward ski/wake and pontoon, which were down ~ 41% and ~29%, respectively, in Q3'24¹; recovery in these segments presents potential for future CPU opportunity

MARKET TRENDS

- Interest rate reductions have yet to cause a meaningful change in consumer purchase conversion
- High floorplan costs and lower retail velocity continue to drive dealers' stocking decisions







**** PATRICK** | powersports

SOLIDIFYING INDUSTRY
LEADING POWERSPORTS PLATFORM

REVENUE (Q3'24 TTM)

\$298M

% OF REVENUE (Q3'24 TTM)

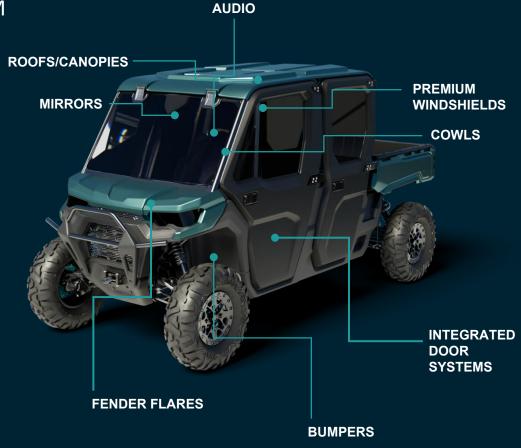
8%

LEADING PLATFORM OF BRANDS









RV MARKETS **MARINE**

POWERSPORTS

HOUSING

*** PATRICK** | powersports

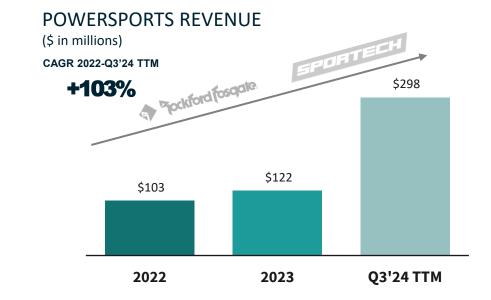
END MARKET REVENUE DRIVERS

Utility side-by-side market continued to be more resilient compared to broader powersports category in Q3; utility production softening in Q4 as OEMs focus on reducing channel inventory

Expanding partnership with OEMs to drive innovative solutions and improve customer utility

MARKET TRENDS

- OEMs working aggressively to reduce field inventories
- Creature comforts like HVAC require the doors and cab enclosures Sportech designs and manufactures













MARKETS RV MARINE

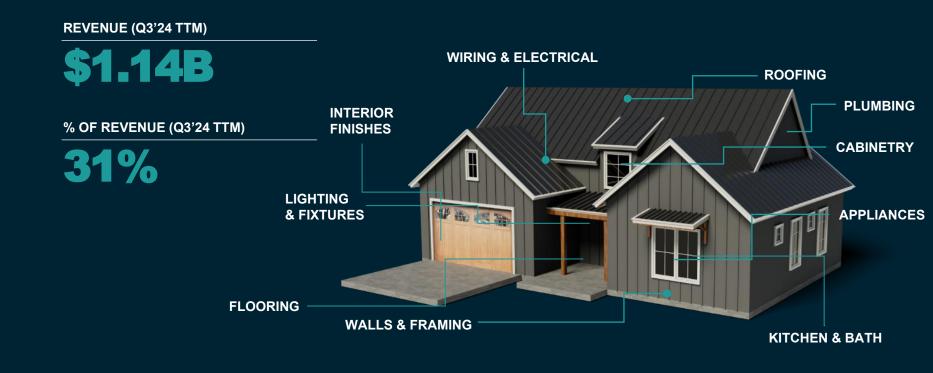
POWERSPORTS

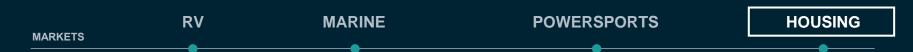
HOUSING



*** PATRICK** | housing

KEY SUPPLIER TO THE AFFORDABLE HOUSING SECTOR







END MARKET REVENUE DRIVERS

Housing revenue grew 13% in the third quarter, driven primarily by a 17% improvement in MH shipments y/y

New and innovative products continue to drive steady market share gains

MARKET TRENDS

- Demand for affordable housing continues to exceed supply
- Interest rate relief has the potential to improve the availability of affordable housing and consumer purchasing power

