

News Release

13320 Ballantyne Corporate Place Suite D Charlotte, NC 28277

Immediate Release

Columbus McKinnon Reports 16% Order Growth in Q2 FY25

CHARLOTTE, NC, October 30, 2024 - Columbus McKinnon Corporation (Nasdaq: CMCO) ("Columbus McKinnon" or the "Company"), a leading designer, manufacturer and marketer of intelligent motion solutions for material handling, today announced financial results for its fiscal year 2025 second quarter, which ended September 30, 2024.

Second Quarter 2025 Highlights (compared with prior-year period, except where otherwise noted)

- Orders increased 16% with a book-to-bill ratio of 1.08x; Precision conveyance up 42%
- Net sales decreased 6% to \$242.3 million reflecting impacts related to Hurricane Helene, the ramp up
 of linear motion production in Monterrey, MX and project timing
- Results included \$17.5 million² of non-cash pension settlement expense and \$11.8 million² for factory closure and start-up costs as we transitioned manufacturing to our Monterrey, MX facility
- GAAP EPS of (\$0.52) and Adjusted EPS¹ of \$0.70
- Repaid \$10 million of debt in Q2 FY25; Anticipate FY25 debt repayment of \$60 million
- Executed \$4.9 million of share repurchases in Q2 FY25 and \$5.0 million in early Q3 FY25

"Our commercial and operational initiatives are delivering wins with new and existing customers in attractive vertical markets and we delivered one of our highest order quarters in history with 16% order growth and a book-to-bill ratio of 1.08x in Q2." said David J. Wilson, President and Chief Executive Officer. "Order growth, with particular strength in precision conveyance, and an encouraging funnel of promising opportunities supports our fiscal 2025 guidance and positions us well for fiscal 2026."

"But for the impact of Hurricane Helene, we delivered on our guidance for the second quarter while transitioning our linear motion manufacturing activity to Monterrey," continued Wilson. "We remain confident in our long-term financial objectives and are advancing the strategic initiatives that will both grow our business and deliver targeted margin expansion over time."

Second Quarter Fiscal 2025 Sales

(\$ in millions)	 Q2 FY25		Q2 FY24		hange	% Change	
Net sales	\$ 242.3	\$	258.4	\$	(16.1)	(6.2)%	
U.S. sales	\$ 132.3	\$	145.2	\$	(12.9)	(8.9)%	
% of total	55 %		56 %				
Non-U.S. sales	\$ 110.0	\$	113.2	\$	(3.2)	(2.8)%	
% of total	45 %		44 %				

For the quarter, net sales decreased \$16.1 million, or 6.2%. In the U.S., sales were down \$12.9 million, or 8.9%. Price improvement of \$1.3 million helped to offset \$14.2 million in lower volume. Sales outside the U.S. decreased \$3.2 million, or 2.8%. Price improvement of \$2.5 million helped to offset \$6.0 million of lower volume. Favorable foreign currency translation was \$0.3 million.

Second Quarter Fiscal 2025 Operating Results

(\$ in millions)	C	2 FY25	G	2 FY24	Change		% Change
Gross profit	\$	74.7	\$	100.0	\$	(25.2)	(25.2)%
Gross margin		30.9 %		38.7 %		(780) bps	
Adjusted Gross Profit ¹	\$	87.9	\$	100.0	\$	(12.0)	(12.0)%
Adjusted Gross Margin ¹		36.3 %		38.7 %		(240) bps	
Income from operations	\$	10.8	\$	33.4	\$	(22.5)	(67.6)%
Operating margin		4.5 %		12.9 %		(840) bps	
Adjusted Operating Income ¹	\$	27.0	\$	34.1	\$	(7.2)	(21.0)%
Adjusted Operating Margin ¹		11.1 %		13.2 %		(210) bps	
Net income (loss)	\$	(15.0)	\$	15.8	\$	(30.9)	NM
Net income (loss) margin		(6.2)%		6.1 %	(1	,230) bps	
GAAP EPS	\$	(0.52)	\$	0.55	\$	(1.07)	NM
Adjusted EPS ¹	\$	0.70	\$	0.76	\$	(0.06)	(7.9)%
Adjusted EBITDA ¹	\$	39.2	\$	45.7	\$	(6.6)	(14.4)%
Adjusted EBITDA Margin ¹		16.2 %		17.7 %		(150) bps	

Adjusted EPS¹ excludes, among other adjustments, amortization of intangible assets. The Company believes this better represents its inherent earnings power and cash generation capability.

