

BRUKER CORPORATION (NASDAQ: BRKR)

Q3 2023 Earnings Presentation November 2, 2023

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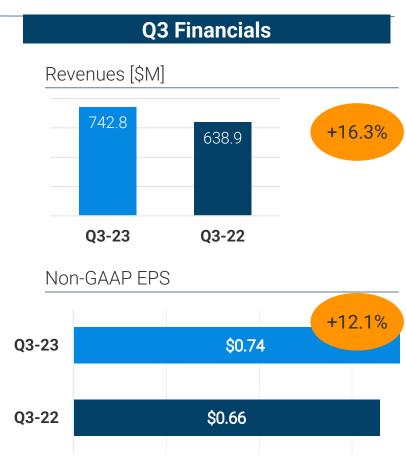




Q3 2023: Strong Revenue Growth, Solid EPS Growth

Q3 2023 Performance; Year-over-Year Changes

- Revenue increase of \$103.9M, or +16.3%
 - Organic growth of +10.9%
 - BSI up +10.9% and BEST up +10.2% organically
 - Acquisitions add +2.1%; constant currency (CC) growth of 13.0%
 - FX tailwind +3.3%
- ❖ Non-GAAP gross margin of 52.7%, down -50 bps
- Non-GAAP operating margin of 20.0%, down -240 bps
- GAAP EPS of \$0.60, up 1.7%
- ❖ Non-GAAP EPS of \$0.74, up +12.1%



Reconciliations of non-GAAP to GAAP financial measures are available in our earnings press release and at the end of this presentation. Y-o-y: year over year. Bps: basis points



YTD Q3 2023: Strong Revenue Growth, Solid EPS Growth

YTD Q3 2023 Performance; Year-over-Year Changes

- Revenue increase of \$287.7M, or +15.8%
 - Organic growth of +13.9%
 - BSI up +14.0% and BEST up +12.8% organically
 - Acquisitions add +2.0%; constant currency (CC) growth of 15.9%
 - FX headwind of -0.1%
- Non-GAAP gross margin of 52.4%, down -20 bps
- Non-GAAP operating margin of 18.6%, down -100 bps
- GAAP EPS of \$1.50, up +12.8%
- Non-GAAP EPS of \$1.88, up 17.5%
- Non-GAAP ROIC of 23.2% for trailing twelve months



YTD Q3

2023

\$1.60

Reconciliations of non-GAAP to GAAP financial measures are available in our earnings press release and at the end of this presentation. Y-o-y: year over year. Bps: basis points



Constant Currency YTD Q3 2023 Revenue Performance Year-over-Year⁽¹⁾



Bruker BIOSPIN Group

- BIOSPIN up HSD %, solid growth in aca/gov, industrial and applied markets
- One 1.2 GHz NMR in Q3-23 (also one in Q3-22); expect 1 or 2 GHz-class NMRs in Q4-23
- Robust growth in NMR systems and SciY™ Scientific Software business

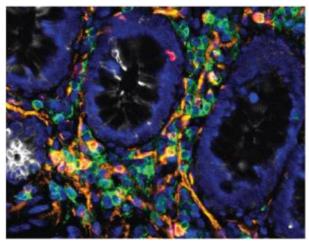


Bruker CALID Group

- CALID up high teens %, driven by strength in proteomics, applied, aca/gov, biopharma
- Life science mass spectrometry strength in timsTOF, aftermarket
- Bruker Optics with strong growth in vibrational spectroscopy and infrared microscopy
- Microbiology & Infection Diagnostics (MID) up slightly; MALDI BioTyper after-market strength offset by drop in remaining COVID-19 MDx revenues



Constant Currency YTD Q3 2023 Revenue Performance Year-over-Year⁽¹⁾



Bruker NANO Group

- NANO up low 20%, with strong revenue growth across end markets
- Nano Surfaces & Metrology strong in aca/gov, industrial and semicon markets
- Strong tailwind from AI trends in semiconductor and advanced packaging metrology
- Advanced X-Ray Systems up high teens %
- Fluorescence Microscopy up significantly; contribution from Inscopix neuroscience tools



