STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited, Millions of Dollars Except Per Share Amounts)

	THIRD QUARTER			ER	YEAR-TO-DATE			
		2024		2023		2024	-	2023
NET SALES	\$	3,751.3	\$	3,953.9	\$	11,645.2	\$	12,044.6
COSTS AND EXPENSES								
Cost of sales		2,630.7		2,893.3		8,274.9		9,216.4
Gross profit		1,120.6		1,060.6		3,370.3		2,828.2
% of Net Sales		29.9%		26.8%		28.9%		23.5%
Selling, general and administrative		797.1		794.3		2,477.5		2,456.7
% of Net Sales		21.2%		20.1%		21.3%		20.4%
Other - net		86.4		94.0		392.9		224.3
Loss on sales of businesses		-		-				7.6
Asset impairment charges		46.9		124.0		72.4		124.0
Restructuring charges		22.1		10.9 37.4		66.9		27.6
Income (loss) from operations Interest - net		168.1 78.6		37.4 94.4		360.6 244.9		(12.0) 284.9
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES		89.5		(57.0)		115.7		(296.9)
Income taxes on continuing operations				(61.7)		24.3		(291.3)
NET EARNINGS (LOSS) FROM CONTINUING OPERATIONS	\$	(1.6) 91.1	\$	4.7	\$	91.4	\$	(5.6)
			<u> </u>				_	()
Gain (loss) on Security sale before income taxes		-		-		10.4		(0.8)
Income taxes on discontinued operations				-		2.4		(0.3)
NET EARNINGS (LOSS) FROM DISCONTINUED OPERATIONS	\$	-	\$	-	\$	8.0	\$	(0.5)
NET EARNINGS (LOSS)	\$	91.1	\$	4.7	\$	99.4	\$	(6.1)
BASIC EARNINGS (LOSS) PER SHARE OF COMMON STOCK								
Continuing operations	\$	0.61	\$	0.03	\$	0.61	\$	(0.04)
Discontinued operations	\$	-	\$	-	\$	0.05	\$	-
Total basic earnings (loss) per share of common stock	\$	0.61	\$	0.03	\$	0.66	\$	(0.04)
DILUTED EARNINGS (LOSS) PER SHARE OF COMMON STOCK								
Continuing operations	\$	0.60	\$	0.03	\$	0.60	\$	(0.04)
Discontinued operations	\$		\$	-	\$	0.05	\$	-
Total diluted earnings (loss) per share of common stock	\$	0.60	\$	0.03	\$	0.66	\$	(0.04)
DIVIDENDS PER SHARE OF COMMON STOCK	\$	0.82	\$	0.81	\$	2.44	\$	2.41
WEIGHTED-AVERAGE SHARES OUTSTANDING (in thousands)								
Basic		150,580		149,799		150,405		149,687
Diluted		151,465		150,545		151,183	_	149,687
							_	

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

	Sep	tember 28, 2024	December 30, 2023		
ASSETS					
Cash and cash equivalents	\$	298.7	\$	449.4	
Accounts and notes receivable, net		1,503.1		1,302.0	
Inventories, net		4,630.0		4,738.6	
Current assets held for sale		-		140.8	
Other current assets		399.1		386.5	
Total current assets		6,830.9		7,017.3	
Property, plant and equipment, net		2,063.0		2,169.9	
Goodwill and other intangibles, net		11,791.5		11,945.5	
Long-term assets held for sale		-		716.8	
Other assets		1,796.4		1,814.3	
Total assets	\$	22,481.8	\$	23,663.8	
LIABILITIES AND SHAREOWNERS' EQUITY					
Short-term borrowings	\$	387.4	\$	1,074.8	
Current maturities of long-term debt		500.2	·	1.1	
Accounts payable		2,405.2		2,298.9	
Accrued expenses		1,999.5		2,464.3	
Current liabilities held for sale				44.1	
Total current liabilities		5,292.3	-	5,883.2	
Long-term debt		5,604.1		6,101.0	
Long-term liabilities held for sale		, -		84.8	
Other long-term liabilities		2,726.2		2,538.7	
Shareowners' equity		8,859.2		9,056.1	
Total liabilities and shareowners' equity	\$	22,481.8	\$	23,663.8	

