

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934. For the quarterly period ended September 30, 2020

or

] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934. For the transition period from to

Commission file number 0-21513

DXP Enterprises, Inc.

(Exact name of registrant as specified in its charter)

Texas

(State or other jurisdiction of incorporation or organization)

76-0509661

(I.R.S. Employer Identification Number)

5301 Hollister, Houston, Texas 77040

(Address of principal executive offices, including zip code)

(713) 996-4700

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Exchange Act:

| <u>Title of Each Class</u> | <u>Trading Symbol</u> | <u>Name of Exchange on which Registered</u> |
|-------------------------------|-----------------------|---|
| Common Stock par value \$0.01 | DXPE | NASDAQ Global Select Market |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Number of shares of registrant's Common Stock outstanding as of October 30, 2020: 17,790,717 par value \$0.01 per share.

DXP ENTERPRISES, INC. AND SUBSIDIARIES
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PART I: FINANCIAL INFORMATION

ITEM 1: FINANCIAL STATEMENTS

DXP ENTERPRISES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME
(in thousands, except per share amounts) (unaudited)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|------------|---------------------------------|------------|
| | 2020 | 2019 | 2020 | 2019 |
| Sales | \$ 220,193 | \$ 327,178 | \$ 772,577 | \$ 971,721 |
| Cost of sales | 158,892 | 234,474 | 557,595 | 702,830 |
| Gross profit | 61,301 | 92,704 | 214,982 | 268,891 |
| Selling, general and administrative expenses | 53,746 | 70,987 | 189,759 | 209,511 |
| Impairment and other charges | 48,401 | — | 48,401 | — |
| Income (loss) from operations | (40,846) | 21,717 | (23,178) | 59,380 |
| Other expense (income) | 320 | (25) | (381) | 127 |
| Interest expense | 3,752 | 4,986 | 12,059 | 14,911 |
| Income (loss) before income taxes | (44,918) | 16,756 | (34,856) | 44,342 |
| Provision for income taxes (benefit) | (10,143) | 3,606 | (7,809) | 10,655 |
| Net income (loss) | (34,775) | 13,150 | (27,047) | 33,687 |
| Net (loss) attributable to noncontrolling interest | (109) | 41 | (233) | (172) |
| Net income (loss) attributable to DXP Enterprises, Inc. | (34,666) | 13,109 | (26,814) | 33,859 |
| Preferred stock dividend | 23 | 23 | 68 | 68 |
| Net income (loss) attributable to common shareholders | \$ (34,689) | \$ 13,086 | \$ (26,882) | \$ 33,791 |
| Net income (loss) | \$ (34,775) | \$ 13,150 | \$ (27,047) | \$ 33,687 |
| Currency translation adjustments | (452) | (1,281) | (220) | (718) |
| Comprehensive income (loss) | \$ (35,227) | \$ 11,869 | \$ (27,267) | \$ 32,969 |
| Earnings (loss) per share (Note 11) : | | | | |
| Basic | \$ (1.95) | \$ 0.74 | \$ (1.52) | \$ 1.92 |
| Diluted | \$ (1.95) | \$ 0.71 | \$ (1.52) | \$ 1.84 |
| Weighted average common shares outstanding : | | | | |
| Basic | 17,790 | 17,602 | 17,743 | 17,588 |
| Diluted | 17,790 | 18,442 | 17,743 | 18,428 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

DXP ENTERPRISES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands, except share and per share data) (unaudited)

| | September 30, 2020 | December 31, 2019 |
|--|---------------------------|--------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash | \$ 97,287 | \$ 54,203 |
| Restricted cash | 91 | 124 |
| Accounts Receivable, net of allowance of \$8,441 and \$8,929 | 152,013 | 187,116 |
| Inventories | 118,864 | 129,364 |
| Costs and estimated profits in excess of billings | 21,544 | 32,455 |
| Prepaid expenses and other current assets | 6,061 | 4,223 |
| Federal income taxes receivable | 6,834 | 996 |
| Total current assets | 402,694 | 408,481 |
| Property and equipment, net | 57,452 | 63,703 |
| Goodwill | 166,375 | 194,052 |
| Other intangible assets, net | 47,616 | 52,582 |
| Operating lease ROU assets | 58,657 | 66,191 |
| Other long-term assets | 3,924 | 3,211 |
| Total assets | \$ 736,718 | \$ 788,220 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Current maturities of long-term debt | \$ 2,500 | \$ 2,500 |
| Trade accounts payable | 81,570 | 76,438 |
| Accrued wages and benefits | 21,121 | 23,412 |
| Customer advances | 9,185 | 3,408 |
| Billings in excess of costs and estimated profits | 4,168 | 11,871 |
| Short-term operating lease liabilities | 16,605 | 17,603 |
| Other current liabilities | 20,723 | 12,939 |
| Total current liabilities | 155,872 | 148,171 |
| Long-term debt, net of unamortized debt issuance costs | 209,813 | 235,419 |
| Long-term operating lease liabilities | 41,324 | 48,605 |
| Other long-term liabilities | 2,007 | 1,205 |
| Deferred income taxes | 4,148 | 9,872 |
| Total long-term liabilities | 257,292 | 295,101 |
| Total liabilities | 413,164 | 443,272 |
| Commitments and contingencies (Note 12) | | |
| Shareholders' Equity: | | |
| Series A and B preferred stock, \$1.00 par value each; 1,000,000 shares authorized each | 16 | 16 |
| Common stock, \$0.01 par value, 100,000,000 shares authorized; 17,790,717 and 17,604,092 outstanding | 175 | 174 |
| Additional paid-in capital | 164,054 | 157,886 |
| Retained earnings | 178,570 | 205,680 |
| Accumulated other comprehensive loss | (20,174) | (19,954) |
| Total DXP Enterprises, Inc. Equity | 322,641 | 343,802 |
| Noncontrolling interest | 913 | 1,146 |
| Total Equity | 323,554 | 344,948 |
| Total liabilities and Equity | \$ 736,718 | \$ 788,220 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

DXP ENTERPRISES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands) (unaudited)

| | Nine Months Ended September 30, | |
|--|---------------------------------|--------------------|
| | 2020 | 2019 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net income (loss) attributable to DXP Enterprises, Inc. | \$ (26,814) | \$ 33,859 |
| Less: net loss attributable to non-controlling interest | (233) | (172) |
| Net income (loss) | (27,047) | 33,687 |
| Reconciliation of net income (loss) to net cash provided by operating activities: | | |
| Depreciation | 7,998 | 7,270 |
| Amortization of intangible assets | 9,296 | 11,423 |
| Gain on sale of property and equipment | — | (9) |
| Bad debt expense (recoveries) | 788 | (75) |
| Impairment and other charges | 48,401 | — |
| Payment of contingent consideration liability in excess of acquisition-date fair value | (136) | (106) |
| Fair value adjustment on contingent consideration | 13 | 101 |
| Amortization of debt issuance costs | 1,406 | 1,406 |
| Stock compensation expense | 2,870 | 1,502 |
| Deferred income taxes | (6,477) | 2,337 |
| Changes in operating assets and liabilities: | | |
| Trade accounts receivable | 37,212 | (17,581) |
| Costs and estimated profits in excess of billings | 10,876 | (1,371) |
| Inventories | 4,533 | (17,039) |
| Prepaid expenses and other assets | 4,990 | 1,786 |
| Trade accounts payable and accrued expenses | 11,710 | (6,301) |
| Billings in excess of costs and estimated profits | (7,702) | (3,524) |
| Other long-term liabilities | (6,491) | (6,021) |
| Net cash provided by operating activities | \$ 92,240 | \$ 7,485 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchase of property and equipment | (6,530) | (14,247) |
| Proceeds from the sale of property and equipment | 123 | 35 |
| Acquisition of business, net of cash acquired | (14,118) | — |
| Net cash used in investing activities | \$ (20,525) | \$ (14,212) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Principal debt payments | (26,875) | (3,716) |
| Issuance of Common Stock sold in public market | 1,142 | — |
| Payment for contingent consideration liability | (1,864) | (1,394) |
| Dividends paid | (68) | (68) |
| Debt issuance costs | (138) | — |
| Payment for employee taxes withheld from stock awards | (139) | (266) |
| Net cash used in financing activities | \$ (27,942) | \$ (5,444) |
| Effect of foreign currency on cash | (721) | 213 |
| Net change in cash and restricted cash | 43,052 | (11,958) |
| Cash and restricted cash at beginning of period | 54,326 | 40,519 |
| Cash and restricted cash at end of period | \$ 97,378 | \$ 28,561 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

DXP ENTERPRISES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF EQUITY
(in thousands) (unaudited)

| | <u>Series A</u> <u>preferred stock</u> | <u>Series B</u> <u>preferred stock</u> | <u>Common</u> <u>stock</u> | <u>Paid-in</u> <u>capital</u> | <u>Retained</u> <u>earnings</u> | <u>Non</u> <u>controlling</u> <u>interest</u> | <u>Accum other</u> <u>comp loss</u> | <u>Total equity</u> |
|---|---|---|-------------------------------|----------------------------------|------------------------------------|---|--|---------------------|
| Balance at June 30, 2019 | \$ 1 | \$ 15 | \$ 174 | \$ 157,091 | \$ 190,440 | \$ 1,193 | \$ (18,704) | \$ 330,210 |
| Preferred dividends paid | — | — | — | — | (23) | — | — | \$ (23) |
| Compensation expense for restricted stock | — | — | — | 473 | — | — | — | \$ 473 |
| Tax related items for share based awards | — | — | — | (138) | — | — | — | \$ (138) |
| Currency translation adjustment | — | — | — | — | — | — | (1,281) | \$ (1,281) |
| Net income | — | — | — | — | 13,109 | 41 | — | \$ 13,150 |
| Balance at September 30, 2019 | <u>\$ 1</u> | <u>\$ 15</u> | <u>\$ 174</u> | <u>\$ 157,426</u> | <u>\$ 203,526</u> | <u>\$ 1,234</u> | <u>\$ (19,985)</u> | <u>\$ 342,391</u> |

