

## Forward-Looking Statements and Non-GAAP Financial Information

#### **Special Note Concerning Forward-Looking Statements**

This presentation may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition. results of operations, plans, objectives, future performance and business of First Busey Corporation ("Busey"). Forward-looking statements, which may be based upon beliefs, expectations and assumptions of Busey's management and on information currently available to management, are generally identifiable by the use of words such as "believe," "expect," "anticipate," "plan," "intend," "estimate," "may," "will," "would," "could," "should" or other similar expressions. Additionally, all statements in this presentation, including forward-looking statements, speak only as of the date they are made, and Busey undertakes no obligation to update any statement in light of new information or future events. A number of factors, many of which are beyond Busey's ability to control or predict, could cause actual results to differ materially from those in Busey's forward-looking statements. These factors include, among others, the following: (1) the strength of the local, state, national, and international economy (including effects of inflationary pressures and supply chain constraints); (2) the economic impact of any future terrorist threats or attacks, widespread disease or pandemics, or other adverse external events that could cause economic deterioration or instability in credit markets (including Russia's invasion of Ukraine and the Israeli-Palestinian conflict); (3) changes in state and federal laws, regulations, and governmental policies concerning Busey's general business (including changes in response to the failures of other banks or as a result of the upcoming 2024 presidential election); (4) changes in accounting policies and practices; (5) changes in interest rates and prepayment rates of Busey's assets (including the impact of sustained elevated interest rates); (6) increased competition in the financial services sector (including from non-bank competitors such as credit unions and fintech companies) and the inability to attract new customers; (7) changes in technology and the ability to develop and maintain secure and reliable electronic systems; (8) the loss of key executives or associates; (9) changes in consumer spending; (10) unexpected results of acquisitions (including the acquisition of M&M); (11) unexpected outcomes of existing or new litigation, investigations, or inquiries involving Busey (including with respect to Busey's Illinois franchise taxes); (12) fluctuations in the value of securities held in Busey's securities portfolio; (13) concentrations within Busey's loan portfolio (including commercial real estate loans), large loans to certain borrowers, and large deposits from certain clients; (14) the concentration of large deposits from certain clients who have balances above current FDIC insurance limits and may withdraw deposits to diversify their exposure; (15) the level of non-performing assets on Busey's balance sheets; (16) interruptions involving information technology and communications systems or third-party servicers; (17) breaches or failures of information security controls or cybersecurity-related incidents; and (18) the economic impact of exceptional weather occurrences such as tornadoes, hurricanes, floods, blizzards, and droughts. These risks and uncertainties should be considered in evaluating forward-looking statements and undue reliance should not be placed on such statements. Additional information concerning Busey and its business, including additional factors that could materially affect its financial results, is included in Busey's filings with the Securities and Exchange Commission ("SEC").

#### **Non-GAAP Financial Information**

This presentation contains certain financial information determined by methods other than U.S. Generally Accepted Accounting Principles ("GAAP"). Management uses these non-GAAP measures, together with the related GAAP measures, in analysis of Busey's performance and in making business decisions, as well as for comparison to Busey's peers. Busey believes the adjusted measures are useful for investors and management to understand the effects of certain non-core and non-recurring noninterest items and provide additional perspective on Busey's performance over time.

Included in the Appendix are reconciliations to what management believes to be the most directly comparable GAAP financial measures—specifically, net interest income, total noninterest income, net security gains and losses, and total noninterest expense in the case of pre-provision net revenue, adjusted pre-provision net revenue, pre-provision net revenue to average assets, and adjusted pre-provision net revenue to average assets, and adjusted diluted earnings per share, adjusted return on average tangible common equity, return on average tangible common equity, adjusted return on average tangible common equity; net income and net security gains and losses in the case of further adjusted net income and further adjusted diluted earnings per share; net interest income in the case of adjusted net interest income and adjusted net interest income, total noninterest income, and total noninterest expense in the case of adjusted noninterest expense, noninterest expense excluding non-operating adjustments, adjusted core expense, efficiency ratio, adjusted efficiency ratio, and adjusted core efficiency ratio; net interest income, total noninterest income, net securities gains and losses, and gain on sale of mortgage servicing rights in the case of operating revenue and adjusted noninterest income to operating revenue; total assets and goodwill and other intangible assets in the case of tangible book value per common share; total assets and total stockholders' equity in the case of tangible common equity and tangible common equity to tangible assets; and total deposits in the case of core deposits and core deposits to total deposits.

These non-GAAP disclosures have inherent limitations and are not audited. They should not be considered in isolation or as a substitute for operating results reported in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Tax effected numbers included in these non-GAAP disclosures are based on estimated statutory rates, estimated federal income tax rates, or effective tax rates, as noted with the tables below.



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2Q24 Earnings Investor Presentation

First Busey Corporation | Ticker: BUSE

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## Overview of First Busey Corporation (NASDAQ: BUSE)



155<sup>+</sup>YEARS

155+ year old financial institution headquartered in Champaign, IL

## **Busey**bank

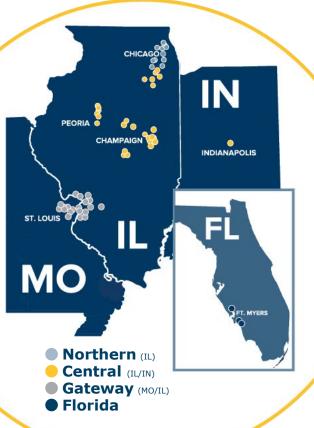
Business Banking Personal Banking

Busey WEALTH MANAGEMENT Wealth Management



Payment Tech Solutions

Regional operating model serving four regions



## AMONG THE BEST















## Financial Highlights

\$ in millions	2022	2023	2024 YTD
Total Assets	\$12,337	\$12,283	\$11,971
Total Loans	\$7,726	\$7,651	\$7,999
Total Deposits	\$10,071	\$10,291	\$9,976
Total Equity	\$1,146	\$1,272	\$1,334
Total Wealth AUC	\$11,062	\$12,137	\$13,020
NPA/Assets	0.13 %	0.06 %	0.08 %
Net Interest Margin <sup>1</sup>	2.84 %	2.88 %	2.91 %
Adj. Nonint. Income % of Total Revenue <sup>1</sup>	28.5 %	28.1 %	30.0 %
Adj. PPNR ROAA <sup>1</sup>	1.44 %	1.41 %	1.36 %
Adj. ROAA <sup>1</sup>	1.06 %	1.03 %	0.93 %
Adj. ROATCE <sup>1</sup>	15.99 %	15.03 %	11.89 %

## **BUSE Stock** <sup>2</sup>







## **Diversified Company with Comprehensive & Innovative Financial Solutions**

# **Busey**bank

Full suite of diversified financial products for individuals and businesses

\$11.9 Billion

Assets 1

\$378.4 Million

LTM Revenue <sup>2</sup>

12.9%

Adj. ROATCE (LTM) 3

## Busey WEALTH® MANAGEMENT

Wealth & asset management services for individuals and businesses

**\$13.0** Billion

Assets Under Care

\$60.0 Million

LTM Revenue 4

42.9%

PT Margin (LTM)



Payment platform that enables the collection of payments across a variety of modules

\$12 Billion

Payments Processed <sup>5</sup>

\$23.7 Million

LTM Revenue 6

+9%

3-Year CAGR Quarterly Revenue <sup>6</sup>



## **Compelling Regional Operating Model**

Integrated enterprise-wide go-to-market strategy focused on combining the power of commercial & wealth to provide a broad set of financial solutions to well-capitalized individuals and the companies they own & operate

**Central** Northern Florida **Gateway** Regions St. Louis MSA Chicago suburbs Southwest Florida Central IL, Joliet, Indiana 28 3 20 **Banking Centers** As of 6/30/24 \$5.4 billion \$2.4 billion \$1.8 billion \$0.4 billion **Deposits** \$3.2 billion \$2.5 billion \$1.8 billion \$0.5 billion Loans \$1.5 billion \$9.2 billion \$1.2 billion \$1.1 billion **AUC** Busey First Community Pulaski Busey Main Street Legacy Glenview State Bank Bank of Edwardsville **Institutions** Investors' Security Trust Herget Merchants & Manufacturers South Side



2Q24 Earnings Investor Presentation

First Busey Corporation | Ticker: BUSE

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## **Investment Highlights**

# Attractive Franchise that Provides Innovative Financial Solutions

- 62 branches across four states: Illinois, Missouri, Indiana, and Florida
- Premier commercial bank, wealth management, and payment technology solutions for individuals and businesses
- Attractive core deposit to total deposit ratio (96.4%)<sup>1</sup>, low cost non-time deposits (136 bps) in 2Q24, and low level of uninsured & uncollateralized deposits<sup>2</sup> (29%) at 6/30/24
- Substantial investments in technology enterprise-wide, deep leadership bench, and risk management infrastructure

# Disciplined Growth Strategy Driven by Regional Operating Model

- Organic growth across key business lines driven by regional operating model that aligns commercial, wealth and FirsTech operations
- Efficient and right-sized branch network (average deposits per branch of \$161 million)
- Leverage track record as proven successful acquirer to expand through disciplined M&A; completed acquisition of Merchants & Manufacturers Bank Corp. on 4/1/24 and merged banks on 6/21/24

## Powerful Combination of Three Business Lines Drives Strong Noninterest Income

- Significant revenue derived from diverse and complementary fee income sources
- Noninterest income represented 29.1% of total revenue for 2Q24 (excluding additional gain on previously announced sale of mortgage servicing rights and net securities losses)
- Wealth management and payment tech solutions account for 64.4% of noninterest income in 2Q24 (excluding additional gain on previously announced sale of MSRs and net securities losses)
- Sizable business lines provide for a full suite of solutions for our clients across their lifecycle

## Attractive Profitability and Returns

- Adjusted ROAA of 0.97%<sup>1</sup> and Adjusted ROATCE of 12.21%<sup>1</sup> for 2Q24
- 2Q24 NIM of 3.03%<sup>1</sup>, an increase of 24 basis points from 1Q24
- Adjusted core efficiency ratio of 60.9%<sup>1</sup> for 2Q24
- Adjusted diluted EPS of \$0.50<sup>1</sup> for 2Q24 (\$0.53 ex. one-time deferred tax valuation adjustment)
- Quarterly dividend of \$0.24 (3.5% yield)<sup>3</sup>



## **BUILT ON A FORTRESS BALANCE SHEET**

Pristine asset quality, highly diversified loan portfolio, & capital levels significantly in excess of well-capitalized minimums



## **Fortress Balance Sheet**

## High Quality, Resilient Loan Portfolio

- Diversified portfolio, conservatively underwritten with low levels of concentration
- Non-performing (0.08% of total assets) and classified assets (6.4% of capital<sup>1</sup>) both remain low
- Strong reserve levels: ACL/Loans 1.07% | ACL/NPLs 936%
- 100 / 300 Test: 28% C&D | 197% CRE-I
- Minimal office CRE-I located in metro central business districts<sup>2</sup>; substantial majority of office properties are in-market suburban locations and medical offices account for 40% of the office CRE-I portfolio

