## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 4, 2024

#### PEABODY ENERGY CORPORATION

(Exac	t name of registrant as sp	ecified in its charte	r)
Delaware	1-16463	i	13-4004153
(State or other jurisdiction of incorporation)	(Commission File	: Number)	(I.R.S. Employer Identification No.)
701 Market Street, St. Louis, Missour	i		63101-1826
(Address of principal executive offices)			(Zip Code)
Registrant's tele	phone number, including	area code: (314)	342-3400
Check the appropriate box below if the Forregistrant under any of the following provis		o simultaneously sa	ntisfy the filing obligation of the
☐ Written communications pursuant to Ru	ale 425 under the Securities	es Act (17 CFR 230	0.425)
☐ Soliciting material pursuant to Rule 14a	1-12 under the Exchange	Act (17 CFR 240.14	4a-12)
☐ Pre-commencement communications pu	ırsuant to Rule 14d-2(b) ι	ınder the Exchange	Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pu	ursuant to Rule 13e-4(c) u	nder the Exchange	Act (17 CFR 240.13e-4(c))
Securitie	s registered pursuant to S	ection 12(b) of the	Act:
Title of each class	Trading Symbol(s)	Name of eac	ch exchange on which registered
Common Stock, par value \$0.01 per share	BTU	Nev	w York Stock Exchange
Indicate by check mark whether the registra 1933 (§230.405 of this chapter) or Rule 12b			
Emerging growth company □			
If an emerging growth company, indicate by for complying with any new or revised finar Act. □			

#### Item 7.01. Regulation FD Disclosure.

Mark A. Spurbeck, Executive Vice President and Chief Financial Officer of Peabody Energy Corporation (the "Company"), will be attending the Jefferies Institutional Investor Conference beginning on September 4, 2024. Mr. Spurbeck intends to share an overview of the Company's strategic focus, business developments, and recent trends. A copy of the slides that will be discussed during the presentation is attached as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference. These presentation materials should be read together with the information included in the Company's other filings with the Securities and Exchange Commission, including the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2023 and Quarterly Report on Form 10-Q for the quarter ended June 30, 2024.

The information set forth in and incorporated into this Item 7.01 of this Current Report on Form 8-K is being furnished pursuant to Item 7.01 of Form 8-K and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any of the Company's filings under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof and regardless of any general incorporation language in such filings, except to the extent expressly set forth by specific reference in such a filing. The filing of this Item 7.01 of this Current Report on Form 8-K shall not be deemed an admission as to the materiality of any information herein that is required to be disclosed solely by reason of Regulation FD.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No. Description of Exhibit

99.1 Investor Presentation dated September 4-5, 2024.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### PEABODY ENERGY CORPORATION

September 4, 2024

By: /s/ Scott T. Jarboe

Name: Scott T. Jarboe

Title: Chief Administrative Officer and Corporate Secretary



## **Jefferies Institutional Investor Conference**



## **Disclosure Regarding Forward-Looking Statements**



This presentation contains forward-looking statements within the meaning of the securities laws. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. They often include words or variation of words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," "projects," "forecasts," "targets," "would," "will," "should," "goal," "could" or "may" or other similar expressions. Forward-looking statements provide management's or the Board's current expectations or predictions of future conditions, events or results. All statements that address operating performance, events, or developments that may occur in the future are forward-looking statements, including statements regarding the shareholder return framework, execution of Peabody's operating plans, market conditions, reclamation obligations, financial outlook, potential acquisitions and strategic investments, and liquidity requirements. They may include estimates of sales and other operating performance targets, cost savings, capital expenditures, other expense items, actions relating to strategic initiatives, demand for the company's products, liquidity, capital structure, market share, industry volume, other financial items, descriptions of management's plans or objectives for future operations and descriptions of assumptions underlying any of the above. All forward-looking statements speak only as of the date they are made and reflect Peabody's good faith beliefs, assumptions and expectations, but they are not guarantees of future performance or events. Furthermore, Peabody disclaims any obligation to publicly update or revise any forward-looking statement, except as required by law. By their nature, forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. Factors that might cause such differences include, but are not limited to, a variety of economic, competitive, and regulatory factors, many of which are beyond Peabody's control, that are described in Peabody's periodic reports filed with the SEC including its Annual Report on Form 10-K for the fiscal year ended Dec. 31, 2023 and Quarterly Report on Form 10-Q for the guarter ended Jun. 30, 2024 and other factors that Peabody may describe from time to time in other filings with the SEC. You may get such filings for free at Peabody's website at www.peabodyenergy.com. You should understand that it is not possible to predict or identify all such factors and, consequently, you should not consider any such list to be a complete set of all potential risks or uncertainties.

### **Peabody – The Investment Thesis**



Peabody is committed to increasing shareholder value through a balanced approach of maximizing shareholder returns and investing in the development of the Centurion premier met coal project

- Proven commitment to shareholder returns
  - Allocated nearly \$600 million primarily through buybacks since restarting the shareholder return program Q2 2023
  - Continuing commitment to return 65-100% of free cash flow
- Unique diversified portfolio offers unmatched option value in all three segments
  - 2022/2023 Segment Adjusted EBITDA<sup>(1)</sup> contributions weighted:
    - ~40% Seaborne Thermal
    - ~40% Seaborne Metallurgical
    - ~20% U.S. Thermal
- Developing Centurion, Australian hard coking coal growth project with average production of 4.7 million tons, 1<sup>st</sup> quartile cost production and mine life of 25+ years
- U.S. thermal coal segments generate substantial free cash flow and are some of the lowest-cost, most competitive coal assets
  in the U.S.
- Strong and resilient balance sheet
  - No secured debt and 100% funded global reclamation obligations

<sup>(1)</sup> Adjusted EBITDA is a non-GAAP financial measure. Refer to the definitions and reconciliations to the nearest GAAP measures in the appendix

## Peabody Quick Facts<sup>1</sup>





TRIFR<sup>2</sup>

1.18



**EMPLOYEES** 

~5,400



ACRES RESTORED

~3,200



**COUNTRIES SERVED** 

20

2023 ADJUSTED EBITDA<sup>3</sup>

\$1.4 Billion



2023 TONS SOLD

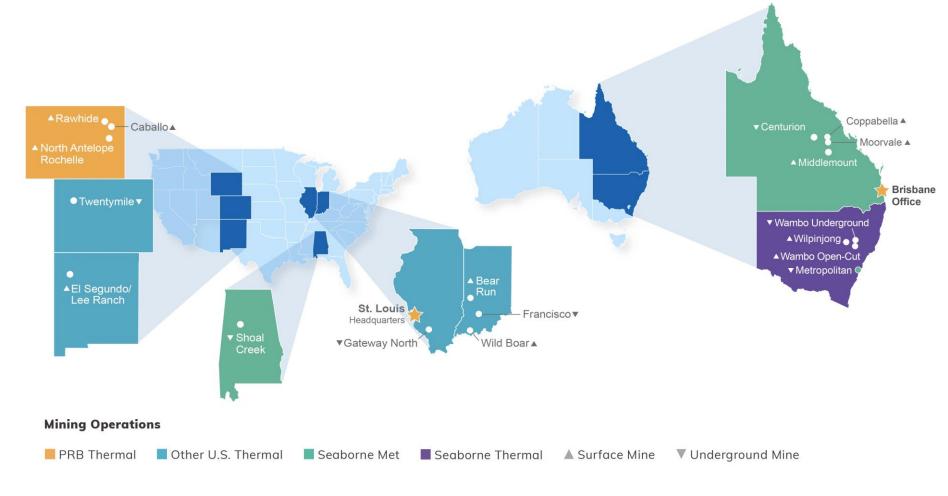
#### 126 Million

Seaborne Thermal: 16M tons Seaborne Met: 7M tons U.S. Thermal: 103M tons



2023 REVENUE

\$4.9 Billion



<sup>1</sup> All statistics are for the year ended December 31, 2023.

