

#### Forward-Looking Statements

This information and other statements by the company may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act with respect to, among other items: projections and estimates of earnings, revenues, margins, volumes, rates, cost-savings, expenses, taxes, liquidity, capital expenditures, dividends, share repurchases or other financial items, statements of management's plans, strategies and objectives for future operations, and management's expectations as to future performance and operations and the time by which objectives will be achieved, statements concerning proposed new services, and statements regarding future economic, industry or market conditions or performance. Forward-looking statements are typically identified by words or phrases such as "will," "should," "believe," "expect," "anticipate," "project," "estimate," "preliminary" and similar expressions. Forward-looking statements speak only as of the date they are made, and the company undertakes no obligation to update or revise any forward-looking statement. If the company updates any forward-looking statement, no inference should be drawn that the company will make additional updates with respect to that statement or any other forward-looking statements

Forward-looking statements are subject to a number of risks and uncertainties, and actual performance or results could differ materially from that anticipated by any forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by any forward-looking statements include, among others; (i) the company's success in implementing its financial and operational initiatives; (ii) changes in domestic or international economic, political or business conditions, including those affecting the transportation industry (such as the impact of industry competition, conditions, performance and consolidation); (iii) legislative or regulatory changes; (iv) the inherent business risks associated with safety and security; (v) the outcome of claims and litigation involving or affecting the company; (vi) natural events such as severe weather conditions or pandemic health crises; and (vii) the inherent uncertainty associated with projecting economic and business conditions.

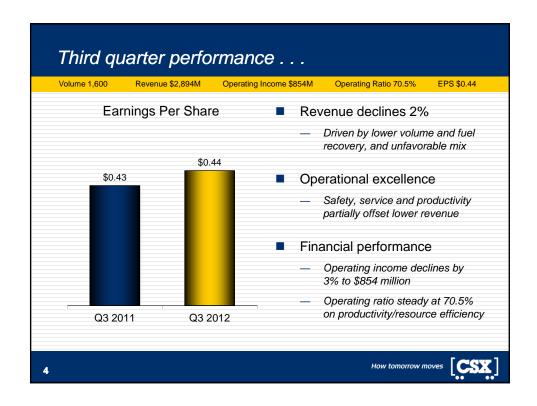
Other important assumptions and factors that could cause actual results to differ materially from those in the forward-looking statements are specified in the company's SEC reports, accessible on the SEC's website at <a href="https://www.sec.gov">www.sec.gov</a> and the company's website at <a href="https://www.sec.gov">www.csx.com</a>.

How tomorrow moves [CSX]