Bruker Energy & Supercon Technologies (BEST) Segment

- BEST up mid-teens %, net of intercompany eliminations, driven by 'big science' projects and superconductor demand from clinical MRI manufacturers
- BEST superconductor demand strong; challenging supply chain dynamics
- Research Instruments subsidiary strong growth in accelerator and fusion technologies, as well as in key EUV OEM technologies for next-gen semiconductor lithography for AI



Introducing Bruker Cellular Analysis, a Leader in Single-Cell Biology Tools

Complements Bruker's spatial biology and single-cell research tools via acquisition of PhenomeX

Differentiated, High-Value **Technologies**

High-Growth Applications in Biopharma Discovery & Development

For Large, Rapidly **Growing Fields in Therapeutics**



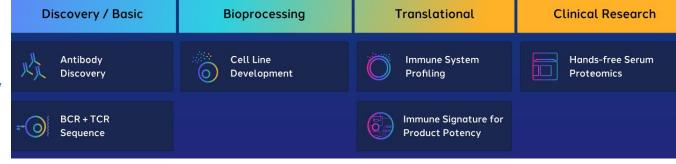
Beacon® Optofluidic Systems (former Berkeley Lights)

Phenotype/genotype profiling, screening, and capture of single cells or clones in a scalable way



IsoSpark® System (former IsoPlexis)

Automated, multiplexed single-cell proteomics, functional protein analyses













Strategic Rationale

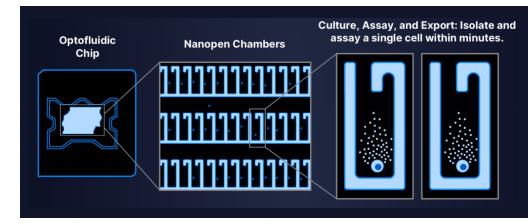
- ✓ Perfectly fits Project Accelerate 2.0
- ✓ Technologies unique, highly valued by customers
- Utilized in rapidly growing applications such as antibody and stable cell line development, in support of biologics and cell & gene therapy institutes and companies
- Expands footprint in translational, clinical research and biopharma
- Complementary to Bruker's cellular and sub-cellular biology tools, e.g., high-performance CellScape™ spatial single-cell platform
- Opportunity for commercial synergies



Cellular Analysis Acquisition: Financial Details

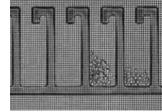
Attractive valuation, accelerating path to profitability, longer-term high RoIC investment

- Acquired for \$122 million (incl. \$14m bridge loan) at ~2x REV.
- Transaction closed on October 2nd, 2023.
- Rapid right-sizing of cost structures, mostly during Q4 2023
- Initial revenue run-rate expected at >\$60m p.a., with **strong long-term growth potential in attractive markets,** many new to Bruker
- Cross-selling synergies with Bruker spatial biology and other single-cell research tools
- Anticipated impact on Bruker non-GAAP EPS:
 - + 12 cents dilutive to Q4 2023, a one-quarter significant impact, as we work through rapid right-sizing of cost structures
 - + Slightly dilutive for FY2024
 - + Accretive by FY2026
- Expect long-term double-digit RolC
- PhenomeX has been rebranded as Bruker Cellular Analysis business, within the Bruker NANO Group. (https://brukercellularanalysis.com/; https://brukercellularanalysis.com/our-phenome/)



Our OEP fluidics uses light and millions of light-actuated pixels to move individual cells to be isolated, cultured, assayed, and exported. Each cell or clone is imaged and monitored in real-time in a NanoPen™ chamber on the OptoSelect™ chips.





