

# THE INDUSTRIAL DISTRIBUTION EXPERTS

*Presented by:* 

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NASDAQ: DXPE NOVEMBER 2014

# FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the U. S. federal securities laws that involve risks and uncertainties. Certain statements contained in this report are not purely historical, including statements regarding our expectations, beliefs, intentions or strategies regarding the future that are forward-looking. These statements include statements concerning projected revenues, expenses, gross profit, income, gross margins or other financial items.

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#### **Statement Regarding use of Non-GAAP Measures:**

The Non-GAAP financial measures contained in this presentation (including, without limitation, EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Return on Invested Capital (ROIC) and variations thereof) are not measures of financial performance calculated in accordance with GAAP and should not be considered as alternatives to net income (loss) or any other performance measure derived in accordance with GAAP or as alternatives to cash flows from operating activities as a measure of our liquidity. They should be viewed in addition to, and not as a substitute for, analysis of our results reported in accordance with GAAP, or as alternative measures of liquidity. Management believes that certain non-GAAP financial measures provide a view to measures similar to those used in evaluating our compliance with certain financial covenants under our credit facilities and provide financial statement users meaningful comparisons between current and prior year period results. They are also used as a metric to determine certain components of performance-based compensation. The adjustments and Adjusted EBITDA are based on currently available information and certain adjustments that we believe are reasonable and are presented as an aid in understanding our operating results. They are not necessarily indicative of future results of operations that may be obtained by the Company.

# DXP ENTERPRISES, INC. AT-A-GLANCE

Leading provider of technical products and services for MRO (maintenance, repair, operating), OEM and capital equipment customers...

#### \* Last Twelve Months (LTM):

Revenue: \$ 1,430.9 million

EBITDA: \$ 139.3 million

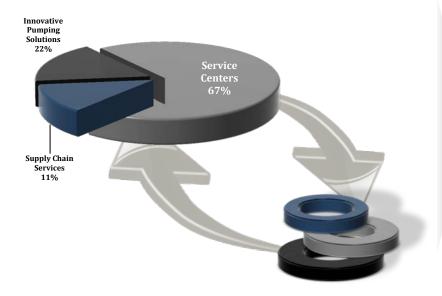
Free Cash Flow: \$ 68.0 million

ROIC: 28.5 %





#### LTM Sales % by Business Segment



#### ...Building a North American Platform

- 179 Locations (U.S., Canada, Mexico & Dubai)
- 72 Supply Chain Service sites
- 8 Regional distribution centers
- 12 Fabrication centers
- 1 Customer First Center
- 3,500+ Full-time employees

#### **DXP TODAY**

#### Growth and profit expansion opportunities...

#### **KEY DRIVERS**

- Serving dynamic markets
  - Oil and gas, mining, power, chemicals, etc.
- DXP growth strategies designed to take market share
  - SuperCenters
- Strategic acquisitions
  - Machinery Tooling & Supply
  - B27
  - Tool-Tech
  - Alaska Pump & Supply
  - Tucker Tool
  - Natpro
- Culture of profitable growth driving continuous improvement







...Execution should produce strong results.