| | <u>Series A</u> <u>preferred stock</u> | <u>Series B</u> <u>preferred stock</u> | <u>Common</u> <u>stock</u> | <u>Paid-in</u> <u>capital</u> | <u>Retained</u> <u>earnings</u> | <u>Non</u> <u>controlling</u> <u>interest</u> | <u>Accum other</u> <u>comp loss</u> | <u>Total equity</u> |
|---|---|---|-------------------------------|----------------------------------|------------------------------------|---|--|---------------------|
| Balance at December 31, 2018 | \$ 1 | \$ 15 | \$ 174 | \$ 156,190 | \$ 169,735 | \$ 1,406 | \$ (19,267) | \$ 308,254 |
| Preferred dividends paid | — | — | — | — | (68) | — | — | \$ (68) |
| Compensation expense for restricted stock | — | — | — | 1,502 | — | — | — | \$ 1,502 |
| Tax related items for share based awards | — | — | — | (266) | — | — | — | \$ (266) |
| Currency translation adjustment | — | — | — | — | — | — | (718) | \$ (718) |
| Net income | — | — | — | — | 33,859 | (172) | — | \$ 33,687 |
| Balance at September 30, 2019 | <u>\$ 1</u> | <u>\$ 15</u> | <u>\$ 174</u> | <u>\$ 157,426</u> | <u>\$ 203,526</u> | <u>\$ 1,234</u> | <u>\$ (19,985)</u> | <u>\$ 342,391</u> |

| | <u>Series A</u> <u>preferred stock</u> | <u>Series B</u> <u>preferred stock</u> | <u>Common</u> <u>stock</u> | <u>Paid-in</u> <u>capital</u> | <u>Retained</u> <u>earnings</u> | <u>Non</u> <u>controlling</u> <u>interest</u> | <u>Accum other</u> <u>comp loss</u> | <u>Total equity</u> |
|---|---|---|-------------------------------|----------------------------------|------------------------------------|---|--|---------------------|
| Balance at June 30, 2020 | \$ 1 | \$ 15 | \$ 175 | \$ 163,094 | \$ 213,260 | \$ 1,022 | \$ (19,722) | \$ 357,845 |
| Preferred dividends paid | — | — | — | — | (23) | — | — | (23) |
| Compensation expense for restricted stock | — | — | — | 983 | — | — | — | 983 |
| Tax related items for share based awards | — | — | — | (23) | — | — | — | (23) |
| Currency translation adjustment | — | — | — | — | (1) | — | (452) | (453) |
| Net loss | — | — | — | — | (34,666) | (109) | — | (34,775) |
| Balance at September 30, 2020 | <u>\$ 1</u> | <u>\$ 15</u> | <u>\$ 175</u> | <u>\$ 164,054</u> | <u>\$ 178,570</u> | <u>\$ 913</u> | <u>\$ (20,174)</u> | <u>\$ 323,554</u> |

| | <u>Series A</u> <u>preferred stock</u> | <u>Series B</u> <u>preferred stock</u> | <u>Common</u> <u>stock</u> | <u>Paid-in</u> <u>capital</u> | <u>Retained</u> <u>earnings</u> | <u>Non</u> <u>controlling</u> <u>interest</u> | <u>Accum other</u> <u>comp loss</u> | <u>Total equity</u> |
|--|---|---|-------------------------------|----------------------------------|------------------------------------|---|--|---------------------|
| Balance at December 31, 2019 | \$ 1 | \$ 15 | \$ 174 | \$ 157,886 | \$ 205,680 | \$ 1,146 | \$ (19,954) | \$ 344,948 |
| Preferred dividends paid | — | — | — | — | (68) | — | — | \$ (68) |
| Compensation expense for restricted stock | — | — | — | 2,843 | — | — | — | \$ 2,843 |
| Stock compensation expense | — | — | — | 27 | — | — | — | \$ 27 |
| Tax related items for share based awards | — | — | — | (139) | — | — | — | \$ (139) |
| Issuance of common stock as consideration for acquisitions | — | — | 1 | 2,000 | — | — | — | \$ 2,001 |
| Issuance of common stock sold in public markets, net of commissions and fees | — | — | — | 1,142 | — | — | — | \$ 1,142 |
| Currency translation adjustment | — | — | — | 295 | (228) | — | (220) | \$ (153) |
| Net loss | — | — | — | — | (26,814) | (233) | — | \$ (27,047) |
| Balance at September 30, 2020 | <u>\$ 1</u> | <u>\$ 15</u> | <u>\$ 175</u> | <u>\$ 164,054</u> | <u>\$ 178,570</u> | <u>\$ 913</u> | <u>\$ (20,174)</u> | <u>\$ 323,554</u> |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements

DXP ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - THE COMPANY

DXP Enterprises, Inc. together with its subsidiaries (collectively "DXP," "Company," "us," "we," or "our") was incorporated in Texas on July 26, 1996. DXP Enterprises, Inc. and its subsidiaries are engaged in the business of distributing maintenance, repair and operating ("MRO") products and service to a variety of end markets and industrial customers. Additionally, DXP provides integrated, custom pump skid packages, pump remanufacturing and manufactures branded private label pumps to energy and industrial customers. The Company is organized into three business segments: Service Centers ("SC"), Supply Chain Services ("SCS") and Innovative Pumping Solutions ("IPS"). See [Note 13 - Segment Reporting](#) for discussion of the business segments.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING AND BUSINESS POLICIES

Basis of Presentation

The Company's financial statements are prepared in accordance with generally accepted accounting principles in the United States of America ("US GAAP"). The accompanying condensed consolidated financial statements include the accounts of the Company, its wholly owned subsidiaries and its variable interest entity ("VIE"). The accompanying unaudited condensed consolidated financial statements have been prepared on substantially the same basis as our annual consolidated financial statements and should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2019. For a more complete discussion of our significant accounting policies and business practices, refer to the consolidated Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 13, 2020. The results of operations for the three and nine months ended September 30, 2020 are not necessarily indicative of results expected for the full fiscal year. In the opinion of management, these condensed consolidated financial statements contain all adjustments necessary to present fairly the Company's condensed consolidated statements of operations and comprehensive income for the nine months ended September 30, 2020 and September 30, 2019, condensed consolidated balance sheets as of September 30, 2020 and December 31, 2019, condensed consolidated statements of cash flows for the nine months ended September 30, 2020 and September 30, 2019, and condensed consolidated statement of equity for the nine months ended September 30, 2020 and September 30, 2019. All such adjustments represent normal recurring items.

All inter-company accounts and transactions have been eliminated upon consolidation.

NOTE 3 - RECENT ACCOUNTING PRONOUNCEMENTS

Recently Adopted Accounting Pronouncements

Intangibles-Goodwill and Other. In August 2018, the FASB issued ASU No. 2018-15, *Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract* based on a consensus of the FASB's Emerging Issues Task Force (EITF) that requires implementation costs incurred by customers in cloud computing arrangements (CCAs) to be deferred and recognized over the term of the arrangement, if those costs would be capitalized by the customer in a software licensing arrangement under the internal-use software guidance in ASC 350-40, "Intangibles-Goodwill and Other-Internal-Use Software". The ASU does not affect the accounting by cloud service providers, other software vendors or customers' accounting for software licensing arrangements. The ASU requires companies to recognize deferred implementation costs to expense over the 'term of the hosting arrangement'. Under the ASU, the term of the hosting arrangement comprises the non-cancellable period of the CCA plus any optional renewal periods that are reasonably certain to be exercised by the customer or for which exercise of the option is controlled by the vendor. The Company adopted the standard effective January 1, 2020. The standard did not have an impact on our results of operations.

Fair Value Measurement. In August 2018, the FASB issued ASU 2018-13: *Fair Value Measurement: Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement* which eliminates, adds and modifies certain disclosure requirements for fair value measurements as part of its disclosure framework project. Entities will no longer be required to disclose the amount of and reasons for transfers between Level 1 and Level 2 of the fair value hierarchy, but public companies will be required to disclose the range and weighted average used to develop significant unobservable inputs for Level 3 fair value measurements. The Company adopted the standard effective January 1, 2020. The standard did not have an impact on our results of operations.

Measurement of Credit Losses on Financial Instruments. In June 2016, the FASB issued ASU 2016-13, *Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, as later modified by ASUs 2018-19, 2019-04, 2019-05, 2019-11 and 2020-02. This ASU requires estimating all expected credit losses for certain types of financial instruments, including trade receivables and contract assets, held at the reporting date based on historical experience, current conditions and reasonable and supportable forecasts. The Company adopted this ASU effective January 1, 2020 which resulted in an immaterial impact to beginning retained earnings. While the adoption of this ASU did not have a material impact on the Company's financial statements, it required changes to the Company's process of estimating expected credit losses on trade receivables and contract assets. The Company carries its accounts receivable at their face amounts less an allowance for expected credit losses. The Company establishes an allowance for expected credit losses to present the net amount of accounts receivable expected to be collected. On a regular basis, the Company evaluates its accounts receivable and contract assets and establishes the allowance for expected credit losses based on a combination of specific customer circumstances (including slow pays and bankruptcies), as well as history of write-offs and collections, current credit conditions and micro and macro-economic forecasts.

Accounting Pronouncements Not Yet Adopted

In March 2020, the FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. This update provides optional expedients and exceptions for applying generally accepted accounting principles to certain contract modifications and hedging relationships that reference London Inter-bank Offered Rate (LIBOR) or another reference rate expected to be discontinued. The guidance is effective upon issuance and generally can be applied through December 31, 2022. The Company is currently evaluating the potential impact of this ASU on the financial statements.

All other new accounting pronouncements that have been issued but not yet effective are currently being evaluated and at this time are not expected to have a material impact on our financial position or results of operations.

NOTE 4 – IMPAIRMENTS AND OTHER CHARGES

The Company tests goodwill for impairment at least annually or more frequently whenever events or circumstances occur indicating that it might be impaired. During the third quarter of 2020, the Company's market capitalization declined significantly driven by current macroeconomic and geopolitical conditions including the collapse of oil prices caused by both surplus production and supply as well as the decrease in demand caused by the COVID-19 pandemic. In addition, the uncertainty related to oil demand continues to have a significant impact on the investment and operating plans of a certain percentage of our customers. Based on these events, the Company concluded that it was more likely than not that the fair values of certain of its reporting units were less than their carrying values. Therefore, the Company performed an interim goodwill impairment test.

For the three months ended September 30, 2020, goodwill was evaluated for impairment at the reporting unit level. The Company had four goodwill reporting units: Service Centers, Innovative Pumping Solutions, Canada and Supply Chain Services. The Company determined the fair values of two reporting units with goodwill were below their carrying values, resulting in a \$36.4 million goodwill impairment, which was included in impairment charges in the consolidated statement of operations.

