

Investor Presentation

November 2024

NYSE: DVN
[devonenergy.com](https://www.devonenergy.com)



Devon Energy Overview

- **FOUNDED IN 1971**
- **HEADQUARTERED IN OKLAHOMA CITY**
2,000 EMPLOYEES
- **ONE OF THE LARGEST U.S. PRODUCERS**
TOTAL PRODUCTION: ~820,000 BOED
- **PUBLICLY TRADED ON NYSE**
TICKER: DVN
- **ENTERPRISE VALUE: >\$30 BILLION**



Strategic Priorities

OPERATING EXCELLENCE

- Operating safely, reliably and in an environmentally responsible manner
- Embrace innovative thinking and technology to improve business performance

SUSTAINING A SUPERIOR PORTFOLIO

- Multi-basin strategy, in top U.S. resource plays
- >10 years of low-risk inventory underpins sustainability

MAINTAINING FINANCIAL STRENGTH

- Disciplined reinvestment to drive free cash flow
- Targeting <1.0x debt-to-EBITDAX ratio (1.1x as of 9/30/2024)

DELIVERING VALUE TO SHAREHOLDERS

- Committed to return of capital through dividends & share buybacks
- Targeting up to 70% cash-return payout of free cash flow generation

CULTIVATING A CULTURE TO SUCCEED

- Valuing and investing in our employees
- Being a good steward to the communities we operate in

Portfolio Built to Deliver Sustainable Performance



PREMIER MULTI-BASIN PORTFOLIO

- Acreage resides in top U.S. resource plays
- Underpinned by world-class Delaware Basin position



DIVERSIFIED COMMODITY MIX

- Balanced exposure to oil, NGLs & natural gas production
- Access to premium markets improves realized pricing



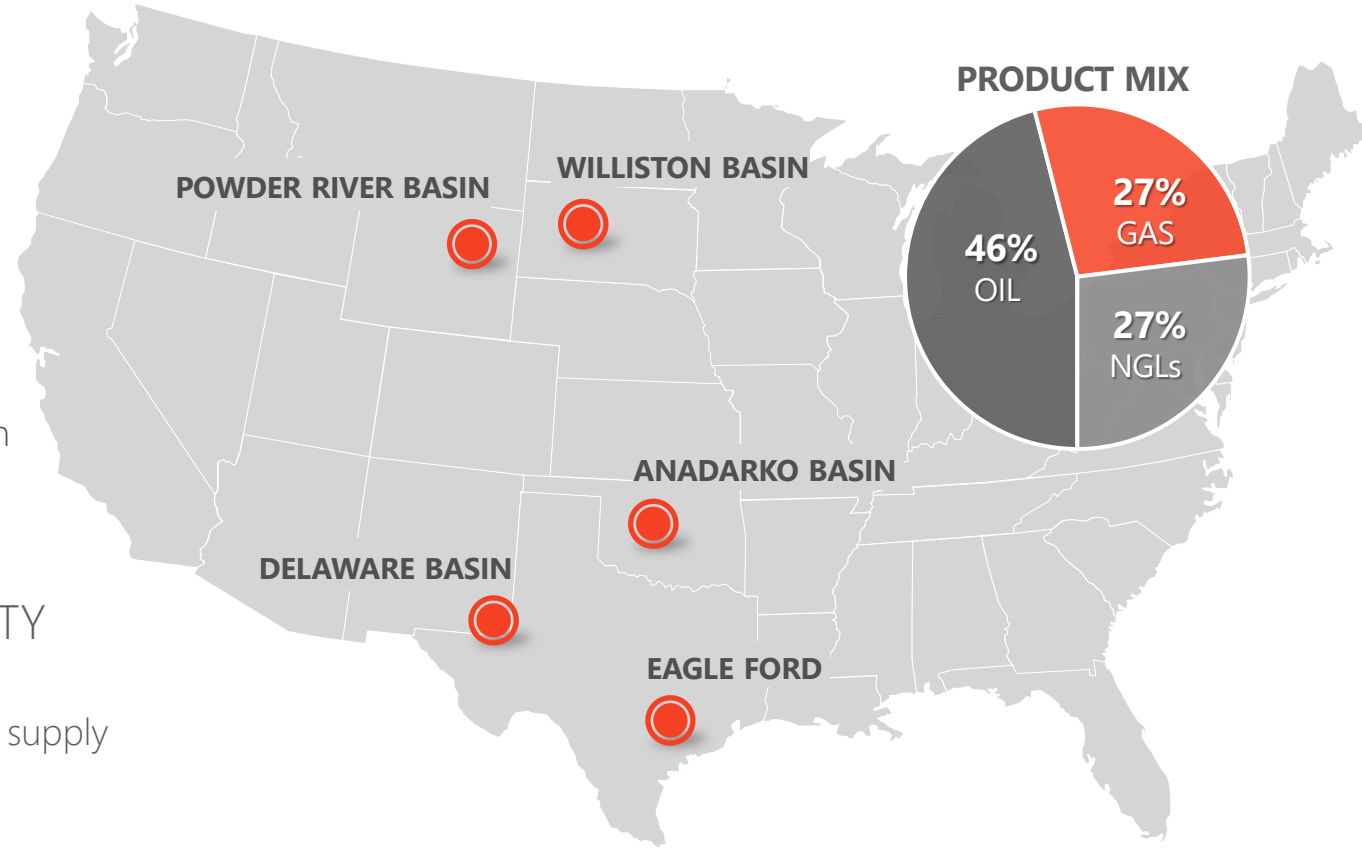
OPERATING SCALE ENHANCES PROFITABILITY

- Low-cost structure drives differentiated margins
- Track record of improving efficiencies & lowering cost of supply



DEEP INVENTORY OF REPEATABLE OPPORTUNITIES

- Possess >10 years of low-risk development inventory
- Upside from ongoing appraisal (>1.5 million acres in U.S. resource plays)

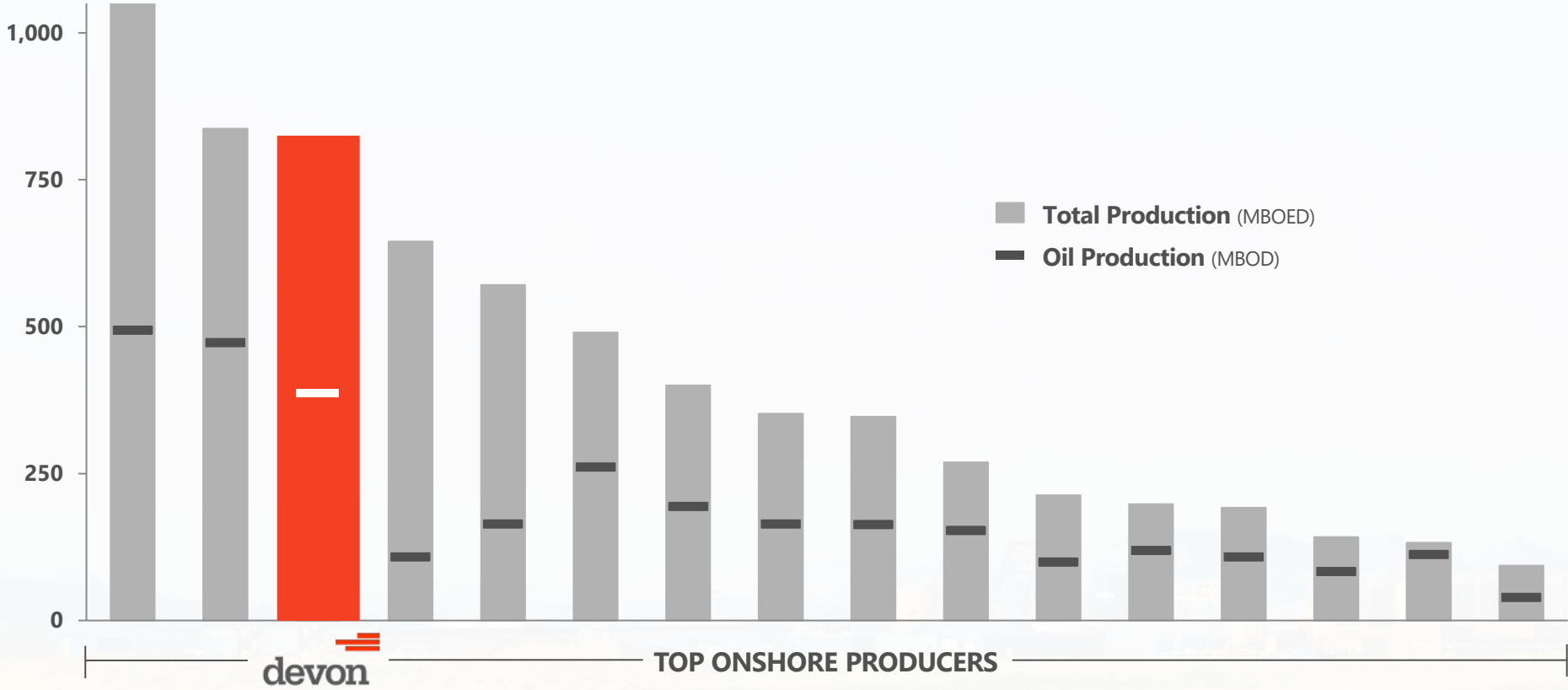


 **> 10 YEARS** OF HIGH-RETURN DEVELOPMENT INVENTORY

Advantaged Operating Scale

TOP U.S. ONSHORE PURE-PLAY PRODUCERS

TOTAL PRODUCTION (MBOED)



Note: Sourced from FactSet & Devon. Represents Q4 2024 production estimates for Devon and upstream peers with > 10% oil mix.





