

| | | | | 20 | 22 | | | | | | 2023 | 3 | | | 2024 | |
|--|----|--------|------|--------|--------|-----|-----------|----|--------|-------|---------|--------|--------------|----|-----------|-------|
| | | | | unau | dited | | | | | | unaudit | ted | | | unaudi | ted |
| (in millions) | 1 | Q 22 | 2 | Q 22 | 3Q : | 22 | 4Q 22 | | 1Q 23 | 2Q | 23 | 3Q23 | 4Q23 | | 1Q 24 | 2Q 24 |
| ASSETS | | | | | | T | | | | | | | | _ | | |
| Current assets: | | | | | | | | | | | | | | | | |
| Cash and cash equivalents | \$ | 1,351 | \$ | 1,289 | \$ 1, | 000 | \$ 2,011 | \$ | 1,494 | \$ 1 | ,553 \$ | 927 | \$ 1,048 | \$ | 1,108 \$ | 920 |
| Short-term investments (a) | | 65 | | 38 | | 41 | 26 | | 24 | | 6 | 6 | 6 | | _ | 74 |
| Accounts receivable, net | | 614 | | 642 | | 628 | 671 | | 665 | | 741 | 690 | 734 | | 635 | 641 |
| Inventory, net | | 465 | | 518 | | 559 | 568 | | 586 | | 617 | 615 | 587 | | 584 | 561 |
| Prepaid expenses and other current assets | | 260 | | 404 | | 259 | 285 | | 403 | | 306 | 268 | 234 | | 256 | 263 |
| Total current assets | | 2,755 | | 2,891 | 2, | 487 | 3,561 | | 3,172 | 3 | ,223 | 2,506 | 2,609 | | 2,583 | 2,459 |
| Property and equipment, net | | 1,034 | | 1,055 | 1, | 068 | 1,091 | | 1,082 | 1 | ,069 | 1,040 | 1,007 | | 964 | 859 |
| Operating lease right-of-use assets | | 706 | | 693 | | 680 | 653 | | 658 | | 638 | 581 | 544 | | 550 | 460 |
| Goodwill | | 7,113 | | 7,158 | 3, | 238 | 3,239 | | 3,239 | 3 | ,239 | 2,527 | 2,545 | | 2,545 | 1,079 |
| Intangible assets, net | | 3,209 | | 3,202 | 3, | 335 | 3,285 | | 3,237 | 3 | ,188 | 3,029 | 2,993 | | 2,940 | 278 |
| Deferred tax assets, net (b) | | _ | | _ | | _ | _ | | _ | | _ | _ | _ | | _ | 632 |
| Other assets | | 457 | | 449 | | 448 | 423 | | 423 | | 417 | 439 | 413 | | 458 | 314 |
| Total assets | \$ | 15,274 | \$ ^ | 15,448 | \$ 11, | 256 | \$ 12,252 | \$ | 11,811 | \$ 11 | ,774 \$ | 10,122 | \$ 10,111 | \$ | 10,040 \$ | 6,081 |
| | | | | | | | | | | | | | | | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | | | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | | | | | | | |
| Accounts payable | \$ | 291 | \$ | 282 | \$ | 281 | \$ 293 | \$ | 242 | \$ | 244 \$ | 240 | \$ 245 | \$ | 201 \$ | 199 |
| Accrued liabilities | | 700 | | 1,354 | 1, | 142 | 1,232 | | 1,239 | 1 | ,309 | 1,242 | 1,325 | | 1,273 | 1,265 |
| Term debt, current portion | | 499 | | 499 | | 499 | 500 | | _ | | _ | _ | _ | | _ | 744 |
| Convertible senior notes, current portion | | _ | | 746 | | 747 | 748 | | 749 | | 750 | _ | _ | | _ | _ |
| Total current liabilities | | 1,490 | | 2,881 | 2, | 669 | 2,773 | | 2,230 | 2 | ,303 | 1,482 | 1,570 | | 1,474 | 2,208 |
| Operating lease liabilities | | 803 | | 775 | | 748 | 744 | | 747 | | 726 | 698 | 687 | | 700 | 616 |
| Term debt | | 495 | | 495 | | 495 | 1,487 | | 1,487 | 1 | ,488 | 1,489 | 1,489 | | 1,490 | 1,490 |
| Convertible senior notes | | 746 | | _ | | - | _ | | _ | | _ | _ | _ | | _ | _ |
| Other long-term liabilities | | 845 | | 853 | | 613 | 649 | | 654 | | 702 | 555 | 620 | | 642 | 331 |
| Stockholders' equity | | 10,895 | | 10,444 | 6, | 731 | 6,599 | _ | 6,693 | 6 | ,555 | 5,898 | 5,745 | | 5,734 | 1,436 |
| Total liabilities and stockholders' equity | \$ | 15,274 | \$ ^ | 15,448 | \$ 11, | 256 | \$ 12,252 | \$ | 11,811 | \$ 11 | ,774 \$ | 10,122 | \$ 10,111 | \$ | 10,040 \$ | 6,081 |
| | | | | | | | | | | | | | | | | |



