

J.B. Hunt Transport Services, Inc. 615 J.B. Hunt Corporate Drive Lowell, Arkansas 72745 (NASDAQ: JBHT) Contact: David G. Mee

Executive Vice President, Finance/Administration and Chief Financial Officer

(479) 820-8363

FOR IMMEDIATE RELEASE

J.B. HUNT TRANSPORT SERVICES, INC. REPORTS REVENUES, NET EARNINGS AND EARNINGS PER SHARE FOR BOTH THE FOURTH QUARTER AND YEAR ENDED DECEMBER 31, 2019

Fourth quarter 2019 Revenue:
 Fourth quarter 2019 Operating Income:
 Fourth quarter 2019 EPS:
 \$2.45 billion; up 6%
 \$205.1 million; up 67%
 \$1.35 vs. \$0.81; up 67%

Full Year 2019 Revenue: \$9.17 billion; up 6%
 Full Year 2019 Operating Income: \$733.8 million; up 8%
 Full Year 2019 EPS: \$4.75 vs. \$4.43; up 7%

LOWELL, Ark., January 17, 2020 - J.B. Hunt Transport Services, Inc. (NASDAQ: JBHT) announced fourth quarter 2019 net earnings of \$144.7 million, or diluted earnings per share of \$1.35 vs. fourth quarter 2018 net earnings of \$88.7 million, or \$0.81 per diluted share. Fourth quarter 2018 net earnings included pretax charges of \$134.0 million for contingent liabilities related to the arbitration with BNSF Railway Company.

Total operating revenue for the current quarter was \$2.45 billion, compared with \$2.32 billion for the fourth quarter 2018. A 2% increase in load volume in Intermodal (JBI), partially offset with a lower revenue per load, contributed to a less than 1% increase in segment revenue. Dedicated Contract Services (DCS) segment revenue increased by 20%, primarily from the February 2019 acquisition and the addition of new customer accounts. Integrated Capacity Solutions (ICS) segment revenue increased by 9% primarily from a 3% increase in load growth and a favorable change in customer freight mix. Truck (JBT) segment revenue decreased 20% primarily from lower loaded miles and lower rates per loaded mile. Current quarter total operating revenue, excluding fuel surcharges, increased approximately 7% vs. the comparable quarter 2018.

Total freight transactions in the Marketplace for J.B. Hunt 360° increased to \$289 million compared to \$174 million in the prior year quarter. ICS revenue on the platform increased to \$225 million with an approximate 60% increase in average monthly active carrier users vs. the year ago period. JBI and JBT executed approximately \$47 million and \$17 million, respectively, of their third-party dray and independent contractor costs through the platform during the quarter.

Operating income for the current quarter totaled \$205.1 million vs. \$122.7 million for the fourth quarter 2018. Operating income in fourth quarter 2018 included \$134.0 million in charges for contingent liabilities related to the arbitration with BNSF Railway Company. Excluding these charges, operating income decreased 20% from fourth quarter 2018. The benefit from increased revenues was offset with cost increases in rail purchase transportation rates; higher building rental expense in the Final Mile Services network; lower gross margins in ICS; increased technology spend on new applications, primarily in ICS, and legacy system

upgrades affecting all segments; increased driver wages; increased driver and independent contractor recruiting costs and higher salary and wage expenses for non-driving personnel.

Interest expense increased from fourth quarter 2018 primarily from increased debt levels at higher interest rates. The fourth quarter effective tax rates for 2019 and 2018 were 24.8% and 20.5%, respectively. The annual effective tax rates for 2019 and 2018 were 24.2% and 23.6%, respectively.

Segment Information:

Intermodal (JBI)

Fourth quarter 2019 Segment Revenue: \$1.27 billion; flat

Fourth quarter 2019 Operating Income: \$131.1 million; up 304%

JBI total volumes increased 2% over the same period in 2018. Eastern network loads decreased by 8% and transcontinental loads grew by 8% compared to the fourth quarter 2018. Revenue increased less than one percent, reflecting the 2% increase in volume offset by a 1% decrease in revenue per load, the combination of freight mix, customer rate increases, and fuel surcharges. Revenue per load excluding fuel surcharges was flat compared to a year ago.