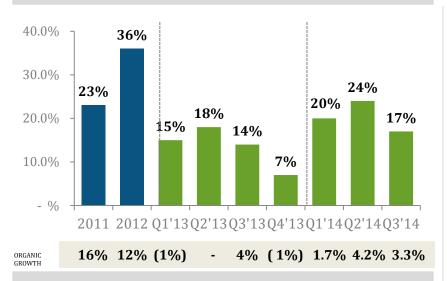


\*LTM for the FY ended December 31, 2013

# RECENT FINANCIAL RESULTS

## Financial impact – the evidence

#### SALES VS. PRIOR YEAR



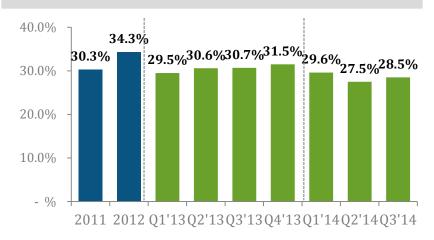
#### **DILUTED EARNINGS PER SHARE**



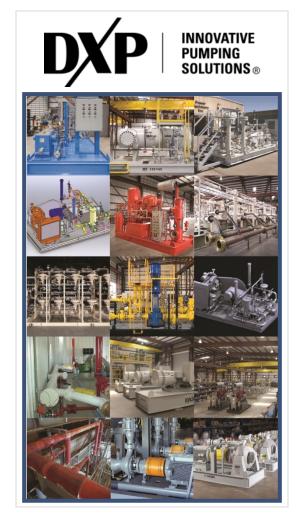
#### **EBITDA MARGIN (EBITDA%)**



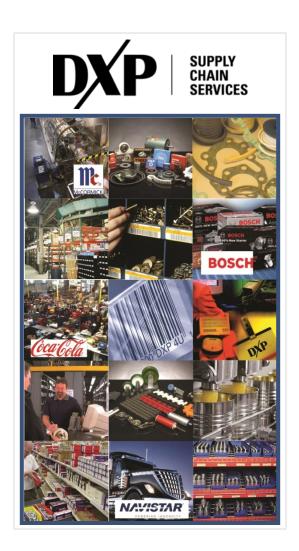
#### RETURN ON INVESTED CAPITAL\*



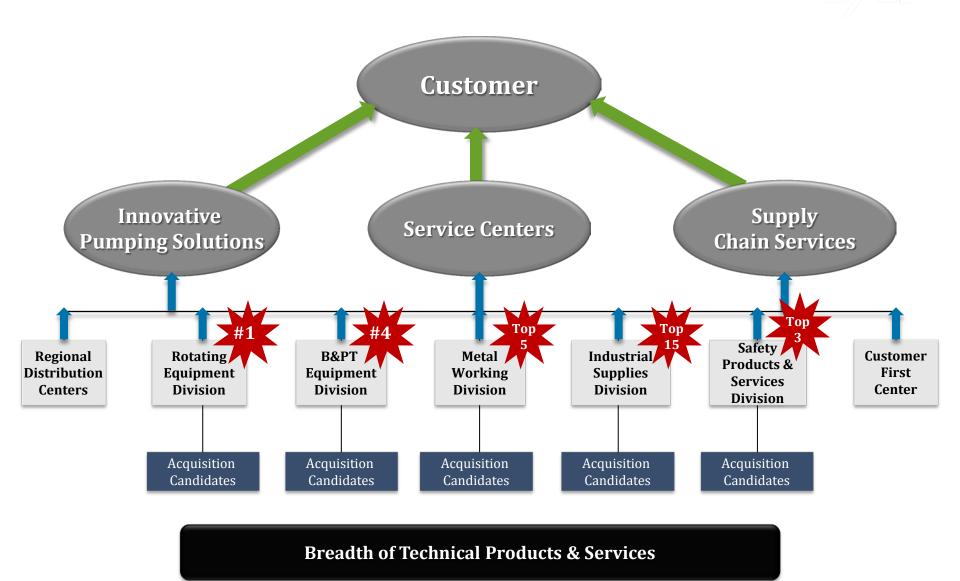
# **UNIQUE MARKET APPROACH**







# **CUSTOMER DRIVEN EXPERTS IN MROP SOLUTIONS**

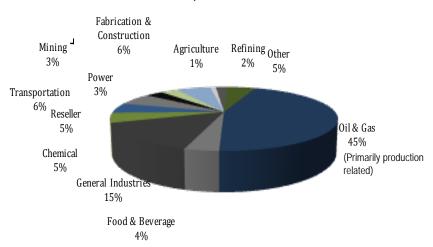


#### **LEADING POSITIONS IN MARKETS & PRODUCTS**



#### **DIVERSE, GROWING END MARKETS**

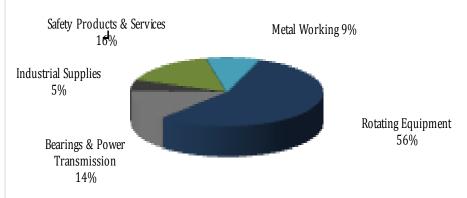
#### Over 50,000 Customers



- High quality customer base across attractive industries
- Concentration in solid growth sectors such as energy, food & beverage and chemical
- Geographic expansion will increase industry diversification