| | | | 2022 | | | | | 2023 | | | | 20 | 24 |
|---|----------|-----------|---------------------------------------|-----------|-----------|----------|---------------------------------------|-----------|-----------|-----------|-----|--------|------------|
| | | una | udited | | | | | unaudited | | | | unau | |
| (in millions, except per share amounts and %) | 1Q 22 | 2Q 22 | 3Q 22 | 4Q 22 | FY 22 | 1Q 23 | 2Q 23 | 3Q 23 | 4Q 23 | FY 23 | ı | 1Q 24 | 2Q 24 |
| Revenue: | | | | | | | | | | | ı — | | |
| Product revenue | \$ 1,070 | \$ 1,006 | \$ 963 | \$ 913 | \$ 3,953 | \$ 922 | \$ 1,001 | \$ 941 | \$ 923 | \$ 3,787 | \$ | 876 | \$ 927 |
| Service and other revenue | 153 | 156 | 152 | 170 | 631 | 165 | 175 | 178 | 199 | 717 | | 200 | 185 |
| Total revenue | 1,223 | 1,162 | 1,115 | 1,083 | 4,584 | 1,087 | 1,176 | 1,119 | 1,122 | 4,504 | l — | 1,076 | 1,112 |
| | | , | · · · · · · · · · · · · · · · · · · · | , | | | · · · · · · · · · · · · · · · · · · · | , | , | · | l — | | |
| Cost of revenue: | | | | | | | | | | | 1 | | |
| Cost of product revenue | 299 | 286 | 280 | 279 | 1,144 | 285 | 305 | 293 | 293 | 1,177 | 1 | 255 | 250 |
| Cost of service and other revenue | 69 | 69 | 72 | 84 | 295 | 99 | 91 | 95 | 108 | 392 | 1 | 106 | 95 |
| Amortization of acquired intangible assets | 40 | 40 | 46 | 48 | 173 | 48 | 48 | 47 | 47 | 191 | 1 | 48 | 46 |
| Total cost of revenue | 408 | 395 | 398 | 411 | 1,612 | 432 | 444 | 435 | 448 | 1,760 | l — | 409 | 391 |
| Gross profit | 815 | 767 | 717 | 672 | 2,972 | 655 | 732 | 684 | 674 | 2,744 | l — | 667 | 721 |
| • | | | | | | | | | | · | l — | | |
| Operating expense: | | | | | | | | | | | 1 | | |
| Research and development | 323 | 327 | 325 | 346 | 1,321 | 341 | 358 | 315 | 341 | 1,354 | 1 | 339 | 325 |
| Selling, general and administrative | 308 | 410 | 146 | 432 | 1,297 | 378 | 450 | 303 | 485 | 1,612 | 1 | 439 | 147 |
| Goodwill and intangible impairment | _ | _ | 3,914 | _ | 3,914 | _ | _ | 821 | 6 | 827 | 1 | _ | 1,886 |
| Legal contingency and settlement | _ | 609 | (11) | 21 | 619 | _ | 12 | (1) | 6 | 20 | 1 | _ | _ |
| Total operating expense | 631 | 1,346 | 4,374 | 799 | 7,151 | 719 | 820 | 1,438 | 838 | 3,813 | l — | 778 | 2,358 |
| Income (loss) from operations | 184 | (579) | (3,657) | (127) | (4,179) | (64) | (88) | (754) | (164) | (1,069) | l — | (111) | (1,637) |
| Other (expense) income, net | (44) | (58) | (15) | (41) | (157) | (14) | (1) | (28) | (4) | (48) | 1 | 2 | (339) |
| Income (loss) before income taxes | 140 | (637) | (3,672) | (168) | (4,336) | (78) | (89) | (782) | (168) | (1,117) | l — | (109) | (1,976) |
| Provision (benefit) for income taxes | 54 | (102) | 144 | (28) | 68 | (81) | 145 | (28) | 8 | 44 | 1 | 17 | 12 |
| Net income (loss) | \$ 86 | \$ (535) | \$(3,816) | \$ (140) | \$(4,404) | \$ 3 | \$ (234) | \$ (754) | \$ (176) | \$(1,161) | \$ | (126) | \$ (1,988) |
| Earnings (loss) per share: | | | | | | | | | | | ı — | | |
| Basic | \$ 0.55 | \$ (3.40) | \$(24.26) | \$ (0.89) | \$(28.00) | \$ 0.02 | \$ (1.48) | \$ (4.77) | \$ (1.11) | \$ (7.34) | \$ | (0.79) | \$ (12.48) |
| Diluted | \$ 0.55 | \$ (3.40) | \$(24.26) | \$ (0.89) | \$(28.00) | \$ 0.02 | \$ (1.48) | \$ (4.77) | \$ (1.11) | \$ (7.34) | \$ | (0.79) | \$ (12.48) |
| Shares used in computing earnings (loss) per share: | | | | | | | | | | | 1 | | |
| Basic | 157 | 157 | 157 | 158 | 157 | 158 | 158 | 158 | 159 | 158 | 1 | 159 | 159 |
| Diluted | 159 | 157 | 157 | 158 | 157 | 158 | 158 | 158 | 159 | 158 | 1 | 159 | 159 |
| | | | | | | | | | | | ı | | |
| Gross margin | 67 | % 66 | % 64 % | 62 % | 65 % | 60 % | 62 % | 61 % | 60 % | 61 % | 1 | 62 % | 65 % |
| R&D as % of revenue | 26 | % 28 | % 29 ⁹ | 6 32 % | 29 % | 31 % | 6 30 % | 28 % | 30 % | 30 % | 1 | 31 % | 29 % |
| SG&A as % of revenue | 25 | % 35 | % 13 ⁹ | 6 40 % | 28 % | 35 % | 6 38 % | 27 % | 43 % | 36 % | 1 | 41 % | 13 % |
| Legal contingency and settlement as % of revenue | _ | % 52 | % (1)% | 6 2 % | 13 % | <u> </u> | 6 1% | — % | 1 % | 6 | 1 | — % | — % |
| Goodwill and intangible impairment as % of revenue | _ | % - | % 351 % | 6 — % | 85 % | <u> </u> | 6 — % | 73 | 1 % | 18 % | 1 | — % | 170 % |
| Operating expenses as % of revenue | 52 | % 116 | % 392 % | 6 74 % | 156 % | 66 % | 6 70 % | 128 % | 5 75 % | 85 % | ı | 72 % | 212 % |
| Operating margin | 15 | % (50) | % (328)% | 6 (12)% | (91)% | (6)% | (8)% | (67)% | (15)% | (24)% | ĺ | (10)% | (147)% |
| Tax rate | 38 | % 16 | % (4)% | 6 17 % | (2)% | 104 % | 6 (164)% | 4 % | (5)% | (4)% | ĺ | (15)% | (1)% |
| | | | | | | • | | | | | | | |



See reconciliations between GAAP and non-GAAP tables within this workbook for reconciliations of the non-GAAP financial measures to GAAP

| | | | | | 2022 | | | | | | | | | 2023 | | | | | | 2 | 024 | |
|---|--------|------|------------------|----------|----------------|-----|----------------|-------------------|----|----------------|----|----------------|----|----------------|--------|----------------|-------------|--------|----|----------------|-----|----------------|
| (in millions, except per share amounts and %) Revenue | 1Q: | | 2Q 22 3 1.162 | <u>.</u> | 3Q 22 1.115 | ¢ : | 4Q 22 1,083 | FY 22 \$ 4,584 | _ | 1Q 23 1.087 | \$ | 2Q 23 1.176 | ţ | 3Q 23 1.119 | | 4Q 23 1,122 | F` \$ 4, | Y 23 | _ | 1Q 24 1.076 | | 2Q 24 1,112 |
| Gross profit | \$ 85 | | 807 | \$ | 763 | \$ | 721 | \$ 3,145 | \$ | 703 | \$ | 782 | \$ | 732 | \$ | , | \$ 2, | · | \$ | 716 | \$ | 767 |
| Research and development expense | \$ 32 | 23 5 | 327 | \$ | 324 | \$ | 339 | \$ 1,313 | \$ | 339 | \$ | 345 | \$ | 312 | \$ | 329 | \$ 1, | ,325 | \$ | 335 | \$ | 325 |
| Selling, general and administrative expense | \$ 32 | 20 9 | 339 | \$ | 336 | \$ | 351 | \$ 1,346 | \$ | 343 | \$ | 355 | \$ | 328 | \$ | 342 | \$ 1, | ,367 | \$ | 349 | \$ | 358 |
| Operating profit | \$ 2 | 12 5 | 141 | \$ | 102 | \$ | 31 | \$ 487 | \$ | 21 | \$ | 82 | \$ | 93 | \$ | 51 | \$ | 247 | \$ | 33 | \$ | 84 |
| Net income | \$ 16 | S9 S | 91 | \$ | 54 | \$ | 22 | \$ 336 | \$ | 13 | \$ | 50 | \$ | 52 | \$ | 22 | \$ | 137 | \$ | 14 | \$ | 57 |
| Diluted EPS | \$ 1.0 | 7 9 | 0.57 | \$ | 0.34 | \$ | 0.14 | \$ 2.12 | \$ | 0.08 | \$ | 0.32 | \$ | 0.33 | \$ | 0.14 | \$ (| 0.86 | \$ | 0.09 | \$ | 0.36 |
| Tax rate (a) | 17 | .8 % | 25.8 | % | 43.2 | % | 29.3 % | 26.0 % | J | 27.3 % | 6 | 39.3 % | 6 | 39.7 % | o O | 55.4 % | | 41.8 % | | 46.4 | 6 | 22.3 % |

All amounts in tables are rounded to the nearest millions, except as otherwise noted. As a result, certain amounts may not recalculate using the rounded amounts provided.

(a) Refer to our "Reconciliation between GAAP and Non-GAAP Tax Provision."