Operating income increased 304% from the prior year. In fourth quarter 2018, JBI recorded \$134.0 million in charges for contingent liabilities related to the arbitration. Excluding these charges, operating income decreased by \$35.3 million or approximately 21% from the comparable quarter 2018. Benefits from increased volumes were offset by higher rail purchase transportation rates, increased box repositioning costs due to a lack of balance in the intermodal network, increased costs to recover from rail service interruptions including a derailment in Southern California and increased costs to attract and retain drivers. The current period ended with approximately 96,700 units of trailing capacity and approximately 5,560 power units in the dray fleet.

Dedicated Contract Services (DCS)

Fourth quarter 2019 Segment Revenue: \$717 million; up 20%
 Fourth quarter 2019 Operating Income: \$79.6 million; up 34%

DCS revenue increased 20% during the current quarter over the same period 2018. Productivity (revenue per truck per week) increased approximately 9% vs. 2018. Productivity excluding fuel surcharge revenue increased approximately 11% from a year ago primarily from the February 2019 acquisition, customer rate increases, improved integration of assets between customer accounts, and increased customer supply chain fluidity. Included in the DCS revenue growth, Final Mile Services (FMS) recorded an increase in revenue of \$59 million (primarily from the February 2019 acquisition) compared to fourth quarter 2018. A net additional 972 revenue producing trucks, 153 net additions sequentially from third quarter 2019, were in the fleet by the end of the quarter. Approximately 58% of these additions represent private fleet conversions and 15% represent FMS versus traditional dedicated capacity fleets. Customer retention rates remain above 98%.

Operating income increased by 34% from a year ago. The benefits from additional trucks under contract, higher productivity and more predictable and consistent start-up costs were partially offset by increased costs expanding the FMS network, increased driver wages and increased driver recruiting costs and an incremental \$1.0 million in noncash amortization expense attributable to the February 2019 acquisition compared to the same period a year ago.

Integrated Capacity Solutions (ICS)

• Fourth Quarter 2019 Segment Revenue: \$377 million; up 9%

 Fourth Quarter 2019 Operating Loss: \$(11.8 million); compared to \$16.1 million Operating Income in 2018 ICS revenue increased 9% in the current quarter vs. the fourth quarter 2018. Volume increased 3% and revenue per load increased 5.5%, mostly due to customer mix changes, compared to the prior year. Contractual volumes represent approximately 73% of the total load volume and 65% of the total revenue in the current quarter compared to 71% and 53%, respectively, in fourth quarter 2018. Of the total reported ICS revenue, approximately \$225 million was executed through the Marketplace for J.B. Hunt 360 compared to \$174 million in fourth quarter 2018.

Operating income decreased \$28.0 million compared to the same period in 2018 primarily from a lower gross profit margin, a 150% increase in expenditures to expand capacity and functionality of the Marketplace for J.B. Hunt 360, higher personnel costs, and increased digital marketing and advertising costs. Gross profit margin decreased to 10.6% in the current period from 16.9% last year primarily from a competitive pricing environment in the contractual business and a softer overall spot market. ICS carrier base increased 15% and the employee count increased 6% from a year ago.

Truck (JBT)

Fourth quarter 2019 Segment Revenue: \$94 million; down 20%
 Fourth quarter 2019 Operating Income: \$6.3 million; down 57%

JBT revenue decreased 20% from the same period in 2018. Revenue excluding fuel surcharges also decreased approximately 21% primarily from an 11% decrease in rates per loaded mile and a 9% decrease in load count compared to a year ago. Comparable contractual customer rates were flat compared to the same period 2018. At the end of the period, JBT operated 1,831 tractors compared to 2,112 a year ago.

Operating income decreased 57% from fourth quarter 2018. A decrease in spot market loads moved, an increase in empty miles and an overall lower load count compared to fourth quarter 2018 all contributed to lower operating income.

Cash Flow and Capitalization:

At December 31, 2019, we had total debt outstanding of \$1.30 billion on various debt instruments compared to \$1.15 billion at December 31, 2018, and \$1.29 billion at September 30, 2019.

Our net capital expenditures for 2019 approximated \$688 million vs. \$885 million in 2018. At December 31, 2019, we had cash and cash equivalents of \$35 million.

In the fourth quarter 2019, we purchased approximately 441,000 shares of our common stock for approximately \$50 million. At December 31, 2019, we had approximately \$95 million remaining under our share repurchase authorization. Actual shares outstanding at December 31, 2019, approximated 106.2 million.