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES SUMMARY OF CASH FLOW ACTIVITY

	THIRD QUARTER		YEAR-TO-DATE					
		2024		2023	·	2024		2023
OPERATING ACTIVITIES								
Net earnings (loss)	\$	91.1	\$	4.7	\$	99.4	\$	(6.1)
Depreciation and amortization		154.7		151.1		449.9		476.7
Loss on sales of businesses		-		-		-		7.6
(Gain) loss on sale of discontinued operations		-		-		(10.4)		0.8
Asset impairment charges		46.9		124.0		72.4		124.0
Changes in working capital ¹		(60.8)		155.6		(22.8)		253.3
Other		53.9		8.5		(160.7)		(434.3)
Net cash provided by operating activities		285.8		443.9		427.8		422.0
INVESTING AND FINANCING ACTIVITIES								
Capital and software expenditures		(86.5)		(79.9)		(239.4)		(216.4)
Proceeds from sales of businesses, net of cash sold		- 1		-		735.6		(5.7)
Proceeds from debt issuances, net of fees		-		(0.6)		-		745.3
Net short-term commercial paper repayments		(121.5)		(266.4)		(692.3)		(594.3)
Cash dividends on common stock		(123.6)		(121.3)		(367.2)		(360.8)
Effect of exchange rate changes on cash		14.1		(23.6)		(28.5)		(28.7)
Other		11.9		4.1		10.3		(14.2)
Net cash used in investing and financing activities		(305.6)		(487.7)		(581.5)		(474.8)
Decrease in cash, cash equivalents and restricted cash		(19.8)		(43.8)		(153.7)		(52.8)
Cash, cash equivalents and restricted cash, beginning of period		320.7		395.9		454.6		404.9
Cash, cash equivalents and restricted cash, end of period	\$	300.9	\$	352.1	\$	300.9	\$	352.1
Free Cash Flow Computation ²								
	Φ.	207.0	ф	442.0		427.0	•	422.0
Net cash provided by operating activities Less: capital and software expenditures	\$	285.8 (86.5)	\$	443.9 (79.9)	\$	427.8 (239.4)	\$	422.0 (216.4)
Free cash flow (before dividends)	\$	199.3	\$	364.0	\$	188.4	\$	205.6
rice cash now (octore dividends)	3	177.3	J.	304.0		100.4	J.	203.0
Reconciliation of Cash, Cash Equivalents and Restricted Cash								
	Septeml	ber 28, 2024	Decemb	per 30, 2023				
Cash and cash equivalents	\$	298.7	\$	449.4				
Restricted cash included in Other current assets		2.2		4.6				
Cash and cash equivalents included in Current assets held for sale		-		0.6				
Cash, cash equivalents and restricted cash	\$	300.9	\$	454.6				

 $^{^{1}\} Working\ capital\ is\ comprised\ of\ accounts\ receivable, inventory,\ accounts\ payable\ and\ deferred\ revenue.$

² Free cash flow is defined as cash flow from operations less capital and software expenditures. Management considers free cash flow an important measure of its liquidity, as well as its ability to fund future growth and to provide a return to the shareowners, and is useful information for investors. Free cash flow does not include deductions for mandatory debt service, other borrowing activity, discretionary dividends on the Company's common stock and business acquisitions, among other items.

