



Second Quarter 2024 Earnings Teleconference

August 1, 2024

CONTENTS

Q2 2024 Summary

2024 Guidance

Q2 2024 Supplemental Information

Appendix

Disclosure Regarding Forward-Looking Statements

Information provided in this presentation that is not purely historical are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our forecasts, guidance, preliminary results, expectations, hopes, beliefs and intentions on strategies regarding the future. These forward-looking statements include, without limitation, statements relating to our plans and expectations for our revenues, EBITDA and the Settlement Agreements to resolve regulatory proceedings regarding our emissions certification and compliance process for certain engines primarily used in pick-up truck applications in the U.S. Our actual future results could differ materially from those projected in such forward-looking statements because of a number of factors, including, but not limited to: any adverse consequences resulting from entering into the Settlement Agreements, including required additional mitigation projects, adverse reputational impacts and potential resulting legal actions; increased scrutiny from regulatory agencies, as well as unpredictability in the adoption, implementation and enforcement of emission standards around the world; evolving environmental and climate change legislation and regulatory initiatives; changes in international, national and regional trade laws, regulations and policies; changes in taxation; global legal and ethical compliance costs and risks; future bans or limitations on the use of diesel-powered products; failure to successfully integrate and / or failure to fully realize all of the anticipated benefits of the acquisition of Meritor, Inc.; raw material, transportation and labor price fluctuations and supply shortages; aligning our capacity and production with our demand; the actions of, and income from, joint ventures and other investees that we do not directly control; large truck manufacturers' and original equipment manufacturers' customers discontinuing outsourcing their engine supply needs or experiencing financial distress, or change in control; product recalls; variability in material and commodity costs; the development of new technologies that reduce demand for our current products and services; lower than expected acceptance of new or existing products or services; product liability claims; our sales mix of products; climate change, global warming, more stringent climate change regulations, accords, mitigation efforts, greenhouse gas regulations or other legislation designed to address climate change; our plan to reposition our portfolio of product offerings through exploration of strategic acquisitions and divestitures and related uncertainties of entering such transactions; increasing interest rates; challenging markets for talent and ability to attract, develop and retain key personnel; exposure to potential security breaches or other disruptions to our information technology environment and data security; political, economic and other risks from operations in numerous countries including political, economic and social uncertainty and the evolving globalization of our business; competitor activity; increasing competition, including increased global competition among our customers in emerging markets; failure to meet environmental, social and governance (ESG) expectations or standards, or achieve our ESG goals; labor relations or work stoppages; foreign currency exchange rate changes; the performance of our pension plan assets and volatility of discount rates; the price and availability of energy; continued availability of financing, financial instruments and financial resources in the amounts, at the times and on the terms required to support our future business; and other risks detailed from time to time in our SEC filings, including particularly in the Risk Factors section of our 2023 Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Shareholders, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements made herein are made only as of the date of this presentation and we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise. More detailed information about factors that may affect our performance may be found in our filings with the SEC, which are available at <http://www.sec.gov> or at <http://www.cummins.com> in the Investor Relations section of our website.

Q2 2024 Summary

Q2 2024 Summary

- **Second quarter revenues of \$8.8 billion**
- **GAAP¹ Net Income of \$726 million and Diluted EPS of \$5.26**
- **EBITDA of \$1,345 million or 15.3 percent of sales**

¹ Generally Accepted Accounting Principles

Cummins Inc.

Selected Financial Data - Quarter

\$ MILLIONS	Q2 2024	Q2 2023
Sales	8,796	8,638
Gross Margin (% of Sales) ¹	24.9%	24.9%
SAR (% of Sales) ²	13.7%	14.3%
EBITDA ³	1,345	1,327
EBITDA (% of Sales) ³	15.3%	15.4%
Net Income attributable to Cummins Inc. ⁴	726	738
Net Income (% of Sales) ⁴	8.3%	8.5%
Diluted EPS ⁵	\$5.26	\$5.18
Dividend Per Share	\$1.68	\$1.57
ROANA (LTM) ⁶	29%	30%
ROIC (LTM) ⁶	17%	18%

¹ Gross Margin: Q2 2023 excluding \$2 million of cost related to the separation of Atmus

² SAR: Q2 2023 excluding \$21 million of cost related to the separation of Atmus

³ EBITDA: Q2 2023 excluding \$23 million of cost related to the separation of Atmus

⁴ Net Income: Q2 2023 excluding \$18 million of cost related to the separation of Atmus

⁵ Diluted EPS: Q2 2023 excluding \$0.13 per share of cost related to the separation of Atmus

⁶ ROANA (LTM) and ROIC (LTM): Q2 2024 calculations exclude the net benefit related to the separation of Atmus and restructuring expenses, Q2 2023 calculations exclude the cost related to the separation of Atmus

Q2 2024 Net Sales and EBITDA by Segment

\$ MILLIONS	Components	Engine	Distribution	Power Systems	Accelera	Intersegment Eliminations	Total
Three months ended June 30, 2024							
Net Sales	2,982	3,151	2,829	1,589	111	(1,866)	8,796
<i>Sales growth vs 2023</i>	(13)%	5%	9%	9%	31%	(2)%	2%
EBITDA	406	445	314	301	(117)	(4)	1,345
Segment EBITDA %	13.6%	14.1%	11.1%	18.9%	NM ²		15.3%
Three months ended June 30, 2023							
Net Sales	3,425	2,988	2,595	1,457	85	(1,912)	8,638
EBITDA ¹	504	425	299	201	(114)	12	1,327
Segment EBITDA % ¹	14.7%	14.2%	11.5%	13.8%	NM ²		15.4%

¹ Excluding \$23 million of cost related to the separation of Atmus: Components = \$18 million, Intersegment Eliminations = \$5 million

² "NM" - not meaningful information

2024 Guidance

Guidance for 2024 Consolidated Results

ITEM	FULL YEAR GUIDANCE ²
Consolidated Revenue	Down 3% to Flat
Earnings from JVs	Down 5% to 15%
EBITDA Margin ³	15.0% to 15.5%
Depreciation & Amortization	\$1,030 to \$1,080 M
Effective Tax Rate ¹	24.0%
Capital Expenditures	\$1.2 to \$1.3 B
Global Pension Funding	\$69 M
Interest Expense	\$380 M

¹ Excluding discrete income tax items

² Full year guidance includes Atmus only until the final separation in March 2024

³ A reconciliation of the forward-looking non-GAAP measure of EBITDA Margin is not available due to the variability, complexity and limited visibility of the non-cash items that are excluded from the non-GAAP outlook measure.

Guidance for 2024 Segment Results

ITEM	COMPONENTS ²	ENGINE	DISTRIBUTION	POWER SYSTEMS	ACCELERA
Consolidated Revenue Growth	Down 9% to 14% ³	Down 3% to Up 2%	Up 5% to 10%	Up 3% to 8%	\$400M to \$450M
2024 EBITDA Margins (% of Revenue)	13.7% to 14.2%	13.7% to 14.2%	11.3% to 11.8%	17.5% to 18.0%	(\$430M) to (\$400M)
2023 EBITDA Margins (% of Revenue) ¹	14.4%	14.1%	11.8%	14.7%	(\$443M)

¹Excluding cost related to the separation of Atmus: Components = \$78 million

Excluding cost related to employee voluntary retirement and separation: Engine = \$12 million, Components = \$9 million

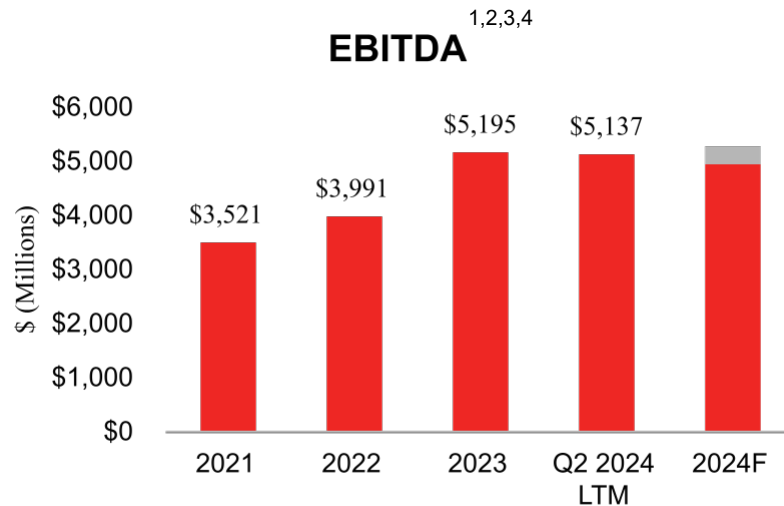
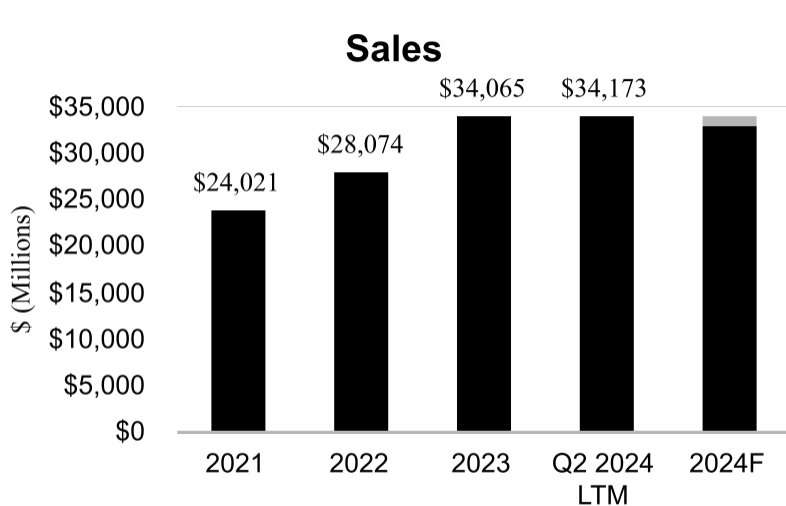
² Full year guidance includes Atmus only until the final separation in March 2024

³ 9% of revenue decline is due to separation of Atmus

Key On-Highway Engine Markets - 2024

KEY MARKET	2024 Forecast	Market Size Vs. 2023
Heavy Duty Truck - North America Class 8, Group 2 - Production	255K - 275K units	Down 7% to 12% No change to prior guidance
Medium Duty Truck - North America Class 6-7, and Class 8 Group 1 - Production	150K - 160K units	Flat to Up 5% Down 5% to Flat in prior guidance
Heavy & Medium Truck - China Sales	1,000K - 1,150K units	Down 5% to Up 10% No change to prior guidance
Heavy & Medium Truck - India Sales	405K - 445K units	Down 5% to Up 5% No change to prior guidance

Cummins Inc.