# Strong Core Deposit Franchise & Ample Liquidity

- Robust holding company and bank-level liquidity
- Strong core deposit franchise
  - 80.2% loan-to-deposit ratio, 96.4% core deposits<sup>3</sup>
  - 28.4% of total deposits are noninterest-bearing
  - Low level of estimated uninsured & uncollateralized deposits<sup>4</sup> at 29% of total deposits at 6/30/24
- Cash & Equivalents + Available-For-Sale Securities carrying value represents 74% of estimated uninsured & uncollateralized deposits<sup>4</sup>
- Substantial sources of available off-balance sheet contingent funding totaling \$4.1 billion, representing an additional 1.4x coverage of estimated uninsured & uncollateralized deposits<sup>4</sup> at 6/30/24
  - Untapped borrowing capacity (\$4.1 billion in aggregate): \$2.0 billion with FHLB, \$0.6 billion with FRB discount window, \$0.5 billion with Unsecured Fed Funds lines, and \$1.0 billion brokered deposit capacity
  - Brokered deposit market continues to remain untapped
  - No borrowings from FHLB as of 6/30/24
  - Paid off legacy M&M Bank's \$36 million of FHLB overnight funding that carried a 5.5% cost of funds

## Robust Capital Foundation

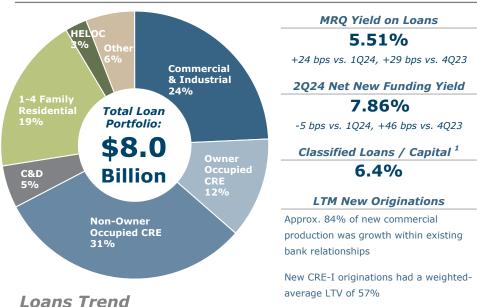
- Capital ratios significantly in excess of well-capitalized minimums
- Total RBC of 17.5% and CET1 ratio of 13.2% at 6/30/24<sup>5</sup>
- TCE/TA ratio of 8.36% at 6/30/24<sup>3</sup>, up from 7.18% at 6/30/23
- TBV per share of \$16.97 at 6/30/24<sup>3</sup>, an increase of 11.3% from \$15.25 at 6/30/23





## **High Quality Loan Portfolio**

## Loan Portfolio Composition | 2Q24

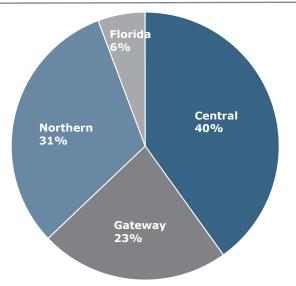


\$ in millions

Ex-M&M Bank's acquired loan book, loan growth has softened in the current environment and new originations & renewals continue to be evaluated within a tight credit box



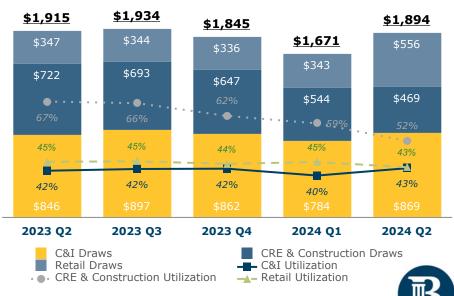
## **Loan Portfolio Regional Segmentation** <sup>2</sup>



## Funded Draws & Line Utilization Rate <sup>3</sup>

\$ in millions

Increase in line commitments and draws primarily due to integration of legacy M&M Bank's Life Equity Loan portfolio during the quarter



<sup>&</sup>lt;sup>1</sup> Capital is Bank Tier 1 Capital + Allowance for credit losses | <sup>2</sup> Based on loan origination | <sup>3</sup> Excludes credit card & overdraft protection & includes tranche loan commitments/associated sub notes

## **High Quality Loan Portfolio: CRE**

## Investor Owned CRE Loans by Property Type <sup>1</sup>

<i>\$ in thousands</i> Property Type	6/30/24 Balances	% of Total Loans	6/30/24 Classified Balances
Apartments	\$639,395	8.0 %	\$0
Retail	513,773	6.4 %	5,280
Industrial/Warehouse	354,113	4.4 %	0
Traditional Office	270,316	3.4 %	18,897
Student Housing	244,071	3.1 %	3,735
Hotel	184,641	2.3 %	3,222
Medical Office	181,833	2.3 %	0
Senior Housing	161,385	2.0 %	0
LAD	139,272	1.7 %	0
Specialty	79,005	1.0 %	18
1-4 Family	30,523	0.4 %	0
Restaurant	25,921	0.3 %	0
Nursing Homes	23,419	0.3 %	0
Health Care	20,000	0.3 %	0
Other	522	0.0 %	0
Grand Total	\$2,868,189	35.9 %	\$31,152

## Investor Owned CRE Portfolio <sup>1</sup> (CRE-I)

- $\bullet$  Only 1.1% of total CRE-I loans are classified
- Low levels of concentrated exposure continue to actively monitor CRE-I concentrations vs. internally-defined appetite thresholds
  - 100/300 Test: 28% C&D | 197% CRE-I
- Apartments & Student Housing represents 31% of CRE-I
  - 56% WAvg Loan-to-Value (LTV) and WAvg loan seasoning since origination is 4.3 years
- Most recent stress testing demonstrated WAvg DSCRs<sup>2</sup> above 1.20x under severe stress scenarios for tested property types of Apartments, Student Housing, Retail, Industrial/Warehouse, Traditional Office, and Hotel, representing approximately 77% of total CRE-I balances at 6/30/24

## Owner Occupied CRE Loans by Property Type

\$ in thousands	6/30/34	0/ of Total	6/30/24
Property Type	6/30/24 Balances	% of Total Loans	Classified Balances
Industrial/Warehouse	\$378,788	4.7 %	\$7,838
Specialty	261,179	3.3 %	390
Traditional Office	110,989	1.4 %	511
Medical Office	87,120	1.1 %	0
Retail	86,843	1.1 %	1,497
Restaurant	46,885	0.6 %	172
Nursing Homes	1,380	0.0 %	0
Health Care	629	0.0 %	0
Hotel	596	0.0 %	0
Other	199	0.0 %	0
Grand Total	\$974,608	12.2 %	\$10,408

#### **Owner Occupied CRE Portfolio (OOCRE)**

- Only 1.1% of total OOCRE loans are classified
- Owner occupied loans are not considered regulatory CRE
- OOCRE properties are underwritten to operating cash flow and guidance requires a 1.20x FCCR<sup>3</sup>
- OOCRE have lower risk profiles as they are underwritten to the primary occupying business and are not as exposed to lease turnover risks
- Industrial/Warehouse properties are the largest OOCRE segment, comprising 39% of the OOCRE portfolio while only 4.7% of total loans



<sup>&</sup>lt;sup>1</sup> Investor owned CRE includes C&D, Multifamily and non-owner occupied CRE | <sup>2</sup> Debt Service Coverage Ratio | <sup>3</sup> Fixed Charge Coverage Ratio

## **Office Investor Owned CRE Portfolio**

All data as of 6/30/24

\$ in thousands  Metric	Traditional Office	Medical Office	Top Ten Largest Office Loans	CBD Office Exposure
Total Balances	\$270,316	\$181,833	\$136,024	\$2,172
% of Total CRE-I	9.4 %	6.3 %	4.7 %	0.1 %
% of Total Office CRE-I	59.8 %	40.2 %	30.1 %	0.5 %
# of Loans	188	68	10	2
Average Loan Size	\$1,438	\$2,674	\$13,602	\$1,086
Total Classified Balances	\$18,897	\$0	\$17,999	\$0
Weighted Avg Current LTV	57 %	65 %	66%	63%



## Top Ten Largest Office Loans

1.45 Weighted Average DSCR: 10.6% Weighted Average Debt Yield:

4.5% WAvg 1-Year Lease Rollover:

6.4% WAvg 2-Year Lease Rollover:

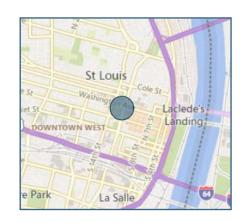
#### Limited Metro Central Business District Exposure

#### **Downtown Chicago**

No outstanding Office CRE-I in Downtown Chicago

#### Downtown St. Louis

1 Property with \$1.9 million in balances



#### **Downtown Indy**

1 Property with \$0.3 million in balances





## **High Quality Loan Portfolio: C&I**

- 24.1% of total loan portfolio
  - 61% of C&I borrowers have been Busey customers for 5+ years
- C&I loans are underwritten to a 1.20x FCCR requirement and RLOCs greater than \$1 million require a monthly borrowing base
- C&I lines of credits have an overall utilization of 43%, demonstrating substantial borrowing capacity and appropriate revolving of most lines
- Diversified portfolio results in low levels of concentrated exposure
  - Top concentration in one industry Finance & Insurance - is 17% of C&I loans, or 4% of total loans. The majority of the Finance & Insurance portfolio is secured by marketable securities
- 2.5% of C&I loans are classified, compared to 3.1% in 1Q24 and 2.6% in 2Q23

## C&I Loans by Sector

\$ in thousands NAICS Sector	6/30/24 Balances	% of Total Loans	6/30/24 Classified Balances
Finance and Insurance	\$335,069	4.2 %	\$0
Manufacturing	284,546	3.6 %	24,125
Real Estate Rental & Leasing	225,212	2.8 %	1,730
Wholesale Trade	199,624	2.5 %	9,736
Transportation	164,003	2.1 %	1,580
Construction	131,126	1.6 %	716
Educational Services	121,900	1.5 %	72
Agriculture, Forestry, Fishing, Hunting	85,014	1.1 %	1,004
Food Services and Drinking Places	72,113	0.9 %	0
Health Care and Social Assistance	66,156	0.8 %	5,437
Public Administration	56,682	0.7 %	0
Retail Trade	51,582	0.6 %	324
Other Services (except Public Admin.)	50,251	0.6 %	315
Arts, Entertainment, and Recreation	39,816	0.5 %	424
Professional, Scientific, Technical Svcs.	35,227	0.4 %	1,843
Administrative and Support Services	11,517	0.1 %	373
Mining, Quarrying, Oil/Gas Extraction	7,305	0.1 %	0
Information	2,999	0.0 %	0
Waste Management Services	2,682	0.0 %	0
Utilities	622	0.0 %	0
Warehousing and Storage	76	0.0 %	0
Other	71	0.0 %	0
Grand Total <sup>1</sup>	\$1,943,593	24.1 %	\$47,679