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES BUSINESS SEGMENT INFORMATION

	 THIRD Q	QUARTER YEA			YEAR-T	R-TO-DATE		
	2024		2023		2024		2023	
NET SALES Tools & Outdoor Industrial	\$ 3,263.3 488.0	\$	3,355.3 598.6	\$	10,076.6 1,568.6	\$	10,212.9 1,831.7	
Total	\$ 3,751.3	\$	3,953.9	\$	11,645.2	\$	12,044.6	
SEGMENT PROFIT								
Tools & Outdoor	\$ 327.5	\$	273.4	\$	899.3	\$	394.1	
Industrial	70.2		62.5		202.2		201.5	
Segment Profit	 397.7		335.9		1,101.5		595.6	
Corporate Overhead	 (74.2)		(69.6)		(208.7)		(224.1)	
Total	\$ 323.5	\$	266.3	\$	892.8	\$	371.5	
Segment Profit as a Percentage of Net Sales								
Tools & Outdoor	10.0%		8.1%		8.9%		3.9%	
Industrial	 14.4%		10.4%		12.9%		11.0%	
Segment Profit	 10.6%		8.5%		9.5%		4.9%	

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP EARNINGS FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

(Unaudited, Millions of Dollars Except Per Share Amounts)

	THIRD QUARTER 2024								
	GAAP		Non-GAAP Adjustments		Non-GAAP ¹				
Gross profit % of Net Sales	\$	1,120.6 29.9%	\$	24.8	\$	1,145.4 30.5%			
Selling, general and administrative % of Net Sales		797.1 21.2%		(15.1)		782.0 20.8%			
Earnings from continuing operations before income taxes		89.5		105.9		195.4			
Income taxes on continuing operations		(1.6)		12.0		10.4			
Net earnings from continuing operations		91.1		93.9		185.0			
Diluted earnings per share of common stock - Continuing operations	\$	0.60	\$	0.62	\$	1.22			

	THIRD QUARTER 2023								
	GAAP		Non-GAAP Adjustments		Non-GAAP ¹				
Gross profit % of Net Sales	\$	1,060.6 26.8%	\$	32.2	\$	1,092.8 27.6%			
Selling, general and administrative % of Net Sales		794.3 20.1%		(29.4)		764.9 19.3%			
(Loss) earnings from continuing operations before income taxes		(57.0)		191.0		134.0			
Income taxes on continuing operations		(61.7)		37.5		(24.2)			
Net earnings from continuing operations		4.7		153.5		158.2			
Diluted earnings per share of common stock - Continuing operations	\$	0.03	\$	1.02	\$	1.05			

¹ The Non-GAAP 2024 and 2023 information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods. See further detail on Non-GAAP adjustments on page 16.

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP EARNINGS FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

(Unaudited, Millions of Dollars Except Per Share Amounts)

	YEAR-TO-DATE 2024								
	GAAP		Non-GAAP Adjustments		Non-GAAP ¹				
Gross profit % of Net Sales	\$	3,370.3 28.9%	\$	72.7	\$	3,443.0 29.6%			
Selling, general and administrative % of Net Sales		2,477.5 21.3%		(62.8)		2,414.7 20.7%			
Earnings from continuing operations before income taxes		115.7		416.7		532.4			
Income taxes on continuing operations		24.3		74.4		98.7			
Net earnings from continuing operations		91.4		342.3		433.7			
Diluted earnings per share of common stock - Continuing operations	\$	0.60	\$	2.27	\$	2.87			

	YEAR-TO-DATE 2023							
	GAAP		Non-GAAP Adjustments		Non-GAAP ¹			
Gross profit % of Net Sales	\$	2,828.2 23.5%	\$	157.0	\$	2,985.2 24.8%		
Selling, general and administrative % of Net Sales		2,456.7 20.4%		(75.5)		2,381.2 19.8%		
(Loss) earnings from continuing operations before income taxes		(296.9)		368.9		72.0		
Income taxes on continuing operations		(291.3)		282.6		(8.7)		
Net (loss) earnings from continuing operations		(5.6)		86.3		80.7		
Diluted (loss) earnings per share of common stock - Continuing operations	\$	(0.04)	\$	0.58	\$	0.54		

¹ The Non-GAAP 2024 and 2023 information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods. See further detail on Non-GAAP adjustments on page 16.