Actual images of cells in nanopens on a Beacon Optofluidic System







Q3 2023 Non-GAAP Financial Performance

[\$M, except EPS]	Q3 2023	Q3 2022	Δ
Revenues	\$742.8	\$638.9	+16.3%
Operating Income	\$148.3	\$143.2	+3.6%
Operating Margin (%)	20.0%	22.4%	-240 bps
EPS	\$0.74	\$0.66	+12.1%
Free Cash Flow	\$17.2	\$11.8	+\$5.4

[\$M]	Sep 30, 2023	Dec 31, 2022	Δ
Cash, Equivalents & Short-term Investments	\$363.6	\$645.5	-43.7%
Net (Debt)/ Cash	(\$857.4)	(\$575.4)	+49.0%
WC-to-revenue ratio*	0.43	0.43	flat

Comments (year-over-year)

- Reported revenue growth of +16.3%
- Organic revenue growth of +10.9%, driven by solid growth in all groups
- Non-GAAP operating margin down -240 bps on strong Q3-22 comparison, headwinds from FX and acquisitions
- Non-GAAP EPS \$0.74, up +12.1% on strong revenue growth and reduced tax rate; includes \$0.05 FX headwind
- Free cash flow up \$5.4M on lower CAPEX
- Cash and equivalents down on acquisitions and share repurchases

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^{*} On trailing twelve months revenue.

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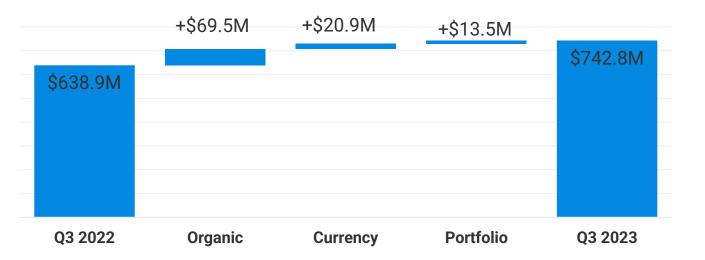


Q3 2023 Revenue Bridge

Q3 2023 Revenue Performance Year-over-Year

Organic	Currency	Portfolio	Total
+10.9%	+3.3%	+2.1%	+16.3%

Q3 2023 Revenue Bridge [\$M]



Q3 2023 Drivers (year-over-year)

- Reported revenue up +16.3%
- Organic revenue up +10.9%
 - ✓ BSI up +10.9% organic
 - ✓ BEST up +10.2% organic (net of intercompany eliminations)
- Acquisitions add +2.1%
- Constant-currency growth of 13.0%
- FX tailwind of +3.3%



Q3 2023 Non-GAAP Results Year-over-Year

[\$ m, except EPS]	Q3 2023	Q3 2022	Δ
Total Revenues	742.8	638.9	+16.3%
Gross Profit (% of revenues)	391.6 52.7%	339.8 53.2%	+15.2% -50 bps
SG&A (% of revenues)	(172.0) 23.2%	(140.4) 22.0%	+22.5%
R&D (% of revenues)	(71.3) 9.6%	(56.2) 8.8%	+26.9%
Operating Profit (% of revenues)	148.3 20.0%	143.2 22.4%	+3.6% -240 bps
Tax Rate	23.8%	30.4%	-660 bps
Net Income*	108.3	98.0	+10.5%
EPS	\$0.74	\$0.66	+12.1%
Shares Outstanding	147.3	148.6	-0.9%

Comments (year-over-year)

- Gross margin down -50 bps on FX headwind, partially offset by organic and M&A gross margin improvements
- Operating margin down -240 bps, primarily on challenging comp, FX and M&A headwinds
- Non-GAAP tax rate 23.8%, lower on favorable jurisdictional mix
- Non-GAAP EPS of \$0.74, up 12.1%

