



2024 Third Quarter Results

November 4, 2024

Safe Harbor Statement & Non-GAAP Measures



Statements in this presentation contain “forward-looking statements” within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995, including information regarding the Company’s financial outlook, future plans, objectives, business prospects and anticipated financial performance. Forward-looking statements can be identified by words such as “will,” “believe,” “anticipate,” “expect,” “estimate,” “intend,” “plan,” or variations of these words, or similar expressions. These forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on the Company’s current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, these statements inherently involve a wide range of inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. The Company’s actual actions, results, and financial condition may differ materially from what is expressed or implied by the forward-looking statements.

Specific factors that could cause such a difference on our business, financial position, results of operations and/or liquidity include, without limitation, raw material availability, increases in raw material costs, or other production costs; risks associated with our strategic growth initiatives or the failure to achieve the anticipated benefits of such initiatives; unanticipated downturn in business relationships with customers or their purchases; competitive pressures on sales and pricing; changes in the markets for the Company’s business segments; changes in trends and demands in the markets in which the Company competes; operational problems at our manufacturing facilities or unexpected failures at those facilities; future economic and financial conditions in the United States and around the world; inability of the Company to meet future capital requirements; claims, litigation and regulatory actions against the Company; changes in laws and regulations affecting the Company; unforeseen events, including natural disasters, unusual or severe weather events and patterns, public health crises, geopolitical crises, and other catastrophic events; and other risks and uncertainties detailed from time to time in the Company’s filings with the SEC, including without limitation, the risk factors disclosed in Item 1A, “Risk Factors,” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2023. Given these factors, as well as other variables that may affect our operating results, readers should not rely on forward-looking statements, assume that past financial performance will be a reliable indicator of future performance, nor use historical trends to anticipate results or trends in future periods. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date thereof. The Company expressly disclaims any obligation or intention to provide updates to the forward-looking statements and the estimates and assumptions associated with them.

The Company uses certain non-GAAP measures in this presentation. Adjusted operating income (loss), adjusted operating income margin, adjusted earnings before interest, taxes, depreciation and amortization (EBITDA), adjusted EBITDA margin, adjusted net income, adjusted earnings per diluted share (adjusted EPS), and free cash flow are non-GAAP financial measures and are intended to serve as a supplement to results provided in accordance with accounting principles generally accepted in the United States. Myers Industries believes that such information provides an additional measurement and consistent historical comparison of the Company’s performance. A reconciliation of the non-GAAP financial measures to the most directly comparable GAAP measures is available in this news release.

In addition, certain financial information presented herein regarding the business and financial results of Signature Systems, which was acquired by Myers Industries on February 8, 2024, including audited historical and unaudited proforma financial information, as provided by the Company pursuant to Item 9.01 of Current Report on Form 8-K, as amended, on April 19, 2024.



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- ❑ **Signature Systems and Scepter contributed to Q3 results**
 - Adjusted gross margin of 32.4%, up 70 basis points versus the prior-year period
 - Scepter's sales increased nearly 60% for the quarter compared to Q3 2023

- ❑ **Soft demand continues in key end markets due to inflation and interest rates**
 - Now seeing headwinds in the Food & Beverage end market in addition to Recreational Vehicles (RV), Marine and Automotive Aftermarkets
 - Expect headwinds to remain through 2024 and continuing into 2025

- ❑ **Executing on a new tranche of cost actions to attain an additional \$15M in annualized run rate cost savings fully realized by the end of 2025**
 - Incremental to our previously announced \$7 to \$9M Cost Improvement Plan and \$8M in synergies from the Signature Systems acquisition
 - Expected to be driven by labor savings, manufacturing efficiencies and other savings initiatives
 - Supports mitigating revenue headwinds in several of our end markets

- ❑ **Debt Paydown of \$13M in Q3**
 - \$5 million of our Term Loan A and \$8 million of our Revolver
 - Committed to driving our leverage ratio down to ~2x by the end of next year

- ❑ **Management revises full-year 2024 adjusted earnings per diluted share in the range of \$0.92 to \$1.02 compared to prior guidance of \$1.05 to \$1.20**
 - Lowering adjusted EPS outlook range to reflect year-to-date performance and revised expectations for remainder of 2024