#### **BREADTH OF TECHNICAL PRODUCTS & SERVICES**

#### **Over 100+ Product Groups**



- Breadth of products and services
- Higher margin products and value added services

## STRONG CUSTOMER AND SUPPLIER RELATIONSHIPS

#### **KEY CUSTOMER RELATIONSHIPS**

#### LONG STANDING INDUSTRY PARTNERS





















































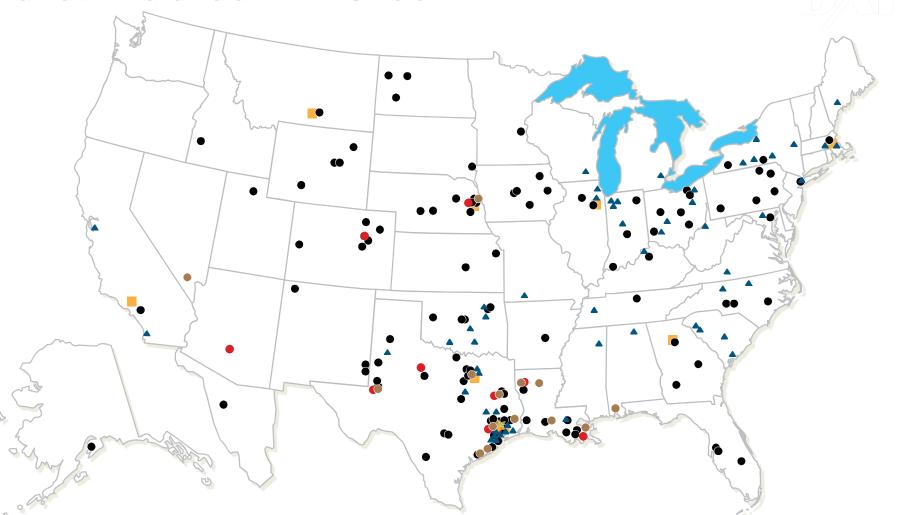












#### **U.S. and Mexico Locations:**

- Service Center (115)
- Sales Office (15)

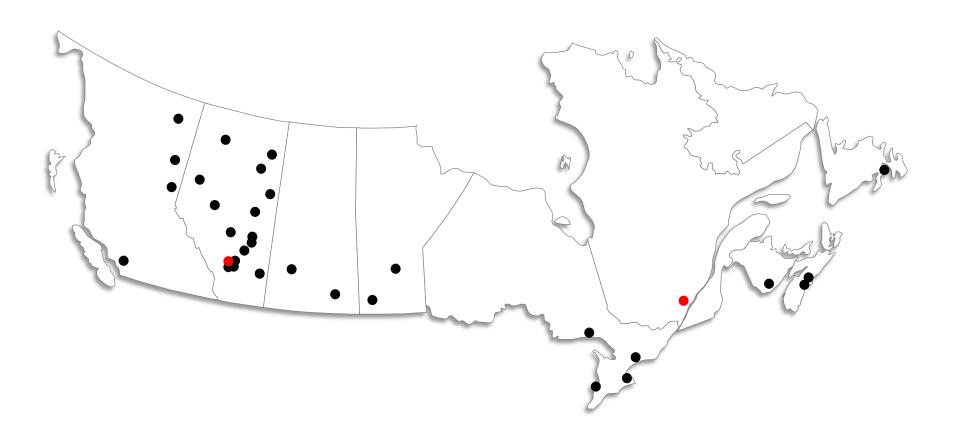
- ▲ Supply Chain Location (72)
- Ballistic Dist. Center (8)

- Customer First Center (1)
- Fabrication Center (10)



# **GROWING INTERNATIONAL FOOTPRINT**





#### **Canada Locations:**

- Service Center (32)
- Dubai Sales Office (1)

• Fabrication Facility (2)

# **GROWTH STRATEGY**

#### DXP'S GROWTH STRATEGY

DYP

- Organic growth remains a top priority.....
  - SuperCenters
  - Sales force expansion
  - New markets and geographies
  - Product line expansion