<sup>2</sup> Total Recordable Incident Frequency Rate ('TRIFR') equals recordable incidents per 200,000 hours worked; MSHA reported total U.S. TRIFR for 2023 of 2.72

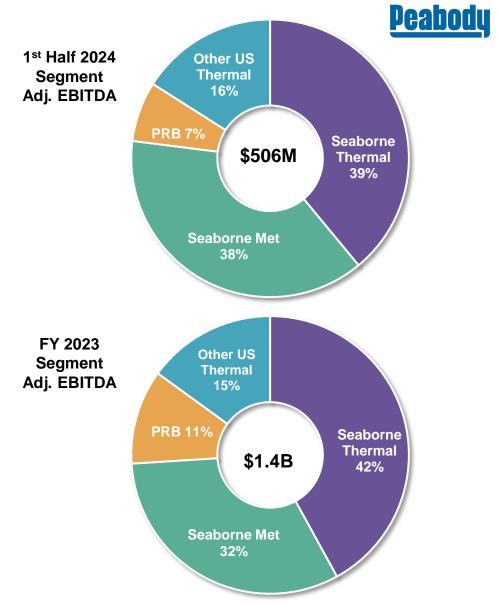
<sup>3</sup> Adjusted EBITDA is a non-GAAP financial measure. Refer to the definitions and reconciliations to the nearest GAAP measures in the appendix.

## **Portfolio Diversity and Financial Strength**

- Global scale and diversification in most attractive regions
- Segment Adjusted EBITDA of \$506 million for the first half of 2024, on revenue of more than \$2 billion
- Proven consistent operating results in the United States and Australia
- Higher volumes expected in second half of 2024

#### Unrecognized option value in all segments:

- Seaborne Met: Global diversified portfolio is well positioned to capitalize on a supply-constrained market with expanding demand in Asia
- Seaborne Thermal: Australian operations serve expanding coal generation markets in Asia
- U.S. Thermal: Operations continue to generate substantial free cash flows with low capital requirements in a time of U.S. electric grid instability



<sup>(1)</sup> Adjusted EBITDA of \$470 million for first half of 2024 includes (\$36) million in Corporate and Other. Segment Adjusted EBITDA is a non-GAAP financial measure. Refer to the definitions and reconciliations to the nearest GAAP measure in the appendix

## Peabody's Financial Strategy to Maximize Shareholder Value



#### **Free Cash Flow Generation**

 Generated \$1.8 billion of Free Cash Flow<sup>(1)</sup> for two years ended 2023

#### **Balance Sheet Resiliency**

No Secured Debt

Reclamation Fully Funded

- Repaid all secured debt
- Funded 100% of final global reclamation obligations -\$720 million
- Positioned to execute strategy through volatile price cycles

#### **Capital Allocation**

Shareholder Returns

Reinvest in the Portfolio

- Allocated nearly \$600 million to shareholders returns
- Allocated over \$600 million to develop Centurion to 1<sup>st</sup> Longwall coal (inclusive of Wards Well acquisition)

<sup>(1)</sup> Free Cash Flow is a non-GAAP financial measure. Refer to the definitions and reconciliations to the nearest GAAP measures in the appendix

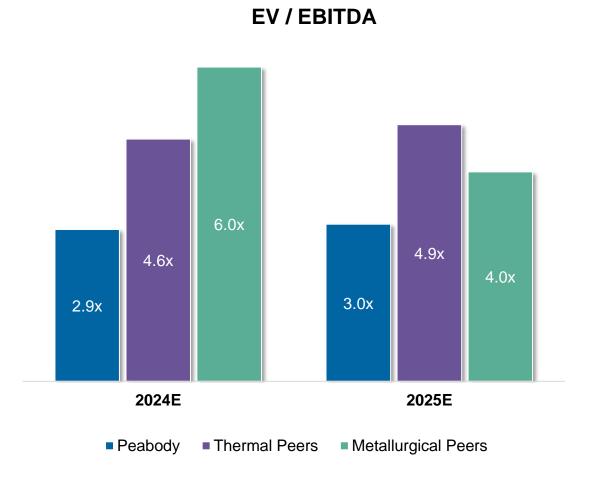
## **Peabody Undervalued Relative to Peers**



 Broad product and market diversification provides unparalleled optionality

	Total Reserve	2024e Production
Seaborne Thermal	160 million tons	16 million tons
Seaborne Metallurgical	285 million tons	7.4 million tons
U.S. Thermal	1.8 billion tons	93.5 million tons

- Premium hard coking coal growth project in Australia which is expected to add ~4.7 million saleable tons to annual production
  - ✓ Reweights segment adjusted EBITDA to > 50% metallurgical coal
- Allocated ~\$600 million to shareholder returns
  - √ ~\$430 million of share buybacks completed + \$100 million announced August
  - √ ~\$60 million of cumulative quarterly cash dividends



Source: Latest public company filings, IBES consensus estimates and FactSet market data as of 30-June-2024 | Note: Debt calculations for Enterprise Value (EV) include unaffected asset retirement obligations and accrued pensions and other post-retirement benefit costs. Levered Free Cash Flow (FCF) is defined as the residual cash belonging to equity holders after deducting operating costs, reinvestments, and debt obligations. EBITDA adjusted for asset retirement obligations and pension / OPEB periodic costs / benefits. Market cap calculated on fully dilutive shares outstanding.



# **Centurion Mine Complex: Growth Project**



## **Centurion: A World Class Asset & Organic Investment**



**NPV** 

\$1.6B

At 08/2024 excludes \$375M of previous capex **NPV/Share** 

\$12.80/share

~125.9 million shares

**IRR** 

~25%

**Total project return** 

Adj. EBITDA Margin

~45%

LOM average

Capex

\$489M

to 1st Longwall production

**FOB Cost** 

~\$105/Short ton

LOM average

## **Centurion Mine Complex: Organic Growth Project**



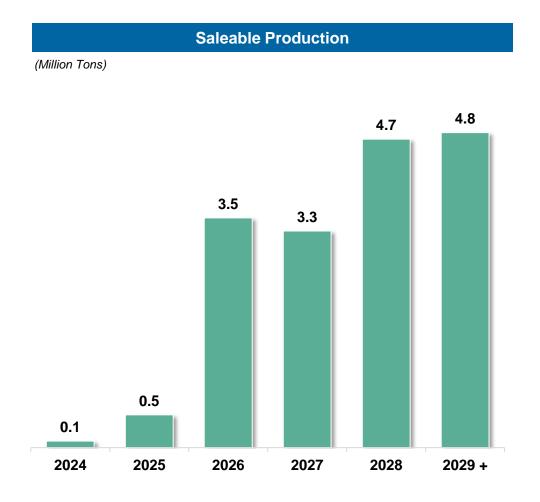
Major Project Stages & Milestones	Completed/Estimated
First Development Coal	June 2024
Second Continuous Miner ~140 Employees on site	July 2024
CHPP Refurbished	Q4 2024
First Coal Shipped	Q4 2024
Third Continuous Miner	Q4 2024
~300 Employees	2025
~400 Employees	2026
First Longwall Coal	March 2026