Conference Call Information:

The company will hold a conference call today at 9:00 a.m. –10:00 a.m. CST to discuss the quarterly earnings. To receive a dial-in number and personal access code, participants must register here. A replay of the call will be posted on its website later today.

This press release may contain forward-looking statements, which are based on information currently available. Actual results may differ materially from those currently anticipated due to a number of factors, including, but not limited to, those discussed in Item 1A of our Annual Report filed on Form 10-K for the year ended December 31, 2018. We assume no obligation to update any forward-looking statement to the extent we become aware that it will not be achieved for any reason. This press release and additional information will be available to interested parties on our web site, www.ibhunt.com.



J.B. HUNT TRANSPORT SERVICES, INC. Condensed Consolidated Statements of Earnings

(in thousands, except per share data) (unaudited)

Three Months Ended December 31

| | | 2019 | | | 201 | 8 |
|--|----|-----------|---------|------|-----------|---------|
| | _ | | % Of | | | % Of |
| | _ | Amount | Revenue | | Amount | Revenue |
| Operating revenues, excluding fuel surcharge revenues | \$ | 2,168,497 | | \$ | 2,033,674 | |
| Fuel surcharge revenues | | 281,826 | | | 284,168 | |
| Total operating revenues | _ | 2,450,323 | 100.0% | _ | 2,317,842 | 100.0% |
| Operating expenses | | | | | | |
| Rents and purchased transportation | | 1,246,130 | 50.9% | | 1,271,097 | 54.8% |
| Salaries, wages and employee benefits | | 561,507 | 22.9% | | 515,271 | 22.2% |
| Depreciation and amortization | | 128,418 | 5.2% | | 114,086 | 4.9% |
| Fuel and fuel taxes | | 118,269 | 4.8% | | 117,613 | 5.1% |
| Operating supplies and expenses | | 83,633 | 3.4% | | 77,178 | 3.3% |
| General and administrative expenses, net of asset dispositions | | 51,277 | 2.1% | | 51,191 | 2.3% |
| Insurance and claims | | 32,289 | 1.3% | | 26,941 | 1.2% |
| Operating taxes and licenses | | 14,345 | 0.6% | | 14,055 | 0.6% |
| Communication and utilities | | 9,381 | 0.4% | | 7,670 | 0.3% |
| Total operating expenses | _ | 2,245,249 | 91.6% | | 2,195,102 | 94.7% |
| Operating income | _ | 205,074 | 8.4% | | 122,740 | 5.3% |
| Net interest expense | | 12,776 | 0.6% | | 11,235 | 0.5% |
| Earnings before income taxes | _ | 192,298 | 7.8% | | 111,505 | 4.8% |
| Income taxes | | 47,622 | 1.9% | | 22,824 | 1.0% |
| Net earnings | \$ | 144,676 | 5.9% | - \$ | 88,681 | 3.8% |
| Average diluted shares outstanding | _ | 107,529 | | _ | 109,940 | |
| Diluted earnings per share | \$ | 1.35 | | \$ | 0.81 | |

J.B. HUNT TRANSPORT SERVICES, INC.

Condensed Consolidated Statements of Earnings

(in thousands, except per share data) (unaudited)

Twelve Months Ended December 31

| | | 2019 | | | 2018 | |
|--|----|-----------|-----------------|----|-----------|-----------------|
| | _ | Amount | % Of Revenue | | Amount | % Of Revenue |
| | _ | Amount | Revenue | | Amount | Revenue |
| Operating revenues, excluding fuel surcharge revenues | \$ | 8,122,600 | | \$ | 7,557,648 | |
| Fuel surcharge revenues | | 1,042,658 | | | 1,057,226 | |
| Total operating revenues | | 9,165,258 | 100.0% | | 8,614,874 | 100.0% |
| Operating expenses | | | | | | |
| Rents and purchased transportation | | 4,528,812 | 49.4% | | 4,434,540 | 51.5% |
| Salaries, wages and employee benefits | | 2,167,851 | 23.7% | | 1,926,213 | 22.4% |
| Depreciation and amortization | | 499,145 | 5.4% | | 435,893 | 5.1% |
| Fuel and fuel taxes | | 463,195 | 5.1% | | 459,011 | 5.3% |
| Operating supplies and expenses | | 333,113 | 3.6% | | 303,529 | 3.5% |
| General and administrative expenses, net of asset dispositions | | 191,933 | 2.1% | | 163,270 | 1.8% |
| Insurance and claims | | 157,251 | 1.7% | | 129,406 | 1.5% |
| Operating taxes and licenses | | 55,336 | 0.6% | | 51,080 | 0.6% |
| Communication and utilities | | 34,797 | 0.4% | | 30,911 | 0.4% |
| Total operating expenses | | 8,431,433 | 92.0% | _ | 7,933,853 | 92.1% |
| Operating income | | 733,825 | 8.0% | _ | 681,021 | 7.9% |
| Net interest expense | | 52,930 | 0.6% | | 40,203 | 0.5% |
| Earnings before income taxes | | 680,895 | 7.4% | _ | 640,818 | 7.4% |
| Income taxes | | 164,575 | 1.8% | | 151,233 | 1.7% |
| Net earnings | \$ | 516,320 | 5.6% | \$ | 489,585 | 5.7% |
| Average diluted shares outstanding | _ | 108,599 | | _ | 110,428 | 1 |
| Diluted earnings per share | \$ | 4.75 | | \$ | 4.43 | |