Innovative Pumping Solutions

The oil and gas industry experienced unprecedented disruption during 2020 as a result of a combination of factors, including the substantial decline in global demand for oil caused by the COVID-19 pandemic and subsequent mitigation efforts. This disruption created a substantial surplus of oil and a decline in oil prices. West Texas Intermediate (WTI) oil spot prices decreased sharply during the first quarter of 2020 from a high of \$63 per barrel in early January of 2020 to approximately \$21 per barrel by the end of the first quarter of 2020. Although oil prices have recovered modestly, WTI oil spot prices averaged approximately \$41 per barrel during the third quarter of 2020, which is approximately 28% less than the average price per barrel during 2019. The U.S. average rig count continued to decline in the third quarter of 2020, dropping 35% compared to the second quarter of 2020. These factors, along with the continued impact of COVID-19, constituted a triggering event and required a goodwill impairment analysis for our manufacturing reporting unit. With the adverse economic impacts discussed above and the uncertainty surrounding the COVID-19 pandemic, the results of the impairment test indicated that the carrying amount of the manufacturing reporting unit exceeded the estimated fair value of the reporting unit, and a full impairment of its remaining goodwill was required. Significant assumptions inherent in the valuation methodologies for goodwill include, but are not limited to, prospective financial information, growth rates, discount rates, inflationary factors, and the cost of capital. To

evaluate the sensitivity of the fair value calculations for the reporting unit, the Company applied a hypothetical 100 bps reduction in the weighted average cost of capital, and separately, increased the revenue projections by 10 percent, holding other factors steady. Even with more favorable assumptions, the results of these sensitivity analyses led the Company to record a non-cash impairment charge of \$16.0 million for goodwill during the three months ended September 30, 2020.

Canada

As a result of the reductions in capital spending for oil and gas producers and processors and the economic repercussions from the COVID-19 pandemic, we determined these events constituted a triggering event that required us to review the recoverability of our long-lived assets and perform an interim goodwill impairment assessment as of July 31, 2020. Our review resulted in the recording of impairments and other charges during the third quarter of 2020. As a result of our goodwill impairment assessments, we determined that the fair value of our Canadian reporting unit was lower than its net book value and, therefore, resulted in a partial goodwill impairment. The enterprise value of the Canadian reporting unit at July 31, 2020 was less than its carrying value by approximately 40 percent. This resulted in a partial goodwill impairment of \$20.5 million for Canada. Per the impairment test and respective sensitivity analyses, it was noted that a decrease of approximately 480 basis points in the pre-tax discount rate and an approximately 150 basis points increase in our revenue long-term growth rate projections would cause the Canada business enterprise value to increase to the level of its carrying value and thus avoid a full impairment.

Other Impairments

The negative market indicators described above were triggering events that indicated that certain of the Company's long-lived intangible and tangible assets and additional inventory items may also have been impaired. Recoverability testing indicated that certain long-lived assets and inventory were indeed impaired. The estimated fair value of these assets was determined to be below their carrying value. As a result, the Company recorded the following additional impairment and other charges as detailed in the table below (*in thousands*).

| | Three and Nine Months Ended September 30, 2020 | |
|---|---|---------------|
| Long-lived asset impairments | \$ | 4,775 |
| Goodwill impairments | | 36,435 |
| Inventory and work-in-progress costs | | 7,191 |
| Total impairment and other charges | \$ | 48,401 |

The Company determined the fair value of both long-lived assets and goodwill primarily using the discounted cash flow method and in the case of goodwill, a multiples-based market approach for comparable companies. Given the current volatile market environment and inherent complexities it presents, the Company utilized third-party valuation advisors to assist us with these valuations. These analyses included significant judgment, including management's short-term and long-term forecast of operating performance, discount rates based on the weighted average cost of capital, as derived from peers, revenue growth rates, profitability margins, capital expenditures, the timing of future cash flows based on an eventual recovery of the oil and gas industry, and in the case of long-lived assets, the remaining useful life and service potential of the asset, all of which were classified as Level 3 inputs under the fair value hierarchy. These impairment assessments incorporate inherent uncertainties, including supply and demand for the Company's products and services and future market conditions, which are difficult to predict in volatile economic environments. The discount rates utilized to value the reporting units were in a range from 14.8 percent to 16.4 percent. Given the dynamic nature of the COVID-19 pandemic and related market conditions, we cannot reasonably estimate the period that these events will persist or the full extent of the impact they will have on our business. If market conditions continue to deteriorate, including crude oil prices further declining or remaining at low levels for a sustained period, we may record further asset impairments, which may include an impairment of the carrying value of our goodwill associated with other reporting units.

NOTE 5 - LEASES

The Company frequently utilizes operating leases for buildings, vehicles, machinery and equipment. For more information on lease accounting, see Note 4 - Lease to the consolidated financial statements of the Company's Annual Report on Form 10-K for the year ended December 31, 2019.

Supplemental cash flow information related to leases was as follows (*in thousands*):

| Lease | Nine Months Ended | |
|---|-----------------------|-----------------------|
| | September 30, 2020 | September 30, 2019 |
| Cash paid for amounts included in the measurement of lease liabilities: | | |
| Operating cash flows from operating leases | \$ 13,714 | \$ 13,941 |
| Right-of-use assets obtained in exchange for lease liabilities | | |
| Operating leases | 4,986 | 8,889 |

Supplemental balance sheet information related to leases was as follows *(in thousand)*:

| Lease | Classification | September 30, 2020 | | September 30, 2019 | |
|--|--|--------------------|-----------|--------------------|--|
| Assets | | | | | |
| Operating | Operating lease right-of-use assets | \$ 58,657 | \$ | 67,296 | |
| Liabilities | | | | | |
| Current operating | Short-term operating lease liabilities | 16,605 | | 17,711 | |
| Non-current operating | Long-term operating lease liabilities | 41,324 | | 49,602 | |
| Total operating lease liabilities | | \$ 57,929 | \$ | 67,313 | |

During the nine months ended September 30, 2020, the Company paid \$2.8 million in current and future lease obligations to entities invested in by the Company's Chief Executive Officer.

NOTE 6 - FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Authoritative guidance for financial assets and liabilities measured on a recurring basis applies to all financial assets and financial liabilities that are being measured and reported on a fair value basis. Fair value, as defined in the authoritative guidance, is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The authoritative guidance affects the fair value measurement of an investment with quoted market prices in an active market for identical instruments, which must be classified in one of the following categories:

Level 1 Inputs

Level 1 inputs come from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 Inputs

Level 2 inputs are other than quoted prices that are observable for an asset or liability. These inputs include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from, or corroborated by, observable market data by correlation or other means.

Level 3 Inputs

Level 3 inputs are unobservable inputs for the asset or liability which require the Company's own assumptions.

Financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of the fair value of assets and liabilities and their placement within the fair value hierarchy levels.

Our acquisitions may include contingent consideration as part of the purchase price. The fair value of the contingent consideration is estimated as of the acquisition date based on the present value of the contingent payments to be made using a weighted probability of possible payments. The unobservable inputs used in the determination of the fair value of the contingent consideration include managements assumptions about the likelihood of payment based on the established benchmarks and discount rates based on an internal rate of return analysis. The fair value measurement includes inputs that are Level 3 classified as discussed above, as they are not observable in the market. Should actual results increase or decrease as compared to the assumption used in our analysis, the fair value of the contingent consideration obligations will increase or decrease, up to the contracted limit, as applicable. Changes in the fair value of the contingent earn-out consideration are measured each reporting period and reflected in our results of operations. As of September 30, 2020, we recorded a \$0.8 million liability for contingent consideration associated with the acquisition of Application Specialties Inc. ("ASI") in other current liabilities.

For the Company's assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3), the following table provides a reconciliation of the beginning and ending balances for each category therein, and gains or losses recognized during the nine months ended September 30, 2020:

Fair Value Measurements Using Significant Unobservable Inputs (Level 3)

| | Contingent Liability for Accrued Consideration |
|---|---|
| | (in thousands) |
| Beginning balance at December 31, 2019 | \$ 2,705 |
| Acquisitions and settlements | |
| Acquisitions | — |
| Settlements | (2,000) |
| Total remeasurement adjustments: | |
| Changes in fair value recorded in other (income) expense, net | 98 |
| *Ending Balance at September 30, 2020 | \$ 803 |
| The amount of total (gains) or losses for the quarter included in earnings or changes to net assets, attributable to changes in unrealized losses relating to liabilities still held at September 30, 2020. | \$ 98 |

* Included in other current liabilities

Quantitative Information about Level 3 Fair Value Measurements

The significant unobservable inputs used in the fair value measurement of the Company's contingent consideration liabilities designated as Level 3 are as follows:

| (in thousands, unaudited) | Fair value at September 30, 2020 | Valuation Technique | Significant Unobservable Inputs |
|--|--|----------------------|--|
| Contingent consideration: (ASI acquisition) | \$ 803 | Discounted cash flow | Annualized EBITDA and probability of achievement |

Sensitivity to Changes in Significant Unobservable Inputs

As presented in the table above, the significant unobservable inputs used in the fair value measurement of contingent consideration related to the acquisition of Application Specialties, Inc ("ASI") are annualized earnings before interest, tax, depreciation and amortization ("EBITDA") forecasts developed by the Company's management and the probability of achievement of those EBITDA results. The discount rate used in the calculation was 7.9 percent. With less than one year remaining on the earn-out payment schedule, changes to the discount rate would not result in a significant impact on the recorded liability.

Other financial instruments not measured at fair value on the Company's unaudited condensed consolidated balance sheet at September 30, 2020 and December 31, 2019, but which require disclosure of their fair values include: cash and cash equivalents, trade accounts receivable, trade accounts payable and accrued expenses, accrued payroll and related benefits, and

the revolving line of credit. The Company believes that the estimated fair value of such instruments at September 30, 2020 and December 31, 2019 approximates their carrying value as reported on the unaudited condensed consolidated balance sheets. See [Note 10 - Long Term Debt](#) for the fair value of our term loan debt under our syndicated credit agreement facility.

Nonrecurring Fair Value Measurements - In the third quarter of 2020, we incurred noncash impairment charges for goodwill and certain long-lived and other assets. The valuation of these assets required the use of significant unobservable inputs. To estimate the fair value, we used two generally accepted valuation techniques, an income approach and a market approach. Under the income approach, our discounted cash flow analysis included the following inputs that are not readily available - a discount rate, or weighted cost of capital derived from our industry peers, our estimate of future sales, operating costs and capital expenditures. Under the market approach, our inputs included EBITDA multiples, which were derived from recent peer acquisition transactions, and forward EBITDA, which incorporates the same inputs used under the income approach. The estimated fair value of assets and our reporting units are classified as Level 3. See [Note 4 - Impairments and Other Charges](#) for additional information about these impairment charges and our assumptions.