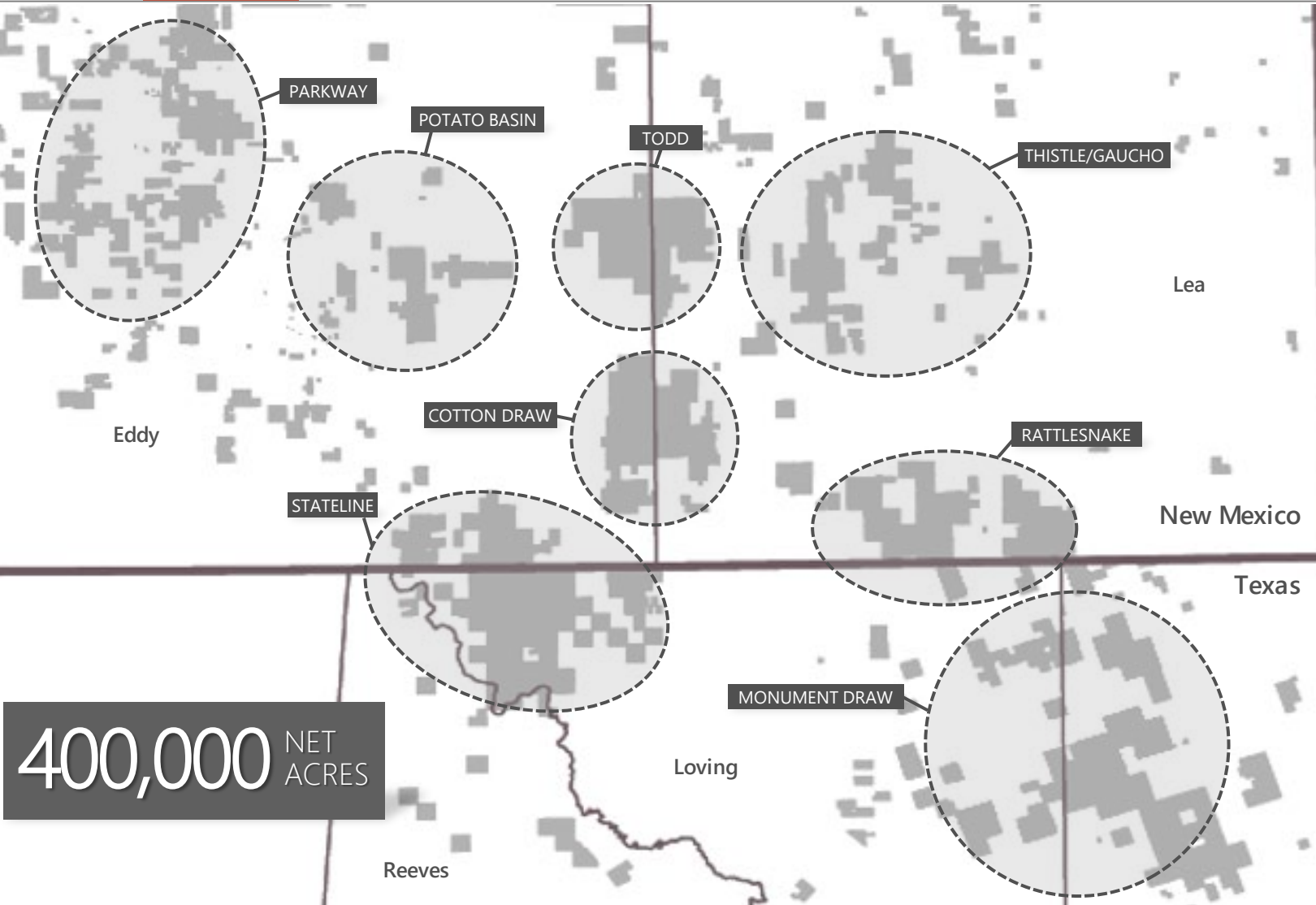
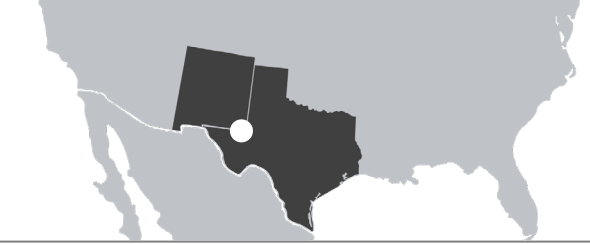
Asset Overviews



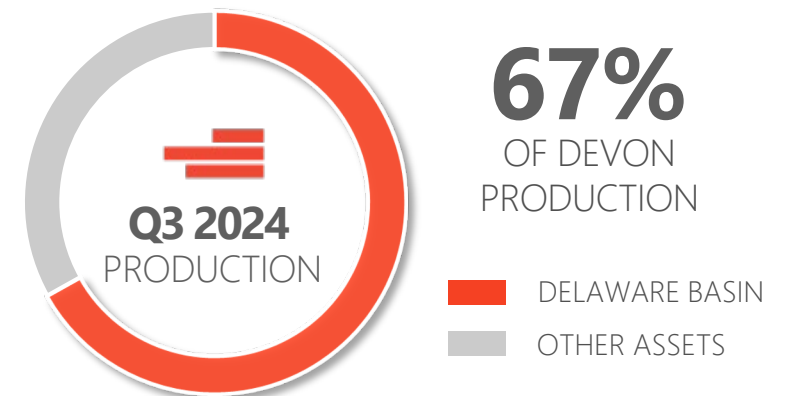
NYSE: DVN
devonenergy.com



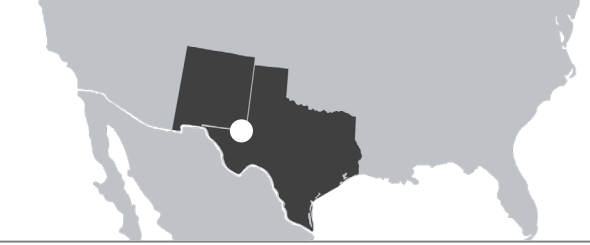
Delaware Basin – Overview



- **World-class** oil resource with stacked pay potential
- **Multi-decade** inventory underpins sustainability
- Supported by **innovative and driven** team of experts



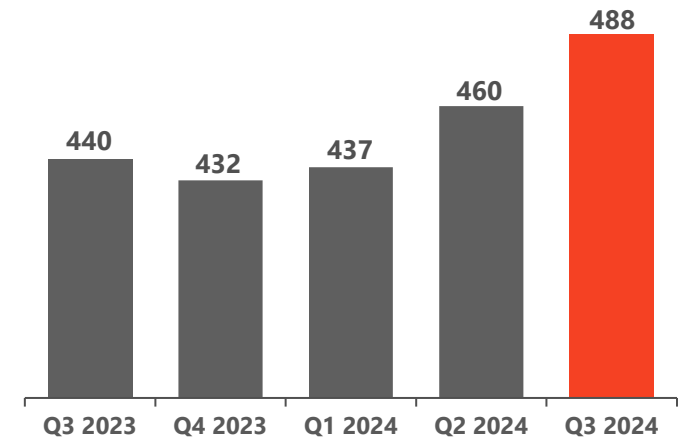
Delaware Basin – Key Statistics



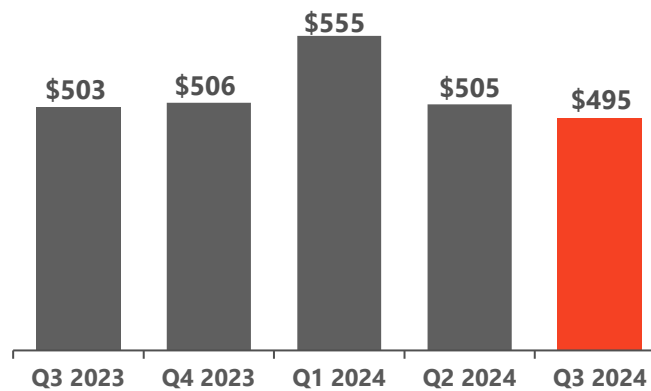
CAPITAL PROGRAM

	2023 Activity	2024 Plan
Operated rigs (average)	16	15.5
Wells online (gross operated)	240	~230
Upstream capital (\$ in billions)	\$2.2	~\$2.0

TOTAL PRODUCTION VOLUMES (MBOED)



UPSTREAM CAPITAL INVESTMENT (\$ IN MILLIONS)



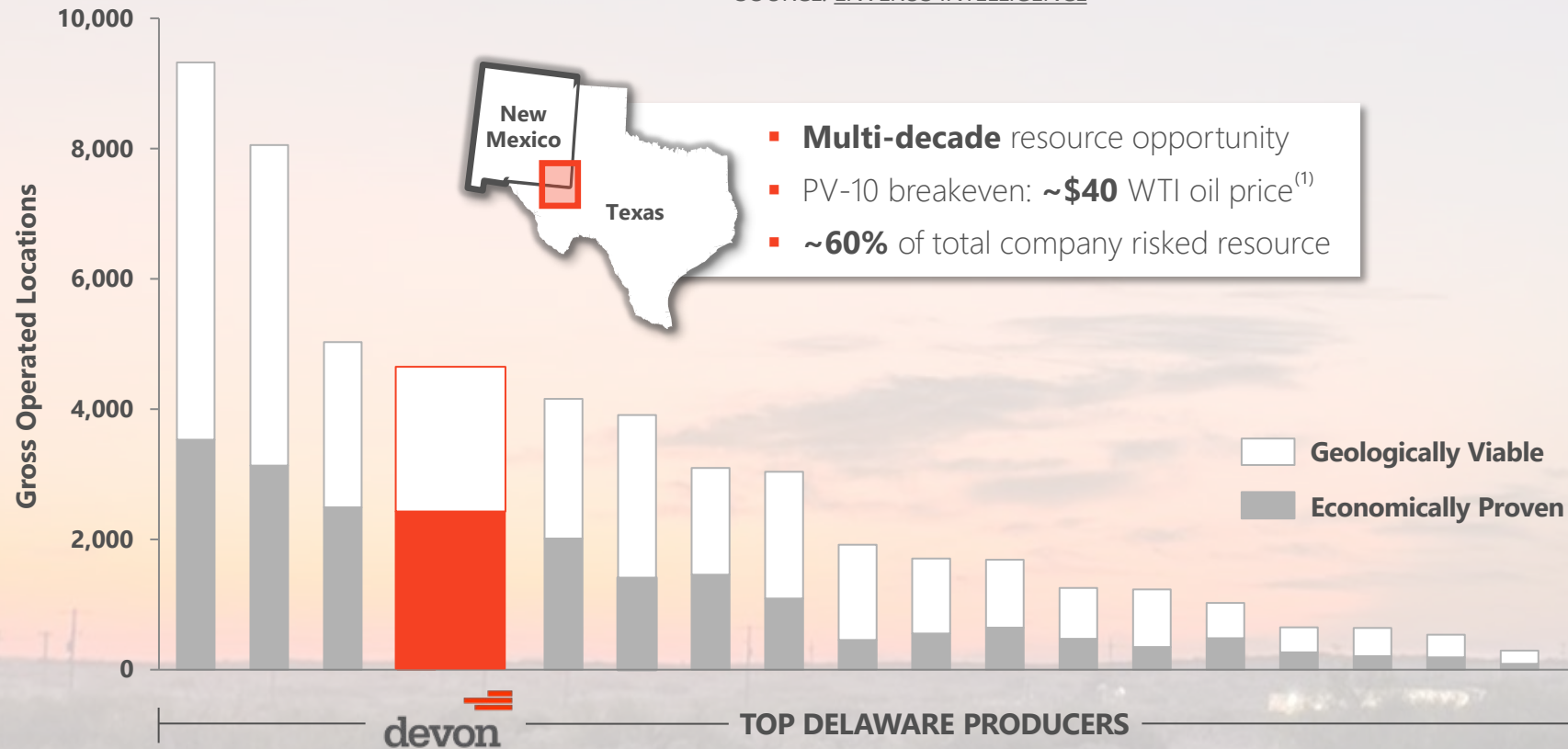
PRODUCTION MIX (% OF Q3 2024 PRODUCTION)