Financial Information By Segment

(in thousands) (unaudited)

| Three Months Ended December 31 | |
|--------------------------------|--|
| | |
| | |

| | | 2019 | | 2018 | | 8 |
|-------------------------------|------------|-----------|---------------|-------|-----------|---------------|
| | _ | Amount | % Of Total | | Amount | % Of Total |
| Revenue | | | | | | |
| Intermodal | \$ | 1,267,142 | 52% | \$ | 1,263,469 | 54% |
| Dedicated | | 716,940 | 29% | | 595,809 | 26% |
| Integrated Capacity Solutions | | 376,537 | 15% | | 345,400 | 15% |
| Truck | | 93,640 | 4% | | 117,707 | 5% |
| Subtotal | | 2,454,259 | 100% | | 2,322,385 | 100% |
| Intersegment eliminations | | (3,936) | (0%) | _ | (4,543) | (0%) |
| Consolidated revenue | \$ <u></u> | 2,450,323 | 100% | _ \$ | 2,317,842 | 100% |
| Operating income | | | | | | |
| Intermodal | \$ | 131,097 | 64% | \$ | 32,445 | 27% |
| Dedicated | | 79,565 | 39% | | 59,416 | 48% |
| Integrated Capacity Solutions | | (11,843) | (6%) | | 16,142 | 13% |
| Truck | | 6,321 | 3% | | 14,737 | 12% |
| Other (1) | | (66) | 0% | | - | 0% |
| Operating income | \$ | 205,074 | 100% | - \$- | 122,740 | 100% |

Twelve Months Ended December 31

| | | 2019 | 9 | | 2018 | | | |
|-------------------------------|------------|-----------|-------|------|-----------|-------|--|--|
| | _ | _ | % Of | | _ | % Of | | |
| | | Amount | Total | | Amount | Total | | |
| Revenue | | | | | | | | |
| Intermodal | \$ | 4,744,636 | 52% | \$ | 4,716,649 | 55% | | |
| Dedicated | | 2,694,811 | 29% | | 2,163,155 | 25% | | |
| Integrated Capacity Solutions | | 1,348,336 | 15% | | 1,334,629 | 15% | | |
| Truck | | 389,301 | 4% | | 417,351 | 5% | | |
| Subtotal | _ | 9,177,084 | 100% | | 8,631,784 | 100% | | |
| Intersegment eliminations | | (11,826) | (0%) | | (16,910) | (0%) | | |
| Consolidated revenue | \$ <u></u> | 9,165,258 | 100% | \$ | 8,614,874 | 100% | | |
| Operating income | | | | | | | | |
| Intermodal | \$ | 447,479 | 61% | \$ | 400,999 | 59% | | |
| Dedicated | | 268,579 | 37% | | 193,419 | 29% | | |
| Integrated Capacity Solutions | | (11,088) | (2%) | | 50,167 | 7% | | |
| Truck | | 29,046 | 4% | | 36,568 | 5% | | |
| Other (1) | | (191) | (0%) | | (132) | (0%) | | |
| Operating income | \$ | 733,825 | 100% | - \$ | 681,021 | 100% | | |