Third Quarter Fiscal 2025 Guidance

The Company is issuing the following guidance for the third quarter of fiscal 2025, ending December 31, 2024:

Metric	Q3 FY25
Net sales	Flat year-over-year
Adjusted EPS ³	Flat year-over-year

Third quarter 2025 guidance assumes approximately \$8 million of interest expense, \$8 million of amortization, an effective tax rate of 25% and 28.9 million diluted average shares outstanding.

The Company is issuing the following guidance for the fiscal year 2025, ending March 31, 2025:

Metric	FY25
Net sales	Flat to low-single digit growth year-over-year
Adjusted EPS ³	Mid-single digit growth year-over-year
Capital Expenditures	\$20 million to \$25 million
Net Leverage Ratio ³	~2.3x

Fiscal 2025 guidance assumes approximately \$32 million of interest expense, \$30 million of amortization, an effective tax rate of 25% and 29.0 million diluted average shares outstanding.

Teleconference/Webcast

Columbus McKinnon will host a conference call today at 10:00 AM Eastern Time to discuss the Company's financial results and strategy. The conference call will be accessible through live webcast and via phone by dialing 1-800-836-8184. The webcast, earnings release and earnings presentation will be available at the Company's investor relations website at investors.cmco.com. A replay of the webcast will also be archived on the Company's investor relations website and available via phone by dialing 1-888-660-6345 and enter the conference ID number 93312# through Wednesday, November 6, 2024.

Adjusted Gross Profit, Adjusted Gross Margin, Adjusted Operating Income, Adjusted Operating Margin, Adjusted EBITDA, Adjusted EBITDA Margin and Adjusted EPS are non-GAAP financial measures. See accompanying discussion and reconciliation tables provided in this release for reconciliations of these non-GAAP financial measures to the closest corresponding GAAP financial measures.

² Represents \$23.2 million of non-cash pension settlement costs, \$11.9 million of expense related to the closure of our Charlotte, NC factory and \$3.8 million of Monterrey MX start-up costs, which are taxed at a 24.6% tax rate.

The Company has not reconciled the Adjusted EPS and Net Leverage Ratio guidance to the most comparable GAAP financial measure outlook because it is not possible to do so without unreasonable efforts due to the uncertainty and potential variability of reconciling items, which are dependent on future events and often outside of management's control and which could be significant. Because such items cannot be reasonably predicted with the level of precision required, we are unable to provide guidance for the comparable GAAP financial measures. Forward-looking guidance regarding Adjusted EPS and Net Leverage Ratio is made in a manner consistent with the relevant definitions and assumptions noted herein and in alignment with the Company's financial covenants per the Company's Amended and Restated Credit Agreement.

About Columbus McKinnon

Columbus McKinnon is a leading worldwide designer, manufacturer and marketer of intelligent motion solutions that move the world forward and improve lives by efficiently and ergonomically moving, lifting, positioning, and securing materials. Key products include hoists, crane components, precision conveyor systems, rigging tools, light rail workstations, and digital power and motion control systems. The Company is focused on commercial and industrial applications that require the safety and quality provided by its superior design and engineering know-how. Comprehensive information on Columbus McKinnon is available at www.cmco.com.