- An established cornerstone of tier one premium hard coking coal mine complex utilizing \$1.0+ billion of existing infrastructure and equipment
- Mine life of 25+ years with ~140 million ton integrated mine plan
- Further weights Peabody's long-term cash flows toward premium hard coking coal when longwall production begins in 2026
- Enables Peabody to meet the increasing demand in the market for premium low vol coking coal, which is an essential ingredient in the production of steel, making it one of the most widely used industrial materials on earth

## **Centurion: Project Summary**



Description	Integrated Mine Plan including Wards Well Deposit
Reserves	GM Seam: ~140 million tons
Product	Premium Low Vol Hard Coking Coal
LOM Production	~4.7 million saleable tons average per year
First Coal	<ul> <li>Development – June 2024</li> <li>Shipment – Expected December 2024</li> <li>Longwall – Expected March 2026</li> </ul>
Capital Expenditures	<ul> <li>To 1<sup>st</sup> Longwall Production in 2026: \$489M</li> <li>To 1<sup>st</sup> Longwall Production at Wards Well in 2029: \$430M</li> </ul>
Costs	~\$105/ton (includes royalties) LOM average
Project Returns <sup>1</sup>	~25 percent at ~\$210/metric tonne LV PHCC price



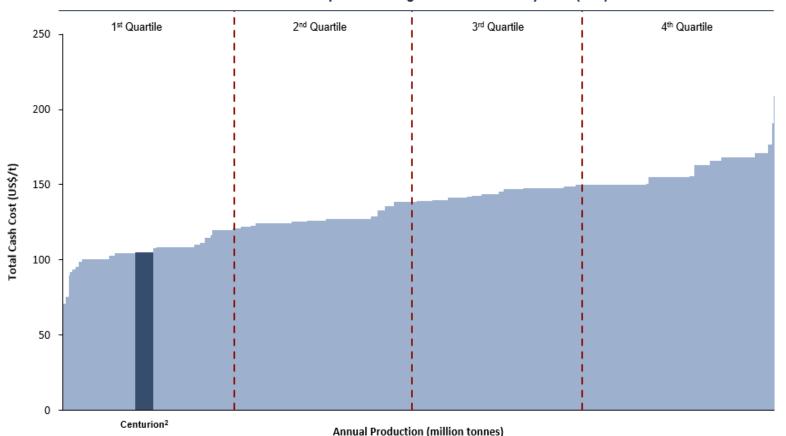
Note: All values in real \$ and short tons.

## Seaborne Metallurgical Coal Cash Cost Curve



#### Centurion strengthens Peabody's position in the Australian seaborne met coal market





- Exporting through the major demand node of the Port of Hay Point and the Dalrymple Bay Coal Terminal (DBCT)
- All surface logistics infrastructure is in place
- Loaded trains will travel 217km to the Port of Hay Point and loads onto conveyor and onto stockpiles at DBCT
- Shipping of coal to customers will take place on an ocean-going vessel, often shared with other coal suppliers
- The port and rail are also used by our existing operations Coppabella, Moorvale, and Middlemount

<sup>&</sup>lt;sup>1</sup> Cash cost based on Wood Mackenzie nominal 2024 values for Australian metallurgical coal operations at US\$210 per tonne/FOB and 0.72 USD/AUD FX rate (excluding safeguard costs)

<sup>&</sup>lt;sup>2</sup> Average saleable coal from start of LW production (Mt)

## **Centurion Will Price Favorably Amongst the Highestgrade Coals in the Market**



#### Centurion Quality is Perfect Balance of High Coal Reactivity and Coke Strength



#### Very high coke strength

+68 CSR means highly productive coke



#### Very low ash for premium coking coal

- Less than 10% ash, increasingly rare



#### Low sulphur

Supports steel mills to meet strict environmental standards



#### Low phosphorus

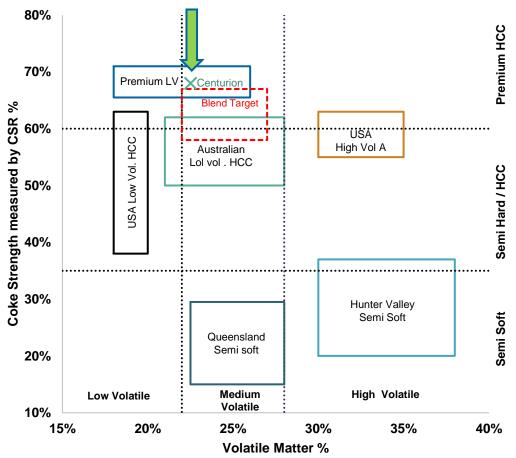
Improves steel quality, lowers steel cost



#### Very high fluidity for premium coking coal

- Enabler for blending and lowering coke cost





Illustrative

## **Centurion – Organic Growth with a World-Class Asset**



### **KEY TAKEAWAYS**

Peabody's organic investment plan to maximize shareholder value with Centurion growth project



Provides Peabody's shareholders exposure to increasing demand for hard coking coal



Premier large-scale hard coking coal asset with Australia geographical proximity to Asian demand



~\$1.6B NPV / ~25% IRR



~4.7M Saleable tons per year beginning in 2026 at cost of ~\$105 per ton



Mine Life 25+ years





## **Market Overview**



## **Supply Side Response Limited Due to High Barriers to Entry**



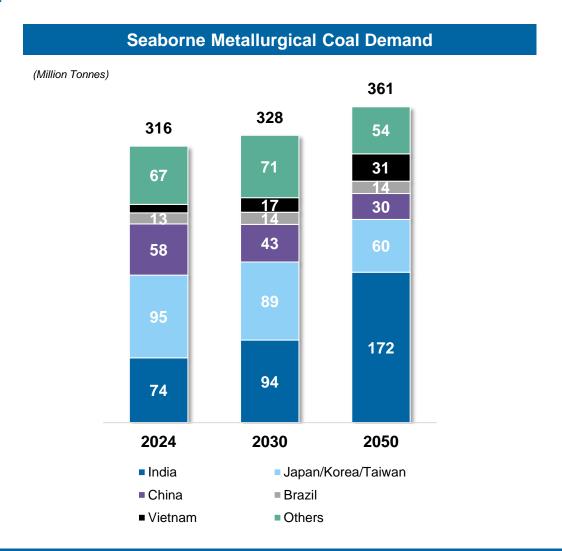


### **Seaborne Met Coal Demand Growing**



#### Supply Response Constrained - Organic Centurion Development

- China's rapid urbanization drove met coal consumption growth the last 15 years; India is projected to drive the next ~25 years and was the growth story of 2023
- Australia projected to continue to dominate seaborne met coal supply, advantaged by high-quality products, low-cost operations and proximity to demand centers
- Most new met coal supply projections are from restarts and expansions; greenfield projects face ongoing challenges
- Restart of Centurion significantly increases Peabody's premium HCC production profile