2024 Guidance

Sales down 3% to Flat EBITDA 15.0% to 15.5%⁴

¹ 2022 EBITDA excludes \$111 million of net cost related to the indefinite suspension of operations in Russia, \$81 million of cost related to the separation of Atmus, and includes \$115 million of cost related to the acquisition, integration, and inventory valuation adjustments of Meritor

² 2023 EBITDA excluding \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$100 million of cost related to the separation of Atmus, and \$42 million of cost related to employee voluntary retirement and separation

³ Q2 2024 LTM EBITDA excludes \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$1.239 billion of net benefit related to the separation of Atmus, \$42 million of cost related to employee voluntary retirement and separation, and \$29 million of restructuring expenses

⁴ Reconciliations of the forward-looking non-GAAP measures of EBITDA and EBITDA margin are not available due to the variability, complexity and limited visibility of the non-cash items that are excluded from the non-GAAP outlook measures.



Q2 2024 Supplemental Information

Components Segment Selected Financial Data

- Sales decreased 13% primarily due to the separation of Atmus and lower demand in both China and Europe.
- The decrease in EBITDA margin is primarily due to the separation of Atmus.

\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Sales	2,982	3,425	(13)%
EBITDA ¹	406	504	(19)%
EBITDA ¹ (% of Sales)	13.6%	14.7%	

¹ EBITDA: Q2 2023 excludes \$18 million in cost related to the separation of Atmus

Engine Segment

Selected Financial Data

- Sales increased 5% driven by strong demand in the North American medium-duty truck market.
- EBITDA margin decreased driven by lower joint venture income and higher research costs.

\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Sales	3,151	2,988	5%
EBITDA	445	425	5%
EBITDA (% of Sales)	14.1%	14.2%	

Engine Segment - Sales by Market

- On-highway revenues increased 9% driven by continued strong demand in the North American medium-duty truck market and pricing actions.
- Off-highway revenues decreased due to lower construction demand in China.

\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Heavy-Duty Truck	1,184	1,117	6%
Medium-Duty Truck & Bus	1,074	942	14%
Light-Duty Automotive	461	445	4%
On-Highway	2,719	2,504	9%
Off-Highway	432	484	(11)%
Total Sales	3,151	2,988	5%

Distribution Segment Selected Financial Data

- Sales increased 9% driven by increased demand for power generation products and pricing actions.
- EBITDA margin decreased primarily due to higher compensation expenses and higher mix of power generation sales having a dilutive effect on overall segment margin.

\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Sales	2,829	2,595	9%
EBITDA	314	299	5%
EBITDA (% of Sales)	11.1%	11.5%	

Power Systems Segment

Selected Financial Data

- Sales increased 9% due to increased global demand in power generation and mining, partly offset by weaker demand in oil & gas.
- EBITDA margin increased primarily as a result of higher volumes and favorable pricing.

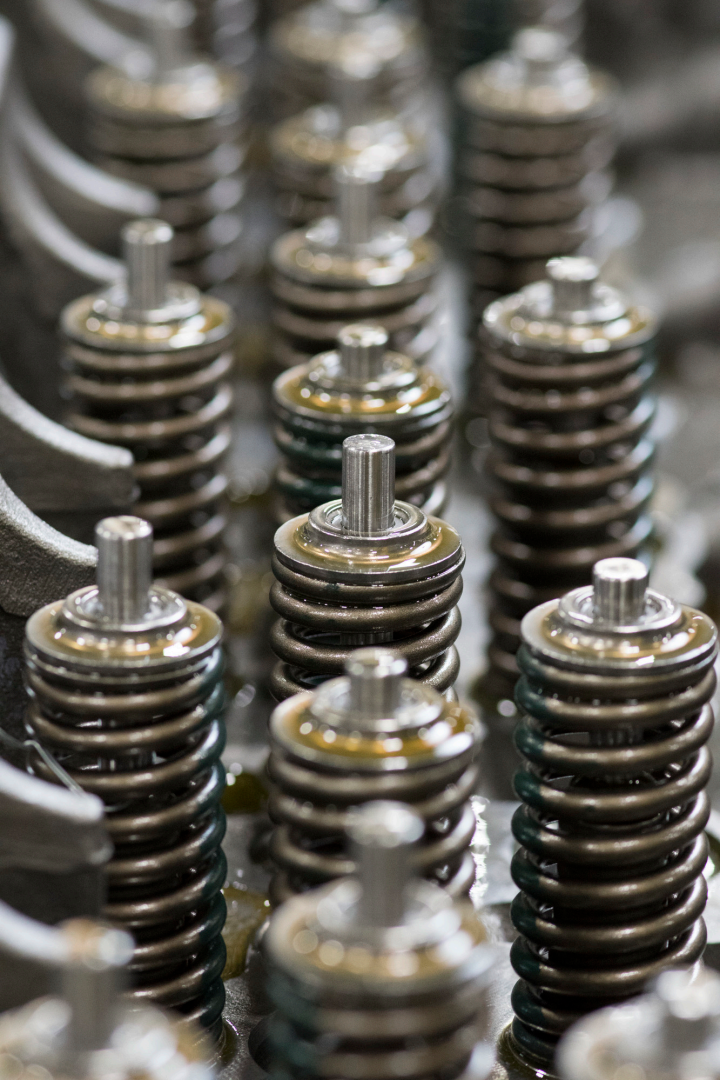
\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Sales	1,589	1,457	9%
EBITDA	301	201	50%
EBITDA (% of Sales)	18.9%	13.8%	

Accelera Segment Selected Financial Data

- Sales increased due to increased electrolyzer installations.
- EBITDA losses are driven by costs associated with the development of electric powertrains, fuel cells and electrolyzers, as well as products to support battery electric vehicles.

\$ MILLIONS	Q2 2024	Q2 2023	CHANGE
Sales	111	85	31%
EBITDA	(117)	(114)	(3)%
EBITDA (% of Sales)	NM ¹	NM ¹	

¹ "NM" - not meaningful information



Joint Venture Income - Quarter

\$ MILLIONS	Q2 2024	Q2 2023
Components	13	24
Engine	48	71
Distribution	24	24
Power Systems	26	18
Accelera	(8)	(4)
Total JV Income	103	133



Cash Flow - Quarter

\$ MILLIONS	Q2 2024	Q2 2023
Operating Cash Flow	(851)	483
Capital Expenditures	240	221
Working Capital Measure	7,058	7,581
Working Capital Measure (% of Net Sales)	20.1%	21.9%
Total Debt to Capital %	41.5%	40.4%
Net Debt to Capital %	29.4%	28.3%

Appendix



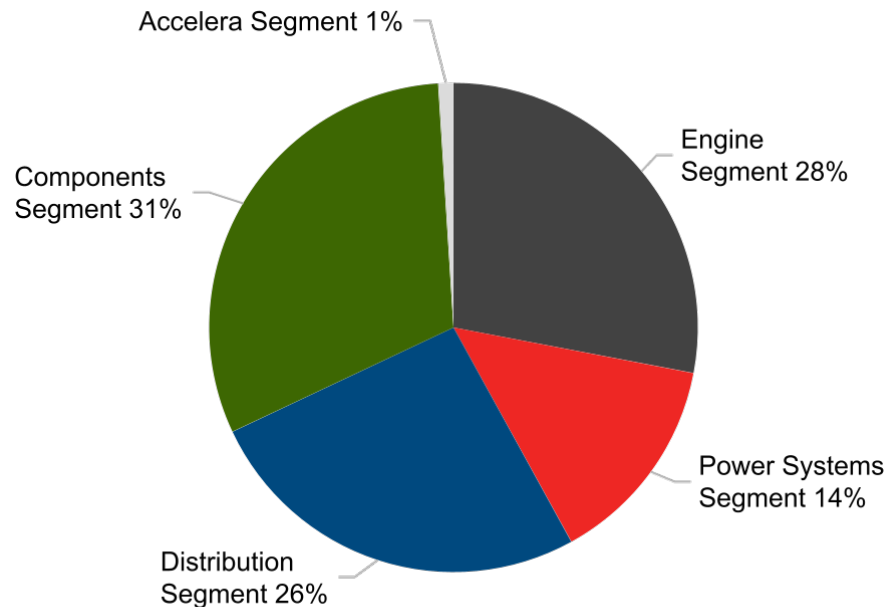
Cummins Inc.

