

## Investor Presentation

June 2024



## Forward Looking Statements

This presentation contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended, relating to our business and financial outlook, which are based on our current beliefs, assumptions, expectations, estimates, forecasts and projections. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "projects," "intends," "predicts," "potential," or "continue" or other comparable terminology. Forward-looking statements in this communication include the Company's expectations regarding net sales and adjusted EBITDA for the year ended December 31, 2024. Forward-looking statements are not guarantees of our future performance, are based on our current expectations and assumptions regarding our business, the economy and other future conditions, and are subject to risks, uncertainties and changes in circumstances that are difficult to predict, including the risks described in Part I, Item 1A under the heading Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2023 (the "2023 Form 10-K"), and in Part II, Item 1A under the heading Risk Factors in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2024. Factors that could cause future results to differ from those expressed by forward-looking statements include, but are not limited to, (i) our ability to maintain operations to support our customers and patients in the near-term and to capitalize on future growth opportunities, (ii) risks associated with acceptance of surgical products and procedures by surgeons and hospitals, (iii) development and acceptance of new products or product enhancements, (iv) clinical and statistical verification of the benefits achieved via the use of our products, (v) our ability to adequately manage inventory, (vi) our ability to recruit and retain management and key personnel, and (v

This list of risks, uncertainties, and other factors is not complete. We discuss some of these matters more fully, as well as certain risk factors that could affect our business, financial condition, results of operations, and prospects, in reports we file from time-to-time with the SEC, which are available to read at www.sec.gov. Any or all forward-looking statements that we make may turn out to be wrong (due to inaccurate assumptions that we make or otherwise), and our actual outcomes and results may differ materially from those expressed in these forward-looking statements. You should not place undue reliance on any of these forward-looking statements. Further, any forward-looking statement speaks only as of the date hereof, unless it is specifically otherwise stated to be made as of a different date. We undertake no obligation to update, and expressly disclaim any duty to update, our forward-looking statements, whether as a result of circumstances or events that arise after the date hereof, new information, or otherwise, except as required by law.

The Company is unable to provide expectations of GAAP income (loss) before income taxes, the closest comparable GAAP measures to adjusted EBITDA (which is a non-GAAP measure), on a forward-looking basis because the Company is unable to predict without unreasonable efforts the ultimate outcome of matters (including acquisition-related expenses, accounting fair value adjustments, and other such items) that will determine the quantitative amount of the items excluded in calculating adjusted EBITDA, which items are further described in the reconciliation tables and related descriptions below. These items are uncertain, depend on various factors, and could be material to the Company's results computed in accordance with GAAP.





Extensive Portfolio Solutions with Complementary Technologies



Improved Clinical Outcomes & Economic Value



Large Addressable Markets with High Growth Opportunities

## Investment Highlights



Established Distribution Channels & Global Commercial Reach



\$150M Credit Facility Allows Access to Sufficient Capital



Visionary Leadership Team with Deep Sector Experience Building a Leading Global Spine & Orthopedics Company



## Senior Leadership Team

Experienced, seasoned leadership with 250+ years in spine/orthopedics



Massimo Calafiore
President and
Chief Executive Officer



Julie Andrews
Chief Financial Officer



Max Reinhardt President, Global Spine



**Jason Shallenberger**President
Bone Growth Therapies



**To Be Hired**President, Global Orthopedics



**Beau Standish, PhD, PEng**Chief Enabling Technologies
Officer



Aviva McPherron
President, Global Operations and
Quality



Lucas Vitale
Chief People and Business
Operations Officer



Andrés Cedrón Chief Legal Officer



Julie Dewey
Chief Investor Relations &
Communications Officer



Jill Mason
Chief Compliance and Risk Officer,
Deputy General Counsel, and Assistant
Corporate Secretary



## 2024 Key Priorities

#### **Profitable Growth**

- · Sustainable differentiated growth engine
- Improvements in Adjusted EBITDA
- Effective management of cash flow cash flow positive for Q4 2024
- Optimization of cost synergies
- · Avoid "growth at all cost"
- Efficient working capital management