Material Handling

Storage, Handling & Protection

Branded, high-performance products that move, store and protect

 **BUCKHORN**[®]

 **AKRO-MILS**[®]

 **SCEPTER**[™]

 **SIGNATURE SYSTEMS**

Engineered Solutions

Designed and tailored solutions that meet our customers' unique needs

 **Jamco Products**
A Myers Industries Company

 **Elkhart Plastics, Inc.**

TRILOGY
P L A S T I C S

 **Ameri-Kart**[™]
A Myers Industries Company

Distribution

Automotive Aftermarket

High quality repair and replacement parts for passenger cars, commercial vehicles and heavy equipment

Myers[™]
Tire Supply

 **Patch Rubber Company**[™]
A Myers Industries Company



Grow

Storage, Handling & Protection

Material Handling Segment

- Continued strong growth in Infrastructure and Military end-markets
- Favorable revenue generated from storm season will continue into Q4
- Expect continued headwinds with Food & Beverage and RV/Marine end markets into 2025
- eCommerce platform CAGR outpaced the industry average



Maximize Value

Engineered Solutions

Automotive Aftermarket

Distribution Segment

- Appointed a new leadership team for Distribution with the mandate to improve the business
- Realizing the savings of previously announced distribution center closures and working on additional actions to improve competitiveness
- Focusing on operational improvements in the Rotational Molding business



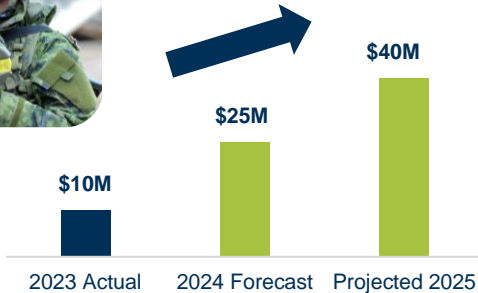
- Given their ability to float, mats were used by our customers to support recent storm restoration efforts
- Expanding customer base with new customers contributing over 20% of revenue in 2024





Military End Market Revenue

Well positioned for long term, double-digit growth in the Military end market



Powered Fueling Station

Prestigious 2024 Pro Tool Innovation Award Winner



Q3 Financial Performance

(In \$ millions except EPS)	Q3 '24	Q3 '23	% Change
Net Sales	\$205.1	\$197.8	3.7%
Adj. Gross Profit	\$66.3	\$62.7	5.8%
<i>Adj. Gross Margin</i>	<i>32.4%</i>	<i>31.7%</i>	<i>+700 bps</i>
Adj. Op Income	\$20.5	\$20.0	2.5%
<i>Adj. Op Income Margin</i>	<i>10.0%</i>	<i>10.1%</i>	<i>-10 bps</i>
Adj. EBITDA	\$30.7	\$25.6	19.8%
<i>Adj. EBITDA Margin</i>	<i>15.0%</i>	<i>13.0%</i>	<i>+200 bps</i>
Diluted Adjusted EPS	\$0.25	\$0.38	(34.2)%

- Net sales increased \$7.3 million or 3.7% year over year, driven by Signature Systems and Scepter. The increase was partially offset by lower volume and unfavorable pricing in the legacy business.
- Choppy demand and competitive pricing pressures continue to impact the RV/Marine end markets and is also now impacting the Food & Beverage end market
- SG&A increased 9.1% to \$47.7 million due to the acquisition of Signature, partially off-set by cost savings initiatives and reduced variable compensation. SG&A as a percentage of sales increased to 23.3% in the third quarter of 2024, compared to 22.1% in the same period last year.

