

Second Quarter 2024 Results

Earnings Release

July 18, 2024

Forward-Looking Statements

This slide presentation and certain of our other filings with the Securities and Exchange Commission contain statements that constitute "forward-looking statements" within the meaning of, and subject to the protections of, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact are forward-looking statements. You can identify these forward-looking statements through Synovus' use of words such as "believes," "anticipates," "expects," "may," "will," "assumes," "predicts," "could," "should," "would," "intends," "targets," "estimates," "projects," "plans," "potential" and other similar words and expressions of the future or otherwise regarding the outlook for Synovus' future business and financial performance and/or the performance of the banking industry and economy in general. These forward-looking statements include, among others, statements on our expectations related to (1) loan growth; (2) deposit growth and deposit costs; (3) net interest income and net interest margin; (4) revenue growth; (5) non-interest expense; (6) credit trends and key credit performance metrics; (7) our future operating and financial performance; (8) our strategy and initiatives for future revenue growth, balance sheet optimization, capital management, and expense management; (9) our effective tax rate; and (10) our assumptions underlying these expectations. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve known and unknown risks and uncertainties which may cause the actual results, performance or achievements of Synovus to be materially different from the future results, performance or achievements expressed or implied by such forward-looking statements. Forward-looking statements are based on the information known to, and current beliefs and expectations of, Synovus' management and are subject to significant risks and uncertainties. Actual results may differ materially from those contemplated by such forward-looking statements. A number of factors could cause actual results to differ materially from those contemplated by the forward-looking statements in this presentation. Many of these factors are beyond Synovus' ability to control or predict.

These forward-looking statements are based upon information presently known to Synovus' management and are inherently subjective, uncertain and subject to change due to any number of risks and uncertainties, including, without limitation, the risks and other factors set forth in Synovus' filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the year ended December 31, 2023 under the captions "Cautionary Notice Regarding Forward-Looking Statements" and "Risk Factors" and in Synovus' quarterly reports on Form 10-Q and current reports on Form 8-K. We believe these forward-looking statements are reasonable; however, undue reliance should not be placed on any forward-looking statements, which are based on current expectations and speak only as of the date that they are made. We do not assume any obligation to update any forward-looking statements as a result of new information, future developments or otherwise, except as otherwise may be required by law.

Use of Non-GAAP Financial Measures

This slide presentation contains certain non-GAAP financial measures determined by methods other than in accordance with generally accepted accounting principles. Such non-GAAP financial measures include the following: adjusted net income available to common shareholders; adjusted diluted earnings per share; adjusted return on average assets; return on average tangible common equity; adjusted return on average tangible common equity; adjusted non-interest revenue; adjusted revenue; adjusted non-interest expense; adjusted tangible efficiency ratio; tangible common equity ratio; and adjusted pre-provision net revenue (PPNR). The most comparable GAAP measures to these measures are net income (loss) available to common shareholders; diluted earnings (loss) per share; return on average assets; return on average common equity; total non-interest revenue; total revenue; total non-interest expense; efficiency ratio-TE; total Synovus Financial Corp. shareholders' equity to total assets ratio; and PPNR, respectively. Management believes that these non-GAAP financial measures provide meaningful additional information about Synovus to assist management and investors in evaluating Synovus' operating results, financial strength, the performance of its business and the strength of its capital position. However, these non-GAAP financial measures have inherent limitations as analytical tools and should not be considered in isolation or as a substitute for analyses of operating results or capital position as reported under GAAP. The non-GAAP financial measures should be considered as additional views of the way our financial measures are affected by significant items and other factors, and since they are not required to be uniformly applied, they may not be comparable to other similarly titled measures at other companies. Adjusted net income available to common shareholders, adjusted diluted earnings per share and adjusted return on average assets are measures used by management to evaluate operating results exclusive of items that are not indicative of ongoing operations and impact period-to-period comparisons. Return on average tangible common equity and adjusted return on average tangible common equity are measures used by management to compare Synovus' performance with other financial institutions because it calculates the return available to common shareholders without the impact of intangible assets and their related amortization, thereby allowing management to evaluate the performance of the business consistently. Adjusted non-interest revenue and adjusted revenue are measures used by management to evaluate non-interest revenue and total revenue exclusive of net investment securities gains (losses), fair value adjustments on non-qualified deferred compensation, and other items not indicative of ongoing operations that could impact period-to-period comparisons. Adjusted non-interest expense and the adjusted tangible efficiency ratio are measures utilized by management to measure the success of expense management initiatives focused on reducing recurring controllable operating costs. The tangible common equity ratio is used by stakeholders to assess our capital position. Adjusted PPNR is used by management to evaluate PPNR exclusive of items that management believes are not indicative of ongoing operations and impact period-to-period comparisons. The computations of the non-GAAP financial measures used in this slide presentation are set forth in the appendix to this slide presentation.

Management does not provide a reconciliation for forward-looking non-GAAP financial measures where it is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the occurrence and the financial impact of various items that have not yet occurred, are out of Synovus' control, or cannot be reasonably predicted. For the same reasons, Synovus' management is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

Second Quarter 2024 Financial Highlights

- Reported 2Q24 EPS of \$(0.16) impacted by a securities loss, while adjusted EPS was \$1.16
- Net interest income up 4% QoQ, with the NIM⁽³⁾ expanding 16 bps to 3.20%
- Non-interest revenue of \$(129) million was negatively impacted by a \$257 million securities loss
- Adjusted non-interest revenue of \$127 million rose 9% QoQ and 15% YoY
- Non-interest expense declined 6% QoQ and was down 2% YoY
- Loans and core deposits⁽⁴⁾ were relatively stable QoQ
- NCOs/average loans were 0.32% compared to 0.41% in 1Q24
- CET1 ratio⁽⁵⁾ increased 24 bps QoQ to 10.62%, inclusive of \$91 million in share repurchases

Key Performance Metrics	Reported	Adjusted ⁽¹⁾
Net Income (Loss) Available to Common Shareholders ⁽²⁾	\$(23,741)	\$169,617
Diluted Earnings (Loss) Per Share	\$(0.16)	\$1.16
Return on Average Assets	(0.10)%	1.21%
Return on Average Tangible Common Equity	(2.2)%	17.6%
Efficiency Ratio-TE ⁽³⁾	98.1%	53.1%

Balance Sheet (Period-end, \$ in millions)	Total
Loans, Net of Unearned	\$43,093
Deposits	\$50,196

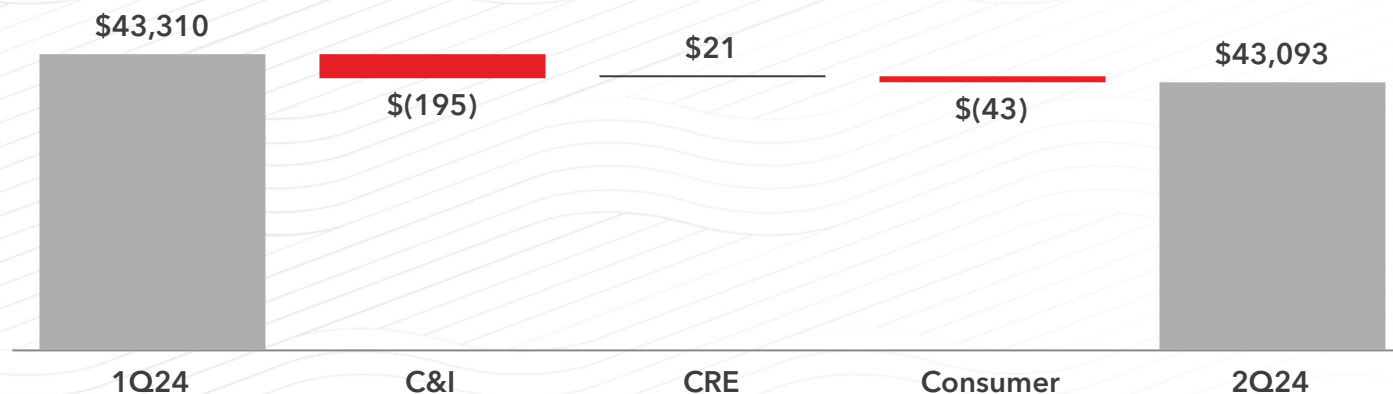
Loans

▶ Total Loans: \$43 billion

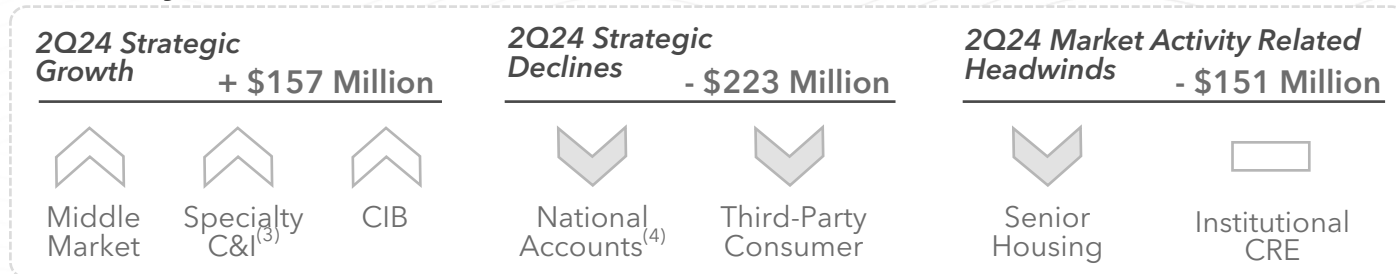
- Period end loans down \$216 million QoQ
- Loan balances impacted by ~\$250 million decline in large corporate and specialty line utilization
- Strategic C&I loan⁽¹⁾ growth of 5% annualized in 2Q24 and 8% annualized in 1H24
- Production rose 58% QoQ driven by broad based contribution from our commercial lines of business
- Expect Senior Housing and National Accounts balances to be more stable in 2H24

Loan Growth Attribution

(\$ in millions)

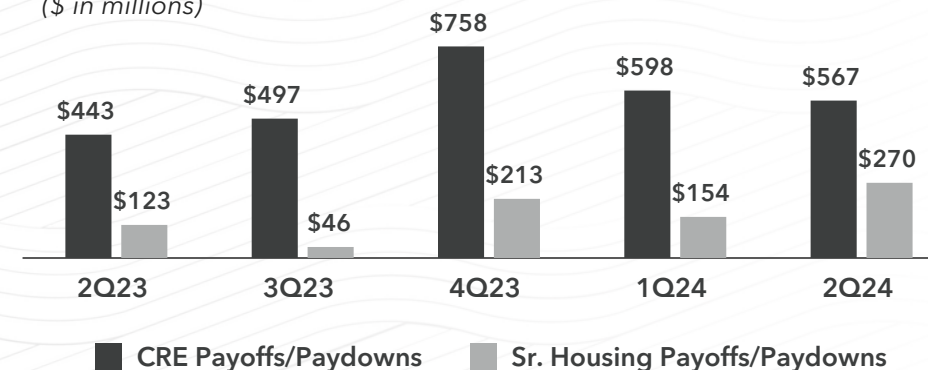


Primary Drivers of 2Q24 Loan Growth⁽²⁾



CRE and Senior Housing Loan Payoffs and Paydowns

(\$ in millions)



Amounts may not total due to rounding; (1) Includes Middle Market, Specialty C&I, and CIB; (2) Categories exclude \$1 million of net balance change from lines of business not listed; (3) Includes Asset Based Lending, Structured Lending, Insurance Premium Finance, and Restaurant Services; (4) Primarily non-core syndicated lending

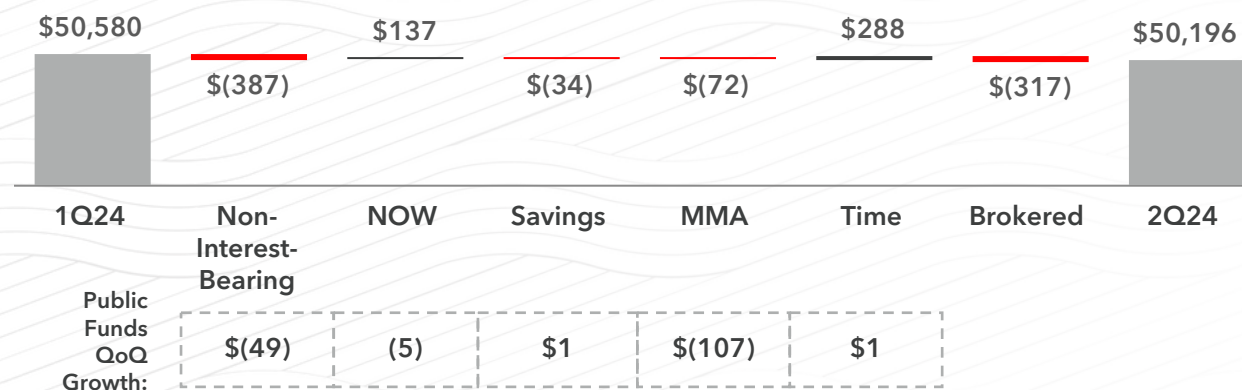
Deposits

▶ Total Deposits: \$50 billion

- Period end core deposits⁽¹⁾ down \$68 million QoQ
- Slowing pace of diminishment in non-interest bearing deposits through 2Q
- Growth in Time and MMA impacted by targeted pricing adjustments
- Brokered deposits down \$317 million or 6% from 1Q24, the fourth consecutive quarter of decline
- Total cost of deposits up 1 bp QoQ to 2.68%