⁽¹⁾ Includes corporate support activity

Operating Statistics by Segment (unaudited)

| | | | Ended December 3 | |
|---|----|---------------|------------------|---------------|
| | _ | 2019 | | 2018 |
| <u>Intermodal</u> | | | | |
| Loads | | 520,898 | | 512,935 |
| Average length of haul | | 1,707 | | 1,660 |
| Revenue per load | \$ | 2,433 | \$ | 2,463 |
| Average tractors during the period * | | 5,587 | | 5,632 |
| Tractors (end of period) | | | | |
| Company-owned | | 4,989 | | 5,017 |
| Independent contractor | | 570 | | 633 |
| Total tractors | | 5,559 | | 5,650 |
| Net change in trailing equipment during the period | | 54 | | 1,750 |
| Trailing equipment (end of period) | | 96,743 | | 94,902 |
| Average effective trailing equipment usage | | 92,571 | | 91,785 |
| <u>Dedicated</u> | | | | |
| Loads | | 945,907 | | 808,043 |
| Average length of haul | | 166 | | 173 |
| Revenue per truck per week** | \$ | 5,128 | \$ | 4,715 |
| Average trucks during the period*** | | 11,019 | | 9,914 |
| Trucks (end of period) | | | | |
| Company-owned | | 10,542 | | 9,652 |
| Independent contractor | | 40 | | 51 |
| Customer-owned (Dedicated operated) Total trucks | _ | 505 11,087 | | 412 10,115 |
| Trailing equipment (end of period) | | 28,118 | | 26.710 |
| Average effective trailing equipment usage | | 28,300 | | 27,014 |
| Integrated Capacity Solutions | | | | |
| Loads | | 328,060 | | 317,512 |
| Revenue per load | \$ | 1,148 | \$ | 1,088 |
| Gross profit margin | • | 10.6% | • | 16.9% |
| Employee count (end of period) | | 1,213 | | 1,142 |
| Approximate number of third-party carriers (end of period) | | 84,400 | | 73,100 |
| Marketplace for J.B. Hunt 360°: Approximate carrier tractor count (end of period) | | 682,000 | | 529,000 |
| Revenue (millions) | | 225.5 | | 174.4 |
| <u>Truck</u> | | | | |
| Loads | | 86,891 | | 95.747 |
| Average length of haul | | 396 | | 405 |
| Loaded miles (000) | | 34,388 | | 38,828 |
| Total miles (000) | | 42,544 | | 47,555 |
| Average nonpaid empty miles per load | | 94.1 | | 91.3 |
| Revenue per tractor per week** | \$ | 4,017 | \$ | 4,513 |
| Average tractors during the period * | | 1,875 | | 2,108 |
| Tractors (end of period) | | 0.1- | | |
| Company-owned | | 845 | | 1,139 |
| Independent contractor Total tractors | _ | 986 1,831 | | 973 2,112 |
| | | , - | | • |
| Trailers (end of period) | | 6,975 | | 6,800 |
| Average effective trailing equipment usage | | 6,444 | | 6,532 |

^{*} Includes company-owned and independent contractor tractors

** Using weighted workdays

*** Includes company-owned, independent contractor, and customer-owned trucks

Operating Statistics by Segment (unaudited)