Safe Harbor Statement

This news release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are generally identified by the use of forward-looking terminology, including the terms "anticipate," "believe," "continue," "could," "estimate," "expect," "illustrative," "intend," "likely," "may," "opportunity," "plan," "possible," "potential," "predict," "project," "shall," "should," "target," "will," "would" and, in each case, their negative or other various or comparable terminology. All statements other than statements of historical facts contained in this document, including, but are not limited to, statements relating to: (i) our strategy, outlook and growth prospects, including our third quarter and fiscal year 2025 net sales and Adjusted EPS, and our fiscal year 2025 net leverage ratio and capital expenditure guidance; (ii) our operational and financial targets and capital allocation policy; (iii) general economic trend and trends in the industry and markets; (iv) the amount of debt to be paid down by the Company during fiscal year 2025; (v) the estimated costs and benefits related to the consolidation of the Company's North American linear motion operations in Charlotte, North Carolina to its manufacturing facility in Monterrey, Mexico (vi) the proper application of generally accepted accounting principles, which are highly complex and involve many subjective assumptions, estimates and judgements; and (vii) the competitive environment in which we operate; are forward looking statements. Forwardlooking statements are not based on historical facts, but instead represent our current expectations and assumptions regarding our business, the economy and other future conditions, and involve known and unknown risks, uncertainties and other factors that could cause the actual results, performance or achievements of the Company to differ materially from any future results, performance or achievements expressed or implied by the forward-looking statements. It is not possible to predict or identify all such risks. These risks include, but are not limited to, the risk factors that are described under the section titled "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended March 31, 2024 as well as in our other filings with the Securities and Exchange Commission, which are available on its website at www.sec.gov. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Forward-looking statements speak only as of the date they are made. Columbus McKinnon undertakes no duty to update publicly any such forward-looking statement, whether as a result of new information, future events or otherwise, except as may be required by applicable law, regulation or other competent legal authority.

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Financial tables follow.

COLUMBUS McKINNON CORPORATION Condensed Consolidated Income Statements - UNAUDITED

(In thousands, except per share and percentage data)

Three Months Ended

	Se	ptember 30, 2024	Se	ptember 30, 2023	Change
Net sales	\$	242,274	\$	258,400	(6.2)%
Cost of products sold		167,531		158,424	5.7 %
Gross profit		74,743		99,976	(25.2)%
Gross profit margin		30.9 %		38.7 %	
Selling expenses		26,926		26,867	0.2 %
% of net sales		11.1 %		10.4 %	
General and administrative expenses		23,363		25,709	(9.1)%
% of net sales		9.6 %		9.9 %	
Research and development expenses		6,102		6,541	(6.7)%
% of net sales		2.5 %		2.5 %	
Amortization of intangibles		7,547		7,508	0.5 %
Income from operations		10,805		33,351	(67.6)%
Operating margin		4.5 %		12.9 %	
Interest and debt expense		8,352		10,211	(18.2)%
Investment (income) loss		(610)		88	NM
Foreign currency exchange (gain) loss		(792)		1,746	NM
Other (income) expense, net		23,806		393	5,957.5 %
Income (loss) before income tax expense (benefit)		(19,951)		20,913	NM
Income tax expense (benefit)		(4,908)		5,100	NM
Net income (loss)	\$	(15,043)	\$	15,813	NM
Average basic shares outstanding		28,869		28,725	0.5 %
Basic income (loss) per share	\$	(0.52)	\$	0.55	NM
Average diluted shares outstanding		28,869		29,001	(0.5)%
Diluted income (loss) per share	\$	(0.52)	\$	0.55	NM
Dividends declared per common share	\$	0.07	\$	0.07	

COLUMBUS McKINNON CORPORATION Condensed Consolidated Income Statements - UNAUDITED

(In thousands, except per share and percentage data)

Six Months Ended

		September 30, 2024		ptember 30, 2023	Change	
Net sales	\$	482,000	\$	493,892	(2.4)%	
Cost of products sold		318,227		307,266	3.6 %	
Gross profit		163,773		186,626	(12.2)%	
Gross profit margin		34.0 %		37.8 %		
Selling expenses		54,696		51,848	5.5 %	
% of net sales		11.3 %		10.5 %		
General and administrative expenses		49,810		53,152	(6.3)%	
% of net sales		10.3 %		10.8 %		
Research and development expenses		12,268		12,442	(1.4)%	
% of net sales		2.5 %		2.5 %		
Amortization of intangibles		15,047		14,385	4.6 %	
Income from operations		31,952		54,799	(41.7)%	
Operating margin		6.6 %		11.1 %		
Interest and debt expense		16,587		18,836	(11.9)%	
Investment (income) loss		(819)		(454)	80.4 %	
Foreign currency exchange (gain) loss		(398)		2,230	NM	
Other (income) expense, net		24,484		605	3,946.9 %	
Income (loss) before income tax expense (benefit)		(7,902)		33,582	NM	
Income tax expense (benefit)		(1,488)		8,494	NM	
Net income (loss)	\$	(6,414)	\$	25,088	NM	
Average basic shares outstanding		28,852		28,694	0.6 %	
Basic income (loss) per share	\$	(0.22)	\$	0.87	NM	
	-					
Average diluted shares outstanding		28,852		28,962	(0.4)%	
Diluted income (loss) per share	\$	(0.22)	\$	0.87	NM	
Dividends declared per common share	\$	0.07	\$	0.07		