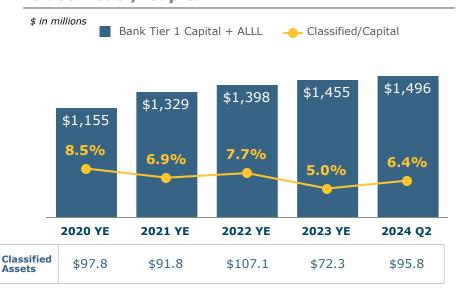


<sup>&</sup>lt;sup>1</sup> Minor difference in C&I balances from chart and those reported elsewhere as consolidated C&I loan balances is attributable to purchase accounting, deferred fees & costs, and overdrafts

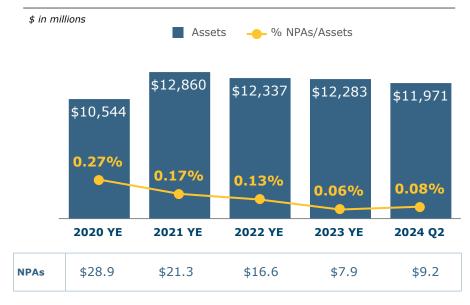
## **Pristine Credit Quality**

- Conservative underwriting leads to pristine credit quality
  - CRE factors of DSCR, Debt Yield, & LTV stressed for effective gross income decline and interest & cap rate stress
  - C&I factors including core, operating, traditional cash flows, working capital, and leverage ratios that each are stressed for rate hikes, historical revenue volatility, and a rigorous breakeven analysis
- Strong portfolio management that identifies early warning indicators and proactively engages the special assets group early in the credit review process (special assets group has remained intact since the 2008-2009 recession)
- 2Q24 net charge-offs totaled \$9.9 million, bringing NCOs over the last 12 months to \$15.8 million, or 0.20% of average loans<sup>1</sup>
  - \$9.9 million charge-off in 2Q24 and \$15.0 million LTM charge-offs attributable to single C&I credit relationship
  - A specific reserve of \$7.2 million had previously been allocated against that C&I credit

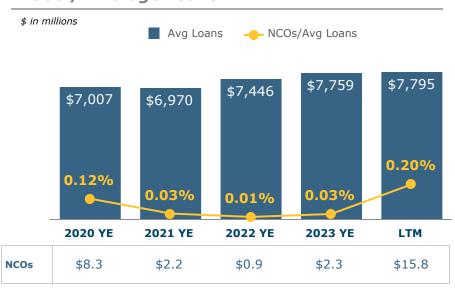
## Classifieds / Capital <sup>2</sup>



## NPAs/ Assets



### NCOs / Average Loans







## **Credit Profile Bolstered by Strong Reserves**

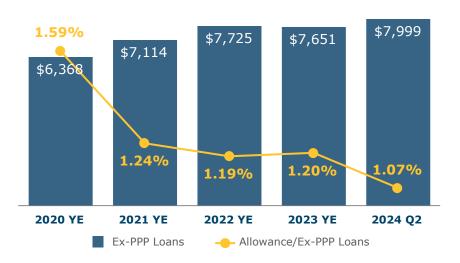
- Reserve to loans of 1.07%
  - QoQ change in reserves comprised of \$1.2 million in Day 1 reserve for purchase credit deteriorated loans from M&M acquisition, \$2.3 million in provision expense, and \$9.9 million in net charge offs (against which a specific reserve allocation of \$7.2 million was previously held)
- Non-performing loan balances decreased by \$8.4 million QoQ
  - NPLs were \$9.1 million at 6/30/24 compared to \$15.8 million at 6/30/23, equating to 0.11% of total loans at 6/30/24
  - Reserves now equate to 936% of NPLs and 927% of NPAs
- OREO balances total \$0.1 million

#### Allowance / NPLs



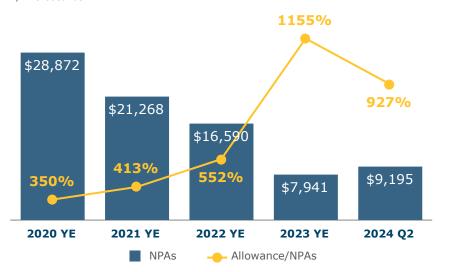
## Allowance / Loans (ex-PPP)





#### Allowance / NPAs

#### \$ in thousands

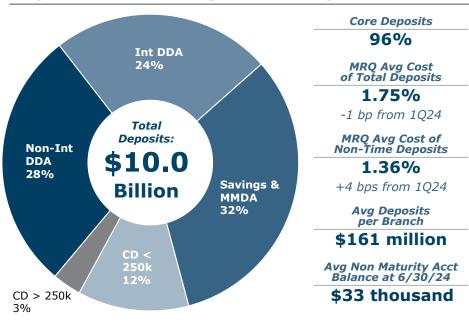




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## **Top Tier Core Deposit Franchise**

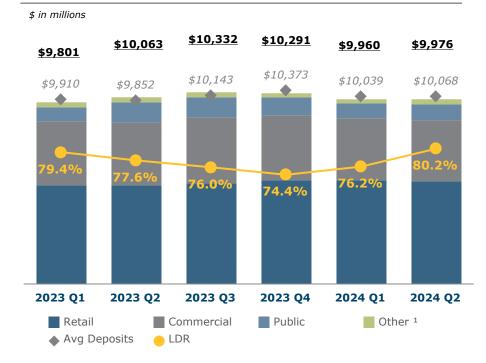
## Deposit Portfolio Composition | 2Q24



## Core Deposits <sup>2</sup> / Total Deposits



## Total Deposits & Loan-to-Deposit Ratio



#### 2Q24 Deposit Flows

- Public deposits were up \$88 million QoQ demonstrating typical seasonality.
  Historically, net inflows of public funds occur in 2Q and 3Q. Some 2Q24 inflows
  appear to be lagged this year into 3Q24 and we continue to see competitors and
  state-sponsored funds offering above-market rates
- Retail deposits down \$68 million QoQ and Commercial deposits down \$45 million QoQ, largely reflective of seasonal tax outflows and customary fluctuations in certain large-dollar commercial depositors that are counterbalanced by public fund inflows
- Time deposits decrease of \$53 million QoQ accompanied by an increase of \$131 million QoQ into Savings account balances, as many customers chose to shift funds into our premium savings account options
- Eliminated high-cost wholesale funding at legacy M&M Bank, including payoff of \$22 million of ICS & brokered money market with weighted-average cost of 5.6% and unwinding \$38 million of maturing CDARS & brokered CDs that would have renewed at FHLB overnight rate of 5.5%
- At 6/30/24, our spot deposit cost was 1.40% for non-maturity deposits and 1.75% for total deposits as compared to 1.28% and 1.67%, respectively, at 3/31/24



<sup>&</sup>lt;sup>1</sup> Other deposits include brokered MMA, brokered CDs, ICS Demand & Savings, CDAR CDs | <sup>2</sup> Non-GAAP calculation, see Appendix

## **Granular, Stable Deposit Base**

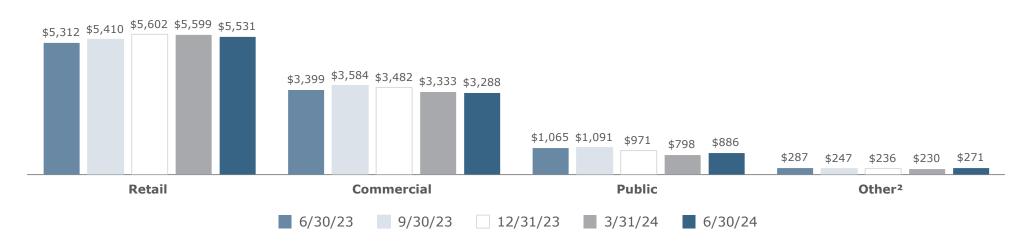
## Long-tenured Deposit Relationships that are very granular

Customers with Account Balances totaling \$250K+

As of 6/30/24	<u>Retail</u>	Commercial
Number of Accounts	256,000+	33,000+
Avg Balance per Account	\$22 thousand	\$96 thousand
Avg Customer Tenure	16.8 years	12.5 years

	2024 Q2
Number of customers	5,751
Median account balance	\$402 thousand
Median customer tenure	14.1 years
	2024 Q2
Estimated Uninsured & Uncollateralized Deposits <sup>1</sup>	\$2.8 billion
Estimated Uninsured & Uncollateralized Deposits / Total Deposits	29%

## Deposit Flows by Type

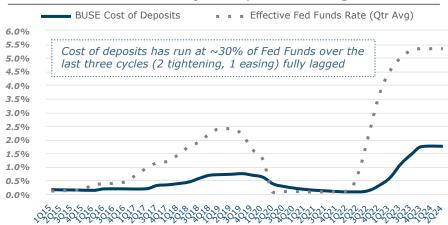




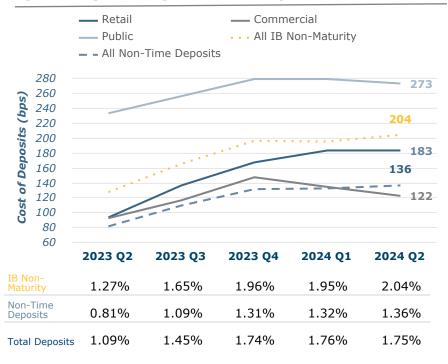
<sup>&</sup>lt;sup>1</sup> Estimated uninsured & uncollateralized deposits consists of the excess of accounts over \$250K FDIC insurance limit, less internal accounts and fully-collateralized accounts (including preferred deposits) | <sup>2</sup> Other deposits include brokered MMA, brokered CDs, ICS Demand & Savings, CDAR CDs

## **Deposit Cost Trends**

## Historical Cost of Deposits, 2015 - 2Q24 1

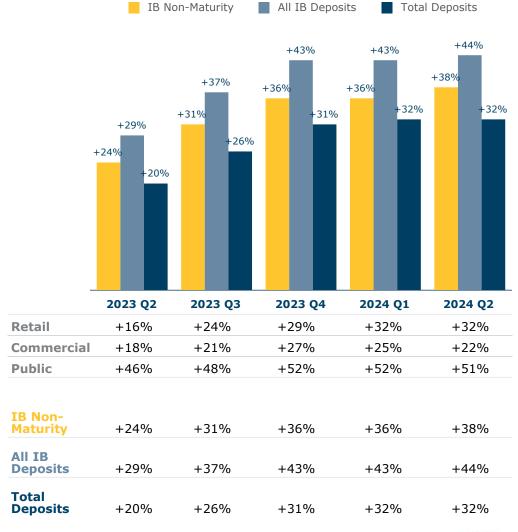


## **Quarterly Average Cost of Deposits**



## Cumulative Deposit Betas <sup>2</sup> for Tightening Cycle-to-Date

## 1H24 results demonstrate stabilization of funding costs and deceleration of deposit betas

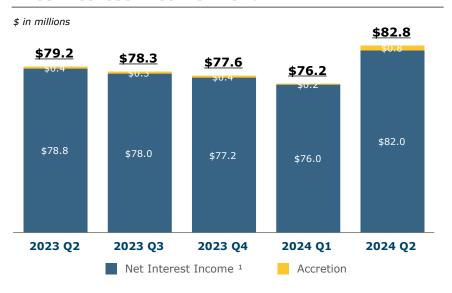


<sup>&</sup>lt;sup>1</sup> Quarterly effective fed funds per FRED, Federal Reserve Bank of St. Louis. Average during quarter, not seasonally adjusted | <sup>2</sup> Deposit betas are calculated based on an average fed funds target rate of 4.69% during 1Q23, 5.16% (2Q23), 5.43% (3Q23), and 5.50% (4Q23, 1Q24, 2Q24).