^{*}Attributable to Bruker, Sum of items may not total due to rounding

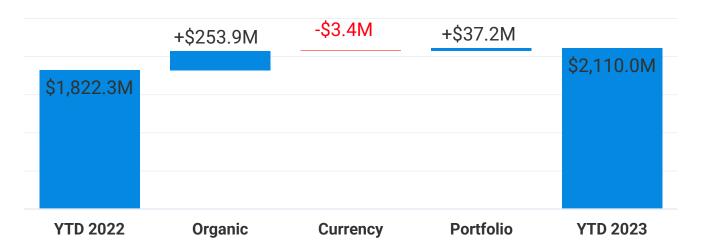


YTD Q3 2023 Revenue Bridge

YTD Q3 2023 Revenue Performance Year-over-Year

Organic	Currency	Portfolio	Total
+13.9%	-0.1%	+2.0%	+15.8%

YTD Q3 2023 Revenue Bridge [\$M]



YTD Q3 2023 Drivers (year-over-year)

- Reported revenue up +15.8%
- Organic revenue up +13.9%
 - ✓ BSI up +14.0% organic
 - ✓ BEST up +12.8% organic (net of intercompany eliminations)
- Acquisitions add +2.0%
- Constant currency (CC) revenue up +15.9%
- FX headwind of -0.1%



YTD Q3 2023 Non-GAAP Results Year-over-Year

[\$M, except EPS]	YTD Q3 2023	YTD Q3 2022	Δ
Total Revenues	2,110.0	1,822.3	+15.8%
Gross Profit (% of revenues)	1,104.8 <i>52.4</i> %	957.8 <i>52.6%</i>	+15.3% -20 bps
SG&A (% of revenues)	(501.7) 23.8%	(428.7) 23.5%	+17.0%
R&D (% of revenues)	(211.3) 10.0%	(172.4) 9.5%	+22.6%
Operating Profit (% of revenues)	391.8 <i>18.6</i> %	356.7 19.6%	+9.8% -100 bps
Tax Rate	25.6%	30.6%	-500 bps
Net Income*	277.4	239.5	+15.8%
EPS	\$1.88	\$1.60	+17.5%
Shares Outstanding	147.5	149.9	-1.6%

Comments (year-over-year)

- Gross margin down slightly on FX headwinds
- Non-GAAP operating margin down -100 bps on headwinds from FX and recent acquisitions, partially offset by organic improvement of +60 bps
- Non-GAAP tax rate of 25.6%, favorable on jurisdictional mix
- Non-GAAP EPS of \$1.88, up +17.5%; includes \$0.14 FX headwind
- Reduced share count after share repurchases

^{*}Attributable to Bruker. Sum of items may not total due to rounding.



YTD Q3 2023 Cash Flow Year-over-Year

[\$M]	YTD Q3 2023	YTD Q3 2022	Δ
GAAP Net Income	223.9	200.2	+23.7
Depreciation & amortization	77.6	64.3	+13.3
Changes in working capital*	(160.3)	(155.3)	-5.0
Other items	3.4	(6.3)	+9.7
Operating cash flow	144.6	102.9	+41.7
Capital expenditures	(75.4)	(94.6)	+19.2
Free cash flow (non-GAAP)	69.2	8.3	+60.9

Comments (year-over-year)

- Operating cash flow up +\$41.7M on higher net income and other items;
- YTD Q3 2023 free cash flow up +\$60.9M:
 - Higher net income and reduced CAPEX

^{*}WC = (Accounts Receivable + Inventory - Accounts Payable). Sum of items may not total due to rounding.



FY 2023 Outlook

FY 2023 Outlook, as of November 2, 2023



Assumptions & Estimates

Updated FY 2023 Guidance (with year-over-year %s)

Revenue

\$2.88 to \$2.91 billion (up from \$2.85B-\$2.90B)

Reported Growth
Organic Growth
Constant-Currency Growth

14% to 15% (up from 12.5%-14.5%)
11.5% to 12.5% (up from 9.5%-11.5%)
14% to 15% (up from 11.5%-13.5%)

Non-GAAP EPS (including BCA+)

\$2.48 to \$2.53, up 6%-8% yoy (down 7 cents vs. prior guidance \$2.55-\$2.60)

Ex-BCA Non-GAAP EPS (excluding BCA+)