#### • .... Acquisitions accelerate growth and scale

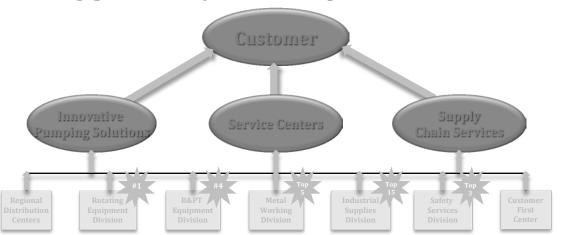
- Opportunities to enlarge key product divisions
- All acquisitions leverage DXP's scale and expertise
- U.S. remains top priority significant "holes" in the map

#### Combined, DXP consistently grows in excess of the market

- Consistent top and bottom-line growth
- "One-stop" source for customer's technical products and service needs "Customer Driven Experts in MROP Solutions"
- Long-term shareholder value creation

#### **DXP GROWTH STRATEGY**

Leading provider of technical products and services.....





#### I. INTERNAL - ORGANIC

- Grow Core DXP Business Service Centers, IPS, SCS
- 2 Offer Multiple Products & Services to different Customers
- 3 Serve Strong Growing End Markers

# ....Building a North American Platform

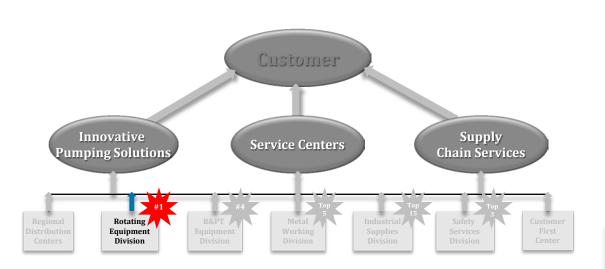


#### II. EXTERNAL - INORGANIC

- 1 Enhance Product Expertise & Depth
- Expand / Strengthen Geographic Position
- 3 Identify / Expand Strategic Product Divisions
- 4 Improve Overall Financial Metrics

**Purposeful, Dynamic Growth Strategy** 

# **ACQUISITION STRATEGY & GROWTH PROCESS**





#### I. ACQUIRE

- Core DXP Business
- 2 Product Divisions
- 3 New Geographies



#### II. ENHANCE

- 4 Challenge to Grow 10%
- **5** Add Segment offering SCS, IPS
- 6 Scale & Purchasing Power
- Sales & Operational Excellence



#### III. ENLARGE

- 8 Challenge to Grow 10%
- 9 Add DXP Product Divisions
- 10 Scale Multiple Product Divisions
- SuperCenters



#### IV. EXPAND

- New Markets / Geographies
- 2 Strengthen Position
- 3 Continue to Expand Product Offering

- Margin enhancement and pricing effectiveness
- Strengthening geographic position
- Efficiencies and profit enhancement through IT infrastructure
- · New stores in underserved markets

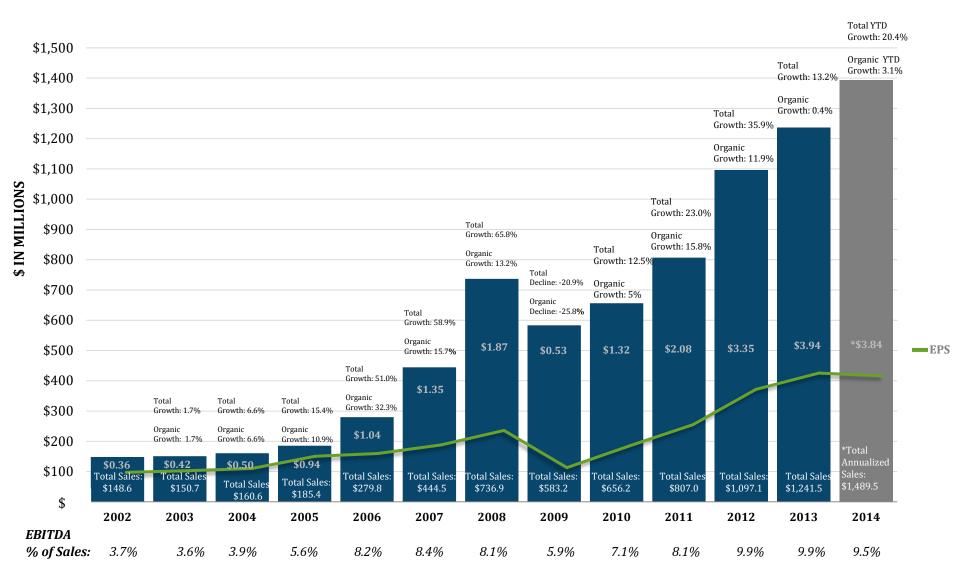
- One-stop source
- Increase value to our customer
- "Cross-sell" to existing and new customers
- 40 SuperCenters as of Q3' 14
- New stores in underserved and new markets
- Supplier extension and depth
- Expanded customer base