See reconciliations between GAAP and non-GAAP tables within this workbook for reconciliations of the non-GAAP financial measures to GAAP

| | | | | 2022 | | | | | | | | 2023 | | | | | 2 | 024 | |
|---|-------------|----|--------|------|-------|-------|----|-------|----|-------|----------|----------|--------|------------|----------|----|--------|-----|--------|
| (in millions, except per share amounts and %) | 1Q 22 | 2 | 2Q 22 | 3Q 2 | 2 | 4Q 22 | Г | FY 22 | Ì | 1Q 23 | 2Q 23 | 3Q 23 | 4Q 23 | 3 [| FY 23 | 1 | 1Q 24 | : | 2Q 24 |
| Revenue (a) | \$ 1,221 | \$ | 1,156 | 1,1 | 10 \$ | 1,065 | \$ | 4,553 | \$ | 1,076 | \$ 1,159 | \$ 1,106 | \$ 1,0 | 97 | \$ 4,438 | \$ | 1,056 | \$ | 1,092 |
| Gross profit | \$ 857 | \$ | 807 \$ | 5 7 | 65 \$ | 717 | \$ | 3,146 | \$ | 701 | \$ 777 | \$ 730 | \$ 7 | 10 | \$ 2,918 | \$ | 708 | \$ | 758 |
| Research and development expense | \$ 238 | \$ | 249 \$ | 2 | 52 \$ | 257 | \$ | 996 | \$ | 257 | \$ 261 | \$ 235 | \$ 2 | 48 | \$ 1,001 | \$ | 237 | \$ | 241 |
| Selling, general and administrative expense | \$ 267 | \$ | 270 \$ | 2 | 62 \$ | 271 | \$ | 1,069 | \$ | 257 | \$ 270 | \$ 246 | \$ 2 | 59 | \$ 1,032 | \$ | 254 | \$ | 275 |
| Operating profit | \$ 352 | \$ | 288 \$ | 2 | 51 \$ | 190 | \$ | 1,081 | \$ | 187 | \$ 245 | \$ 249 | \$ 2 | 03 | \$ 885 | \$ | 218 | \$ | 242 |
| Net income | * | | * | * | | * | | * | | * | * | * | * | - 1 | \$ 634 | \$ | 155 | \$ | 174 |
| Diluted EPS | * | | * | * | | * | | * | l | * | * | * | * | - 1 | \$ 4.00 | \$ | 0.98 | \$ | 1.09 |
| Tax rate (b) | * | | * | * | | * | | * | l | * | * | * | * | | 26.5 % | | 25.7 % | 6 | 24.2 % |

⁽a) Amounts include intercompany revenue between segments, which is eliminated in consolidation.

⁽b) Refer to our "Reconciliation between GAAP and Non-GAAP Tax Provision."



Consolidated Reconciliation Between GAAP and Non-GAAP Net Income (Loss) and Diluted Earnings (Loss) Per Share unaudited

| | | | | 2022 | | | | | | 2023 | | | | 2024 | |
|---|----|---------|-----------|------------|--------|------------|----|---------|----------|----------|--------|------------|----|----------|---------|
| (in millions account non-phone amounts) | | 0.22 | 20.22 | 20.22 | 10.00 | FY 22 | | 10.00 | 2022 | 20.22 | 40.00 | FY 23 | 4. | 2.24 | 20.24 |
| (in millions, except per share amounts) Table 1: Consolidated reconciliation between GAAP and Non-GAAP diluted | _ | Q 22 | 2Q 22 | 3Q 22 | 4Q 22 | FY 22 | _ | 1Q 23 2 | 2Q23 | 3Q 23 | 4Q 23 | FY 23 | | Q 24 | 2Q 24 |
| earnings (loss) per share | | | | | | | | | | | | | | | |
| GAAP earnings (loss) per share - diluted | \$ | 0.55 \$ | (3.40) \$ | (24.26) \$ | (0.89) | \$ (28.00) | \$ | 0.02 \$ | (1.48)\$ | (4.77)\$ | (1.11) | \$ (7.34) | \$ | (0.79)\$ | (12.48) |
| Cost of revenue (b) | | 0.25 | 0.25 | 0.29 | 0.31 | 1.10 | | 0.30 | 0.32 | 0.30 | 0.30 | 1.24 | | 0.31 | 0.29 |
| Research and development costs (b) | | _ | _ | 0.01 | 0.04 | 0.05 | | 0.01 | 0.08 | 0.02 | 0.08 | 0.18 | | 0.03 | _ |
| Selling, general and administrative costs (b) | | (80.0) | 0.45 | (1.22) | 0.51 | (0.31) | | 0.22 | 0.60 | (0.16) | 0.90 | 1.54 | | 0.57 | (1.33) |
| Legal contingency and settlement (b) | | _ | 3.88 | (0.07) | 0.14 | 3.94 | | _ | 0.08 | (0.01) | 0.04 | 0.13 | | _ | _ |
| Goodwill and intangible impairment (b) | | _ | _ | 24.89 | _ | 24.93 | | _ | _ | 5.20 | 0.04 | 5.23 | | _ | 11.84 |
| Other expense (income), net (b) | | 0.24 | 0.24 | 0.04 | 0.26 | 0.78 | | 0.08 | 0.01 | 0.14 | 0.01 | 0.23 | | (0.05) | 2.06 |
| Incremental non-GAAP tax expense (d) | | (0.07) | (0.89) | 0.48 | (0.31) | (0.83) | | (0.32) | 0.27 | (0.65) | (0.28) | (0.96) | | (80.0) | (0.65) |
| Income tax provision (e) | | 0.03 | 0.01 | _ | 0.09 | 0.11 | | 0.05 | _ | 0.01 | 0.18 | 0.23 | | _ | 0.01 |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (c) | | 0.15 | 0.04 | 0.19 | (0.01) | 0.38 | | (0.28) | 0.44 | 0.24 | (0.01) | 0.38 | | 0.11 | 0.62 |
| Effect of dilutive shares (f) | | _ | (0.01) | (0.01) | _ | (0.03) | | _ | _ | _ | _ | _ | | _ | _ |
| Non-GAAP earnings per share - diluted (a) | \$ | 1.07 \$ | 0.57 \$ | 0.34 \$ | 0.14 | \$ 2.12 | \$ | 0.08 \$ | 0.32 \$ | 0.32 \$ | 0.15 | \$ 0.86 | \$ | 0.10 \$ | 0.36 |
| | | | | | | | | | | | | | | | |
| GAAP diluted shares | | 159 | 157 | 157 | 158 | 157 | | 158 | 158 | 158 | 159 | 158 | | 159 | 159 |
| Non-GAAP dilutive shares (f) | | | 2 | 2 | | 2 | _ | | | | _ | _ | | | |
| Non-GAAP diluted shares | _ | 159 | 159 | 159 | 158 | 159 | _ | 158 | 158 | 158 | 159 | 158 | _ | 159 | 159 |
| Table 2: Consolidated reconciliation between GAAP and Non-GAAP net income (loss) | | | | | | | | | | | | | | | |
| GAAP net income (loss) | \$ | 86 \$ | (535)\$ | (3,816)\$ | (140) | \$ (4,404) | \$ | 3 \$ | (234) \$ | (754)\$ | (176) | \$ (1,161) | \$ | (126)\$ | (1,988) |
| Cost of revenue (b) | | 40 | 40 | 46 | 49 | 173 | | 48 | 50 | 48 | 48 | 196 | | 49 | 46 |
| Research and development costs (b) | | _ | _ | 1 | 7 | 8 | | 2 | 13 | 3 | 12 | 29 | | 4 | _ |
| Selling, general and administrative costs (b) | | (12) | 71 | (191) | 81 | (48) | | 35 | 95 | (24) | 143 | 244 | | 91 | (211) |
| Legal contingency and settlement (b) | | _ | 609 | (11) | 21 | 619 | | _ | 12 | (1) | 6 | 20 | | _ | _ |
| Goodwill and intangible impairment (b) | | _ | _ | 3,914 | _ | 3,914 | | _ | _ | 821 | 6 | 827 | | _ | 1,886 |
| Other expense (income), net (b) | | 38 | 38 | 7 | 41 | 124 | | 11 | 2 | 22 | 1 | 36 | | (8) | 328 |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (c) | | 24 | 6 | 30 | (1) | 60 | | (44) | 69 | (102) | (2) | 61 | | 17 | 99 |
| Incremental non-GAAP tax expense (d) | | (11) | (139) | 74 | (51) | (129) | | (50) | 43 | 1 | (44) | (152) | | (13) | (104) |
| Income tax (benefit) provision (e) | | 4 | 1 | _ | 15 | 19 | | 8 | _ | 38 | 28 | 37 | | _ | 1 |
| Non-GAAP net income (a) | \$ | 169 \$ | 91 \$ | 54 \$ | 22 | \$ 336 | \$ | 13 \$ | 50 \$ | 52 \$ | 22 | \$ 137 | \$ | 14 \$ | 57 |
| Add: Interest expense on convertible notes, net of tax (g) | | | | 1 | _ | 2 | _ | _ | _ | | _ | _ | | _ | _ |
| Non-GAAP net income for diluted earnings per share | \$ | 169 \$ | 91 \$ | 55 \$ | 22 | \$ 338 | \$ | 13 \$ | 50 \$ | 52 \$ | 22 | \$ 137 | \$ | 14 \$ | 57 |
| | | | | | | | | | | | | | | | |

⁽a) Non-GAAP net income and diluted earnings per share exclude the effects of the pro forma adjustments as detailed above. Non-GAAP net income and diluted earnings per share are key components of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing our past and future operating performance.