\$2.60 to \$2.65, up 11%-13% yoy (up 5 cents vs. prior guidance \$2.55-\$2.60)

- M&A revenue tailwind ~2.5%, vs. prior ~2%
- FX revenue impact neutral, vs. prior ~1% tailwind
- Non-GAAP operating margin down -150 bps, vs. prior -100 bps, consisting of:
 - Organic increase of +100 bps, vs. prior +50 bps
 - Headwind of -250 bps from FX and M&A, now including BCA, vs. prior -150 bps headwind excluding BCA
 - R&D OPEX at ~10%
- Effective tax rate: ~27%, vs. prior ~28%
- Non-GAAP EPS includes headwinds of -\$0.12 from BCA in Q4-23, and of -\$0.15 from FX for FY23
- CAPEX: ~\$110M, vs. prior ~\$130M
- FX assumptions (rates as of Sept. 30, 2023):
 EUR = 1.06 USD; CHF = 1.09 USD; YEN = 0.0067 USD

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⁺ BCA = Bruker Cellular Analysis, previously known as PhenomeX, resulting from acquisition that closed on October 2, 2023



Appendix



Q3 2023 Reconciliation of GAAP Revenue Growth to Organic Revenue Growth

[\$M]	Q3 2023	Q3 2022
Revenue as of the prior comparable period	638.9	608.9
Non-GAAP components:		
Acquisitions and divestures	13.5	7.6
Organic	69.5	77.4
Currency	20.9	<u>(55.0)</u>
Revenue as of the current period	742.8	638.9
Revenue growth	16.3%	4.9%
Organic revenue growth	10.9%	12.7%

Q3 2023 GAAP Results Year-over-Year



[\$M, except EPS]	Q3 2023	Q3 2022	Δ
Total Revenues	742.8	638.9	+16.3%
Gross Profit	382.8	335.3	+14.2%
(% of revenue)	51.5%	52.5%	
SG&A	(177.6)	(144.8)	+22.7%
(% of revenues)	23.9%	22.7%	
R&D	(71.3)	(56.2)	+26.9%
(% of revenues)	9.6%	8.8%	
Operating Income	124.5	131.3	-5.2%
(% of revenues)	16.8%	20.6%	-379 bps
Net Income*	88.1	88.1	flat
EPS	\$0.60	\$0.59	+1.7%
Diluted Shares Outstanding	147.3	148.6	-0.9%

^{*}Attributable to Bruker, Sum of items may not total due to rounding

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Q3 2023 Reconciliation of GAAP and Non-GAAP Results Year-over-Year

[\$M, except EPS]	Q3 2023	Q3 2022
GAAP Operating Income	124.5	131.3
Restructuring Costs	4.8	0.2
Acquisition-Related Costs	1.6	1.8
Purchased Intangible Amortization	11.5	8.9
Other Costs	5.9	1.0
TOTAL	23.8	11.9
Non-GAAP Operating Income	148.3	143.2
Non-GAAP Interest & Other Expense, net	(5.3)	(1.9)
Non-GAAP Profit Before Tax	143.0	141.3
Non-GAAP Income Tax Provision	(34.1)	(43.0)
Non-GAAP Tax Rate	23.8%	30.4%
Minority Interest	(0.6)	(0.3)
Non-GAAP Net Income*	108.3	98.0

^{*}Attributable to Bruker, Sum of items may not total due to rounding



YTD Q3 2023 Reconciliation of GAAP Revenue Growth to Organic Revenue Growth

[\$M]	YTD Q3 2023	YTD Q3 2022
Revenue as of the prior comparable period	1,822.3	1,734.4
Non-GAAP components:		
Acquisitions and divestures	37.2	22.7
Organic	253.9	185.7
Currency	<u>(3.4)</u>	<u>(120.5)</u>
Revenue as of the current period	2,110.0	1,822.3
Revenue growth	15.8%	5.1%
Organic revenue growth	13.9%	10.7%