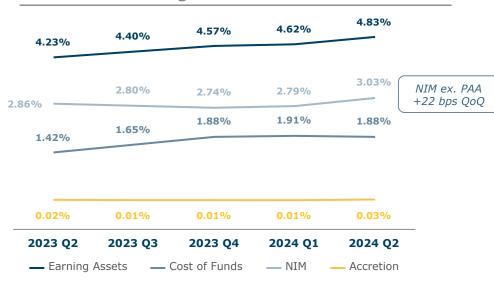


## **Net Interest Margin**

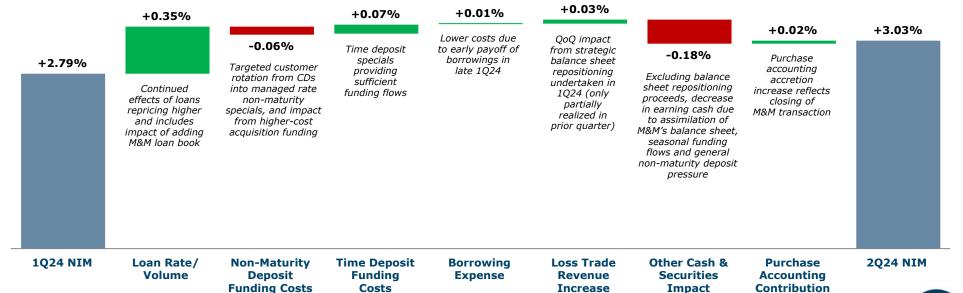
#### Net Interest Income Trend 1



## Net Interest Margin Trend 1



## Net Interest Margin Bridge - Factors contributing to 24 bps NIM expansion during quarter



<sup>&</sup>lt;sup>1</sup> Tax-equivalent adjusted amounts; Non-GAAP, see Appendix

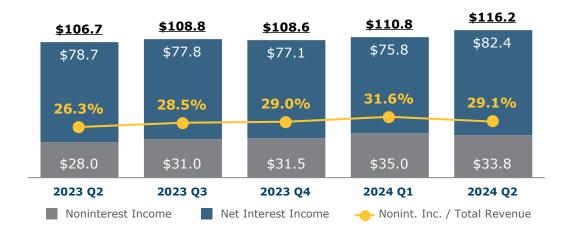


## **Diversified and Significant Sources of Fee Income**

- Noninterest income represented 29.1% of revenue in 2Q24 (excluding additional gain on previously announced sale of mortgage servicing rights and net securities losses)
- Key businesses of wealth management and payment technology solutions posted record quarterly revenues in 2Q24 and contributed 64.4% of noninterest income (excluding MSR gain and net securities losses) in 2Q24
  - On a combined basis, +10% YoY growth in quarterly consolidated revenue in these two critical fee income business lines
- Other noninterest income included an additional \$0.3 million gain on the mortgage servicing rights sale previously announced in 1Q24

## Noninterest Income / Total Revenue 1

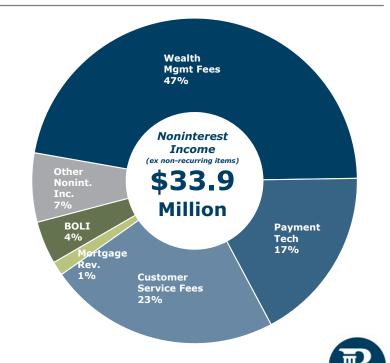




#### Sources of Noninterest Income

\$ in thousand	\$	in	thousand.	s
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,			
Noninterest Income Detail	2023 Q2	2024 Q2	YoY Change
Wealth Management Fees	\$14,562	\$15,917	+9%
Fees for Customer Services	7,239	7,798	+8 %
Payment Technology Solutions	5,231	5,915	+13 %
Mortgage Revenue	272	478	+76 %
Income on Bank Owned Life Insurance	1,029	1,442	+40 %
Other Noninterest Income (ex-gain on MSR)	1,738	2,327	+34 %
Noninterest Income (ex-securities gains/losses)	\$30,071	\$33,877	+13%
Gain on Mortgage Servicing Rights Sale	0	277	
Net Securities Gains (Losses)	(2,059)	(353)	
Total Noninterest Income	\$28,012	\$33,801	+21%

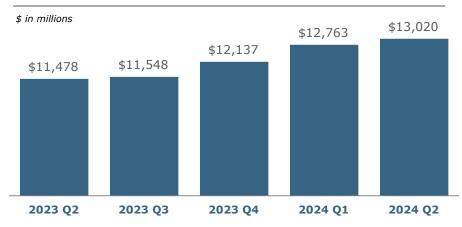


<sup>&</sup>lt;sup>1</sup> Includes net securities gains/losses and gain on sale of MSRs

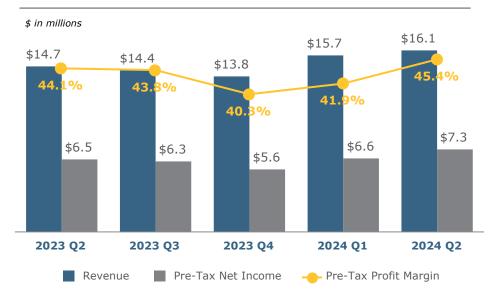
## **Wealth Management**

- Assets Under Care (AUC) of \$13.0 billion, a QoQ increase of \$0.3 billion and a YoY increase of \$1.5 billion, or +13.4%
- 2Q24 Wealth segment revenue of \$16.1 million, representing record quarterly revenue in company history, a YoY increase of +9.5%
- Pre-tax net income of \$7.3 million, a YoY increase of +12.8%
- Pre-tax profit margin of 45.4% in 2Q24 and 42.9% over the last twelve months
- Our fully internalized investment team continues to produce excellent returns, focused on long-term outperformance of benchmarks
  - The team's blended portfolio has outperformed the blended benchmark<sup>2</sup> over the last 3 years and over the last 5 years
- Bank + Wealth partnership allows us to better keep customer funds inside our overall ecosystem depending on client needs

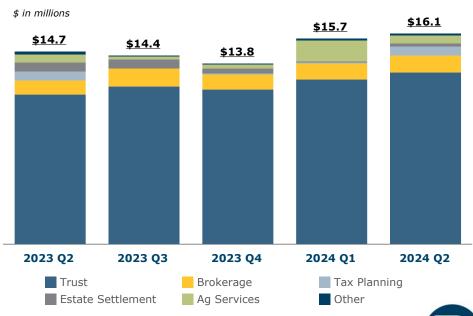
#### **Assets Under Care**



## Wealth - Revenue and Pre-tax Income 1



## Wealth Revenue Composition

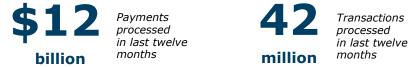


<sup>&</sup>lt;sup>1</sup> Wealth Management segment | <sup>2</sup> Blended benchmark consists of 60% MSCI All-Country World Index / 40% Bloomberg Intermediate Govt/Credit Index



## **FirsTech**

- LTM segment revenue of \$23.7 million, an increase of 6% over the prior twelve-month period
- 2Q24 segment revenue of \$6.2 million represents third consecutive quarter of record revenue in the company's history
  - 2Q24 revenue up 10% vs. 2Q23
- Revenue growth across all key competencies of lockbox, online payments and merchant services
  - Average merchant deal size continues to grow compared to prior periods
- Have built a solid pipeline aligned with go-tomarket focus on enterprise, financial institution, and merchant services clients
  - Go-to-market activity aligned with the regional operating model is demonstrating strong financial outcomes
  - Focus on scaling lockbox with organic growth and partnership in key markets, supported by clear go-to-market with differentiated customer service
- Increased focus on profitability through the continued migration to merchant processor providing better economics for FirsTech and our customers, while also reviewing enterprise contracts and cost structures to improve margins relative to services provided







### Average Revenue Per Processing Day Trend

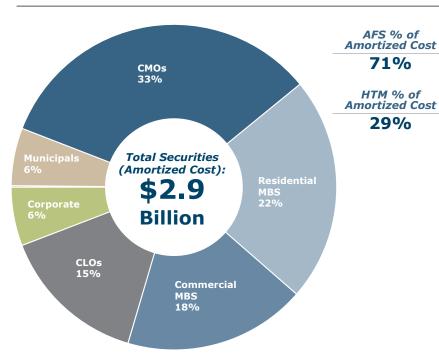




<sup>&</sup>lt;sup>1</sup> Revenue equates to all revenue sources tied to FirsTech and excludes intracompany eliminations

## **Balanced, Low-Risk, Short Duration Investment Portfolio**

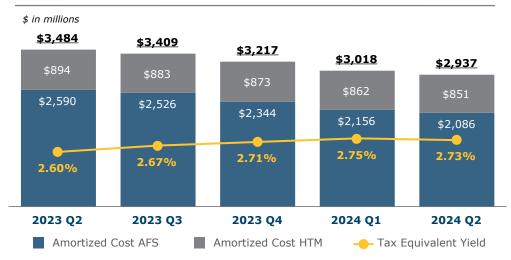
## Investment Portfolio Composition | 2Q24



- All Mortgage-Backed Securities & Collateralized Mortgage Obligations are Agency
- ■92% of Municipal holdings rated AA or better and 8% rated A
- ■99% of Corporate holdings are investment grade
- Collateralized Loan Obligation portfolio consists of 86% rated AAA and 14% rated AA

- Carrying value of investment portfolio is 25% of total assets
- BUSE carried \$851 million in held-to-maturity (HTM) securities as of 6/30/24 (HTM AOCI of -\$23 million at 6/30/24)
- The duration of the securities portfolio including HTM is 4.1 years and our fair value duration, which excludes the HTM portfolio, is 3.8 years
- After-tax net AFS unrealized loss position of \$176 million and accumulated loss position of \$21 million on cash flow hedges (captured in total AOCI)
- Projected roll off cash flow (based on static rates) of \$163 million at ~2.62% yield for the remainder of 2024 and \$348 million at ~1.64% yield for 2025
- Over the last four quarters, the size of the investment portfolio has decreased by \$547 million due to strategic restructuring actions and principal roll off