# TRACK RECORD OF SUCCESSFUL M&A

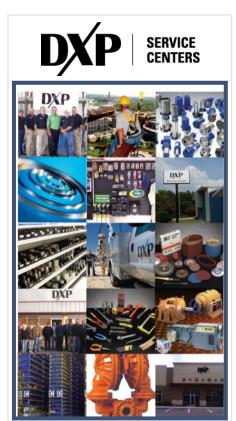
Date	Acquisition	Product Division	Region	LTM Revenue* (\$ millions)
May - 14	Machinery Tooling & Supply	Metal Working	North Central	\$38
Jan - 14	B27	Rotating Equipment	North TX/Southeast	\$174
July - 13	Tool-Tech	Metal Working	South Central	\$13
July - 13	Alaska Pump & Supply	Rotating Equipment	West	\$16
May - 13	Tucker Tool	Metal Working	Northeast	\$8
April - 13	Natpro	Rotating Equipment	Canada	\$69
October - 12	Jerzy Industries	Bearings & Power Transmission	Houston	\$9
July - 12	HSE Integrated	Safety	Canada	\$105
June - 12	Austin & Denholm	Rotating Equipment	Canada	\$7
May - 12	Industrial Paramedic Services	Safety	Canada	\$22
April – 12	Aledco & Force	Rotating Equipment	Northeast	\$8
February - 12	Pump & Power	Rotating Equipment	North Central	\$4
January - 12	Mid-Continent Safety	Safety	North Central	\$10
			Total	\$483

# FINANCIAL OVERVIEW

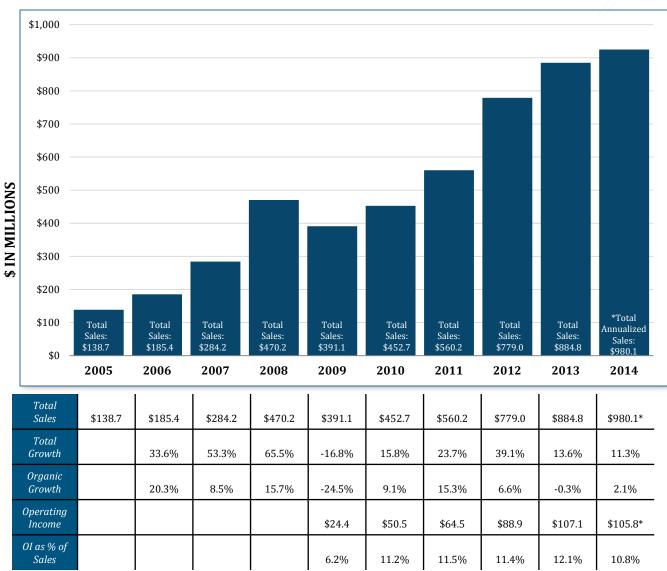
# YEAR-OVER-YEAR REVENUE & EARNINGS GROWTH



# SERVICE CENTER SEGMENT YEAR-OVER-YEAR GROWTH



The Service Centers are engaged in providing MRO products, equipment and services, including technical expertise and logistics capabilities, to industrial customers with the ability to provide same day delivery. We offer our customers a single source of supply on an efficient and competitive basis by being a first-tier distributor that can provide products in the rotating equipment, power transmission, hose, fluid power, metal working, fastener, industrial supply, safety products and services categories.