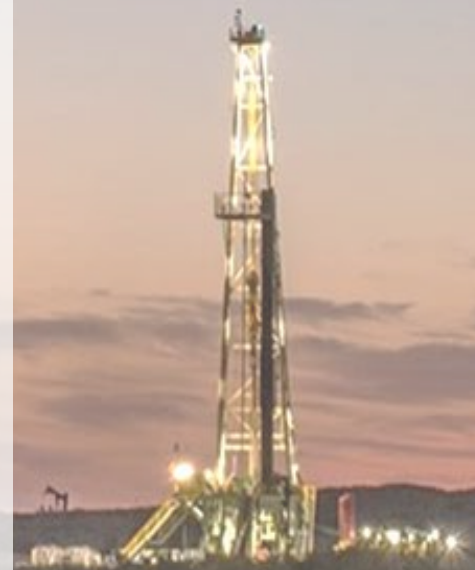
Inventory Depth Underpins Delaware Sustainability

DELAWARE BASIN INVENTORY BY KEY OPERATOR

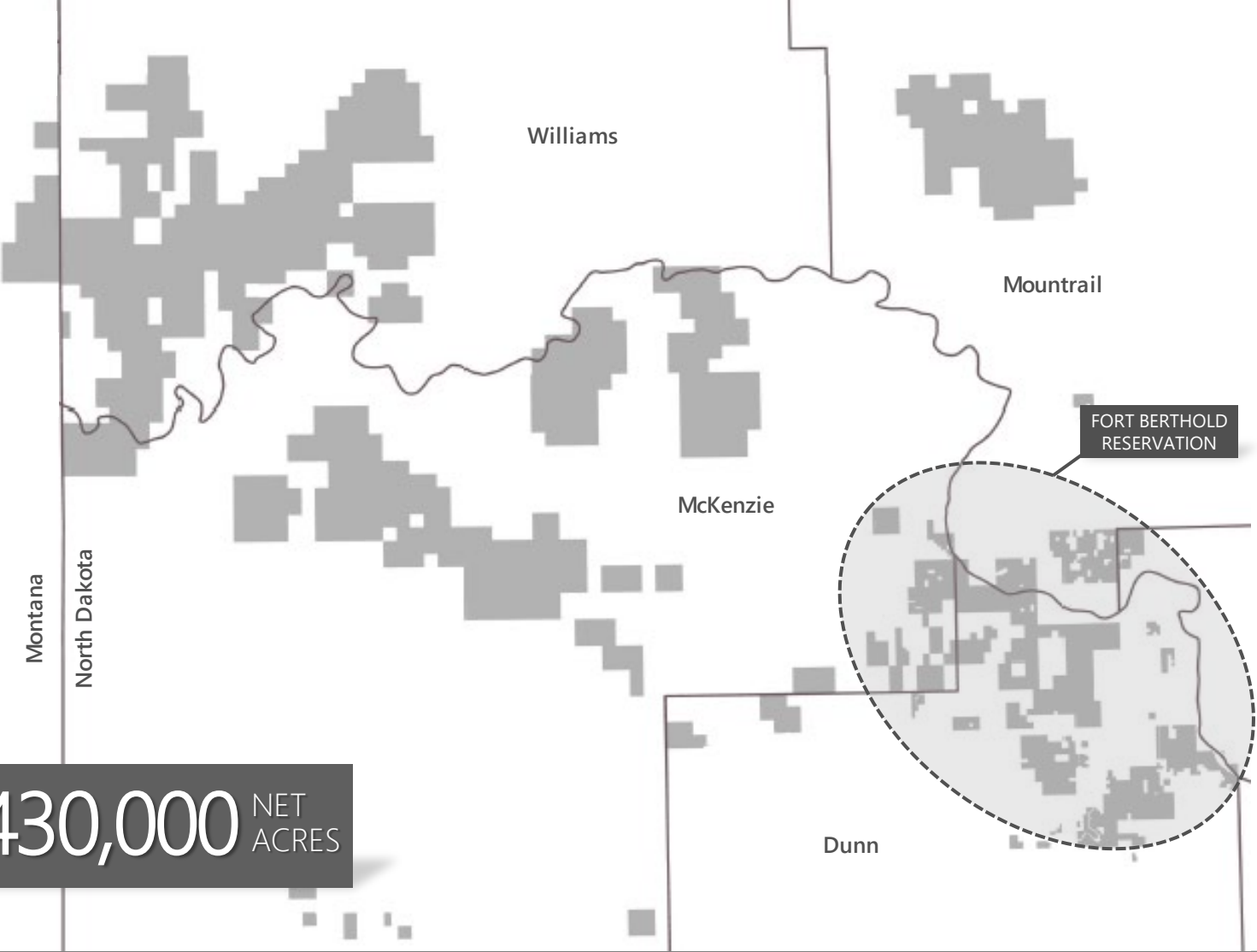
SOURCE: ENVERUS INTELLIGENCE



Note: Date sourced from Enverus Permian Basin Reports dated 8/8/2023 & 4/3/2024. (1) Represents economically proven locations only.



Williston Basin – Overview



430,000 NET ACRES

- **Over 10 years** of sustainable inventory
- **Integration** of Grayson Mill progressing well
- **Dedicated employees** willing to learn, challenge and improve existing processes



8%
OF DEVON
PRODUCTION

■ WILLISTON BASIN
■ OTHER ASSETS

Note: Q3 2024 Williston Basin production includes contributions of ~5 MBOED from Grayson Mill acquisition that closed 9/27/2024.

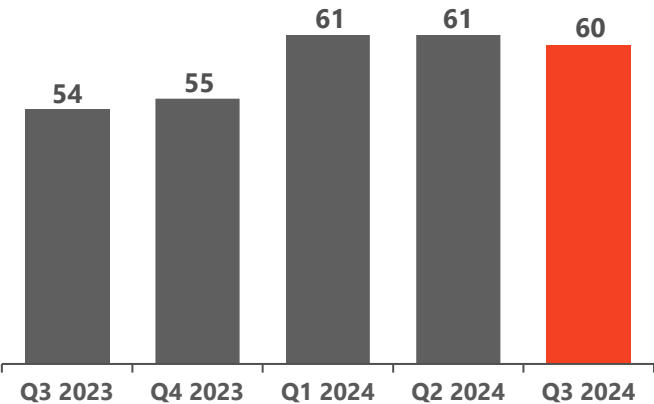
Williston Basin – Key Statistics



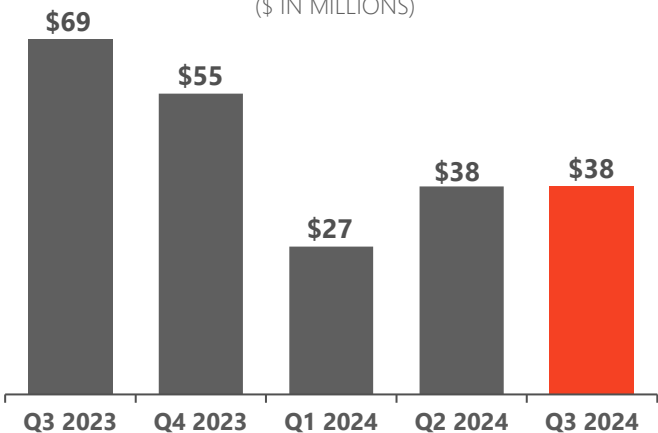
CAPITAL PROGRAM

	2023 Activity	2024 Plan ⁽¹⁾
Operated rigs (average)	1	1.25
Wells online (gross operated)	37	~40
Upstream capital (\$ in billions)	\$0.3	\$0.3

TOTAL PRODUCTION VOLUMES (MBOED)



UPSTREAM CAPITAL INVESTMENT (\$ IN MILLIONS)