- Strong product portfolio and global partners
- Macro growth trends play to Cummins' strengths
- Disciplined investment for growth
- Demonstrated technology leadership

Q2 2024 LTM Results

Sales:	\$34.2 billion
EBITDA ¹ :	\$5.1 billion
EBITDA% ¹ :	15.0%

Q2 2024 LTM Revenue by Segment

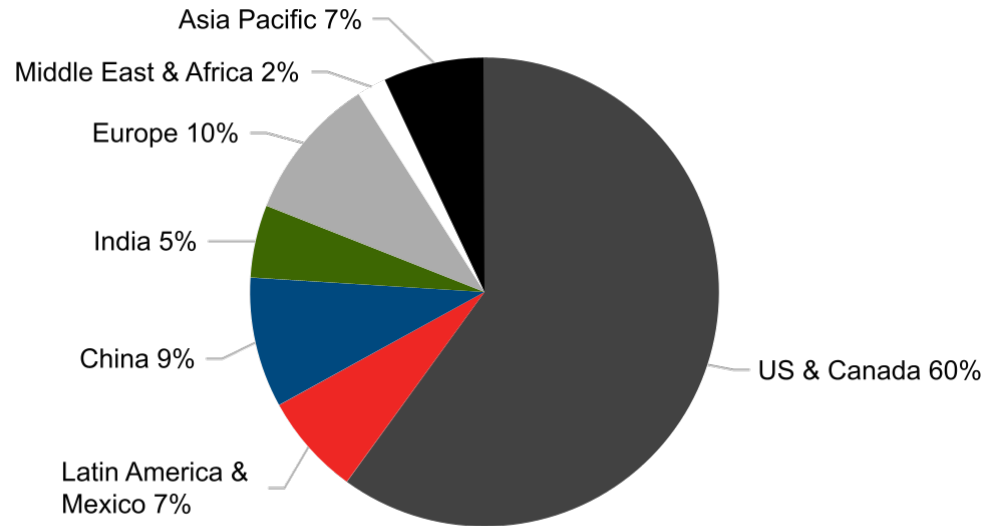


¹ Excluding \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$1.239 billion of net benefit related to the separation of Atmus, \$42 million of cost related to employee voluntary retirement and separation, and \$29 million of restructuring expenses

Cummins Inc.

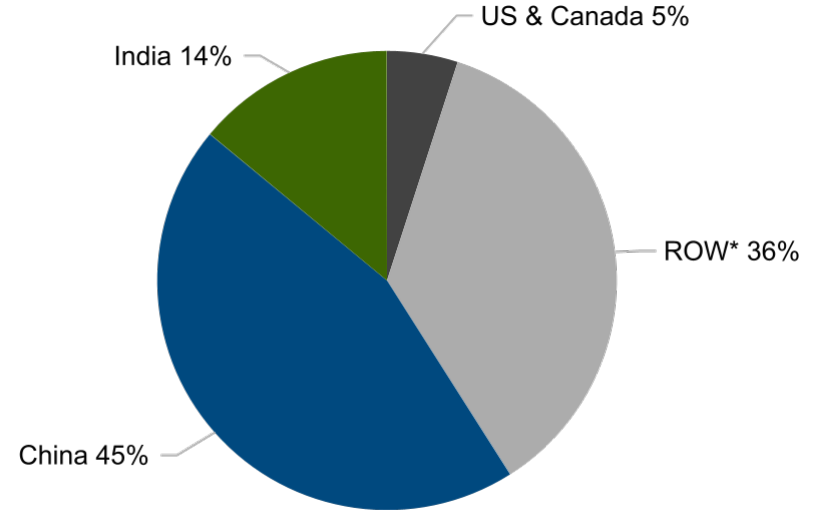
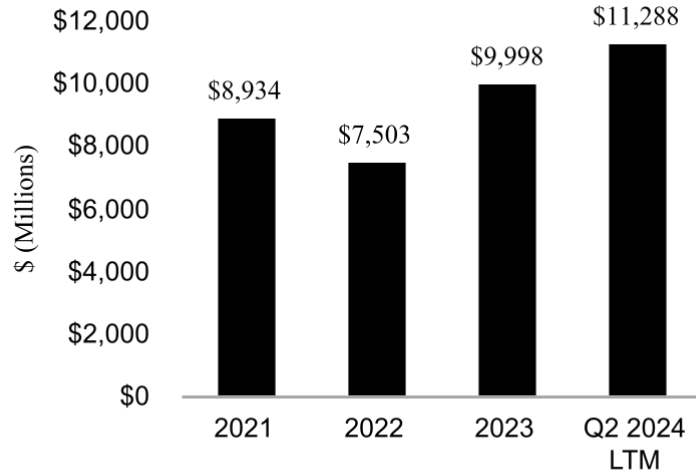
- Capitalizing on global emissions regulations
- Strong geographic diversification and leadership across multiple end-markets
- Global distribution network with presence in approximately 190 countries and territories

Q2 2024 LTM Revenue by Marketing Territory



Cummins - Joint Venture Sales Unconsolidated

Q2 2024 LTM Revenue



* Rest of world

Components Segment - Overview

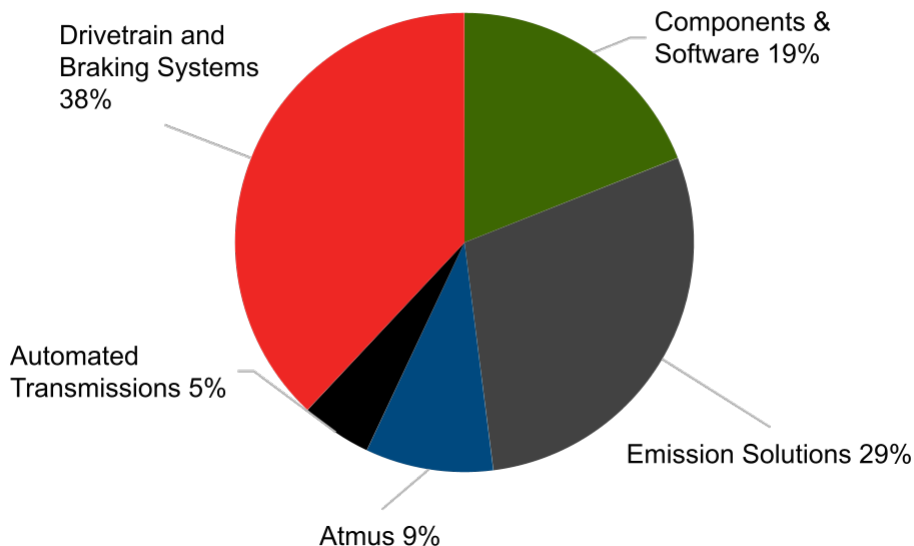
- Leading supplier of axles, brakes, and aftertreatment products for commercial vehicle applications
- Largest worldwide supplier of turbochargers from 3.8L to 25L for commercial applications

Q2 2024 LTM Results

Sales:	\$12.7 billion
EBITDA ¹ :	\$1.8 billion
EBITDA% ¹ :	14.2%

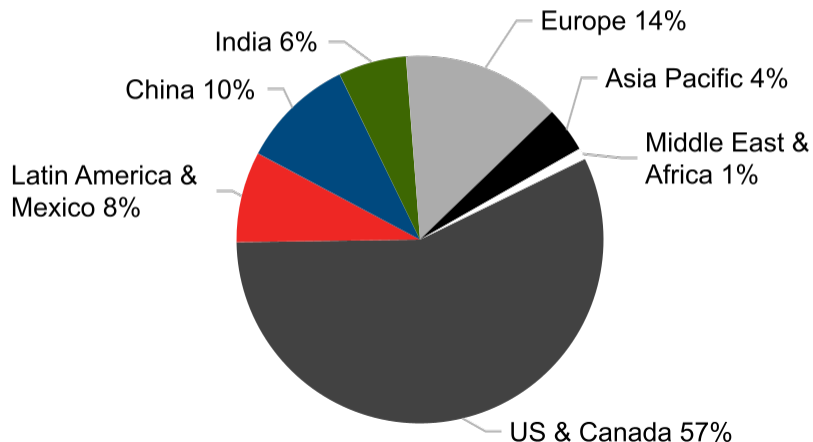
¹ Excluding \$69 million of cost related to the separation of Atmus and \$9 million of cost related to employee voluntary retirement and separation