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP SEGMENT PROFIT FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

	THIRD QUARTER 2024							
SEGMENT PROFIT	(GAAP		-GAAP estments ¹	Non-GAAP ³			
Tools & Outdoor Industrial	\$	327.5 70.2	\$	35.5 (2.6)	\$	363.0 67.6		
Segment Profit Corporate Overhead		397.7 (74.2)		32.9 7.0		430.6 (67.2)		
Total	\$	323.5	\$	39.9	\$	363.4		
Segment Profit as a Percentage of Net Sales								
Tools & Outdoor		10.0%				11.1%		
Industrial		14.4%				13.9%		
Segment Profit		10.6%				11.5%		

¹ Non-GAAP adjustments relate primarily to footprint actions associated with the supply chain transformation and transition services costs related to previously divested businesses.

	THIRD QUARTER 2023							
	(GAAP		-GAAP stments ²	Non-GAAP ³			
SEGMENT PROFIT								
Tools & Outdoor	\$	273.4	\$	39.4	\$	312.8		
Industrial		62.5		10.5		73.0		
Segment Profit	<u></u>	335.9		49.9		385.8		
Corporate Overhead		(69.6)		11.7		(57.9)		
Total	\$	266.3	\$	61.6	\$	327.9		
Segment Profit as a Percentage of Net Sales Tools & Outdoor Industrial		8.1% 10.4%				9.3% 12.2%		
Segment Profit		8.5%				9.8%		

² Non-GAAP adjustments relate primarily to footprint actions and other costs associated with the supply chain transformation.

³ The Non-GAAP 2024 and 2023 business segment information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods.

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP SEGMENT PROFIT FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

	YEAR-TO-DATE 2024								
SEGMENT PROFIT Tools & Outdoor Industrial Segment Profit Corporate Overhead Total		GAAP		n-GAAP ustments ¹	No	n-GAAP ³			
	\$	899.3 202.2 1,101.5 (208.7) 892.8	\$	111.0 3.4 114.4 21.1 135.5	\$	1,010.3 205.6 1,215.9 (187.6) 1,028.3			
Segment Profit as a Percentage of Net Sales Tools & Outdoor Industrial Segment Profit		8.9% 12.9% 9.5%				10.0% 13.1% 10.4%			

¹ Non-GAAP adjustments relate primarily to footprint actions associated with the supply chain transformation and transition services costs related to previously divested businesses.

	YEAR-TO-DATE 2023								
	(GAAP		n-GAAP ustments ²	Non-GAAP ³				
SEGMENT PROFIT	`				- 1101				
Tools & Outdoor	\$	394.1	\$	174.4	\$	568.5			
Industrial		201.5		19.3		220.8			
Segment Profit		595.6		193.7		789.3			
Corporate Overhead		(224.1)		38.8		(185.3)			
Total	\$	371.5	\$	232.5	\$	604.0			
Segment Profit as a Percentage of Net Sales									
Tools & Outdoor		3.9%				5.6%			
Industrial		11.0%				12.1%			
Segment Profit		4.9%				6.6%			

Non-GAAP adjustments relate primarily to footprint actions and other costs associated with the supply chain transformation and integration-related costs.

³ The Non-GAAP 2024 and 2023 business segment information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods.

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP EARNINGS (LOSS) TO EBITDA

(Unaudited, Millions of Dollars)

	THIRD QUARTER				YEAR-TO-DATE				
		2024		2023		2024		2023	
Net earnings (loss) from continuing operations % of Net Sales	\$	91.1 2.4%	\$	4.7 0.1%	\$	91.4 0.8%	\$	0.0% (5.6)	
Interest - net Income taxes on continuing operations Depreciation and amortization		78.6 (1.6) 154.7		94.4 (61.7) 151.1		244.9 24.3 449.9		284.9 (291.3) 476.7	
EBITDA ¹ % of Net Sales	\$	322.8 8.6%	\$	188.5 4.8%	\$	810.5 7.0%	\$	464.7 3.9%	
Non-GAAP Adjustments before income taxes		105.9		191.0		416.7		368.9	
Less: Accelerated depreciation included in Non-GAAP Adjustments before income taxes		22.3		7.8		48.9		45.9	
Adjusted EBITDA ¹ % of Net Sales	\$	406.4 10.8%	\$	371.7 9.4%	\$	1,178.3 10.1%	\$	787.7 6.5%	

¹ EBITDA is earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA represents EBITDA excluding certain gains and charges, as summarized below. EBITDA and Adjusted EBITDA, both Non-GAAP measures, are considered relevant to aid analysis and understanding of the Company's operating results and ensures appropriate comparability to prior periods.