## **Executive Summary**

Michael Ward Chairman, President and Chief Executive Officer

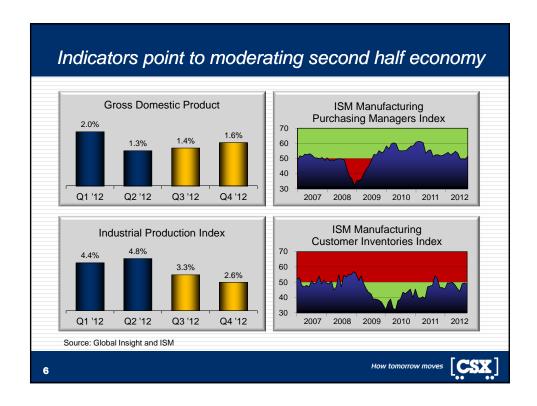


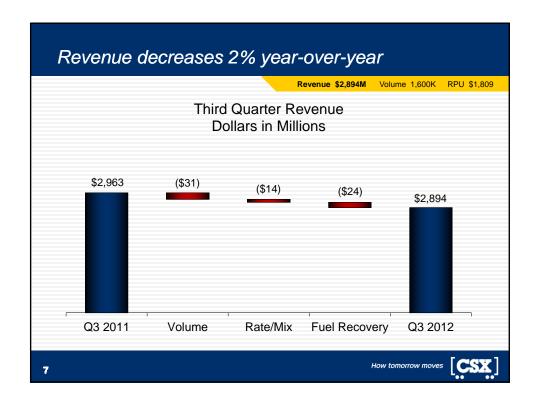


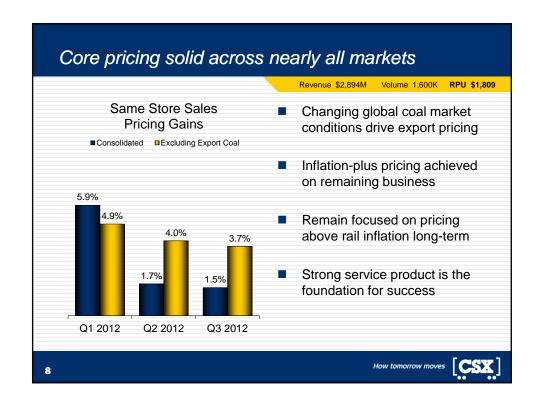
## Sales and Marketing Review

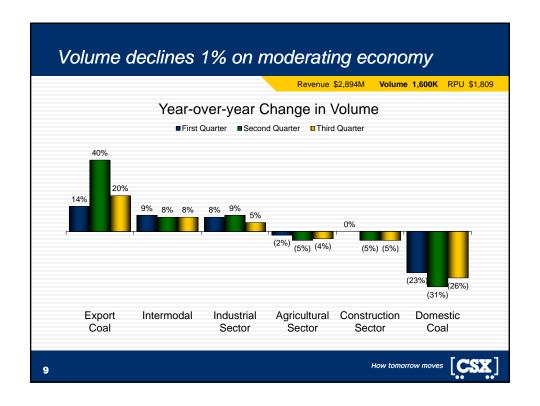
Clarence Gooden
Executive Vice President
Sales and Marketing

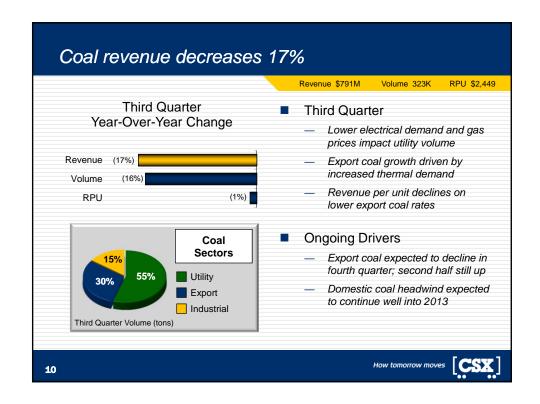


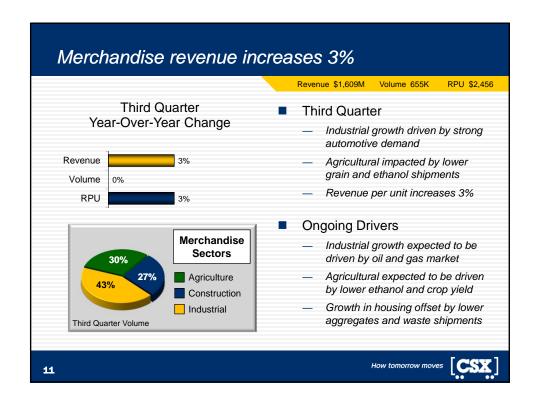


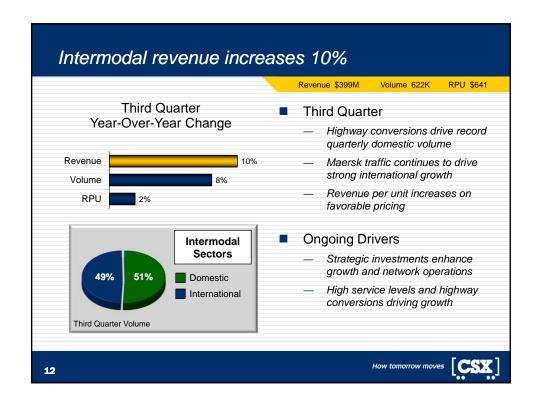












## Overall outlook for fourth quarter is neutral

Outlook	Markets	Drivers
	■ Intermodal	■ Truck conversions and new customer gains
Favorable 57% of volume	■ Chemicals	Solid industrial volume and energy market growth
	■ Forest Products	■ Increased demand for lumber and panel products
	■ Phosphate & Fertilizer	■ Fundamentals support need for application
Neutral	<ul><li>Automotive</li></ul>	■ While strong, now cycling tougher comparables
10% of volume	■ Metals	Scrap demand offsets domestic production
	<ul><li>Agricultural Products</li></ul>	■ Drought has negative impact on fall harvest
	Food & Consumer	Slow growth in food; lower manufactured products
Unfavorable 33% of volume	■ Emerging Markets	Lower construction aggregates and waste volume
SS 70 SI VOIGITIC	■ Export Coal	Softening global demand for metallurgical coal
	Utility & Industrial Coal	Low natural gas prices driving low coal demand

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#### Sales and Marketing wrap-up . . .