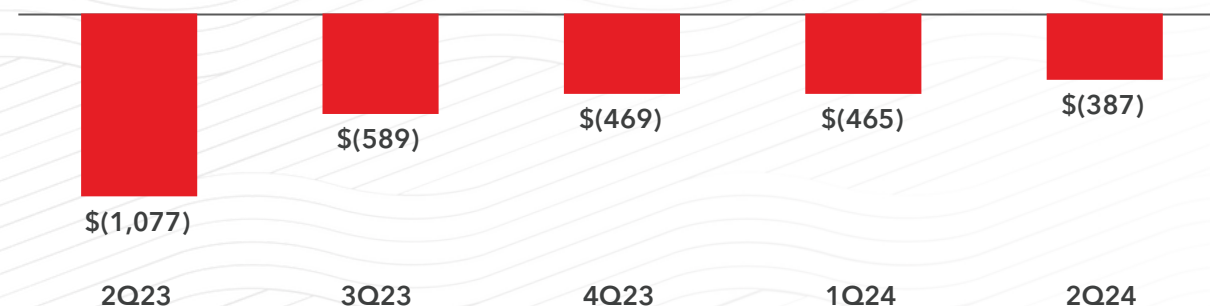
QoQ Change in Deposit Balances⁽²⁾

(\$ in millions)



Improving Trends in Non-Interest Bearing Deposit Diminishment⁽³⁾

(\$ in millions)



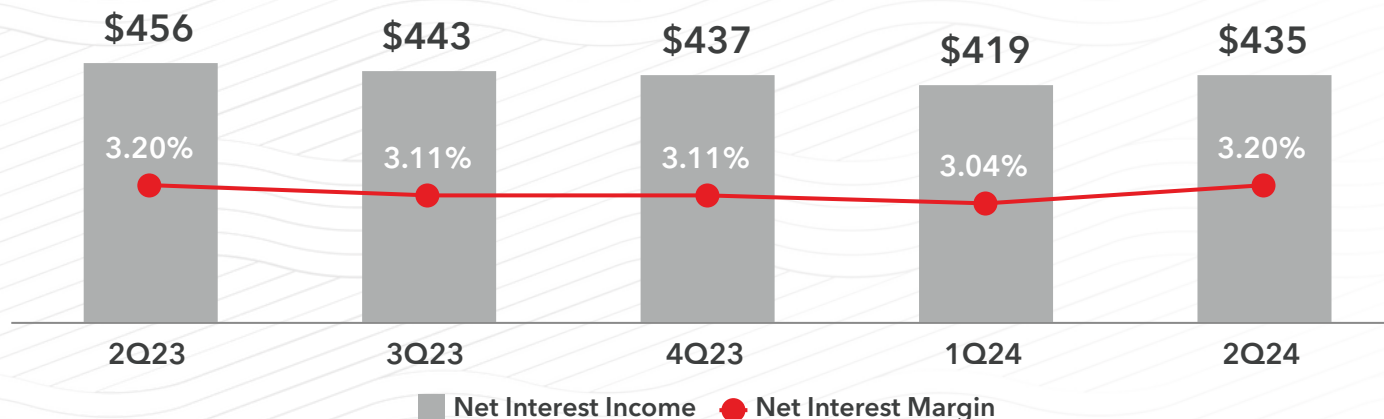
Net Interest Income

▶ Net Interest Income: \$435 million

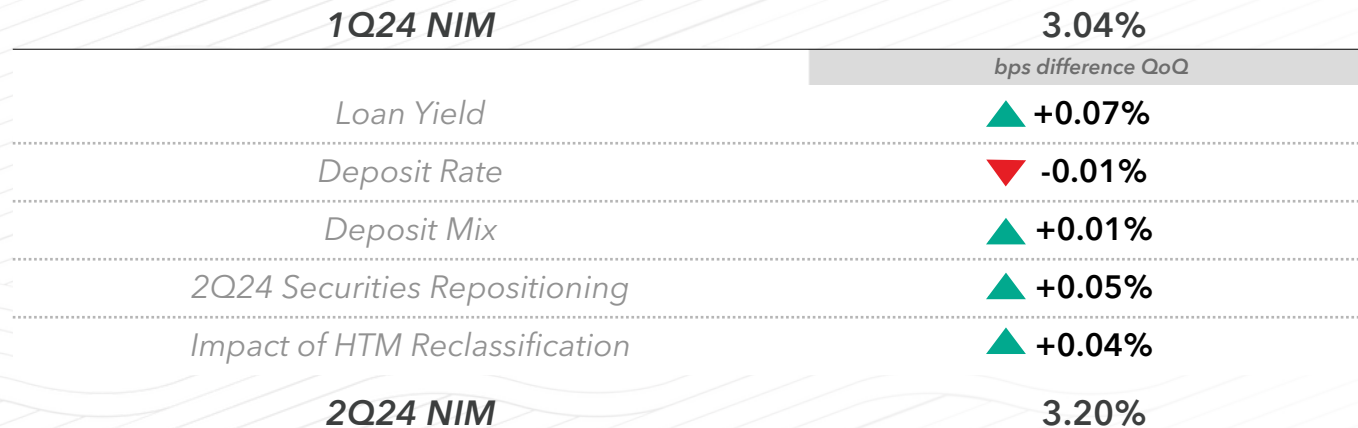
- Net interest income increased \$16 million or 4% QoQ
- NIM expansion of 16 bps, supported by stronger loan and securities yields, as well as stable deposit cost
- Expect 2H24 NIM expansion to be supported by continued fixed-rate asset repricing and relative stability in deposit cost

Net Interest Income and Net Interest Margin Trends

(\$ in millions)



Net Interest Margin Attribution



Non-Interest Revenue

▶ Non-Interest Revenue: \$(129) million

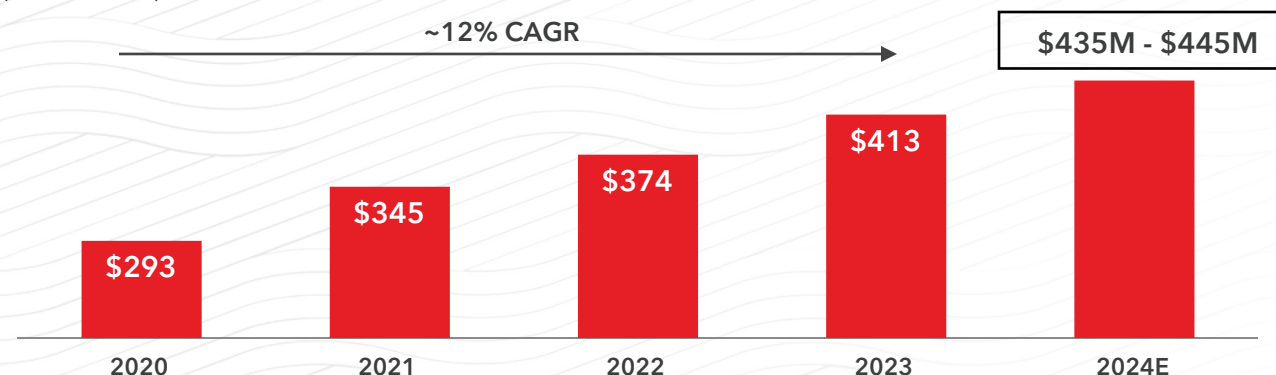
- Sequential growth primarily attributable to robust syndication and debt capital markets fees
- Year over year growth driven by higher Treasury and Payment Solutions, Capital Markets and Commercial Sponsorship income⁽¹⁾
- Wealth revenue declined YoY from lower repo revenue and divestiture of GLOBALT in 2023
- Recorded \$257 million loss on the securities repositioning

Non-Interest Revenue

(\$ in millions)	2Q24	QoQ Δ	YoY Δ
Core Banking Fees ⁽²⁾	\$48	2%	4%
Wealth Revenue ⁽³⁾	\$41	(3)%	(5)%
Capital Markets Income	\$15	128%	59%
Net Mortgage Revenue	\$4	15%	(14)%
Other Income ⁽⁴⁾⁽⁵⁾	\$19	13%	166%
Total Adjusted Non-Interest Revenue⁽⁶⁾	\$127	9%	15%
Total Non-Interest Revenue	\$(129)	(208)%	(215)%

Growth and Stability in Core Client Non-Interest Revenue⁽⁷⁾⁽⁸⁾

(\$ in millions)



Amounts may not total due to rounding; (1) Commercial Sponsorship income includes GreenSky income (within other income) and ISO sponsorship NIR (within service charges on deposit accounts and card fees in core banking fees and other income); (2) Includes service charges on deposit accounts, card fees, and several other non-interest revenue components including line of credit non-usage fees, letter of credit fees, ATM fee income, and miscellaneous other service charges; (3) Consists of fiduciary/asset management, brokerage, and insurance revenues; (4) Includes earnings on equity method investments, income from BOLI, Commercial Sponsorship, and other miscellaneous income; (5) Excludes adjusted NIR items. See appendix for adjusted NIR non-GAAP reconciliation; (6) Non-GAAP financial measure; see appendix for applicable reconciliation; (7) Core Client NIR (ex. Mortgage) primarily includes Core Banking Fees, Wealth Revenue, Capital Markets income, Commercial Sponsorship, and other miscellaneous income; (8) Reclassification of Core Client NIR performed in 1Q24

Non-Interest Expense

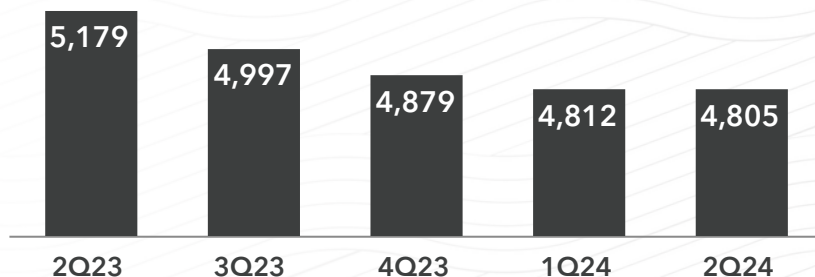
▶ Non-Interest Expense: \$302 million

- Employment expense declined 4% QoQ, largely due to seasonality and 1% YoY from 2023 efficiency actions
- Legal fees up ~\$6 million QoQ, mostly due to expenses associated with resolved credits
- Recorded a \$3.9 million non-interest expense reversal in 2Q24 for lower than expected FDIC Special Assessment

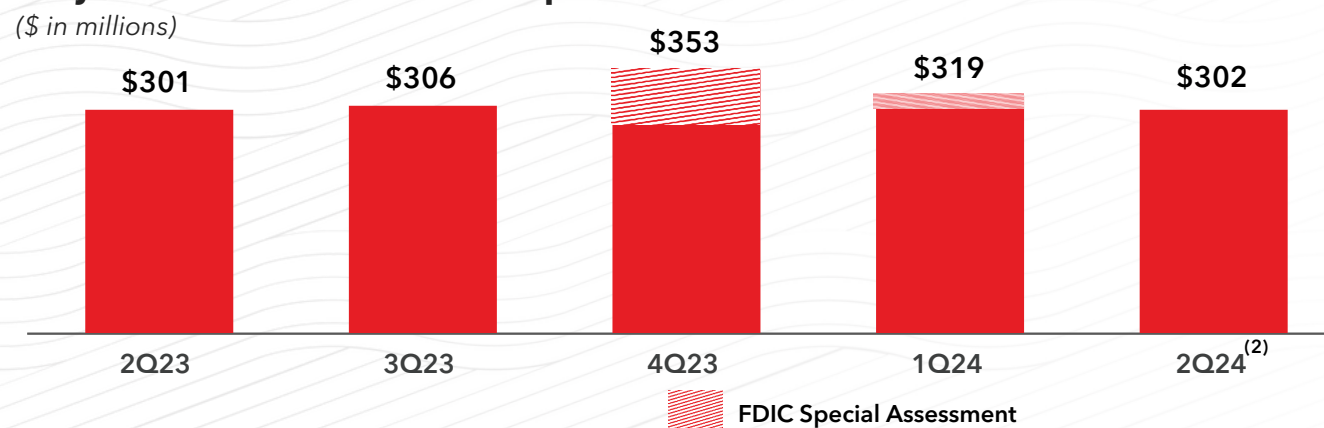
Non-Interest Expense

(\$ in millions)	2Q24	QoQ Δ	YoY Δ
Total Employment	\$179	(4)%	(1)%
Total Other	\$77	(11)%	–%
Total Occupancy, Equipment, and Software	\$46	(1)%	8%
Total Adjusted Non-Interest Expense ⁽¹⁾	\$302	(5)%	–%
Total Non-Interest Expense	\$302	(6)%	(2)%

Headcount Down 7% YoY



Excluding FDIC Special Assessment, Adjusted Non-Interest Expense⁽¹⁾ Stable



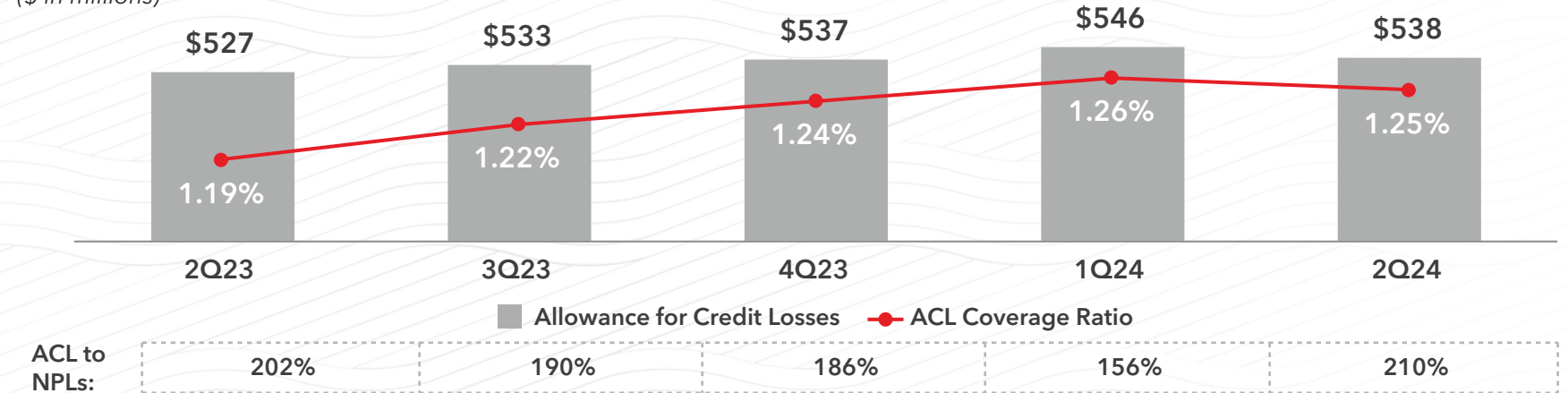
Amounts may not total due to rounding; (1) Non-GAAP financial measure; see appendix for applicable reconciliation; (2) Includes \$3.9MM reversal related to the FDIC Special Assessment

