

THE INDUSTRIAL DISTRIBUTION EXPERTS

Presented by:

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Results for Q3 Fiscal 2022

Earnings Announcement: November 9, 2022

(Quarter Ending September 30, 2022)

FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws that involve risks and uncertainties. Certain statements contained in this report are not purely historical, including statements regarding our expectations, beliefs, intentions or strategies regarding the future that are forward-looking. These statements include statements concerning projected revenues, expenses, gross profit, income, gross margins or other financial items.

All forward-looking statements speak only as of the date of this presentation. You should not place undue reliance on these forward-looking statements. Although we believe our plans, intentions and expectations reflected in or suggested by the forward-looking statements we make in this presentation are reasonable, we may be unable to achieve these plans, intentions or expectations. These cautionary statements qualify all forward-looking statements attributable to us or persons acting on our behalf. Risks and uncertainties that could cause actual results to differ from those in the forward-looking statements are described in "Risk Factors" and "Forward-Looking Statements" in our Quarterly Reports on Form 10-Q and in our Annual Report on Form 10-K as filed with the Securities and Exchange Commission.

Statement Regarding use of Non-GAAP Measures:

The Non-GAAP financial measures contained in this presentation (including, without limitation, EBITDA, Adjusted EBITDA, Free Cash Flow, Return on Invested Capital (ROIC) and variations thereof are not measures of financial performance calculated in accordance with GAAP and should not be considered as alternatives to net income (loss) or any other performance measure derived in accordance with GAAP or as alternatives to cash flows from operating activities as a measure of our liquidity. They should be viewed in addition to, and not as a substitute for, analysis of our results reported in accordance with GAAP, or as alternative measures of liquidity. Management believes that certain non-GAAP financial measures provide a view to measures similar to those used in evaluating our compliance with certain financial covenants under our credit facilities and provide financial statement users meaningful comparisons between current and prior year period results. They are also used as a metric to determine certain components of performance-based compensation. The adjustments and Adjusted EBITDA are based on currently available information and certain adjustments that we believe are reasonable and are presented as an aid in understanding our operating results. They are not necessarily indicative of future results of operations that may be obtained by the Company.



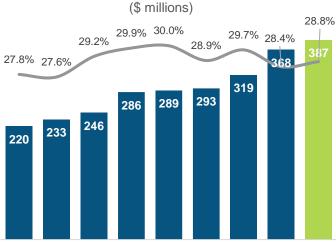
Q3 INCOME STATEMENT HIGHLIGHTS

(\$ thousands)

	;	Prior Yr Sept. 30, 2021		Prior Qtr Jun 30, 2022	Current Qtr Sep 30, 2022
Sales % growth - yoy % growth - seq	\$	289,494	\$	367,812 28.7% 15.2%	\$ 387,314 33.8% 5.3%
Gross Profit % margin		86,943 <i>30.0%</i>		104,262 28.3%	111,633 28.8%
Operating Income % margin		11,185 3.9%		25,920 7.0%	26,539 <i>6.9%</i>
Adj. EBITDA as reported % margin		18,824 <i>6.5%</i>		32,609 8.9%	34,321 8.9%
Diluted EPS Non-GAPP Diluted EPS	\$ \$	0.36 0.36	\$ \$	0.74 0.74	\$ 0.67 0.75
Avg. Daily Sales:	\$	4,526	\$	5,838	\$ 6,052

QUARTERLY FINANCIAL HIGHLIGHTS

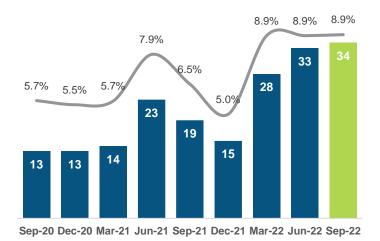
Sales and Gross Margin



Sep-20 Dec-20 Mar-21 Jun-21 Sep-21 Dec-21 Mar-22 Jun-22 Sep-22

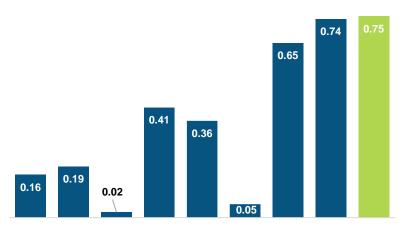
EBITDA and EBITDA Margin

(\$ millions)



Diluted Earnings Per Share

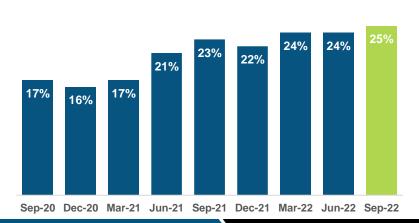
(\$ actuals)