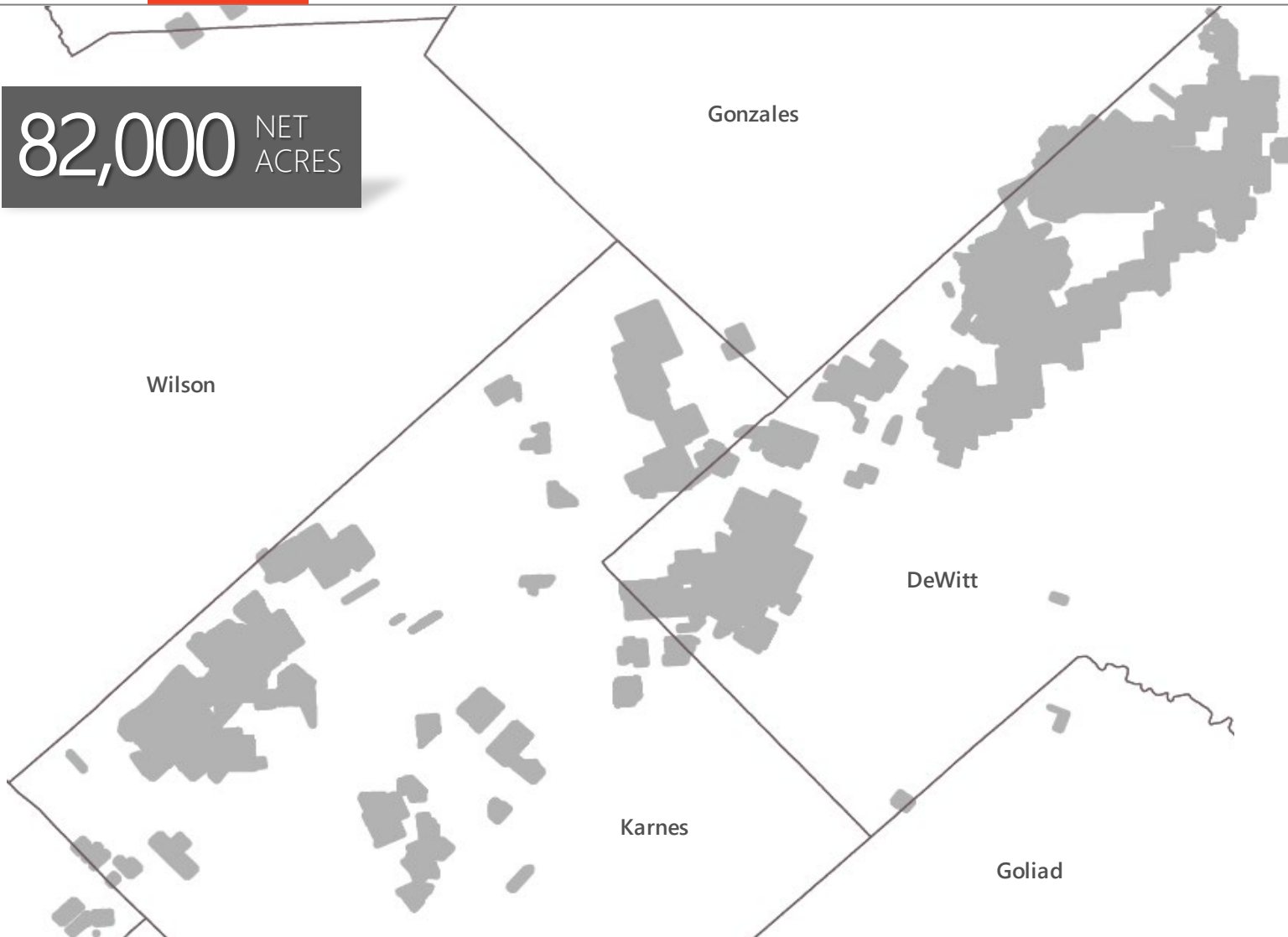
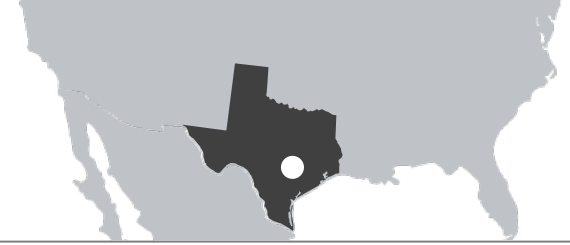


PRODUCTION MIX (% OF Q3 2024 PRODUCTION)

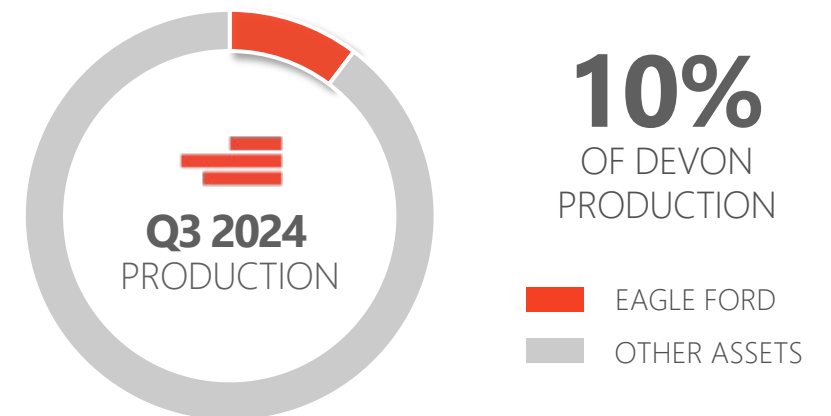


(1) Includes impact from Grayson Mill acquisition.

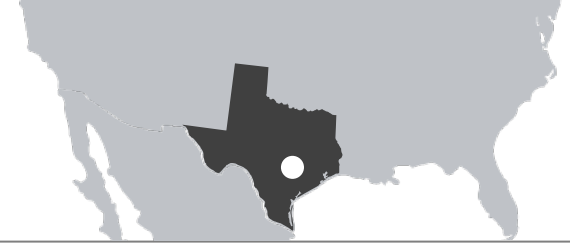
Eagle Ford – Overview



- **Repeatable** resource play with significant oil in place to recover
- **Program** focused on optimizing tighter infill spacing
- **Refracs** provide significant resource upside



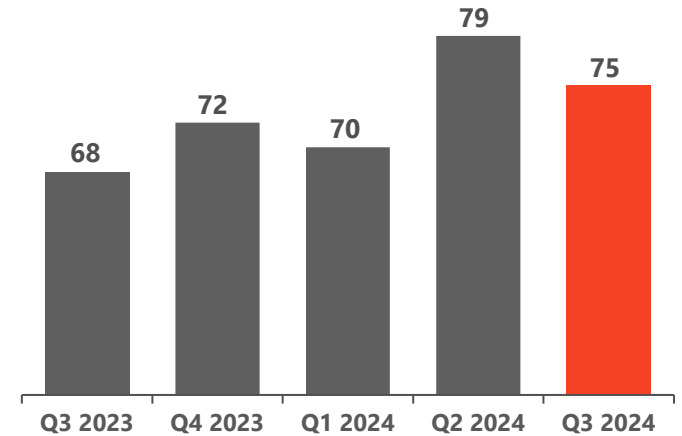
Eagle Ford – Key Statistics



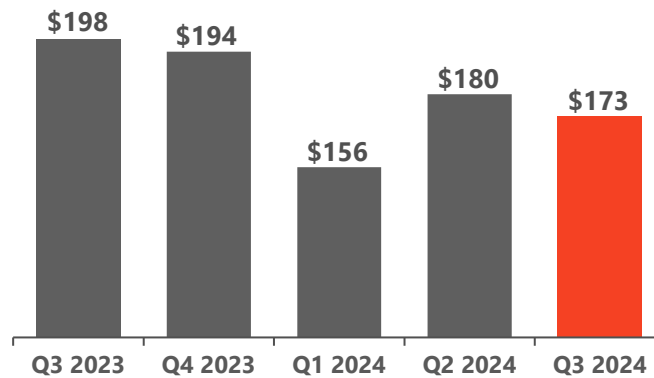
CAPITAL PROGRAM

	2023 Activity	2024 Plan
Operated rigs (average) ⁽¹⁾	3	4
Wells online (gross operated)	92	~100
Upstream capital (\$ in billions)	\$0.8	\$0.6

TOTAL PRODUCTION VOLUMES (MBOED)



UPSTREAM CAPITAL INVESTMENT (\$ IN MILLIONS)

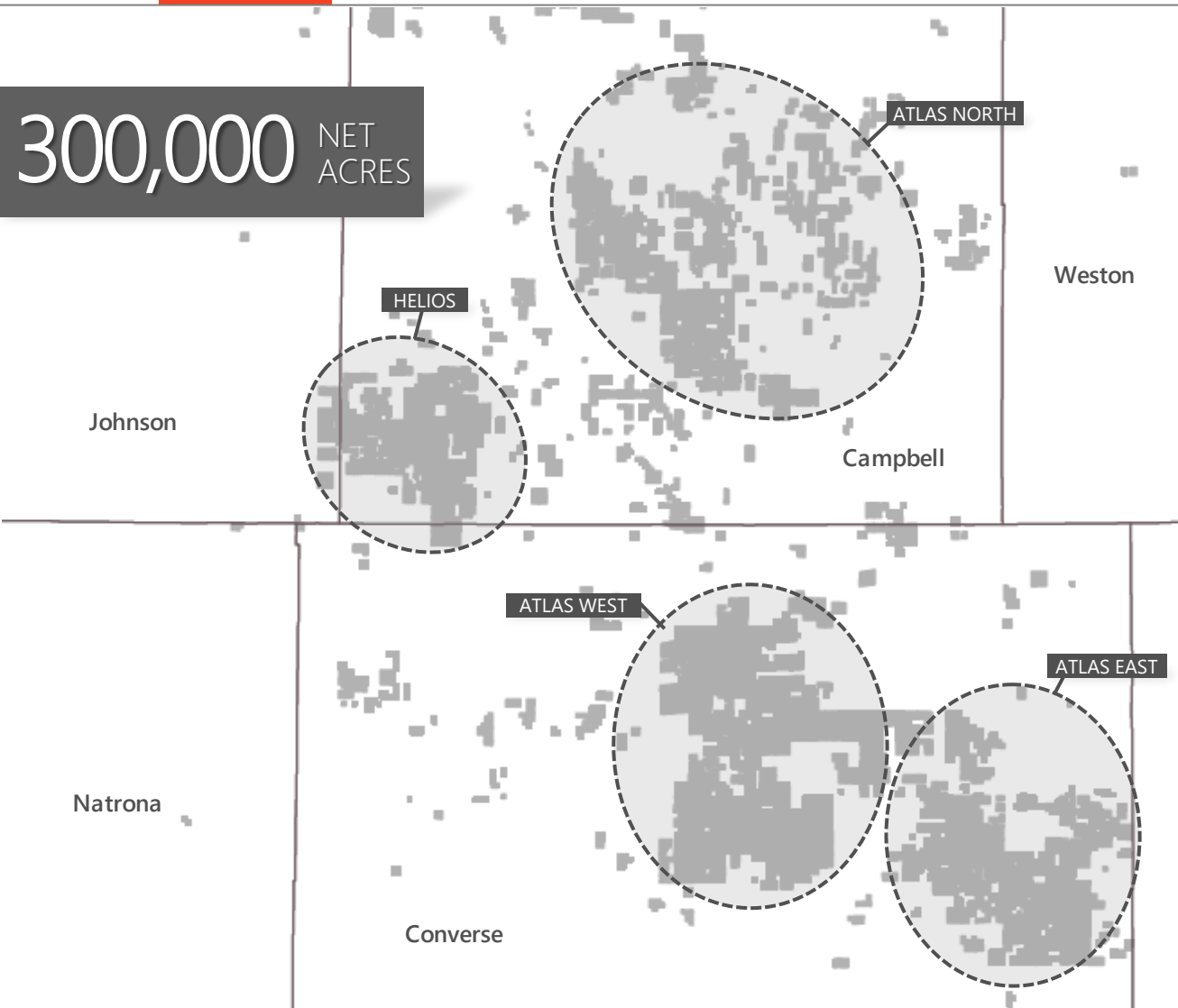


PRODUCTION MIX (% OF Q3 2024 PRODUCTION)



(1) Includes rigs operated by BPX.