Q3 Financial Performance

Material Handling

(In \$ millions)	Q3 '24	Q3 '23	% Change
Net Sales	\$150.7	\$132.5	13.8%
Adj Op Income	\$24.3	\$20.5	18.5%
<i>Adj Op Income Margin</i>	16.1%	15.5%	+60 bps
Adj EBITDA	\$33.5	\$25.1	33.0%
<i>Adj EBITDA Margin</i>	22.2%	19.0%	+320 bps

Items in these tables may not recalculate due to rounding

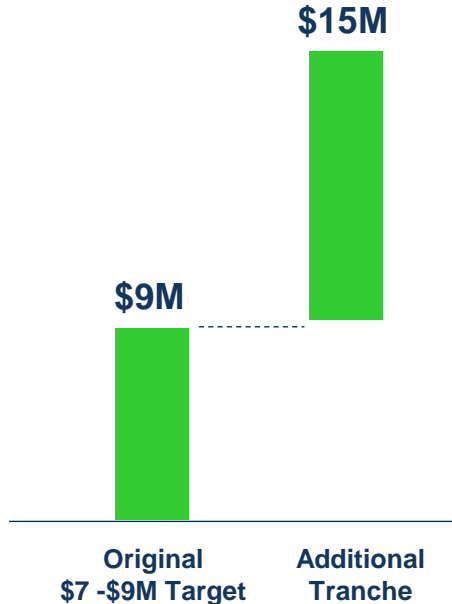
- Year over year growth within the segment was primarily driven by the acquisition of Signature and supported by strong growth from Scepter Military, offsetting unfavorable macro-economic conditions which caused demand softness and delayed ordering patterns for the remaining portfolio businesses
- As we have reported in the past, the demand headwinds in the RV/Marine end markets continue, causing lower sales volume for the Roto business. Due to the change in economic conditions since the time of acquisition, we conducted an impairment test of goodwill and recorded a goodwill impairment of \$22M.

Distribution

(In \$ millions)	Q3 '24	Q3 '23	% Change
Net Sales	\$54.4	\$65.3	(16.8)%
Adj Op Income	\$2.4	\$5.7	(59.1)%
<i>Adj Op Income Margin</i>	4.3%	8.8%	-450 bps
Adj EBITDA	\$3.2	\$6.6	(51.8)%
<i>Adj EBITDA Margin</i>	5.8%	10.1%	-430 bps

- The variances in EBITDA and margin performance as compared to Q3 of last year were primarily driven by a decline in sales volumes and pricing
- Myers Tire Supply experienced market share loss resulting from continued difficulties with the loss of Mohawk Rubber sales reps

Annualized Cost Improvement Plan



- Initiatives will help mitigate revenue headwinds
- Incremental to our the \$8M in synergies from the Signature Systems acquisition

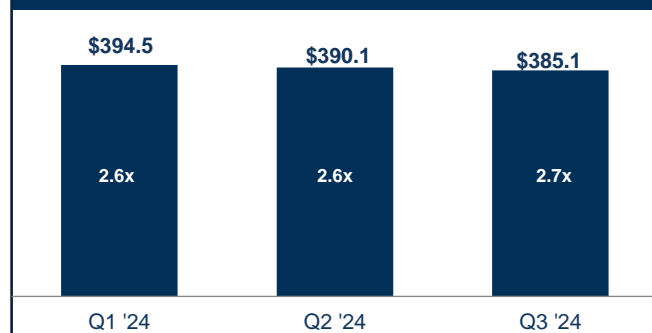
These proactive steps will improve our cost competitiveness and position Myers for longer term growth once the markets begin to recover

Balance Sheet and Cash Flow

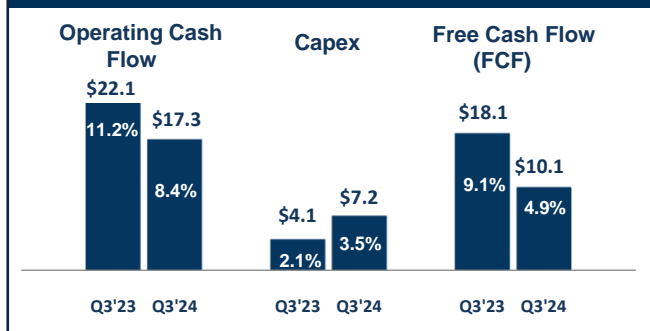
Highlights

- Delivered operating cash flow of \$17.3 million and free cash flow of \$10.1 million
- Cash balance of \$29.7M at quarter-end. Net leverage of 2.7x following the acquisition of Signature Systems financed by new Term Loan A
- Working capital as a percentage of sales was up verses prior year due mainly to timing of receivables and increased seasonal inventory levels (Scepter, Patch)
- Paid down \$13M in debt; \$5M of Term Loan A amortization and \$8M Revolver