NOTE 7 – INVENTORIES

The carrying values of inventories are as follows (*in thousands*):

| | September 30, 2020 | December 31, 2019 |
|----------------------|---------------------------|--------------------------|
| Finished goods | \$ 120,492 | \$ 122,510 |
| Work in process | 13,056 | 19,721 |
| Obsolescence reserve | (14,684) | (12,867) |
| Inventories | <u>\$ 118,864</u> | <u>\$ 129,364</u> |

NOTE 8 – COSTS AND ESTIMATED PROFITS ON UNCOMPLETED CONTRACTS

Under our customized pump production contracts in our IPS segment, amounts are billed as work progresses in accordance with agreed-upon contractual terms, upon various measures of performance, including achievement of certain milestones, completion of specified units, or completion of a contract. Generally, billing occurs subsequent to revenue recognition, resulting in contract assets. Our contract assets are presented as “Cost and estimated profits in excess of billings” on our condensed consolidated balance sheets. However, we sometimes receive advances or deposits from our customers before revenue is recognized, resulting in contract liabilities that are presented as “Billings in excess of costs and estimated profits” on our condensed consolidated balance sheets.

Costs and estimated profits on uncompleted contracts and related amounts billed were as follows (*in thousands*):

| | September 30, 2020 | December 31, 2019 |
|---|---------------------------|--------------------------|
| Costs incurred on uncompleted contracts | \$ 52,500 | \$ 51,017 |
| Estimated profits, thereon | 10,107 | 10,771 |
| Total | 62,607 | 61,788 |
| Less: billings to date | 45,233 | 41,223 |
| Net | <u>\$ 17,374</u> | <u>\$ 20,565</u> |

Such amounts were included in the accompanying condensed Consolidated Balance Sheets for September 30, 2020 and December 31, 2019 under the following captions (*in thousands*):

| | September 30, 2020 | December 31, 2019 |
|---|---------------------------|--------------------------|
| Costs and estimated profits in excess of billings | \$ 21,544 | \$ 32,455 |
| Billings in excess of costs and estimated profits | (4,168) | (11,871) |
| Translation adjustment | (2) | (19) |
| Net | <u>\$ 17,374</u> | <u>\$ 20,565</u> |

During the nine months ended September 30, 2020, \$11.7 million of the balances that were previously classified as contract liabilities at the beginning of the period shipped. Contract assets and liability changes were primarily due to normal activity and timing differences between our performance and customer payments.

NOTE 9 – INCOME TAXES

Our effective tax rate from continuing operations was 22.4 percent for the nine months ended September 30, 2020 compared to a tax expense of 24.0 percent for the nine months ended September 30, 2019. Compared to the U.S. statutory rate for the nine months ended September 30, 2019, the effective tax rate was increased by state taxes, foreign taxes and nondeductible expenses partially offset by research and development tax credits, return to provision adjustments and other tax credits.

To the extent penalties and interest would be assessed on any underpayment of income tax, such accrued amounts would be classified as a component of income tax provision (benefit) in the financial statements consistent with the Company's policy.

NOTE 10 – LONG-TERM DEBT

The components of the Company's long-term debt consisted of the following (*in thousands*):

| | September 30, 2020 | | December 31, 2019 | |
|--|-------------------------------|------------|-------------------------------|------------|
| | Carrying Value ⁽¹⁾ | Fair Value | Carrying Value ⁽¹⁾ | Fair Value |
| ABL Revolver | \$ — | \$ — | \$ — | \$ — |
| Term Loan B | 217,500 | 212,606 | 244,375 | 244,375 |
| Total long-term debt | 217,500 | 212,606 | 244,375 | 244,375 |
| Less: current portion | (2,500) | (2,444) | (2,500) | (2,500) |
| Long-term debt less current maturities | \$ 215,000 | \$ 210,162 | \$ 241,875 | \$ 241,875 |

⁽¹⁾ Carrying value amounts do not include unamortized debt issuance costs of \$5.2 million and \$6.5 million for September 30, 2020 and December 31, 2019, respectively.

Credit Agreements

On March 17, 2020, the Company entered into an Increase Agreement (the "Increase Agreement") that provided for a \$135 million asset-backed revolving line of credit (the "ABL Revolver") a \$50.0 million increase above the \$85.0 million original revolver. The Increase Agreement amends and supplements that certain Loan and Security Agreement, dated as of August 29, 2017. As of September 30, 2020, the Company had no amount outstanding under the ABL Revolver and had \$114.3 million of borrowing capacity, net of the impact of outstanding letters of credit.

The fair value measurements used by the Company are considered Level 2 inputs, as defined in the fair value hierarchy. The fair value estimates were based on quoted prices for identical or similar securities.

The Company was in compliance with all financial covenants under the ABL Revolver and Term Loan B Agreements as of September 30, 2020.

NOTE 11 - EARNINGS PER SHARE DATA

Basic earnings per share is computed based on weighted average shares outstanding and excludes dilutive securities. Diluted earnings per share is computed including the impacts of all potentially dilutive securities.

The following table sets forth the computation of basic and diluted earnings per share for the periods indicated (*in thousands, except per share data*):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-----------|---------------------------------|-----------|
| | 2020 | 2019 | 2020 | 2019 |
| Basic: | | | | |
| Weighted average shares outstanding | 17,790 | 17,602 | 17,743 | 17,588 |
| Net income (loss) attributable to DXP Enterprises, Inc. | \$ (34,666) | \$ 13,109 | \$ (26,814) | \$ 33,859 |
| Convertible preferred stock dividend | 23 | 23 | 68 | 68 |
| Net income (loss) attributable to common shareholders | \$ (34,689) | \$ 13,086 | \$ (26,882) | \$ 33,791 |
| Per share amount | \$ (1.95) | \$ 0.74 | \$ (1.52) | \$ 1.92 |
| Diluted: | | | | |
| Weighted average shares outstanding | 17,790 | 17,602 | 17,743 | 17,588 |
| Assumed conversion of convertible preferred stock | — | 840 | — | 840 |
| Total dilutive shares | 17,790 | 18,442 | 17,743 | 18,428 |
| Net income (loss) attributable to common shareholders | \$ (34,689) | \$ 13,086 | \$ (26,882) | \$ 33,791 |
| Convertible preferred stock dividend | — | 23 | — | 68 |
| Net income (loss) attributable to DXP Enterprises, Inc. | \$ (34,689) | \$ 13,109 | \$ (26,882) | \$ 33,859 |
| Per share amount | \$ (1.95) | \$ 0.71 | \$ (1.52) | \$ 1.84 |

For the three and nine months ended September 30, 2020, we excluded from the diluted EPS calculation 840 thousand convertible preferred shares, respectively, since the effect would have been antidilutive.

NOTE 12 - COMMITMENTS AND CONTINGENCIES

From time to time, the Company is a party to various legal proceedings arising in the ordinary course of business. While DXP is unable to predict the outcome of these lawsuits, it believes that the ultimate resolution will not have, either individually or in the aggregate, a material adverse effect on DXP's consolidated financial position, cash flows, or results of operations.

NOTE 13 - SEGMENT REPORTING

The Company's reportable business segments are: Service Centers, Innovative Pumping Solutions and Supply Chain Services. The Service Centers segment is engaged in providing maintenance, MRO products, equipment and integrated services, including logistics capabilities, to industrial customers. The Service Centers segment provides a wide range of MRO products in the rotating equipment, bearing, power transmission, hose, fluid power, metal working, industrial supply, safety products and safety services categories. The Innovative Pumping Solutions segment fabricates and assembles custom-made pump packages, re-manufactures pumps and manufactures branded private label pumps. The Supply Chain Services segment provides a wide range of MRO products and manages all or part of a customer's supply chain, including warehouse and inventory management.

The high degree of integration of the Company's operations necessitates the use of a substantial number of allocations and apportionments in the determination of business segment information. Sales are shown net of inter-segment eliminations.

The following table sets out financial information related to the Company's segments excluding amortization (*in thousands*):

Three Months Ended September 30,

| | 2020 | | | | 2019 | | | |
|--|-------------------|------------------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| | SC | IPS | SCS | Total | SC | IPS | SCS | Total |
| Product sales ¹ | \$ 143,767 | \$ — | \$ 29,360 | \$ 173,127 | \$ 178,841 | \$ — | \$ 46,998 | \$ 225,839 |
| Inventory services ² | — | — | 4,057 | \$ 4,057 | — | — | 4,284 | \$ 4,284 |
| Staffing services ³ | 21,133 | — | — | \$ 21,133 | 14,886 | — | — | \$ 14,886 |
| Pump production ⁴ | — | 21,876 | — | \$ 21,876 | — | 82,169 | — | \$ 82,169 |
| Total Revenue | \$ 164,900 | \$ 21,876 | \$ 33,417 | \$ 220,193 | \$ 193,727 | \$ 82,169 | \$ 51,282 | \$ 327,178 |
| Income (loss) from operations ⁵ | \$ 22,151 | \$ (2,913) | \$ 2,900 | \$ 22,138 | \$ 25,071 | \$ 10,097 | \$ 3,110 | \$ 38,278 |

Nine Months Ended September 30,

| | 2020 | | | | 2019 | | | |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | SC | IPS | SCS | Total | SC | IPS | SCS | Total |
| Product sales ¹ | \$ 457,848 | \$ — | \$ 106,500 | \$ 564,348 | \$ 534,953 | \$ — | \$ 141,768 | \$ 676,721 |
| Inventory services ² | — | — | 12,368 | \$ 12,368 | — | — | 12,149 | \$ 12,149 |
| Staffing services ³ | 43,485 | — | — | \$ 43,485 | 44,931 | — | — | \$ 44,931 |
| Pump production ⁴ | — | 152,376 | — | \$ 152,376 | — | 237,920 | — | \$ 237,920 |
| Total Revenue | \$ 501,333 | \$ 152,376 | \$ 118,868 | \$ 772,577 | \$ 579,884 | \$ 237,920 | \$ 153,917 | \$ 971,721 |
| Income from operations ⁵ | \$ 52,742 | \$ 16,080 | \$ 10,008 | \$ 78,830 | \$ 67,281 | \$ 28,924 | \$ 10,980 | \$ 107,185 |

¹Product sales that are recognized at a point in time.

² Inventory management services that are recognized over the contract life.

³Staffing services that are invoiced on a day-rate basis.

⁴Custom pump production that is recognized over time.

⁵Excludes impairment expense and other charges of \$26.2 million for IPS and \$22.2 million for Service Centers.