## Synergistic Product Platform

- Leverage technologies and sales channels across compatible product segments
- Diversified portfolio with complementary multifunctional applications
- Continuum of musculoskeletal care integrated by enabling technologies
- Leverage cross-selling opportunities

#### Innovation

- Focus on continuous innovation to drive growth
- Resources deployed to high value businesses
- Product development designed to capture market share
- · Extension of existing product pipeline



## Complementary High Growth Portfolio

**\$7B** of Focused High-Growth Market Segments\* | 6.1% CAGR



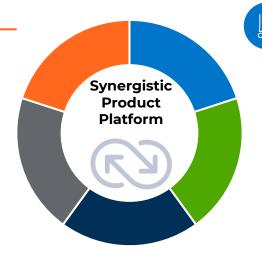
#### **Spinal Implants**

Motion Preservation
Spinal Fixation



#### **Biologics**

Cellular Allograft
Demineralized Bone Matrices
Synthetic Bone Grafts



#### **Orthopedics**

Limb Reconstruction
Deformity Correction



#### **Bone Growth Therapies**

Bone Growth Stimulation Non-Surgical Alternative Regenerative Technology



Machine-vision 7D FLASH™ Navigation

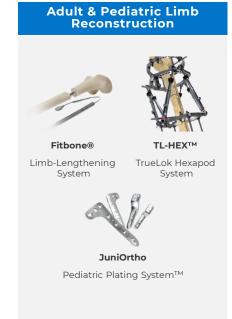


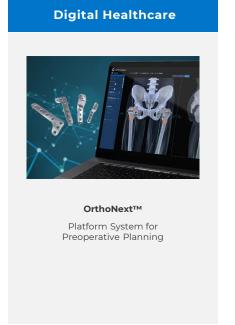
## Orthopedics

Specialized portfolio of **limb reconstruction and deformity correction** products that address the most challenging orthopedic conditions





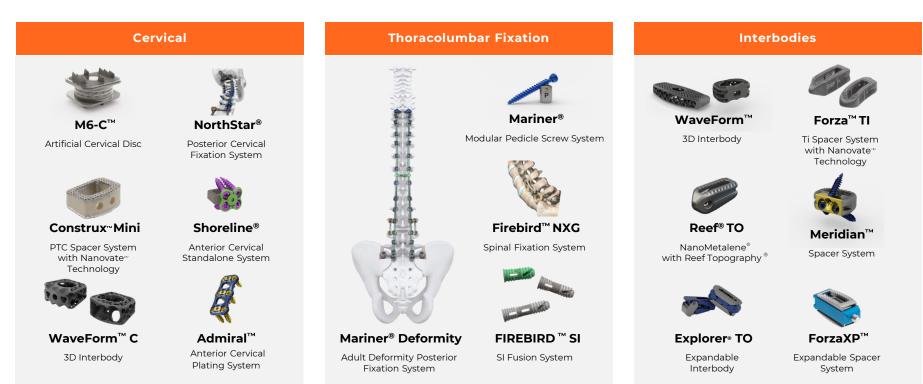






## Spinal Implants

#### Comprehensive best-in-class spinal portfolio driving rapid market adoption





## Biologics

#### Full spectrum of biologic solutions

to enhance the fusion process and promote bone repair and growth

# Cellular Allograft Trinity Elite™















## Bone Growth Therapies

#### Safe and effective treatment and non-surgical alternative

to overcome bone healing challenges



#1 Prescribed bone growth stimulator



First offer free recycling program so patients can properly dispose of their devices after use



PEMF technology approved since 1986

1,100,00+

Prescribed devices

#### **Bone Healing Therapy**



PhysioStim™ Bone Growth Therapy



AccelStim™ Bone Healing Therapy

#### **Spine Fusion Therapy**



Spinal Fusion Therapy



**SpinalStim**<sup>™</sup>
Spinal Fusion Therapy



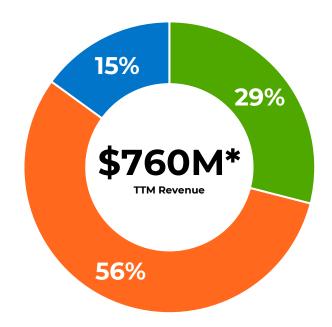


## Enabling Technologies

Servicing the full continuum of surgical care

**Click HERE for FLASH Navigation** overview





- Bone Growth Therapies
- Spinal Implants, Biologics, and Enabling Techologies
- Orthopedics