Sep-20 Dec-20 Mar-21 Jun-21 Sep-21 Dec-21 Mar-22 Jun-22 Sep-22

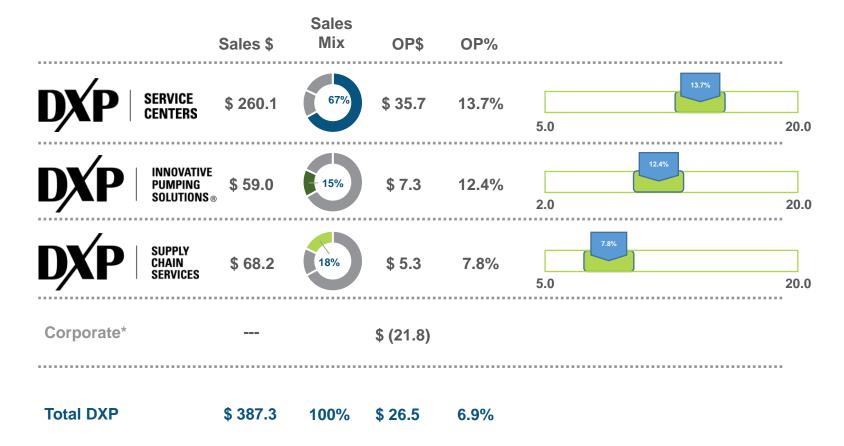
Return on Invested Capital ROIC%

Return on invested capital is defined as tax-effected LTM EBITDA / average total net operating assets.



Q3 OPERATING PERFORMANCE BY SEGMENT

(\$ millions)

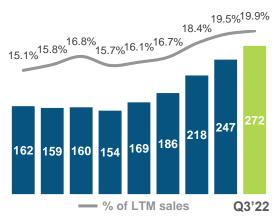


CASH FLOW & WORKING CAPITAL

		Prior Qtr n 30, 2022	rrent Qtr p 30, 2022
GAAP net income	\$	14,494	\$ 13,042
Depreciation and amortization		7,080	 7,493
Change in net working capital		(22,335)	 (20,466)
Other operating cash flows, net	***************************************	3,769	 (3,498)
Net Cash provided by operating activities		3,008	(3,429)
Purchase of property & equipment, net		1,108	1,578
Proceeds from sale of assets	***************************************	-	 -
Free Cash Flow		1,900	(5,007)
Net Cash used in financing activities		21,344	 6,271
Cash at end of the period		20,664	 17,064

NET WORKING CAPITAL





Supplemental Information:

Supplemental information.		
Purchase of businesses	38,801	4,389
Cash paid for income taxes	2,153	9,362
Cash paid for interest	5,157	6,392
Net Debt	333,600	347,859

Net working capital is calculated as accounts receivable plus inventory plus cost & est. profits in excess of billings, plus prepaid expenses less accounts payable less accrued wages less billings in excess of costs and profits less customer advances less other accrued liabilities

Free cash flow is calculated as cash from operations less net purchases of property & equipment

APPENDIX



RECONCILIATION OF OPERATING INCOME

(\$ thousands)

	Three Months Ended September 30,	
	2022	2021
Operating income for reportable segments	\$48,377	\$32,839
Adjustments for:		
Amortization of intangibles	5,132	4,238
Corporate expenses	16,706	17,416
Total operating income	26,539	11,185
Interest expense	6,833	5,264
Other expense (income), net	1,566	(450)
Income before income taxes	\$ 18,140	\$6,371

RECONCILIATION OF NON-GAAP MEASURES: INCOME BEFORE INCOME TAXES TO EBITDA and ADJUSTED EBITDA (\$ thousands)

The following table is a reconciliation of EBITDA and adjusted EBITDA, non-GAAP financial measures, to income before income taxes, calculated and reported in accordance with U.S. GAAP.

	Three Months Ended September 30,		
	2022	2021	
Income before income taxes	\$ 18,140	\$ 6,371	
Plus: interest expense	6,833	5,264	
Plus: depreciation and amortization	7,493	6,486	
EBITDA	\$32,466	\$18,121	
Plus: NCI loss (gain) before tax	159	190	
Plus: One-time non-cash loss	1,193		
Plus: Stock compensation expense	505	514	
Adjusted EBITDA	\$34,323	\$18,825	



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NASDAQ: DXPE SEPTEMBER 2022