

## MYERS INDUSTRIES, INC.

Second Quarter 2019 Earnings Presentation

## Safe Harbor Statement \& Non-GAAP Measures

Statements in this presentation include "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statement that is not of historical fact may be deemed "forward-looking". Words such as "expect", "believe", "project", "plan", "anticipate", "intend", "objective", "outlook", "target", "goal", "view" and similar expressions identify forward-looking statements. These statements are based on management's current views and assumptions of future events and financial performance and involve a number of risks and uncertainties, many outside of the Company's control that could cause actual results to materially differ from those expressed or implied. Risks and uncertainties include: raw material availability, increases in raw material costs, or other production costs; risks associated with our strategic growth initiatives or the failure to achieve the anticipated benefits of such initiatives; unanticipated downturn in business relationships with customers or their purchases; competitive pressures on sales and pricing; changes in the markets for the Company's business segments; changes in trends and demands in the markets in which the Company competes; operational problems at our manufacturing facilities, or unexpected failures at those facilities; future economic and financial conditions in the United States and around the world; inability of the Company to meet future capital requirements; claims, litigation and regulatory actions against the Company; changes in laws and regulations affecting the Company; and other risks as detailed in the Company's $10-\mathrm{K}$ and other reports filed with the Securities and Exchange Commission. Such reports are available on the Securities and Exchange Commission's public reference facilities and its website at www.sec.gov and on the Company's Investor Relations section of its website at www.myersindustries.com. Myers Industries undertakes no obligation to publicly update or revise any forward-looking statements contained herein. These statements speak only as of the date made.

The Company refers to certain non-GAAP financial measures throughout this presentation. Adjusted EPS, adjusted income per diluted share from continuing operations, adjusted operating income, adjusted gross profit, adjusted EBITDA and free cash flow are non-GAAP financial measures and are intended to serve as a supplement to results provided in accordance with accounting principles generally accepted in the United States. The Company believes that such information provides an additional measurement and consistent historical comparison of the Company's performance. Reconciliations of the non-GAAP financial measures to the most directly comparable GAAP measures are available in the appendix of this presentation.

## 2019 Q2 OvERVIEW

## Achievements

$\checkmark$ Distribution Segment transformation plan on track
» Sales increased year-over-year for third consecutive quarter
» Adjusted EBITDA increased 16\%
$\checkmark$ High-single-digit sales growth in Food \& Beverage end market
" New business wins with food processing customers during Q2
$\checkmark$ Low-single-digit sales growth in Industrial end market
$\checkmark$ Adjusted gross profit margin expanded to $35 \%$ as a result of:
" Favorable price-cost margin
$\checkmark$ Adjusted operating income increased by 6\%, despite a 4.5\% decline in net sales
$\checkmark$ Generated free cash flow of $\$ 9.4 \mathrm{M}$

## Challenges

- Softer than anticipated demand in consumer end market
» Point of sale transactions declined at retailers
» Wet weather conditions impacted spring lawn and garden season
- Sales to RV customers continue to decline
» Consolidating manufacturing operations; closing Michigan plant and expanding operations at Indiana plant
) Estimated total costs of $\$ 1.1 \mathrm{M}$ to be incurred by the first half of 2020
» Estimated annual savings of $\$ 1.5 \mathrm{M}$ beginning in 2020
» Focus on market share with current customers
» Pursuing new customers in new markets
- Slowing demand from automotive customers
» Fewer new model launches and redesigns by large customers


## Q2 FINANCIAL SUMMARY

## Operating Highlights

» Net sales down 4.5\%, compared to Q2 2018
» Material Handling down \$7.2M (-7.0\%)
" Distribution up $\$ 0.9 \mathrm{M}(+2.4 \%)$
» Adj. gross profit margin expanded to 35.0\% from 34.3\%
" Favorable price-cost margin offset lower volume and unfavorable sales mix
" Adj. op income up $6.0 \%$ to $\$ 14.2 \mathrm{M}$, compared to \$13.4M in Q2 2018
» Higher gross margin and savings from Distribution Segment transformation plan
" Adj. EBITDA up 1.1\% to \$20.1M, compared to \$19.9 million in Q2 2018
» Adj. EPS of \$0.27, flat compared to Q2 2018
» GAAP EPS of $\$ 0.18$ includes a $\$ 4 \mathrm{M}$ increase in reserves for estimated environmental liabilities related to New Idria Mercury Mine