## Diversified & Complementary **Business with Broad** Commercial Reach

~84% U.S. | ~16% OUS

Products distributed in **60+** countries



## Commercial Strategy Framework

#### **Geographic Footprint**

Double-digit growth in global commercial reach

#### **Focused Distributors**

Expanded market penetration with increased dedicated distribution

#### **Diverse Sales Strategy**

Cross selling opportunities across direct and distributionbased sales channels



#### **Clinical Relevance**

Proven track record of procedural excellence, backed by compelling clinical evidence, spanning multiple markets

## Training and Education Programs

Complementary training and education programs to deliver value to surgeons and distributors

#### **Continuum of Care**

Comprehensive product portfolio from pre-operative planning through post surgical



## Key Growth Drivers



#### **Spinal Fixation**

Industry leading product and procedure launches & continued penetration into emerging markets



### Spinal Implants & Biologics

Continue share taking at above market growth, from 50+ product launches since 2018



#### **BGT Fracture**

DD growth driven by the recent AccelStim™ launch, future product launches & increasing channel investments



#### **Distributor Partners**

Add additional focused distributor partners



#### **Orthopedics**

Growth driven by channel expansion and product launches, expanding our leading TrueLok™ and Fitbone™ franchises and penetration of US market



#### **Product Utilization**

Higher product utilization per procedure from more complete portfolio



#### **Higher Revenue Per Case**

Increased participation in complex, higher revenue procedures from full commercialization of Mariner® Adult Deformity Platform



#### **Enabling Technologies**

Growth from full commercial launch of MIS module and higher conversion of revenue earnout arrangements



## Orthofix

Q1 2024 Financial Highlights

- (1) Constant Currency is calculated by applying foreign currency rates applicable to the comparable, prior-year period to present the current period net sales at comparable rates. Constant currency can be presented for numerous GAAP measures, but is commonly used by management to analyze net sales excluding the impact of changes in foreign currency rates.
- 2) The reasons for and nature of non-GAAP disclosures by the Company, descriptions of the adjustments used to calculate those non-GAAP financial measures, and reconciliations of those non-GAAP financial measures to the most comparable GAAP financial measure, are provided in the Company's press release issued and Current Report on Form 8-K filed on May 7, 2024.

## \$189M

Q1 2024 Revenue 7.7% Growth YoY as reported 7.5% Growth YoY at constant currency<sup>(1)</sup> 23%

Q1 2024 US Orthopedics YoY growth

\$7.7M

Q1 2024 Adjusted EBITDA 220 bps Growth YoY<sup>(2)</sup>

10%

Q1 2024 Bone Growth Therapies YoY Growth 5<sup>th</sup> consecutive quarter of double-digit growth

\$29.5M

Cash & Cash Equivalents, 3/31/2024
Includes \$2.5M in restricted cash

70.3%

Q1 2024 Adjusted Gross Margin<sup>(2)</sup>



2024

Full Year Guidance\*



Positive Free Cash Flow for Q4 2024

Revenue ranges above represent 6% to 7% year-over-year growth

Guidance information is as of May 7, 2024, based on guidance provided by Orthofix leadership on that date. Inclusion of this information in this presentation is not a confirmation or an update of and should not be construed or otherwise assumed to reflect ay confirmation or update of, that guidance by Orthofix leadership as of any date other than May 7, 2024.



## Merger Highlights



#### Meaningful Revenue & Cost Synergies

- Est. Revenue Synergies: >\$25M\*
- Est. Cost Synergies: ~\$50M\*\*
- ✓ Working Capital & Capex **Synergies**



#### Complementary Portfolios

- #1 Prescribed bone growth stimulator portfolio in the U.S.
- Broadest advanced DBM portfolio, market leading cellular allograft, and comprehensive line of synthetics
- Next generation differentiated artificial cervical disc



#### Broader Commercial Reach

- ✓ Accelerated adoption of differentiated technologies
- ✓ Sustainable growth & value creation
- ✓ Strengthened U.S. and international sales channels
- Rapid product innovation driving market-share taking