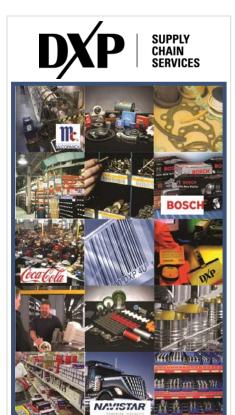
# **IPS SEGMENT YEAR-OVER-YEAR GROWTH**



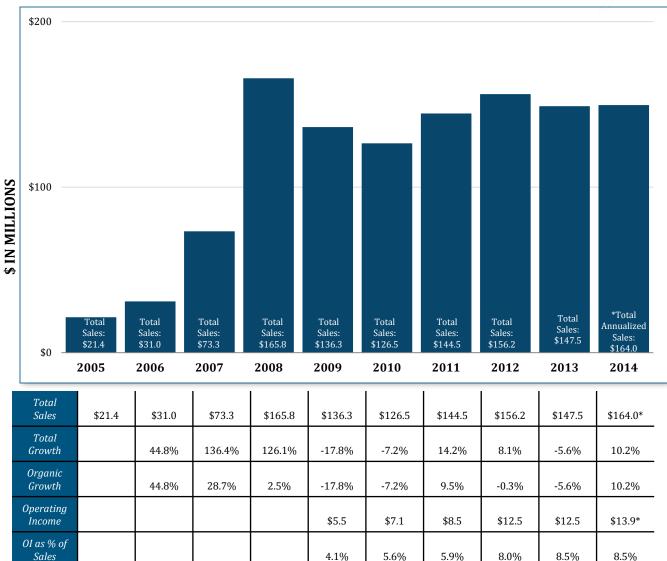
DXP's Innovative Pumping Solutions® segment provides fabrication and technical design to meet the modular pump package equipment requirements of our global customer base. DXP's Innovative Pumping Solutions provides a single source for engineering, systems design and fabrication of custom pump packages. DXP's Innovative Pumping Solutions also provides remanufacturing and service & repair services for various types of pumps including API and ANSI pumps.



# SUPPLY CHAIN SEGMENT YEAR-OVER-YEAR GROWTH



DXP's Supply Chain Services segment manages all or part of its customers' supply chains including procurement and inventory management. DXP's Supply Chain Services provide a fully outsourced MRO solution. DXP's mission is to help customers become more competitive by reducing their indirect material costs and order cycle time by increasing productivity and by creating enterprise-wide inventory and procurement visibility and control.



#### FINANCIAL SUMMARY





Percentages reflect year-over-year revenue growth from corresponding period.

# **EBITDA** (\$ millions)



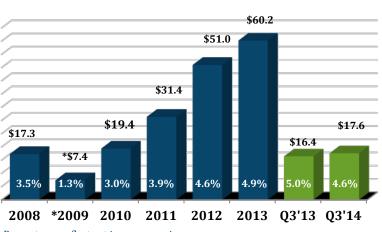
Percentages reflect EBITDA margin.

# **Gross Profit** (\$ millions)



Percentages reflect gross margin.

# Net Income (\$ millions)



Percentages reflect net income margin.

# FINANCIAL SUMMARY (CONT'D)

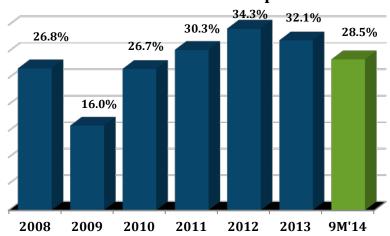




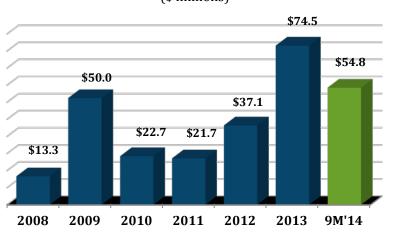


Percentages reflect year-over-year EPS growth.

#### **Return On Invested Capital**



# Free Cash Flow (\$ millions)

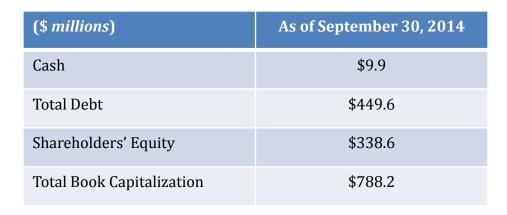


Free cash flow defined as cash from operating activities less capex.

