



#### Annual Meeting of Shareholders April 20, 2016 Hartsville, South Carolina











#### Annual Meeting Agenda

- Approve 2015 Annual Meeting minutes
- Elect four members of the Board of Directors
- Ratify the selection of independent registered public accounting firm
- Advisory resolution to approve executive compensation
- Proposal relating to an amendment to articles of incorporation to declassify the Board of Directors and elect all directors annually
- Shareholder Proxy Access resolution





#### Annual Meeting of Shareholders April 20, 2016 Hartsville, South Carolina





#### State of Sonoco Jack Sanders President and Chief Executive Officer

### **Forward-looking Statements**

Consolidated financial results for 2014, 2013 and 2012 referenced in today's presentation have been restated to reflect adjustments with previously reported misstatements of the Company's Irapuato, Mexico, packaging center. Information on the restatements are available in the Company's 2014 Annual Report on Form 10-K/A.

In addition, today's presentation contains a number of forward-looking statements based on current expectations, estimates and projections. These statements are not guarantees of future performance and are subject to certain risks and uncertainties. Therefore, actual results may differ materially.

Information about the Company's use of non-GAAP financial measures, why management believes presentation of non-GAAP financial measures provides useful information to investors about the Company's financial condition and results of operations, and the purposes for which management uses non-GAAP financial measures is included in the Company's Annual Report and on the Company's website at sonoco.com.

Pursuant to the requirements of Regulation G, the Company has provided definitions of the non-GAAP measures discussed during this presentation as well as reconciliations of those measures to the most closely related GAAP measure on its website at sonoco.com.

This presentation does not constitute the solicitation of the purchase or sale of any securities.

# State of Sonoco is Strong

Grow and Optimize in a Divergent Global Economy



Base EBIT **\$231.6** 



Displa

#### Paper&Industrial Converted



	<u>2015</u>	<u>2014</u> *
Sales	\$1,730	\$1,9 <mark>0</mark> 2
Base EBIT	\$124.1	\$162.2

#### Protective Solutions



\$200.6

### 2015 Key Focus Areas Scorecard



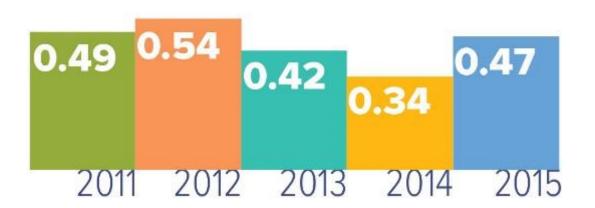
2015 Key Focus Areas Scorecard Sonoco's Safety Results Remain World-class

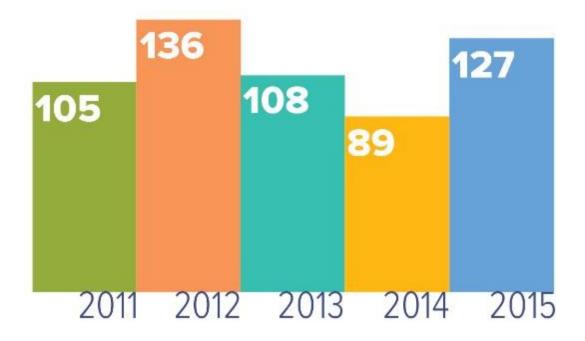


#### CORPORATE INJURY RATE

recordable injury rate

#### CORPORATE NUMBER OF INJURIES







Consumer Quality Improves; OTIF Remains Advantaged



#### SUMMARY ON-TIME, IN-FULL PERFORMANCE

percent





#### GROSS PROFIT (PERCENT OF SALES)

millions of dollars



<sup>\*</sup>Amounts have been restated to correct prior-year misstatements

2015 Key Focus Areas Scorecard Total Productivity Exceeds Target



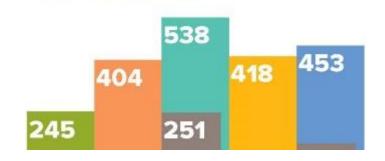
#### **YTD ACTUAL** millions of dollars



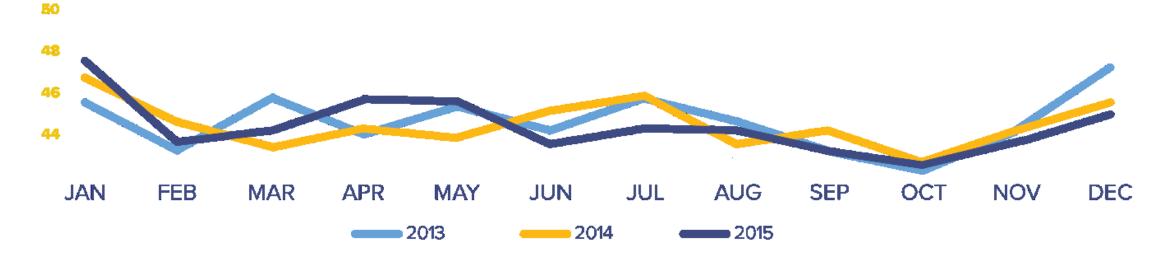
# 2015 Key Focus Areas Scorecard Cash Flow = Working Capital Near Target



CASH FLOW FROM OPERATIONS/ FREE CASH FLOW millions of dollars



CASH GAP DAYS January 2013 – December 2015



#### **2015 Key Focus Areas Scorecard** People: Talented, Engaged and Aligned



Forbes 2014 America's most TRUSTWORTHY COMPANIES

Aon Hewitt Top Companies for Leaders 2014



CR's 100 Best Corporate Citizens 2015

> 2015 Constituent MSCI Global Sustainability Indexes

Dow Jones Sustainability Indices In Colleboration with RobecoSAM (



MSCI 🋞

ROBECOSAM Sustainability Award Bronze Class 2016



How do you change a business model and innovate?