HOUSING REVENUE

(\$ in millions)

CAGR 2018-Q3'24 TTM



TTM MH CONTENT PER UNIT 1

CAGR 2018-Q3'24 TTM



RV **POWERSPORTS HOUSING** MARINE **MARKETS**



Continued Strong Demand for Affordable Housing,

Tempered by

Current Interest



Appendix

RECONCILIATION OF NET INCOME TO EBITDA TO PRO FORMA ADJUSTED EBITDA

	Fiscal Year Ended December 31,						
(\$ in millions)	2018	2019	2020	2021	2022	2023	Q3'24 TTM
Net Income	\$120	\$90	\$97	\$225	\$328	\$143	\$155
+ Interest Expense, net	26	37	43	58	61	69	76
+ Income Taxes	32	28	33	69	107	48	45
+ Depreciation & Amortization	55	63	74	105	131	145	161
EBITDA	\$233	\$218	\$247	\$457	\$627	\$405	\$436
Net Sales	\$2,263	\$2,337	\$2,487	\$4,078	\$4,882	\$3,468	\$3,651
EBITDA Margin	10.3%	9.3%	9.9%	11.2%	12.8%	11.7%	11.9%
+ Stock Compensation Expense	14	15	16	23	22	19	20
+ Acquisition Pro Forma, transaction-related expenses & other	33	17	66	51	25	7	48
Pro Forma Adjusted EBITDA	\$280	\$250	\$329	\$531	\$674	\$431	\$505

Charal Many Englad Danson A

Fiscal Year Ended December 31

CALCULATION OF FREE CASH FLOW

	riscar rear Eriaca December 51,					-	
(\$ in millions)	2018	2019	2020	2021	2022	2023	Q3'24 TTM
Cash Flows from Operations	\$200	\$192	\$160	\$252	\$412	\$409	\$339
Less: Purchases of Property, Plant and							
Equipment	(34)	(27)	(32)	(65)	(80)	(59)	(62)
Free Cash Flow	\$166	\$165	\$128	\$187	\$332	\$350	\$277

Use of Non-GAAP Financial Information

^{*} As defined by credit agreement which includes debt and cash balances

⁻Earnings before interest, taxes, depreciation and amortization ("EBITDA"), Pro-Forma Adjusted EBITDA, and Net Debt to Pro-Forma Adjusted EBITDA are non-GAAP financial measures. In addition to reporting financial results in accordance with accounting principles generally accepted in the United States, we provide non-GAAP operating results adjusted for certain items and other one-time items.

⁻We adjust for the items listed above in all periods presented, unless the impact is clearly immaterial to our financial statements.

⁻We utilize the adjusted results to review our ongoing operations without the effect of these adjustments and for comparison to budgeted operating results. We believe the adjusted results are useful to investors because they help them compare our results to previous periods and provide important insights into underlying trends in the business and how management oversees our business operations on a day-to-day basis.

Use of Non-GAAP Financial Information

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		Q3 2024 TTM	2019
RECONCILIATION OF	Diluted earnings per common share	\$6.97	\$3.85
ADJUSTED DILUTED	Transaction costs, net of tax	0.17	0.01
EARNINGS PER SHARE FOR THE	Acquisition related fair-value inventory step-up, net of tax	0.03	_
TRAILING TWELVE MONTHS	Adjusted diluted earnings per common share		
	Silate	<u>\$7.17</u>	<u>\$3.86</u>
		Q3 2024 TTM	2019
RECONCILIATION OF	Operating margin	7.6%	6.6%
ADJUSTED OPERATING MARGIN	Acquisition related fair-value inventory step-up		
FOR THE TRAILING	Transaction costs	0.10/	-
TWELVE MONTHS		0.1%	
	Adjusted operating margin	7.7%	6.6%



Strong Balance Sheet and Favorable Capital Structure to Support Investments and Pursue Attractive Growth Opportunities

DEBT STRUCTURE AND MATURITIES

- \$150.0M Term Loan (\$125.6M o/s), scheduled quarterly installments; balance due August 2027
- \$775.0M (\$365.0M o/s) Senior Secured Revolver, due August 2027
- \$300.0M 7.50% Senior Notes, due October 2027
- \$258.8M 1.75% Convertible Senior Notes, due December 2028
- \$350.0M 4.75% Senior Notes, due May 2029