Powder River Basin – Overview



- **Scalable** oil resource with significant position in core of oil fairway
- **Established** commercial results across Converse County acreage
- Organization **focused** on cost and capital efficiencies



3%
OF DEVON
PRODUCTION

POWDER RIVER BASIN

OTHER ASSETS

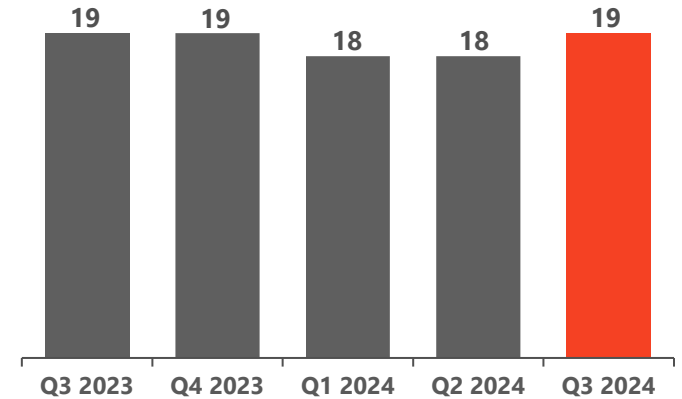
Powder River Basin – Key Statistics



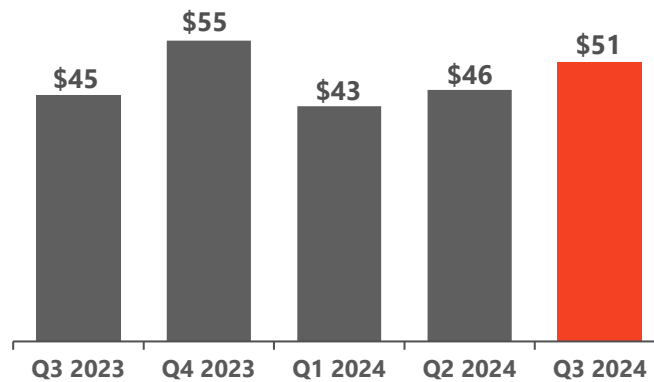
CAPITAL PROGRAM

	2023 Activity	2024 Plan
Operated rigs (average)	1	1
Wells online (gross operated)	14	12
Upstream capital (\$ in billions)	\$0.2	\$0.2

TOTAL PRODUCTION VOLUMES (MBOED)



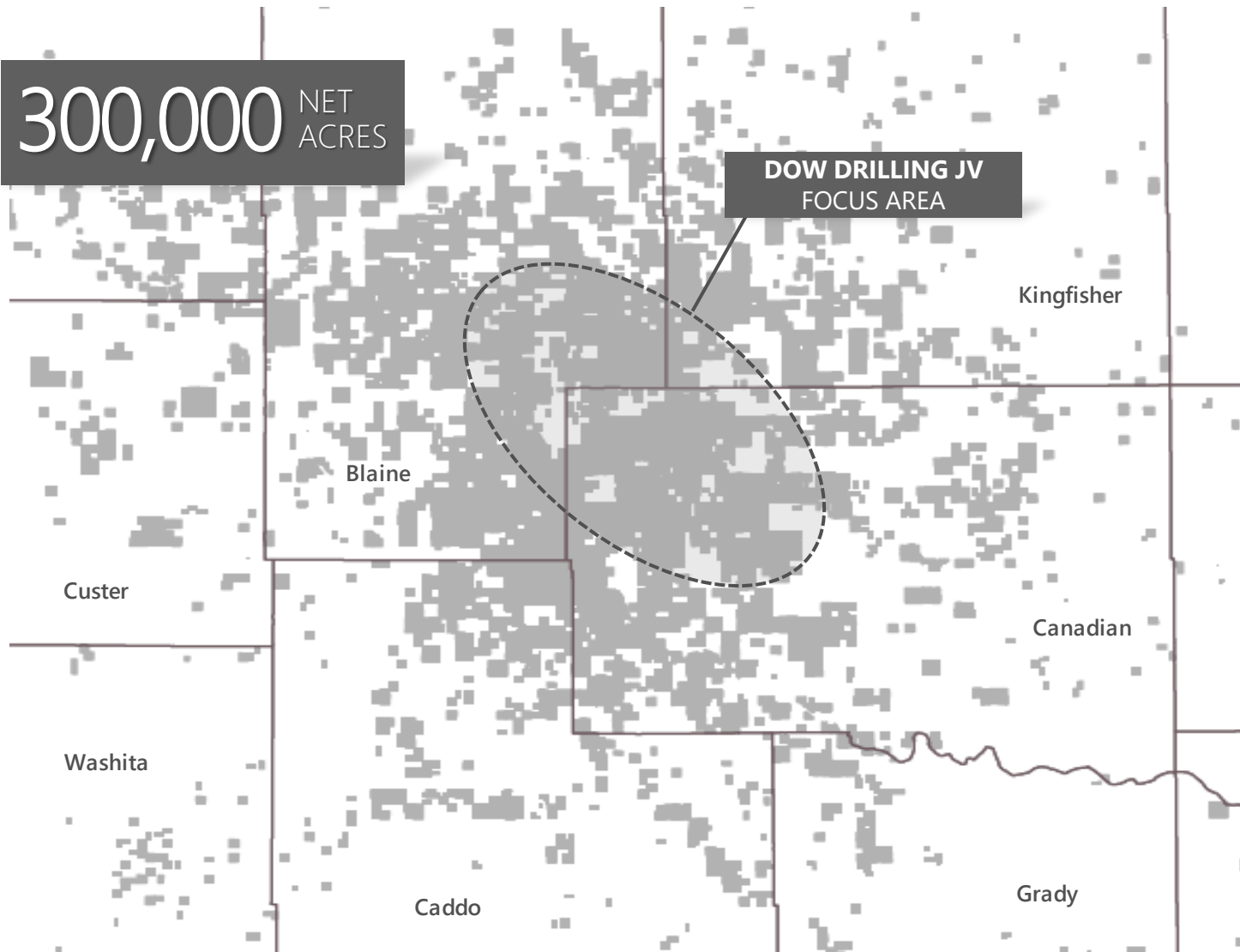
UPSTREAM CAPITAL INVESTMENT (\$ IN MILLIONS)



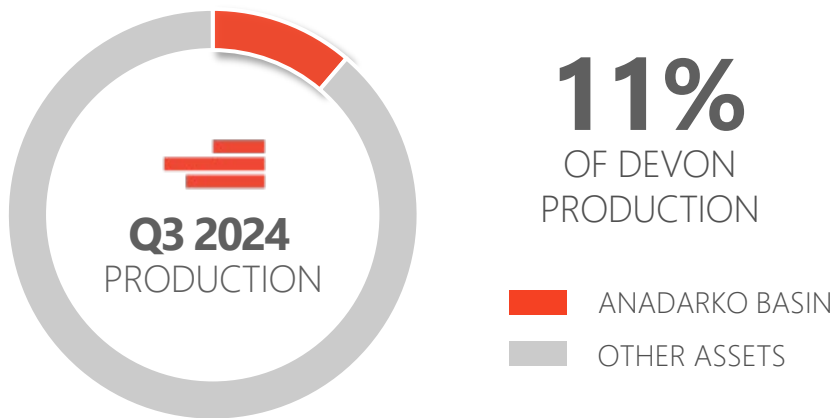
PRODUCTION MIX (% OF Q3 2024 PRODUCTION)



Anadarko Basin – Overview



- **Repeatable** resource play with exposure to gas & NGL resource
- **Capital efficiency** enhanced by drilling carry with Dow
- **Activity** focused on Meramec & Woodford formations



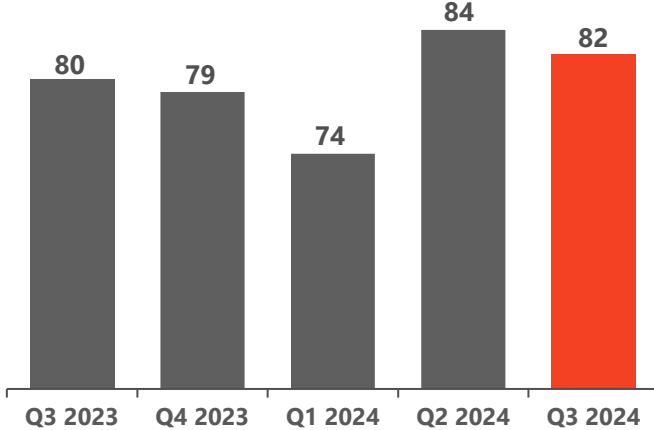
Anadarko Basin – Key Statistics



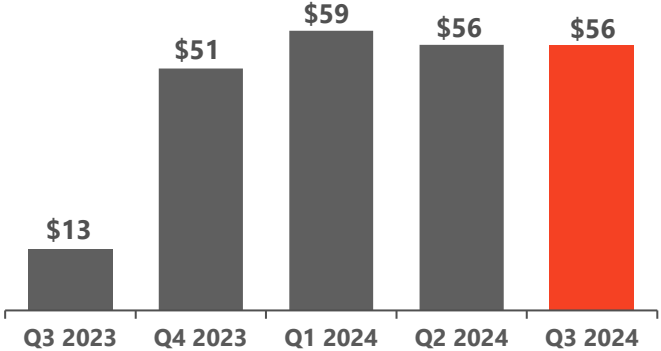
CAPITAL PROGRAM

	2023 Activity	2024 Plan
Operated rigs (average)	4	3
Wells online (gross operated)	27	~65
Upstream capital (\$ in billions)	\$0.2	\$0.2