SUMMARY OF NON-GAAP ADJUSTMENTS BEFORE INCOME TAXES (Unaudited, Millions of Dollars)

	THIRD QUARTER					YEAR-TO-DATE			
		2024		2023		2024		2023	
Supply Chain Transformation Costs:									
Footprint Rationalization ²	\$	25.4	\$	7.7	\$	57.8	\$	88.3	
Strategic Sourcing & Operational Excellence ³		(1.0)		23.9		12.4		68.7	
Facility-related costs		0.3		0.2		2.6		1.1	
Other charges (gains)		0.1		0.4		(0.1)		(1.1)	
Gross Profit	\$	24.8	\$	32.2	\$	72.7	\$	157.0	
Supply Chain Transformation Costs:									
Footprint Rationalization ²	\$	13.4	\$	4.6	\$	34.0	\$	8.4	
Complexity Reduction & Operational Excellence		2.0		1.2		6.2		8.0	
Acquisition & integration-related costs ⁴		2.4		11.5		9.1		24.0	
Transition services costs related to previously divested businesses		4.6		11.3		14.8		37.0	
Other charges (gains)		(7.3)		0.8		(1.3)		(1.9)	
Selling, general and administrative	\$	15.1	\$	29.4	\$	62.8	\$	75.5	
Other, net ⁵	\$	(1.3)	\$	(5.5)	\$	(10.2)	\$	(22.8)	
Loss on sales of businesses	•	-	•	-	Ψ	-	Ψ	7.6	
Asset impairment charges ⁶		46.9		124.0		72.4		124.0	
				124.0					
Environmental charges		(1.7)		-		152.1		-	
Restructuring charges		22.1		10.9		66.9	_	27.6	
Earnings from continuing operations before income taxes	\$	105.9	\$	191.0	\$	416.7	\$	368.9	

² Footprint Rationalization costs in 2024 primarily relate to accelerated depreciation of manufacturing and distribution center equipment of \$45.2 million and other facility exit and reconfiguration costs of \$31.3 million. In 2023, transfers and closures of targeted manufacturing sites, including Fort Worth, Texas and Cheraw, South Carolina as previously announced in March 2023, resulted in accelerated depreciation of production equipment of \$45.3 million and non-cash asset write-downs of \$41.2 million (predominantly tooling, raw materials and WIP)

³ Strategic Sourcing & Operational Excellence costs in 2023 primarily relate to third-party consultant fees to provide expertise in identifying and quantifying opportunities to source in a more integrated manner and re-design in-plant operations following footprint rationalization, developing a detailed program and related governance, and assisting the Company with the implementation of actions necessary to achieve the related objectives.

⁴ Acquisition & integration-related costs primarily relate to the MTD and Excel acquisitions, including costs to integrate the organizations and shared processes, as well as harmonize key IT applications and infrastructure.

⁵ Includes deal-related costs, net of income related to providing transition services to previously divested businesses.

⁶ Asset impairment charges in 2024 include a \$41.0 million pre-tax impairment charge related to the Lenox trade name, a \$25.5 million pre-tax impairment charge related to the Infrastructure business, and a \$5.9 million pre-tax impairment charge related to a small Industrial business. The \$124.0 million pre-tax asset impairment charge in 2023 related to the Irwin and Troy-Bilt trade names.

⁷ The \$152.1 million pre-tax environmental charges in 2024 related primarily to a reserve adjustment for the non-active Centredale Superfund site as a result of regulatory changes and revisions to remediation alternatives.