

Safe Harbor Statement



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Comerica cautions that the foregoing list of factors is not all-inclusive. For discussion of factors that may cause actual results to differ from expectations, please refer to our filings with the Securities and Exchange Commission. In particular, please refer to "Item 1Á. Risk Factors" beginning on page 14 of Comerica's Annual Report on Form 10-K for the year ended December 31, 2023. Forward-looking statements speak only as of the date they are made. Comerica does not undertake to update forward-looking statements to reflect facts, circumstances, assumptions or events that occur after the date the forward-looking statements are made. For any forward-looking statements made in this presentation or in any documents, Comerica claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

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The Right Balance



Positioned to effectively meet the unique needs of our target customers

Tailored solutions & customized product offerings to meet our customers needs



Localized advice for our customers



Community engagement recognizing we all play a role in advancing the markets & communities we serve



THE BEST OF BOTH WORLDS.



& services including credit capacity, treasury management, & capital market solutions



Experienced & tenured team delivering consistency to our relationships across markets & businesses



Industry expertise adding unique value to customers across core businesses & specialized verticals

What Our Customers Say...

"Working with Comerica has consistently been a fantastic experience for our small business."

– Small Business Customer

"Comerica has created a lot of flexibility in our operating model so that we could make decisions to further our growth." – TLS Customer

"Comerica actually put a plan together to help us...They saw what we wanted to do." – Commercial Bank Customer

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3

Diversified Businesses





Commercial Bank

Deliver a first-class commercial solution as a "Leading Bank for Business" including a robust digital suite

Grow Middle Market, Business Banking & Specialty Businesses in which we have expertise

Wealth Management

Generate capitalefficient fee income

Focus on organic & other strategic growth opportunities

Retail Bank

Deliver a high level of service to customers across all touchpoints

Provide important funding source for the Corporation in terms of size, granularity & deposit diversification

Cohesive relationship strategy across our divisions unlocks the value of our franchise

Loans¹

86%
10%
4%
49%
6%
39%
6%
Commercial Bank Wealth Management Retail Bank
Commercial Bank Wealth Management Retail Bank
Commercial Bank Wealth Management Retail Bank

Commercial Bank Wealth Management Retail Bank

Commercial Bank Wealth Management Retail Bank

Diversified Geographic Footprint



Large, higher growth urban markets

Predominance of middle market companies & wealth management opportunities

Highly integrated, cost-effective platform

Offices Across U.S.



- #2 largest state GDP
- Business friendly environment
- · Dallas-Fort Worth, Houston, Austin, San Antonio

California

- Established: 1991
- #1 largest state GDP
- Deep industry expertise
- L.A., San Diego, San Jose, San Francisco

Michigan

- Established: 1849
- #14 largest state GDP
- · Large retail deposit base
- Detroit, Ann Arbor, Grand Rapids, Lansing



Southeast

- Strong population growth & manufacturing base
- 3 commercial offices in Raleigh, Winston-Salem & Charlotte
- New offices in SC & GA
- · Serving customers in FL, GA, NC, TN, SC & VA

Mountain West

- · Fast growing economy, attractive climate
- 1 office in Denver
- Serving customers in AZ & CO

International Presence

 Our North America platform enables us to fulfill the U.S., Mexican & Canadian dollar-based needs of our customers

Deposits¹



¹See Quarterly Average Loans & Quarterly Average Deposits slides for more details, respectively ©2024, Comerica Inc. All rights reserved.

Loans¹

2Q24 Review

Successful execution of strategic priorities positions for responsible growth





















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2Q24 Results



Favorable customer trends, prudent credit discipline & reduced impact from notable items drove

improved profitability compared to 1Q24

				Change	From
(millions, except per share data)	2Q24	1Q24	2Q23	1Q24	2Q23
Average loans	\$51,071	\$51,372	\$55,368	\$(301)	\$(4,297)
Average deposits	63,055	65,310	64,332	(2,255)	(1,277)
Net interest income	533	548	621	(15)	(88)
Provision for credit losses		14	33	(14)	(33)
Noninterest income ¹	291	236	303	55	(12)
Noninterest expenses ¹	555	603	535	(48)	20
Provision for income tax	63	29	83	34	(20)
Net income	206	138	273	68	(67)
Earnings per share ²	\$1.49	\$0.98	\$2.01	\$0.51	\$(0.52)
Adjusted Earnings per share ^{2,3}	1.53	1.29	2.05	\$0.24	\$(0.52)
Efficiency Ratio ⁴	67.77%	76.91%	57.70%		
CET1	11.55%	11.48%	10.31%		

