# STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited, Millions of Dollars Except Per Share Amounts)

	SECOND QUARTER			RTER	YEAR-TO-DATE			
		2024		2023		2024		2023
NET SALES	\$	4,024.4	\$	4,158.9	\$	7,893.9	\$	8,090.7
COSTS AND EXPENSES								
Cost of sales		2,883.2		3,226.8		5,644.2		6,323.1
Gross profit		1,141.2		932.1		2,249.7		1,767.6
% of Net Sales		28.4%		22.4%		28.5%		21.8%
Selling, general and administrative		828.6		837.3		1,680.4		1,662.4
% of Net Sales		20.6%		20.1%		21.3%		20.5%
Other - net		226.5		66.6		306.5		130.3
Loss on sales of businesses		-		-		-		7.6
Asset impairment charge		-		-		25.5		-
Restructuring charges		29.8		4.6		44.8		16.7
Income (loss) from operations		56.3		23.6		192.5		(49.4)
Interest - net		78.4		99.4		166.3		190.5
(LOSS) EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES		(22.1)		(75.8)		26.2		(239.9)
Income taxes on continuing operations		(2.9)		(253.3)		25.9		(229.6)
NET (LOSS) EARNINGS FROM CONTINUING OPERATIONS	\$	(19.2)	\$	177.5	\$	0.3	\$	(10.3)
Gain (loss) on Security sale before income taxes		10.4		(0.8)		10.4		(0.8)
Income taxes on discontinued operations		2.4		(0.3)		2.4		(0.3)
NET EARNINGS (LOSS) FROM DISCONTINUED OPERATIONS	\$	8.0	\$	(0.5)	\$	8.0	\$	(0.5)
NET (LOSS) EARNINGS	\$	(11.2)	\$	177.0	\$	8.3	\$	(10.8)
BASIC (LOSS) EARNINGS PER SHARE OF COMMON STOCK								
Continuing operations	\$	(0.13)	\$	1.19	\$	_	\$	(0.07)
Discontinued operations	\$	0.05	\$	-	\$	0.05	\$	-
Total basic (loss) earnings per share of common stock	\$	(0.07)	\$	1.18	\$	0.06	\$	(0.07)
DILUTED (LOSS) EARNINGS PER SHARE OF COMMON STOCK								
Continuing operations	\$	(0.13)	\$	1.18	\$	-	\$	(0.07)
Discontinued operations	\$	0.05	\$	-	\$	0.05	\$	-
Total diluted (loss) earnings per share of common stock	\$	(0.07)	\$	1.18	\$	0.05	\$	(0.07)
DIVIDENDS PER SHARE OF COMMON STOCK	\$	0.81	\$	0.80	\$	1.62	\$	1.60
WEIGHTED-AVERAGE SHARES OUTSTANDING (in thousands)								
Basic		150,394		149,687		150,311		149,631
Diluted		150,394		150,227		151,012		149,631

### STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

		June 29, 2024	December 30, 2023		
ASSETS					
Cash and cash equivalents	\$	318.5	\$	449.4	
Accounts and notes receivable, net		1,512.1		1,302.0	
Inventories, net		4,562.4		4,738.6	
Current assets held for sale		-		140.8	
Other current assets		392.0		386.5	
Total current assets		6,785.0		7,017.3	
Property, plant and equipment, net		2,078.7		2,169.9	
Goodwill and other intangibles, net		11,801.7		11,945.5	
Long-term assets held for sale		· -		716.8	
Other assets		1,788.8		1,814.3	
Total assets	\$	22,454.2	\$	23,663.8	
LIABILITIES AND SHAREOWNERS' EQUITY					
Short-term borrowings	\$	492.4	\$	1,074.8	
Current maturities of long-term debt	Ψ	500.1	Ψ	1.1	
Accounts payable		2,450.4		2,298.9	
Accrued expenses		1,899.9		2,464.3	
Current liabilities held for sale		-		44.1	
Total current liabilities	-	5,342.8		5,883.2	
Long-term debt		5,602.4		6,101.0	
Long-term liabilities held for sale		<u>-</u>		84.8	
Other long-term liabilities		2,787.1		2,538.7	
Shareowners' equity		8,721.9		9,056.1	
Total liabilities and shareowners' equity	\$	22,454.2	\$	23,663.8	

#### STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES SUMMARY OF CASH FLOW ACTIVITY

	SECOND QUARTER		YEAR-TO-DATE					
		2024		2023		2024		2023
OPERATING ACTIVITIES	-				-			
Net (loss) earnings	\$	(11.2)	\$	177.0	\$	8.3	\$	(10.8)
Depreciation and amortization		155.0		164.4		295.2		325.6
Loss on sales of businesses		_		-		_		7.6
(Gain) loss on sale of discontinued operations		(10.4)		0.8		(10.4)		0.8
Asset impairment charge		-		-		25.5		-
Changes in working capital <sup>1</sup>		397.8		278.9		38.0		97.7
Other		41.8		(356.7)		(214.6)		(442.8)
Net cash provided by (used in) operating activities		573.0		264.4		142.0		(21.9)
INVESTING AND FINANCING ACTIVITIES								
Capital and software expenditures		(87.2)		(68.3)		(152.9)		(136.5)
Proceeds from sales of businesses, net of cash sold		735.6		(6.3)		735.6		(5.7)
Proceeds from debt issuances, net of fees		-		(1.3)		-		745.9
Net short-term commercial paper repayments		(1,245.7)		(42.0)		(570.8)		(327.9)
Cash dividends on common stock		(121.8)		(119.7)		(243.6)		(239.5)
Effect of exchange rate changes on cash		(15.0)		(14.2)		(42.6)		(5.1)
Other		0.4		(7.4)		(1.6)		(18.3)
Net cash (used in) provided by investing and financing activities		(733.7)		(259.2)		(275.9)		12.9
(Decrease) increase in cash, cash equivalents and restricted cash		(160.7)		5.2		(133.9)		(9.0)
Cash, cash equivalents and restricted cash, beginning of period		481.4		390.7		454.6		404.9
Cash, cash equivalents and restricted cash, end of period	\$	320.7	\$	395.9	\$	320.7	\$	395.9
Free Cash Flow Computation <sup>2</sup>								
				264.4				(24.0)
Net cash provided by (used in) operating activities	\$	573.0	\$	264.4	\$	142.0	\$	(21.9)
Less: capital and software expenditures Free cash flow (before dividends)	<u> </u>	(87.2) 485.8	\$	(68.3) 196.1	\$	(152.9)	\$	(136.5)
rice cash now (before dividends)	3	403.0	<u> </u>	190.1		(10.9)	3	(136.4)
Reconciliation of Cash, Cash Equivalents and Restricted Cash								
	"Iun	e 29, 2024	Decem	ber 30, 2023				
Cash and cash equivalents	<u> </u>	318.5	\$	449.4				
Restricted cash included in Other current assets	-	2.2	-	4.6				
Cash and cash equivalents included in Current assets held for sale				0.6				
Cash, cash equivalents and restricted cash	\$	320.7	\$	454.6				
, .								

 $<sup>^{1}\</sup> Working\ capital\ is\ comprised\ of\ accounts\ receivable,\ inventory,\ accounts\ payable\ and\ deferred\ revenue.$ 

<sup>&</sup>lt;sup>2</sup> Free cash flow is defined as cash flow from operations less capital and software expenditures. Management considers free cash flow an important measure of its liquidity, as well as its ability to fund future growth and to provide a return to the shareowners, and is useful information for investors. Free cash flow does not include deductions for mandatory debt service, other borrowing activity, discretionary dividends on the Company's common stock and business acquisitions, among other items.

### STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES BUSINESS SEGMENT INFORMATION

	 SECOND (	QUART	ER	YEAR-TO-E			-DATE		
	2024		2023		2024		2023		
NET SALES	_				_				
Tools & Outdoor	\$ 3,528.7	\$	3,542.2	\$	6,813.3	\$	6,857.6		
Industrial	 495.7		616.7		1,080.6		1,233.1		
Total	\$ 4,024.4	\$	4,158.9	\$	7,893.9	\$	8,090.7		
SEGMENT PROFIT									
Tools & Outdoor	\$ 316.1	\$	102.0	\$	571.8	\$	120.7		
Industrial	66.8		71.6		132.0		139.0		
Segment Profit	382.9		173.6		703.8		259.7		
Corporate Overhead	(70.3)		(78.8)		(134.5)		(154.5)		
Total	\$ 312.6	\$	94.8	\$	569.3	\$	105.2		
Segment Profit as a Percentage of Net Sales									
Tools & Outdoor	9.0%		2.9%		8.4%		1.8%		
Industrial	 13.5%		11.6%		12.2%		11.3%		
Segment Profit	9.5%		4.2%		8.9%		3.2%		

### STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP EARNINGS FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

(Unaudited, Millions of Dollars Except Per Share Amounts)

	SECOND QUARTER 2024						
	GAAP		Non-GAAP Adjustments		Non-GAAP <sup>2</sup>		
Gross profit % of Net Sales	\$	1,141.2 28.4%	\$	33.5	\$	1,174.7 29.2%	
Selling, general and administrative % of Net Sales		828.6 20.6%		(27.6)		801.0 19.9%	
(Loss) earnings from continuing operations before income taxes		(22.1)		239.3		217.2	
Income taxes on continuing operations		(2.9)		55.6		52.7	
Net (loss) earnings from continuing operations		(19.2)		183.7		164.5	
Diluted (loss) earnings per share of common stock - Continuing operations	\$	(0.13)	\$	1.22	\$	1.09	

<sup>&</sup>lt;sup>1</sup> The Non-GAAP diluted earnings per share for the second quarter of 2024 is calculated using diluted weighted-average shares outstanding of 151.103 million.

		SECOND QUARTER 2023							
	GAAP			n-GAAP ustments	Non-GAAP <sup>2</sup>				
Gross profit % of Net Sales	\$	932.1 22.4%	\$	51.4	\$	983.5 23.6%			
Selling, general and administrative % of Net Sales		837.3 20.1%		(25.4)		811.9 19.5%			
Loss from continuing operations before income taxes		(75.8)		71.1		(4.7)			
Income taxes on continuing operations		(253.3)		265.5		12.2			
Net earnings (loss) from continuing operations		177.5		(194.4)		(16.9)			
Diluted earnings (loss) per share of common stock - Continuing operations	\$	1.18	\$	(1.29)	\$	(0.11)			

<sup>&</sup>lt;sup>2</sup> The Non-GAAP 2024 and 2023 information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods. See further detail on Non-GAAP adjustments on page 16.

## STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP EARNINGS FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

(Unaudited, Millions of Dollars Except Per Share Amounts)

	YEAR-TO-DATE 2024								
		GAAP	Non-GAAP Adjustments		Non-GAAP <sup>1</sup>				
Gross profit % of Net Sales	\$	2,249.7 28.5%	\$	47.9	\$	2,297.6 29.1%			
Selling, general and administrative % of Net Sales		1,680.4 21.3%		(47.7)		1,632.7 20.7%			
Earnings from continuing operations before income taxes		26.2		310.8		337.0			
Income taxes on continuing operations		25.9		62.4		88.3			
Net earnings from continuing operations		0.3		248.4		248.7			
Diluted earnings per share of common stock - Continuing operations	\$	-	\$	1.65	\$	1.65			

	YEAR-TO-DATE 2023								
	GAAP		Non-GAAP Adjustments		No	n-GAAP <sup>1</sup>			
Gross profit % of Net Sales	\$	1,767.6 21.8%	\$	124.8	\$	1,892.4 23.4%			
Selling, general and administrative % of Net Sales		1,662.4 20.5%		(46.1)		1,616.3 20.0%			
Loss from continuing operations before income taxes		(239.9)		177.9		(62.0)			
Income taxes on continuing operations		(229.6)		245.1		15.5			
Net loss from continuing operations		(10.3)		(67.2)		(77.5)			
Diluted loss per share of common stock - Continuing operations	\$	(0.07)	\$	(0.45)	\$	(0.52)			

<sup>&</sup>lt;sup>1</sup> The Non-GAAP 2024 and 2023 information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods. See further detail on Non-GAAP adjustments on page 16.

## STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP SEGMENT PROFIT FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

	SECOND QUARTER 2024								
SEGMENT PROFIT  Tools & Outdoor Industrial Segment Profit Corporate Overhead Total			n-GAAP ustments <sup>1</sup>	Nor	ı-GAAP³				
	\$	316.1 66.8 382.9 (70.3) 312.6	\$	52.6 0.3 52.9 8.2 61.1	\$	368.7 67.1 435.8 (62.1) 373.7			
Segment Profit as a Percentage of Net Sales Tools & Outdoor Industrial Segment Profit		9.0% 13.5% 9.5%				10.4% 13.5% 10.8%			

<sup>&</sup>lt;sup>1</sup> Non-GAAP adjustments relate primarily to footprint actions associated with the supply chain transformation and transition services costs related to previously divested businesses.

	SECOND QUARTER 2023							
SECMENT PROFIT	(	GAAP		a-GAAP estments <sup>2</sup>	Non-GAAP <sup>3</sup>			
SEGMENT PROFIT  Tools & Outdoor Industrial	\$	102.0 71.6	\$	55.8 8.5	\$	157.8 80.1		
Segment Profit Corporate Overhead		173.6 (78.8)		64.3 12.5		237.9 (66.3)		
Total	\$	94.8	\$	76.8	\$	171.6		
Segment Profit as a Percentage of Net Sales								
Tools & Outdoor		2.9%				4.5%		
Industrial		11.6%				13.0%		
Segment Profit		4.2%				5.7%		

<sup>&</sup>lt;sup>2</sup> Non-GAAP adjustments relate primarily to footprint actions and other costs associated with the supply chain transformation.

<sup>&</sup>lt;sup>3</sup> The Non-GAAP 2024 and 2023 business segment information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods.

## STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP SEGMENT PROFIT FINANCIAL MEASURES TO CORRESPONDING NON-GAAP FINANCIAL MEASURES

	YEAR-TO-DATE 2024								
SEGMENT PROFIT  Tools & Outdoor Industrial Segment Profit Corporate Overhead Total			n-GAAP ustments <sup>1</sup>	Non-GAAP <sup>3</sup>					
	\$	571.8 132.0 703.8 (134.5) 569.3	\$	75.5 6.0 81.5 14.1 95.6	\$	647.3 138.0 785.3 (120.4) 664.9			
Segment Profit as a Percentage of Net Sales Tools & Outdoor Industrial Segment Profit		8.4% 12.2% 8.9%				9.5% 12.8% 9.9%			

<sup>&</sup>lt;sup>1</sup> Non-GAAP adjustments relate primarily to footprint actions associated with the supply chain transformation and transition services costs related to previously divested businesses.

	YEAR-TO-DATE 2023							
	(	GAAP		n-GAAP ustments <sup>2</sup>	Non-GAAP <sup>3</sup>			
SEGMENT PROFIT								
Tools & Outdoor	\$	120.7	\$	135.0	\$	255.7		
Industrial		139.0		8.8		147.8		
Segment Profit		259.7		143.8		403.5		
Corporate Overhead		(154.5)		27.1		(127.4)		
Total	\$	105.2	\$	170.9	\$	276.1		
Segment Profit as a Percentage of Net Sales								
Tools & Outdoor		1.8%				3.7%		
Industrial		11.3%				12.0%		
Segment Profit		3.2%				5.0%		

Non-GAAP adjustments relate primarily to footprint actions and other costs associated with the supply chain transformation and integration-related costs.

<sup>&</sup>lt;sup>3</sup> The Non-GAAP 2024 and 2023 business segment information, as reconciled to GAAP above, is considered relevant to aid analysis and understanding of the Company's results, business trends and outlook measures aside from the material impact of certain gains and charges and ensures appropriate comparability to operating results of prior periods.

#### STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES RECONCILIATION OF GAAP (LOSS) EARNINGS TO EBITDA

(Unaudited, Millions of Dollars)

	SECOND QUARTER				YEAR-TO-DATE				
		2024		2023		2024		2023	
Net (loss) earnings from continuing operations % of Net Sales	\$	(19.2) -0.5%	\$	177.5 4.3%	\$	<b>0.3</b>	\$	(10.3) -0.1%	
Interest - net Income taxes on continuing operations Depreciation and amortization		78.4 (2.9) 155.0		99.4 (253.3) 164.4		166.3 25.9 295.2		190.5 (229.6) 325.6	
EBITDA <sup>1</sup>	\$	211.3	\$	188.0	\$	487.7	\$	276.2	
% of Net Sales	5.3%		4.5%		6.2%		3.4%		
Non-GAAP Adjustments before income taxes		239.3		71.1		310.8		177.9	
Less: Accelerated depreciation included in Non-GAAP Adjustments before income taxes		21.3		20.6		26.6		38.1	
Adjusted EBITDA <sup>1</sup>	\$	429.3	\$	238.5	\$	771.9	\$	416.0	
% of Net Sales	10.7%		5.7%		9.8%		5.1%		