#### Sonoco Today

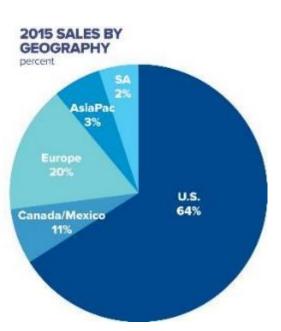
# re-envisioning SONOCO



SALES BY OPERATING SEGMENT percent of sales

> Paper and Industrial Converted 35% Protective Solutions 10%

Display and Packaging 12% Consumer Packaging 43%





## **Global Consumer Packaging and Services Strategy**



# Expand The Can

#### Integrated Sonoco/Weidenhammer Brand









#### Expand The Can Southeast Asia Growth





OMATO FLAVOUR

### Flexible Packaging Growth





# Flexible Packaging Growth







### **Rigid Plastics Growth**



#### Thermoforming



#### Injection Molding/ Extrusion



#### Blowmolding



# Introducing: Trubue<sup>™</sup> with FUSION Freshlock Technology<sup>™</sup>

Clearly, Uncanny.





#### Display and Packaging Growth Initiatives



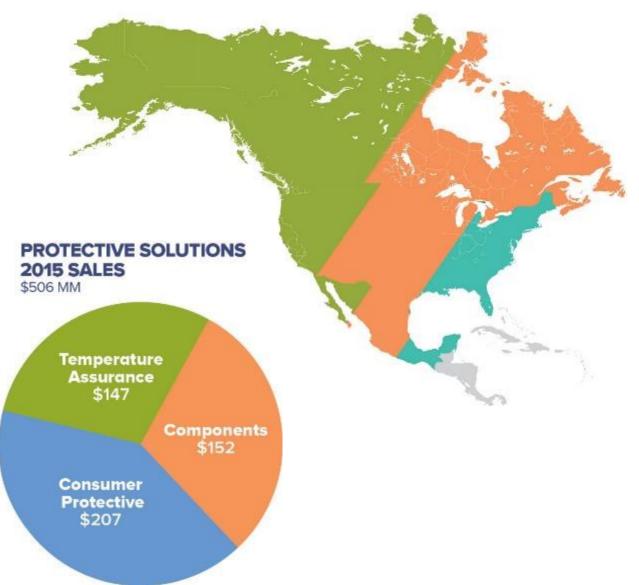






## **Protective Solutions Strategy**





### Grow – Components/Consumer Durables







### Grow – Sonoco ThermoSafe





### **Global Paper and Industrial Converted Products**





### **Global Paper** Optimization Strategy



Sonoco is the #1 player in URB production in North America.



# **Tubes and Cores**

#### **Optimization Strategy**



In North America and Europe combined, our team of tube and core scientists and engineers boasts a collective 550 years of industry experience.

#### Saluting years of STANDING STRONG

Sonotube<sup>®</sup> construction forms celebrated 70 years of Standing Strong in 2015.

Sonoco is a leader in the North American tube and core industry, with a market share of approximately 48%.



### **Our Priorities for 2016**

#### Grow

- Market Focused
- Achieve higher than market average growth

#### Margin Improvement

• Grow operating margins to 9% to 10%

#### Maximize Free Cash Flow Generation and Target Capital Deployment

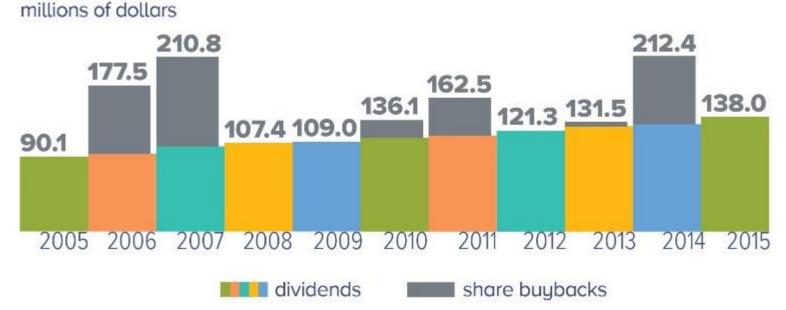
Grow core businesses while returning cash to shareholders

#### **Optimize the Portfolio**

- Grow targeted Consumer Packaging/Protective Solutions businesses
- Further shift the mix of businesses to Consumer

## **Capital Deployment Strategy**

- Target capital spending on profitable growth (\$200 million projected in 2016)
- Pursue accretive acquisitions in targeted growth areas Flexible Packaging and Protective Solutions
- Returning \$240 million in free cash flow in 2016 to shareholders
  - Increased dividends
  - Share repurchases at \$100 million



#### VIDENDS AND STOCK REPURCHASES

## **Cash Dividend Increased**

**Board Authorizes Increased Dividend** 



364th consecutive quarterly dividend paid

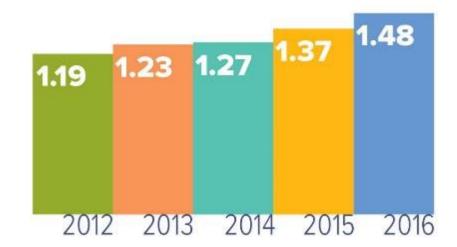
per year = 🛛



#### **CASH DIVIDEND PAID**

dollars per share

increase





# Questions