Q2 2024 LTM Revenue by Business

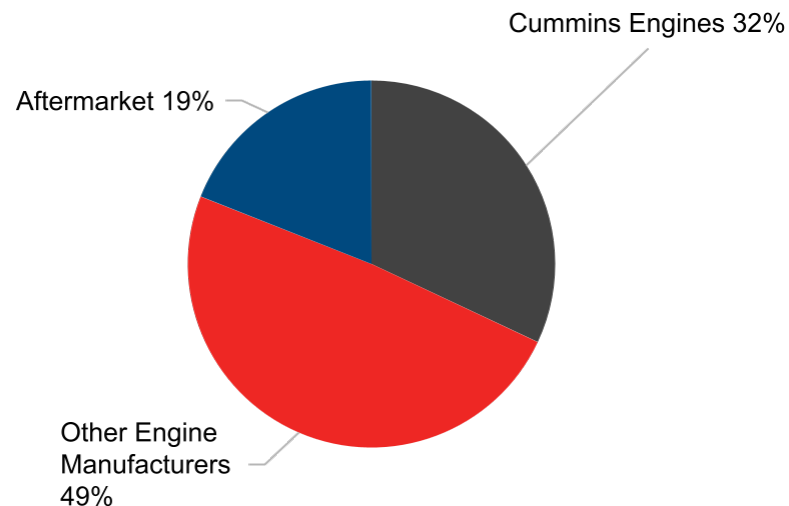


Components Segment - Sales Mix

By Region



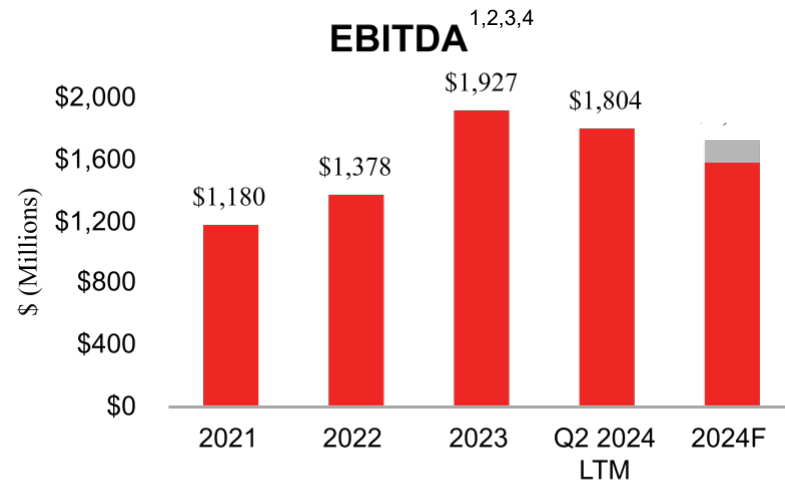
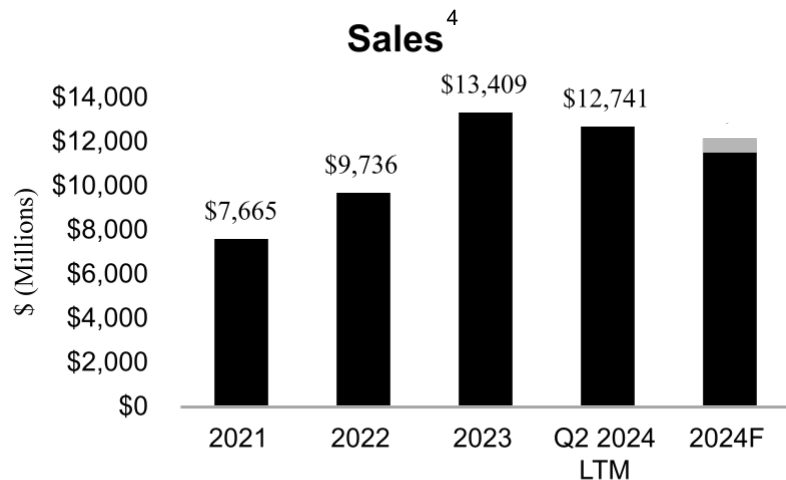
By Application



Q2 2024 LTM Revenue

\$12.7 billion

Components Segment - Historical Performance



2024 Guidance⁵

Sales Down 9% to 14%

EBITDA 13.7% to 14.2%

¹ 2022 EBITDA excludes \$4 million of net cost related to the indefinite suspension of operations in Russia and \$28 million of cost related to the separation of Atmus, and includes \$70 million of net cost from the Meritor business which includes acquisition and integration costs

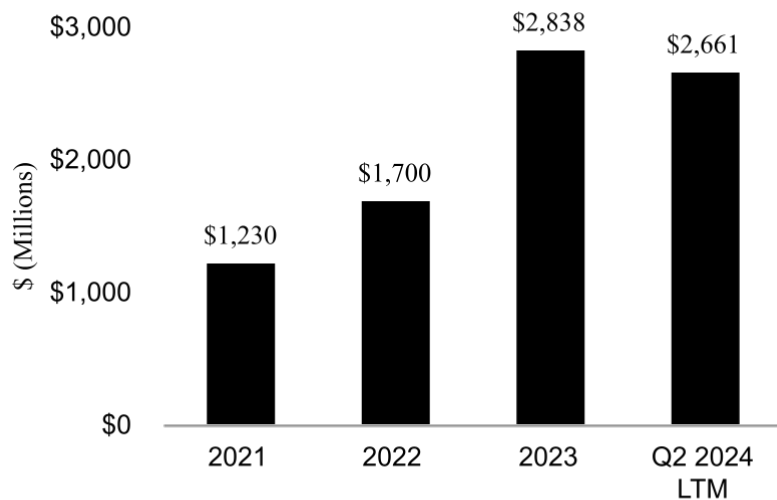
² 2023 EBITDA excludes \$78 million of cost related to the separation of Atmus and \$9 million of cost related to employee voluntary retirement and separation

³ Q2 2024 LTM EBITDA excludes \$69 million of cost related to the separation of Atmus and \$9 million of cost related to employee voluntary retirement and separation

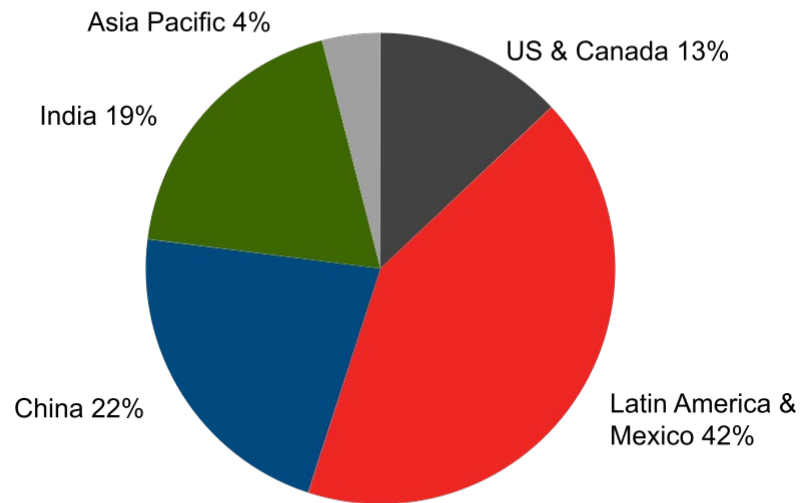
⁴ 2024 Guidance Sales and EBITDA includes Atmus in Q1 actuals up until full separation and then excludes Atmus for remainder of the year

⁵ Full year guidance includes Atmus only until the final separation in March 2024

Components Segment - Joint Venture Sales Unconsolidated



Q2 2024 LTM Revenue



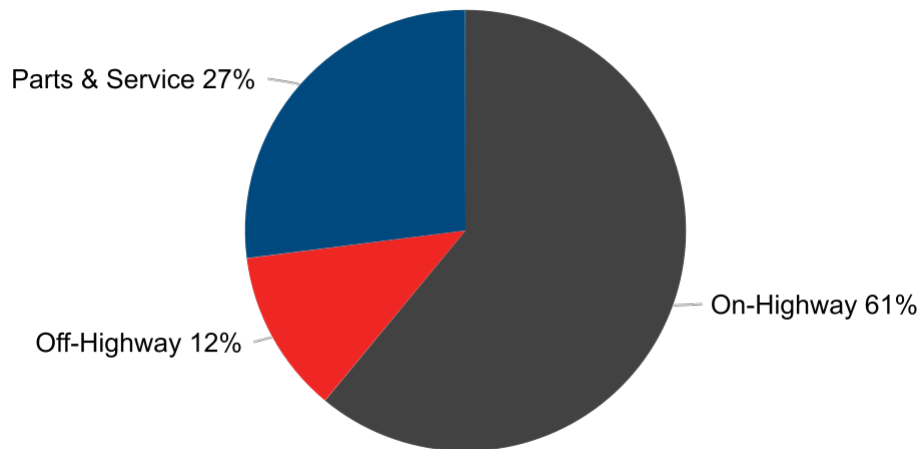
Engine Segment - Overview

- Diesel and natural gas engines from 2.8L to 15L and 48 hp to 715 hp
- Long-term engine supply agreements with key customers to stabilize pricing and to jointly engineer better integrated vehicles to market
- Leading market share in multiple end-markets and geographies