⁽b) Refer to the Itemized Reconciliations between GAAP and Non-GAAP Results of Operations for the components of these amounts.

⁽c) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of U.S. foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.

⁽d) Incremental non-GAAP tax expense reflects the tax impact of the non-GAAP adjustments listed.

⁽e) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.

⁽f) In loss periods, GAAP basic loss per share and diluted loss per share are identical since the effect of potentially dilutive shares is anti-dilutive and therefore excluded. For non-GAAP diluted earnings per share, the impact of potentially dilutive shares from our convertible senior notes and equity awards is included and is calculated based on the sum of weighted-average common shares and potentially dilutive shares outstanding during 2022.

⁽g) Amount represents interest expense on the 2023 Convertible Senior Notes, net of any income tax effects, which is added back to the numerator used to calculate non-GAAP diluted earnings per share, for purposes of the if-converted method, as it would have a dilutive effect on the calculation of non-GAAP diluted earnings per share.



Core Illumina Reconciliation Between GAAP and Non-GAAP Net Income and Diluted Earnings Per Share unaudited

| | - : | 2023 | | 2024 | 1 |
|--|----------|--------|----|---------|--------|
| | \equiv | | | | |
| (in millions, except per share amounts) | F | FY23 | 1 | Q 24 | 2Q 24 |
| Table 3: Core Illumina reconciliation between GAAP and Non-GAAP diluted earnings per share | | | | | |
| GAAP earnings per share - diluted | \$ | 1.70 | \$ | 0.44 \$ | 0.41 |
| Cost of revenue (b) | | 0.39 | | 0.09 | 0.10 |
| Research and development costs (b) | | 0.18 | | 0.03 | _ |
| Selling, general and administrative costs (b) | | 1.36 | | 0.52 | (1.35) |
| Goodwill and intangible impairment (b) | | 0.04 | | _ | _ |
| Legal contingency and settlement (b) | | 0.13 | | _ | _ |
| Other expense (income), net (b) | | 0.23 | | (0.05) | 2.06 |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (c) | | 0.28 | | 80.0 | 0.12 |
| Incremental non-GAAP tax expense (d) | | (0.54) | | (0.13) | (0.26) |
| Income tax provision (e) | | 0.23 | | _ | 0.01 |
| Non-GAAP earnings per share - diluted (a) | \$ | 4.00 | \$ | 0.98 \$ | 1.09 |
| Table 4: Core Illumina reconciliation between GAAP and Non-GAAP net income | | | | | |
| GAAP net income | \$ | 269 | \$ | 70 \$ | 66 |
| Cost of revenue (b) | | 62 | | 15 | 15 |
| Research and development costs (b) | | 29 | | 4 | _ |
| Selling, general and administrative costs (b) | | 216 | | 83 | (215) |
| Goodwill and intangible impairment (b) | | 6 | | _ | _ |
| Legal contingency and settlement (b) | | 20 | | _ | _ |
| Other expense (income), net (b) | | 36 | | (8) | 328 |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (c) | | 45 | | 13 | 20 |
| Incremental non-GAAP tax expense (d) | | (86) | | (22) | (41) |
| Income tax provision (e) | | 37 | | | 1 |
| Non-GAAP net income (a) | \$ | 634 | \$ | 155 \$ | 174 |
| | | | | | |

- (a) Non-GAAP net income and diluted earnings per share exclude the effects of the pro forma adjustments as detailed above. Non-GAAP net income and diluted earnings per share are key components of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing our past and future operating performance.
- (b) Refer to the Itemized Reconciliations between GAAP and Non-GAAP Results of Operations for the components of these amounts.
- (c) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of U.S. foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.
- $\hbox{(d) Incremental non-GAAP tax expense reflects the tax impact of the non-GAAP adjustments listed. } \\$
- (e) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.



<u>Table 5: Itemized Reconciliation Between GAAP and Non-GAAP Results of Operations unaudited</u>

| | | | | | | | | 20 |)24 | | | | | | | |
|--|----------|--------|----------|-------|-------------|----------|----------|-----------|-----------|-------|-----------|---------|----------|-----------|-----------|------------|
| (in millions) | | | | 10 | 24 | | | | | | | 20 | 24 | | | |
| (iii iiiiiioiis) | Core II | lumina | | GRAIL | Elimination | าร | Cons | solidated | Core Illu | mina | | GRAIL | | ninations | Co | nsolidated |
| GAAP gross profit (loss) (b) | \$ | 693 | \$ | (21) | | (4) | \$ | 667 | \$ | 743 | \$ | (16) | | (6) | | 721 |
| Amortization of acquired intangible assets | | 15 | | 34 | | | | 49 | | 15 | | 31 | | | | 46 |
| Non-GAAP gross profit (a) | \$ | 708 | \$ | 12 | \$ | (4) | \$ | 716 | \$ | 758 | \$ | 15 | \$ | (6) | \$ | 767 |
| CAAD | \$ | 241 | \$ | 101 | \$ | (3) | \$ | 339 | \$ | 241 | \$ | 88 | \$ | (4) | • | 325 |
| GAAP research and development expense Restructuring (g) | Þ | (1) | Ф | 101 | Þ | (3) | Ф | (1) | Þ | 241 | Ф | 00 | Ф | (4) | Ф | 323 |
| IPR&D impairment (i) | | (3) | | | | Ξ. | | (3) | | | | | | | | |
| Non-GAAP research and development expense | \$ | 237 | \$ | 101 | \$ | (3) | \$ | 335 | \$ | 241 | \$ | 88 | \$ | (4) | \$ | 325 |
| Their er a recountry and development expense | <u> </u> | | <u></u> | | <u> </u> | (0) | <u> </u> | | <u> </u> | | Ť | | <u> </u> | (. , | Ť | 020 |
| GAAP selling, general and administrative expense | \$ | 336 | \$ | 104 | \$ | (1) | \$ | 439 | \$ | 60 | \$ | 88 | \$ | (1) | \$ | 147 |
| Amortization of acquired intangible assets | | _ | | (1) | - | _ | | (1) | | _ | | (1) | | _ | | (1) |
| Contingent consideration liabilities (c) | | (16) | | _ | - | _ | | (16) | | 271 | | | | _ | | 271 |
| Acquisition-related expenses (d) | | (25) | | (6) | | _ | | (31) | | (46) | | (3) | | _ | | (49) |
| Restructuring (g) | | (34) | | (1) | | _ | | (35) | | (3) | | _ | | _ | | (3) |
| Accrued interest on EC fine (h) | • | (7) | • | | • | <u>-</u> | • | (7) | • | (7) | _ | | • | - (4) | • | (7) |
| Non-GAAP selling, general and administrative expense | \$ | 254 | <u> </u> | 96 | \$ | (1) | \$ | 349 | 2 | 275 | <u>\$</u> | 84 | \$ | (1) | <u>\$</u> | 358 |
| GAAP goodwill and intangible impairment | \$ | _ | \$ | _ | \$ | _ | \$ | _ | \$ | _ | \$ | 1.886 | \$ | _ | \$ | 1.886 |
| Goodwill impairment (i) | • | _ | Ψ. | _ | ٠. | _ | • | _ | • | _ | * | (1,466) | • | _ | • | (1,466) |
| Intangible (IPR&D) impairment (i) | | _ | | _ | | _ | | _ | | _ | | (420) | | _ | | (420) |
| Non-GAAP goodwill and intangible impairment | \$ | | \$ | _ | \$ - | | \$ | | \$ | _ | \$ | | \$ | _ | \$ | |
| | | | | | | | | | | | _ | | | | | |
| GAAP operating profit (loss) | \$ | 116 | \$ | (226) | \$ - | _ | \$ | (111) | \$ | 442 | \$ | (2,078) | \$ | (1) | \$ | (1,637) |
| Cost of revenue | | 15 | | 34 | - | _ | | 49 | | 15 | | 31 | | _ | | 46 |
| Research and development costs | | 4 | | _ | | _ | | 4 | | — | | _ | | _ | | |
| Selling, general, and administrative costs | | 83 | | 8 | | _ | | 91 | | (215) | | 4 | | _ | | (211) |
| Goodwill and intangible impairment | • | | _ | (405) | • | _ | _ | | • | | _ | 1,886 | _ | - (4) | • | 1,886 |
| Non-GAAP operating profit (loss) (a) | \$ | 218 | \$ | (185) | \$ - | = | \$ | 33 | \$ | 242 | \$ | (157) | \$ | (1) | \$ | 84 |
| GAAP other (expense) income, net | \$ | (1) | \$ | 3 | \$ | _ | \$ | 2 | \$ | (341) | \$ | 2 | \$ | _ | \$ | (339) |
| Strategic investment related gain (loss), net (e) | • | (6) | Ψ. | _ | ٠. | _ | • | (6) | • | 334 | Ψ. | _ | • | _ | • | 334 |
| Gain on Helix contingent value right (f) | | (3) | | _ | | _ | | (3) | | (8) | | _ | | _ | | (8) |
| Foreign currency loss on EC fine (j) | | 1 | | _ | | _ | | 1 | | 2 | | _ | | _ | | 2 |
| Non-GAAP other (expense) income, net (a) | \$ | (9) | \$ | 3 | \$ - | = | \$ | (6) | \$ | (13) | \$ | 2 | \$ | _ | \$ | (11) |
| | | | _ | | | _ | | | | | _ | | | | _ | |