COLUMBUS McKINNON CORPORATION Condensed Consolidated Balance Sheets

(In thousands)

	Se	ptember 30, 2024	March 31, 2024		
	(1	Jnaudited)			
ASSETS					
Current assets:					
Cash and cash equivalents	\$	55,683	\$	114,126	
Trade accounts receivable		170,669		171,186	
Inventories		201,036		186,091	
Prepaid expenses and other		40,357		42,752	
Total current assets		467,745		514,155	
Property, plant, and equipment, net		107,258		106,395	
Goodwill		717,982		710,334	
Other intangibles, net		375,598		385,634	
Marketable securities		10,579		11,447	
Deferred taxes on income		1,367		1,797	
Other assets		96,355		96,183	
Total assets	\$	1,776,884	\$	1,825,945	
LIABILITIES AND SHAREHOLDERS' EQUITY					
Current liabilities:					
Trade accounts payable	\$	72,106	\$	83,118	
Accrued liabilities		106,847		127,973	
Current portion of long-term debt and finance lease obligations		50,704		50,670	
Total current liabilities		229,657		261,761	
Term loan, AR securitization facility and finance lease obligations		449,910		479,566	
Other non current liabilities		201,187		202,555	
Total liabilities	\$		\$	943,882	
Observation I describe a market					
Shareholders' equity:		007		200	
Common stock		287		288	
Treasury stock		(5,946)		(1,001)	
Additional paid in capital		529,599		527,125	
Retained earnings		386,892		395,328	
Accumulated other comprehensive loss	Φ.	(14,702)	Ф.	(39,677)	
Total shareholders' equity	\$	896,130	\$	882,063	
Total liabilities and shareholders' equity	\$	1,776,884	\$	1,825,945	

COLUMBUS McKINNON CORPORATION Condensed Consolidated Statements of Cash Flows - UNAUDITED

(In thousands)

		Six Months Ended			
		ember 30, 2024	September 30, 2023		
Operating activities:					
Net income (loss)	\$	(6,414)	\$	25,088	
Adjustments to reconcile net income (loss) to net cash provided by (used f	or) operating ac	tivities:			
Depreciation and amortization		24,028		22,482	
Deferred income taxes and related valuation allowance		(13,662)		(6,097	
Net loss (gain) on sale of real estate, investments and other		(650)		(302	
Non-cash pension settlement		23,201		_	
Stock-based compensation		4,175		5,264	
Amortization of deferred financing costs		1,244		1,106	
Impairment of operating lease		3,268		_	
Loss (gain) on hedging instruments		(2)		554	
Loss (gain) on disposal of Fixed Assets		418		_	
Non-cash lease expense		5,202		4,684	
Changes in operating assets and liabilities, net of effects of business acq	guisitions:				
Trade accounts receivable		2,384		(11,409	
Inventories		(12,277)		(22,415	
Prepaid expenses and other		(11,714)		(5,868	
Other assets		183		357	
Trade accounts payable		(10,711)		(5,996	
Accrued liabilities		(6,154)		(3,085	
Non-current liabilities		(3,889)		(4,921	
Net cash provided by (used for) operating activities	·	(1,370)		(558)	
Investing activities: Proceeds from sales of marketable securities		3,153		1,100	
Purchases of marketable securities		(1,993)		(1,809	
Capital expenditures		(10,068)		(10,319	
Purchase of businesses, net of cash acquired		_	(*	108,145	
Dividend received from equity method investment				144	
Net cash provided by (used for) investing activities		(8,908)	(119,029	
Financing activities:					
Proceeds from the issuance of common stock		86		492	
Purchases of treasury stock		(4,945)		_	
Repayment of debt		(30,326)		(25,294	
Proceeds from issuance of long-term debt		(00,020,		20,000	
Fees paid for borrowings on long-term debt		_		(2,859	
Payment to former owners of montratec		(6,711)		(2,000	
Fees paid for debt repricing		(169)		_	
Cash inflows from hedging activities		11,862		12,084	
Cash outflows from hedging activities		(11,809)		(12,660	
Payment of dividends		(4,038)		(4,015	
Other		(4,038)		(1,954	
Net cash provided by (used for) financing activities		(47,839)		85,794	
				(225	
Effect of exchange rate changes on cash		(326)		(325	
Net change in cash and cash equivalents		(58,443)		(34,118	
Cash, cash equivalents, and restricted cash at beginning of year	\$	114,376		33,426	
Cash, cash equivalents, and restricted cash at end of period	\$	55,933	\$	99,308	