Q2 2024 LTM Results

Sales:	\$11.8 billion
EBITDA ¹ :	\$1.6 billion
EBITDA% ¹ :	13.7%

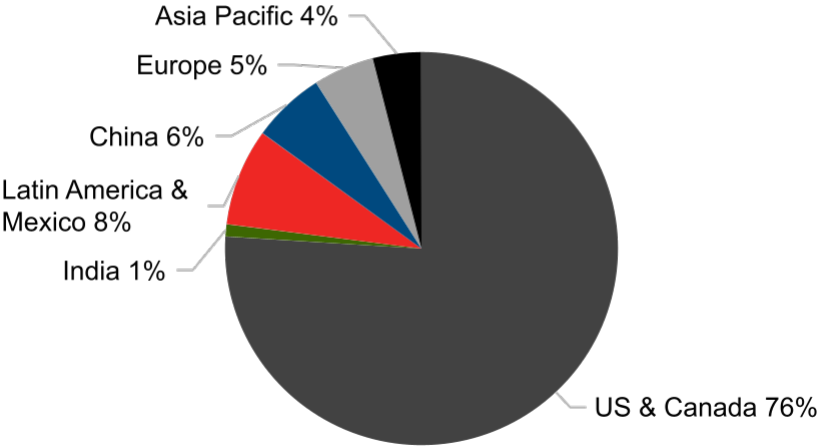
Q2 2024 LTM Revenue by Product



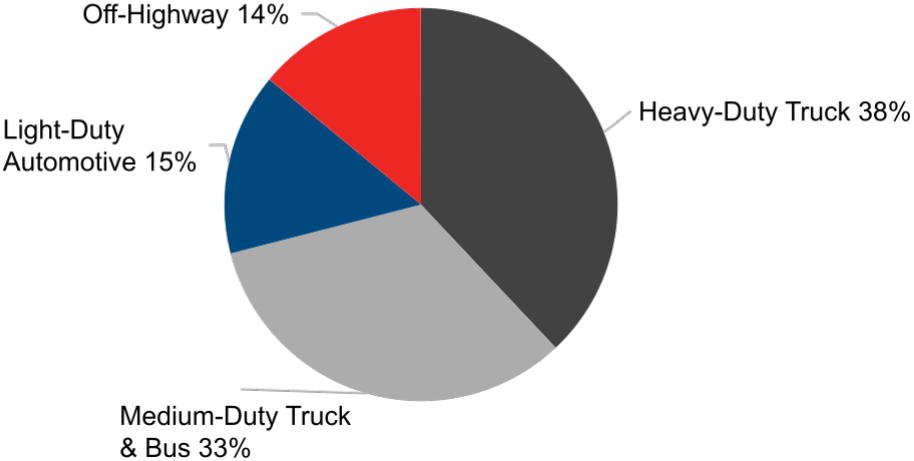
¹ Excluding \$12 million of cost related to employee voluntary retirement and separation

Engine Segment - Sales Mix

By Region



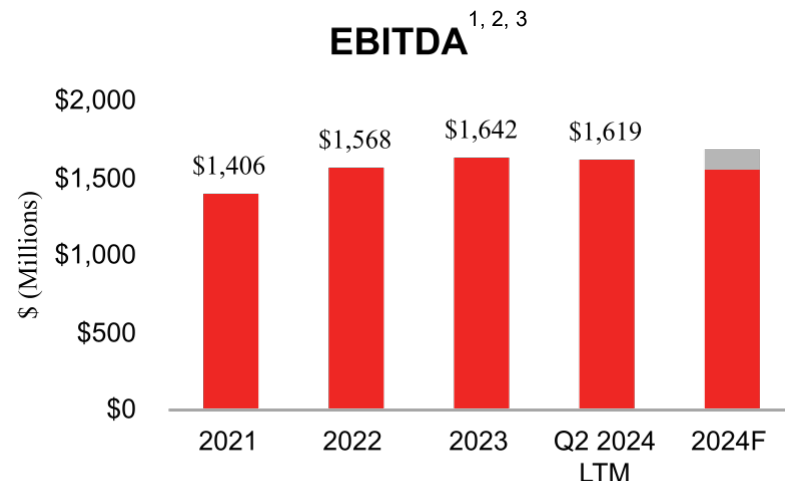
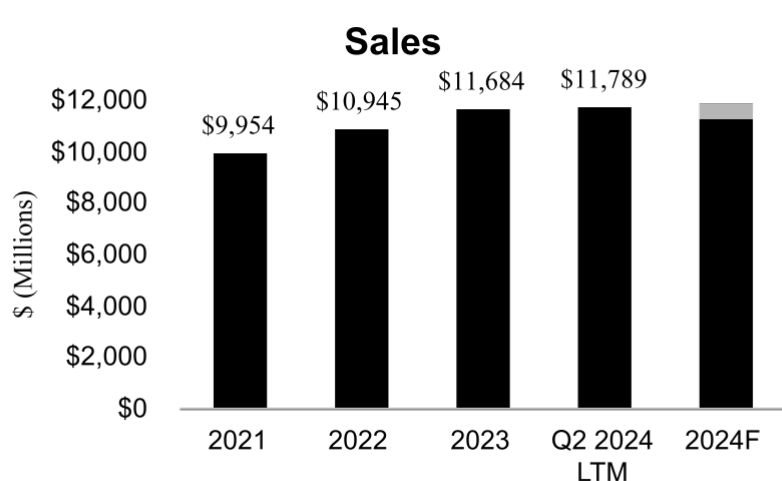
By Application



Q2 2024 LTM Revenue

\$11.8 billion

Engine Segment - Historical Performance



2024 Guidance

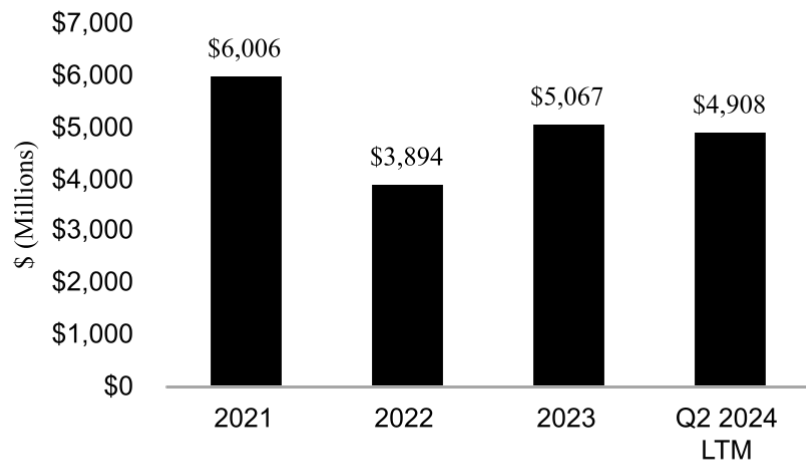
Sales Down 3% to Up 2% EBITDA 13.7% to 14.2%

¹ 2022 EBITDA excludes \$33 million of cost related to the indefinite suspension of operations in Russia

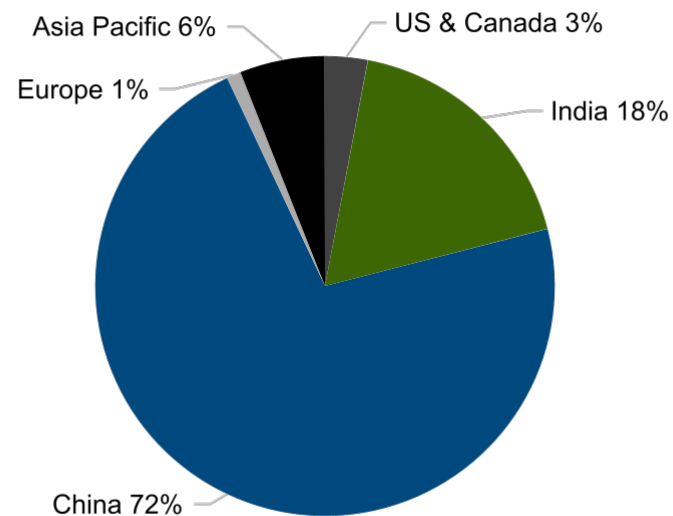
² 2023 EBITDA excludes \$12 million of cost related to employee voluntary retirement and separation

³ Q2 2024 LTM EBITDA excludes \$12 million of cost related to employee voluntary retirement and separation

Engine Segment - Joint Venture Sales Unconsolidated



Q2 2024 LTM Revenue



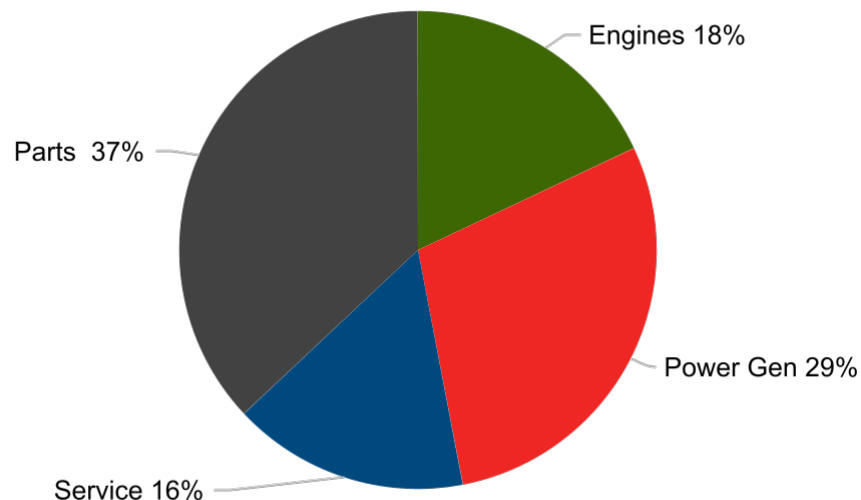
Distribution Segment - Overview

- Provide aftermarket support and increase solution-based revenue
- Increasing network capabilities in emerging markets to capture profitable growth