#### Securities Portfolio - Amortized Cost vs. TE Yield





## **Actively Managing Asset-Sensitive Balance Sheet**

- Balance sheet remains asset-sensitive
  - A +100 bps rate shock for Year 1 is down to +1.8% from +2.1% in 1024
  - A -100 bps rate shock for Year 1 is -1.6%; up from -1.9% in 1Q24
- Continue to evaluate off-balance sheet hedging strategies as well as embedding rate protection in our asset originations to provide stabilization to net interest income in lower rate environments
- Vigilant focus on pricing discipline and term structure for both loans and deposits
  - 6% of non-maturity deposits are indexed/floating rate
  - 67% of non-maturity deposits are at rack rate at WAvg rate of 0.6%
  - CDs represent 15% of total deposits; book has a WAvg remaining life of 5.8 months and WAvg rate of 3.7%
  - 43% of loan portfolio reprices in less than one year including \$470 million of fixed rate balances repricing from a WAvg rate of 4.7%

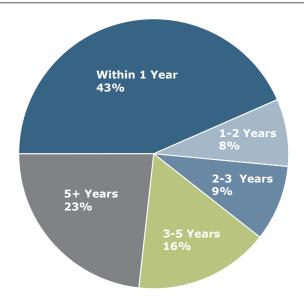
### Annual % Change in Net Interest Income under Shock Scenarios

#### Based on Static Balance Sheet

Rate Shock	Year 1	Year 2
+200 bps	+3.5%	+4.3%
+100 bps	+1.8%	+2.2%
-100 bps	-1.6%	-2.7%
-200 bps	-3.2%	-5.6%

Balance sheet is projected over one- & two-year time horizons and net interest income is calculated under current market rates assuming permanent instantaneous shifts

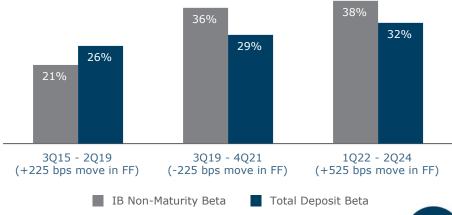
## Repricing / Maturity Structures of Portfolio Loans



## Deposit Betas <sup>1</sup> in last three cycles vs. ALCO fully lagged rate shock

#### ALCO uses a conservative 40% total deposit beta for rate shocks

History has proven to be less sensitive and 1H24 betas have been decelerating. Funding mix continues slow rotation from time deposits into higher beta nonmaturity products where the Bank can be more nimble on pricing under an easing rate cycle.





<sup>&</sup>lt;sup>1</sup> Deposit betas based on an average fed funds target rate of 5.50% during 2Q24

## **Focused Control on Expenses**

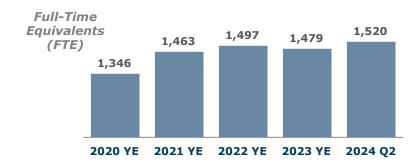
## Noninterest Expense





Noninterest Exp.	\$69.2	\$70.9	\$75.0	\$70.8	\$75.5
Intangible Amort.	\$2.7	\$2.6	\$2.5	\$2.4	\$2.6
Acq./Restructuring Exp.	\$0.0	\$0.1	\$4.2	\$0.4	\$2.2
Adj. Exp. <sup>1</sup>	\$66.5	\$68.3	\$68.3	\$68.0	\$70.7
Unfunded Provision	\$0.3	\$0.0	\$0.8	-\$0.7	-\$0.4
NMTC Amort.	\$2.3	\$2.3	\$2.3	\$0.0	\$0.0
Adj. Core Exp. <sup>1</sup>	\$64.0	\$66.0	\$65.2	\$68.6	\$71.1

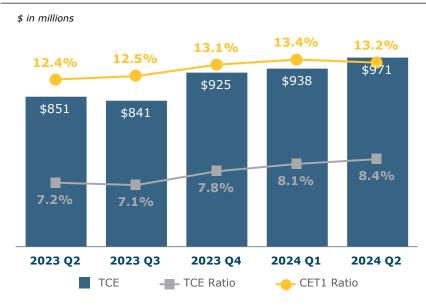
- Adjusted core expenses<sup>1</sup> of \$71.1 million in 2Q24
- Non-operating other expenses during 2Q24 were comprised of \$2.2 million related to acquisition & restructuring related expenses (M&M Bank Corp. acquisition closed 4/1/24 and M&M Bank was merged into Busey Bank on 6/21/24)
- Adopted accounting standard update 2023-02 on 1/1/24 and began recording amortization of New Markets Tax Credits as income tax expense instead of other operating expense, which resulted in a decrease to other operating expenses of \$2.3 million compared to 4Q23
- Continue to be mindful and diligent on expenses, restricting new hires by targeting critical replacements and selective adds; focusing on harvesting investments made over the last several quarters
- Continue to diligently manage expenses through the headwinds of higher FDIC insurance costs (FDIC rule that increased assessment rate by 2 bps), data processing costs (investments in tech enhancements and inflation-driven price increases), and reduced FAS 91 offset to compensation expense as a result of lower loan volumes
- Quarterly pre-tax expense synergies from the M&M acquisition are anticipated to be \$1.6 to \$1.7 million per quarter when fully realized. Full quarterly run-rate savings are projected to be achieved by 1Q25. During 2Q24, we achieved approximately 30% of the full quarterly savings
- \$7.2 million of average earning assets per employee for 2Q24



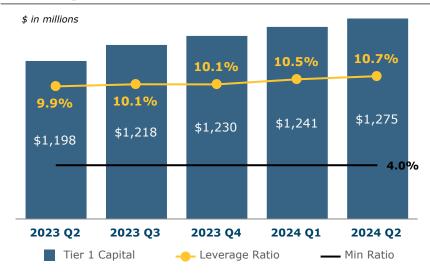


## **Robust Capital Foundation**

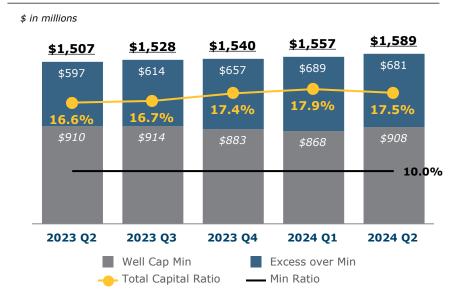
## Tangible Common Equity <sup>1</sup> & CET1 Ratios <sup>2</sup>



## Leverage Ratio<sup>2</sup>

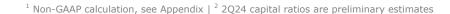


## Total Capital Ratio <sup>2</sup>



## Consolidated Capital as of 6/30/24<sup>2</sup>

\$ in millions	Common Equity Tier 1 Ratio	Tier 1 Capital Ratio	Total Capital Ratio
Capital Ratio	13.2 %	14.0 %	17.5 %
Minimum Well Capitalized Ratio	6.5 %	8.0 %	10.0 %
Amount of Capital	\$1,198	\$1,275	\$1,589
Well Capitalized Minimum	\$590	<i>\$726</i>	\$908
Excess over Well Capitalized Minimum	\$608	\$549	\$681





## **2Q24 Earnings Review**

## **Net Interest Income**

- Net interest income was \$82.4 million in 2024 vs. \$75.8 million in 1024 and \$78.7 million in 2023
- Net interest margin<sup>1</sup> was 3.03% in 2Q24, an increase of 24 bps vs. 2.79% in 1Q24
- The primary factors contributing to the quarter's NIM expansion were improved loan yields on new volume (35 bps increase) and effects of strategic balance sheet repositioning actions (3 bps increase), offset partially by cash & securities impacts (18 bps decrease)

## Noninterest Income

- Adjusted noninterest income<sup>1</sup> of \$33.9 million in 2Q24, representing 29.1% of operating revenue
- Wealth management fees of \$15.9 million in 2Q24, an increase from \$15.5 million in 1Q24 and +9% YoY
- Payment tech solutions revenue of \$5.9 million in 2Q24, an increase from \$5.7 million in 1Q24 and +13% YoY
- Fees for customer services of \$7.8 million in 2Q24, a increase from \$7.1 million in 1Q24 and +8% YoY

## Noninterest Expense

- Adjusted noninterest expense<sup>1</sup> (ex-amortization of intangibles, one-time acquisition & restructuring related items) of \$70.7 million in 2Q24, resulting in a 60.6% adjusted efficiency ratio<sup>1</sup>
- Adjusted core expense<sup>1</sup> of \$71.1 million (ex-amortization of intangible assets, one-time items, and unfunded commitment provision release) in 2Q24, equating to 60.9% adjusted core efficiency ratio<sup>1</sup>

### **Provision**

- \$2.3 million loan loss provision expense
  - Net charge offs of \$9.9 million in 2Q24 (one C&I credit that had a \$7.2 million specific reserve allocated)
- \$(0.4) million provision release for unfunded commitments (captured in other noninterest expense)

## Taxes

- 2Q24 effective tax rate of 28.8% (25.0% ex-Illinois tax law change)
  - 2Q24 results include a one-time deferred tax valuation adjustment of \$1.4 million resulting from a change to Illinois apportionment rate due to recently enacted regulations
  - New regulations are expected to lower our ongoing tax obligation in future periods, but create a negative adjustment to the carrying value of our deferred tax asset in the current period

## **Earnings**

- Adjusted net income of \$29.0 million or \$0.50 per diluted share<sup>1</sup>
  - Excluding Illinois tax law change impact, \$0.53 per diluted share<sup>1</sup>
- Adjusted pre-provision net revenue of \$42.6 million (1.42% PPNR ROAA) in 2024 <sup>1</sup>
- 0.97% Adjusted ROAA and 12.21% Adjusted ROATCE in 2Q24 <sup>1</sup>



## **Earnings Performance**

## Adjusted Net Income & Earnings Per Share 1

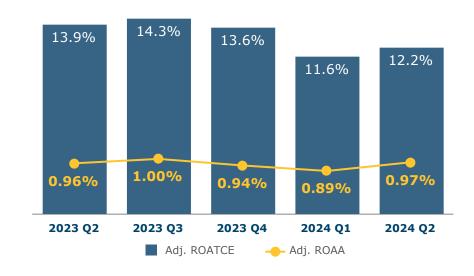
\$ in millions



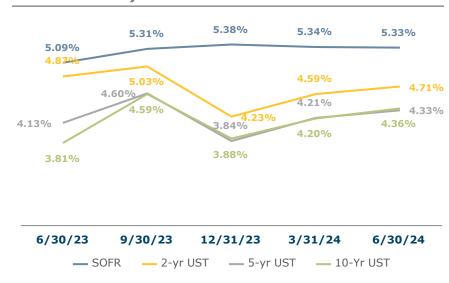
## Adjusted Pre-Provision Net Revenue / Avg. Assets 1



## Adjusted ROAA & Adjusted ROATCE 1



## Historical Key Rates<sup>2</sup>







# **Appendix**



## **Experienced Management Team**



Van A. Dukeman Chairman & CEO

Has served as Chairman & CEO of First Busey since 2007 and became Chairman of the Board effective July 2020. Also serves as Chairman & CEO of Busey Bank, along with a director of FirsTech. Offers 40 years of diverse financial services experience and extensive board involvement with a conservative operating philosophy and management style that focuses on Busey's associates, customers, communities and shareholders. He also serves on the board of directors for Desert Mountain Club and the Champaign Illinois Kennel Club.