The following table presents reconciliations of operating income for reportable segments to the consolidated income before taxes (*in thousands*):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|----------------------------------|-----------|---------------------------------|------------|
| | 2020 | 2019 | 2020 | 2019 |
| Operating income for reportable segments | \$ 22,138 | \$ 38,278 | \$ 78,830 | \$ 107,185 |
| Adjustment for: | | | | |
| Amortization of intangible assets | 3,053 | 3,806 | 9,296 | 11,423 |
| Impairment and other charges | 48,401 | — | 48,401 | — |
| Corporate expenses | 11,530 | 12,755 | 44,311 | 36,382 |
| Income (loss) from operations | \$ (40,846) | \$ 21,717 | (23,178) | 59,380 |
| Interest expense | 3,752 | 4,986 | 12,059 | 14,911 |
| Other (income) expense, net | 320 | (25) | (381) | 127 |
| Income (loss) before income taxes | \$ (44,918) | \$ 16,756 | \$ (34,856) | \$ 44,342 |

NOTE 14 - BUSINESS ACQUISITIONS

On February 1, 2020, the Company completed the acquisition of substantially all of the assets of Turbo Machinery Repair (“Turbo”), a pump and industrial equipment repair, maintenance, machining and labor services company. The Company paid approximately \$3.2 million in cash. For the nine months ended September 30, 2020, Turbo contributed sales of \$1.9 million.

On January 1, 2020, the Company completed the acquisition of Pumping Systems, Inc. (“PSI”), a distributor of pumps, systems and related services. The PSI acquisition was funded with a mixture of cash on hand as well as issuing DXP’s common stock. The Company paid approximately \$13.0 million in cash and stock. For the nine months ended September 30, 2020, PSI contributed sales of \$12.9 million.

| Purchase Price Consideration | Total Consideration |
|---|------------------------------|
| | <i>(Dollars in millions)</i> |
| Cash payments | \$ 14.2 |
| Fair value of stock issued | 2.0 |
| Total purchase price consideration | \$ 16.2 |

NOTE 15 - SALES OF COMMON STOCK

On May 11, 2020, the Company entered into an Equity Distribution Agreement (the “Equity Distribution Agreement”) with BMO Capital Markets Corp. (the “Distribution Agent”) pursuant to which the Company may offer and sell shares of the Company’s common stock, par value \$0.01 per share, having an aggregate offering amount of up to \$37,500,000 from time to time through the Distribution Agent. Sales, if any, of the Company’s common stock pursuant to the Equity Distribution Agreement will be made in “at the market offerings” as defined in Rule 415(a)(4) promulgated under the Securities Act of 1933, as amended. During the nine months ended September 30, 2020, the Company issued and sold 46,000 shares of common stock under the Equity Distribution Agreement, with net proceeds totaling approximately \$1.1 million, after deducting the Distribution Agent’s commission of approximately \$26 thousand.

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following management discussion and analysis ("MD&A") of the financial condition and results of operations of DXP Enterprises, Inc. together with its subsidiaries (collectively "DXP," "Company," "us," "we," or "our") for the three and nine months ended September 30, 2020 should be read in conjunction with our previous Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q, and the consolidated financial statements and notes thereto included in such reports. The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP").

DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this "Report") contains statements that constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These forward-looking statements include without limitation those about the Company's expectations regarding the impact of the COVID-19 pandemic and the impact of low commodity prices of oil and gas; the Company's business, the Company's future profitability, cash flow, liquidity, and growth. Such forward-looking statements can be identified by the use of forward-looking terminology such as "believes", "expects", "may", "might", "estimates", "will", "should", "could", "would", "suspect", "potential", "current", "achieve", "plans" or "anticipates" or the negative thereof or other variations thereon or comparable terminology, or by discussions of strategy. Any such forward-looking statements are not guarantees of future performance and may involve significant risks and uncertainties, and actual results may vary materially from those discussed in the forward-looking statements or historical performance as a result of various factors. These factors include the effectiveness of management's strategies and decisions, our ability to implement our internal growth and acquisition growth strategies, general economic and business conditions specific to our primary customers, changes in government regulations, our ability to effectively integrate businesses we may acquire, new or modified statutory or regulatory requirements, availability of materials and labor, inability to obtain or delay in obtaining government or third-party approvals and permits, non-performance by third parties of their contractual obligations, unforeseen hazards such as weather conditions, acts of war or terrorist acts and the governmental or military response thereto, cyber-attacks adversely affecting our operations, other geological, operating and economic considerations and declining prices and market conditions, including reduced oil and gas prices and supply or demand for maintenance, repair and operating products, equipment and service, decreases in oil and natural gas prices, decreases in oil and natural gas industry expenditure levels, which may result from decreased oil and natural gas prices or other factors, economic risks related to the impact of COVID-19, our ability to manage changes and the continued health or availability of management personnel, and our ability to obtain financing on favorable terms or amend our credit facilities as needed. This Report identifies other factors that could cause such differences. We cannot assure that these are all of the factors that could cause actual results to vary materially from the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in "Risk Factors", included in this Report and in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 13, 2020. We assume no obligation and do not intend to update these forward-looking statements. Unless the context otherwise requires, references in this Report to the "Company", "DXP", "we" or "our" shall mean DXP Enterprises, Inc., a Texas corporation, together with its subsidiaries.

CURRENT MARKET CONDITIONS AND OUTLOOK

General

The pandemic continued to have a significant impact on our business in the third quarter of 2020. The marketplace broadly, and the Company specifically, continued to operate with certain modifications to balance re-opening with employee and customer safety. However, most of the markets in which we operate began to normalize in the third quarter of 2020. This improved the outlook of the manufacturing and construction customers that support our traditional branch and Onsite business. Although the rate of improvement remains gradual and the overall activity level remains below pre-pandemic levels, DXP is seeing a modest improvement from monthly lows experienced in July.

Consistent with broader social trends, we have taken steps to safeguard the health of our employees. This includes closing branch and corporate facilities to outside personnel, enabling through technology significant work from home capabilities for many employees, and where employees remain in the workplace creating space between work areas, providing ample PPE and cleaning supplies, and having formal policies for mitigation in the event of cases of illness. Due to these precautions, our operations have continued to function effectively, including internal controls over financial reporting.

We will continue to actively monitor the situation and may take further actions that alter our business operations as may be required by federal, state, or local authorities or that we determine are in the best interests of our employees, customers, suppliers, and shareholders. While we are unable to determine or predict the nature, duration, or scope of the overall impact the COVID-19 pandemic will have on our business, results of operations, liquidity, or capital resources, we believe that it is important to share where our company stands today, how our response to COVID-19 is progressing, and how our operations and financial condition may change as the fight against COVID-19 progresses.

COVID-19 Pandemic Impact

During the nine months ended September 30, 2020, the widely publicized and discussed coronavirus (COVID-19) outbreak rapidly spread across the world, driving a sharp erosion in demand for crude oil and other products and services, as whole economies ordered curtailed activity. In response to declining demand for crude oil, members of the Organization of the Petroleum Exporting Countries and other producing countries (OPEC+), including Russia, met in early March to discuss additional production cuts to help stabilize prices. The group failed to reach an agreement, and production was instead increased into the already oversupplied market, decimating oil prices and rapidly filling worldwide oil storage facilities. OPEC+ eventually reached an agreement in April 2020 to reduce production, which had a muted effect on oil prices due to the belief that the cuts were significantly less than the demand destruction caused by COVID-19. As a result, companies across the oil and gas industry responded with severe capital spending budget cuts, cost cuts, personnel layoffs, facility closures and bankruptcy filings. The North American rig count declined from 964 active rigs in October of 2019 to only 382 active rigs as of October 2020.

We have taken a number of mitigation efforts and proactive steps in response. We moved forward with our plans to increase our ABL revolver facility from \$85 million to \$135 million. In addition, we reduced certain discretionary expenditures and suspended the Company's matching contributions to retirement plans. We may take additional mitigation actions in the future such as raising additional financing or furloughs. Some of these measures may have an adverse impact on our businesses.

Throughout the COVID-19 pandemic crisis, we have continued to operate our business despite the challenges that arise from closing offices and operating our branch locations. Our use of technology and third party conferencing platforms have enabled our office employees to work from home, performing their job functions with little to no loss of productivity. We required our employees to work from home as a result of governmental isolation orders and, in many cases, in advance of those orders for the health and safety of our employees. For the most part, our warehouses and regional distribution centers have remained open. Under various isolation orders by national, state, provincial and local governments, we have been exempted as an "essential" business as the products we sell are necessary for the maintenance and functioning of many industries including the energy infrastructure. We have taken measures to safeguard the health and welfare of our employees, including social distancing measures while at work, certain screening, providing personal protection equipment such as gloves, face masks and hand sanitizer and sterilizing cleaning services at Company facilities. As various governmental isolation orders are lifted or phased out, we are reviewing our operational plans to continue operating our business while addressing the health and safety of our employees and those with whom our business comes into contact.

As a distribution business, we have also closely monitored the ability of our suppliers and transportation providers to continue the functioning of our supply chain. We have not experienced significant delays by transportation providers or significant delays in our supply chains. Our inventory position for most products has allowed us to continue supply to most customers with little interruption. In those instances where there is interruption, we are working with our customers to discuss the impact of the COVID-19 delay. We continue to monitor the situation and have ongoing dialogue with our vendors and customers regarding the status of impacted orders.

Management expects industry activity levels and spending by customers to remain volatile throughout the remainder of 2020 as oil supplies continue to increase and demand destruction from COVID-19 remains. A prolonged contraction of activity related to oil and gas and a long lasting economic impact from COVID-19 may have a further adverse impact on our results and the carrying value of long-lived assets, inventory and related business segment goodwill. DXP remains committed to streamlining operations and improving organizational efficiencies while continuing to focus on delivering the products and services that remain in the Company's backlog. We believe this strategy will further advance the Company's competitive position, regardless of the market environment.