- Economic backdrop remains favorable in 2012
  - Although growth is expected to remain moderate in fourth quarter
- Overall fourth quarter volume outlook is neutral
  - While 67% of markets are favorable or neutral, overall volume likely to be flat
- Overall coal weakness expected to continue
  - Natural gas prices, stockpile levels and global demand drive fourth quarter
- CSX standing out as a compelling value for customers
  - Providing strong service levels and offering environmentally friendly solutions

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## Operations Review

Oscar Munoz
Executive Vice President
Chief Operating Officer

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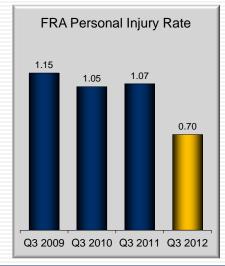
## Delivering performance excellence

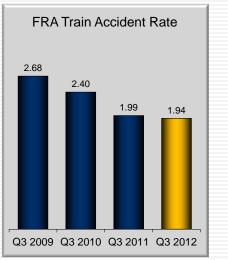
- Safety
  - Driving results that continue to be at or near all-time best levels
- Service
  - Customer service at record levels, driving resource efficiency
- Productivity
  - High service levels also driving improved asset utilization
- Strategy
  - Adapting to dynamic conditions and building for the future





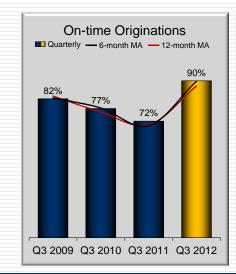
#### CSX is a leader in one of nation's safest industries

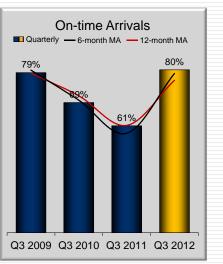




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## On-time performance at record third quarter levels

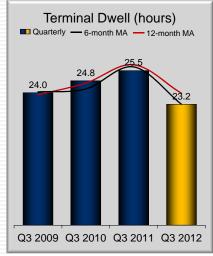


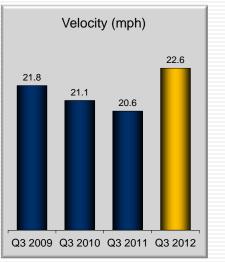


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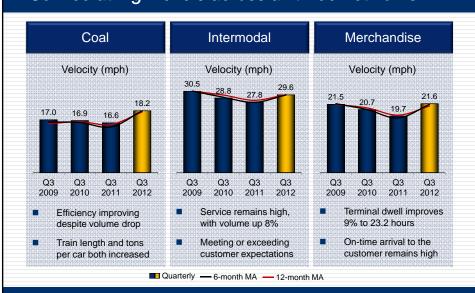




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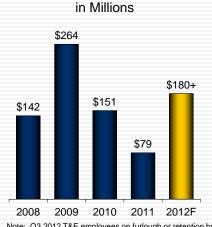
#### Service at high levels across all three networks



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[CSX]

## Service and operating efficiency drive productivity



**Productivity Savings** 

- Productivity savings on track to exceed \$180 million
  - High service levels improving asset utilization
  - Reduced overtime across all operating departments
  - Fuel efficiency increasing
- Continuing to adjust resources to match volume
  - Nearly 500 T&E employees now on furlough or retention boards
  - More than 300 locomotives currently in storage

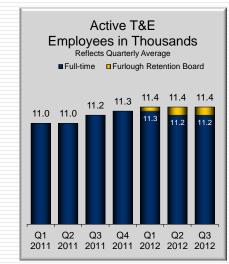
Note: Q3 2012 T&E employees on furlough or retention boards and stored locomotives averaged 182 and 273 respectively

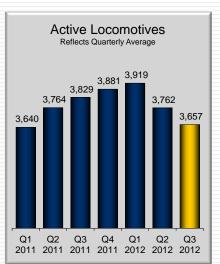
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#### Proactively adjusting resources







#### Operations wrap-up . . .

- CSX is a leader in one of the nation's safest industries
  - FRA personal injury and train accident rates remain at all-time best levels
- Company is driving strong service for customers
  - Performance measures remain at consistently high levels
- Expect to exceed \$180 million of productivity in 2012
  - Targeted initiatives and efficiencies gained from strong service drive results
- Creating shareholder value in a dynamic economy
  - Resource alignment proves CSX's ability to adapt to changing conditions



## Financial Review

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Fredrik Eliasson
Executive Vice President
Chief Financial Officer