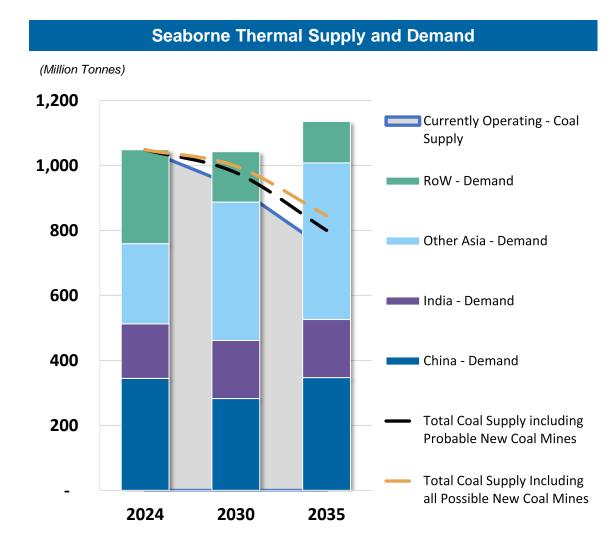


Source: The graph was obtained from Wood Mackenzie Long Term Outlook (November 2023)

## Seaborne Thermal Coal Demand – New Supply Required



- Demand is projected to exceed installed and probable supply through the 2030s
- Operating resources are in decline and could fall well short of forecast demand
- China's growth in '23 suggests potential for China's seaborne demand to exceed forecasts
- Peabody's seaborne thermal coal portfolio well positioned to serve Asia-centric demand
- Seaborne thermal coal pricing has reverted towards cost levels of higher cost producers



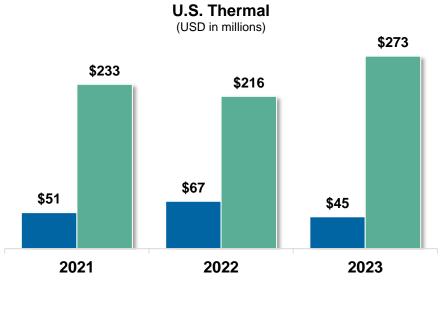
Source: Supply data from Wood Mackenzie Long Term Outlook (November 2023) and demand data from EIA International Energy Outlook 2023.

## **U.S. Thermal – Consistent Free Cash Flow in the Segment**



#### Our U.S. Thermal platform continues to demonstrate strong positive margins and free cash flows

- The U.S. thermal operations shipped 19.5 million tons and realized an Adjusted EBITDA margin of \$2.73 per ton in the second quarter 2024, after shipping 21.9 million tons at an Adjusted EBITDA margin of \$2.88 per ton in the first quarter
- For the first half of 2024, our U.S. thermal mines have produced \$116 million of adjusted EBITDA, while requiring only \$17.7 million of capital
- Segment Adjusted EBITDA and Segment Free Cash Flow up ~20% over last 3 years despite lower volumes, resulting in cumulative Segment Free Cash Flow of \$722 million



- Adjusted Capital Expenditures Segment Free Cash Flow
- Twentymile accepted in the Atlantic seaborne thermal market as quality is comparable to Russia,
   Colombia, and South Africa coals with less political / execution risk
- El Segundo/Lee Ranch signed a new, long-term coal supply agreement through 2031 extending the life
  of the mine

<sup>(1)</sup> Adjusted EBITDA Margin per Ton is an operating/statistical measure equal to Adjusted EBITDA by segment divided by segment tons sold. Adjusted EBITDA, Segment Free Cash Flow and Adjusted Capital Expenditures are non-GAAP financial measures Refer to the definitions and reconciliations to the nearest GAAP measures in the appendix.

## **U.S. Policy/EPA Regulations**

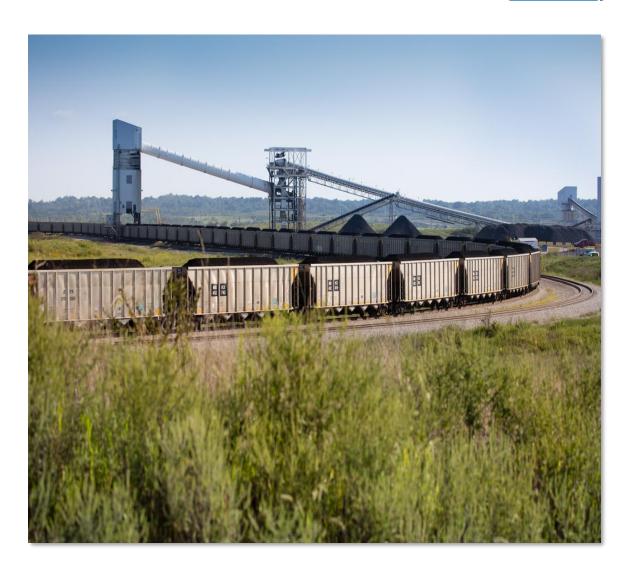
## **Peabody**

#### **Proposed EPA Regulations:**

- In April, the EPA released its Clean Power Plan 2.0 which will accelerate the retirement of well-functioning coal plants necessary for baseload power across the country
- Recent US Supreme Court rulings on Chevron deference and Major Questions Doctrine should support credible legal challenges
- Taking into account announced coal retirements, more than 100,000 MW of coal-fired generation are at risk of premature retirement because of these new policies (1)

#### Peabody's response:

- Peabody believes a diverse energy mix, including coal, helps to ensure grid reliability and energy security and affordability.
- While these proposed rules remain a concern, it is important to recognize that approximately 80% of our Adjusted EBITDA is derived from our Seaborne Thermal and Met segments



(1) "America's Power Stresses Importance of Dispatchable Resources" - America's Power (americaspower.org)



## **Sustainability**



## **ESG** to Create Long-Term Stakeholder Value



#### **Environmental**



- Funded 100% of final global reclamation obligations \$720 million
- Targets for greenhouse gas reduction, land reclamation and environmental compliance
- Collaborating with stakeholders on a pipeline of projects aimed at reducing emissions and creating future carbon offsets

#### **Social**



- Safety is our first value and leading measure of excellence
- Strive for diversity of backgrounds, thoughts and experiences with inclusive workplaces
- Significant contributions to regions through taxes, fees and royalties
- Support research initiatives in low emissions projects including the University of Wyoming School of Energy Resources and Washington University in St. Louis Consortium for Clean Coal.