Twelve Months Ended December 31

| | | | Ended December 31 | | |
|--|----|-----------|-------------------|-----------|--|
| | _ | 2019 | _ | 2018 | |
| <u>Intermodal</u> | | | | | |
| | | | | | |
| Loads | | 1,979,169 | | 2,049,014 | |
| Average length of haul | • | 1,679 | • | 1,648 | |
| Revenue per load | \$ | 2,397 | \$ | 2,302 | |
| Average tractors during the period * | | 5,635 | | 5,551 | |
| Tractors (end of period) | | | | | |
| Company-owned | | 4,989 | | 5,017 | |
| Independent contractor | | 570 | | 633 | |
| Total tractors | | 5,559 | | 5,650 | |
| Net change in trailing equipment during the period | | 1,841 | | 6,262 | |
| Trailing equipment (end of period) | | 96,743 | | 94,902 | |
| Average effective trailing equipment usage | | 86,836 | | 88,739 | |
| Dedicated | | | | | |
| | | | | | |
| Loads | | 3,615,580 | | 2,981,344 | |
| Average length of haul | • | 169 | • | 177 | |
| Revenue per truck per week** | \$ | 4,895 | \$ | 4,534 | |
| Average trucks during the period*** | | 10,725 | | 9,264 | |
| Trucks (end of period) | | | | | |
| Company-owned | | 10,542 | | 9,652 | |
| Independent contractor | | 40 | | 51 | |
| Customer-owned (Dedicated operated) | | 505 | | 412 | |
| Total trucks | | 11,087 | | 10,115 | |
| Trailing equipment (end of period) | | 28,118 | | 26,710 | |
| Average effective trailing equipment usage | | 28,147 | | 26,806 | |
| Integrated Capacity Solutions | | | | | |
| Loads | | 1,243,992 | | 1,234,632 | |
| Revenue per load | \$ | 1,084 | \$ | 1,081 | |
| Gross profit margin | Ψ | 13.1% | Ψ | 15.4% | |
| Employee count (end of period) | | 1,213 | | 1,142 | |
| Approximate number of third-party carriers (end of period) | | 84,400 | | 73,100 | |
| Marketplace for J.B. Hunt 360°: | | - 1, 100 | | | |
| Approximate carrier tractor count (end of period) | | 682,000 | | 529,000 | |
| Revenue (millions) | | 839.8 | | 557.8 | |
| Truck | | | | | |
| Loads | | 346,459 | | 355.038 | |
| Average length of haul | | 415 | | 427 | |
| Loaded miles (000) | | 143,511 | | 151,322 | |
| Total miles (000) | | 177,035 | | 181,718 | |
| Average nonpaid empty miles per load | | 96.9 | | 85.5 | |
| Revenue per tractor per week** | \$ | 3,917 | \$ | 4,148 | |
| Average tractors during the period* | · | 1,958 | • | 1,990 | |
| Tractors (end of period) | | | | | |
| Company-owned | | 845 | | 1,139 | |
| Independent contractor | | 986 | | 973 | |
| Total tractors | _ | 1,831 | | 2,112 | |
| Tables (and of a mind) | | 0.075 | | 2 222 | |
| Trailers (end of period) | | 6,975 | | 6,800 | |
| Average effective trailing equipment usage | | 6,497 | | 6,513 | |

^{*} Includes company-owned and independent contractor tractors
** Using weighted workdays
*** Includes company-owned, independent contractor, and customer-owned trucks

J.B. HUNT TRANSPORT SERVICES, INC. Condensed Consolidated Balance Sheets (in thousands) (unaudited)

| | December | 31, 2019 | December 31, 2018 | | |
|---|----------|--|--|-------------------|--|
| ASSETS | | | | | |
| Current assets: | | | | | |
| Cash and cash equivalents | \$ | 35,000 | \$ 7,6 | 600 | |
| Accounts Receivable | 1,0 | 11,829 | 1,051,6 | 698 | |
| Prepaid expenses and other | 4 | 34,470 | 443,6 | 883 | |
| Total current assets | 1,4 | 81,299 | 1,502,9 | 981 | |
| Property and equipment | 5,6 | 40,806 | 5,329,2 | 243 | |
| Less accumulated depreciation | 2,0 | 19,940 | 1,884, | 132 | |
| Net property and equipment | 3,6 | 20,866 | 3,445, | 111 | |
| Other assets, net | 3 | 68,689 | 143, | 555 | |
| | \$ 5,4 | 70,854 | \$ 5,091,6 | 647 | |
| Current liabilities: Current debt Trade accounts payable Claims accruals Accrued payroll Other accrued expenses | 2 | - 602,601 79,590 68,220 85,355 | \$ 250,7 709,7 275,7 80,9 35,8 | 736 139 922 | |
| Total current liabilities | | 35,766 | 1,352,3 | | |
| Long-term debt Other long-term liabilities Deferred income taxes | 1 6 | 95,740 73,241 99,078 | 898,; 96,(643, | 056 161 | |
| Stockholders' equity | | 67,029 70,854 | 2,101,3 \$ 5,091,6 | | |
| | φ 5,4 | 7 0,007 | Ψ 5,091,0 |) T (| |

Supplemental Data

(unaudited)

| | Dec | ember 31, 2019 | De | cember 31, 2018 | |
|--|-----|----------------|----|-----------------|--|
| Actual shares outstanding at end of period (000) | | 106,213 | | 108,711 | |
| Book value per actual share outstanding at end of period | \$ | 21.34 | \$ | 19.33 | |

| | _ | 2019 | 2018 | |
|---|----|-----------|-----------------|--|
| Net cash provided by operating activities (000) | \$ | 1,098,347 | \$ 1,087,841 | |
| Net capital expenditures (000) | \$ | 688,197 | \$ 885,485 | |