COLUMBUS McKINNON CORPORATION Q2 FY 2025 Net Sales Bridge

		Quar	ter	Year To Date			
(\$ in millions)	\$ (Change	% Change	\$ 0	hange	% Change	
Fiscal 2024 Net Sales	\$	258.4		\$	493.9		
Acquisition		_	— %		2.7	0.5 %	
Pricing		3.8	1.5 %		7.3	1.5 %	
Volume		(20.2)	(7.8)%		(21.6)	(4.4)%	
Foreign currency translation		0.3	0.1 %		(0.3)	— %	
Total change	\$	(16.1)	(6.2)%	\$	(11.9)	(2.4)%	
Fiscal 2025 Net Sales	\$	242.3		\$	482.0		

COLUMBUS McKINNON CORPORATION Q2 FY 2025 Gross Profit Bridge

Q	uarter	Yea	r To Date
\$	100.0	\$	186.6
			0.8
	0.1		3.5
	(2.2)		(3.8)
	(10.8)		(10.8)
	(12.3)		(12.1)
	(0.3)		(0.5)
	0.2		0.1
	(25.3)		(22.8)
\$	74.7	\$	163.8
		0.1 (2.2) (10.8) (12.3) (0.3) 0.2 (25.3)	\$ 100.0 \$ 0.1 (2.2) (10.8) (12.3) (0.3) 0.2 (25.3)

U.S. Shipping Days by Quarter

	0.0.		,		
	Q1	Q2	Q3	Q4	Total
FY25	64	63	60	62	249
FY24	63	62	61	62	248

COLUMBUS McKINNON CORPORATION Additional Data¹

(Unaudited)

Period Ended

	Se	ptember 30, 2024	June 30, 2024	March 31, 2024	Se	ptember 30, 2023
(\$ in millions)						
Backlog	\$	317.6	\$ 292.8	\$ 280.8	\$	317.7
Long-term backlog						
Expected to ship beyond 3 months	\$	172.5	\$ 156.0	\$ 144.6	\$	148.3
Long-term backlog as % of total backlog		54.3 %	53.3 %	51.5 %		46.7 %
Debt to total capitalization percentage		35.8 %	36.6 %	37.5 %		39.8 %
Debt, net of cash, to net total capitalization		33.2 %	33.3 %	32.0 %		35.3 %
Working capital as a % of sales ²		23.3 %	22.5 %	19.1 %		21.8 %

Three Months Ended

					CC IVIOI	11113 1	_IIIGGG				
	Se	ptembe 2024		June 30, 2024		ı	March 31, 2024		Septemb 202		
(\$ in millions)											
Trade accounts receivable											
Days sales outstanding		64.1	days	63.3	days		58.7	days		58.6	days
Inventory turns per year											
(based on cost of products sold)		3.3	turns	3.0	turns		3.7	turns		3.1	turns
Days' inventory		110.6	days	121.7	days		98.6	days		117.7	days
Trade accounts payable											
Days payables outstanding		46.3	days	50.6	days		50.9	days		48.3	days
Net cash provided by (used for) operating activities	\$	9.4		\$ (10.8)		\$	38.6		\$	16.7	
Capital expenditures	\$	5.4		\$ 4.6		\$	8.5		\$	5.0	
Free Cash Flow ³	\$	4.0		\$ (15.4)		\$	30.1		\$	11.7	

Additional Data: This data is provided to help investors understand financial and operational metrics that management uses to measure the Company's financial performance and identify trends affecting the business. These measures may not be comparable with or defined in the same manner as other companies. Components may not add due to rounding.