#### **Governance**



- Focus on good governance, strategy and management, with integrity embedded in culture
- Independent Board Chair and committees
- Management compensation aligns with stockholders, and incorporates ESG metrics

## **Commitment to Sustainability and ESG**



First incremental target
was to reduce our Scope 1
and Scope 2 GHG
emissions by

15%

by 2026 from 2018 base

- Achieved in 2024
- Further targets to be announced later in the year

- We strive to be the coal producer of choice
- We align our sustainability strategy to the expectations of our customers and stakeholders
- We are positioned to create further value by reducing emissions at our operations
- We will set further incremental, measurable and achievable targets to meet our goals, including our net-zero emission ambitions

## **Peabody Development**



#### Opportunity to Create Additional Value with Our Existing Assets

- Met Coal Resources: 715 million tons of measured and indicated resources at 12/31/2023
  - Opportunity: redevelopment of Centurion Mine, metallurgical coal deposit
- Methane Gas: 60,000+ tons per year
  - Opportunity: capture methane from underground facilities
  - Potential sale for energy generation
- Land: 165,000+ acres available
  - In Q2 2024, we sold 4,000 acres in Sullivan County, Indiana for ~\$11M in one of the largest land conservations transactions in recent history
  - Opportunity: develop solar energy and storage projects
  - Potential for carbon capture and underground storage
- Water: 38 million gallons managed per day
  - Opportunity: develop pumped hydro generation



Joint venture – 50% owned by Peabody

Pursue development of over ~3.8 GW of utility-scale solar PV and ~1.8 GW of battery storage

Eleven potential sites on large tracts of land on or near previous coal mining operations in Indiana and Illinois



## **Appendix Materials**



### **2024 Guidance Table**



#### **Segment Performance**

2024	Full	Vaar

	Total Volume (millions of short tons)	Priced Volume (millions of short tons)	Priced Volume Pricing per Short Ton	Average Cost per Short Ton
Seaborne Thermal	15.7 - 16.2	12	\$65.09	\$45.00 - \$50.00
Seaborne Thermal (Export)	9.8 - 10.3	6.2	\$101.93	NA
Seaborne Thermal (Domestic)	5.9	5.9	\$26.30	NA
Seaborne Metallurgical	7.2 - 7.6	3.7	\$158.00	\$118.00 - \$128.00
PRB U.S. Thermal	75 - 82	85	\$13.70	\$11.75 - \$12.50
Other U.S. Thermal	14.5 - 15.5	15.2	\$54.20	\$41.00 - \$45.00

#### Other Annual Financial Metrics (\$ in millions)

	2024 Full Year
SG&A	\$90
Total Capital Expenditures	\$375
Major Project Capital Expenditures	\$235
Sustaining Capital Expenditures	\$140
ARO Cash Spend	\$50

#### **Supplemental Information**

Seaborne Thermal	~50% of unpriced export volumes are expected to price on average at Globalcoal "NEWC" levels and ~50% are expected to have a higher ash content and price at 80-95% of API 5 price levels.
Seaborne Metallurgical	On average, Peabody's metallurgical sales are anticipated to price at 70-80% of the premium hard-coking coal index price (FOB Australia).
	PRB and Other U.S. Thermal volumes reflect volumes priced at June 30, 2024. Weighted average quality for the PRB segment 2024 volume is approximately 8670 BTU.

Certain forward-looking measures and metrics presented are non-GAAP financial and operating/statistical measures. Due to the volatility and variability of certain items needed to reconcile these measures to their nearest GAAP measure, no reconciliation can be provided without unreasonable cost or effort.

## **Seaborne Met Segment Operations Overview**

## <u>Peabody</u>

Strategic
Advantage:
Multiple locations and products, positioned to serve Asia Pacific and

Atlantic market

#### **Metropolitan Mine**

Production: 2.2 million tons
Reserves: 10 million tons
Type: Underground - Longwall

Product: Semi-hard (65%), PCI (25%), Thermal (10%)

Port: Port Kembla Coal Terminal (PKCT) Location: New South Wales, Australia



#### **CMJV (Coppabella Mine and Moorvale Mine)**

Production: 4.4 million tons Reserves: 26 million tons

Type: Surface - Dragline, Dozer/Cast, Truck/Shovel

Product: Premium Low Volatile PCI

Port: Dalrymple Bay Coal Terminal (DBCT)

Location: Queensland, Australia



#### **Shoal Creek Mine**

Production: 0.6 million tons
Reserves: 17 million tons
Type: Underground - Longwall
Product: Coking – High Vol A

Port: Barge coal to McDuffie Terminal (Mobile, AL)

Location: Alabama



## **Seaborne Thermal Segment Operations Overview**

<u>Peabody</u>

Strategic
Advantage:
High margin
operations positioned
to serve Asia Pacific
market

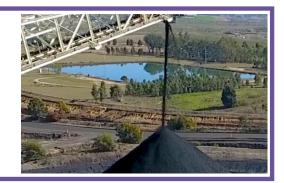
#### **Wilpinjong Mine**

Production: 12.0 million tons (export and domestic)

Reserves: 57 million tons

Type: Surface - Dozer/Cast, Truck/Shovel
Product: Export (5,000-6,000 kcal/kg NAR)
Port: Newcastle Coal Infrastructure Group (NCIG)
and Port Waratah Coal Services (PWCS)

Location: New South Wales, Australia



#### Wambo Open-Cut

Production: 2.6 million tons Reserves: 25 million tons Type: Surface - Truck/Shovel

Product: Premium Export (~6000 kcal/kg NAR)

Port: NCIG and PWCS

Location: New South Wales, Australia



#### **Wambo Underground**

Production: 1.2 million tons
Reserves: 4 million tons
Type: Underground - Longwall

Product: Premium Export (~6000 kcal/kg NAR)

Port: NCIG and PWCS

Location: New South Wales, Australia



## **PRB Segment**

## **Operations Overview**

<u>Peabody</u>

Strategic
Advantage:
Low-cost operations,
largest producer,
significant reserves,
shared resources,
technologies

#### North Antelope Rochelle Mine (NARM)

Production: 62.0 million tons Reserves: 1,364 million tons

Type: Surface - Dragline, Dozer/Cast, Truck/Shovel Product: Sub-Bit Thermal (~8,800 BTU/lb, <0.50 lbs

SO2) Rail: BNSF and UP Location: Wyoming



#### **Caballo Mine**

Production: 15.3 million tons Reserves: 180 million tons

Type: Surface - Dozer/Cast, Truck/Shovel

Product: Sub-Bit Thermal (~8,500 BTU/lb, 0.80 lbs.

SO2)

Rail: BNSF and UP Location: Wyoming



Production: 9.8 million tons Reserves: 90 million tons

Type: Surface - Dozer/Cast, Truck/Shovel Product: Sub-Bit Thermal (~8,200-8,300 BTU/lb,

0.85 lbs. SO2)

Rail: BNSF

Location: Wyoming



## Other U.S. Thermal Segment Operations Overview

<u>Peabody</u>

Strategic
Advantage:
Located
to serve regional
customers in high coal
utilization regions

#### **Bear Run Mine**

Production: 5.5 million tons Reserves: 72 million tons

Type: Surface - Dragline, Dozer/Cast, Truck/Shovel Product: Thermal ~11,000 Btu/lb, 4.5 lbs. SO2 Rail: Indiana Railroad to Indiana Southern / NS and

CSX Location: Indiana



#### **Wild Boar Mine**

Production: 1.9 million tons Reserves: 13 million tons

Type: Surface - Dragline, Dozer/Cast, Truck/Shovel Product: Thermal ~11,000 Btu/lb, 5.0 lbs. SO2