Credit Quality

- NCOs were 0.32%, down from 0.41% in the first quarter
- Provision for credit losses declined 51% QoQ
- ACL was relatively unchanged at 1.25% as credit metrics have stabilized
- Continue to expect flat to down NCOs/average loans in 2H24 versus 0.36% in 1H24

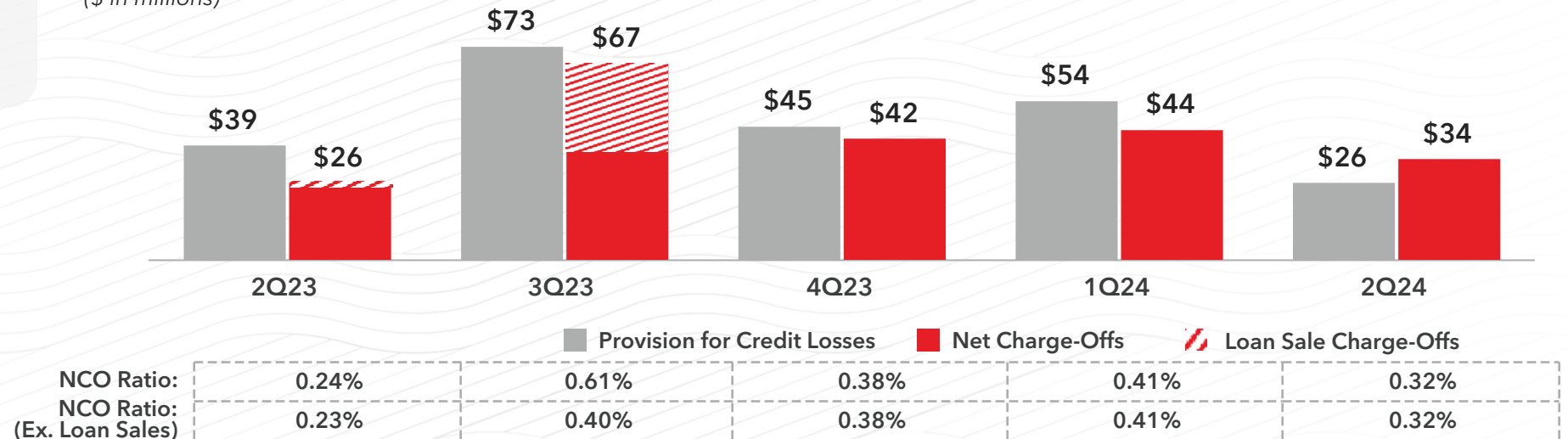
Allowance for Credit Losses

(\$ in millions)



Loan Loss Provision and Net Charge-Offs

(\$ in millions)

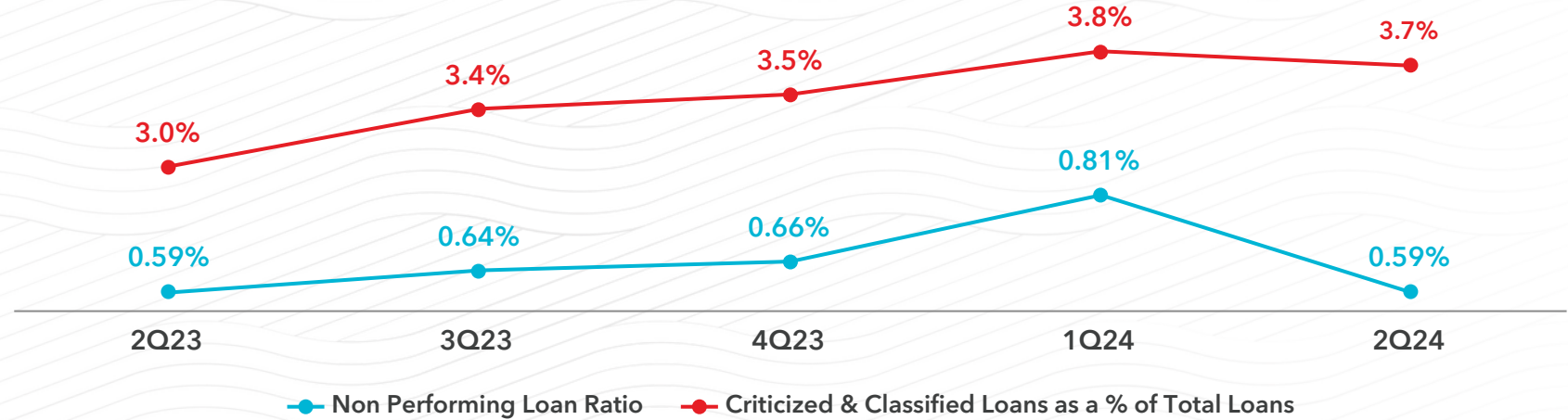


Amounts may not total due to rounding

Credit Quality

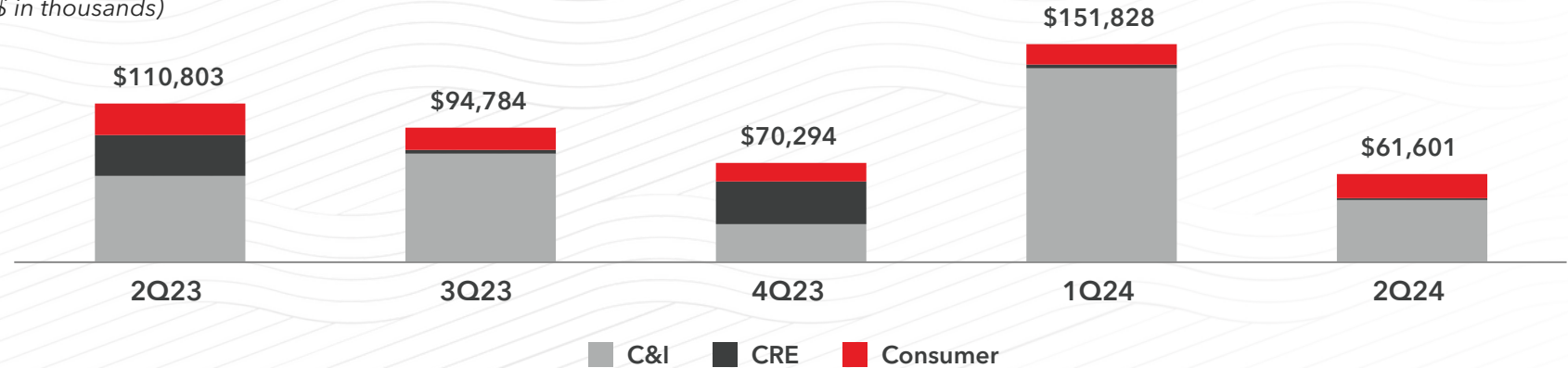
- Non-performing loan ratio declined to 0.59% of loans, down from 0.81% in 1Q24
- NPL inflows improved from the prior quarter
- Criticized and classified loans declined slightly

Credit Metric Trends



Non-Performing Loan Inflows

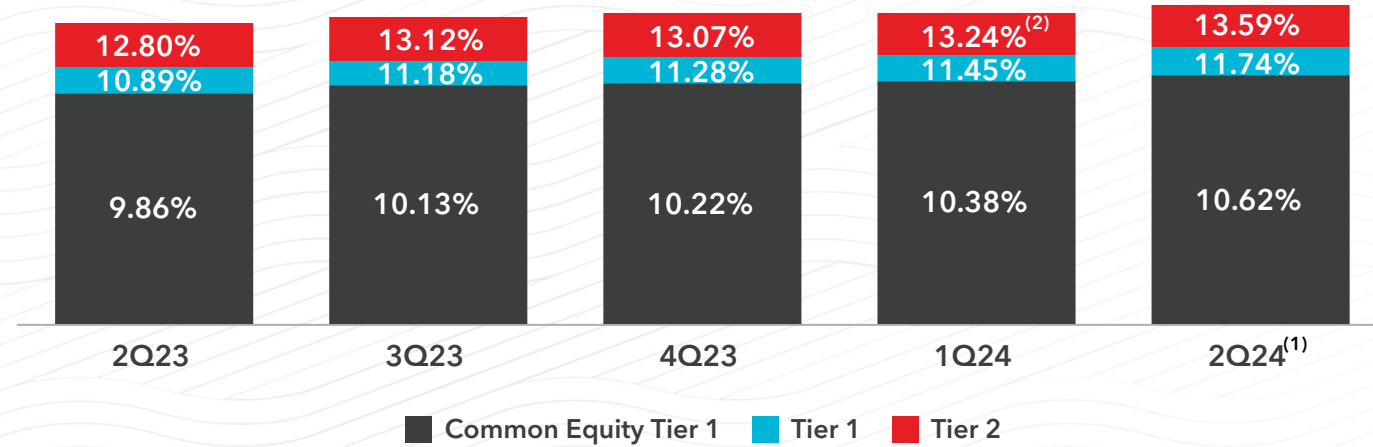
(\$ in thousands)



Capital

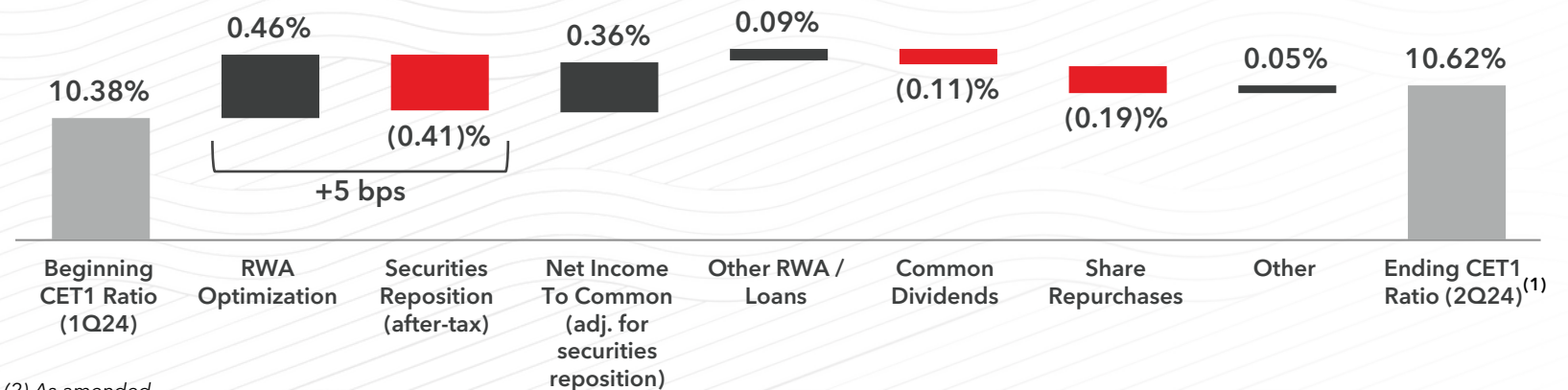
- 2Q24 CET1 Ratio⁽¹⁾ up 24 basis points QoQ to 10.62%, highest since 2015
- Capital position supported by core earnings and RWA optimization effort
- Offset by impact of securities repositioning and \$91 million of common share repurchases
- Continue to prudently manage capital near high-end of 10.0-10.5% operating range

Capital Metrics



Common Equity Tier 1 Modestly Above Top-End of Operating Range

2Q24 CET1 Change



Amounts may not total due to rounding; (1) 2Q24 capital ratios are preliminary; (2) As amended

2024 Guidance

Current Range

Key Assumptions

<p>EoP Loan Growth ></p>	<p>0% - 2%</p>	<ul style="list-style-type: none"> • C&I growth continues in core Middle Market, CIB and Specialty verticals • Forecasting declines in Institutional CRE in second half of the year as market-activity paydowns accelerate • Continued strategic declines in Third Party Consumer • 2H24 stability in Senior Housing and National Accounts balances
<p>EoP Core Deposit⁽¹⁾ Growth ></p>	<p>2% - 4%</p>	<ul style="list-style-type: none"> • 2H24 growth in overall core deposits⁽¹⁾ supported by seasonal benefits and Core C&I business line expansion • Forecasting stable to modest declines in overall DDA balances as second half seasonal benefits and new account production support balances
<p>Adjusted Revenue Growth⁽²⁾⁽³⁾ ></p>	<p>(3)% to 0%</p>	<ul style="list-style-type: none"> • Guidance incorporates a 25 basis point interest rate cut in December 2024; forecast interest rate path consistent with June Federal Reserve dot plot • Expecting relatively stable total cost of deposits from current levels • Continued fixed asset repricing and 4Q hedge maturities support NIM expansion in 2H24 • Expect mid-single digit adjusted non-interest revenue growth⁽²⁾ supported by robust Capital Markets pipeline
<p>Adjusted NIE Growth⁽²⁾⁽³⁾⁽⁴⁾ ></p>	<p>1% - 3% (ex FDIC Special Assessments)</p>	<ul style="list-style-type: none"> • Modest increase in expense expectations due to technology infrastructure investments, legal costs from resolved problem credits and higher incentive accruals from improved earnings projections • Guidance excludes impact of FDIC Special Assessments impact in 4Q23, 1Q24 and 2Q24 • Continuous focus on improving efficiency of how we serve our clients
<p>CET1 Guidance ></p>	<p>10.0% - 10.5%</p>	<ul style="list-style-type: none"> • Currently managing CET1 at high end of target range of 10.0% -10.5% • Expect share repurchases throughout remainder of 2024
<p>Effective Tax Rate ></p>	<p>~21%</p>	<ul style="list-style-type: none"> • Supported by tax credit investments and further diversification of revenue sources