YTD Q3 2023 GAAP Results Year-over-Year

[\$M, except EPS]	YTD Q3 2023	YTD Q3 2022	Δ
Total Revenues	2,110.0	1,822.3	+15.8%
Gross Profit	1,083.0	939.8	+15.2%
(% of revenue)	51.3%	51.6%	
SG&A	(518.2)	(442.7)	+17.1%
(% of revenues)	24.6%	24.3%	
R&D	(211.3)	(172.4)	+22.6%
(% of revenues)	10.0%	9.5%	
Operating Income	333.4	301.7	+10.5%
(% of revenues)	15.8%	16.6%	-76 bps
Net Income*	221.7	199.2	+11.3%
EPS	\$1.50	\$1.33	+12.8%
Diluted Shares Outstanding	147.5	149.9	-1.6%

^{*}Attributable to Bruker. Sum of items may not total due to rounding.



YTD Q3 2023 Reconciliation of GAAP and Non-GAAP Results Year-over-Year

[\$M]	YTD Q3 2023	YTD Q3 2022
GAAP Operating Income	333.4	301.7
Restructuring Costs	5.7	4.4
Acquisition-Related Costs	7.9	15.4
Purchased Intangible Amortization	33.4	27.5
Other Costs	11.4	7.7
TOTAL	58.4	55.0
Non-GAAP Operating Income	391.8	356.7
Non-GAAP Interest & Other Expense, net	(16.0)	(10.4)
Non-GAAP Profit Before Tax	375.8	346.3
Non-GAAP Income Tax Provision	(96.2)	(105.8)
Non-GAAP Tax Rate	25.6%	30.6%
Minority Interest	(2.2)	(1.0)
Non-GAAP Net Income*	277.4	239.5

^{*}Attributable to Bruker. Sum of items may not total due to rounding.



Q3 2023 Cash Flow Year-over-Year

[\$ m]	Q3 2023	Q3 2022	Δ
GAAP Net Income	88.7	88.4	+0.3
Depreciation & amortization	26.6	21.0	+5.6
Changes in working capital*	(80.7)	(60.1)	-20.6
Other items	9.5	20.2	-10.7
Operating cash flow	44.1	69.5	-25.4
Capital expenditures	(26.9)	(57.7)	30.8
Free cash flow (non-GAAP)	17.2	11.8	+5.4

Comments (year-over-year)

- Operating Cash Flow down -\$25.4M on higher working capital (inventories and receivables)
- Free Cash Flow up +\$5M on reduced CAPEX

^{*}WC = (Accounts Receivable + Inventory - Accounts Payable), Sum of items may not total due to rounding



Balance Sheet

[\$M]	Sep 30, 2023	Dec 31, 2022
Total Assets	3,818.2	3,611.8
Working Capital*	1,219.9	1,094.4
Goodwill, Intangibles, Net & Other Long-Term Assets	1,261.8	1,011.6

[\$M]	Sep 30, 2023	Dec 31, 2022
Cash, Cash Equivalents & Short-term Investments	363.6	645.5
Financial Debt	1,221.0	1,220.9
Net (Debt)/Cash	(857.4)	(575.4)

^{*}WC = (Accounts Receivable + Inventory - Accounts Payable). Sum of items may not total due to rounding.



Q3 2023 BSI and BEST GAAP Performance Year-over-Year

[\$M]	Q3 2023	Q3 2022	Δ
REVENUE			
Scientific Instruments (BSI)	676.3	582.3	+16.1%
Organic Revenue Growth (%)	+10.9%	+12.0%	
Energy & Supercon Technologies (BEST)	70.6	59.3	+19.1%
Corporate Eliminations	<u>(4.1)</u>	<u>(2.7)</u>	
Energy & Supercon Technologies (BEST), net of Corporate Eliminations	66.5	56.6	+17.5%
Organic Revenue Growth (%)	+10.2%	+20.3%	
Total Revenue	742.8	638.9	+16.3%
OPERATING INCOME			
Scientific Instruments (BSI)	141.5	139.5	+1.4%
Energy & Supercon Technologies (BEST)	9.0	8.2	+9.8%
Corporate Eliminations	(26.0)	(16.4)	
Total Operating Income	124.5	131.3	-5.2%

Sum of items may not total due to rounding.