Rail: NS or Indiana Southern

Location: Indiana

#### Francisco Underground

Production: 2.0 million tons Reserves: 5 million tons

Type: Underground - Continuous Miner

Product: Thermal ~11,500 Btu/lb, 6.0 lbs. SO2

Rail: NS

Location: Indiana



## Other U.S. Thermal Segment Operations Overview (continued)





#### **Gateway North Mine**

Production: 2.5 million tons Reserves: 26 million tons

Type: Underground – Continuous Miner Product: Thermal ~11,000 Btu/lb, 5.4 lbs. SO2

Rail: UP

Location: Illinois



#### **Twentymile Mine**

Production: 1.3 million tons Reserves: 9 million tons

Type: Underground – Longwall

Product: Thermal ~11,200 Btu/lb, 0.80 lbs SO2

Rail: UP

Location: Colorado



#### El Segundo / Lee Ranch Mine

Production: 3.4 million tons Reserves: 11 million tons

Type: Surface - Dragline, Dozer/Cast, Truck/Shovel

Product: Thermal ~9,250 Btu/lb, 2.0 lbs SO2

Rail: BNSF

Location: New Mexico

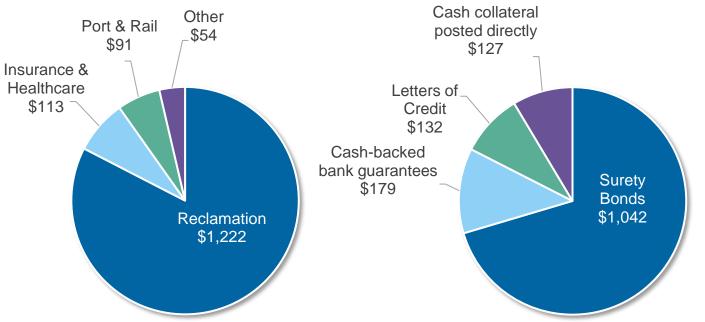


## **Long-Term Bonding Obligations**



Financial Performance Obligations As of June 30, 2024 (\$ in Millions)





- Approximately \$1.5 billion in financial performance obligations, primarily relating to reclamation obligations in the U.S and Australia
  - \$1.2 billion relates directly to reclamation with the remaining ~\$0.3 billion related to other obligations such as retiree healthcare, insurance and port & rail performance obligations
- Majority of the obligations are met through the surety program, which exceeds \$1.0 billion in total bonds outstanding (primarily in the U.S.)
- In Australia, the obligations have been met primarily with cash collateral posted directly to regulators and cash-backed bank guarantee facilities



		r Ended 31, 2021		ar Ended . 31, 2022		ear Ended c. 31, 2023		arter Ended ar. 31, 2024	Quarter Ende			onths Ended . 30, 2024
Tons Sold (In Millions)	Dec.	31, 2021	Dec	. 31, 2022	De	c. 31, 2023	IVIC	ar. 31, 2024	Juli. 30, 2024	<u> </u>	Juli	. 30, 2024
Seaborne Thermal						15.5		4.0	4	.1		8.1
Seaborne Metallurgical						6.9		1.4	2	.0		3.4
Powder River Basin						87.2		18.7	15	.8		34.5
Other U.S. Thermal						16.2		3.2	3	.7		6.9
Total U.S. Thermal						103.4		21.9	19	.5		41.4
Corporate and Other						0.4		0.1	-			0.1
Total						126.2		27.4	25	.6		53.0
Revenue Summary (In Millions)												
Seaborne Thermal					\$	1,329.7	\$	283.9	\$ 307	.5	\$	591.4
Seaborne Metallurgical						1,301.9		247.0	294	.3		541.3
Powder River Basin						1,198.1		254.1	221	.9		476.0
Other U.S. Thermal						888.2		191.6	202	.0		393.6
Total U.S. Thermal						2,086.3		445.7	423	.9		869.6
Corporate and Other						228.8		7.0	16	.3		23.3
Total					\$	4,946.7	\$	983.6	\$ 1,042	.0	\$	2,025.6
Total Reporting Segment Costs Summary (In Millions) (1)												
Seaborne Thermal					\$	752.9	\$	190.1	\$ 203	.1	\$	393.2
Seaborne Metallurgical						863.8		198.7	231	.5		430.2
Powder River Basin						1,044.4		237.7	204	.1		441.8
Other U.S. Thermal						680.7		145.1	166	.6		311.7
Total U.S. Thermal						1,725.1		382.8	370	.7		753.5
Corporate and Other						11.6		27.5	(8	.4)		19.1
Total					\$	3,353.4	\$	799.1	\$ 796	.9	\$	1,596.0
Adjusted EBITDA (In Millions) (2)												
Seaborne Thermal	<u> </u>	353.1	\$	647.6	\$	576.8	\$	93.8	\$ 104	.4	\$	198.2
Seaborne Metallurgical, Excluding Shoal Creek Insurance Recovery		178.2		781.7		438.1		48.3	62	.8		111.1
Shoal Creek Insurance Recovery - Business Interruption		-		-		-		-	80	.8		80.8
Seaborne Metallurgical		178.2	-	781.7		438.1		48.3	143	.6		191.9
Powder River Basin		134.9		68.2		153.7		16.4	17	.8		34.2
Other U.S. Thermal		164.2		242.4		207.5		46.5	35	.4		81.9
Total U.S. Thermal		299.1		310.6		361.2		62.9	53	.2		116.1
Middlemount		48.2		132.8		13.2		(0.8)	1	.9		1.1
Resource Management Results (3)		6.9		29.3		21.0		4.4	9	.9		14.3
Selling and Administrative Expenses		(84.9)		(88.8)		(90.7)		(22.0)	(22			(44.1)
Other Operating Costs, Net (4)		116.1		31.5		44.3		(26.1)	18	-		(7.3)
Adjusted EBITDA (2)	\$	916.7	\$	1,844.7	\$	1,363.9	\$	160.5	\$ 309	_	\$	470.2
nitions and factnates on clides 27		3 20.7	<u> </u>	1,044.7	<u> </u>	2,303.3	<u> </u>	100.5	<del>y</del> 303	<u>··</u>	<u> </u>	-,,,,,

Note: Refer to definitions and footnotes on slides 37.