² March 31, 2024 and September 30, 2023 exclude the impact of the acquisition of montratec[®].

³ Free Cash Flow is a non-GAAP financial measure. Free Cash Flow is defined as GAAP net cash provided by (used for) operating activities less capital expenditures included in the investing activities section of the consolidated statement of cash flows. See the table above for the calculation of Free Cash Flow.

NON-GAAP FINANCIAL MEASURES

The following information provides definitions and reconciliations of the non-GAAP financial measures presented in this earnings release to the most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles (GAAP). The Company has provided this non-GAAP financial information, which is not calculated or presented in accordance with GAAP, as information supplemental and in addition to the financial measures presented in this earnings release that are calculated and presented in accordance with GAAP. Such non-GAAP financial measures should not be considered superior to, as a substitute for or alternative to, and should be considered in conjunction with, the GAAP financial measures presented in this earnings release. The non-GAAP financial measures in this earnings release may differ from similarly titled measures used by other companies.

COLUMBUS McKINNON CORPORATION Reconciliation of Gross Profit to Adjusted Gross Profit

(\$ in thousands)

	Three Mon	ths Ended	Six Mont	ns Ended	
	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	
Gross profit	\$ 74,743	\$ 99,976	\$ 163,773	\$ 186,626	
Add back (deduct):					
Business realignment costs	76	_	468	196	
Hurricane Helene cost impact	171	_	171	_	
Factory and warehouse consolidation costs	10,763	_	10,763	_	
Monterrey, MX new factory start-up costs	2,185		3,810	_	
Adjusted Gross Profit	\$ 87,938	\$ 99,976	\$ 178,985	\$ 186,822	
Net sales	\$ 242,274	\$ 258,400	\$ 482,000	\$ 493,892	
Gross margin	30.9 %	38.7 %	34.0 %	37.8 %	
Adjusted Gross Margin	36.3 %	38.7 %	37.1 %	37.8 %	

Adjusted Gross Profit is defined as gross profit as reported, adjusted for certain items. Adjusted Gross Margin is defined as Adjusted Gross Profit divided by net sales. Adjusted Gross Profit and Adjusted Gross Margin are not measures determined in accordance with GAAP and may not be comparable with Adjusted Gross Profit and Adjusted Gross Margin as used by other companies. Nevertheless, Columbus McKinnon believes that providing non-GAAP financial measures, such as Adjusted Gross Profit and Adjusted Gross Margin, are important for investors and other readers of the Company's financial statements and assists in understanding the comparison of the current quarter's gross profit and gross margin to the historical periods' gross profit, as well as facilitates a more meaningful comparison of the Company's gross profit and gross margin to that of other companies.

COLUMBUS McKINNON CORPORATION Reconciliation of Income from Operations to Adjusted Operating Income

(\$ in thousands)

	Three Months Ended					Six Mont	hs Ended		
	S	September 30, 2024	S	September 30, 2023	•		S	September 30, 2023	
Income from operations	\$	10,805	\$	33,351	\$	31,952	\$	54,799	
Add back (deduct):									
Acquisition deal and integration costs		_		508		_		3,095	
Business realignment costs		281		40		1,131		415	
Factory and warehouse consolidation costs		11,904		82		11,904		199	
Headquarter relocation costs		51		146		147		1,374	
Hurricane Helene cost impact		171		_		171		_	
Monterrey, MX new factory start-up costs		3,751		_		7,317		_	
Adjusted Operating Income	\$	26,963	\$	34,127	\$	52,622	\$	59,882	
Net sales	\$	242,274	\$	258,400	\$	482,000	\$	493,892	
Operating margin		4.5 %		12.9 %		6.6 %		11.1 %	
Adjusted Operating Margin		11.1 %		13.2 %		10.9 %		12.1 %	

Adjusted Operating Income is defined as income from operations as reported, adjusted for certain items. Adjusted Operating Margin is defined as Adjusted Operating Income divided by net sales. Adjusted Operating Income and Adjusted Operating Margin are not measures determined in accordance with GAAP and may not be comparable with Adjusted Operating Income and Adjusted Operating Margin as used by other companies. Nevertheless, Columbus McKinnon believes that providing non-GAAP financial measures, such as Adjusted Operating Income and Adjusted Operating Margin, are important for investors and other readers of the Company's financial statements and assists in understanding the comparison of the current quarter's income from operations to the historical periods' income from operations and operating margin, as well as facilitates a more meaningful comparison of the Company's income from operations and operating margin to that of other companies.