TOTAL PRODUCTION VOLUMES (MBOED)



UPSTREAM CAPITAL INVESTMENT (\$ IN MILLIONS)



PRODUCTION MIX (% OF Q3 2024 PRODUCTION)





Financial & Shareholder Returns



NYSE: DVN
devonenergy.com



Significant Financial Strength & Liquidity



TOTAL LIQUIDITY

\$3.7 B

CASH & UNDRAWN
CREDIT FACILITY

CASH BALANCE

\$0.7 B

CASH POSITION
AS OF 9/30/2024

LOW LEVERAGE

1.1x

NET DEBT-TO-EBITDAX
AS OF 9/30/2024

CREDIT RATINGS

BBB/Baa2

INVESTMENT-GRADE AT
S&P & MOODY'S

DEBT REDUCTION PLAN

\$2.5 B⁽¹⁾

ABSOLUTE DEBT EXPECTED
TO BE RETIRED

RETIRED DEBT

NEW
\$0.5 B

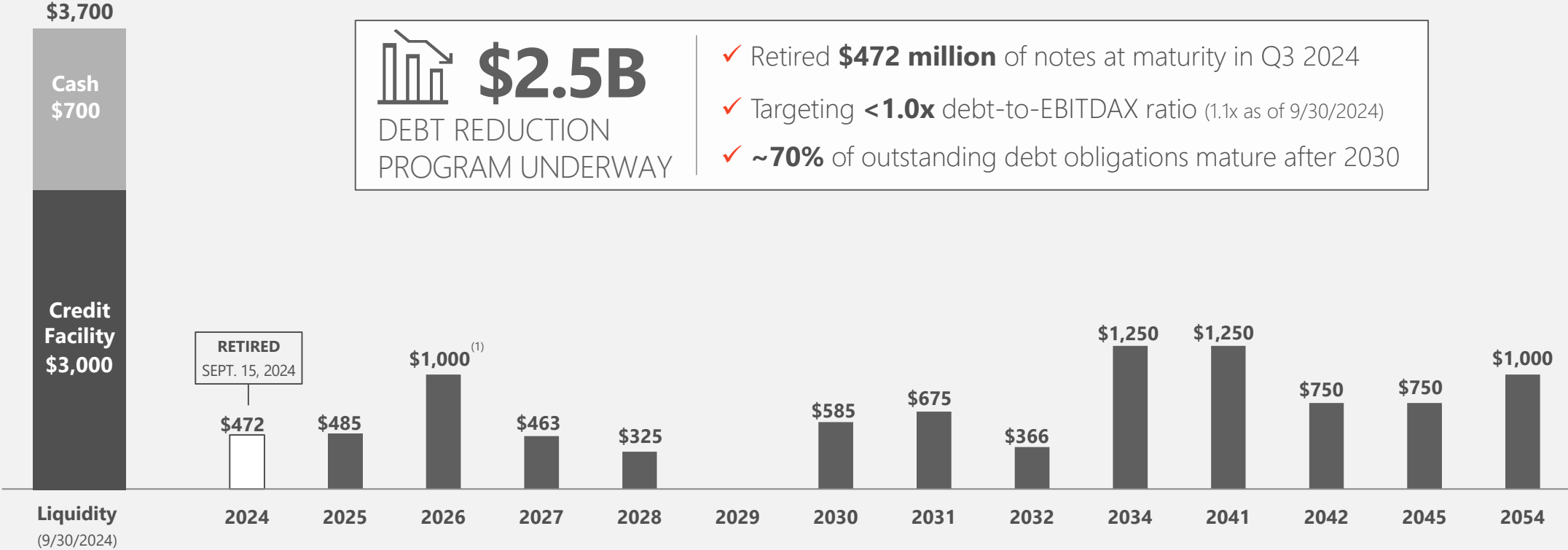
DEBT RETIRED AT
MATURITY IN Q3 2024

(1) \$2.5 billion debt reduction plan includes debt retired in Q3 2024.

Our Investment-Grade Financial Strength

Substantial debt reduction completed year to date

Outstanding debt maturities (\$MM)

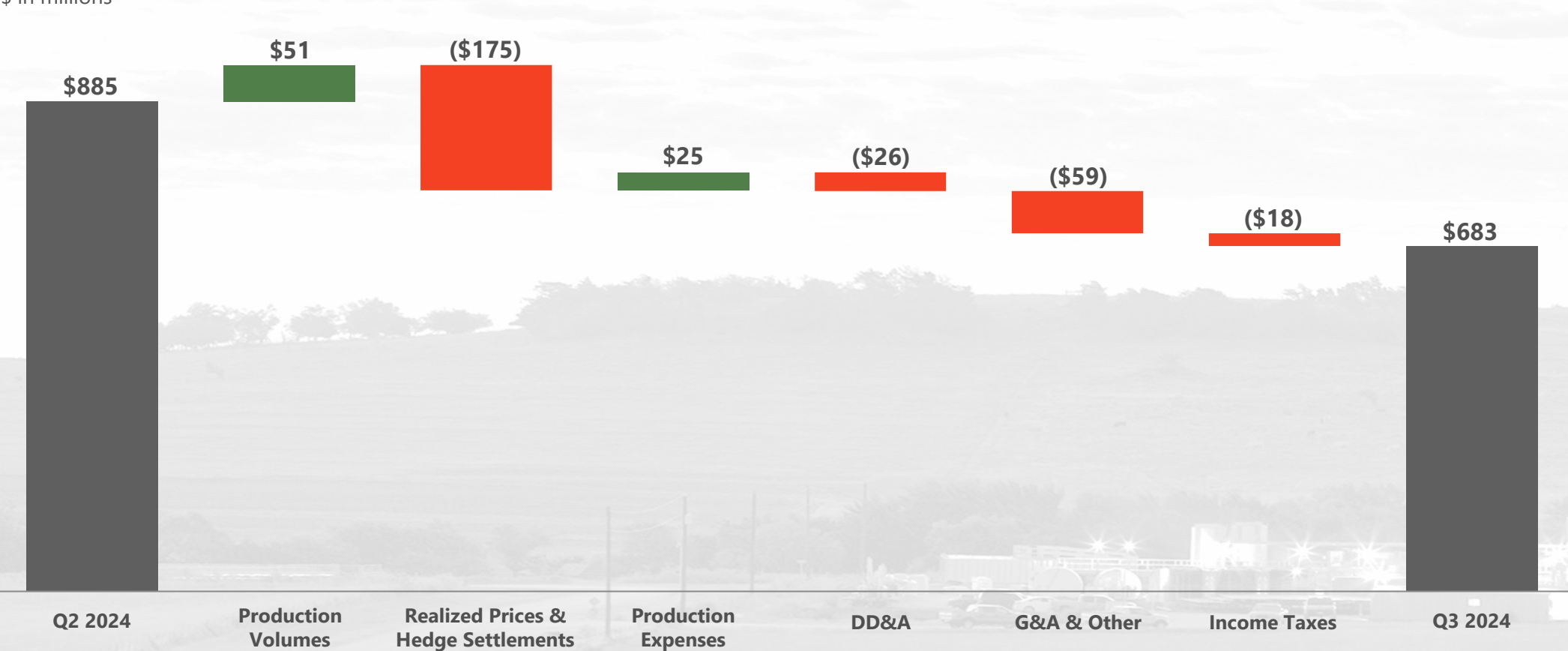


(1) Represents 2-year term loan.