(1) Excludes brokered; (2) Non-GAAP financial measure; see cautionary language on slide 2 and appendix for applicable reconciliation; (3) Guidance based on the 2023 baseline: adjusted revenue baseline of \$2.28 billion and adjusted NIE of \$1.26 billion, excluding the FDIC Special Assessment, the amount is \$1.21 billion; (4) SNV incurred \$51 million, \$13 million and (\$4) million of FDIC Special Assessments in 4Q23/1Q24/2Q24, respectively

Appendix

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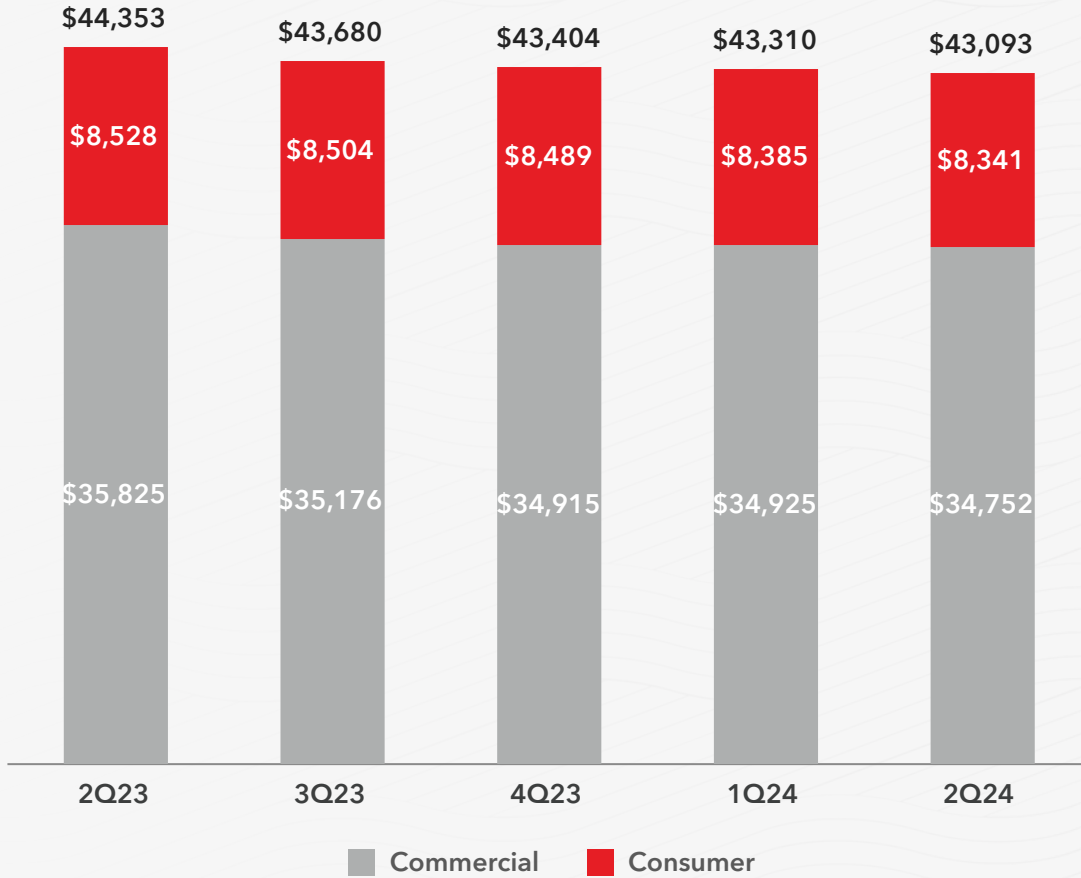
Estimated 40%-45% Deposit Beta in Easing Rate Cycle

Deposit Portfolio (as of 6/30/24)	% of Deposits	Approx. Beta in Easing Cycle
Non-Interest Bearing Deposits	23%	–%
Core Time Deposits	17%	70% - 80%
Brokered Deposits	11%	75% - 85%
Low-Beta/Standard Non-Maturity Deposits	24%	15% - 25%
Higher-Beta Non-Maturity Deposits	25%	70% - 80%
Total Deposits	100%	40% - 45%

Loan Trends

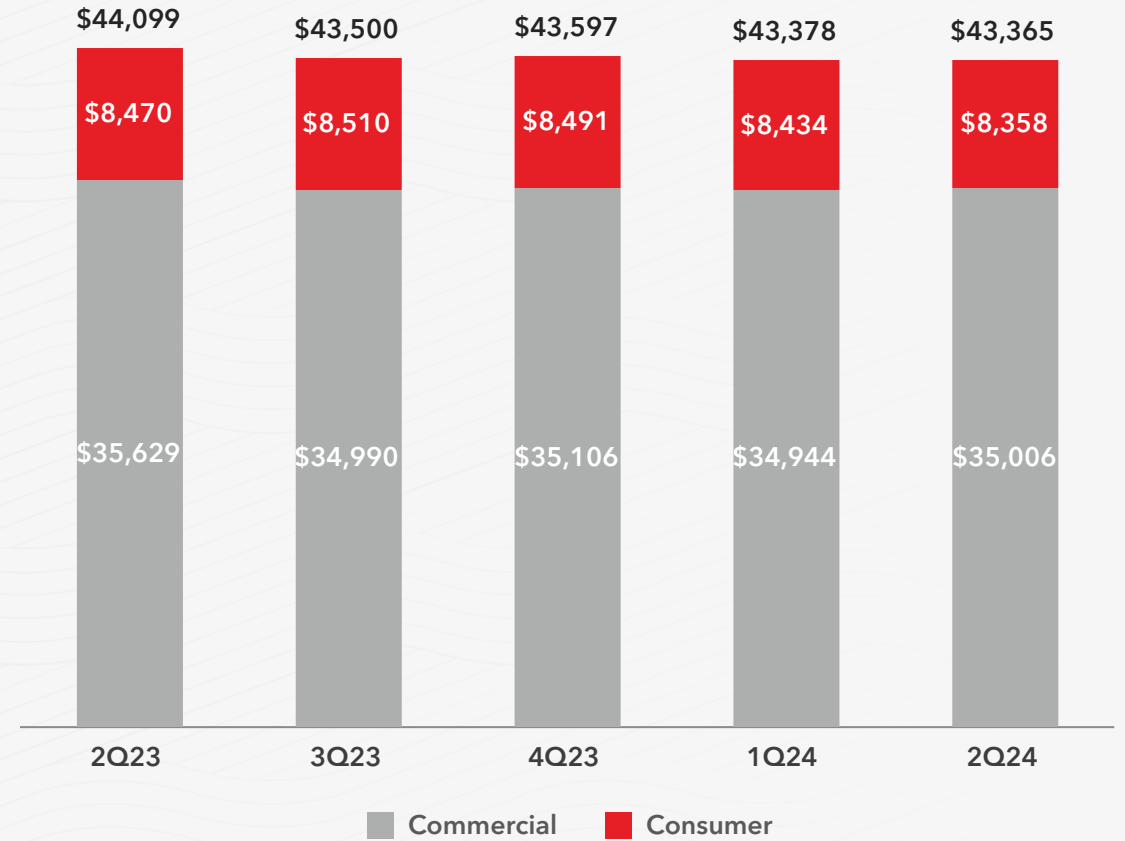
Period End Loans

(\$ in millions)



Average Loans

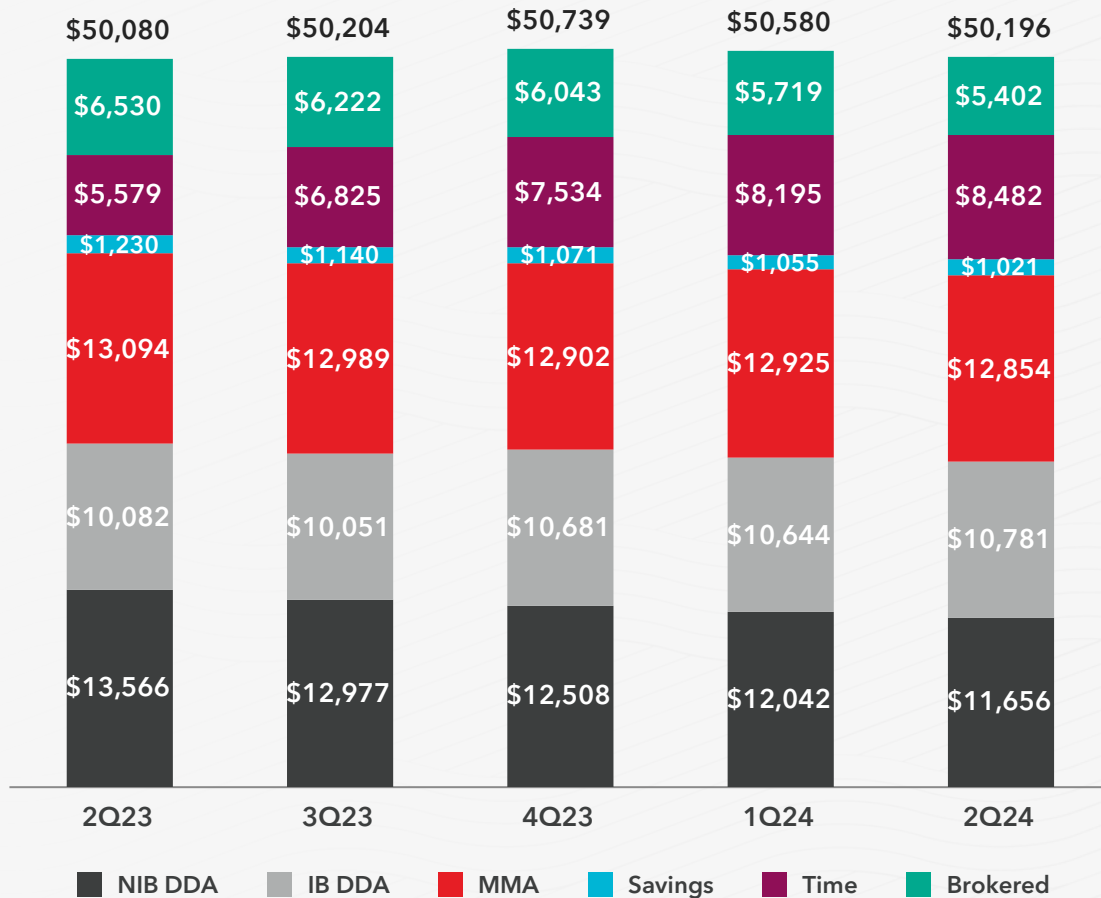
(\$ in millions)



Deposit Trends

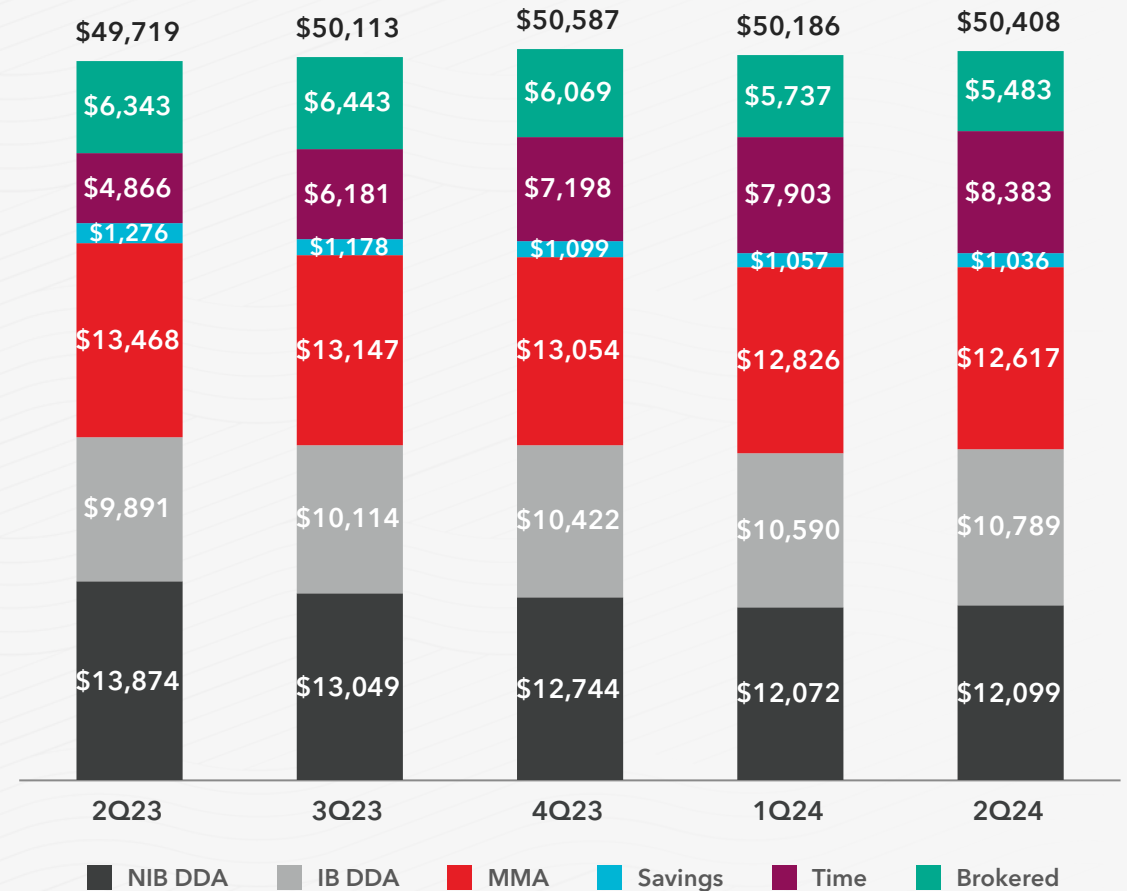
Period End Deposits

(\$ in millions)