COLUMBUS McKINNON CORPORATION Reconciliation of Net Income and Diluted Earnings per Share to Adjusted Net Income and Adjusted Earnings per Share

(\$ in thousands, except per share data)

	Three Months Ended				Six Months Ended			
	September 30, 2024		September 30, 2023		September 30, 2024			ptember 0, 2023
Net income (loss)	\$	(15,043)	\$	15,813	\$	(6,414)	\$	25,088
Add back (deduct):								
Amortization of intangibles		7,547		7,508		15,047		14,385
Acquisition deal and integration costs		_		508		_		3,095
Business realignment costs		281		40		1,131		415
Factory and warehouse consolidation costs		11,904		82		11,904		199
Headquarter relocation costs		51		146		147		1,374
Hurricane Helene cost impact		171		_		171		_
Monterrey, MX new factory start-up costs		3,751		_		7,317		_
Non-cash pension settlement expense		23,201		_		23,201		_
Normalize tax rate 1		(11,647)		(2,199)		(14,242)		(4,768)
Adjusted Net Income	\$	20,216	\$	21,898	\$	38,262	\$	39,788
	-		-				-	
GAAP average diluted shares outstanding		28,869		29,001		28,852		28,962
Add back:								
Effect of dilutive share-based awards		205		_		253		_
Adjusted Diluted Shares Outstanding	\$	29,074	\$	29,001	\$	29,105	\$	28,962
GAAP EPS	\$	(0.52)	\$	0.55	\$	(0.22)	\$	0.87
Adjusted EPS	\$	0.70	\$	0.76	\$	1.31	\$	1.37

¹ Applies a normalized tax rate of 25% to GAAP pre-tax income and non-GAAP adjustments above, which are each pre-tax.

Adjusted Net Income, Adjusted Diluted Shares Outstanding and Adjusted EPS are defined as net income (loss) and GAAP EPS as reported, adjusted for certain items, including amortization of intangibles, and also adjusted for a normalized tax rate. Adjusted Net Income, Adjusted Diluted Shares Outstanding and Adjusted EPS are not measures determined in accordance with GAAP and may not be comparable with the measures used by other companies. Nevertheless, Columbus McKinnon believes that providing non-GAAP financial measures, such as Adjusted Net Income, Adjusted Diluted Shares Outstanding and Adjusted EPS, are important for investors and other readers of the Company's financial statements and assists in understanding the comparison of current periods' net income (loss), average diluted shares outstanding and GAAP EPS to the historical periods' net income (loss), average diluted shares outstanding and GAAP EPS, as well as facilitates a more meaningful comparison of the Company's net income (loss) and GAAP EPS to that of other companies. The Company believes that presenting Adjusted Net Income, Adjusted Diluted Shares Outstanding and Adjusted EPS provides a better understanding of its earnings power inclusive of adjusting for the non-cash amortization of intangible assets, reflecting the Company's strategy to grow through acquisitions as well as organically.

COLUMBUS McKINNON CORPORATION Reconciliation of Net Income to Adjusted EBITDA

(\$ in thousands)

	Three Months Ended					Six Mon	ths Ended		
	S			September 30, 2023			S	September 30, 2023	
Net income (loss)	\$	(15,043)	\$	15,813	\$	(6,414)	\$	25,088	
Add back (deduct):									
Income tax expense (benefit)		(4,908)		5,100		(1,488)		8,494	
Interest and debt expense		8,352		10,211		16,587		18,836	
Investment (income) loss		(610)		88		(819)		(454)	
Foreign currency exchange (gain) loss		(792)		1,746		(398)		2,230	
Other (income) expense, net		23,806		393		24,484		605	
Depreciation and amortization expense		12,188		11,592		24,028		22,482	
Acquisition deal and integration costs		_		508		_		3,095	
Business realignment costs		281		40		1,131		415	
Factory and warehouse consolidation costs		11,904		82		11,904		199	
Headquarter relocation costs		51		146		147		1,374	
Hurricane Helene cost impact		171		_		171		_	
Monterrey, MX new factory start-up costs		3,751		_		7,317		_	
Adjusted EBITDA	\$	39,151	\$	45,719	\$	76,650	\$	82,364	
Net sales	\$	242,274	\$	258,400	\$	482,000	\$	493,892	
Net income margin		(6.2)%		6.1 %		(1.3)%		5.1 %	
Adjusted EBITDA Margin		16.2 %		17.7 %		15.9 %		16.7 %	