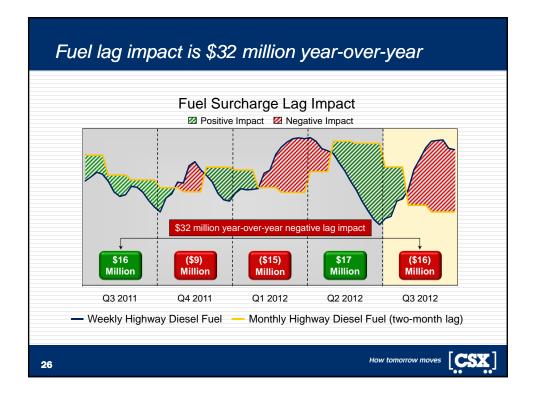


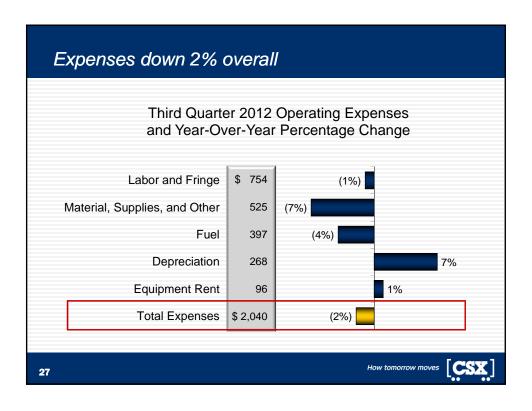
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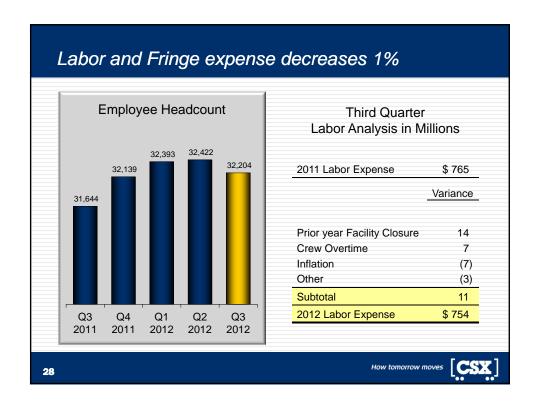
	Third Quarter Results			
Dollars in millions, except EPS	2012	2011	Variance	
Revenue	\$ 2,894	\$ 2,963	(2%)	
Expense	2,040	2,085	2%	
Operating Income	\$ 854	\$ 878	(3%)	
Interest Expense	(138)	(138)		
Other Income (net)	5	6		
Income Taxes	(266)	(282)		
Net Earnings	\$ 455	\$ 464	(2%)	
Fully Diluted Shares in Millions	1,040	1,077		
Earnings Per Share	\$ 0.44	\$ 0.43	2%	

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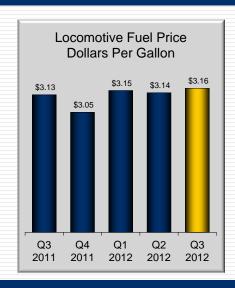


# Third Quarter MS&O Analysis in Millions

2011 MS&O Expense	\$ 562
	Variance
SunRail gain	30
Casualty, loss and damage	18
Volume	(8)
Inflation and Other	(3)
Subtotal	37
2012 MS&O Expense	\$ 525



## Fuel expense decreases 4%



## Third Quarter Fuel Analysis in Millions

2011 Fuel Expense

	Variance
Efficiency	8
Volume	7
Price	(3)
Non-locomotive fuel	3
Subtotal	15
2012 Fuel Expense	\$ 397

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\$ 412

#### CSX's credit profile supports balanced approach

- The company's credit profile continues to improve
  - All key credit measures improve during the quarter
- CSX is on target to invest \$2.25 billion in 2012
  - Forward investment to average 16-17% of revenue plus PTC
- Dividend payout targeted at 30-35% of TTM earnings
  - Dividend increased 17% starting with the second quarter payment
- Current buyback program to be completed by year-end
  - Balance of \$234 million remains at the end of third quarter

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#### Financial wrap-up . . .

- Cost reduction helps offset fuel lag and coal headwinds
  - Strong automotive and intermodal growth partially offsets decline in coal volume
  - Safety, service and productivity maintained at or near record levels
- Still expecting 2012 earnings growth/margin expansion
  - Weaker export coal and moderating economy make fourth quarter challenging
- Operating ratio target of 65% in 2015 more challenging
  - Based on stabilization in utility coal and over 40 million tons of export coal
  - Committed to outstanding service to help drive price, growth and productivity
  - Improving earnings and credit profile support balanced cash deployment

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## Concluding Remarks

Michael Ward Chairman, President and Chief Executive Officer