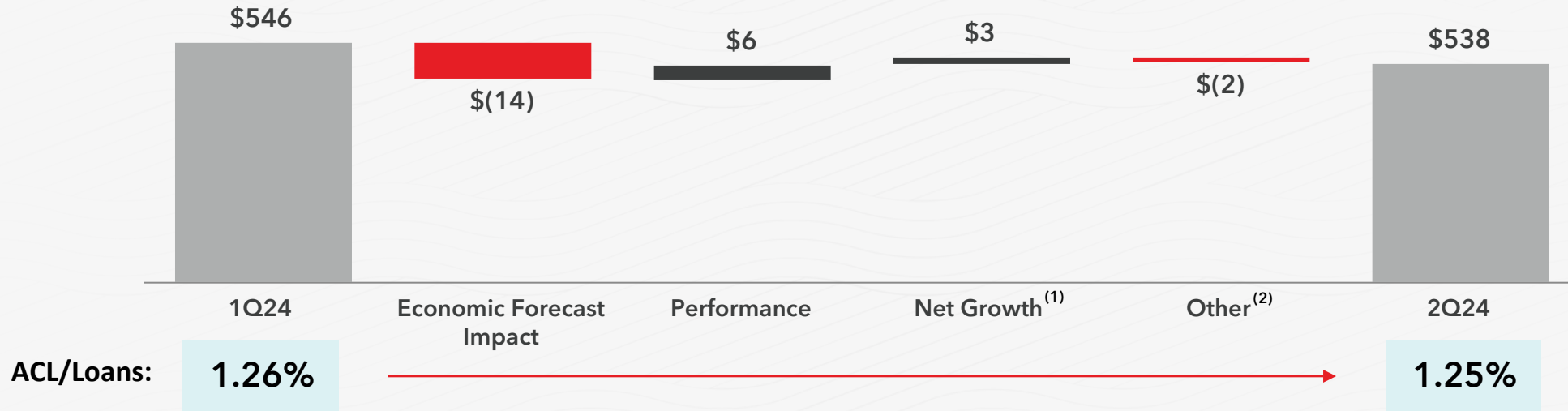
Average Deposits

(\$ in millions)



Allowance for Credit Losses

(\$ in millions)



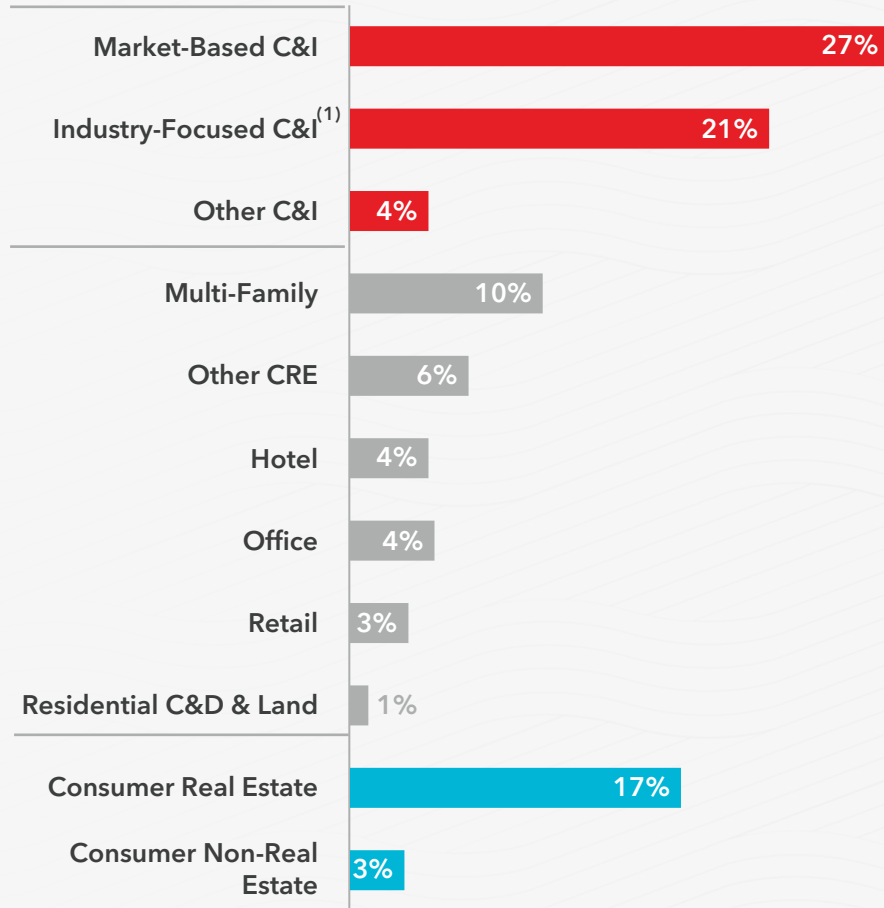
Economic Scenario Assumptions and Weightings

Scenario	2nd Quarter Model Weighting	Change from Previous Quarter	2024 ⁽³⁾		2025 ⁽³⁾	
			GDP	Unemployment	GDP	Unemployment
Consensus Baseline	55%	5%	2.4%	4.0%	1.7%	4.0%
Slow Growth ⁽⁴⁾	25%	(10)%	2.4%	4.1%	1.2%	5.1%
Downside ⁽⁴⁾	10%	5%	1.5%	5.0%	(1.4)%	7.5%
Upside ⁽⁵⁾	10%	NC	2.9%	3.6%	3.3%	3.1%
Weighted Average			2.4%	4.1%	1.4%	4.5%

(1) Represents the mix of loan production offset by the mix of loans paying off/down; (2) Other includes the impact of dispositions, sub-pool changes, etc.; (3) 2Q24 model estimates; (4) Downside scenarios carry a total weighting of 35% and correspond to Moody's May 2024 "S5" Slow Growth scenario and "S3" Downside 90th Percentile scenario; (5) Upside refers to Moody's May 2024 "S1" Upside 10th Percentile scenario

Loan Portfolio by Category

Highly Diverse Loan Mix



C&I Portfolio
\$22.5 billion

- C&I portfolio is well-diversified among multiple lines-of-business
- Diverse C&I industry mix aligned with economic and demographic drivers
- SNCs total \$5.0 billion, ~\$500 million of which is agented by SNV

CRE Portfolio
\$12.2 billion

- 93% are income-producing properties
- Diversity among property types and geographies
- 30+ Days Past Due Ratio includes 0.30% attributable to one office loan that is no longer 30+ days past due as of July 17

Consumer Portfolio
\$8.3 billion

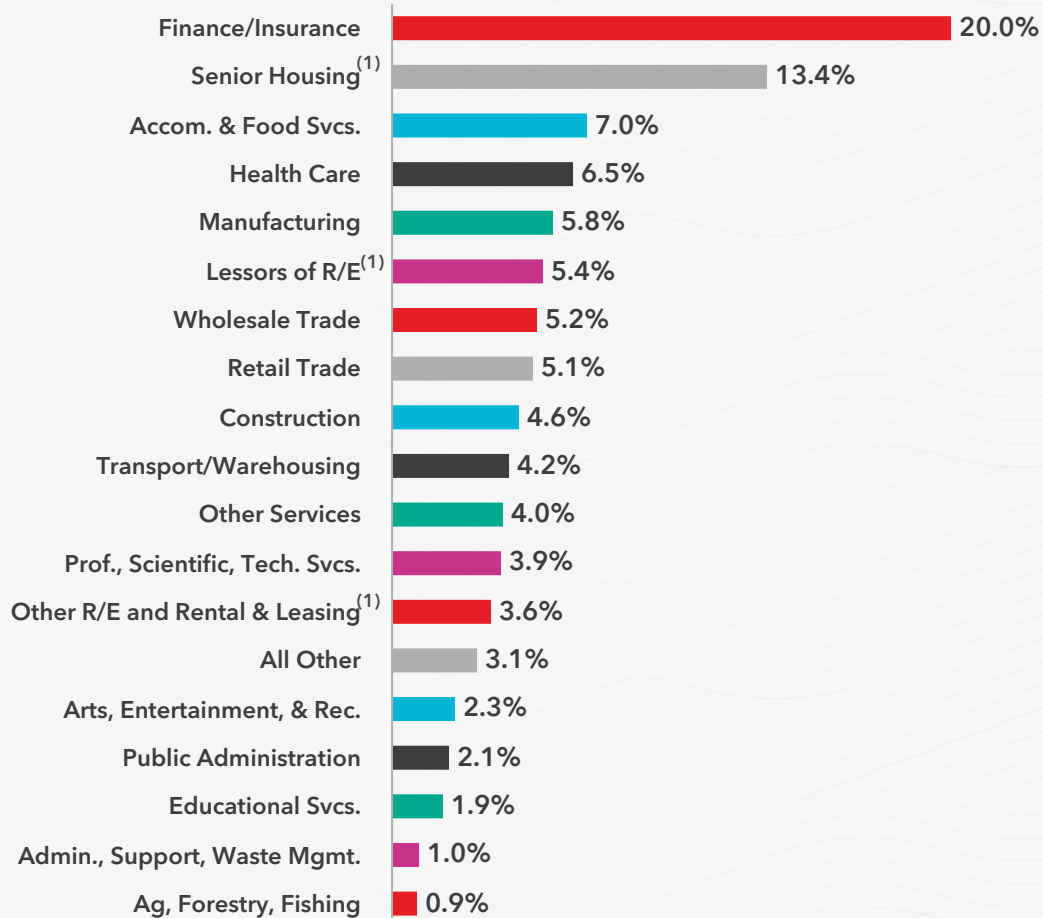
- Weighted average credit score of 796 and 782 for Home Equity and Mortgage, respectively
- Weighted average LTV of 72.9% and 70.8% for Home Equity and Mortgage, respectively⁽²⁾

2Q24 Portfolio Characteristics	C&I	CRE	Consumer
NPL Ratio	0.76%	0.13%	0.83%
QTD Net Charge-off Ratio (annualized)	0.53%	(0.01)%	0.24%
30+ Days Past Due Ratio	0.08%	0.67%	0.37%
90+ Days Past Due Ratio	0.01%	0.00%	0.02%

Amounts may not total due to rounding; (1) Industry-focused C&I is comprised of senior housing, structured lending (primarily lender finance), insurance premium finance, CIB, restaurant finance, and public funds portfolios; (2) LTV is calculated by dividing the most recent appraisal value (typically at origination) by the sum of the 6/30/2024 commitment amount and any existing senior lien

C&I Loan Portfolio

Diverse Industry Exposure Total C&I Portfolio \$22.5 billion



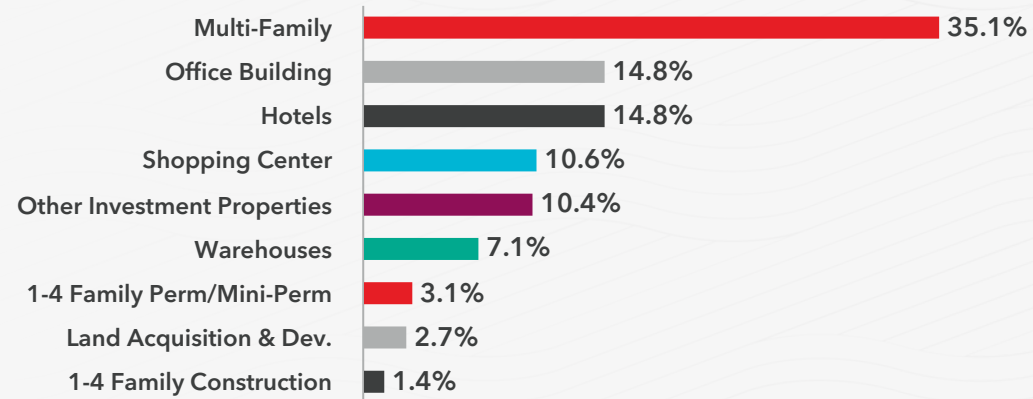
- **Finance/Insurance** predominantly represented by secured lender finance portfolio
 - 0.00% NPL Ratio
 - (0.01)% Net Charge-Off Ratio (annualized)
 - 0.00% 30+ Day Past Due Ratio
- **Senior Housing** consists of 90% private pay assisted living/independent living facilities

Credit Indicator	2Q24
NPL Ratio	0.76%
Net Charge-off Ratio (annualized)	0.53%
30+ Days Past Due Ratio	0.08%
90+ Days Past Due Ratio	0.01%

Amounts may not total due to rounding; (1) These segments are not two digit NAICS industry divisions; Senior Housing is a subset of NAICS 62 Health Care and Social Assistance, and R/E other and R/E leasing together comprise NAICS 53 Real Estate, Rental, and Leasing

Commercial Real Estate Loan Portfolio

Composition of 2Q24 CRE Portfolio Total CRE Portfolio \$12.2 billion



Investment Properties portfolio represent 93% of total CRE portfolio

- The portfolio is well diversified among property types

CRE Credit Quality

- 0.13% NPL Ratio
- (0.01)% Net Charge-Off Ratio (annualized)
- 0.67% 30+ Day Past Due Ratio
- 0.00% 90+ Day Past Due Ratio
- Office Building 30+ Days Past Due Ratio includes 2.04% attributable to one office loan that is no longer 30+ days past due as of July 17