| GAAP Financial Highlights |  |  |  |
| :---: | :---: | :---: | :---: |
| (In \$ millions except EPS) | Q2 '19 | Q2 '18 | vs PY |
| Net Sales | \$134.3 | \$140.6 | -4.5\% |
| Gross Profit | 46.9 | 48.0 | -2.2\% |
| Gross Profit Margin | 35.0\% | 34.1\% | +90 bps |
| Op Income | 10.2 | 13.1 | -22.3\% |
| Op Income Margin | 7.6\% | 9.3\% | -170 bps |
| Diluted EPS | \$0.18 | \$0.26 | -30.8\% |
| Non-GAAP Financial Highlights |  |  |  |
| (In \$ millions except EPS) | Q2 '19 | Q2 '18 | vs PY |
| Net Sales | \$134.3 | \$140.6 | -4.5\% |
| Adj Gross Profit | 46.9 | 48.2 | -2.5\% |
| Gross Profit Margin | 35.0\% | 34.3\% | +70 bps |
| Adj Op Income | 14.2 | 13.4 | 6.0\% |
| Op Income Margin | 10.6\% | 9.5\% | +110 bps |
| Adj EBITDA | 20.1 | 19.9 | 1.1\% |
| EBITDA Margin | 15.0\% | 14.2\% | +80 bps |
| Diluted Adjusted EPS | \$0.27 | \$0.27 | 0.0\% |

## Q2 Segment Results

## Material Handling Segment Highlights

» Net sales down 7.0\% vs. Q2 2018
» Consumer end market down double-digits due to softer than anticipated demand for fuel containers at big box retailers
» Food \& Beverage end market up high-single-digits due to increased sales to food processing customers
» Vehicle end market down double-digits driven by continued RV market decline and lower sales to automotive customers
» Industrial end market up low-single-digits due to growth with new and current customers
» Favorable price-cost margin mostly offset lower sales volume and

## Material Handling Financial Highlights

| (In \$ millions) | Q2 '19 | Q2 '18 | vs PY |
| :--- | ---: | ---: | ---: |
| Net Sales | $\$ 95.9$ | $\$ 103.1$ | $-7.0 \%$ |
| Op Income | 17.6 | 17.3 | $1.5 \%$ |
| Op Income Margin | $18.3 \%$ | $16.8 \%$ | +150 bps |
| Adj Op Income | 17.6 | 17.3 | $1.8 \%$ |
| Adj Op Income Margin | $18.3 \%$ | $16.8 \%$ | +150 bps |
| Adj EBITDA | 23.2 | 23.4 | $-1.0 \%$ |
| Adj EBITDA Margin | $24.2 \%$ | $22.7 \%$ | +150 bps |

## Distribution Segment Highlights

» Net sales up 2.4\% vs. Q2 2018
" Adjusted EBITDA up $16.3 \%$ as a result of higher sales volume and savings from transformation initiatives
» Continue to execute transformation plan with goal to deliver \$5\$7M in annualized benefits in 2020 and 10\% EBITDA margin by the end of 2020
" Shifting go-to-market strategy to enhance sales effectiveness
" 80/20 implementation and contribution margin improvement
» Implementing logistics and overhead efficiency programs

| Distribution Financial |  |  |  |
| :--- | ---: | ---: | ---: |
| (In \$ millions) | Q2 '19 | Q2 '18 | vs PY |
| Net Sales | $\$ 38.4$ | $\$ 37.5$ | $2.4 \%$ |
| Op Income | 3.3 | 2.8 | $19.5 \%$ |
| Op Income Margin | $8.7 \%$ | $7.4 \%$ | +130 bps |
| Adj Op Income | 3.3 | 2.8 | $19.5 \%$ |
| Adj Op Income Margin | $8.7 \%$ | $7.4 \%$ | +130 bps |
| Adj EBITDA | 3.6 | 3.1 | $16.3 \%$ |
| Adj EBITDA Margin | $9.4 \%$ | $8.2 \%$ | +120 bps |