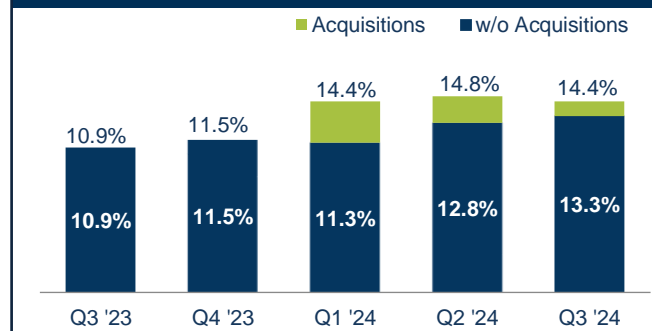
Net Debt (\$M) and Net Leverage Ratio¹



Cash Flow, Capex and FCF as % of Sales



Working Capital as a % of TTM Sales



See Appendix for non-GAAP reconciliations

¹ As defined per the credit agreement, Myers Net Leverage Ratio is calculated as Total Debt, less certain cash divided by Compliance Adj. EBITDA per the credit agreement.

Capital Allocation Priorities

- ❑ **Paydown Debt** - projected cashflow will allow for continued paydown of debt, targeting the Net Leverage Ratio¹ to be ~2x by the end of next year
- ❑ **Strong balance sheet** - maintain ample liquidity via \$30M cash on hand at the end of Q3 and ~\$240M of a largely undrawn revolving credit facility
- ❑ **Capex** – expect to remain at ~3% of revenue
- ❑ **Dividends** – continue with existing practice
- ❑ **Acquisitions**² – focused on building the power brand portfolio
- ❑ **Potential Share Buybacks** - pending timing of acquisition opportunities, and when debt has been paid down to historical levels

Maintaining a Disciplined Capital Allocation Approach

¹ As defined per the credit agreement, Myers Net Leverage Ratio is calculated as Net Debt, less certain cash divided by Compliance Adj. EBITDA per the credit agreement. ² Initiative will move up in priority as net leverage ratio drops below 2x.

Full Year Fiscal 2024 Outlook

<i>(\$ in Millions except EPS)</i>	Prior Outlook	Current Outlook
Net Sales Growth	5% - 10%	0% - 5%
Diluted EPS	\$0.76 - \$0.91	\$0.11 - \$0.21
Adjusted Diluted EPS	\$1.05 - \$1.20	\$0.92 - \$1.02
Capital Expenditures	\$30M - \$35M	\$28M - \$32M
Effective Tax Rate	~26%	~26%

Other Items

- Depreciation and amortization expected to be ~\$40M
- Net interest expense to be ~\$32M
- Diluted share count to be ~37.4M

- ❑ **Executing on our long-term strategy**
- ❑ **Delivering on our further commitment to implement \$15M of new annualized costs savings to help mitigate end market headwinds**
- ❑ **Stabilizing the Distribution business**
- ❑ **Increasing our participation in attractive, high growth end markets**

Appendix

Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
GROSS PROFIT, OPERATING INCOME AND EBITDA (UNAUDITED)
(Dollars in thousands)

	Quarter Ended September 30, 2024				
	Material Handling	Distribution	Segment Total	Corporate & Other	Total
Net sales	\$ 150,718	\$ 54,384	\$ 205,102	\$ (35)	\$ 205,067
Net income (loss)					(10,878)
<i>Net income margin</i>					-5.3%
Gross profit					65,130
Add: Restructuring expenses and other adjustments					1,211
Adjusted gross profit					66,341
<i>Gross margin as adjusted</i>					32.4%
Operating income (loss)	886	2,131	3,017	(7,781)	(4,764)
<i>Operating income margin</i>	0.6%	3.9%	1.5%	n/a	-2.3%
Add: Executive severance costs	—	—	—	1,405	1,405
Add: Restructuring expenses and other adjustments	1,396	220	1,616	417	2,033
Add: Acquisition and integration costs	—	—	—	349	349
Add: Impairment charges	22,016	—	22,016	—	22,016
Less: Environmental reserves, net ⁽²⁾	—	—	—	(500)	(500)
Adjusted operating income (loss) ⁽¹⁾	24,298	2,351	26,649	(6,110)	20,539
<i>Adjusted operating income margin</i>	16.1%	4.3%	13.0%	n/a	10.0%
Add: Depreciation and amortization	9,158	823	9,981	215	10,196
Adjusted EBITDA	\$ 33,456	\$ 3,174	\$ 36,630	\$ (5,895)	\$ 30,735
<i>Adjusted EBITDA margin</i>	22.2%	5.8%	17.9%	n/a	15.0%