Profitable, sustainable growth
Consistent earnings
Long-term shareholder returns

Return on invested capital is defined as tax affected LTM EBITDA / average total net operating assets

# **CAPITAL STRUCTURE**



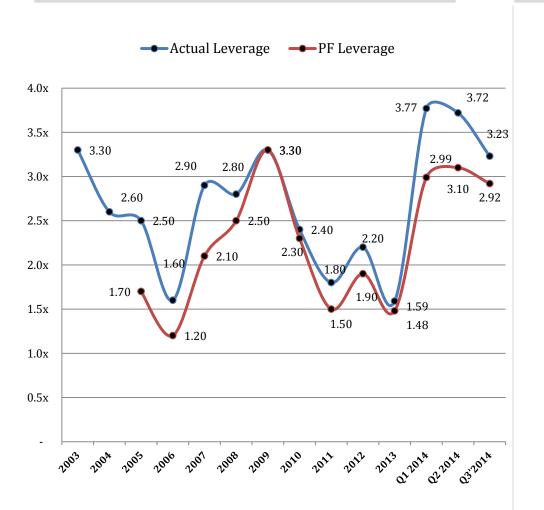
Credit Statistics	
LTM EBITDA	\$139.3
Total Debt/ Total Book Capitalization	57.0%
Total Debt/LTM EBITDA	3.23x
PF Total Debt/PF LTM EBITDA	2.92x

- Healthy, strong balance sheet
- Solid cash flow
- Senior Credit Facility
  - **\_** \$350 million revolver
  - \_\_ \$222 million term loan
  - \_\_ \$200 million accordion feature
- Moderate leverage
- Poised for future growth

# **CAPITAL STRUCTURE** (CONT'D)

# DYP

#### **LEVERAGE RATIO**



#### STRONG CAPITAL STRUCTURE

- Access to multiple capital markets
- Leverage ratio below 3.0x
- Supports growth strategy