Depreciation, Depletion and Amortization   308.7   317.6   321.4   79.8   82.9   16.7			ar Ended 31, 2021		ar Ended . 31, 2022	_	ear Ended c. 31, 2023		r. 31, 2024		n. 30, 2024	-	onths Ended 30, 2024
Depreciation, Depletion and Amortization   308.7   317.6   321.4   79.8   82.9   16.7		¢	3 <i>1</i> 7 <i>1</i>	¢	1 217 <i>/</i> l	¢	816 N	¢	<i>1</i> 5.7	¢	210 8	¢	256.5
Asset Retirement Obligation Expenses		Ų		Ą	· ·	Ų		Ą		Ų		Ą	162.7
Restructuring Charges         8.3         2.9         3.3         0.1         0.1         0.0           Asset Impairment         -         11.2         2.0         -         -         -         -           Provision for NARM and Shoal Creek Losses         -         -         -         4.09         1.8         1.9         - <td></td> <td>25.8</td>													25.8
Asset Impairment Provision for NARM and Shoal Creek Losses Shoal Creek Insurance Recovery - Property Damage Changes in Deferred Tax Asset Valuation Allowance and Reserves and Amortization of Basis Difference Related to Equity Affiliates (33.8) (2.3) (1.6) (0.4) (0.3) (0.5) Interest Expense, Net of Capitalized Interest Net (Gain) Loss on Early Debt Extinguishment (33.2) 57.9 8.8													0.2
Provision for NARM and Shoal Creek Losses Shoal Creek Insurance Recovery - Property Damage Changes in Deferred Tax Asset Valuation Allowance and Reserves and Amortization of Basis Difference Related to Equity Affiliates  (33.8) (33.8) (23) (1.6) (0.4) (0.3) (0.3) (0.4) (0.3) (0.5) (0.4) (0.3) (0.5) (0.4) (0.3) (0.5) (0.4) (0.5) (0.4) (0.3) (0.5) (0.4) (0.5) (0.4) (0.3) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.4) (0.5) (0.5) (0.4) (0.4) (0.5) (0.4) (0.4) (0.5) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4) (0.4) (0.4) (0.4) (0.5) (0.4)			-						-		-		-
Shoal Creek Insurance Recovery - Property Damage	•		_		-				1.8		1.9		3.7
Basis Difference Related to Equity Affiliates   (33.8)   (2.3)   (1.6)   (0.4)   (0.3)   (0.3)   (0.4)   (0.3)   (0.4)   (0.1)   (0.4)   (0.			-		-		-		-				(28.7)
Interest Expense, Net of Capitalized Interest	Changes in Deferred Tax Asset Valuation Allowance and Reserves and Amortization of												
Net (Gain) Loss on Early Debt Extinguishment	Basis Difference Related to Equity Affiliates		(33.8)		(2.3)		(1.6)		(0.4)		(0.3)		(0.7)
Interest Income   (6.5) (18.4) (76.8) (19.2) (16.8) (36   Net Mark-to-Market Adjustment on Actuarially Determined Liabilities (43.4) (27.8) (0.3)	Interest Expense, Net of Capitalized Interest		183.4		140.3		59.8		14.7		10.7		25.4
Net Mark-to-Market Adjustment on Actuarially Determined Liabilities (43.4) (27.8) (0.3)	Net (Gain) Loss on Early Debt Extinguishment		(33.2)		57.9		8.8		-		-		-
Unrealized Losses (Gains) on Derivative Contracts Related to Forecasted Sales  115.1 35.8 (159.0)	Interest Income		(6.5)		(18.4)		(76.8)		(19.2)		(16.8)		(36.0)
Unrealized Losses (Gains) on Foreign Currency Option Contracts   7.5   2.3   (7.4)   5.7   (2.4)   3.5   (2.5)   (2.5)   (2.7)   (2.6)   (2.	Net Mark-to-Market Adjustment on Actuarially Determined Liabilities		(43.4)		(27.8)		(0.3)		-		-		-
Take-or-Pay Contract-Based Intangible Recognition         (4.3)         (2.8)         (2.5)         (0.7)         (0.8)         (1.8)           Income Tax Provision (Benefit)         22.8         (38.8)         308.8         20.1         39.4         59.5           Adjusted EBITDA (2)         \$ 916.7         \$ 1,844.7         \$ 1,363.9         \$ 160.5         \$ 309.7         \$ 470.0           Operating Costs and Expenses         \$ 3,385.1         \$ 814.2         \$ 803.9         \$ 1,618.0           Unrealized Gains (Losses) on Foreign Currency Option Contracts         7.4         (5.7)         2.4         (3.7)           Take-or-Pay Contract-Based Intangible Recognition         2.5         0.7         0.8         1.0           Net Periodic Benefit Credit, Excluding Service Cost         (41.6)         (10.1)         (10.2)         (20.0)           Total Reporting Segment Costs (1)         \$ 3,353.4         \$ 799.1         \$ 796.9         \$ 1,596.0           Net Cash Provided By Operating Activities         \$ 1,173.6         \$ 1,035.5         - Net Cash Used In Investing Activities         \$ 1,035.5         - Net Cash Used In Investing Activities         (28.7)         (342.6)         - Net Cash Used In Investing Activities         1,035.5         - Net Cash Used In Investing Activities         1,035.5         - Net Cash Used In Investing Activit	Unrealized Losses (Gains) on Derivative Contracts Related to Forecasted Sales		115.1		35.8		(159.0)		-		-		-
Income Tax Provision (Benefit)   22.8   (38.8)   308.8   20.1   39.4   59.5	Unrealized Losses (Gains) on Foreign Currency Option Contracts		7.5		2.3		(7.4)		5.7		(2.4)		3.3
Adjusted EBITDA (2) \$ 916.7 \$ 1,844.7 \$ 1,363.9 \$ 160.5 \$ 309.7 \$ 470.0 \$ 1,000.0 \$ 1,	Take-or-Pay Contract-Based Intangible Recognition		(4.3)		(2.8)		(2.5)		(0.7)		(0.8)		(1.5)
Operating Costs and Expenses         \$ 3,385.1 \$ 814.2 \$ 803.9 \$ 1,618           Unrealized Gains (Losses) on Foreign Currency Option Contracts         7.4 (5.7) 2.4 (3           Take-or-Pay Contract-Based Intangible Recognition         2.5 0.7 0.8 1           Net Periodic Benefit Credit, Excluding Service Cost         (41.6) (10.1) (10.2) (20           Total Reporting Segment Costs (1)         \$ 3,353.4 \$ 799.1 \$ 796.9 \$ 1,596           Net Cash Provided By Operating Activities         \$ 1,173.6 \$ 1,035.5           - Net Cash Used In Investing Activities         (28.7) (342.6)	Income Tax Provision (Benefit)		22.8		(38.8)		308.8		20.1		39.4		59.5
Unrealized Gains (Losses) on Foreign Currency Option Contracts  Take-or-Pay Contract-Based Intangible Recognition  Net Periodic Benefit Credit, Excluding Service Cost  Total Reporting Segment Costs (1)  Net Cash Provided By Operating Activities  \$ 1,173.6 \$ 1,035.5  - Net Cash Used In Investing Activities  (28.7) (342.6)	Adjusted EBITDA (2)	\$	916.7	\$	1,844.7	\$	1,363.9	\$	160.5	\$	309.7	\$	470.2
Unrealized Gains (Losses) on Foreign Currency Option Contracts  Take-or-Pay Contract-Based Intangible Recognition  Net Periodic Benefit Credit, Excluding Service Cost  Total Reporting Segment Costs (1)  Net Cash Provided By Operating Activities  \$ 1,173.6 \$ 1,035.5  - Net Cash Used In Investing Activities  (28.7) (342.6)	Operating Costs and Expenses					\$	3,385.1	\$	814.2	\$	803.9	\$	1,618.1
Take-or-Pay Contract-Based Intangible Recognition Net Periodic Benefit Credit, Excluding Service Cost  Net Periodic Benefit Credit, Excluding Service Cost  Total Reporting Segment Costs (1)  Net Cash Provided By Operating Activities  \$ 1,173.6 \$ 1,035.5 - Net Cash Used In Investing Activities  (28.7) (342.6)						•	·		(5.7)	•			(3.3)
Net Periodic Benefit Credit, Excluding Service Cost       (41.6)       (10.1)       (10.2)       (20.2)         Total Reporting Segment Costs (1)       \$ 3,353.4       \$ 799.1       \$ 796.9       \$ 1,596         Net Cash Provided By Operating Activities       \$ 1,173.6       \$ 1,035.5         - Net Cash Used In Investing Activities       (28.7)       (342.6)	· · · · · · · · · · · · · · · · · · ·						2.5				0.8		1.5
Total Reporting Segment Costs (1)         \$ 3,353.4         \$ 799.1         \$ 796.9         \$ 1,596           Net Cash Provided By Operating Activities         \$ 1,173.6         \$ 1,035.5           - Net Cash Used In Investing Activities         (28.7)         (342.6)									(10.1)		(10.2)		(20.3)
- Net Cash Used In Investing Activities (28.7) (342.6)	Total Reporting Segment Costs (1)					\$		\$		\$	796.9	\$	1,596.0
- Net Cash Used In Investing Activities (28.7) (342.6)	Net Cash Provided By Operating Activities			Ś	1.173.6	Ś	1.035.5						
(r)	· · · ·			7		7							
	· · · · · · · · · · · · · · · · · · ·			\$		\$							