Q3 2024 – Earnings Summary

Net core earnings change quarter over quarter

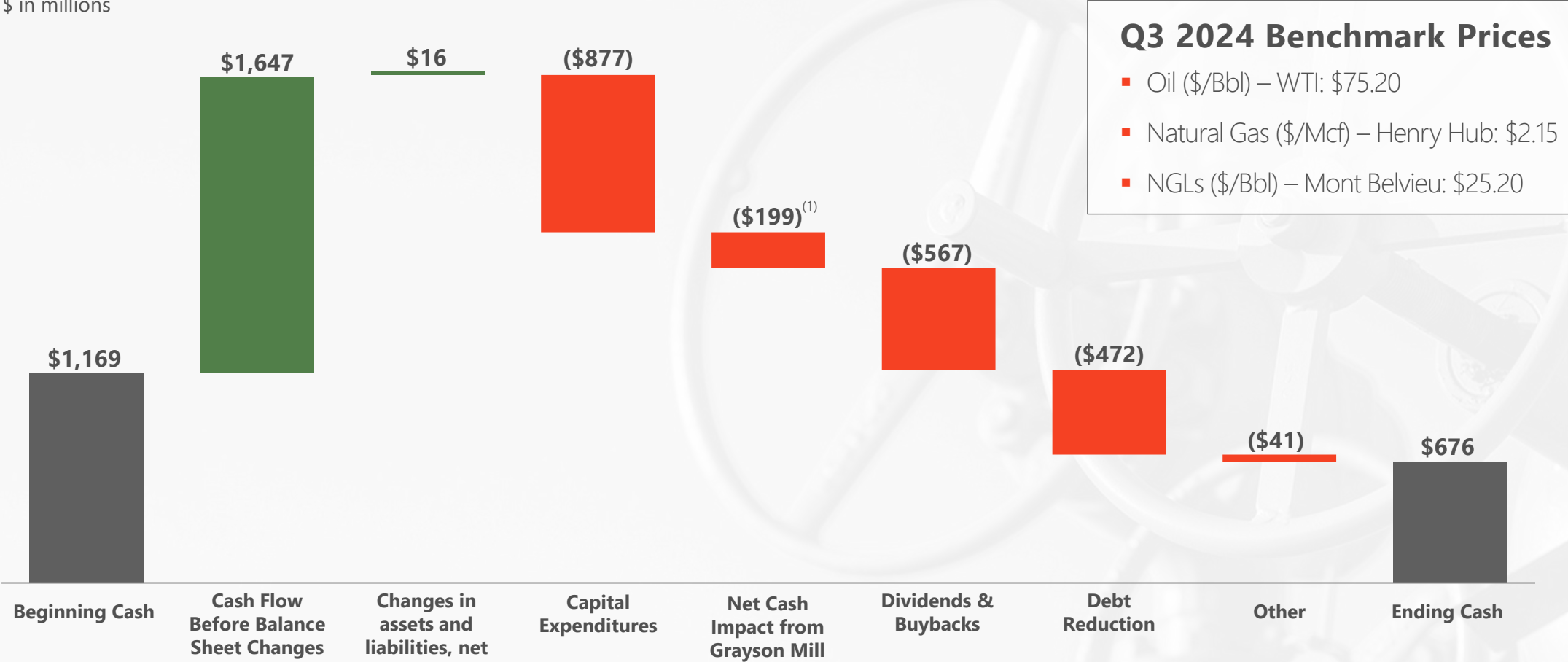
\$ in millions



Q3 2024 – Cash Flow Summary

Exiting the quarter with strong liquidity

\$ in millions



Q3 2024 Benchmark Prices

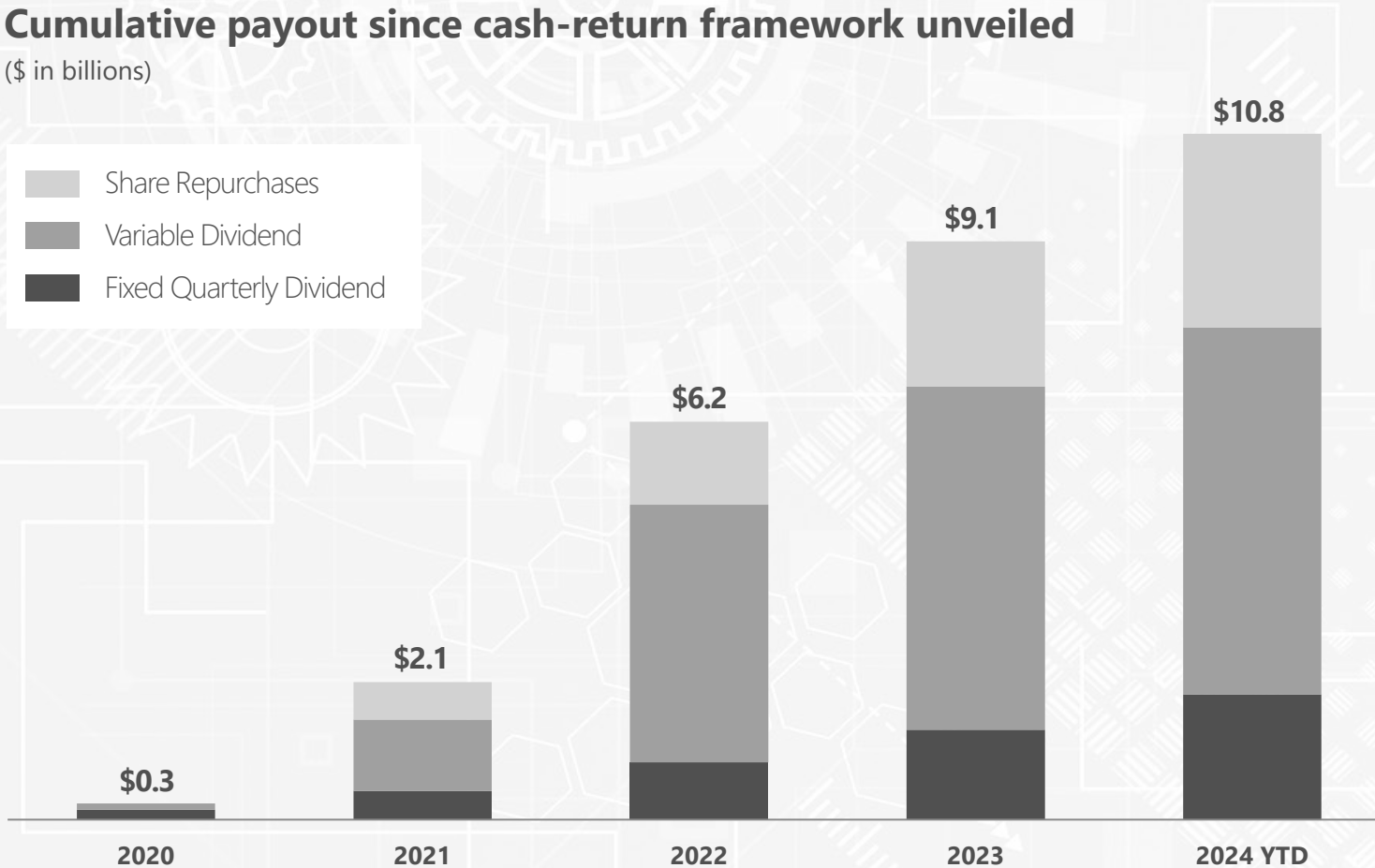
- Oil (\$/Bbl) – WTI: \$75.20
- Natural Gas (\$/Mcf) – Henry Hub: \$2.15
- NGLs (\$/Bbl) – Mont Belvieu: \$25.20

(1) Net cash from Grayson Mill includes \$3,565 million of acquisition capital offset by \$3,219 of debt issuances and \$147 million of acquired cash.

Disciplined Return of Capital to Shareholders

Cumulative payout since cash-return framework unveiled

(\$ in billions)



OUR CASH-RETURN STRATEGY

- ✓ Targeting up to **70% cash-return** payout to shareholders
- ✓ Fixed dividend is **top-priority** with focus on sustainable growth
- ✓ **Prioritizing** share buyback over variable dividend at current valuation

Preliminary 2025 Outlook

Financial & operating outlook for 2025

2025e outlook



PRODUCTION
VOLUMES

~800
MBOED
(Oil: ~380 MBOD)



TOTAL
CAPITAL

\$4.0-\$4.2
BILLION



REINVESTMENT
PERCENTAGE

<65%⁽¹⁾
% OF CASH FLOW



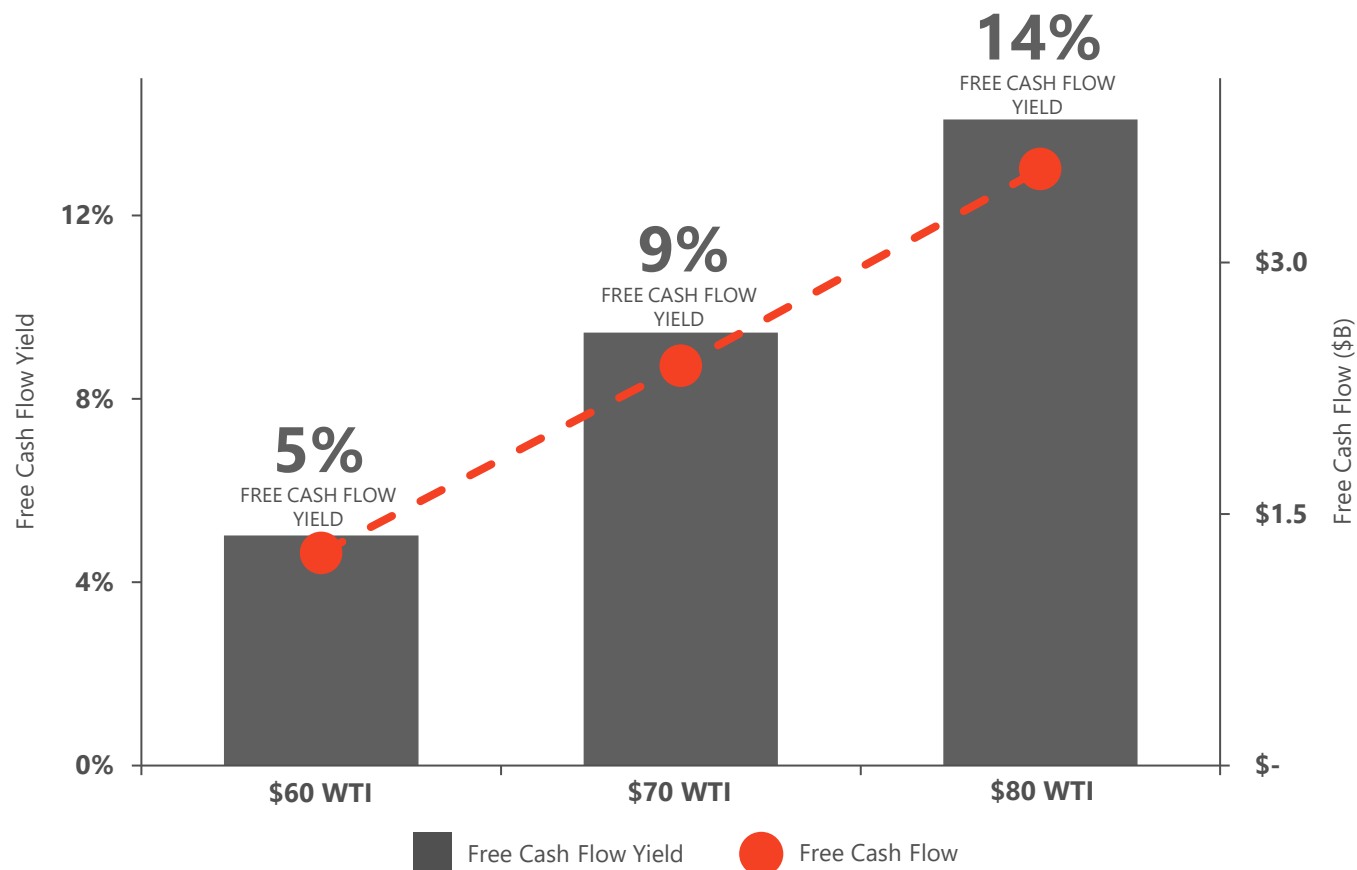
LOW
LEVERAGE (BY YEAR END)

<1.0x⁽¹⁾
NET DEBT-TO-EBITDAX

(1) Assumes \$70 WTI, Henry Hub strip pricing & NGL realizations at 25% of WTI.