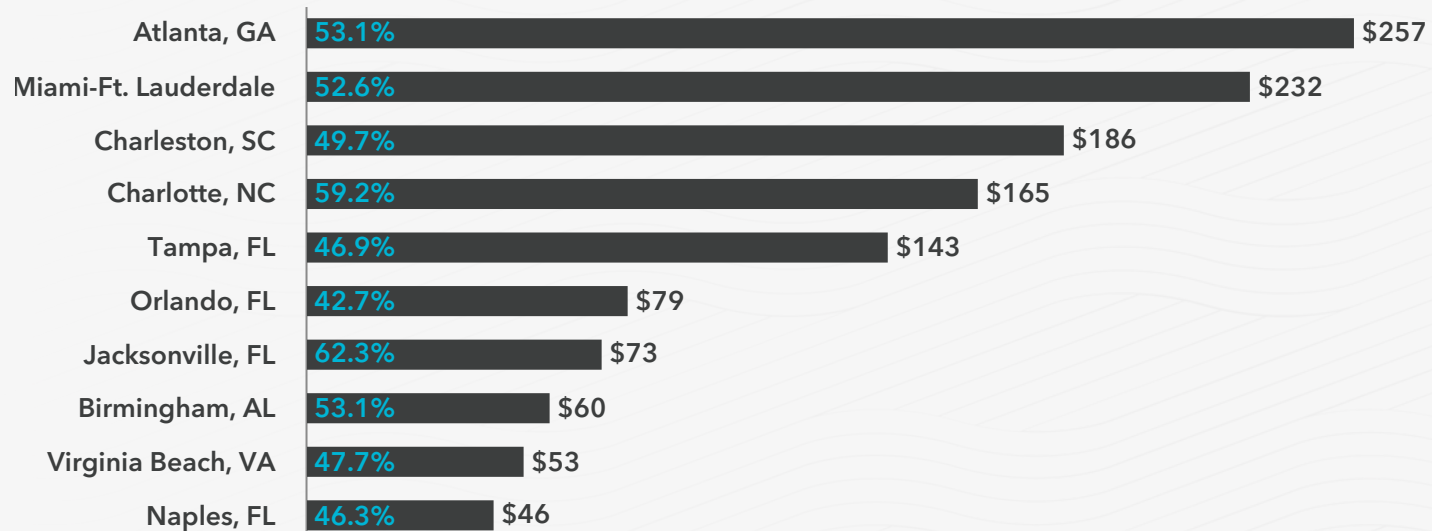
Portfolio Characteristics (as of June 30, 2024)	Investment Properties						Land, Development and Residential Properties	
	Office Building	Multi-family	Shopping Centers	Hotels	Other Investment Properties	Warehouse	Residential Properties ⁽¹⁾	Development & Land
Balance (in millions)	\$1,802	\$4,288	\$1,299	\$1,802	\$1,271	\$865	\$553	\$335
Weighted Average LTV ⁽²⁾	54.0%	52.5%	55.2%	56.1%	48.8%	54.4%	N/A	N/A
NPL Ratio	0.41%	0.04%	0.04%	0.00%	0.14%	0.02%	0.55%	0.27%
Net Charge-off Ratio (annualized)	0.00%	0.00%	0.04%	(0.03)%	0.00%	0.00%	(0.03)%	(0.17)%
30+ Days Past Due Ratio	4.25%	0.00%	0.00%	0.00%	0.15%	0.00%	0.23%	0.57%
90+ Days Past Due Ratio	0.00%	0.00%	0.00%	0.00%	0.03%	0.00%	0.00%	0.00%

Amounts may not total due to rounding; (1) Includes 1-4 Family Construction and 1-4 Family Perm/Mini-Perm (primarily rental homes); (2) LTV calculated by dividing most recent appraisal (typically at origination) on non-construction component of portfolio by the 6/30/24 commitment amount and any senior lien

Office Loan Portfolio

Top 10 MSAs by Note Current Balance + Unfunded Commitment, with **Weighted Average LTV 54.0%**⁽¹⁾

(\$ in millions)



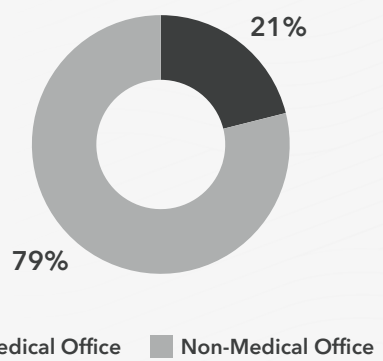
\$1.9 Billion
 Note Current Balance of \$1.8B + Unfunded Commitment of \$89MM

0.41% NPL Ratio **0.00%** 1Q24 NCO Ratio **0.00%** 90 DPD Ratio

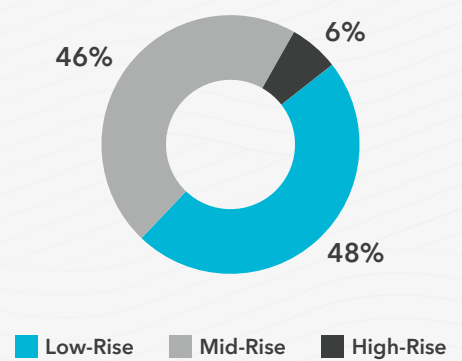
230 # Loans **268** # Properties

54.0% Weighted Average LTV **\$6.7 Million** Average Loan Size

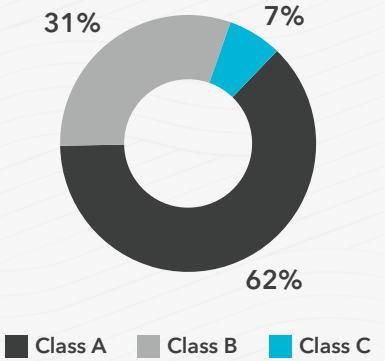
Collateral Type



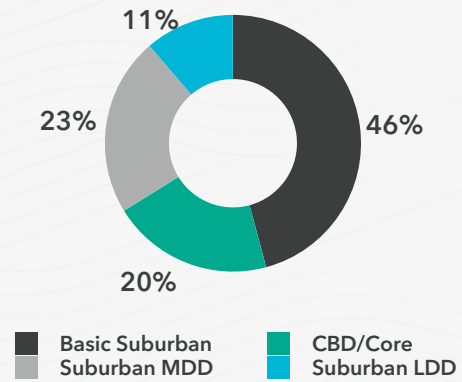
Property Subtype



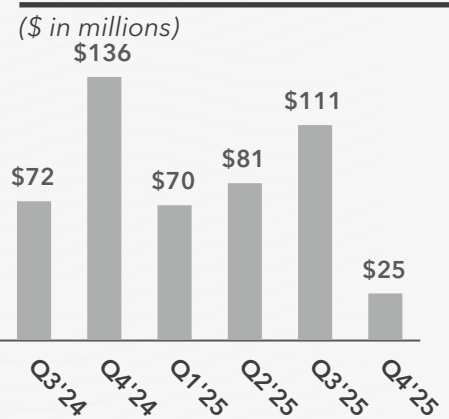
Asset Class



Location Segment



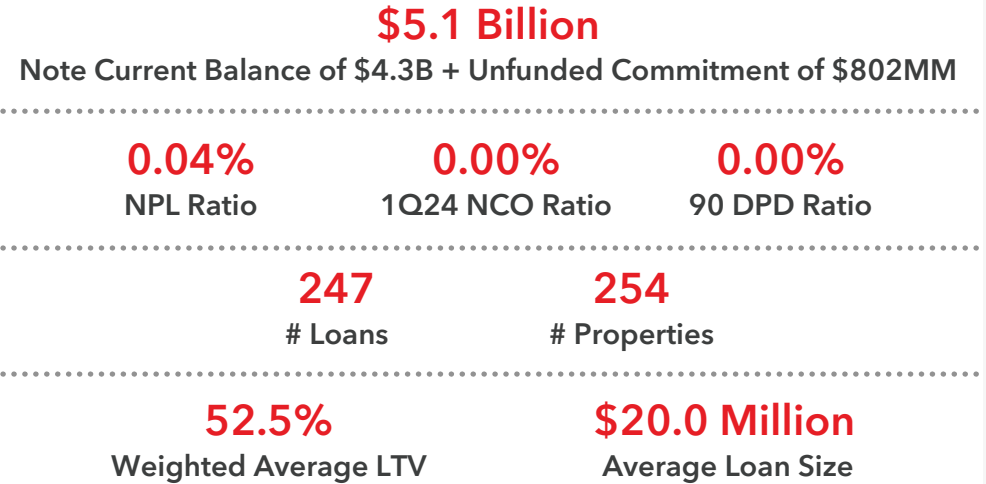
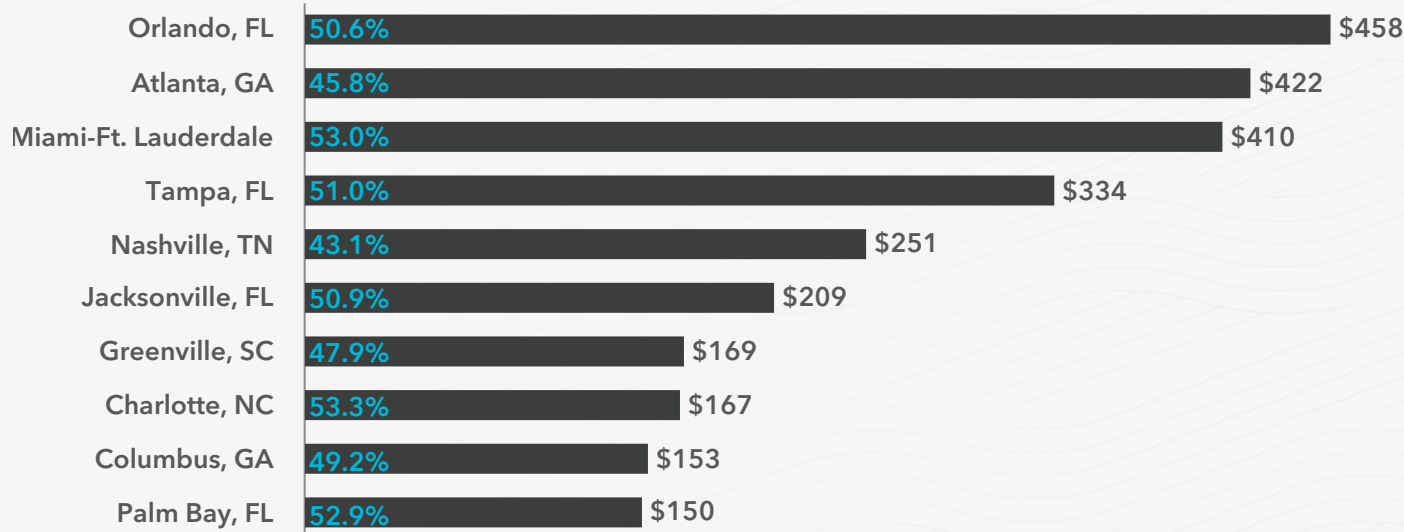
Maturity
 28.3% Matures in both 2024 & 2025



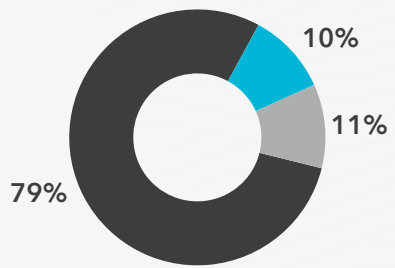
Note: Key metrics above represent loans > \$1 million and include total commitments, except for portfolio balance, unfunded commitment, and credit ratios; Sub MDD = Suburban Medical Demand Driver; Sub LDD = Suburban Large Demand; (1) LTV calculated by dividing most recent appraisal (typically at origination) on non-construction component of portfolio by the 6/30/24 commitment amount and any senior lien

Multi-Family Loan Portfolio

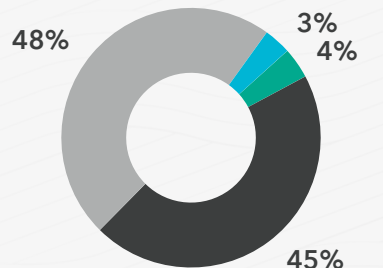
Top 10 MSAs by Note Current Balance + Unfunded Commitment, with **Weighted Average LTV 52.5%**⁽¹⁾
 (\$ in millions)



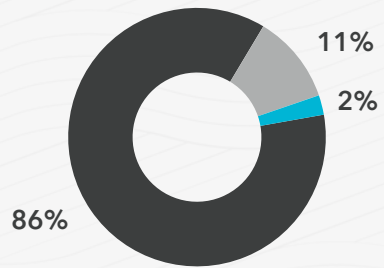
Collateral Type



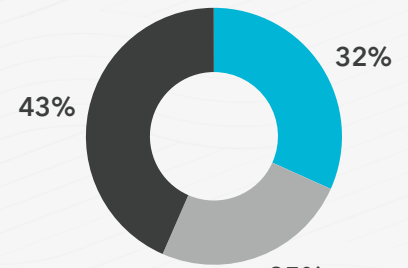
Property Subtype



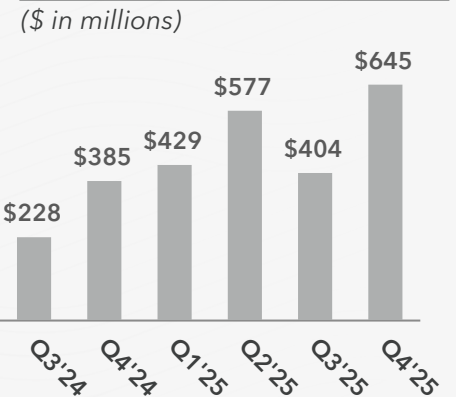
Asset Class



Project Status



Maturity
 52.5% Matures in 2024 & 2025



■ Multifamily
 ■ Student Housing
 ■ Low-Income Housing Tax Credit

■ Build-to-Rent
 ■ Mid-Rise
 ■ Garden
 ■ High-Rise

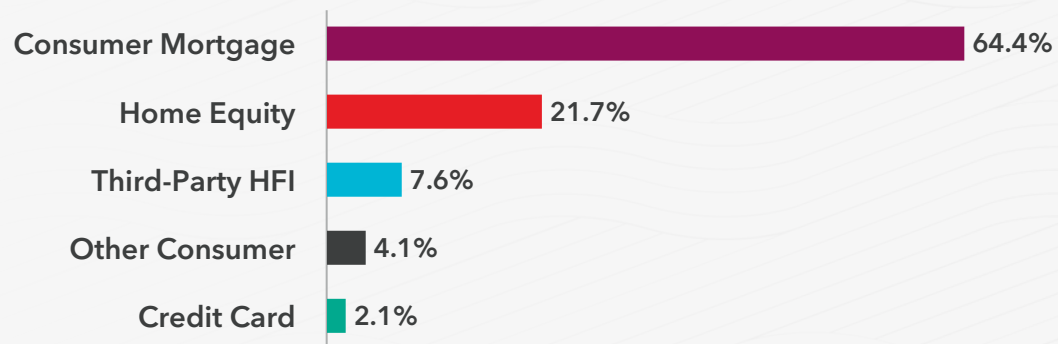
■ Class A
 ■ Class B
 ■ Class C

■ Construction
 ■ Lease-Up
 ■ Stabilized

Note: Key metrics above represent loans > \$1 million and include total commitments, except for portfolio balance, unfunded commitment, and credit ratios; (1) LTV calculated by dividing most recent appraisal (typically at origination) on non-construction component of portfolio by the 6/30/24 commitment amount and any senior lien