(1) Includes gross profit adjustments of \$1,211, impairment charges of \$22,016 and SG&A adjustments of \$2,076

(2) Includes environmental charges of \$200 net of probable insurance recoveries of \$700

Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
GROSS PROFIT, OPERATING INCOME AND EBITDA (UNAUDITED)
(Dollars in thousands)

	Quarter Ended September 30, 2023				
	Material Handling	Distribution	Segment Total	Corporate & Other	Total
Net sales	\$ 132,484	\$ 65,335	\$ 197,819	\$ (21)	\$ 197,798
Net income (loss)					12,747
<i>Net income margin</i>					6.4%
Gross profit					62,379
Add: Restructuring expenses and other adjustments					307
Adjusted gross profit					62,686
<i>Gross margin as adjusted</i>					31.7%
Operating income (loss)	19,978	4,993	24,971	(6,268)	18,703
<i>Operating income margin</i>	15.1%	7.6%	12.6%	n/a	9.5%
Add: Restructuring expenses and other adjustments	529	674	1,203	156	1,359
Add: Acquisition and integration costs	—	77	77	—	77
Less: Environmental reserves, net ⁽²⁾	—	—	—	(100)	(100)
Adjusted operating income (loss) ⁽¹⁾	20,507	5,744	26,251	(6,212)	20,039
<i>Adjusted operating income margin</i>	15.5%	8.8%	13.3%	n/a	10.1%
Add: Depreciation and amortization	4,641	842	5,483	126	5,609
Adjusted EBITDA	\$ 25,148	\$ 6,586	\$ 31,734	\$ (6,086)	\$ 25,648
<i>Adjusted EBITDA margin</i>	19.0%	10.1%	16.0%	n/a	13.0%

(1) Includes gross profit adjustments of \$307 and SG&A adjustments of \$1,029

(2) Includes environmental charges of \$300 net of probable insurance recoveries of \$400

Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
ADJUSTED OPERATING INCOME, ADJUSTED EBITDA AND FREE CASH FLOW (UNAUDITED)
(Dollars in thousands)

	Quarter Ended September 30,	
	2024	2023
Adjusted operating income (loss) reconciliation:		
Operating income (loss)	\$ (4,764)	\$ 18,703
Restructuring expenses and other adjustments	2,033	1,359
Acquisition and integration costs	349	77
Acquisition-related inventory step-up	—	—
Impairment charges	22,016	—
Insurance recovery of legal fees	—	—
Executive severance costs	1,405	—
Environmental reserves, net	(500)	(100)
Adjusted operating income (loss)	<u>\$ 20,539</u>	<u>\$ 20,039</u>
Adjusted EBITDA reconciliation:		
Net income (loss)	\$ (10,878)	\$ 12,747
Income tax expense (benefit)	(1,977)	4,417
Interest expense, net	8,091	1,539
Operating income (loss)	(4,764)	18,703
Depreciation and amortization	10,196	5,609
Restructuring expenses and other adjustments	2,033	1,359
Acquisition and integration costs	349	77
Acquisition-related inventory step-up	—	—
Impairment charges	22,016	—
Insurance recovery of legal fees	—	—
Executive severance costs	1,405	—
Environmental reserves, net	(500)	(100)
Adjusted EBITDA	<u>\$ 30,735</u>	<u>\$ 25,648</u>
Free cash flow reconciliation:		
Net cash provided by (used for) operating activities	\$ 17,327	\$ 22,134
Capital expenditures	(7,178)	(4,076)
Free cash flow	<u>\$ 10,149</u>	<u>\$ 18,058</u>

Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
ADJUSTED NET INCOME AND ADJUSTED EARNINGS PER DILUTED SHARE (UNAUDITED)
(Dollars in thousands, except per share data)