RESULTS OF OPERATIONS

(in thousands, except percentages and per share data)

DXP is organized into three business segments: Service Centers ("SC"), Supply Chain Services ("SCS") and Innovative Pumping Solutions ("IPS"). The Service Centers are engaged in providing maintenance, repair and operating ("MRO") products, equipment and integrated services, including technical expertise and logistics capabilities, to industrial customers with the ability to provide same day delivery. The Service Centers provide a wide range of MRO products and services in the rotating equipment, bearing, power transmission, hose, fluid power, metal working, industrial supply and safety product and service categories. The SCS segment provides a wide range of MRO products and manages all or part of our customer's supply chain function, and inventory management. The IPS segment fabricates and assembles integrated pump system packages custom made to customer specifications, remanufactures pumps and manufactures branded private label pumps. Over 90% of DXP's revenues represent sales of products.

| | Three Months Ended September 30, | | | |
|---|----------------------------------|---------|------------|---------|
| | 2020 | % | 2019 | % |
| Sales | \$ 220,193 | 100.0 % | \$ 327,178 | 100.0 % |
| Cost of sales | 158,892 | 72.2 % | 234,474 | 71.7 % |
| Gross profit | \$ 61,301 | 27.8 % | \$ 92,704 | 28.3 % |
| Selling, general and administrative expenses | 53,746 | 24.4 % | 70,987 | 21.7 % |
| Impairment and other charges | 48,401 | 22.0 % | — | — % |
| Income (loss) from operations | \$ (40,846) | (18.6)% | \$ 21,717 | 6.6 % |
| Other (income) expense, net | 320 | 0.1 % | (25) | — % |
| Interest expense | 3,752 | 1.7 % | 4,986 | 1.5 % |
| Income (loss) before income taxes | \$ (44,918) | (20.4)% | \$ 16,756 | 5.1 % |
| Provision for income taxes (benefit) | (10,143) | (4.6)% | 3,606 | 1.1 % |
| Net income (loss) | \$ (34,775) | (15.8)% | \$ 13,150 | 4.0 % |
| Net income (loss) attributable to noncontrolling interest | (109) | — | 41 | — |
| Net income attributable to DXP Enterprises, Inc. | \$ (34,666) | (15.7)% | \$ 13,109 | 4.0 % |
| Per share amounts attributable to DXP Enterprises, Inc. | | | | |
| Basic earnings (loss) per share | (1.95) | | \$ 0.74 | |
| Diluted earnings (loss) per share | (1.95) | | \$ 0.71 | |

Three Months Ended September 30, 2020 compared to Three Months Ended September 30, 2019

SALES. Sales for the three months ended September 30, 2020 decreased \$107.0 million, or 32.7%, to approximately \$220.2 million from \$327.2 million for the prior year's corresponding period. Sales from businesses acquired accounted for \$5.1 million of the sales for the three months ended September 30, 2020. This overall sales decrease is the result of a decrease in sales in our SC, IPS and SCS segments of \$28.8 million, \$60.3 million and \$17.9 million, respectively. The fluctuations in sales is further explained in our business segment discussions below.

| Sales by Business Segment | Three Months Ended September 30, | | | |
|------------------------------|---------------------------------------|-------------------|---------------------|-----------------|
| | 2020 | 2019 | Change | Change% |
| | <i>(in thousands, except change%)</i> | | | |
| Service Centers | \$ 164,900 | \$ 193,727 | \$ (28,827) | (14.9) % |
| Innovative Pumping Solutions | 21,876 | 82,169 | (60,293) | (73.4) % |
| Supply Chain Services | 33,417 | 51,282 | (17,865) | (34.8) % |
| Total DXP Sales | \$ 220,193 | \$ 327,178 | \$ (106,985) | (32.7) % |

Service Centers segment. Sales for the Service Centers segment decreased by approximately \$28.8 million, or 14.9% for the three months ended September 30, 2020 compared to the prior year's corresponding period. Excluding \$5.1 million of third quarter 2020 Service Centers segment sales from businesses acquired, Service Centers segment sales for the third quarter in 2020 decreased \$33.9 million, or 17.5% from the prior year's corresponding period. This sales decrease is primarily the result of decreased sales of metal working, safety supply products and bearings to customers engaged in the OEM oil and gas markets in connection with decreased capital spending by oil and gas producers as well as the negative economic impacts of the COVID-19 pandemic. We expect that this level of sales to the oil and gas industry will likely continue to decline if U.S. crude oil production remains at levels experienced during the quarter. With a prolonged economic recession related to COVID-19, we will likely experience a further decline in overall segment sales.

Innovative Pumping Solutions segment. Sales for the IPS segment decreased by \$60.3 million, or 73.4% for the three months ended September 30, 2020 compared to the prior year's corresponding period. This decrease was primarily the result of a decrease in the capital spending by oil and gas producers and related businesses stemming from a decrease in U.S. crude oil production due to low crude prices and the negative economic impacts of COVID-19. This level of IPS sales will likely continue to decline during the remainder of 2020 if the U.S. crude oil production remains at levels experienced during the first nine months of 2020.

Supply Chain Services segment. Sales for the SCS segment decreased by \$17.9 million, or 34.8%, for the three months ended September 30, 2020, compared to the prior year's corresponding period. The decline in sales is primarily related to decreased sales to customers in the aerospace and oil and gas industries due to the economic impacts of the COVID-19 pandemic.

GROSS PROFIT. Gross profit as a percentage of sales for the three months ended September 30, 2020 decreased by approximately 49 basis points from the prior year's corresponding period. Excluding the impact of the businesses acquired, gross profit as a percentage of sales decreased by approximately 66 basis points. The decrease in the gross profit percentage excluding the businesses acquired is primarily the result of an approximate 1,076 basis point decrease in the gross profit percentage in our IPS segment and a 59 basis point decrease in the gross profit percentage in our SC segment partially offset by a 246 basis point increase in the gross profit percentage in our SCS segment.

Innovative Pumping Solutions segment. As a percentage of sales, the third quarter gross profit percentage for the IPS segment decreased approximately 1,076 basis points from the prior year's corresponding period primarily as a result of a decrease in utilization and capacity within IPS' engineered-to-order business and the economic impacts of the COVID-19 pandemic. Operating income for the IPS segment decreased \$13.0 million or 128.9%, during the third quarter of 2020 compared to the prior year's corresponding period. The decrease in operating income is primarily the result of the above-mentioned decrease in sales and the absorption of fixed costs.

Service Centers segment. As a percentage of sales, the third quarter gross profit percentage for the Service Centers decreased approximately 44 basis points and decreased approximately 59 basis points, adjusting for the businesses acquired, from the prior year's corresponding period. This was primarily as a result of sales mix and price increases from vendors. Operating income for the Service Centers segment decreased \$2.9 million, or 11.6%, during the third quarter of 2020 compared to the prior year's corresponding period. The decrease in operating income is primarily the result of the decline in sales due to the items discussed above.

Supply Chain Services segment. Gross profit as a percentage of sales for the SCS segment increased approximately 246 basis points compared to the prior year's corresponding period. This was primarily as a result of costs associated with new customer implementation in 2019 with no comparable activity in 2020. Operating income for the third quarter of 2020 decreased \$0.2 million compared to the prior year's corresponding period mainly due to the above-mentioned decrease in sales.

SELLING, GENERAL AND ADMINISTRATIVE ("SG&A"). Selling, general and administrative expense for the three months ended September 30, 2020 decreased by approximately \$17.2 million, or 24.3%, to \$53.7 million from \$71.0 million for the prior year's corresponding period. Selling, general and administrative expense from businesses acquired accounted for \$1.1 million. Excluding expenses from businesses acquired, SG&A for the quarter decreased by \$18.3 million, or 25.8%. The overall decrease in SG&A is primarily the result of decreased payroll, incentive compensation and related taxes and 401(k) expenses as a result of decreased business activity and cost reduction actions associated with COVID-19 and depressed demand in oil and gas markets.

IMPAIRMENT AND OTHER CHARGES. Due to circumstances discussed above, in the third quarter ended September 30, 2020, we evaluated our goodwill, certain long-lived assets and other assets for impairment. Based on the results, we recorded the following impairment charges:

Service Centers segment. In the third quarter of 2020, we recorded \$1.8 million of noncash impairment charges related primarily to certain long-lived assets that were not recoverable, \$20.5 million of non-cash impairment charges related to goodwill related to our operations based in Canada.

Innovative Pumping Solutions segment. In the third of quarter 2020, we recorded \$10.2 million of non-cash impairment charges related to certain inactive assets and inventory and a \$16.0 million noncash impairment charge related to goodwill.

For additional information on our impairment charges, see [Note 4 - Impairments and Other Charges](#) of the Notes to Consolidated Financial Statements in this Quarterly Report.

OPERATING INCOME. Operating income for the third quarter of 2020 decreased by \$62.6 million to a loss of \$40.8 million, from \$21.7 million in the prior year's corresponding period. This decrease in operating income is primarily related to the above mentioned decrease in sales and the impact of impairments and other charges.

INTEREST EXPENSE. Interest expense for the third quarter of 2020 decreased \$1.2 million compared with the prior year's corresponding period due to lower LIBOR rates and a reduction in principal balance including required and optional prepayments.

INCOME TAXES. Our effective tax rate from continuing operations was a tax benefit of 22.6 percent for the three months ended September 30, 2020 compared to a tax expense of 21.5 percent for the three months ended September 30, 2019. Compared to the U.S. statutory rate for the three months ended September 30, 2019, the effective tax rate was increased by state taxes, foreign taxes, and nondeductible expenses. The effective tax rate was decreased by research and development tax credits and other tax credits.

| | Nine Months Ended September 30, | | | |
|---|---------------------------------|---------|------------|---------|
| | 2020 | % | 2019 | % |
| Sales | \$ 772,577 | 100.0 % | \$ 971,721 | 100.0 % |
| Cost of sales | 557,595 | 72.2 % | 702,830 | 72.3 % |
| Gross profit | \$ 214,982 | 27.8 % | \$ 268,891 | 27.7 % |
| Selling, general and administrative expenses | 189,759 | 24.6 % | 209,511 | 21.6 % |
| Impairment and other charges | 48,401 | 6.3 % | — | — % |
| Income (loss) from operations | \$ (23,178) | (3.0)% | \$ 59,380 | 6.1 % |
| Other (income) expense, net | (381) | — % | 127 | — % |
| Interest expense | 12,059 | 1.6 % | 14,911 | 1.5 % |
| Income (loss) before income taxes | \$ (34,856) | (4.5)% | \$ 44,342 | 4.6 % |
| Provision for income taxes (benefit) | (7,809) | (1.0)% | 10,655 | 1.1 % |
| Net income (loss) | \$ (27,047) | (3.5)% | \$ 33,687 | 3.5 % |
| Net loss attributable to noncontrolling interest | (233) | — | (172) | — |
| Net income (loss) attributable to DXP Enterprises, Inc. | \$ (26,814) | (3.5)% | \$ 33,859 | 3.5 % |
| Per share amounts attributable to DXP Enterprises, Inc. | | | | |
| Basic earnings (loss) per share | \$ (1.52) | | \$ 1.92 | |
| Diluted earnings per share | \$ (1.52) | | \$ 1.84 | |

Nine Months Ended September 30, 2020 compared to Nine Months Ended September 30, 2019

SALES. Sales for the nine months ended September 30, 2020 decreased \$199.1 million, or 20.5 percent, to approximately \$772.6 million from \$971.7 million for the prior year's corresponding period. This sales decrease is the result of a decrease in sales in our SC, IPS and SCS segments of \$78.6 million, \$85.5 million, and \$35.0 million, respectively. The fluctuations in sales are further explained in our business segment discussions below.

| | Nine Months Ended September 30, | | | |
|----------------------------------|--|-------------------|---------------------|-----------------|
| | 2020 | 2019 | Change | Change% |
| Sales by Business Segment | <i>(in thousands, except change%)</i> | | | |
| Service Centers | 501,333 | 579,884 | \$ (78,551) | (13.5) % |
| Innovative Pumping Solutions | 152,376 | 237,920 | (85,544) | (36.0) % |
| Supply Chain Services | 118,868 | 153,917 | (35,049) | (22.8) % |
| Total DXP Sales | <u>\$ 772,577</u> | <u>\$ 971,721</u> | <u>\$ (199,144)</u> | <u>(20.5) %</u> |

Service Centers segment. Sales for the Service Centers segment decreased by \$78.6 million, or 13.5 percent for the nine months ended September 30, 2020 compared to the prior year's corresponding period. Excluding \$14.9 million of Service Center segment sales for the nine months ended September 30, 2020 from businesses acquired, Service Centers segment sales decreased \$93.4 million, or 16.1 percent from the prior year's corresponding period. This sales decrease is primarily the result of decreased sales of metal working, safety supply products and bearings to customers engaged in the OEM oil and gas markets in connection with decreased capital spending by oil and gas producers as well as the negative economic impacts of the COVID-19 pandemic. We expect that this level of sales to the oil and gas industry will likely continue to decline if U.S. crude oil production remains at levels experienced during the first nine months of 2020. With a prolonged economic recession related to COVID-19, we will likely experience a further decline in overall segment sales.