Consumer Loan Portfolio

Total Consumer Portfolio \$8.3 billion



- ~86% of Consumer portfolio is backed by residential real estate
- Other Consumer includes secured and unsecured products
- Average consumer card utilization rate is 22.3%
- Third party HFI portfolio \$641 million

Consumer Credit Quality

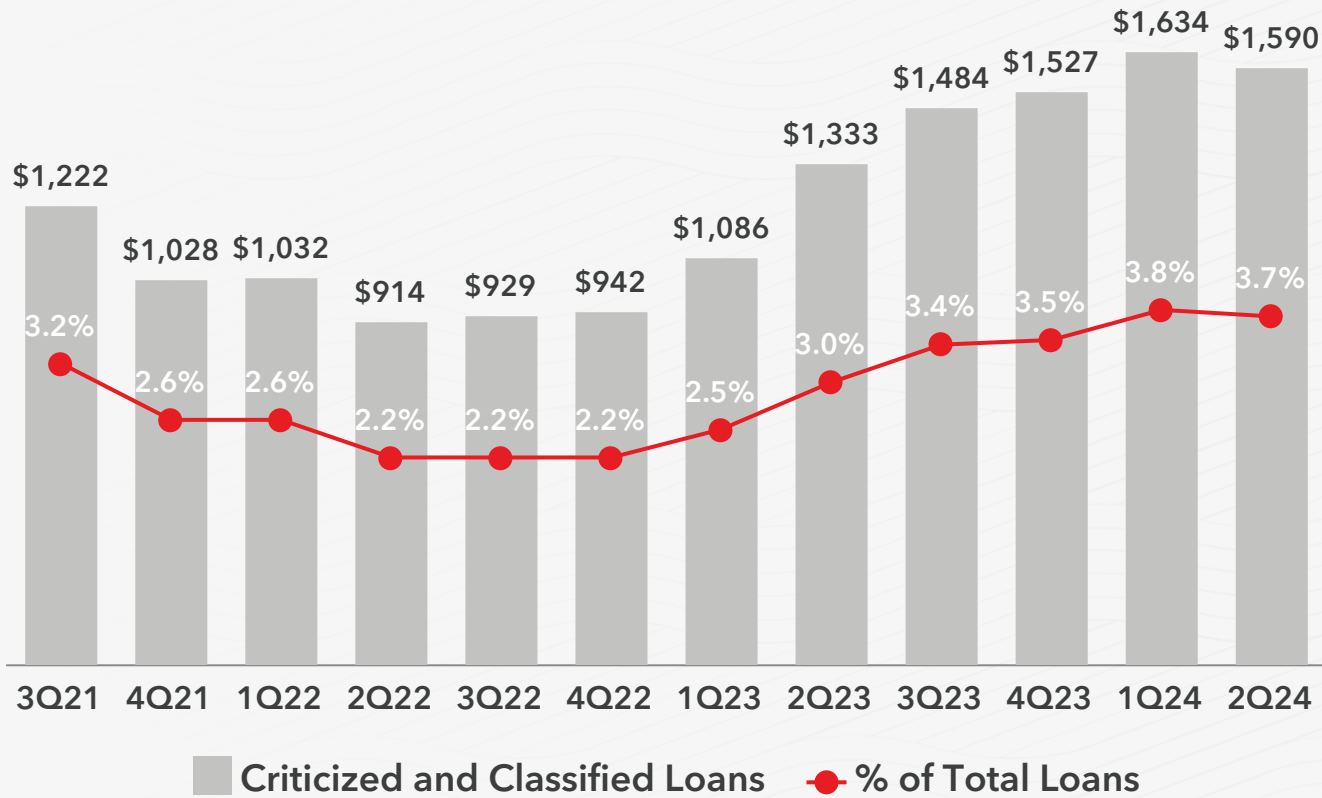
Credit Indicator	2Q24
NPL Ratio	0.83%
Net Charge-off Ratio (annualized)	0.24%
30+ Days Past Due Ratio	0.37%
90+ Days Past Due Ratio	0.02%

Credit Indicator	Home Equity	Mortgage
Weighted Average Credit Score of 2Q24 Originations	795	769
Weighted Average Credit Score of Total Portfolio	796	782
Weighted Average LTV ⁽¹⁾	72.9%	70.8%
Average DTI ⁽²⁾	33.7%	30.9%
Utilization Rate	38.1%	N/A

Risk Distribution

(\$ in millions)

Criticized & Classified Loans



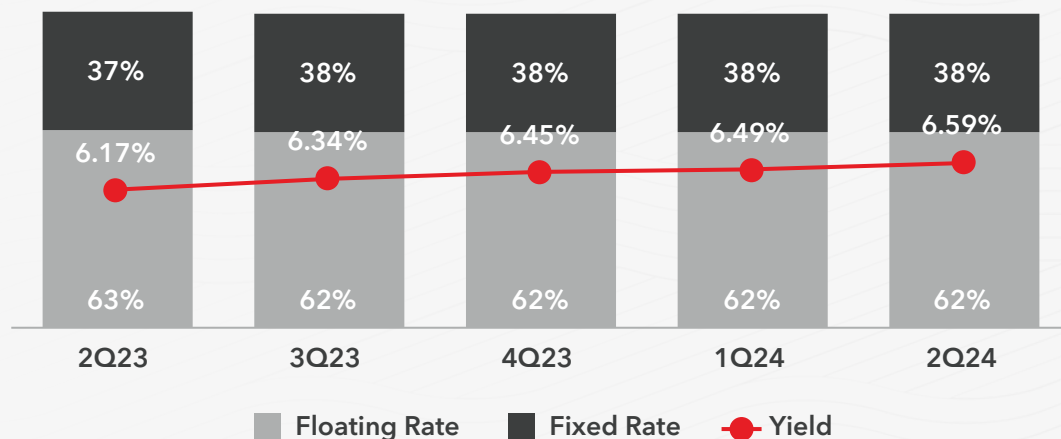
Portfolio Risk Distribution

Risk Category	Composition		Change
	2Q24	1Q24	2Q24 vs. 1Q24
Passing Grades	\$41,504	\$41,676	\$(172)
Special Mention	639	653	\$(14)
Substandard Accruing	695	631	\$64
Non-Performing Loans	256	350	\$(94)
Total Loans	\$43,093	\$43,310	\$(217)

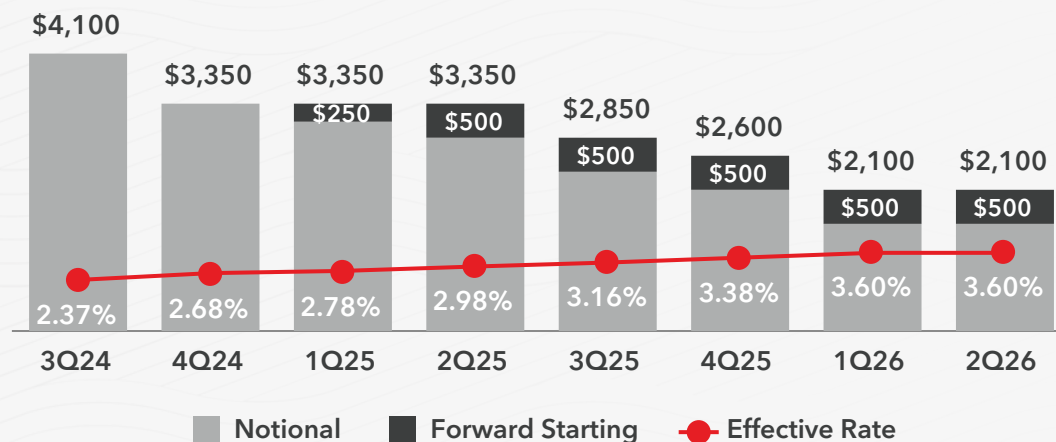
Earning Assets Composition

(\$ in millions)

Loan Portfolio Rate Mix and Yield



Derivative Hedge Portfolio⁽¹⁾



12-Month Net Interest Income Sensitivity: Rates & Betas⁽²⁾

Parallel Shock	% NII Impact
+100bps	1.4%
-100bps	(1.5)%

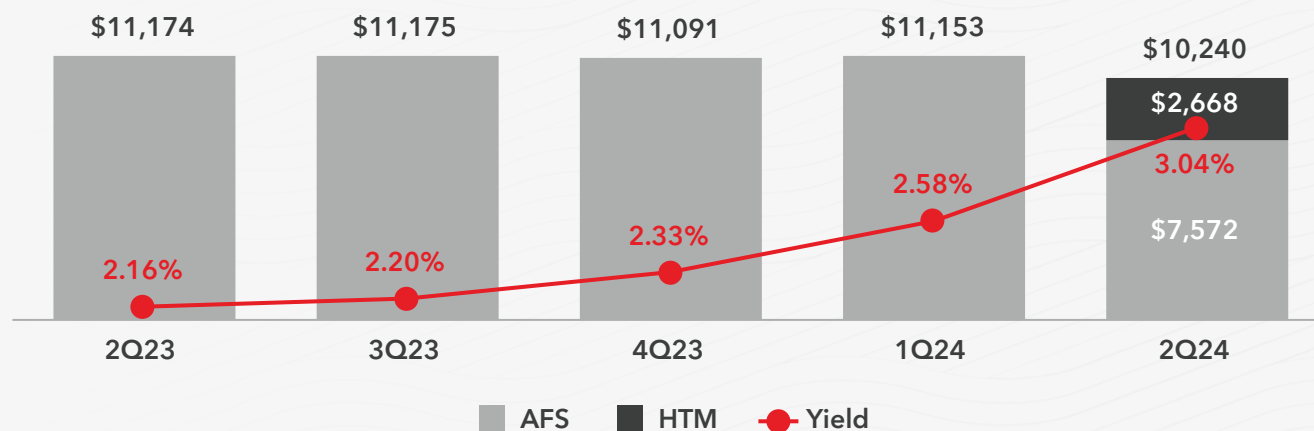
+100 Shock	% NII Impact
~35 Beta	4.2%
~45 Beta	1.4%
~55 Beta	(1.3)%

Note: Amounts may not total due to rounding; (1) Represents projected notional outstanding for effective cash-flow loan hedges, along with the estimated effective fixed-rate for the respective period; (2) NII sensitivity estimates reflect a dynamic balance sheet; beta sensitivity estimates represent approximations, based on total deposit cost betas

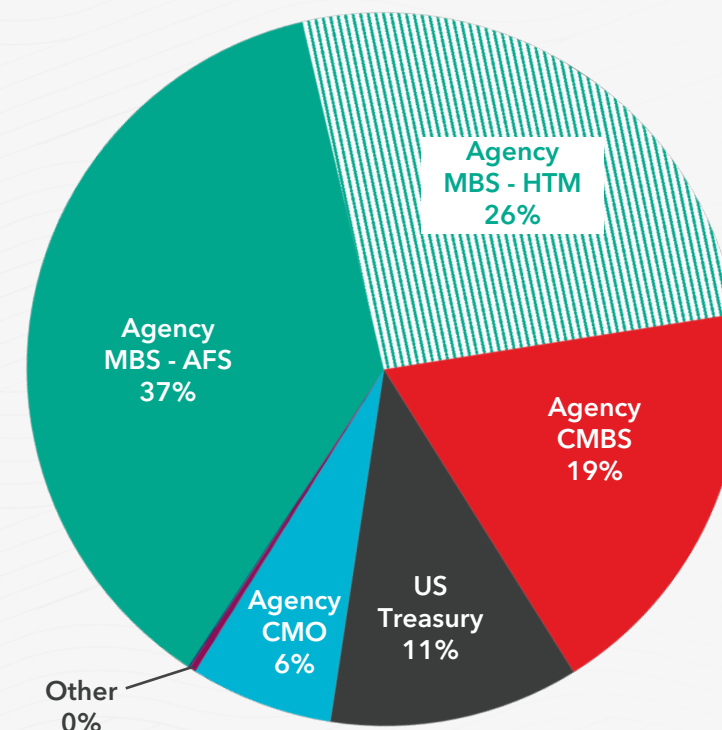
Securities Portfolio

Securities Portfolio⁽¹⁾

(\$ in millions)

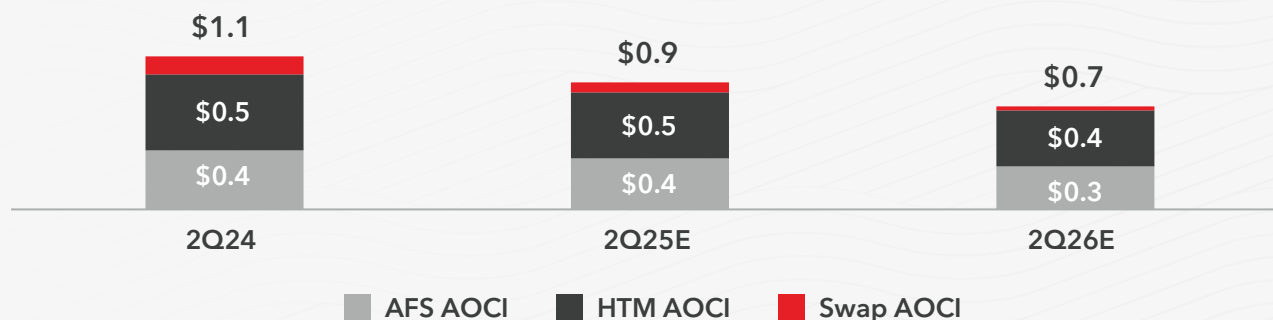


Securities Portfolio Composition



Securities & Cash Flow Hedges: Estimated Unrealized Loss in AOCI (After-Tax)⁽²⁾

(\$ in billions)



Note: Amounts may not total due to rounding; (1) Amortized cost; decline of approx. -\$700MM in 2Q24 due to transfer cost associated with HTM reclassification on 4/1/24 (2) AOCI unrealized loss projections are based on the forward interest rate curve as of 6/30/24 and incorporate various assumptions, including those related to prepayments and tax rates

Securities Repositioning

Repositioning of AFS Securities in 2Q24

Securities Sold

\$1.6B of MBS (book value)
 Realized Loss: **\$257MM**
 Book Yield: **1.4%**
 Average Risk Weighting: **20%**

Securities Purchased

\$1.5B of Treasuries, MBS, CMBS
 Book Yield: **5.0%**
 Average Risk Weighting: **6%**
 5-year Payback Period

Impact

2Q24 NII Benefit: ~\$6MM
 Annualized Benefit: ~\$48MM

.....