## Balance Sheet and Cash Flow

## Q2 Highlights

» Free cash flow generation of $\$ 9.4 \mathrm{M}$, compared to \$13.3M last year
» Decrease due primarily to increase in working capital
» Total debt-to-adjusted EBITDA ratio $1.2 x$
» Working capital up as a percentage of sales
" Accounts receivable higher due to timing of customer payments
" Accounts payable lower due to decline in volume with outsourced vendor partners

Total Debt (\$M) and Debt to Adj. EBITDA


Cash Flow (\$M) and Cash Flow as \% of Sales


## Working Capital as a \% of TTM Sales



## 2019 Fiscal Year Outlook

2018


2019 Operating Framework


## High-single digits

Midteens


High-single digits


Low-single digits Low-to-midsingle digits

Anticipate increased sales with large industrial distributors
Softer market demand in Q2 and Q3 anticipated to more than offset growth from new product launch

Expecting decline from unusually high demand in prior year season as well as challenging growing conditions in the current season; anticipating increased sales to food processing customers

Expect sales to RV customers to continue to decline for the remainder of 2019; anticipate decrease in sales to automotive customers in Q3 and Q4 as a result of fewer new model launches and redesigns by large customers

Sales expected to increase as a result of strategic initiatives

Sales anticipated to be down low-to-mid-single digits; adjusted operating income expected to grow
Adjusted diluted EPS estimated to be \$0.75-\$0.85

## 2019 GUIDANCE

" Net sales growth:
" D\&A:
» Net interest expense:
" Effective tax rate (normalized):
" Diluted share count:
» Diluted EPS:
" Adjusted diluted EPS:
" Capital expenditures:

Sales and GAAP EPS outlook updated Adjusted EPS outlook reaffirmed


## APPENDIX



## Reconciliation of Non-GAAP Measures

## MYERS INDUSTRIES, INC. <br> RECONCILIATION OF NON-GAAP FINANCIAL MEASURES GROSS PROFIT, OPERATING INCOME AND EBITDA (UNAUDITED) <br> (Dollars in thousands)

|  | Quarter Ended June 30, 2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Material Handling |  | Distribution |  | Segment Total |  | Corporate \& Other |  | Total |  |
| GAAP Net sales | \$ | 95,902 | \$ | 38,395 | \$ | 134,297 | \$ | (12) | \$ | 134,285 |
| GAAP Gross profit |  |  |  |  |  | 46,936 |  | - |  | 46,936 |
| Add: Restructuring expenses and other adjustments |  |  |  |  |  | - |  | - |  | - |
| Gross profit as adjusted |  |  |  |  |  | 46,936 |  | - |  | 46,936 |
| Gross profit margin as adjusted |  |  |  |  |  | 34.9\% |  | n/a |  | 35.0\% |
| GAAP Operating income (loss) |  | 17,589 |  | 3,328 |  | 20,917 |  | $(10,735)$ |  | 10,182 |
| Add: Environmental charges |  | - |  | - |  | - |  | 4,000 |  | 4,000 |
| Operating income (loss) as adjusted |  | 17,589 |  | 3,328 |  | 20,917 |  | $(6,735)$ |  | 14,182 |
| Operating income margin as adjusted |  | 18.3\% |  | 8.7\% |  | 15.6\% |  | n/a |  | 10.6\% |
| Add: Depreciation and amortization |  | 5,588 |  | 263 |  | 5,851 |  | 112 |  | 5,963 |
| Less: Depreciation adjustments |  | - |  | - |  | - |  | - |  | - |
| EBITDA as adjusted | \$ | 23,177 | \$ | 3,591 | \$ | 26,768 | \$ | $(6,623)$ | \$ | 20,145 |
| EBITDA margin as adjusted |  | 24.2\% |  | 9.4\% |  | 19.9\% |  | n/a |  | 15.0\% |