All amounts in tables are rounded to the nearest millions, except as otherwise noted. As a result, certain amounts may not recalculate using the rounded amounts provided.

(a) Non-GAAP net income and diluted earnings per share exclude the effects of the pro forma adjustments as detailed above. Non-GAAP net income and diluted earnings per share are key components of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing our past and future operating performance.

- (b) Reconciling amounts are recorded in cost of revenue.
- (c) Amounts consist primarily of fair value adjustments for our contingent consideration liability related to GRAIL.
- (d) Amounts consist primarily of legal and other expenses related to the acquisition and divestiture of GRAIL.
- (e) Amounts consist primarily of mark-to-market adjustments and impairments from our strategic investments.
- (f) Amounts consist of fair value adjustments related to our Helix contingent value right.
- (g) Amounts consist primarily of lease and other asset impairments, as well as employee severance costs, related to restructuring activities.
- (h) Amounts consist of accrued interest on the fine imposed by the European Commission.
- (i) Amounts consist of goodwill and IPR&D intangible asset impairments related to GRAIL and an IPR&D intangible asset impairment related to Core Illumina.
- (j) Amounts consist of unrealized gains/losses related to foreign currency balance sheet remeasurement of the EC fine liability and unrealized/realized mark-to-market gains/losses on the hedge associated with the EC fine.



| | 2023 | |
|--|--|---|
| (in millions) | 10.23 20.23 30.23 40.23 FY.23 | |
| GAAP gross profit (loss) (b) Amortization of acquired intangible assets Restructuring (g) Non-GAAP gross profit (a) | | inations Consolidated \$ 2,744 |
| GAAP research and development expense Acquisition-related expenses (d) Restructuring (g) Non-GAAP research and development expense | \$ 259 \$ 86 \$ (4) \$ 341 \$ 274 \$ 89 \$ (5) \$ 358 \$ 238 \$ 79 \$ (2) \$ 315 \$ 260 \$ 84 \$ (3) \$ 341 \$ 1,030 \$ 338 \$ (1) \$ (1) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (14) \$ 1,354 — (2) — (27) (14) \$ 1,325 |
| GAAP selling, general and administrative expense Amortization of acquired intangible assets Contingent consideration liabilities (c) Acquisition-related expenses (d) Restructuring (g) Legal contingency and settlement (h) Proxy contest Non-GAAP selling, general and administrative expense | \$ 286 \$ 93 \$ \$ (1) \$ 378 \$ 359 \$ 91 \$ - \$ 450 \$ 216 \$ 87 \$ - \$ 303 \$ 391 \$ 94 \$ - \$ 485 \$ (1) \$ 378 \$ 359 \$ 91 \$ - \$ 450 \$ 216 \$ 87 \$ - \$ 303 \$ 391 \$ 94 \$ - \$ 485 \$ 51,248 \$ 366 \$ \$ 1 - \$ 10 \$ 10 \$ 10 \$ 10 \$ 10 \$ 10 \$ | (2) \$ 1,612 - (5) - 24 - (109) - (123) - (32) (2) \$ 1,367 |
| GAAP goodwill and intangible impairment Goodwill impairment (i) Intangible (IPR&D) impairment (i) Non-GAAP goodwill and intangible impairment | \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | - \$ 827 - (712) - (115) - \$ - |
| GAAP legal contingency and settlement Legal contingency and settlement (h) Non-GAAP legal contingency and settlement | \$ - \$ - \$ - \$ - \$ 12 \$ - \$ - \$ 12 \$ (1) \$ - \$ - \$ (1) \$ 6 \$ - \$ - \$ 6 20 \$ - \$ - \$ - \$ - \$ 6 20 \$ - \$ - \$ 5 | - \$ 20 - (20) - \$ - |
| GAAP operating profit (loss) Cost of revenue Research and development costs Selling, general, and administrative costs Goodwill and intangible impairment Legal contingency and settlement Non-GAAP operating profit (loss) (a) | \$ 142 \$ (204) \$ (2) \$ (64) \$ 115 \$ (204) \$ 1 \$ (88) \$ 262 \$ (1,015) \$ (1) \$ (754) \$ 33 \$ (197) \$ - \$ (164) \$ 552 \$ (1,621) \$ 14 34 - 48 17 33 - 50 15 33 - 48 15 33 - 48 15 33 - 48 15 20 10 10 10 10 10 10 10 10 10 10 10 10 10 | - \$ (1,069) - 196 - 29 - 244 - 827 - 20 - \$ 247 |
| GAAP other (expense) income, net Strategic investment related loss, net (e) Gain on Helix contingent value right (f) Unrealized foreign currency loss on EC fine (j) Non-GAAP other (expense) income, net (a) | \$ (17) \$ 2 \$ - \$ (14) \$ (3) \$ 2 \$ - \$ (11) \$ (33) \$ 4 \$ - \$ (28) \$ (6) \$ 2 \$ - \$ (4) \$ (58) \$ 10 \$ 10 \$ 10 \$ 10 \$ 10 \$ 10 \$ 10 \$ 1 | - \$ (48) - 35 - (10) - 11 \$ (12) |

(a) Non-GAAP gross profit, included within non-GAAP operating profit (loss), is a key measure of the effectiveness and efficiency of manufacturing processes, product mix and the average selling prices of our products and services. Non-GAAP operating profit (loss) and non-GAAP other (expense) income, net exclude the effects of the proforma adjustments as detailed above. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing past and future operating performance, including in the non-GAAP measures related to our Core Illumina and GRAIL segments.

- (b) Reconciling amounts are recorded in cost of revenue.
- (c) Amounts consist primarily of fair value adjustments for our contingent consideration liability related to GRAIL.
- (c) Amounts consist primarily of legal expenses related to the acquisition of GRAIL.

 (e) Amounts consist primarily of legal expenses related to the acquisition of GRAIL.

 (e) Amounts consist primarily of mark-to-market adjustments and impariments from our strategic investments.