Improved Risk Profile

.....

Reduced Risk Weight

Total Average Deposit Costs

(\$ in millions; rates annualized)	1Q24		2Q24		June 2024
	Avg. Balance	Avg. Rate	Avg. Balance	Avg. Rate	Avg. Rate
Non-interest-bearing	\$12,072	N/A	\$12,099	N/A	N/A
Interest-bearing non-maturity (NMD)	\$24,474	2.77%	\$24,443	2.77%	2.80%
Time	\$7,903	4.40%	\$8,383	4.48%	4.47%
Brokered	\$5,737	5.42%	\$5,483	5.42%	5.43%
Total interest-bearing	\$38,114	3.51%	\$38,309	3.53%	3.54%
Total deposits	\$50,186	2.67%	\$50,408	2.68%	2.71%

Quarterly Highlights Trend

		2Q23	3Q23	4Q23	1Q24	2Q24
Financial Performance	Diluted EPS	\$1.13	\$0.60	\$0.41	\$0.78	\$(0.16)
	Net interest margin	3.20%	3.11%	3.11%	3.04%	3.20%
	Efficiency ratio-TE	53.99%	64.11%	72.03%	59.87%	98.15%
	Adjusted tangible efficiency ratio ⁽¹⁾	52.57%	55.01%	61.97%	58.88%	53.05%
	ROAA ⁽²⁾	1.15%	0.64%	0.47%	0.85%	(0.10)%
	Adjusted ROAA ⁽¹⁾⁽²⁾	1.18%	0.87%	0.84%	0.85%	1.21%
Balance Sheet QoQ Growth	Total loans	1%	(2)%	(1)%	–%	–%
	Total deposits	–%	–%	1%	–%	(1)%
Credit Quality	NPA ratio	0.59%	0.64%	0.66%	0.86%	0.60%
	NCO ratio ⁽²⁾	0.24%	0.61%	0.38%	0.41%	0.32%
Capital	Common shares outstanding ⁽³⁾	146,153	146,205	146,705	146,418	144,150
	Leverage ratio	9.23%	9.38%	9.49%	9.62%	9.44% ⁽⁴⁾
	Tangible common equity ratio ⁽¹⁾	6.17%	5.90%	6.84%	6.67%	6.76%

Non-GAAP Financial Measures

(\$ in thousands, except per share data)	2Q23	1Q24	2Q24
Net income (loss) available to common shareholders	\$165,819	\$114,822	\$(23,741)
Investment securities losses (gains), net	–	–	256,660
Loss (gain) on other loans held for sale	2,360	–	–
Restructuring charges (reversals)	(110)	1,524	(658)
(Gain) loss on early extinguishment of debt	(377)	–	–
Valuation adjustment to Visa derivative	3,027	–	–
Tax effect of adjustments ⁽¹⁾	(1,193)	(373)	(62,644)
Adjusted net income available to common shareholders	\$169,526	\$115,973	\$169,617
Weighted average common shares outstanding, diluted	146,550	147,122	145,565
Net income (loss) per common share, diluted	\$1.13	\$0.78	\$(0.16)
Adjusted net income per common share, diluted	\$1.16	\$0.79	\$1.16⁽²⁾

Amounts may not total due to rounding; (1) An assumed marginal tax rate of 24.3% for 1Q23 and 24.5% for 4Q23 and 1Q24 was applied; (2) Diluted shares of 146,034 (in thousands) used to calculate 2Q24 adjusted EPS

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	3Q23	4Q23	1Q24	2Q24
Net income (loss)	\$173,944	\$96,465	\$69,573	\$124,070	\$(14,680)
Loss (gain) on other loans held for sale	2,360	30,954	–	–	–
Restructuring charges (reversals)	(110)	17,319	1,231	1,524	(658)
Gain on sale of GLOBALT	–	(1,929)	–	–	–
Valuation adjustment to Visa derivative	3,027	900	–	–	–
Gain (loss) on early extinguishment of debt	(377)	(526)	(4,497)	–	–
Investment securities losses (gains), net	–	–	77,748	–	256,660
Tax effect of adjustments ⁽¹⁾	(1,193)	(11,371)	(18,226)	(373)	(62,644)
Adjusted net income	\$177,651	\$131,812	\$125,829	\$125,221	\$178,678
Net income (loss) annualized	\$697,687	\$382,714	\$276,023	\$499,007	\$(59,043)
Adjusted net income annualized	\$712,556	\$522,950	\$499,213	\$503,636	\$718,639
Total average assets	\$60,515,077	\$59,916,679	\$59,164,065	\$59,022,231	\$59,246,849
Return on average assets (annualized)	1.15%	0.64%	0.47%	0.85%	(0.10)%
Adjusted return on average assets (annualized)	1.18%	0.87%	0.84%	0.85%	1.21%

Amounts may not total due to rounding; (1) An assumed marginal tax rate of 24.3% for 1Q23, 2Q23, and 3Q23 and 24.5% for 4Q23 and 1Q24 was applied

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	1Q24	2Q24
Net income (loss) available to common shareholders	\$165,819	\$114,822	\$(23,741)
Loss (gain) on other loans held for sale	2,360	–	–
Restructuring charges (reversals)	(110)	1,524	(658)
Valuation adjustment to Visa derivative	3,027	–	–
Gain (loss) on early extinguishment of debt	(377)	–	–
Investment securities losses (gains), net	–	–	256,660
Tax effect of adjustments ⁽¹⁾	(1,193)	(373)	(62,644)
Adjusted net income available to common shareholders	\$169,526	\$115,973	\$169,617
Adjusted net income available to common shareholders annualized	\$679,967	\$466,441	\$682,196
Amortization of intangibles, tax effected, annualized	7,344	8,831	8,831
Adjusted net income available to common shareholders excluding amortization of intangibles annualized	\$687,311	\$475,272	\$691,027
Net income (loss) available to common shareholders annualized	\$665,098	\$461,812	\$(95,486)
Amortization of intangibles, tax effected, annualized	7,344	8,831	8,831
Net income (loss) available to common shareholders excluding amortization of intangibles annualized	\$672,442	\$470,643	\$(86,655)
Total average Synovus Financial Corp. shareholders' equity less preferred stock	\$4,303,722	\$4,542,616	\$4,455,198
Average goodwill	(460,118)	(480,440)	(480,902)
Average other intangible assets, net	(36,738)	(44,497)	(41,547)
Total average Synovus Financial Corp. tangible shareholders' equity less preferred stock	\$3,806,866	\$4,017,679	\$3,932,749
Return on average common equity (annualized)	15.5%	10.2%	(2.1)%
Adjusted return on average common equity (annualized)	15.8%	10.3%	15.3%
Return on average tangible common equity (annualized)	17.7%	11.7%	(2.2)%
Adjusted return on average tangible common equity (annualized)	18.1%	11.8%	17.6%

Amounts may not total due to rounding; (1) An assumed marginal tax rate of 24.3% for 1Q23 and 24.5% for 4Q23 and 1Q24 was applied

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	3Q23	4Q23	1Q24	2Q24
Total non-interest revenue	\$112,276	\$107,139	\$51,468	\$118,888	\$(128,851)
Gain on sale of GLOBALT	–	(1,929)	–	–	–
Investment securities (gains) losses, net	–	–	77,748	–	256,660
Fair value adjustment on non-qualified deferred compensation	(1,598)	1,035	(3,053)	(2,299)	(561)
Adjusted non-interest revenue	\$110,678	\$106,245	\$126,163	\$116,589	\$127,248
Total non-interest expense	\$307,181	\$353,532	\$352,858	\$322,741	\$301,801
Loss on other loans held for sale	(2,360)	(30,954)	–	–	–
Restructuring (charges) reversals	110	(17,319)	(1,231)	(1,524)	658
Fair value adjustment on non-qualified deferred compensation	(1,598)	1,035	(3,053)	(2,299)	(561)
Valuation adjustment to Visa derivative	(3,027)	(900)	–	–	–
Gain (loss) on early extinguishment of debt	377	526	4,497	–	–
Adjusted non-interest expense	\$300,683	\$305,920	\$353,071	\$318,918	\$301,898

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	3Q23	4Q23	1Q24	2Q24
Adjusted non-interest expense	\$300,683	\$305,920	\$353,071	\$318,918	\$301,898
Amortization of intangibles	(2,420)	(3,042)	(3,168)	(2,907)	(2,907)
Adjusted tangible non-interest expense	\$298,263	\$302,878	\$349,903	\$316,011	\$298,991
Net interest income	\$455,531	\$443,159	\$437,214	\$418,846	\$434,998
Total non-interest revenue	112,276	107,139	51,468	118,888	(128,851)
Total revenue	567,807	550,298	488,682	537,734	306,147
Net interest income	\$455,531	\$443,159	\$437,214	\$418,846	\$434,998
Tax equivalent adjustment	1,138	1,148	1,216	1,310	1,351
Net interest income TE	\$456,669	\$444,307	\$438,430	\$420,156	\$436,349
Total non-interest revenue	112,276	107,139	51,468	118,888	(128,851)
Total TE revenue	568,945	551,446	489,898	539,044	307,498
Investment securities losses (gains), net	–	–	77,748	–	256,660
Gain on sale of GLOBALT	–	(1,929)	–	–	–
Fair value adjustment on non-qualified deferred compensation	(1,598)	1,035	(3,053)	(2,299)	(561)
Adjusted revenue	\$567,347	\$550,552	\$564,593	\$536,745	\$563,597
Efficiency ratio-TE	54.0%	64.1%	72.0%	59.9%	98.1%
Adjusted tangible efficiency ratio	52.6%	55.0%	62.0%	58.9%	53.1%

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	1Q24	2Q24
Net interest income	\$455,531	\$418,846	\$434,998
Total non-interest revenue	112,276	118,888	(128,851)
Total non-interest expense	(307,181)	(322,741)	(301,801)
Pre-provision net revenue (PPNR)	\$260,626	\$214,993	\$4,346
Net interest income	\$455,531	\$418,846	\$434,998
Total non-interest revenue	112,276	118,888	(128,851)
Total revenue	\$567,807	\$537,734	\$306,147
Tax equivalent adjustment	1,138	1,310	1,351
Total TE revenue	568,945	539,044	307,498
Investment securities losses (gains), net	–	–	256,660
Fair value adjustment on non-qualified deferred compensation	(1,598)	(2,299)	(561)
Adjusted revenue	\$567,347	\$536,745	\$563,597
Total non-interest expense	\$307,181	\$322,741	\$301,801
Loss on other loans held for sale	(2,360)	–	–
Restructuring (charges) reversals	110	(1,524)	658
Fair value adjustment on non-qualified deferred compensation	(1,598)	(2,299)	(561)
Valuation adjustment to Visa derivative	(3,027)	–	–
Gain (loss) on early extinguishment of debt	377	–	–
Adjusted non-interest expense	\$300,683	\$318,918	\$301,898
Adjusted revenue	\$567,347	\$536,745	\$563,597
Adjusted non-interest expense	(300,683)	(318,918)	(301,898)
Adjusted PPNR	\$266,664	\$217,827	\$261,699

Non-GAAP Financial Measures, Continued

(\$ in thousands)	2Q23	3Q23	4Q23	1Q24	2Q24
Total assets	\$60,655,591	\$59,342,930	\$59,809,534	\$59,835,120	\$59,606,343
Goodwill	(475,573)	(479,851)	(480,440)	(480,440)	(480,440)
Other intangible assets, net	(61,538)	(49,096)	(45,928)	(43,021)	(40,114)
Tangible assets	\$60,118,480	\$58,813,983	\$59,283,166	\$59,311,659	\$59,085,789
Total Synovus Financial Corp. shareholders' equity	\$4,782,528	\$4,536,958	\$5,119,993	\$5,017,918	\$5,053,606
Goodwill	(475,573)	(479,851)	(480,440)	(480,440)	(480,440)
Other intangible assets, net	(61,538)	(49,096)	(45,928)	(43,021)	(40,114)
Preferred Stock, no par value	(537,145)	(537,145)	(537,145)	(537,145)	(537,145)
Tangible common equity	\$3,708,272	\$3,470,866	\$4,056,480	\$3,957,312	\$3,995,907
Total Synovus Financial Corp. shareholders' equity to total assets ratio	7.88%	7.65%	8.56%	8.39%	8.48%
Tangible common equity ratio	6.17%	5.90%	6.84%	6.67%	6.76%