Q2 2024 LTM Results

Sales:	\$10.6 billion
EBITDA ¹ :	\$1.2 billion
EBITDA% ¹ :	11.1%

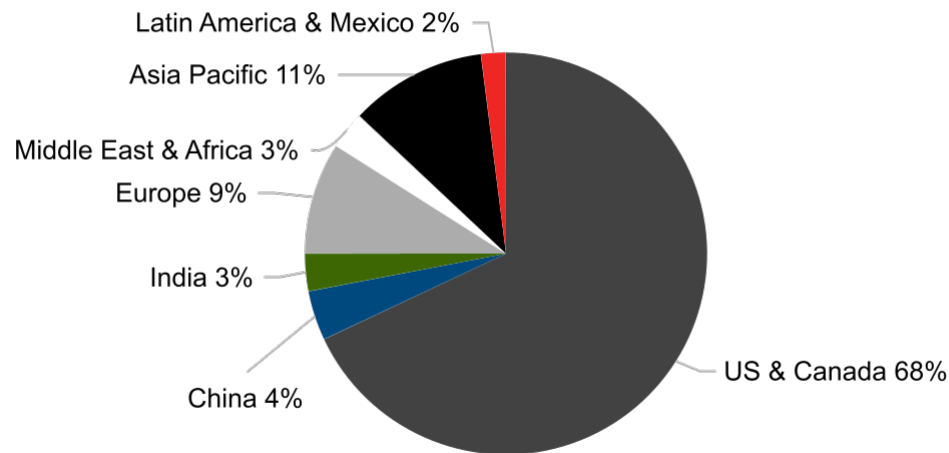
Q2 2024 LTM Revenue by Product



Distribution Segment - Sales Mix

- Key enabler for Cummins growth
- Benefiting from increased population of products in the field

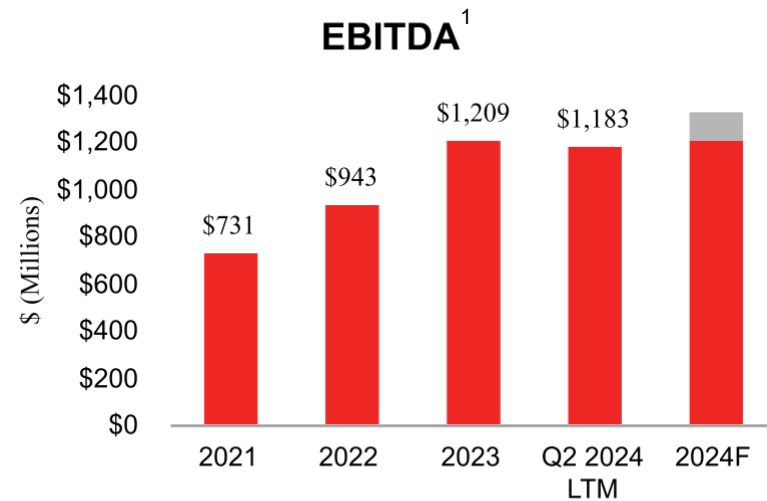
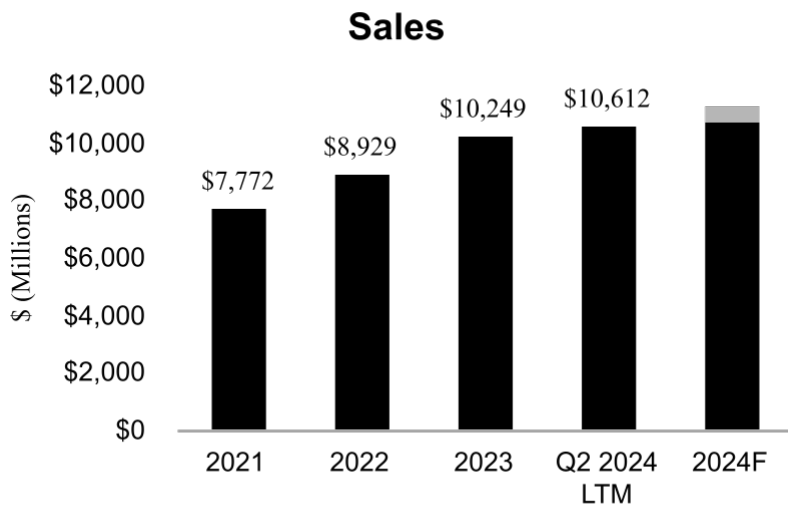
By Region



Q2 2024 LTM Revenue

\$10.6 billion

Distribution Segment - Historical Performance

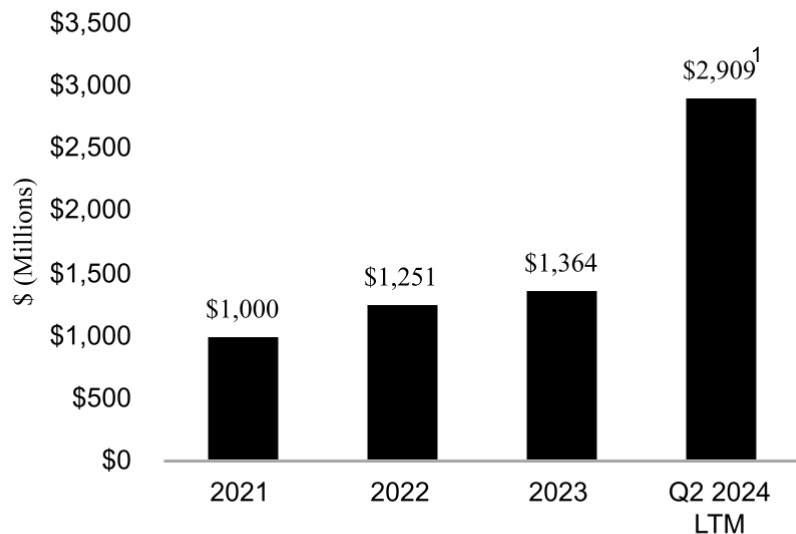


2024 Guidance

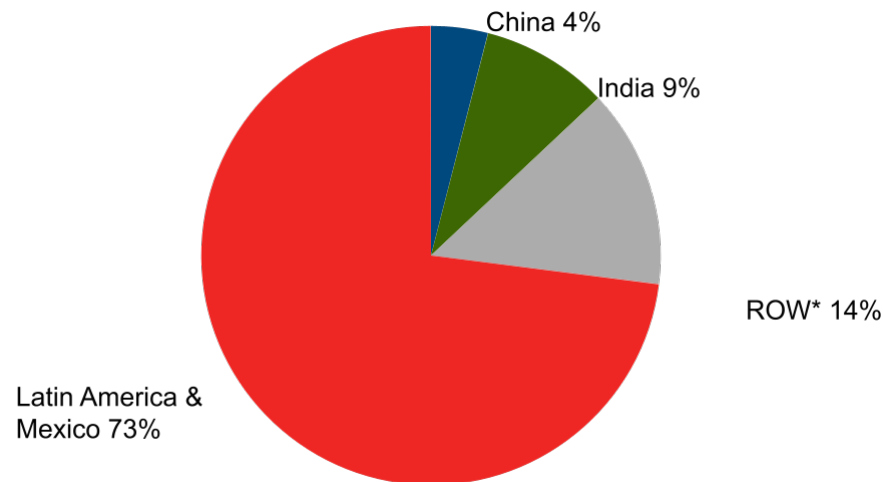
Sales Up 5% to 10% EBITDA 11.3% to 11.8%

¹ 2022 excludes \$55 million of net cost related to the indefinite suspension of operations in Russia

Distribution Segment - Joint Venture Sales Unconsolidated



Q2 2024 LTM Revenue



¹ 2024 includes higher JV unconsolidated sales as a result of JV ownership restructuring; however, no material change to overall JV income

* Rest of World

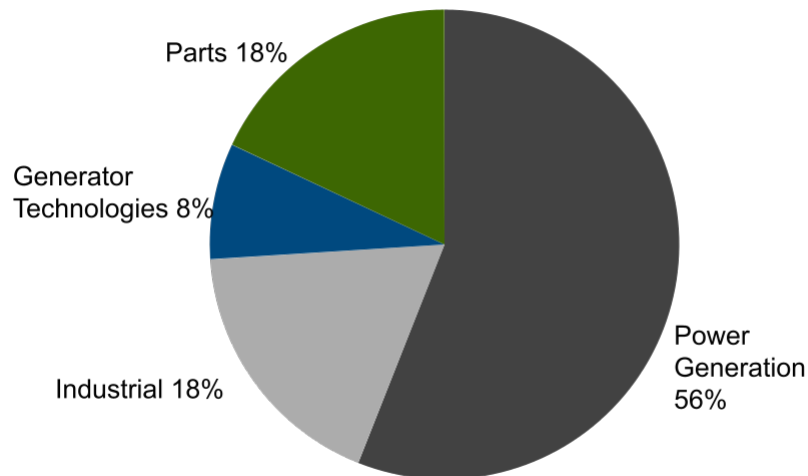
Power Systems Segment - Overview

- Global provider of power generation systems, components and services from 2kW to 3.5 Megawatts (MW)
- Leading supplier of alternators from 7.5kVA to 11,200kVA
- Leading market share in multiple geographies

Q2 2024 LTM Results

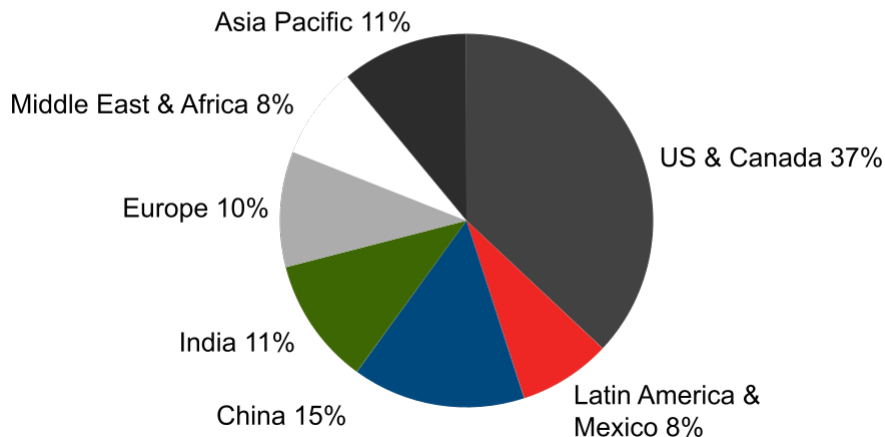
Sales:	\$5.9 billion
EBITDA:	\$954 million
EBITDA%:	16.3%