 (f) Amounts consist of fair value adjustments related to our Helix contingent value right.
- (g) Amounts consist primarily of lease and other asset impairments and employee severance costs related to restructuring activities.
- (h) Amount consists of a loss related to a patent litigation settlement in Q1 2023, an adjustment recorded in Q2 2023 to our accrual for the fine imposed by the European Commission in July 2023, a gain related to a patent litigation settlement in Q3 2023, and accrued interest on the fine imposed by the European Commission in Q4 2023.
- (i) Amount consists of goodwill and IPR&D intangible asset impairments related to our GRAIL and Core Illumina segments.
 (j) Amounts consist of unrealized gains/losses related to foreign currency balance sheet remeasurement of the EC fine liability and unrealized mark-to-market gains/losses on the hedge associated with the EC fine.



| | | | 2022 | | |
|---|---|--|--|--|---|
| (in millions) | 1Q 22 | 2Q 22 | 3Q 22 | 4Q 22 | FY 22 |
| GAAP gross profit (loss) (b) Amortization of acquired intangible assets Restructuring (i) Non-GAAP gross profit (a) | Core Illumina GRAIL Eliminations Consolidated \$ 851 \$ (29) \$ (7) \$ 815 6 34 — 40 — - — 5 \$ 5 \$ (7) \$ 855 | \$ 801 \$ (29) \$ (5) \$ 767 \$ 6 33 — 40 — — — — — | ore Illumina GRAIL Eliminations Consolidated Corporation 12 33 — 46 765 \$ 1 46 \$ \$ 4 \$ \$ \$ 4 \$ \$ \$ 4 \$ \$ \$ 4 \$ \$ \$ 4 \$ \$ \$ 4 \$ \$ \$ 6 \$ | e Illumina GRAIL Eliminations Consolidated 702 \$ (26) \$ (4) \$ 672 | Core Illumina GRAIL Eliminations Consolidated \$ 3,107 \$ (117) \$ (18) \$ 2,972 38 134 — 172 1 — |
| GAAP research and development expense Acquisition-related expenses (c) Restructuring (i) Non-GAAP research and development expense | \$ 238 \$ 85 \$ — \$ 323 — — — — — — — — — — — — — — — — — — — | \$ 249 \$ 86 \$ (8) \$ 327 \$ | 253 \$ 74 \$ (2) \$ 325 \$ (1) | 264 \$ 85 \$ (3) \$ 346 (1) (1) (6) (6) 257 \$ 85 \$ (3) \$ 339 | \$ 1,004 \$ 330 \$ (13) \$ 1,321 (2) — — — (2) (6) — — — (6) \$ 996 \$ 330 \$ (13) \$ 1,313 |
| GAAP selling, general and administrative expense Acquisition-related expenses (c) Contingent consideration liabilities (d) Amortization of acquired intangible assets Restructuring (i) Non-GAAP selling, general and administrative expense | \$ 251 \$ 58 \$ (1) \$ 308 (33) - (36 49 48 - (1) - (1) \$ 267 \$ 54 \$ (1) \$ 320 |) (31) (1) — (32) (38) — — (38)) — (1) — (1) — — — — | 66 \$ 81 \$ (1) \$ 146 \$ (23) (5) — (28) 219 (1) — (1) — (1) — (21) — (1) — (1) — (262 \$ 75 \$ (1) \$ 336 \$ | 347 \$ 86 \$ (1) \$ 432 (27) (4) — (31) (25) — — (25) — (1) — (1) (24) — — (24) 271 \$ 81 \$ (1) \$ 351 | \$ 1,003 \$ 296 \$ (2) \$ 1,297 (114) (13) — (127) 205 — — — 205 (1) (4) — (5) (24) — — (24) \$ 1,069 \$ 279 \$ (2) \$ 1,346 |
| GAAP legal contingency and settlement Legal contingency and settlement (e) Non-GAAP legal contingency and settlement | \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | \$ 609 \$ - \$ 609 \$ - \$ (609) \$ - \$ 5 - \$ \$ 609 \$ | $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$ | $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | \$ 619 \$ — \$ — \$ 619 (619) \$ — <u>\$ — (619)</u> |
| GAAP goodwill impairment Goodwill impairment (h) Non-GAAP goodwill impairment | \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | \$ - \$ - \$ - \$ - \$ \$ - \$ - \$ - \$ - \$ \$ - \$ 5 - \$ 5 - \$ | - \$ 3,914 \$ - \$ 3,914 \$ (3,914) \$ - (3,914) \$ 5 - \$ 5 - \$ | sss | \$ - \$ 3,914 \$ - \$ 3,914 - (3,914) - (3,914) \$ - \$ - \$ |
| GAAP operating profit (loss) Cost of revenue Research and development costs Selling, general, and administrative costs Legal contingency and settlement Goodwill impairment Non-GAAP operating profit (loss) (a) | \$ 362 \$(172) \$ (6) \$ 184 6 34 - 40 - (16) 4 - (12 5 352 \$(134) \$ (6) \$ 212 | 6 33 — 40 — — — — —) 69 2 — 71 609 — — 609 — — — — | 445 \$ (4,101) \$ (1) \$ (3,657) \$ 12 12 33 - 46 1 - 1 - 1 (196) 6 - (191) (11) - - (11) - 3,914 - 3,914 251 \$ (148) \$ (1) \$ 102 \$ | 70 \$ (197) \$ — \$ (127) 15 34 — 49 7 — 7 77 4 — 81 21 — 21 — 190 \$ (159) \$ — \$ 31 | \$ 481 \$ (4,657) \$ (3) \$ (4,179) 39 134 |
| GAAP other (expense) income, net Strategic investment related loss, net (g) (Gain) loss on Helix contingent value right (f) Non-GAAP other (expense) income, net (a) | 43 — — 43 (5) — — (5 |) \$ (58) \$ - \$ - \$ (58) \$ 30 30 0 8 8 2 \$ (20) \$ - \$ - \$ (20) \$ | (15) \$ 1 \$ - \$ (15) \$ 2 2 5 - 5 - 5 (8) \$ 1 \$ - \$ (8) \$ | (42) \$ 1 \$ - \$ (41) 42 42 (1) (1) (1) \$ 1 \$ - \$ - | \$ (159) \$ 2 \$ - \$ (157) 117 117 7 7 \$ (35) \$ 2 \$ - \$ (33) |

(a) Non-GAAP gross profit, included within non-GAAP operating profit (loss), is a key measure of the effectiveness and efficiency of manufacturing processes, product mix and the average selling prices of the company's products and services. Non-GAAP operating profit (loss), and non-GAAP other income (expense), net, exclude the effects of the pro forma adjustments as detailed above. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing past and future operating performance, including in the non-GAAP measures related to our Core Illumina and GRAIL segments.

- (b) Reconciling amounts are recorded in cost of revenue.
- (c) Amounts consist primarily of legal expenses related to the acquisition of GRAIL.
 (d) Amounts consist primarily of fair value adjustments for our contingent consideration liability related to the GRAIL acquisition.

(a) Amounts consist primarily or fair value adjustments for our contingent consideration liability related to the settlement of our litigation with BGI in July 2022. Amount for Q3 2022 consists of a gazund \$455 million for the potential fine that the European Commission may impose on us of up to 10% of our consolidated annual revenues and an estimated accrual of \$156 million related to the settlement of our litigation with BGI, as a result of releasing \$56 million of previously recorded litigation accrual and recognizing \$5 million of a gain contingency. Amount for Q4 2022 consists of a legal accrual related to our litigation with RavGen, and an adjustment made to our previously recorded legal accrual for the potential fine that the European Commission may impose on us of up to 10% of our consolidated annual revenues, in order to reflect 10% of consolidated annual revenues for fiscal year 2022 rather than 2021. For 2022, the total amount accrued related to this potential fine is \$458 million.

(f) Amounts consist of fair value adjustments related to our Helix contingent value right.

- (g) Amounts consist primarily of mark-to-market adjustments and impairments from our strategic investments.
- (h) Amounts consist of goodwill impairment recorded in Q3 2022 related to our GRAIL reporting unit.
- (i) Amounts consist primarily of employee severance costs and a lease impairment charge related to the restructuring event that occurred in Q4 2022.