Supply Chain Services segment. Sales for the SCS segment decreased by \$35.0 million, or 22.8 percent, for the nine months ended September 30, 2020, compared to the prior year's corresponding period. The decline in sales is primarily related to decreased sales to customers in the aerospace and oil and gas industries due to the economic impacts of the COVID-19 pandemic.

Innovative Pumping Solutions segment. Sales for the IPS segment decreased by \$85.5 million, or 36.0 percent for the nine months ended September 30, 2020 compared to the prior year's corresponding period. This decrease was primarily the result of a decrease in the capital spending by oil and gas producers and related businesses stemming from a decrease in U.S. crude oil production due to low crude prices and the economic impacts of COVID-19. This level of IPS sales will likely continue to decline during the remainder of 2020.

GROSS PROFIT. Gross profit as a percentage of sales for the nine months ended September 30, 2020 increased by approximately 15 basis points from the prior year's corresponding period. Excluding the impact of the businesses acquired, gross profit as a percentage of sales increased by approximately 14 basis points. The increase in the gross profit percentage is primarily the result of an approximate 12 basis point increase in the gross profit percentage in our IPS segment and 171 basis point increase in the gross profit percentage in our SCS segment, partially offset by a 44 basis point decrease in the gross profit percentage in our SC segment (excluding businesses acquired during the nine months ended September 30, 2020).

Innovative Pumping Solutions segment. As a percentage of sales, the nine months ended September 30, 2020 gross profit percentage for the IPS segment increased approximately 12 basis points from the prior year's corresponding period. Operating income for the IPS segment decreased \$12.8 million or 44.4%, primarily as a result of a decrease in the capital spending by oil and gas producers and related businesses stemming from a decrease in U.S. crude oil production due to low crude prices and the economic impacts of COVID-19.

Service Centers segment. As a percentage of sales, the nine months ended September 30, 2020 gross profit percentage for the Service Centers decreased approximately 45 basis points from the prior year's corresponding period. This was primarily the result of decreased sales of metal working, safety services and bearings to customers engaged in the OEM oil and gas markets in connection with decreased capital spending by oil and gas producers as well as the negative economic impacts of the COVID-19 pandemic. Operating income for the Service Centers segment decreased \$14.5 million, or 21.6%. The decrease in operating income is primarily the result of a decline in sales.

Supply Chain Services segment. Gross profit as a percentage of sales increased approximately 171 basis points, compared to the prior year's corresponding period. This was primarily as a result of costs associated with new customer site implementations which are incurred prior to sales in the comparable 2019 period. Operating income for the nine months ended September 30, 2020 decreased \$1.0 million compared to the prior year's corresponding period mainly due to the lower above mentioned sales partially offset by a decrease in SG&A expense of \$4.7 million primarily related to payroll and incentive compensation.

SELLING, GENERAL AND ADMINISTRATIVE ("SG&A"). Selling, general and administrative expense for the nine months ended September 30, 2020 decreased by approximately \$19.8 million, or 9.4 percent, to \$189.8 million from \$209.5

million for the prior year's corresponding period. Selling, general and administrative expense from businesses acquired accounted for \$3.7 million. Excluding expenses from businesses acquired, SG&A for the nine months ended September 30, 2020 decreased by \$23.5 million, or 11.2 percent. The overall decrease in SG&A is the result of decreased payroll, incentive compensation and related taxes and 401(k) expenses as a result of decreased business activity and cost reduction actions associated with COVID-19 and depressed demand in oil and gas markets.

IMPAIRMENT AND OTHER CHARGES. Due to circumstances discussed above, in the third quarter of 2020, we evaluated our goodwill, certain long-lived assets and other assets for impairment. Based on the results, we recorded the following impairment charges:

Service Centers segment. In the third quarter 2020, we recorded \$1.8 million of noncash impairment charges related primarily to certain long-lived assets that were not recoverable and \$20.5 million of noncash impairment charges related to goodwill related to our operations based in Canada.

Innovative Pumping Solutions segment. In the third of quarter 2020, we recorded \$10.2 million of noncash impairment charges related to certain inactive assets and inventory and a \$16.0 million noncash impairment charge related to goodwill.

For additional information on our impairment charges, see [Note 4 - Impairments and Other Charges](#) of the Notes to Consolidated Financial Statements in this Quarterly Report.

OPERATING INCOME. Operating income for the nine months ended September 30, 2020 decreased by \$82.6 million, or 139.0%, to a loss of \$23.2 million, from \$59.4 million in the prior year's corresponding period. This decrease in operating income is primarily related to the decrease in sales discussed above and the impact of impairment and other charges.

INTEREST EXPENSE. Interest expense for the nine months ended September 30, 2020 decreased \$2.9 million compared with the prior year's corresponding period due to lower LIBOR rates and a reduction in principal balance.

INCOME TAXES. Our effective tax rate from continuing operations was a tax expense of 22.4% for the nine months ended September 30, 2020 compared to a tax expense of 24.0% for the nine months ended September 30, 2019. Compared to the U.S. statutory rate for the nine months ended September 30, 2019, the effective tax rate was increased by state taxes, foreign taxes and nondeductible. The effective tax rate decreased primarily due to research and development tax credits, return to provision adjustments and other tax credits.

LIQUIDITY AND CAPITAL RESOURCES

General Overview

As of September 30, 2020, we had cash and cash equivalents of \$97.4 million and credit facility availability of \$114.3 million. We have a \$135 million asset-based loan facility that is due to mature in August 2022, under which we had no borrowings outstanding as of September 30, 2020 and a Term Loan B with \$217.5 million in borrowings.

Our primary source of capital is cash flow from operations, supplemented as necessary by bank borrowings or other sources of financing. As a distributor of MRO products and services and fabricator of custom pumps and packages, working capital can fluctuate as a result of changes in inventory levels, accounts receivable and costs in excess of billings for project work. Additional cash is required for capital items for information technology, warehouse equipment, leasehold improvements, pump manufacturing equipment and safety services equipment. We also require cash to pay our lease obligations and to service our debt.

The following table summarizes our net cash flows used in operating activities, net cash used in investing activities and net cash used in financing activities for the periods presented (*in thousands*):

| | Nine Months Ended September 30, | |
|--|---------------------------------|--------------------|
| | 2020 | 2019 |
| Net Cash Provided by (Used in): | | |
| Operating Activities | \$ 92,240 | \$ 7,485 |
| Investing Activities | (20,525) | (14,212) |
| Financing Activities | (27,942) | (5,444) |
| Effect of Foreign Currency | (721) | 213 |
| Net Change in Cash | <u>\$ 43,052</u> | <u>\$ (11,958)</u> |

Operating Activities

The Company provided \$92.2 million of cash in operating activities during the nine months ended September 30, 2020 compared to \$7.5 million of cash during the prior year's corresponding period. The \$84.8 million increase in the amount of cash provided between the two periods was primarily driven by the collections of receivables associated with trade accounts receivables and decreased inventory purchases.

Investing Activities

For the nine months ended September 30, 2020, net cash used in investing activities was \$20.5 million compared to \$14.2 million in the corresponding period in September 30, 2019. This \$6.3 million increase was primarily driven by the purchase of PSI and Turbo in the first quarter of 2020. For the nine months ended September 30, 2020, purchases of property and equipment decreased to approximately \$6.5 million compared to \$14.2 million in 2019 primarily due to leasehold improvements and software upgrades in 2019 with no comparable activity in 2020.

Financing Activities

For the nine months ended September 30, 2020, net cash used in financing activities was \$27.9 million, compared to net cash used in financing activities of \$5.4 million for the corresponding period in September 30, 2019. The activity in the period was primarily attributed to Term Loan B required and optional prepayments of \$26.9 million in 2020 compared to \$1.9 million in 2019 and \$1.1 million associated with common stock sold in public markets in 2020.

On May 11, 2020, the Company entered into an Equity Distribution Agreement (the "Equity Distribution Agreement") with BMO Capital Markets Corp. (the "Distribution Agent") pursuant to which the Company may offer and sell shares of the Company's common stock, par value \$0.01 per share, having an aggregate offering price of up to \$37,500,000 from time to time through the Distribution Agent. Sales, if any, of the Company's common stock pursuant to the Equity Distribution Agreement will be made in "at the market offerings" as defined in Rule 415(a)(4) promulgated under the Securities Act of 1933, as amended. During the nine months ended September 30, 2020, the Company issued and sold 46,000 shares of common stock under the Equity Distribution Agreement, with net proceeds totaling approximately \$1.1 million, after deducting the Distribution Agent's commission of approximately \$26 thousand.

On March 17, 2020, the Company entered into an Increase Agreement (the "Increase Agreement") that provided for a \$135 million asset-backed revolving line of credit (the "ABL Revolver"), a \$50 million increase from the \$85.0 million available under the original revolver. During the nine months ended September 30, 2020, the amount available to be borrowed under our credit facility increased to \$114.3 million compared to \$81.6 million at December 31, 2019, primarily as a result of the above mentioned Increase Agreement offset by outstanding letters of credit.

We believe this is adequate funding to support working capital needs within the business.

Funding Commitments

We intend to pursue additional acquisition targets, but the timing, size or success of any acquisition effort and the related potential capital commitments cannot be determined with certainty. We continue to expect to fund future acquisitions primarily with cash flows from operations and borrowings, including the undrawn portion of the credit facility or new debt issuances, but may also issue additional equity either directly or in connection with acquisitions. There can be no assurance that additional financing for acquisitions will be available at terms acceptable to us.