Q2 2024 LTM Revenue by Product

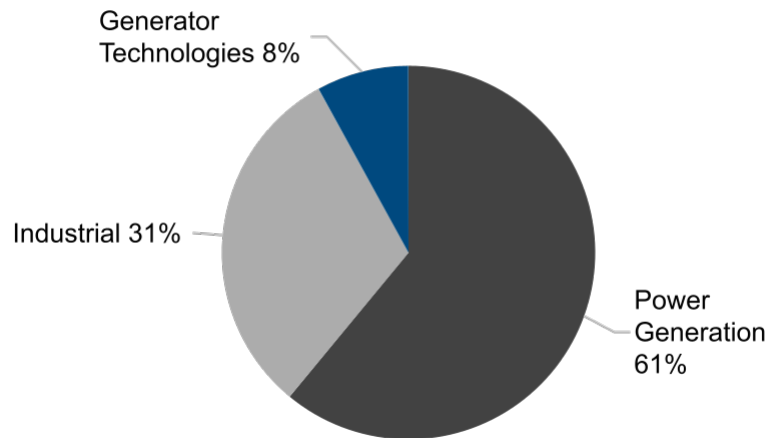


Power Systems Segment - Sales Mix

By Region



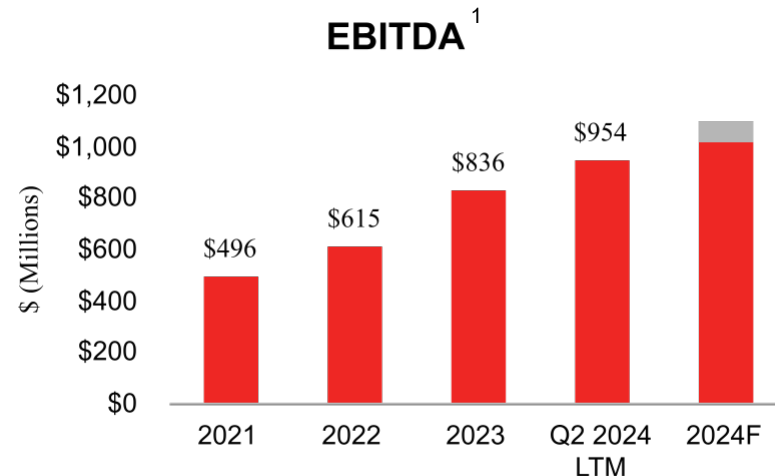
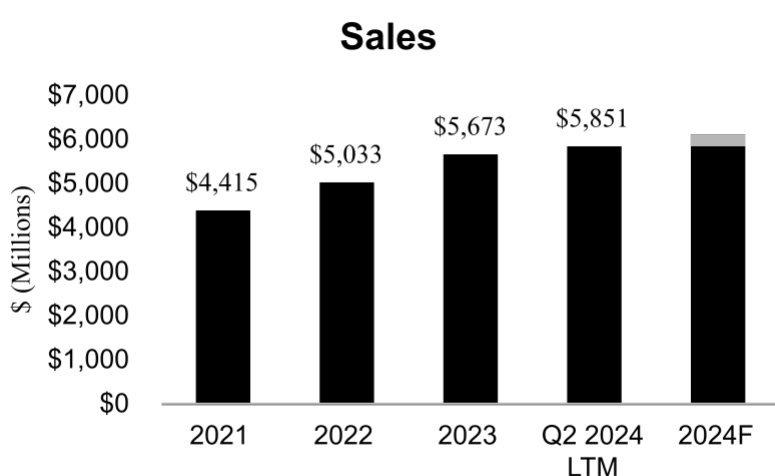
By Product Line



Q2 2024 LTM Revenue

\$5.9 billion

Power Systems Segment - Historical Performance



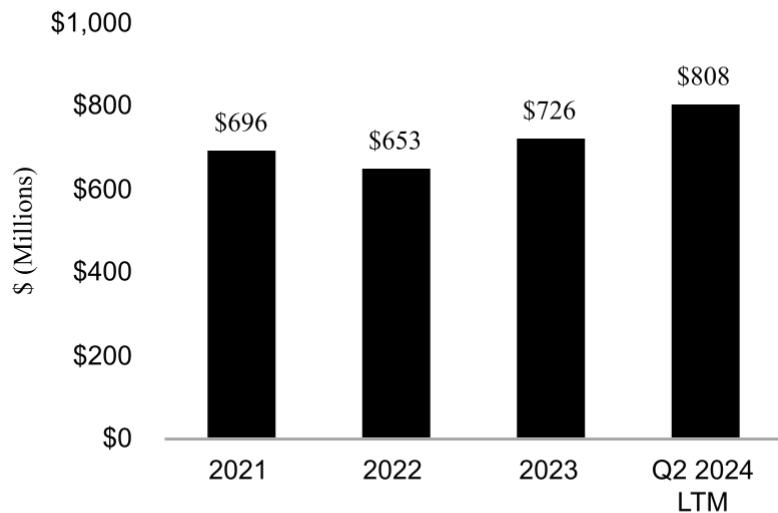
2024 Guidance

Sales Up 3% to 8%

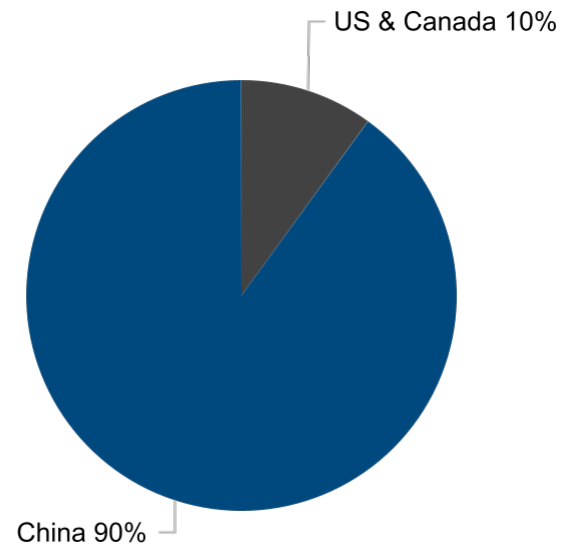
EBITDA 17.5% to 18.0%

¹ 2022 excludes \$19 million of net cost related to the indefinite suspension of operations in Russia

Power Systems Segment - Joint Venture Sales Unconsolidated

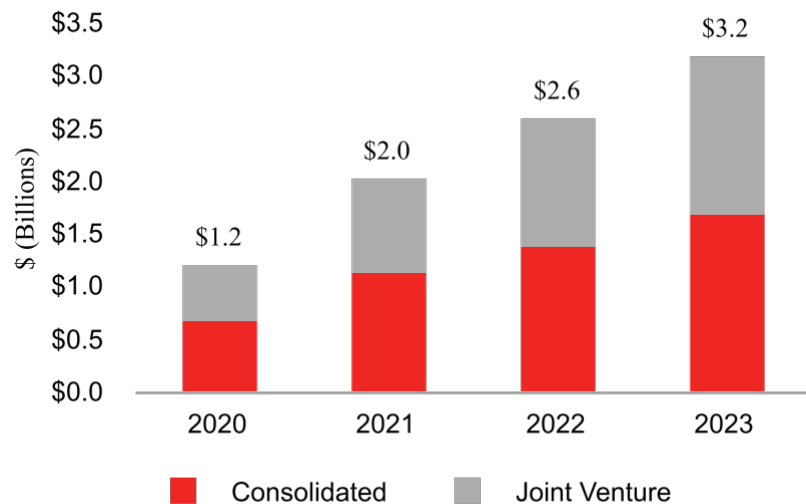


Q2 2024 LTM Revenue



Emerging Market Sales - India¹

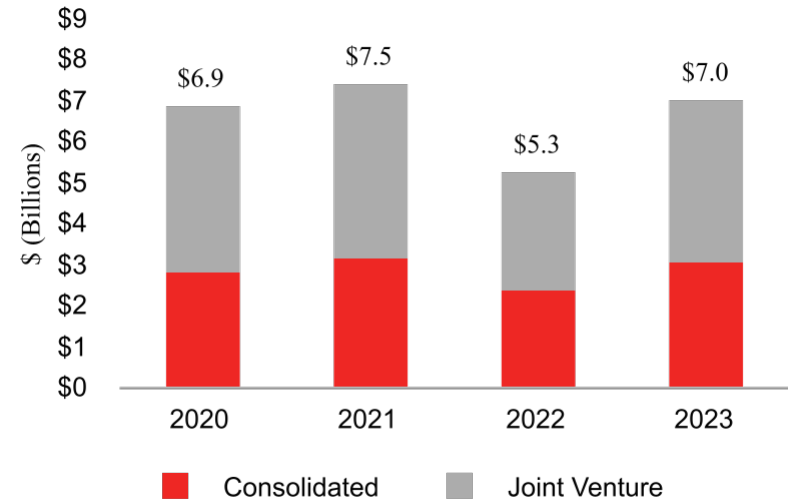
- Present in India for over 60 years
- Market leadership
- Strong OEM relationships
- Expanding our markets