Consolidated Reconciliation Between GAAP and Non-GAAP Tax Provision unaudited

| | | | | 2 | 2022 | | | | | | | | 2 | 023 | | | | | 2 | 024 | |
|--|-----------|----|--------|----|--------|----|--------|----|--------|------------|----|---------|----|--------|----|--------|----|--------|----------|-----|--------|
| (in millions, except percentages) | IQ 22 | | 2Q 22 | 3 | Q 22 | 2 | 4Q 22 | | FY 22 | 1Q23 | 2 | 2Q23 | 3 | Q23 | 4 | Q23 | | FY 23 | 1Q24 | | 2Q24 |
| GAAP tax rate | 38.3 % |) | 16.0 % | , | (4.0)% | | 16.8 % | | (1.6)% | 103.9 % | (1 | 163.8)% | | 3.6 % | | (4.9)% | , | (3.9)% | (15.3)% | 6 | (0.6)% |
| GAAP tax provision (benefit) | \$ 54 | \$ | (102) | \$ | 144 | \$ | (28) | \$ | 68 | \$ (81) | \$ | 145 | \$ | (28) | \$ | 8 | \$ | 44 | \$ 17 | \$ | 12 |
| Incremental non-GAAP tax expense (b) | 11 | | 139 | | (74) | | 51 | l | 129 | 50 | | (43) | | 102 | | 44 | | 152 | 13 | | 104 |
| Income tax benefit (provision) (c) | (4) | | (1) | | _ | | (15) | l | (19) | (8) | | _ | | (1) | | (28) | | (37) | _ | | (1) |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (d) | (24) | | (6) | | (30) | | 1 | | (60) | 44 | | _ | | (38) | | 2 | | (61) | (17) | | (99) |
| Non-GAAP tax provision (a) | \$ 37 | \$ | 30 | \$ | 40 | \$ | 9 | \$ | 118 | \$ 5 | \$ | 33 | \$ | 35 | \$ | 26 | \$ | 98 | \$ 13 | \$ | 16 |
| Non-GAAP tax rate (a) | 17.8 % |) | 25.8 % | , | 43.2 % | | 29.3 % | | 26.0 % | 27.3 % | , | 39.3 % | | 39.7 % | | 55.4 % | | 41.8 % | 46.4 % | 6 | 22.3 % |

All amounts in tables are rounded to the nearest millions, except as otherwise noted. As a result, certain amounts may not recalculate using the rounded amounts provided.

- (a) Non-GAAP tax provision excludes the effects of the pro forma adjustments as detailed above. Management has excluded the effects of these items in this measure to assist investors in analyzing and assessing past and future operating performance.
- (b) Incremental non-GAAP tax expense reflects the tax impact related to the non-GAAP adjustments listed in our "Reconciliation Between GAAP and Non-GAAP Net Income (Loss) and Diluted Earnings (Loss) Per Share."
- (c) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.
- (d) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of U.S. foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.

Condensed Consolidated Statements of Cash Flows

| | | | 2022 | | | | | 2023 | | | | 2024 |
|--|----------|----------|----------|----------|----------|----------|----------|-----------|----------|----------|----------|---------|
| | | una | udited | | | | | unaudited | d | | un | audited |
| (in millions) | 1Q 22 | 2Q 22 | 3Q 22 | 4Q 22 | FY 22 | 1Q23 | 2Q23 | 3Q23 | 4Q23 | FY 23 | 1Q24 | 2Q24 |
| Net cash provided by (used in) operating activities | \$ 172 | \$ 125 | \$ (52) | \$ 147 | \$ 392 | \$ 10 | \$ 105 | \$ 139 | \$ 224 | \$ 478 | \$ 77 | \$ 80 |
| Net cash provided by (used in) investing activities | (74) | (165) | (250) | (102) | (591) | (56) | (37) | (54) | (84) | (231) | (48) | (41) |
| Net cash provided by (used in) financing activities | 21 | (5) | 28 | 956 | 1,000 | (473) | (3) | (707) | (27) | (1,210) | 35 | (225) |
| Effect of exchange rate changes on cash and cash equivalents | | (17) | (15) | 10 | (22) | 2 | (6) | (4) | 8 | _ | (4) | (2) |
| Net increase (decrease) in cash and cash equivalents | 119 | (62) | (289) | 1,011 | 779 | (517) | 59 | (626) | 121 | (963) | 60 | (188) |
| Cash and cash equivalents, beginning of period | 1,232 | 1,351 | 1,289 | 1,000 | 1,232 | 2,011 | 1,494 | 1,553 | 927 | 2,011 | 1,048 | 1,108 |
| Cash and cash equivalents, end of period | \$ 1,351 | \$ 1,289 | \$ 1,000 | \$ 2,011 | \$ 2,011 | \$ 1,494 | \$ 1,553 | \$ 927 | \$ 1,048 | \$ 1,048 | \$ 1,108 | \$ 920 |
| | | | | | | | | | | | | |
| Calculation of free cash flow: | | | | | | | | | | | | |
| Net cash provided by (used in) operating activities | \$ 172 | \$ 125 | \$ (52) | \$ 147 | \$ 392 | \$ 10 | \$ 105 | \$ 139 | \$ 224 | \$ 478 | \$ 77 | \$ 80 |
| Purchases of property and equipment | (61) | (71) | (67) | (88) | (286) | (52) | (47) | (45) | (51) | (195) | (36) | (32) |
| Free cash flow (a) | \$ 111 | \$ 54 | \$ (119) | \$ 59 | \$ 106 | \$ (42) | \$ 58 | \$ 94 | \$ 173 | \$ 283 | \$ 41 | \$ 48 |
| | | | | | |] | | | | | - | |

(a) Free cash flow, which is a non-GAAP financial measure, is calculated as net cash provided by operating activities reduced by purchases of property and equipment. Free cash flow is useful to management as it is one of the metrics used to evaluate our performance and to compare us with other companies in our industry. However, our calculation of free cash flow may not be comparable to similar measures used by other companies.



Core Illumina Reconciliation Between GAAP and Non-GAAP Tax Provision unaudited

2023

2024

2Q24

35.0 %

35

41 (1)

(20)

55

24.2 %

1Q24

39.3 %

45 \$

22

(13)

54

25.7 %

| (in millions, except percentages) | F` | Y 23 | |
|--|----|--------|----|
| GAAP tax rate | 4 | 45.4 % | |
| GAAP tax provision | \$ | 224 | \$ |
| Incremental non-GAAP tax expense (b) | | 86 | |
| Income tax provision (c) | | (37) | |
| GILTI, U.S. foreign tax credits, and global minimum top-up tax (d) | | (45) | |
| Non-GAAP tax provision (a) | \$ | 228 | 9 |
| Non-GAAP tax rate (a) | 2 | 26.5 % | - |

All amounts in tables are rounded to the nearest millions, except as otherwise noted. As a result, certain amounts may not recalculate using the rounded amounts provided.

- (a) Non-GAAP tax provision excludes the effects of the pro forma adjustments as detailed above. Management has excluded the effects of these items in this measure to assist investors in analyzing and assessing past and future operating performance.
- (b) Incremental non-GAAP tax expense reflects the tax impact related to the non-GAAP adjustments listed in our "Reconciliation Between GAAP and Non-GAAP Net Income and Diluted Earnings Per Share."
- (c) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.
- (d) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of U.S. foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.