COVENANTS AND RATIOS¹

- · Consolidated Net Leverage Ratio 2.6x
- Consolidated Secured Net Leverage Ratio 0.85x versus 2.75x maximum
- Consolidated Fixed Charge Coverage Ratio 3.55x versus minimum 1.50x

NET LEVERAGE¹ (\$ in millions)

Total Debt Outstanding	\$	1,399.4
Less: Cash and Debt Paid as Defined by the Credit Agreement		(63.2)
Net Debt	\$	1,336.2
Pro Forma Adj. EBITDA	\$	504.7
Net Debt to Pro Forma Adj. EBITDA	·	2.6x

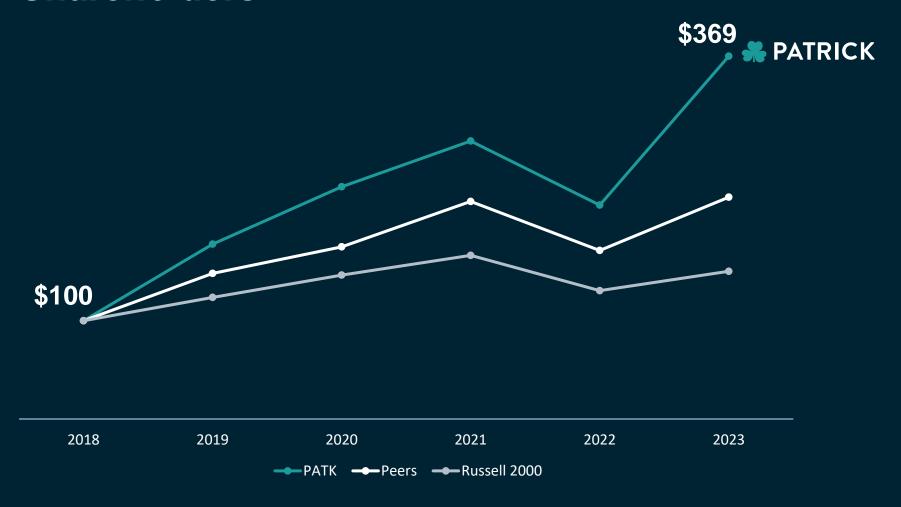
LIQUIDITY (\$ in millions)

Total Revolver Credit Capacity	\$ 775.0
Less: Total Revolver Used (including outstanding letters of credit)	 (370.0)
Unused Credit Capacity	\$ 405.0
Add: Cash on Hand	52.6
Total Available Liquidity	\$ 457.6

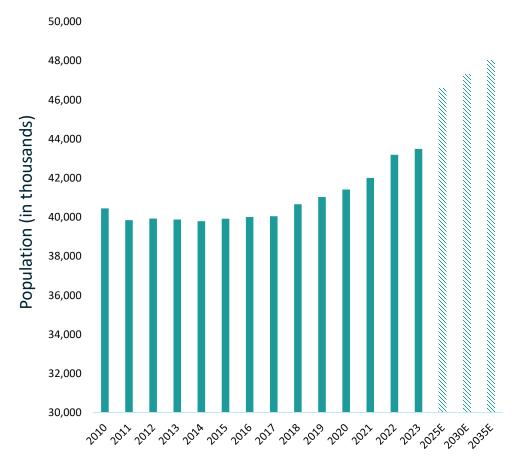
Subsequent to the end of the quarter, we reduced our cost of debt and increased our liquidity position by issuing \$500 million of 6.375% Senior Notes due 2032 and expanding the capacity of our credit facility to \$1.0 billion, while extending the maturity date to October 2029. We plan to use a portion of the proceeds from these transactions to redeem our 7.500% Senior Notes on November 7, 2024. Following these transactions, the Company's next major debt maturity will be in 2028.