¹ Consolidated & JV sales with eliminations

Emerging Market Sales - China¹

- Present in China for over 40 years
- Broad product portfolio for On and Off Highway
- Strong OEM partners
- Growth from new products and tightening emission standards



¹ Consolidated & JV sales with eliminations

Non-GAAP Reconciliation - EBITDA

	Three Months Ended	
In Millions	30-Jun-24	30-Jun-23
Net income attributable to Cummins Inc.	\$ 726	\$ 720
Net income attributable to noncontrolling interests	26	17
Consolidated net income	752	737
Income tax expense	225	212
Income before taxes	977	949
Interest expense	109	99
EBIT	1,086	1,048
Depreciation and amortization	259	256
EBITDA	1,345	1,304
One-Time Items ¹	—	23
EBITDA excluding One-Time Items	1,345	1,327

¹Q2 2023 one-time items include \$23 million of cost related to the separation of Atmus

We define EBITDA as earnings before interest expense, provision for income taxes, depreciation & amortization, and non-controlling interests in earnings of consolidated subsidiaries. The table above reconciles EBITDA, a non-GAAP financial measure, to our consolidated earnings before income taxes and non-controlling interests, for each of the applicable periods. We believe EBITDA is a useful measure of our operating performance for the periods presented as it illustrates our operating performance without regard for financing methods, capital structure, income taxes, or depreciation & amortization methods. This measure is not in accordance with, or an alternative for, accounting principles generally accepted in the United States of America (GAAP) and may not be consistent with measures used by other companies. It should be considered supplemental data.

Non-GAAP Reconciliation - EBITDA (LTM)

Last Twelve Months Ended

In Millions

	30-Jun-24	30-Jun-23
Net income attributable to Cummins Inc.	\$ 1,944	\$ 2,541
Net income attributable to noncontrolling interests	133	55
Consolidated net income	2,077	2,596
Income tax expense	769	768
Income before taxes	2,846	3,364
Interest expense	387	334
EBIT	3,233	3,698
Depreciation and amortization	1,036	956
EBITDA	4,269	4,654
One-Time Items ¹	868	76
EBITDA excluding One-Time Items	5,137	4,730

¹ Q2 2024 LTM one-time items include \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$1.239 billion of net benefit related to the separation of Atmus, \$42 million of cost related to employee voluntary retirement and separation, and \$29 million of restructuring expenses, Q2 2023 LTM one-time items include \$76 million of cost related to the separation of Atmus

We define EBITDA as earnings before interest expense, provision for income taxes, depreciation & amortization, and non-controlling interests in earnings of consolidated subsidiaries. The table above reconciles EBITDA, a non-GAAP financial measure, to our consolidated earnings before income taxes and non-controlling interests, for each of the applicable periods. We believe EBITDA is a useful measure of our operating performance for the periods presented as it illustrates our operating performance without regard for financing methods, capital structure, income taxes, or depreciation & amortization methods. This measure is not in accordance with, or an alternative for, accounting principles generally accepted in the United States of America (GAAP) and may not be consistent with measures used by other companies. It should be considered supplemental data.

Non-GAAP Reconciliation - Working Capital

In Millions	Three Months Ended	
	30-Jun-24	30-Jun-23
Accounts and notes receivable, net	\$ 5,606	\$ 5,863
Inventories	5,857	6,026
Accounts Payable - (principally trade)	(4,405)	(4,308)
Working capital measure	\$ 7,058	\$ 7,581
Annualized Working capital measure (% of Net Sales)	20.1 %	21.9 %

A reconciliation of the calculation of working capital measure as a % of annualized net sales to our Condensed Consolidated Financial Statements is shown in the table above.

Non-GAAP Reconciliation - Net Assets

In Millions		
	30-Jun-24	30-Jun-23
Total Assets	\$ 31,320	\$ 31,735
Less: Deferred debt costs	4	4
Less: Deferred tax assets	1,009	767
Less: Pension and other postretirement benefit adjustments excluded from net assets	302	951
Less: Liabilities deducted in arriving at net assets	12,624	11,832
Total net assets	17,381	18,181
Less: Cash, cash equivalents and marketable securities	2,183	2,314
Net assets for operating segments	\$ 15,198	\$ 15,867

A reconciliation of net assets for operating segments to total assets in our Condensed Consolidated Financial Statements is shown in the table above.

Non-GAAP Reconciliation - Invested Capital Used for Return on Invested Capital Calculation

In Millions

	30-Jun-24	30-Jun-23
Total Equity	\$ 10,576	\$ 11,356
Less: Defined benefit postretirement plans	(849)	(434)
Equity used for return on invested capital calculation	11,425	11,790
Loans payable	329	419
Commercial paper	1,581	1,617
Current maturities of long-term debt	167	575
Long-term debt	5,426	5,089
One-Time Items ¹	—	(600)
Invested capital used for return on invested capital calculation	\$ 18,928	\$ 18,890

¹ 2023 One-time items include \$600 million on consolidated debt that was transferred upon completion of the separation of Atmus.

A reconciliation of invested capital used for return on invested capital calculation to total equity in our Condensed Consolidated Financial Statements is shown in the table above.

Non-GAAP Reconciliation - Net Operating Profit After Taxes Used for Return on Invested Capital Calculation

	<u>Last Twelve Months Ended</u>	
In Millions	30-Jun-24	30-Jun-23
Net income attributable to Cummins Inc.	\$ 1,944	\$ 2,541
Net income attributable to noncontrolling interests	133	55
Consolidated net income	2,077	2,596
Income tax expense	769	768
Income before taxes	2,846	3,364
Interest expense	387	334
EBIT	3,233	3,698
One-Time Items ¹	868	76
EBIT excluding One-Time Items	4,101	3,774
Less: Tax effect on EBIT	951	860
Net operating profit after taxes used for return on invested capital calculation	\$ 3,150	\$ 2,914

¹ Q2 2024 LTM one-time items include \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$1.239 billion of net benefit related to the separation of Atmus, \$42 million of cost related to employee voluntary retirement and separation, and \$29 million of restructuring expenses, Q2 2023 LTM one-time items include \$76 million of cost related to the separation of Atmus

A reconciliation of net operating profit after taxes used for return on invested capital calculation to net income attributable to Cummins Inc. in our Condensed Consolidated Financial Statements is shown in the table above.

Non-GAAP Reconciliation - ROANA

In Millions	<u>Last 12 Months Ended</u>	
	<u>30-Jun-24</u>	<u>30-Jun-23</u>
<u>Unadjusted ROANA</u>		
EBITDA	\$ 4,269	\$ 4,654
Beginning - Total Net Assets	18,181	13,179
Ending - Total net Assets	17,381	18,181
Unadjusted ROANA	24 %	30 %
<u>Adjusted ROANA</u>		
EBITDA excluding One-Time Items ¹	5,137	4,730
Beginning - Total Net Assets adjusted for one-time items	18,181	13,179
Ending - Total net Assets adjusted for one-time items	17,381	18,181
Adjusted ROANA	29 %	30 %

¹Q2 2024 LTM one-time items include \$2.036 billion of cost related to the agreement to settle with U.S. regulators, \$1.239 billion of net benefit related to the separation of Atmus, \$42 million of cost related to employee voluntary retirement and separation, and \$29 million of restructuring expenses, Q2 2023 LTM one-time items include \$76 million of cost related to the separation of Atmus

Non-GAAP Reconciliation - ROIC

In Millions	<u>Last 12 Months Ended</u>	
	<u>30-Jun-24</u>	<u>30-Jun-23</u>
<u>Unadjusted ROIC</u>		
Net Operating Profit after Taxes	\$ 2,360	\$ 2,855
Beginning - Unadjusted Invested capital used for ROIC calculation	19,490	14,178
Ending - Unadjusted Invested capital used for ROIC calculation	18,928	19,490
Unadjusted ROIC	12 %	17 %
<u>Adjusted ROIC</u>		
Net Operating Profit after taxes excluding one-time items ¹	3,150	2,914
Beginning - Adjusted Invested capital used for ROIC calculation	18,890	14,178
Ending - Adjusted Invested capital used for ROIC calculation	18,928	18,890
Adjusted ROIC	17 %	18 %

¹ LTM Q2 2024 one-time items include \$1.966 billion of cost related to the agreement to settle with U.S. regulators, \$1.246 billion of net benefit related to the separation of Atmus, \$32 million of cost related to employee voluntary retirement and separation, and \$22 million of restructuring expenses, LTM Q2 2023 one-time items include \$59 million of cost related to the separation of Atmus

Net Debt to Capital Reconciliation

In Millions		
	30-Jun-24	30-Jun-23
Total Debt (A)	\$ 7,503	\$ 7,700
Total Equity (B)	10,576	11,356
Total Capital (C) = (A+B)	18,079	19,056
Total Cash, Cash Equivalents & Marketable Securities (D)	2,183	2,314
Net Debt (E) = (A-D)	\$ 5,320	\$ 5,386
Total Debt to Capital % (A/C)	41.5 %	40.4 %
Net Debt to Capital % (E/C)	29.4 %	28.3 %

A reconciliation of Net Debt used for Net Debt to Capital %.



Thank you for your interest

For additional information: Chris Clulow – Vice President Investor Relations
(812) 377-3121 | Investor.Relations@cummins.com
www.investor.cummins.com