## Reconciliation of Non-GAAP Measures

## MYERS INDUSTRIES, INC.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES GROSS PROFIT, OPERATING INCOME AND EBITDA (UNAUDITED)
(Dollars in thousands)

|  | Quarter Ended June 30, 2018 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Material Handling | Distribution |  | Segment Total |  | Corporate \& Other |  | Total |  |
| GAAP Net sales | \$ 103,130 | \$ | 37,477 | \$ | 140,607 | \$ | (47) | \$ | 140,560 |
| GAAP Gross profit |  |  |  |  | 47,991 |  | - |  | 47,991 |
| Add: Restructuring expenses and other adjustments |  |  |  |  | 170 |  | - |  | 170 |
| Gross profit as adjusted |  |  |  |  | 48,161 |  | - |  | 48,161 |
| Gross profit margin as adjusted |  |  |  |  | 34.3\% |  | n/a |  | 34.3\% |
| GAAP Operating income (loss) | 17,323 |  | 2,786 |  | 20,109 |  | $(6,998)$ |  | 13,111 |
| Add: Restructuring expenses and other adjustments ${ }^{(1)}$ | 170 |  | - |  | 170 |  | - |  | 170 |
| Add: Asset impairment | - |  | - |  | - |  | 308 |  | 308 |
| Add: Loss (gain) on sale of assets | (208) |  | - |  | (208) |  | - |  | (208) |
| Operating income (loss) as adjusted | 17,285 |  | 2,786 |  | 20,071 |  | $(6,690)$ |  | 13,381 |
| Operating income margin as adjusted | 16.8\% |  | 7.4\% |  | 14.3\% |  | n/a |  | 9.5\% |
| Add: Depreciation and amortization | 6,188 |  | 301 |  | 6,489 |  | 127 |  | 6,616 |
| Less: Depreciation adjustments | (66) |  | - |  | (66) |  | - |  | (66) |
| EBITDA as adjusted | \$ 23,407 | \$ | 3,087 | \$ | 26,494 | \$ | $(6,563)$ | \$ | 19,931 |
| EBITDA margin as adjusted | 22.7\% |  | 8.2\% |  | 18.8\% |  | $\mathrm{n} / \mathrm{a}$ |  | 14.2\% |

(1) Includes gross profit adjustments of \$170

## Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES INCOME AND EARNINGS PER DILUTED SHARE (UNAUDITED) <br> (Dollars in thousands, except per share data)

|  | Quarter Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| GAAP Operating income | \$ | 10,182 | \$ | 13,111 | \$ | 20,400 | \$ | 25,133 |
| Add: Restructuring expenses and other adjustments |  | - |  | 170 |  | 1,073 |  | 312 |
| Add: Asset impairments |  | - |  | 308 |  | 916 |  | 308 |
| Add: Environmental charges |  | 4,000 |  | - |  | 4,000 |  | - |
| Add: Loss (gain) on sale of assets |  | - |  | (208) |  | - |  | (873) |
| Operating income as adjusted |  | 14,182 |  | 13,381 |  | 26,389 |  | 24,880 |
| Less: Interest expense, net |  | $(1,017)$ |  | $(1,313)$ |  | $(2,066)$ |  | $(2,952)$ |
| Income before taxes as adjusted |  | 13,165 |  | 12,068 |  | 24,323 |  | 21,928 |
| Less: Income tax expense ${ }^{(1)}$ |  | $(3,555)$ |  | $(3,017)$ |  | $(6,567)$ |  | $(5,482)$ |
| Income from continuing operations as adjusted | \$ | 9,610 | \$ | 9,051 | \$ | 17,756 | \$ | 16,446 |
| Adjusted earnings per diluted share from continuing operations | \$ | 0.27 | \$ | 0.27 | \$ | 0.50 | \$ | 0.51 |

(1) Income taxes are calculated using the normalized effective tax rate for each year. The rate used in 2019 is $27 \%$ and in 2018 was $25 \%$.

## Reconciliation of Non-GAAP Measures

MYERS INDUSTRIES, INC.
RECONCILIATION OF FREE CASH FLOW TO GAAP NET CASH PROVIDED BY
(USED FOR) OPERATING ACTIVITIES - CONTINUING OPERATIONS
(UNAUDITED)
(Dollars in thousands)
Net cash provided by (used for) operating activities - continuing operations
Capital expenditures
Free cash flow