Core Illumina Free Cash Flows unaudited

| (in millions) | 2Q24 |
|---|-----------|
| Calculation of free cash flow: | |
| Net cash provided by (used in) operating activities | \$ 243 |
| Purchases of property and equipment | (30) |
| Free cash flow (a) | \$ 213 |

(a) Free cash flow, which is a non-GAAP financial measure, is calculated as net cash provided by operating activities reduced by purchases of property and equipment. Free cash flow is useful to management as it is one of the metrics used to evaluate our performance and to compare us with other companies in our industry. However, our calculation of free cash flow may not be comparable to similar measures used by other companies.



| | 2022 | | | | | | | | 2023 | | | | | | | 2024 | | |
|------------------------------|-----------|----------|-------|----|----------|-------|------|-------|-----------|----------|-------|----------|-------|--------|----|-----------|----------|-------|
| | unaudited | | | | | | | | unaudited | | | | | | | unaudited | | |
| (in millions) | 1 | Q 22 | 2Q 22 | 30 | Q 22 | 4Q 22 | FY | Y 22 | | 1Q23 | 2Q23 | 3Q23 | 4Q23 | FY 23 | 3 | | 1Q24 | 2Q24 |
| | | | | | | | | | | | | | | | | | | |
| REVENUE BY GEOGRAPHIC REGION | | | | | | | | | | | | | | | | | | |
| AMR | \$ | 646 \$ | 633 | \$ | 592 \$ | 577 | \$: | 2,448 | \$ | 605 \$ | 623 | 650 \$ | 576 | \$ 2,4 | 55 | \$ | 583 \$ | 620 |
| EUROPE | | 286 | 274 | | 259 | 269 | | 1,089 | | 261 | 303 | 260 | 315 | 1,1 | 40 | | 279 | 289 |
| GREATER CHINA (a) | | 127 | 118 | | 133 | 94 | | 472 | | 91 | 115 | 98 | 82 | 3 | 34 | | 78 | 75 |
| AMEA (b) | | 162 | 131 | | 126 | 125 | | 544 | | 119 | 118 | 98 | 124 | 4 | 59 | | 116 | 108 |
| Total Revenue (c) | \$ | 1,221 \$ | 1,156 | \$ | 1,110 \$ | 1,065 | \$ 4 | 4,553 | \$ | 1,076 \$ | 1,159 | 1,106 \$ | 1,097 | \$ 4,4 | 38 | \$ | 1,056 \$ | 1,092 |
| | | | | | | | | | | | | | | | | | | |

- (a) Region includes revenue from China, Taiwan, and Hong Kong.
- (b) Region includes revenue from Russia and Turkey.
- (c) Amounts include intercompany revenue between segments, which is eliminated in consolidation.

Note: We implemented a new global commercial structure in Q1 2023 to improve operating efficiencies and better align with local markets. We integrated APJ with emerging markets across the Middle East, Africa, Turkey, and CIS. Beginning in Q1 2023 and going forward, we will report regional results for the following regions: Americas, Europe, Greater China and AMEA (or Asia-Pacific, Middle East, and Africa). Prior period amounts have been reclassified to conform to the new presentation.



| | 2022 2023 | 2024 | | | |
|-----------------------------------|--|---|--|--|--|
| | unaudited unaudited | unaudited | | | |
| (in millions, except percentages) | 1Q 22 2Q 22 3Q 22 4Q 22 FY 22 1Q 23 2Q 23 3Q 23 4Q 23 FY 23 | 1Q 24 2Q 24 | | | |
| | | | | | |
| CONSUMABLES | | | | | |
| Sequencing Consumables | \$ 784 \$ 744 \$ 725 \$ 687 <mark>\$ 2,940 </mark> \$ 692 \$ 739 \$ 695 \$ 687 <mark>\$ 2,813</mark> | \$ 698 \$ 737 | | | |
| Microarrays Consumables | 75 74 76 80 306 78 70 71 74 293 | 71 78 | | | |
| Total Consumables | 859 818 801 767 <mark>3,246</mark> 770 809 766 761 <mark>3,106</mark> | 769 815 | | | |
| % Revenue | 70 % 71 % 72 % 72 % 71 % 72 % 70 % 69 % 69 % 70 % | 6 73 % 75 % | | | |
| | | | | | |
| INSTRUMENTS | | | | | |
| Sequencing Instruments | \$ 212 \$ 190 \$ 162 \$ 146 <mark>\$ 710 \$ 154 \$ 193 \$ 179 \$ 161 \$ 687</mark> | \$ 110 \$ 116 | | | |
| Microarrays Instruments | 6 3 5 5 19 6 4 3 6 19 | 4 4 | | | |
| Total Instruments | 218 193 167 151 729 160 197 182 167 706 | 114 120 | | | |
| % Revenue | 18 % 17 % 15 % 14 % 16 % 15 % 17 % 16 % 15 % 16 % | <mark>6</mark> 11 % 11 % | | | |
| TOTAL BRODUCT BEVENUE | \$ 1,077 \$ 1,011 \$ 968 \$ 918 \$ 3,975 \$ 930 \$ 1,006 \$ 948 \$ 928 \$ 3,812 | \$ 883 \$ 935 | | | |
| TOTAL PRODUCT REVENUE | \$ 1,077 \$ 1,011 \$ 968 \$ 918 \$ 3,975 \$ 930 \$ 1,006 \$ 948 \$ 928 \$ 3,812 | \$ 883 \$ 935 | | | |
| SERVICE & OTHER | | | | | |
| Sequencing | \$ 111 \$ 125 \$ 123 \$ 131 \$ 490 \$ 119 \$ 134 \$ 142 \$ 152 \$ 546 | \$ 151 \$ 143 | | | |
| Microarrays | 33 20 19 16 88 27 19 16 17 80 | 22 14 | | | |
| Total Service & Other | \$ 144 \$ 145 \$ 142 \$ 147 \$ 578 \$ 146 \$ 153 \$ 158 \$ 169 \$ 626 | \$ 173 \$ 157 | | | |
| % Revenue | 12 % 12 % 13 % 14 % 13 % 14 % 13 % 14 % 15 % 14 % 15 % 14 % | | | | |
| 76 Neveride | 12 /0 12 /0 10 /0 14 /0 10 /0 14 /0 10 /0 14 /0 | 10 /0 14 /0 | | | |
| TOTAL REVENUE (a) | \$ 1,221 \$ 1,156 \$ 1,110 \$ 1,065 \$ 4,553 \$ 1,076 \$ 1,159 \$ 1,106 \$ 1,097 \$ 4,438 | \$ 1,056 \$ 1,092 | | | |
| | <u> </u> | | | | |
| | | • | | | |
| | 2022 2023 | 2024 | | | |
| | unaudited unaudited | unaudited | | | |
| (in millions, except percentages) | 1Q 22 2Q 22 3Q 22 4Q 22 FY 22 1Q 23 2Q 23 3Q 23 4Q 23 FY 23 | 1Q 24 2Q 24 | | | |
| | | | | | |
| SEQUENCING | | | | | |
| Consumables | \$ 784 \$ 744 \$ 725 \$ 687 <mark>\$ 2,940 </mark> | \$ 698 \$ 737 | | | |
| Instruments | 212 190 162 146 710 154 193 179 161 687 | 110 116 | | | |
| Service & Other | <u>111 125 123 131 490 119 134 142 152 546</u> | 151 | | | |
| Total Sequencing | <u>\$1,107 \$1,059 \$1,010 \$ 964 \$4,140 \$ 965 \$1,066 \$1,016 \$1,000 \$4,046</u> | \$ 959 \$ 996 | | | |
| % Revenue | 91 % 92 % 91 % 91 % 91 % 90 % 92 % 91 % 91 % 91 % | 6 91 % 91 % | | | |
| MICROARRAYS | | | | | |
| Consumables | \$ 75 \$ 74 \$ 76 \$ 80 \$ 306 \$ 78 \$ 70 \$ 71 \$ 74 \$ 293 | \$ 71 \$ 78 | | | |
| Instruments | | | | | |
| | | | | | |
| Service & Other | 33 20 19 16 88 27 19 16 17 80 \$ 114 \$ 97 \$ 100 \$ 101 \$ 413 \$ 111 \$ 93 \$ 90 \$ 97 \$ 392 | \$ 97 \$ 96 | | | |
| Total Microarrays | | * * * * * * * * * * * * * * * * * * * | | | |
| % Revenue | 9% 8% 9% 9% <mark> 9%</mark> 10% 8% 8% 9% <mark> 9%</mark> | <mark>6</mark> 9% 9% | | | |
| | | J | | | |

⁽a) Amounts include intercompany revenue between segments, which is eliminated in consolidation.