We believe our cash generated from operations will meet our normal working capital needs during the next twelve months. However, we may require additional debt outside of our credit facilities or equity financing to fund potential acquisitions. Such additional financings may include additional bank debt or the public or private sale of debt or equity securities. In connection with any such financing, we may issue securities that substantially dilute the interests of our shareholders.

DISCUSSION OF SIGNIFICANT ACCOUNTING AND BUSINESS POLICIES

Critical accounting and business policies are those that are both most important to the portrayal of a company's financial position and results of operations, and require management's subjective or complex judgments. These policies have been discussed with the Audit Committee of the Board of Directors of DXP.

The Company's condensed financial statements are prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP"). The accompanying Condensed Consolidated Financial Statements include the accounts of the Company, its wholly owned subsidiaries and its variable interest entity ("VIE"). The accompanying unaudited Condensed Consolidated Financial Statements have been prepared on substantially the same basis as our annual Consolidated Financial Statements and should be read in conjunction with our annual report on Form 10-K for the year ended December 31, 2019. For a more complete discussion of our significant accounting policies and business practices, refer to the consolidated annual report on Form 10-K filed with the Securities and Exchange Commission on March 13, 2020. The results of operations for the nine months ended September 30, 2020 are not necessarily indicative of results expected for the full fiscal year.

RECENT ACCOUNTING PRONOUNCEMENTS

See [Note 3 - Recent Accounting Pronouncements](#) to the Condensed Consolidated Financial Statements for information regarding recent accounting pronouncements.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

For quantitative and qualitative disclosures about market risk, see Item 7A, 'Quantitative and Qualitative Disclosures About Market Risk,' of our Annual Report on Form 10-K for the year ended December 31, 2019. Our exposures to market risk have not changed materially since December 31, 2019.

ITEM 4: CONTROLS AND PROCEDURES.

Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed by us in reports we file or submit under the Securities Exchange Act of 1934 is reported, processed, and summarized within the time periods specified in the SEC's rules and forms. As of September 30, 2020, our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities and Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective, as of September 30, 2020.

Changes in Internal Control over Financial Reporting

There are no changes in our internal control over financial reporting that occurred during the nine months ended September 30, 2020 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations of Internal Controls

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting can also be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

PART II: OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

From time to time, the Company is a party to various legal proceedings arising in the ordinary course of business. While DXP is unable to predict the outcome of these lawsuits, it believes that the ultimate resolution will not have, either individually or in the aggregate, a material adverse effect on DXP's consolidated financial position, cash flows, or results of operations.

ITEM 1A. RISK FACTORS.

Security breaches and other disruptions or misuse of our network and information systems could affect our ability to conduct our business effectively.

Despite our security measures and those of our third-party service providers, our systems may be vulnerable to interruption or damage from computer hacks, computer viruses, worms or other destructive or disruptive software, process breakdowns, denial of service attacks, malicious social engineering or other malicious activities, or any combination of the foregoing. Our computer systems have been, and will likely continue to be, subject to attack. For example, in August 2020, the Company's computer network was the target of a cyber-attack that we believe was orchestrated by a foreign actor. The systems housing confidential vendor, customer and employee data were not breached in this attack. The costs incurred to remedy the breach were not material to the results of the Company, and the increased cost of future mitigating measures are not expected to be material to our results. While we have implemented controls and taken other preventative actions to further strengthen our systems against future attacks, these controls and preventative actions may not be effective against future attacks. Any breach of network; information systems, our data security could result in a disruption of our services or improper disclosure of personal data or confidential information, which could harm our reputation, require us to expend resources to remedy such a security breach or defend against further attacks or subject us to liability under laws that protect personal data, resulting in increased operating costs or loss of revenue.

The COVID-19 pandemic has and could continue to result in disruptions in supply chain, decreased customer demand, lower oil price and volatility in the stock market and the global economy, which could negatively impact our business, financial position, and results of operations.

The COVID-19 pandemic is creating extensive disruptions to the global economy and to the lives of individuals throughout the world. During the first few months on 2020, COVID-19 has spread globally, resulting in certain supply chain disruptions, volatility in the stock market, lower oil prices, and a lockdown in international travel, all of which has and could continue to adversely impact the global economy and has and could potentially continue to decrease demand from our customers. While the scope, duration, and full effects of COVID-19 are rapidly evolving and not fully known, the pandemic and related efforts to contain it have disrupted global economic activity and increased economic and market uncertainty. Further, a COVID-19 outbreak at one of our vendors' or customers' facilities could adversely impact or disrupt our operations. The pandemic has impacted our customers spending and these types of events could negatively impact our customers' spending in the impacted regions or, depending upon the severity, globally, which could adversely impact our business, reputation, results of operations or financial conditions. If these effects continue for a prolonged period or result in sustained economic stress or recession, many of the risk factors identified in our Form 10-K could be exacerbated and such effects could have a material adverse impact on us in a number of ways.

Because there have been no comparable recent global pandemics that resulted in similar global impact, we do not know the full extent of COVID-19's effects on our business, operations, or the global economy as a whole. Any future development will be highly uncertain and cannot be predicted, including the scope and duration of the pandemic and any actions taken by governmental authorities and other third parties in response to the pandemic. While we do not know the full extent of the impact on our business, our operations or the global economy as a whole, the effects could have a material adverse effect on our business, financial condition, and results of operations. Moreover, many risk factors set forth in the Form 10-K should be interpreted as heightened risks as a result of the impact of the COVID-19 pandemic.

We could be adversely impacted by the unexpected loss of the services of our executive management team and other key employees.

Our success depends in large part on the performance of our executive management team and other key personnel, as well as on our ability to attract, motivate and retain highly qualified senior and middle management and other skilled employees. Competition for qualified employees is intense and the process of locating qualified key personnel may be lengthy and

expensive. If any of our executive management team contract COVID-19, we may lose their services for an extended period of time, which would likely have a negative impact on our business and operations. If we experience widespread cases of COVID-19 among our employees, it would place more pressure on the remaining employees to perform all functions across the organization while maintaining their health, may require us to take remediation measures, and could impair our ability to conduct business. We may not be successful in retaining our key employees or finding adequate replacements for lost personnel.

We could be adversely impacted by sustained low oil prices, volatility in oil prices and downturns in the energy industry.

Sustained low oil prices or the failure of oil prices to rise in the future and the resulting downturns or lack of growth in the energy industry and energy related business could adversely impact our results of operations and financial condition. The unprecedented sharp decline in crude oil prices since February 2020 has negatively impacted the oil and gas industry and is expected to cause further worsening conditions of energy companies, oilfield services companies, and related businesses. A significant portion of our revenue depends upon the level of capital and operating expenditures in the oil and natural gas industry, including capital expenditures in connection with the upstream, midstream, and downstream phases in the energy industry. Therefore, sustained low oil and natural gas prices or a continued decline of such prices could lead to a decrease in our customers' capital and other expenditures and could adversely affect our revenues. Oil and gas pricing and the resultant economic conditions may not recover meaningfully in the near term.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

Repurchases of Common Stock

A summary of our purchases of DXP Enterprises, Inc. common stock during the third quarter of fiscal year 2020 is as follows:

| | Total Number of Shares Purchased (1) | Average Price Paid per Share | Total number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs |
|----------------|---|-------------------------------------|---|---|
| Jul 1 - Jul 31 | 604 | \$ 19.14 | — | \$ — |
| Aug 1 - Aug 31 | 598 | \$ 19.15 | — | \$ — |
| Sep 1 - Sep 30 | — | \$ — | — | \$ — |
| Total | 1,202 | \$ 19.14 | — | \$ — |

(1) We withheld 1,202 shares to satisfy tax withholding obligation in connection with the vesting of employee equity awards.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None

ITEM 4. MINE SAFETY DISCLOSURES.

None.

ITEM 5. OTHER INFORMATION.

None.

ITEM 6. EXHIBITS.

- 3.1 [Restated Articles of Incorporation, as amended \(incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-8, filed with the Commission on August 20, 1998. File No. :333-61953\).](#)
- 3.2 [Bylaws, as amended on July 27, 2011 \(incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q, filed with the Commission on May 10, 2018\).](#)
- * 31.1 [Certification of Chief Executive Officer pursuant to Rule 13a-14\(a\) and rule 15d-14\(a\) of the Securities Exchange Act, as amended.](#)
- * 31.2 [Certification of Chief Financial Officer pursuant to Rule 13a-14\(a\) and rule 15d-14\(a\) of the Securities Exchange Act, as amended.](#)
- * 32.1 [Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- * 32.2 [Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- *101 [The following financial information from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020, formatted in Inline eXtensible Business Reporting Language \(iXBRL\), \(i\) Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income, \(ii\) Unaudited Condensed Consolidated Balance Sheets, \(iii\) Unaudited Condensed Consolidated Statements of Cash Flows, \(iv\) Unaudited Condensed Consolidated Statements of Equity, and \(v\) Notes to Unaudited Condensed Consolidated Financial Statements.](#)
- *104 [The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020 formatted in Inline XBRL.](#)

Exhibits designated by the symbol * are filed or furnished with this Quarterly Report on Form 10-Q. All exhibits not so designated are incorporated by reference to a prior filing with the Commission as indicated.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DXP ENTERPRISES, INC.

(Registrant)

By: /s/ Kent Yee

Kent Yee

Senior Vice President and Chief Financial Officer

(Duly Authorized Signatory and Principal Financial Officer)

Dated: November 9, 2020

CERTIFICATION

I, David R. Little, certify that:

1. I have reviewed this report on Form 10-Q of DXP Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 9, 2020

/s/ David R. Little

David R. Little

President and Chief Executive Officer

(Principal Executive Officer)

CERTIFICATION

I, Kent Yee, certify that:

1. I have reviewed this report on Form 10-Q of DXP Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 9, 2020

/s/ Kent Yee

Kent Yee

Senior Vice President and Chief Financial Officer

(Principal Financial Officer)

Exhibit 32.1

CERTIFICATION

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of DXP Enterprises, Inc. (the "Company"), hereby certifies that, to my knowledge, the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David R. Little

David R. Little

President and Chief Executive Officer

(Principal Executive Officer)

November 9, 2020

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and is not being filed as part of the Report or as a separate disclosure document.

Exhibit 32.2

CERTIFICATION

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of DXP Enterprises, Inc. (the "Company"), hereby certifies that, to my knowledge, the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2020 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kent Yee

Kent Yee

Senior Vice President and Chief Financial Officer
(Principal Financial Officer)

November 9, 2020

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and is not being filed as part of the Report or as a separate disclosure document.