Note: Refer to definitions and footnotes on slide 37.



	Yea	r Ended	Ye	ar Ended	Ye	ar Ended
	Dec.	31, 2021	Dec	. 31, 2022	Dec	31, 2023
Segment Free Cash Flow (In Millions) (6)						
Seaborne Thermal						
Adjusted EBITDA	\$	353.1	\$	647.6	\$	576.8
Less: Segment additions to property, plant, equipment and mine development		(88.6)		(38.8)		(62.0)
Total		264.5		608.8		514.8
Seaborne Metallurgical, Excluding Shoal Creek Insurance Recovery						
Adjusted EBITDA		178.2		781.7		438.1
Less: Segment additions to property, plant, equipment and mine development		(25.1)		(84.8)		(186.4)
Total		153.1		696.9		251.7
Powder River Basin						
Adjusted EBITDA		134.9		68.2		153.7
Less: Segment additions to property, plant, equipment and mine development		(41.4)		(59.1)		(40.9)
Total		93.5		9.1		112.8
Other U.S. Thermal						
Adjusted EBITDA		164.2		242.4		207.5
Less: Segment additions to property, plant, equipment and mine development		(24.2)		(35.3)		(47.6)
Total		140.0		207.1		159.9
Total U.S. Thermal						
Adjusted EBITDA		299.1		310.6		361.2
Less: Segment additions to property, plant, equipment and mine development		(65.6)		(94.4)		(88.5)
Total		233.5		216.2		272.7
Corporate and Other						
Adjusted EBITDA		86.3		104.8		(12.2)
Less: Segment additions to property, plant, equipment and mine development		(3.8)		(3.5)		(11.4)
Total		82.5		101.3		(23.6)
Consolidated						
Adjusted EBITDA		916.7		1,844.7		1,363.9
Less: Additions to property, plant, equipment and mine development		(183.1)		(221.5)		(348.3)
Total	\$	733.6	\$	1,623.2	\$	1,015.6

Note: Refer to definitions and footnotes on slide 37.



		Ended 1, 2021		Ended 31, 2022		r Ended 31, 2023
(7)		1, 2021	Dec. s	1, 2022	Dec.	31, 2023
Adjusted Capital Expenditures (In Millions) (7)	<u>-</u>					
Seaborne Thermal		00.6		200		60.0
Segment additions to property, plant, equipment and mine development	\$	88.6	\$	38.8	\$	62.0
Less: Additions for capital components		(11.6)		(7.0)		(15.1)
Total		77.0		31.8		46.9
Seaborne Metallurgical, Excluding Shoal Creek Insurance Recovery						
Segment additions to property, plant, equipment and mine development		25.1		84.8		186.4
Less: Additions for capital components		(4.0)		(6.2)		(6.1)
Total		21.1		78.6		180.3
Powder River Basin						
Segment additions to property, plant, equipment and mine development		41.4		59.1		40.9
Less: Additions for capital components		(10.5)		(22.5)		(31.1)
Total		30.9		36.6		9.8
Other U.S. Thermal						
Segment additions to property, plant, equipment and mine development		24.2		35.3		47.6
Less: Additions for capital components		(4.1)		(4.8)		(12.5)
Total		20.1		30.5		35.1
Total U.S. Thermal						
Segment additions to property, plant, equipment and mine development		65.6		94.4		88.5
Less: Additions for capital components		(14.6)		(27.3)		(43.6)
Total		51.0		67.1		44.9
Corporate and Other						
Segment additions to property, plant, equipment and mine development		3.8		3.5		11.4
Less: Additions for capital components		-		-		-
Total		3.8		3.5		11.4
Consolidated						
Additions to property, plant, equipment and mine development		183.1		221.5		348.3
Less: Additions for capital components		(30.2)		(40.5)		(64.8)
Total	\$	152.9	\$	181.0	\$	283.5

Note: Refer to definitions and footnotes on slide 37.



Note: Management believes that non-GAAP performance measures are used by investors to measure our operating performance. These measures are not intended to serve as alternatives to U.S. GAAP measures of performance and may not be comparable to similarly-titled measures presented by other companies.

- (1) Total Reporting Segment Costs is defined as operating costs and expenses adjusted for the discrete items that management excluded in analyzing each of our segment's operating performance as displayed in the reconciliation above. Total Reporting Segment Costs is used by management as a component of a metric to measure each of our segment's operating performance.
- (2) Adjusted EBITDA is defined as income from continuing operations before deducting net interest expense, income taxes, asset retirement obligation expenses and depreciation, depletion and amortization. Adjusted EBITDA is also adjusted for the discrete items that management excluded in analyzing each of our segment's operating performance as displayed in the reconciliation above. Adjusted EBITDA is used by management as the primary metric to measure each of our segment's operating performance and allocate resources.
- (3) Includes gains (losses) on certain surplus coal reserve and surface land sales and property management costs and revenue.
- (4) Includes trading and brokerage activities; costs associated with post-mining activities; gains (losses) on certain asset disposals; minimum charges on certain transportation-related contracts; costs associated with suspended operations including the Centurion Mine; a gain of \$26.1 million recognized on the sale of the Millennium Mine during 2021; and revenue of \$25.9 million related to the assignment of port and rail capacity during 2023.
- (5) Free Cash Flow is defined as net cash provided by operating activities less net cash used in investing activities and excludes cash outflows related to business combinations. Free Cash Flow is used by management as a measure of our ability to generate excess cash flow from our business operations.
- (6) Segment Free Cash Flow is equal to Segment Adjusted EBITDA less Segment additions to property, plant, equipment and mine development. Segment Free Cash Flow is used by management as a measure of our ability to generate excess cash flow from our business operations.
- (7) Adjusted Capital Expenditures is equal to Segment additions to property, plant, equipment and mine development less additions for certain capitalized components. Adjusted Capital Expenditures is used by management as a measure of our capital spending in comparison to others within the coal industry.