	Quarter Ended September 30,	
	2024	2023
Adjusted net income (loss) reconciliation:		
Net income (loss)	\$ (10,878)	\$ 12,747
Income tax expense (benefit)	(1,977)	4,417
Income (loss) before income taxes	(12,855)	17,164
Restructuring expenses and other adjustments	2,033	1,359
Acquisition and integration costs	349	77
Acquisition-related inventory step-up	—	—
Impairment charges	22,016	—
Insurance recovery of legal fees	—	—
Executive severance costs	1,405	—
Environmental reserves, net	(500)	(100)
Adjusted income (loss) before income taxes	12,448	18,500
Income tax expense, as adjusted ⁽¹⁾	(3,236)	(4,625)
Adjusted net income (loss)	<u>\$ 9,212</u>	<u>\$ 13,875</u>
Adjusted earnings per diluted share reconciliation:		
Net income (loss) per common diluted share	\$ (0.29)	\$ 0.34
Restructuring expenses and other adjustments	0.05	0.04
Acquisition and integration costs	0.01	0.00
Acquisition-related inventory step-up	—	—
Impairment charges	0.59	—
Insurance recovery of legal fees	—	—
Executive severance costs	0.04	—
Environmental reserves, net	(0.01)	(0.00)
Adjusted effective income tax rate impact	(0.14)	(0.01)
Adjusted earnings per diluted share ⁽²⁾	<u>\$ 0.25</u>	<u>\$ 0.38</u>

Items in this table may not recalculate due to rounding

(1) Income taxes are calculated using the normalized effective tax rate for each year. The rate used in 2024 is 26% and in 2023 is 25%.

(2) Adjusted earnings per diluted share is calculated using the weighted average common shares outstanding for the respective period.

Reconciliation of Non-GAAP Measures



MYERS INDUSTRIES, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
WORKING CAPITAL (UNAUDITED)
(Dollars in thousands)

	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024
Net sales	\$ 212,840	\$ 215,739	\$ 208,453	\$ 197,798	\$ 191,077	\$ 207,102	\$ 220,236	\$ 205,067
TTM net sales				\$ 834,830	\$ 813,067	\$ 804,430	\$ 816,213	\$ 823,482
Working capital:								
Add: Accounts receivable, net				\$ 117,362	\$ 128,633	\$ 139,249	\$ 138,825	\$ 131,218
Add: Inventories				96,230	90,844	105,035	105,796	105,103
Add: Prepaid expenses and other current assets				9,051	6,854	6,683	13,577	9,215
Less: Accounts payable				(80,760)	(79,050)	(81,494)	(93,097)	(79,279)
Less: Accrued expenses				(50,940)	(53,523)	(53,813)	(44,137)	(47,392)
Total working capital				\$ 90,943	\$ 93,758	\$ 115,660	\$ 120,964	\$ 118,865
Working capital as a % of TTM net sales				10.9%	11.5%	14.4%	14.8%	14.4%

Note: Signature was acquired in February 2024

Reconciliation of Non-GAAP Measures



MYERS INDUSTRIES, INC.
 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
 GUIDANCE FOR FULL YEAR ADJUSTED EARNINGS PER DILUTED SHARE
 (UNAUDITED)

	Full Year 2024 Guidance	
	Low	High
GAAP diluted net income per common share	\$0.11	\$0.21
Add: Net restructuring expenses and other adjustments	0.21	0.21
Add: Acquisition and integration costs ⁽³⁾	0.25	0.25
Add: Impairment charges	0.59	0.59
Add: Executive severance	0.04	0.04
Less: Insurance recovery of legal fees	(0.02)	(0.02)
Less: Environmental reserves, net	(0.02)	(0.02)
Less: Adjusted effective income tax rate impact ⁽¹⁾	(0.24)	(0.24)
Adjusted earnings per diluted share ⁽²⁾	\$0.92	\$1.02

(1) Income taxes are calculated using the normalized effective tax rate for each year. The rate used in 2024 is 26%.

(2) Adjusted earnings per diluted share is calculated using the weighted average common shares outstanding.

(3) Includes acquisition-related inventory step-up costs

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