Cumulative 5-Year Return to Shareholders







RV

84%

Of Millennials and Gen Zers plan to buy another RV of which 78% prefer to buy a new model¹

22%

Of current RV owners are between ages 18-34¹

67%

Of current households in America are camping households³

HOUSING

65%

Of realtors reported that properties sold in less than one month⁵

MARINE

49%

Of private sellers who bought boats during the pandemic plan to upgrade 4

OUTDOOR ENTHUSIAST

THE EXPLORE ACT

Recently passed to improve the outdoor enthusiast experience and conserve national parks and public lands

RV PRODUCT CATEGORIES¹

TOWABLE Shipments: 85% Wholesale | 63% Retail Value

MOTORIZED Shipments: 15% Wholesale | 37% Retail Value









Travel Trailer | ASP: \$38,200

Fifth Wheel | ASP: \$91,000

Class A | ASP: \$256,000

Class B & C | ASP: \$136,300

MARINE PRODUCT CATEGORIES²

PONTOON SKI & WAKE **FIBERGLASS ALUMINUM**









ASP: \$74,300 | 30% of Market

ASP: \$162,700 | 9% of Market ASP: \$135,100 | 33% of Market ASP: \$38,300 | 28% of Market

MANUFACTURED HOUSING PRODUCT CATEGORIES³

SINGLE-SECTION HOMES MULTI-SECTION HOMES

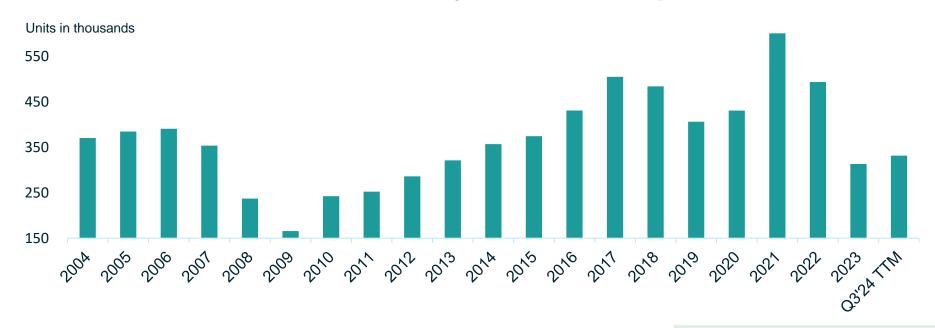




ASP: \$84,800 | 45% of Market

ASP: \$154,100 | 55% of Market

Annual RV Industry Wholesale Shipments¹



FY 2021			FY 2022			FY2023		
Retail	570,800	29,400	Retail	447,900	45,400	Retail	380,300	(67,100)
Wholesale	600,200	Δ	Wholesale	493,300	Δ	Wholesale	313,200	Δ

Average Annual Shipments 2014-2019

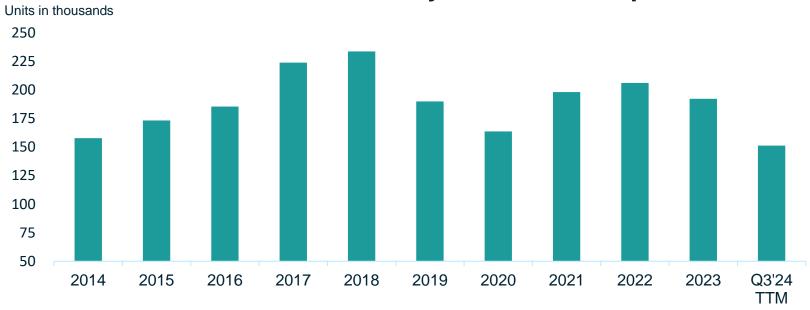
Retail: 425,100

Wholesale: 426,000

RV Outlook as of Q3'24

- Estimated 2024 wholesale unit shipments between 320,000 to 330,000 units
- e Estimated 2024 retail shipments down 8-10%, implying approximately 340,000 to 350,000 units at the midpoint

Annual Marine Industry Wholesale Shipments ¹



FY 2021			FY 2022			FY2023		
Retail	219,100	(20,900)	Retail	187,200	19,000	Retail	179,500	12,800
Wholesale	198,200	Δ	Wholesale	206,200	Δ	Wholesale	192,300	Δ

Average Annual Shipments 2014-2019

Retail: 199,300

Wholesale: 194,000

Marine Outlook as of Q3'24

- Estimating full-year total 2024 marine retail units will be down 8-10%
- Estimated marine wholesale units for our overall product mix will be down 25-30%