\*Revenue synergies of ~\$25M expected by 2025

\*\*Cost synergies of ~\$50M expected by 3 years post close of merger with incremental opportunity to reduce stock-based compensation expense





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## Investment Highlights



Established Distribution Channels & Global Commercial Reach



\$150M Credit Facility Allows Access to Sufficient Capital



Visionary Leadership Team with Deep Sector Experience Building a Leading Global Spine & Orthopedics Company



## **APPENDIX A**



## Non-GAAP Financial Measures

Adjusted Gross Margin	Three Months Ended March 31,			
(\$ in millions)		2024		2023
Total revenue, net	\$	188,608	\$	175,204
Gross profit	\$	127,242	\$	110,329
Add back:				
Share-based compensation expense		537		471
SeaSpine merger-related costs		1,303		703
Strategic investments		65		180
Acquisition-related fair value adjustments		3,047		11,636
Amortization/depreciation of acquired long-lived assets		318		_
Medical device regulation		_		629
Adjusted gross profit	\$	132,512	\$	123,948
Adjusted gross margin (Adjusted gross profit / Total revenue, net)		70.3%		70.7%

Adjusted EBITDA	Th	Three Months Ended March 31,			
(\$ in millions)		2024		2023	
Loss before income taxes	\$	(35,169)	\$	(60,327)	
Non-GAAP adjustments					
Interest expense, net	\$	4,558	\$	1,289	
Depreciation and amortization		14,862		12,670	
Share-based compensation expense		8,800		13,020	
Foreign exchange impact		1,588		(583)	
SeaSpine merger-related expenses		4,520		20,740	
Strategic investments		120		661	
Acquisition-related fair value adjustments		4,217		11,636	
Litigation and investigation costs		2,260		469	
Succession charges		2,210		_	
Medical device regulation		_		3,629	
All other		(301)		_	
Adjusted EBITDA	\$	7,665	\$	3,204	
Adjusted EBITDA as a percentage of net sales		4.1%		1.8%	

Adjusted Net Income	T	Three Months Ended March 31,		
(\$ in millions)		2024		2023
Net loss	\$	(36,020)	\$	(60,938)
Share-based compensation expense		8,800		13,020
Foreign exchange impact		1,588		(583)
SeaSpine merger-related costs		4,887		22,304
Strategic investments		126		698
Acquisition-related fair value adjustments		4,217		11,636
Amortization/depreciation of acquired long-lived assets		4,792		4,134
Litigation and investigation costs		2,260		469
Succession charges		2,210		_
Medical device regulation		_		3,634
All other		(301)		_
Long-term income tax rate adjustment*		2,696		2,014
Adjusted net income (loss)	\$	(4,745)	\$	(3,612)

<sup>\*</sup> Long-term income tax rate adjustment – Reflects management's expectation of a long-term normalized effective tax rate of 28% for 2024 and 2023 results, which is based on current tax law and current expected adjusted income; actual reported tax expense will ultimately be based on GAAP earnings and may differ from the expected long-term normalized effective tax rate due to a variety of factors, including the resolutions of issues arising from tax audits with various tax authorities, the ability to realize deferred tax assets, and the tax impact of certain reconciling items that are excluded in determining Adjusted Net Income (Loss).

On the Company's Q1 2024 earnings call held on May 7, 2024, Orthofix management presented Adjusted EBITDA and Adjusted Gross Margin, both of which are non-GAAP financial measures, for the 1st quarter of 2024. The following tables present reconciliations of various financial measures calculated in accordance with U.S. generally accepted accounting principles ("GAAP"), to various non-GAAP financial measures that exclude (or in the case of free cash flow, include) items specified in the tables. The GAAP measures shown in the tables below represent the most comparable GAAP measure to the applicable non-GAAP measure(s) shown in the table. For further information regarding the nature of these exclusions, why the Company believes that these non-GAAP financial measures provide useful information to investors, the specific manner in which management uses these measures, and some of the limitations associated with the use of these measures, please refer to the Company's Current Report on Form 8-K regarding this press release filed today with the SEC available on the SEC's website at www.sec.gov and on the "Investors" page of the Company's website at