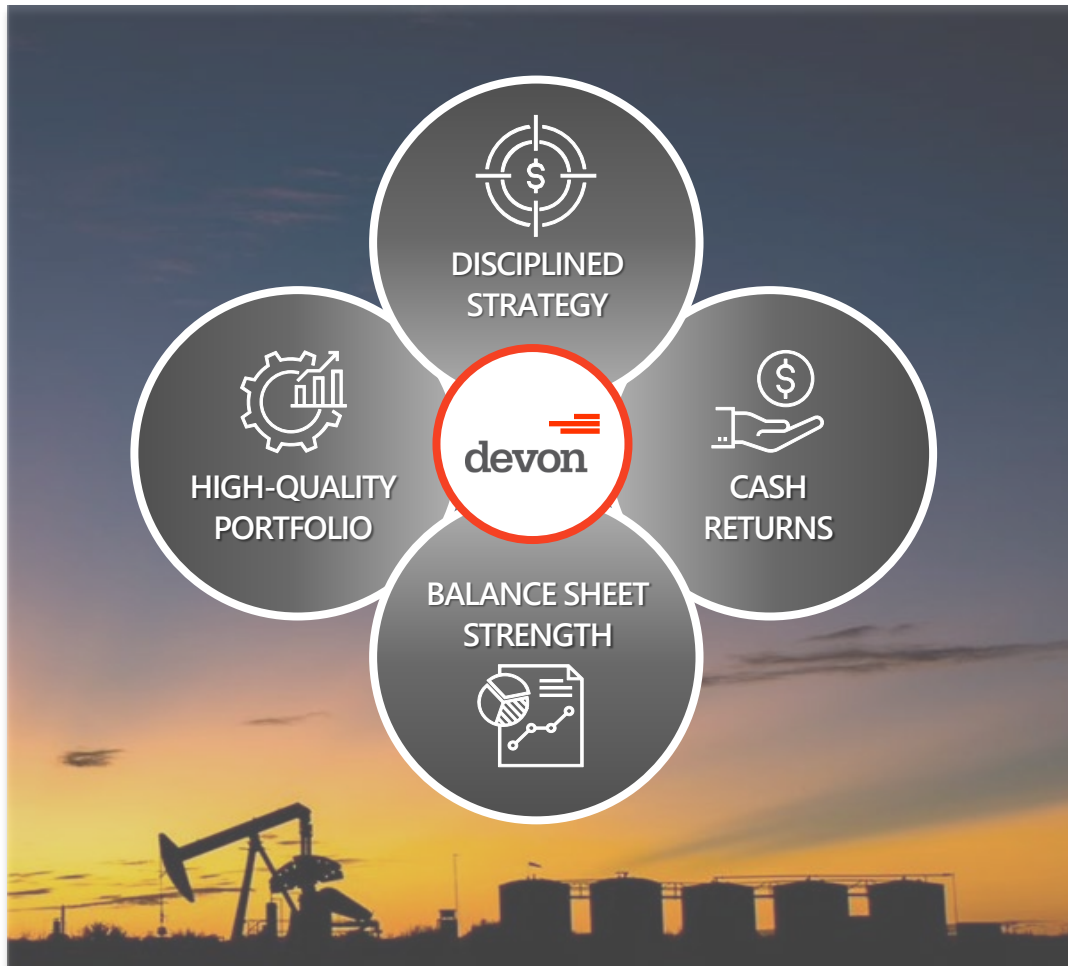
Positioned for an attractive free cash flow yield in 2025

Free cash flow sensitivities based on preliminary 2025 outlook



Note: Free cash flow yield represents 2025e operating cash flow less total capital requirements divided by Devon market capitalization as of November 1, 2024. Assumes applicable WTI price for 2025, Henry Hub strip pricing & NGL realizations at 25% of WTI.

Devon's Unique Investment Proposition



DISCIPLINED STRATEGY

- Focused on growing per-share value
- **Returns-driven** strategy prioritizes free cash flow



HIGH-QUALITY PORTFOLIO

- Acreage high-graded to the top U.S. resource plays
- Underpinned by world-class **Delaware Basin** asset



ATTRACTIVE CASH RETURNS

- Delivering **advantaged** cash returns vs. broader market
- Optimizing allocation between dividends & buybacks

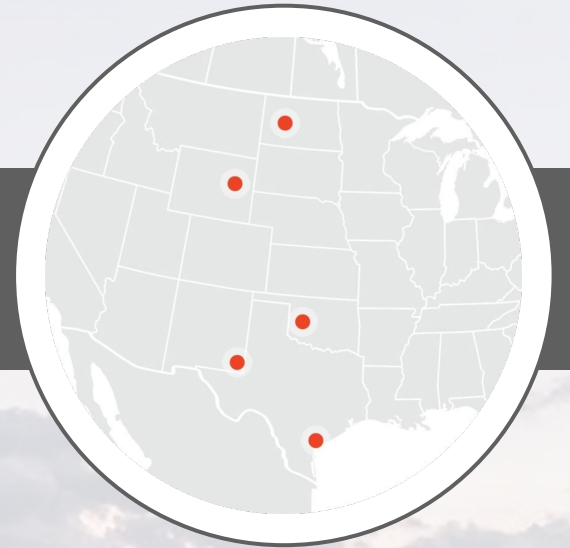


BALANCE SHEET STRENGTH

- Investment-grade financial strength
- Possess **strong liquidity & low leverage**



| Appendix



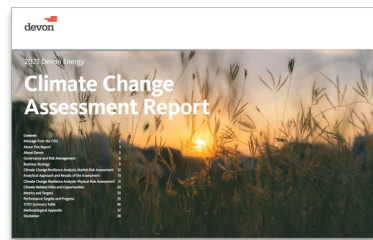
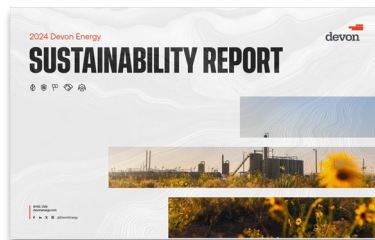
NYSE: DVN
devonenergy.com



Focused on Environmental Excellence

2024 SUSTAINABILITY REPORT HIGHLIGHTS

- Flared volume intensity was reduced by 82%⁽¹⁾
- Scope 1 & 2 GHG emissions intensity declined by 24%⁽¹⁾
- Recycled water usage increased by 15% vs. 2022
- Methane emissions intensity was reduced by 57%⁽¹⁾
- Oil & Gas Methane Partnership 2.0 Initiative Member



For more information, please refer to the **Sustainability** portion of Devon's website

(1) Measures reflect changes from 2019 to 2023.

ENVIRONMENTAL TARGETS

GHG EMISSIONS SCOPE 1 & 2

NET ZERO GHG EMISSIONS FOR SCOPE 1 & 2 BY 2050

GHG EMISSIONS INTENSITY SCOPE 1 & 2

50% REDUCTION BY 2030

METHANE EMISSIONS INTENSITY

65% REDUCTION BY 2030

FLARING INTENSITY

0.5% OF GROSS NATURAL GAS PRODUCED BY 2025
OR LOWER

ROUTINE FLARING

ELIMINATE AS DEFINED BY THE WORLD BANK BY 2030

Investor Contacts & Notices

Investor Relations Contacts

Rosy Zuklic

VP, Investor Relations
405-552-7802

Email: investor.relations@dnv.com

Chris Carr

Sr. Manager, Investor Relations
405-228-2496

Investor Notices

Forward-Looking Statements

This communication includes “forward-looking statements” within the meaning of the federal securities laws. Such statements include those concerning strategic plans, our expectations and objectives for future operations, as well as other future events or conditions, and are often identified by use of the words and phrases “expects,” “believes,” “will,” “would,” “could,” “continue,” “may,” “aims,” “likely to be,” “intends,” “forecasts,” “projections,” “estimates,” “plans,” “expectations,” “targets,” “opportunities,” “potential,” “anticipates,” “outlook” and other similar terminology. All statements, other than statements of historical facts, included in this communication that address activities, events or developments that Devon expects, believes or anticipates will or may occur in the future are forward-looking statements. Such statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond our control. Consequently, actual future results could differ materially and adversely from our expectations due to a number of factors, including, but not limited to: the volatility of oil, gas and NGL prices; uncertainties inherent in estimating oil, gas and NGL reserves; the extent to which we are successful in acquiring and discovering additional reserves; the uncertainties, costs and risks involved in our operations;

risks related to our hedging activities; our limited control over third parties who operate some of our oil and gas properties; midstream capacity constraints and potential interruptions in production, including from limits to the build out of midstream infrastructure; competition for assets, materials, people and capital; regulatory restrictions, compliance costs and other risks relating to governmental regulation, including with respect to federal lands, environmental matters and seismicity; climate change and risks related to regulatory, social and market efforts to address climate change; governmental interventions in energy markets; counterparty credit risks; risks relating to our indebtedness; cybersecurity risks; risks relating to global pandemics; the extent to which insurance covers any losses we may experience; risks related to shareholder activism; our ability to successfully complete mergers, acquisitions and divestitures; our ability to pay dividends and make share repurchases; and any of the other risks and uncertainties discussed in Devon’s 2023 Annual Report on Form 10-K (the “2023 Form 10-K”) or other filings with the Securities and Exchange Commission (“SEC”).

The forward-looking statements included in this communication speak only as of the date of this communication, represent management’s current reasonable expectations as of the date of this communication and are subject to the risks and uncertainties identified above as well as those described elsewhere in the 2023 Form 10-K and in other documents we file from time to time with the SEC. We cannot guarantee the accuracy of our forward-looking statements, and readers are urged to carefully review and consider the various disclosures made in the 2023 Form 10-K and in other documents we file from time to time with the SEC. All subsequent written and oral forward-looking statements attributable to Devon, or persons acting on its behalf, are expressly qualified in their entirety by the cautionary statements above. We do not undertake, and expressly disclaim, any duty to update or revise our forward-looking statements based on new information, future events or otherwise.

Use of Non-GAAP Information

This presentation includes non-GAAP (generally accepted accounting principles) financial measures. Such non-GAAP measures are not alternatives to GAAP measures, and you should not consider these non-GAAP measures in isolation or as a substitute for analysis of our results as reported under GAAP. For additional disclosure regarding such non-GAAP measures, including reconciliations to their most directly comparable GAAP measure, please refer to Devon’s third-quarter 2024 earnings materials and related Form 10-Q filed with the SEC.

Cautionary Note on Reserves and Resource Estimates

The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. Any reserve estimates provided in this presentation that are not specifically designated as being estimates of proved reserves may include estimated reserves or locations not necessarily calculated in accordance with, or contemplated by, the SEC’s latest reserve reporting guidelines. You are urged to consider closely the oil and gas disclosures in the 2023 Form 10-K and our other reports and filings with the SEC.