<sup>&</sup>lt;sup>1</sup> EBITDA is earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA represents EBITDA excluding certain gains and charges, as summarized below. EBITDA and Adjusted EBITDA, both Non-GAAP measures, are considered relevant to aid analysis and understanding of the Company's operating results and ensures appropriate comparability to prior periods.

#### SUMMARY OF NON-GAAP ADJUSTMENTS BEFORE INCOME TAXES (Unaudited, Millions of Dollars)

	SECOND QUAI					YEAR-TO-DATE			
		2024		2023		2024		2023	
Supply Chain Transformation Costs:						,			
Footprint Rationalization <sup>2</sup>	\$	24.0	\$	21.3	\$	32.4	\$	80.6	
Strategic Sourcing & Operational Excellence <sup>3</sup>		7.6		30.7		13.4		44.8	
Facility-related costs		1.6		0.2		2.3		0.9	
Other charges (gains)		0.3		(0.8)		(0.2)		(1.5)	
Gross Profit	\$	33.5	\$	51.4	\$	47.9	\$	124.8	
Supply Chain Transformation Costs:									
Footprint Rationalization <sup>2</sup>	\$	15.5	\$	3.7	\$	21.6	\$	3.8	
Complexity Reduction & Operational Excellence		1.5		6.7		3.2		6.8	
Acquisition & integration-related costs <sup>4</sup>		3.9		2.4		6.7		12.5	
Transition services costs related to previously divested businesses		4.7		12.9		10.2		25.7	
Other charges (gains)		2.0		(0.3)		6.0		(2.7)	
Selling, general and administrative	\$	27.6	\$	25.4	\$	47.7	\$	46.1	
Other, net <sup>5</sup>	s	(5.4)	\$	(10.3)	\$	(8.9)	\$	(17.3)	
Loss on sales of businesses	•	-	Ψ	(10.5)	Ψ	-	Ψ	7.6	
Asset impairment charge <sup>6</sup>						25.5		7.0	
		153.0		-				-	
Environmental charges'		153.8		-		153.8		-	
Restructuring charges		29.8	_	4.6		44.8	_	16.7	
(Loss) earnings from continuing operations before income taxes	\$	239.3	\$	71.1	\$	310.8	\$	177.9	

<sup>&</sup>lt;sup>2</sup> Footprint Rationalization costs in 2024 primarily relate to accelerated depreciation of manufacturing and distribution center equipment of \$24.7 million and other facility exit and reconfiguration costs of \$18.2 million. In 2023, transfers and closures of targeted manufacturing sites, including Fort Worth, Texas and Cheraw, South Carolina as previously announced in March 2023, resulted in accelerated depreciation of production equipment of \$37.7 million and non-cash asset write-downs of \$42.2 million (predominantly tooling, raw materials and WIP).

<sup>&</sup>lt;sup>3</sup> Strategic Sourcing & Operational Excellence costs in 2023 primarily relate to third-party consultant fees to provide expertise in identifying and quantifying opportunities to source in a more integrated manner and re-design in-plant operations following footprint rationalization, developing a detailed program and related governance, and assisting the Company with the implementation of actions necessary to achieve the related objectives.

<sup>&</sup>lt;sup>4</sup> Acquisition & integration-related costs primarily relate to the MTD and Excel acquisitions, including costs to integrate the organizations and shared processes, as well as harmonize key IT applications and infrastructure.

<sup>&</sup>lt;sup>5</sup> Includes deal-related costs, net of income related to providing transition services to previously divested businesses.

<sup>&</sup>lt;sup>6</sup> The \$25.5 million pre-tax asset impairment charge in 2024 related to the Infrastructure business.

<sup>&</sup>lt;sup>7</sup> The \$153.8 million pre-tax environmental charges in 2024 related primarily to a reserve adjustment for the non-active Centredale Superfund site as a result of regulatory changes and revisions to remediation alternatives.