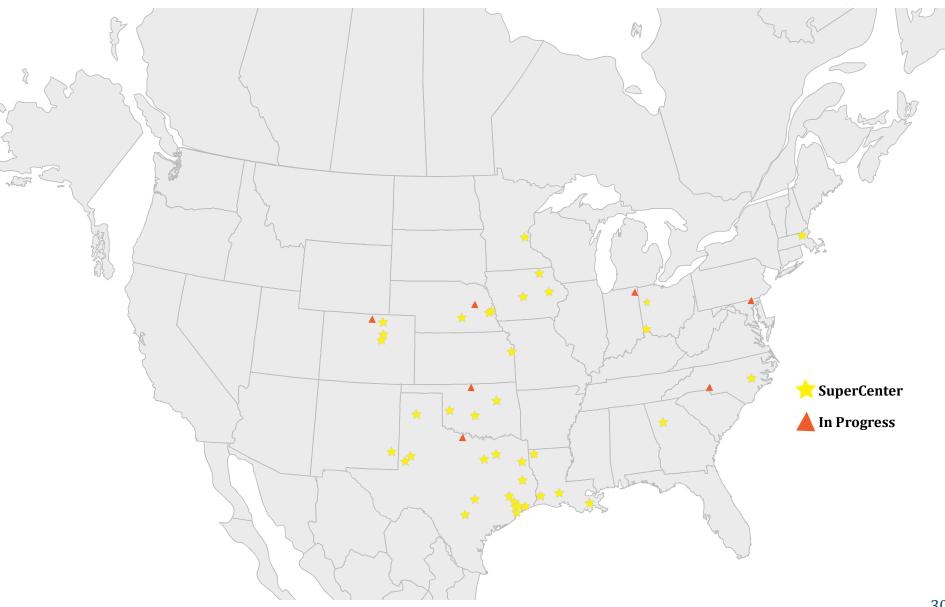


# **COMPLEMENTARY PRODUCT AND SERVICE OFFERING**

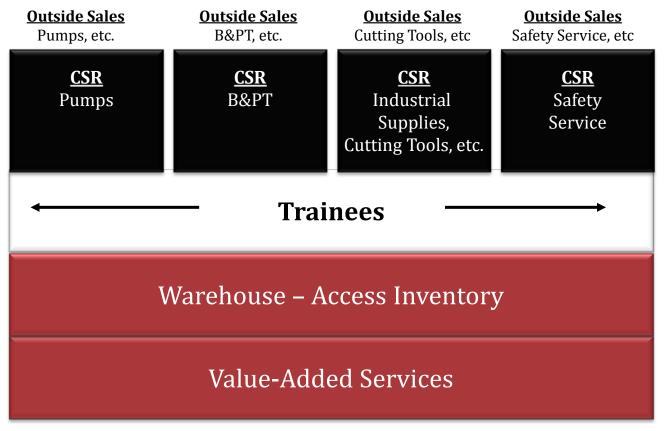
	OFFERING	OVERLAP w/DXP	DESCRIPTION
Systems	Integrated Flow Solutions		<ul> <li>Provides customers with single-source solution for modular system needs, integrating electrical controls and mechanical equipment</li> </ul>
	Pump Distribution		<ul> <li>Provides customers with full line of pumps from 8 OEMs, from centrifugal to positive displacement, meeting nearly all application needs of the customer</li> </ul>
Pumps	Remanufactured Pumps		<ul> <li>Provides customers with remanufactured API pumps</li> <li>Remanufactured delivery times typically at 12-16 weeks vs 30+ weeks for newly manufactured pumps</li> </ul>
	Branded Pump Manufacturing		Full product line: Single-stage, Multi-stage, Vertical inline, Vertical turbine
Aftermarket	Service, Repair, Parts, and Other		<ul> <li>Manage customer needs, providing high-value aftermarket support on either an as-needed basis or under long-term contracts</li> <li>33,000 sq ft. Repair Center &amp; Global Service Team</li> </ul>



# **DXP SUPERCENTERS**









- Amarillo, TX
  Abilene, TX
- Atlanta, GA
- Austin, TX
- Beaumont, TX
  Brighton, CO
- Cincinnati, OH
  Cleburne, TX

- Conroe, TX
- Denver, CO
- Des Moines, IA

  Elk City, OK
- Greeley, CO
- Grand Island, NE
- Grand Prairie, TX
- ✓ Hobbs, NM

- Houston, TX
- Houston, TX (GCTR)
- Hopkinton, MA
  Kansas City, KS
- ✓ Kansas City,
  ✓ Kemah, TX
- LaPorte, TX
- ✓ Lafayette, LA ✓ Lake Charles. LA

- ☑ Lima, OH
- Longview, TX
- Lufkin, TX
- ✓ Mason City, IA✓ Minneapolis, MN
- New Orleans, LA
- Odessa, TX
- Oklahoma City, OK

- Omaha West, NE
- Omaha DT, NE Shreveport, LA
- Tulsa, OK
- Wilson, NC Avila, IN
- Cedar Rapids, IA San Antonio, TX

- Baltimore, MD
- ☑ Burlington, OK ☑ Charlotte, NC
- Columbus, NE
- ☑ Ft. Collins, CO
- Wichita Falls, TX



**SuperCenter** 

SuperCenter in Process

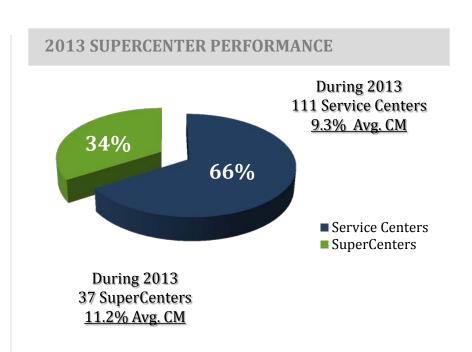


10.3% Avg. CM

# WHY SUPERCENTERS WORK?

# During 2010 89 Service Centers 8.5% Avg. CM Service Centers SuperCenters During 2010 23 SuperCenters

# 21% of DXP locations were SuperCenter locations and contributed 44% of total Service Center segment revenue.



25% of DXP locations were SuperCenter locations and contributed 34% of total Service Center segment revenue.

Figures on this slide are based on information and financial data from 2010 and 2013 and are presented only to demonstrate the overall revenue breakdown between SuperCenter and non SuperCenter locations.



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