**Jeffrey D. Jones** *EVP & CFO* 

Joined Busey in August 2019, bringing nearly 20 years of investment banking and financial services experience. Also serves as a board member of FirsTech. Previously served as Managing Director and Co-Head of Financial Institutions at Stephens Inc. Mr. Jones began his career in the Banking Supervision and Regulation division of the Federal Reserve. He also serves on the board of directors for Academy High in Champaign, IL, and the D Jones Family Charitable Foundation.



Amy L. Randolph EVP & COO

Joined Busey in 2008 and now leads many areas, including: human resources, marketing, corporate communications and the overall Busey experience, consumer & digital banking, executive administration, as well as all technology and business services & systems. Additionally, she serves as Chairperson and oversees FirsTech. Prior to Busey, Mrs. Randolph worked for 10+ years with CliftonLarsonAllen LLP. She also serves on the board of directors for the Illinois Bankers Association and Illinois Bankers Business Services.



Monica L. Bowe EVP & Chief Risk Officer

Joined Busey in January 2020 with nearly 25 years of financial leadership experience. Previously, Ms. Bowe served as Senior Director of Operational Risk Program Management at KeyBank. Ms. Bowe offers experience in M&A due diligence, effective navigation of key risk areas and dedication to continuous improvement towards enterprise-wide risk management strategies. She also serves on the board of directors for ProSight Financial Association, Cleveland Hearing & Speech Center and the iPower Booster Club.



John J. Powers EVP & General Counsel

Joined Busey in December 2011 and has over 40 years of legal experience. Prior to joining Busey, he was a partner in the law firm of Meyer Capel, where he specialized in serving the financial services industry. He also serves on the board of trustees for Holy Cross Church and the board of directors for St. Thomas More High School in Champaign, IL.



**Jeff D. Burgess** *EVP & President of Busey Wealth Management* 

Joined Busey in 2021, leading the team that provides asset management, investment and fiduciary services to individuals, businesses and foundations. Mr. Burgess formerly served as President of Commerce Brokerage Services, Inc., and was Director of Business Development for the east region of Commerce Trust Company. He also serves on the board of directors for Social Venture Partners and Community School in St. Louis, MO.



**Sean Gallagher** EVP & Regional President for Northern Illinois, Gateway and Florida Regions

Joined Busey in 2016 with the First Community Financial Bank partnership. His career in banking spans 30 years, previously working at LaSalle Bank, First Chicago Bank & Trust, and Inland Bank & Trust prior to moving to First Community. Mr. Gallagher served as Commercial Market President for Busey until moving to Regional President of the Northern Region in 2020. He took on leadership of the Gateway and Florida Regions in Q4 2023, while also assuming responsibility for Busey's Treasury Management division. He also serves on the board of directors for American Heart Association CycleNation.



Humair Ghauri EVP of Technology, Busey Bank President & CEO, FirsTech

Joined FirsTech and Busey in 2020, leading the organization's Products & Technology efforts. In 2023, he moved into the role of President and CEO with FirsTech and EVP of Technology at Busey. Mr. Ghauri is a proven executive leader with 20-plus years of experience building and leading high growth products and technology organizations. Tenure includes working with CareerBuilder, ADP. Skillsoft and Oracle.



**Chip Jorstad** EVP & President of Credit and Bank Admin.

Joined Busey in 2011 and has over 15 years of experience in the banking industry. Before being named President of Credit and Bank Administration in 2022, he served as Co-Chief Banking Officer for two years. Mr. Jorstad has also held the role of Regional President for Commercial Banking – overseeing business banking efforts, including Agricultural, Commercial, Construction and Real Estate financing. He also serves on the board of directors for Intersect Illinois and the St. Matthew Education Commission in Champaign, IL.



**Martin O'Donnell** EVP & Regional President for Central Illinois and Indiana Regions

Joined Busey in 2014 as a Commercial Relationship Manager before taking on increasing leadership responsibilities and becoming Regional President of Busey's Central Illinois Region in May of 2020. He then took on the Indianapolis Region in Q4 2023. He also serves on the board of trustees for Carle Health – East Region and the board of directors for the Champaign County Economic Development Corporation.



Robert F. Plecki, Jr.
EVP & Vice Chairman of Credit

Joined Busey in 1984, serving in the role of Vice Chairman of Credit, Chief Banking Officer or Chief Credit Officer since 2010 and chairing all Credit Committees. Mr. Plecki previously served as COO, President & CEO of Busey Wealth Management, and EVP of the Florida and Champaign markets. Prior to the 2007 merger with First Busey, he served in various management roles at Main Street Trust. He also serves on the board of directors for the Don Moyer Boys & Girls Club, OSF Community Council and St. Thomas More High School in Champaign, IL.



**Joseph A. Sheils** *EVP & President of Consumer and Digital Banking* 

Joined Busey in June 2022 to lead the Consumer, Community, Mortgage and Digital Banking teams. Mr. Sheils' nearly 25 years of banking experience includes serving as the Head of Retail Banking at MB Financial. Prior to his shift to retail, he led teams in Commercial Banking at MB Financial and LaSalle Bank. He also serves on the board of directors for the Loyola University Chicago Alumni Association and the Union League Club of Chicago.



2Q24 Earnings Investor Presentation

## **Fully Integrated Wealth Platform**



\$13.0 Billion
Assets Under Care

\$60.0 Million

**42.9%**PT Margin LTM

## Truck

#### I. Client-Focused Strategy

Trusted fiduciaries that identify prudent financial solutions to meet client-specific needs and objectives and help clients make better decisions about their wealth

#### II. Team-Based Approach

Collaborative team of experienced, credentialed professionals with broad resources that excels in developing unique solutions for clients

#### **III. Comprehensive Wealth Management**

Fully internalized investment office and an investment philosophy that uses a tailored approach to provide proactive advice, empowering clients to make appropriate financial choices to meet their goals in every aspect of their financial health

## Wealth Client Segments

#### **PERSONAL SERVICES**

Family Office

Core

**Principles** 

- · High Net Worth
- Mass Affluent and Emerging Wealth

#### **INSTITUTIONAL SERVICES**

- · Retirement Plans
- Corporations & Municipalities
- Foundations and Endowments
- Not-for-Profit Organizations



## Integrated Core Capabilities to Service Personal & Institutional Clients

#### INVESTMENT MANAGEMENT

 Preserving and growing wealth with enhanced asset allocation & tax efficient strategies

#### RETIREMENT PLANNING

 Goal-based advisory including life insurance, long-term care, executive stock option strategies

#### **TAX PLANNING & PREPARATION**

 Deduction maximization, capital event planning, tax-advantaged savings & investment strategies

#### FIDUCIARY ADMINISTRATION

 Trust services, estate planning, and philanthropic advisory

#### **PRIVATE CLIENT**

 Concierge banking with one point of contact that coordinates all banking needs

#### **AG SERVICES**

Farm management and brokerage



2Q24 Earnings Investor Presentation

## FirsTech, A Uniquely Positioned Payment Technology Company



\$12 Billion

42 Million Transactions Processed LTM Payments Processed LTM

\$23.7 Million

Revenue LTM 1

## **Payments Segments**

## Traditional Receivables

#### Services

- Lockbox
- eLockbox

#### Sales Channels

- Enterprise Sales Team
- Financial Institutions (FI) Sales Team
- FI Reseller Sales
- Partnerships

#### Lines of Business

- Financial Institutions
- Municipalities, Government
- Utilities, Telecom, Insurance
- Health

## **Electronic Payments**

#### Services

- Online (Core)
- Customer Service Rep., Mobile, Interactive Voice Response (IVR)
- Internet Agent Service, Walk-in
- Statement of Work (SOW), Time & Materials

#### Sales Channels

- Enterprise Sales Team
- FI Sales Team
- FI Reseller Sales
- Partnerships

## Lines of Business

- Financial Institutions
- Municipalities, Government
- Utilities, Telecom, Insurance
- Health
- Small and medium-sized businesses (SMB)

## **Merchant Services**

#### Services

- Point of Sale
- Online

## Sales Channels

- Merchant Sales Team
- Agent Referrals
- FI Reseller Sales
- Partnerships

#### Lines of Business

- Financial Institutions
- Municipalities, Government
- Utilities, Telecom, Insurance
- Health
- SMB

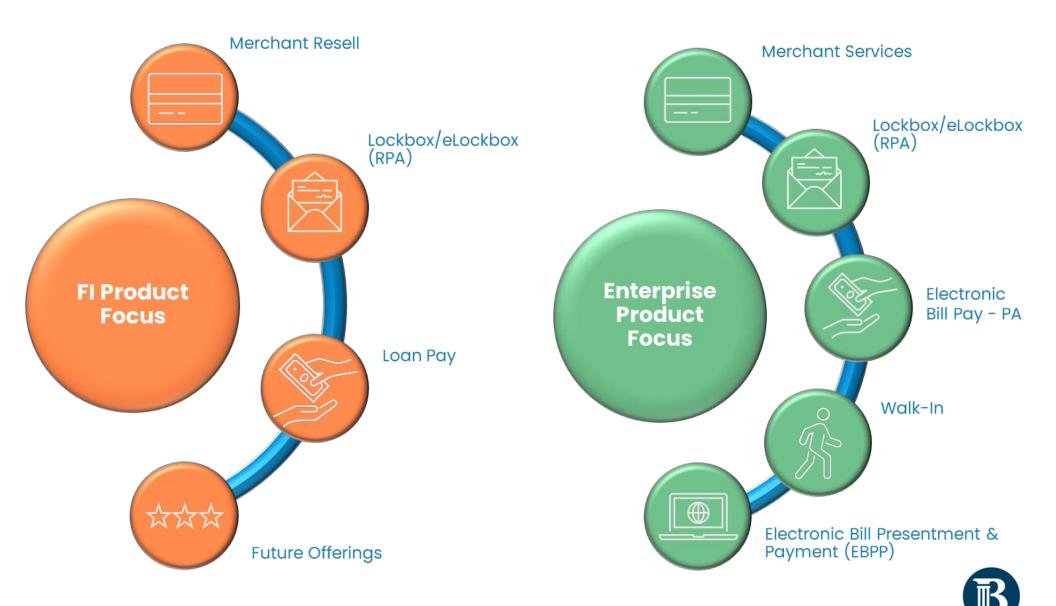


<sup>&</sup>lt;sup>1</sup> Revenue equates to all revenue sources tied to FirsTech and excludes intracompany eliminations

## FirsTech, A Uniquely Positioned Payment Technology Company

#### **Verticals & Products**

Through continued growth of the Busey/FirsTech relationship and new opportunities for collaboration FirsTech is uniquely positioned to leverage our relationship to grow in both Enterprise and FI verticals.