## Reconciliation of Non-GAAP Measures

## MYERS INDUSTRIES, INC. <br> RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> ADJUSTED EBITDA AND DEBT (UNAUDITED) <br> (Dollars in thousands)

|  | Q3 2017 |  | Q4 2017 |  | Q1 2018 |  | Q2 2018 |  | Q3 2018 |  | Q4 2018 |  | Q1 2019 |  | Q2 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income (loss) from continuing operations | \$ | 3,083 | \$ | 1,821 | \$ | 7,755 | \$ | 8,608 | \$ | $(21,137)$ | \$ | 3,126 | \$ | 6,643 | \$ | 6,606 |
| Add: income tax expense |  | 1,880 |  | $(1,170)$ |  | 2,628 |  | 3,190 |  | $(5,585)$ |  | 2,804 |  | 2,526 |  | 2,559 |
| Add: interest expense, net |  | 1,838 |  | 1,464 |  | 1,639 |  | 1,313 |  | 883 |  | 1,103 |  | 1,049 |  | 1,017 |
| Add: extinguishment of debt |  | - |  | 1,888 |  | - |  | - |  | - |  | - |  | - |  | - |
| Add: depreciation |  | 4,606 |  | 4,702 |  | 4,495 |  | 4,562 |  | 4,287 |  | 4,310 |  | 4,012 |  | 4,039 |
| Add: amortization |  | 2,178 |  | 2,164 |  | 2,070 |  | 2,053 |  | 2,043 |  | 1,933 |  | 1,930 |  | 1,924 |
| EBITDA |  | 13,585 |  | 10,869 |  | 18,587 |  | 19,726 |  | $(19,509)$ |  | 13,276 |  | 16,160 |  | 16,145 |
| Add: one-time adjustments (excludes depreciation adjustments) |  | (202) |  | 1,663 |  | (539) |  | 205 |  | 33,666 |  | 553 |  | 1,945 |  | 4,000 |
| EBITDA as adjusted | \$ | 13,383 | \$ | 12,532 | \$ | 18,048 | \$ | 19,931 | \$ | 14,157 | \$ | 13,829 | \$ | 18,105 | \$ | 20,145 |
| TTM EBITDA as adjusted |  |  |  |  |  |  | \$ | 63,894 | \$ | 64,668 | \$ | 65,965 | \$ | 66,022 | \$ | 66,236 |
| Debt |  |  |  |  |  |  | \$ | 78,654 | \$ | 76,693 | \$ | 76,790 | \$ | 76,887 | \$ | 76,983 |
| Debt to Adjusted EBITDA |  |  |  |  |  |  |  | 1.2x |  | 1.2x |  | 1.2x |  | 1.2x |  | 1.2x |

## Reconciliation of Non-GAAP Measures

## MYERS INDUSTRIES, INC. <br> RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> WORKING CAPITAL (UNAUDITED) <br> (Dollars in thousands)

Net sales

TTM net sales

Working capital:
Add: Accounts receivable, net
Add: Inventories
Add: Prepaid expenses and other current assets
Less: Accounts payable
Less: Accrued expenses
Total working capital

Working capital as a \% of TTM net sales
$\begin{array}{ccc}\frac{\text { Q3 } 2017}{\$ 135,113} & \begin{array}{c}\text { Q4 } 2017 \\ \$ 140,106\end{array} & \begin{array}{l}\text { Q1 } 2018 \\ \$ 152,568\end{array}\end{array}$

| Q2 2018 |
| ---: |
| $\$ 140,560$ |
| $\$ 568,347$ |
|  |
| $\$ 67,911$ |
| 49,362 |
| 3,988 |
| $(56,141)$ |
| $(32,171)$ |
| $\$ 32,949$ |

5.8\%
5.3\%

| Q4 2018 |
| ---: |
| $\$ 138,388$ |
| $\$ 566,735$ |
|  |
| $\$ 72,939$ |
| 43,596 |
| 2,534 |
| $(60,849)$ |
| $(36,574)$ |
| $\$ 21,646$ |

$3.8 \%$

| Q1 2019 | Q2 2019 |
| :---: | :---: |
| \$139,115 | \$134,285 |
| \$553,282 | \$547,007 |
| \$ 71,914 | \$ 73,120 |
| 42,489 | 42,341 |
| 1,809 | 4,600 |
| $(53,818)$ | $(52,827)$ |
| $(31,770)$ | $(31,738)$ |
| \$ 30,624 | \$ 35,496 |