Adjusted EBITDA is defined as net income (loss) before interest expense, income taxes, depreciation, amortization, and other adjustments. Adjusted EBITDA Margin is defined as Adjusted EBITDA divided by net sales. Adjusted EBITDA and Adjusted EBITDA margin are not a measures determined in accordance with GAAP and may not be comparable with Adjusted EBITDA and Adjusted EBITDA Margin as used by other companies. Nevertheless, Columbus McKinnon believes that providing non-GAAP financial measures, such as Adjusted EBITDA and Adjusted EBITDA Margin, are important for investors and other readers of the Company's financial statements.

COLUMBUS McKINNON CORPORATION Reconciliation of Net Leverage Ratio

(\$ in thousands)

(\$ III tilousalius)	Twelve Months Ended			
	Sep	tember 30, 2024	Sep	otember 30, 2023
Net income (loss)	\$	15,123	\$	51,012
Add back (deduct):				
Annualize EBITDA for the montratec acquisition ¹		_		5,410
Annualize synergies for the montratec acquisition ¹		_		293
Income tax expense (benefit)		4,920		20,694
Interest and debt expense		35,708		33,807
Non-cash pension settlement		28,185		_
Amortization of deferred financing costs		2,487		1,967
Stock Compensation Expense		10,950		12,060
Depreciation and amortization expense		47,491		43,536
Cost of debt refinancing		1,190		
Acquisition deal and integration costs		116		3,606
Excluded acquisition deal and integration costs ²		_		(510)
Business realignment costs		2,583		2,664
Excluded business realignment costs ²		_		(2,249)
Factory and warehouse consolidation costs		12,449		199
Garvey contingent consideration		_		1,230
Headquarter relocation costs		832		2,370
Monterrey, MX new factory start-up costs		11,806		_
Excluded Monterrey, MX new factory start-up costs ³		(3,664)		_
Credit Agreement Trailing Twelve Month Adjusted EBITDA	\$	170,176	\$	176,089
Current portion of long-term debt and finance lease obligations	\$	50,704	\$	50,636
Term loan, AR securitization facility and finance lease obligations		449,910		514,205
Total debt	\$	500,614	\$	564,841
Standby Letters of Credit		15,692		15,525
Cash and cash equivalents		(55,683)		(99,058)
Net Debt	\$	460,623	\$	481,308
Net Leverage Ratio		2.71x		2.73x
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¹ EBITDA is normalized to include a full year of the acquired entity and assumes all cost synergies are achieved in TTM Q2 FY24.

Net Debt is defined in the credit agreement as total debt plus standby letters of credit, net of cash and cash equivalents. Net Leverage Ratio is defined as Net Debt divided by the Credit Agreement Trailing Twelve Month Adjusted EBITDA. Credit Agreement Trailing Twelve Month Adjusted EBITDA is defined as net income adjusted for interest expense, income taxes, depreciation, amortization, and other adjustments. Net Debt, Net Leverage Ratio and Credit Agreement Trailing Twelve Month Adjusted EBITDA are not measures determined in accordance with GAAP and may not be comparable with the measures as used by other companies. Nevertheless, the Company believes that providing non-GAAP financial measures, such as Net Debt, Net Leverage Ratio and Credit Agreement Trailing Twelve Month Adjusted EBITDA are important for investors and other readers of the Company's financial statements.

The Company's credit agreement definition of Adjusted EBITDA excludes certain acquisition deal and integration costs and business realignment costs that are incurred beyond one year after the close of an acquisition.

³ The Company's credit agreement definition of Adjusted EBITDA excludes certain Monterrey, MX factory start-up costs.