## **Busey Impact: ESG and Corporate Responsibility**

## Building on 155+ Years of Civic Engagement, Corporate Responsibility and Positive Impacts

## 2Q24 Featured Impact | Open an Account, Plant a Tree

Partnering with Conservation International, Busey made a donation to plant over 4,000 trees for new accounts with Mastercard debit services opened between April 15 - May 15, 2024.



## **Environmental Sustainability**

- Through its robust Corporate Sustainability Program, First Busey recycled over 35,000 pounds of waste and conserved over 125,000 gallons of water in 2023.
- Participates in several initiatives, including:
  - Energy efficiency program that reduced building electricity usage by 5% and gas usage by 8% in 2023 over 2022, avoiding over 1000 tons of carbon emissions since 2019.
  - Installing solar panel systems at 11 Busey facilities, generating over 1.3 million kWh of energy since 2019.
  - Providing over \$7 million in green financing in 2023, including energy efficiency improvements, historic preservation and solar development.
  - Committing to invest \$2.75 million to rehabilitate a vacant 5-story nearly 100-year old building, reducing construction need of new buildings and consumption of land, energy, materials and financial resources they require.



## Associates, Customers and Communities

- In 2023, First Busey associates generously gave nearly 16,000 hours of their time to hundreds of community organizations.
- Through a variety of philanthropic efforts, including many associate-driven initiatives, First Busey's annual charitable donations total over \$1.5 million.
- As of December 31, 2023, 40% of midlevel leadership and 44% of executive leadership are women.
- First Busey boasts a high level of associate engagement, scoring a 4.31 (out of 5) in 2023.
- In 2023, Busey Bank earned a Net Promoter Score® (NPS) of 56.5, significantly above the financial services industry benchmark of 23.5.
- In 2023, First Busey invested over \$25 million in Community Reinvestment Act (CRA)-qualified commitments.



## Ethical and Strong Governance

Strong corporate governance is a top priority, supported in part by the following:

- The vast majority of directors are independent, with varying experiences and backgrounds.
- Robust internal audit procedures are utilized, reporting directly to the Audit Committee.
- Enterprise risk metrics are connected with conservative business strategy and risk profile.
- Strong data privacy and information security policies are used, including data security oversight, associate training, and proactive privacy and security efforts.
- Confidential and independent whistleblower hotline is utilized.
- Strong inside ownership with over 7% of First Busey common stock beneficially owned by directors and executive officers.

To view the latest Busey Impact Report, visit <a href="mailto:busey.com/impact">busey.com/impact</a>



#### Pre-Provision Net Revenue, Adjusted Pre-Provision Net Revenue, Pre-Provision Net Revenue to Average Assets, and Adjusted Pre-Provision Net Revenue to Average Assets

				e Months Ende		Six Mon	ths E	s Ended			
			June 30, 2024		March 31, 2024		June 30, 2023		June 30, 2024		June 30, 2023
PRE-PROVISION NET REVENUE											
Net interest income		\$	82,434	\$	75,767	\$	78,670	\$	158,201	\$	164,527
Total noninterest income			33,801		35,000		28,012		68,801		59,860
Net security (gains) losses			353		6,375		2,059		6,728		2,675
Total noninterest expense			(75,537)		(70,769)		(69,205)		(146,306)		(139,608)
Pre-provision net revenue			41,051		46,373		39,536		87,424		87,454
Non-GAAP adjustments:											
Acquisition and other restructuring expenses			2,212		408		12		2,620		12
Provision for unfunded commitments			(369)		(678)		265		(1,047)		(370)
Amortization of New Markets Tax Credits			_		_		2,259		_		4,480
Gain on sale of mortgage service rights			(277)		(7,465)		_		(7,742)		_
Adjusted pre-provision net revenue		\$	42,617	\$	38,638	\$	42,072	\$	81,255	\$	91,576
Pre-provision net revenue, annualized	[a]	\$	165,106	\$	186,511	\$	158,578	\$	175,809	\$	176,358
Adjusted pre-provision net revenue, annualized	[b]	Ψ	171,405	Ψ	155,401	Ψ	168,750	Ψ	163,403	Ψ	184,670
Average total assets	[c]		12,089,692		12,024,208		12,209,865		12,056,950		12,236,643
	[0]		,000,002		, 0 _ 1 , _ 0 0		,		,000,000		,0,_ 10
<b>Reported:</b> Pre-provision net revenue to average assets <sup>1</sup>	[a÷c]		1.37 %		1.55 %		1.30 %		1.46 %	)	1.44 %
Adjusted: Pre-provision net revenue to average assets <sup>1</sup>	[b÷c]		1.42 %		1.29 %		1.38 %		1.36 %	)	1.51 %



Adjusted Net Income, Adjusted Diluted Earnings Per Share, Adjusted Return on Average Assets, Average Tangible Common Equity, Return on Average Tangible Common Equity, and Adjusted Return on Average Tangible Common Equity

(dollars in thousands, except per share amounts)

		Three Months Ended						Six Mon	ided	
		June 30, 2024		March 31, 2024		June 30, 2023		June 30, 2024		June 30, 2023
NET INCOME ADJUSTED FOR NON-OPERATING ITEMS										
Net income	[a]	\$ 27,357	\$	26,225	\$	29,364	\$	53,582	\$	66,150
Non-GAAP adjustments for non-operating items:										
Acquisition expenses:										
Salaries, wages, and employee benefits		1,137		_		_		1,137		_
Data processing		344		100		_		444		_
Professional fees, occupancy, furniture and fixtures, and other		731		185		12		916		12
Other restructuring expenses:										
Salaries, wages, and employee benefits		_		123		_		123		_
Related tax benefit <sup>1</sup>		(553)		(102)		(3)		(655)		(3)
Adjusted net income	[b]	\$ 29,016	\$	26,531	\$	29,373	\$	55,547	\$	66,159
DILUTED EARNINGS PER SHARE										
Diluted average common shares outstanding	[c]	57,853,231		56,406,500		56,195,801		57,129,865		56,187,820
Reported: Diluted earnings per share	[a÷c]	\$ 0.47	\$	0.46	\$	0.52	\$	0.94	\$	1.18
Adjusted: Diluted earnings per share	[b÷c]	\$ 0.50	\$	0.47	\$	0.52	\$	0.97	\$	1.18
RETURN ON AVERAGE ASSETS										
Net income, annualized	[d]	\$ 110,029	\$	105,476	\$	117,779	\$	107,753	\$	133,396
Adjusted net income, annualized	[e]	116,702		106,707		117,815		111,704		133,415
Average total assets	[f]	12,089,692		12,024,208		12,209,865		12,056,950		12,236,643
Reported: Return on average assets <sup>2</sup>	[d÷f]	0.91 %		0.88 %	<b>6</b>	0.96 %	)	0.89 %	, D	1.09 %
Adjusted: Return on average assets <sup>2</sup>	[e÷f]	0.97 %	ı	0.89 %	6	0.96 %	)	0.93 %	b	1.09 %
RETURN ON AVERAGE TANGIBLE COMMON EQUITY										
Average common equity		\$ 1,331,815	\$	1,275,724	\$	1,207,935	\$	1,303,770	\$	1,189,479
Average goodwill and other intangible assets, net		(376,224)		(353,014)		(360,641)		(364,620)		(361,990)
Average tangible common equity	[g]	\$ 955,591	\$	922,710	\$	847,294	\$	939,150	\$	827,489
Reported: Return on average tangible common equity <sup>2</sup>	[d÷g]	11.51 %		11.43 %	6	13.90 %	)	11.47 %	5	16.12 %
Adjusted: Return on average tangible common equity <sup>2</sup>	[e÷g]	12.21 %	ı	11.56 %	6	13.90 %	)	11.89 %	Ď	16.12 %

Year-to-date tax benefits were calculated by multiplying year-to-date acquisition expenses and other restructuring expenses by the effective income tax rate for each year-to-date period, which for 2024 excludes a one-time deferred tax valuation adjustment resulting from a change in Illinois apportionment rate due to recently enacted regulations. Tax rates used in these calculations were 25.0% and 20.5% for the six months ended June 30, 2024 and 2023, respectively. Quarterly tax benefits were calculated as the year-to-date tax benefit amounts less the sum of amounts applied to previous quarters during the year, equating to tax rates of 25.0%, 25.0%, and 20.5% for the three months ended June 30, 2024, March 31, 2024, and June 30, 2023, respectively.





#### Further Adjusted Net Income and Further Adjusted Diluted Earnings Per Share

(dollars in thousands, except per share amounts)

		•	ee Months Ende	Six Months Ended					
		June 30, 2024		March 31, 2024	June 30, 2023		June 30, 2024		June 30, 2023
Adjusted net income <sup>1</sup>	[a]	\$ 29,016	\$	26,531	\$ 29,373	\$	55,547	\$	66,159
Further non-GAAP adjustments:									
Net securities (gains) losses		353		6,375	2,059		6,728		2,675
Gain on sale of mortgage servicing rights		(277)		(7,465)	_		(7,742)		_
Tax effect for further non-GAAP adjustments <sup>2</sup>		(19)		272	(418)		254		(548)
Tax effected further non-GAAP adjustments <sup>3</sup>		57		(818)	1,641		(760)		2,127
Further adjusted net income <sup>3</sup>	[b]	\$ 29,073	\$	25,713	\$ 31,014	\$	54,787	\$	68,286
One-time deferred tax valuation adjustment <sup>4</sup>		\$ 1,446	\$	_	\$ _	\$	1,446	\$	_
Further adjusted net income, excluding one-time deferred tax valuation adjustment <sup>3</sup>	[c]	\$ 30,519	\$	25,713	\$ 31,014	\$	56,233	\$	68,286
Diluted average common shares outstanding	[d]	57,853,231		56,406,500	56,195,801		57,129,865		56,187,820
Adjusted: Diluted earnings per share	[a÷d]	\$ 0.50	\$	0.47	\$ 0.52	\$	0.97	\$	1.18
Further Adjusted: Diluted earnings per share <sup>3</sup>	[b÷d]	\$ 0.50	\$	0.46	\$ 0.55	\$	0.96	\$	1.22
Further Adjusted, excluding one-time deferred tax valuation adjustment: Diluted earnings per share <sup>3</sup>	[c÷d]	\$ 0.53	\$	0.46	\$ 0.55	\$	0.98	\$	1.22



<sup>1.</sup> Adjusted net income is a non-GAAP measure. See the table on the previous slide for a reconciliation to the nearest GAAP measure.

Tax effects for further non-GAAP adjustments were calculated by multiplying further non-GAAP adjustments by the effective income tax rate for each period, which for 2024 excludes a one-time deferred tax valuation adjustment resulting from a change in Illinois apportionment rate due to recently enacted regulations. Effective income tax rates were 25.0%, 25.0%, and 20.3% for the three months ended June 30, 2024, March 31, 2024, and June 30, 2023, respectively, and were 25.0% and 20.5% for the six months ended June 30, 2024 and 2023, respectively.