APPENDIX



YTD Q3 2023 BSI and BEST GAAP Performance Year-over-Year

[\$M]	YTD Q3 2023	YTD Q3 2022	Δ
REVENUE			
Scientific Instruments (BSI)	1,917.2	1,654.1	+15.9%
Organic Revenue Growth (%)	+14.0%	+9.9%	
Energy & Supercon Technologies (BEST)	205.5	178.2	+15.3%
Corporate Eliminations	(12.7)	(10.0)	
Energy & Supercon Technologies (BEST), net of Corporate Eliminations	192.8	168.2	+14.6%
Organic Revenue Growth (%)	+12.8%	+18.7%	
Total Revenue	2,110.0	1,822.3	+15.8%
OPERATING INCOME			
Scientific Instruments (BSI)	375.0	332.5	+12.8%
Energy & Supercon Technologies (BEST)	28.1	21.4	+31.3%
Corporate Eliminations	(69.7)	(52.2)	
Total Operating Income	333.4	301.7	+10.5%

Sum of items may not total due to rounding



Trailing Twelve Months Return on Invested Capital

[\$M]	Trailing Twelve Months Ended September 30, 2023	Trailing Twelve Months Ended September 30, 2022
Non-GAAP Operating Income	540.7	500.5
Non-GAAP Income Tax Provision	(124.8)	<u>(153.2)</u>
Non-GAAP Operating Income after Tax	415.9	347.3
Average Total Invested Capital:		
Average Long-Term Debt	1,119.3	929.1
Average Current Portion of Long-Term Debt	69.0	63.3
Average Shareholder's Equity	1,099.0	1,021.8
Less Average Cash and Cash Equivalents	<u>(494.9)</u>	<u>(599.6)</u>
Total Average Invested Capital	1,792.3	1,414.6
Return on Invested Capital	23.2%	24.6%



Q3 2023 EBITDA

[\$M]	Sep 30, 2023	Sep 30, 2022	Δ
Non-GAAP Net Income*	108.3	98.0	+10.5%
GAAP Interest Expense, Net	1.9	2.7	-28.4%
Non-GAAP Income Tax Provision	34.1	43.0	-20.7%
GAAP Depreciation Expense	15.1	12.1	+24.8%
Amortization Expense**	(0.5)	<u>0.3</u>	
Total	51.6	58.1	-11.2%
Non CAAD EDITOA	\$150.0	0156 1	10 40/
Non-GAAP EBITDA	\$159.9	\$156.1	+2.4%
Margin (% of revenue)	21.5%	24.4%	

^{*}Attributable to Bruker. Sum of items may not total due to rounding.

^{**}GAAP depreciation and amortization, with purchased intangible amortization \$11.5 million 2023 and \$8.9 million 2022 is already adjusted out of non-GAAP net income. See slide 22.



YTD Q3 2023 EBITDA

[\$M]	Sep 30, 2023	Sep 30, 2022	Δ
Non-GAAP Net Income*	277.4	239.5	+15.8%
GAAP Interest Expense, Net	6.7	10.0	-32.8%
Non-GAAP Income Tax Provision	96.2	105.8	-9.1%
GAAP Depreciation Expense	44.2	36.8	+20.1%
Amortization Expense**	0.2	0.8	
Total	147.3	153.4	-3.9%
Non-GAAP EBITDA	424.7	392.9	+8.1%
Margin (% of revenue)	20.1%	21.6%	

^{*}Attributable to Bruker. Sum of items may not total due to rounding.

^{**}GAAP depreciation and amortization, with purchased intangible amortization \$33.4 million 2023 and \$27.5 million 2022 is already adjusted out of non-GAAP net income. See slide 25.