<sup>3.</sup> Tax-effected measure.

<sup>4.</sup> A one-time deferred tax valuation adjustment of \$1.4 million resulted from a change to our Illinois apportionment rate due to recently enacted regulations.

#### Adjusted Net Interest Income and Adjusted Net Interest Margin

		Three Months Ended						Six Mon	inded	
		June 30, 2024		March 31, 2024		June 30, 2023		June 30, 2024		June 30, 2023
	\$	82,434	\$	75,767	\$	78,670	\$	158,201	\$	164,527
		402		449		561		851		1,119
		82,836		76,216		79,231		159,052		165,646
		(812)		(204)		(413)		(1,016)		(816)
	\$	82,024	\$	76,012	\$	78,818	\$	158,036	\$	164,830
[a]	\$	333,165	\$	306,539	\$	317,795	\$	319,852	\$	334,038
[b]		329,899		305,719		316,138		317,809		332,392
[c]		10,993,907		10,999,903		11,130,298		10,996,905		11,155,291
[a÷c]		3.03 %		2.79 %		2.86 %		2.91 %		2.99 %
[b÷c]		3.00 %		2.78 %		2.84 %		2.89 %		2.98 %
	[b] [c] [a÷c]	[b] [c] [a÷c]	[a] \$ 333,165 [b] 329,899 [c] 10,993,907	June 30, 2024       \$ 82,434     \$       402     82,836       (812)     \$       \$ 82,024     \$       [a]     \$ 333,165     \$       [b]     329,899       [c]     10,993,907       [a÷c]     3.03 %	June 30, 2024         March 31, 2024           \$ 82,434         \$ 75,767           402         449           82,836         76,216           (812)         (204)           \$ 82,024         \$ 76,012           [a]         \$ 333,165         \$ 306,539           [b]         329,899         305,719           [c]         10,993,907         10,999,903           [a÷c]         3.03 %         2.79 %	June 30, 2024     March 31, 2024       \$ 82,434     \$ 75,767       402     449       82,836     76,216       (812)     (204)       \$ 82,024     \$ 76,012       \$ 82,024     \$ 306,539       [b]     329,899       [c]     10,993,907       10,999,903       [a÷c]     3.03 %       2.79 %	June 30, 2024         March 31, 2024         June 30, 2023           \$ 82,434         \$ 75,767         \$ 78,670           402         449         561           82,836         76,216         79,231           (812)         (204)         (413)           \$ 82,024         \$ 76,012         \$ 78,818           [a]         \$ 333,165         \$ 306,539         \$ 317,795           [b]         329,899         305,719         316,138           [c]         10,993,907         10,999,903         11,130,298           [a÷c]         3.03 %         2.79 %         2.86 %	June 30, 2024         March 31, 2024         June 30, 2023           \$ 82,434         \$ 75,767         \$ 78,670         \$           402         449         561         \$ 79,231         \$ (812)         (204)         (413)         \$ 82,024         \$ 76,012         \$ 78,818         \$ \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (812)         \$ (8	June 30, 2024         March 31, 2024         June 30, 2024           \$ 82,434         \$ 75,767         \$ 78,670         \$ 158,201           402         449         561         851           82,836         76,216         79,231         159,052           (812)         (204)         (413)         (1,016)           \$ 82,024         \$ 76,012         \$ 78,818         \$ 158,036           [a]         \$ 333,165         \$ 306,539         \$ 317,795         \$ 319,852           [b]         329,899         305,719         316,138         317,809           [c]         10,993,907         10,999,903         11,130,298         10,996,905           [a÷c]         3.03 %         2.79 %         2.86 %         2.91 %	June 30, 2024         March 31, 2024         June 30, 2024         June 30, 2024           \$ 82,434         \$ 75,767         \$ 78,670         \$ 158,201         \$           402         449         561         851         82,836         76,216         79,231         159,052         158,201         159,052         158,201         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         159,052         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,036         158,0



<sup>1.</sup> Tax-equivalent adjustments were calculated using an estimated federal income tax rate of 21%, applied to non-taxable interest income on investments and loans.

Tax-effected measure.

Adjusted Noninterest Income, Operating Revenue, Adjusted Noninterest Income to Operating Revenue, Noninterest Expense Excluding Amortization of Intangible Assets,
Adjusted Noninterest Expense,
Adjusted Core Expense, Noninterest Expense Excluding Non-Operating Adjustments,
Efficiency Ratio, Adjusted Efficiency Ratio, and Adjusted Core Efficiency Ratio

		Three Months Ended						Six Months Ended				
			June 30, 2024		March 31, 2024		June 30, 2023		June 30, 2024		June 30, 2023	
Net interest income	[a]	\$	82,434	\$	75,767	\$	78,670	\$	158,201	\$	164,527	
Non-GAAP adjustments:												
Tax-equivalent adjustment <sup>1</sup>			402		449		561		851		1,119	
Tax-equivalent net interest income	[b]		82,836		76,216		79,231		159,052		165,646	
Total noninterest income			33,801		35,000		28,012		68,801		59,860	
Non-GAAP adjustments:												
Net security (gains) losses			353		6,375		2,059		6,728		2,675	
Noninterest income excluding net securities gains and losses Further adjustments:	[c]		34,154		41,375		30,071		75,529		62,535	
Gain on sale of mortgage servicing rights			(277)		(7,465)		_	\$	(7,742)	\$	_	
Adjusted noninterest income	[d]	\$	33,877	\$	33,910	\$	30,071		67,787		62,535	
Tax-equivalent revenue	[e = b+c]	\$	116,990	\$	117,591	\$	109,302	\$	234,581	\$	228,181	
Adjusted tax-equivalent revenue	[f = b+d]	\$	116,713	\$	110,126	\$	109,302	\$	226,839	\$	228,181	
Operating revenue	[g = a+d]	\$	116,311	\$	109,677	\$	108,741	\$	225,988	\$	227,062	
Adjusted noninterest income to operating revenue	[d÷g]		29.13 %	)	30.92 %		27.65 %	)	30.00 %		27.54 %	
Total noninterest expense		\$	75,537	\$	70,769	\$	69,205	\$	146,306	\$	139,608	
Non-GAAP adjustments:												
Amortization of intangible assets	[h]		(2,629)		(2,409)		(2,669)		(5,038)		(5,398)	
Noninterest expense excluding amortization of intangible assets	[i]		72,908		68,360		66,536		141,268		134,210	
Non-operating adjustments:												
Salaries, wages, and employee benefits			(1,137)		(123)		_		(1,260)		_	
Data processing			(344)		(100)		_		(444)		_	
Professional fees, occupancy, furniture and fixtures, and other			(731)		(185)		(12)		(916)		(12)	
Adjusted noninterest expense	[j]		70,696		67,952		66,524		138,648		134,198	
Provision for unfunded commitments			369		678		(265)		1,047		370	
Amortization of New Markets Tax Credits							(2,259)				(4,480)	
Adjusted core expense	[k]	\$	71,065	\$	68,630	\$	64,000	\$	139,695	\$	130,088	
Noninterest expense, excluding non-operating adjustments	[j-h]	\$	73,325	\$	70,361	\$	69,193	\$	143,686	\$	139,596	
Reported: Efficiency ratio	[i÷e]		62.32 %		58.13 %		60.87 %		60.22 %		58.82 %	
Adjusted: Efficiency ratio	[j÷f]		60.57 %		61.70 %		60.86 %		61.12 %		58.81 %	
Adjusted: Core efficiency ratio	[k÷f]		60.89 %	)	62.32 %		58.55 %	)	61.58 %		57.01 %	





#### Tangible Book Value and Tangible Book Value Per Common Share

(dollars in thousands, except per share amounts)

	As of								
	June 30, 2024			March 31, 2024		June 30, 2023			
	\$	1,333,810	\$	1,282,651	\$	1,201,948			
		(370,580)		(351,455)		(358,898)			
[a]	\$	963,230	\$	931,196	\$	843,050			
[b]		56,746,937		55,300,008		55,290,847			
[a÷b]	\$	16.97	\$	16.84	\$	15.25			
	[b]	[a] <u>\$</u>	2024   \$ 1,333,810   (370,580)   [a]   \$ 963,230   [b]   56,746,937	2024       \$ 1,333,810     \$ (370,580)       [a]     \$ 963,230     \$       [b]     56,746,937	2024     2024       \$ 1,333,810     \$ 1,282,651       (370,580)     (351,455)       [a]     \$ 963,230     \$ 931,196       [b]     56,746,937     55,300,008	June 30, 2024     March 31, 2024       \$ 1,333,810     \$ 1,282,651     \$ (370,580)     (351,455)       [a]     \$ 963,230     \$ 931,196     \$ \$ (351,455)       [b]     \$ 56,746,937     \$ 55,300,008			

#### Tangible Assets, Tangible Common Equity, and Tangible Common Equity to Tangible Assets

		As of									
			June 30, 2024		March 31, 2024		June 30, 2023				
Total assets		\$	11,971,416	\$	11,887,458	\$	12,209,029				
Non-GAAP adjustments:											
Goodwill and other intangible assets, net			(370,580)		(351,455)		(358,898)				
Tax effect of other intangible assets <sup>1</sup>			7,687		6,434		7,833				
Tangible assets <sup>2</sup>	[a]	\$	11,608,523	\$	11,542,437	\$	11,857,964				
Total stockholders' equity		\$	1,333,810	\$	1,282,651	\$	1,201,948				
Non-GAAP adjustments:											
Goodwill and other intangible assets, net			(370,580)		(351,455)		(358,898)				
Tax effect of other intangible assets <sup>1</sup>			7,687		6,434		7,833				
Tangible common equity <sup>2</sup>	[b]	\$	970,917	\$	937,630	\$	850,883				
Tangible common equity to tangible assets <sup>2</sup>	[b÷a]		8.36 %		8.12 %	) )	7.18 %				



<sup>1.</sup> Net of estimated deferred tax liability, calculated using the estimated statutory tax rate of 28%.

<sup>2.</sup> Tax-effected measure.

#### Core Deposits, Core Deposits to Total Deposits, and Portfolio Loans to Core Deposits

		As of							
			June 30, 2024		March 31, 2024		June 30, 2023		
Portfolio loans	[a]	\$	7,998,912	\$	7,588,077	\$	7,805,284		
Total deposits	[b]	\$	9,976,135	\$	9,960,191	\$	10,062,755		
Non-GAAP adjustments:									
Brokered deposits, excluding brokered time deposits of \$250,000 or more			(43,089)		(6,001)		(6,055)		
Time deposits of \$250,000 or more			(314,461)		(326,795)		(297,967)		
Core deposits	[c]	\$	9,618,585	\$	9,627,395	\$	9,758,733		
RATIOS									
Core deposits to total deposits	[c÷b]		96.42 %		96.66 %		96.98 %		
Portfolio loans to core deposits	[a÷c]		83.16 %		78.82 %		79.98 %		