Key Performance Drivers 2Q24 compared to 1Q24

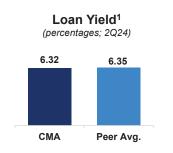
- Average loans declined 0.6% due to muted 1Q demand; balances increased throughout 2Q
- reduction in brokered time deposits
- Net interest income impacted by lower Fed deposits from 1Q liquidity normalization & lower average loans; NIM increased
- Modest net charge-offs of 9 bps; reserve ratio declined to 1.38% reflecting expected, manageable credit trends
- Noninterest income benefited from favorable customer trends & absence of negative 1Q BSBY cessation impact
- Noninterest expenses declined with lower salaries & benefits & FDIC expense, largely from the 1Q special assessment
- Taxes impacted by higher pre-tax income & lack of 1Q favorable discrete items⁵
- Conservative approach to capital; maintained CET1 above our 10% strategic target

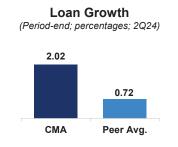
'Includes gains/(losses) related to deferred comp asset returns of \$4MM 2Q23, \$6MM 1Q24, \$0.5MM 2Q24 in noninterest income & \$4MM 2Q23, \$6MM 1Q24, \$2MM 2Q24 in noninterest expense • *Diluted earnings per common share • *Refer to reconciliation of non-GAAP financial measures in appendix • *Noninterest expenses as a percentage of the sum of net interest income and noninterest income excluding net gains (losses) from securities, a derivative contract fied to the conversion rate of Visa Class B shares and changes in the value of shares obtained through monetization of warrants • *Reflects a \$14MM benefit as a result of changes in the combined state income tax rate applicable to deferred tax assets & liabilities offset by discrete items from vested stock awards of \$3MM in 1Q24

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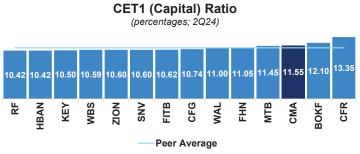
CMA vs Peers











Tangible Common Equity Ratio Quarter over Quarter Change¹ (percentages; 2Q24 vs. 1Q24)

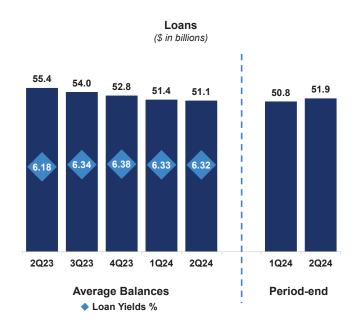


2Q24 • Source for peer data: S&P Global Market Intelligence & company press releases • ¹Excluding CFR as data is not available ©2024, Comerica Inc. All rights reserved

Loans



Prioritizing responsible growth drove an inflection in balances throughout the quarter



Average loans decreased \$0.3B1, or 0.6%

- \$291MM Equity Fund Services
- \$126MM Wealth Management
- + \$145MM Commercial Real Estate²

Period-end loans increased \$1.0B, or 2.0%

+ Included growth in most business lines with largest increases in National Dealer Services, Equity Fund Services & Environmental Services

Pipeline remained strong throughout 2Q24

Loan Commitments Declined from 2023 Strategic Rationalization Efforts

(period-end: \$ in billions)



2Q24 compared to 1Q24 • ¹See Quarterly Average Loans slide for more details • ²See Commercial Real Estate slide for more details ©2024, Comerica Inc. All rights reserved.

9

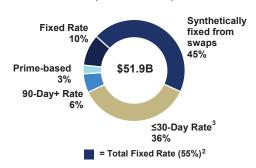
Quarterly Average Loans

Business Line	2Q24	1Q24	2Q23
Middle Market			
General	\$11.6	\$11.5	\$12.9
Energy	1.4	1.4	1.5
National Dealer Services	5.7	5.7	5.8
Entertainment	1.1	1.1	1.1
Tech. & Life Sciences	0.7	0.7	0.9
Equity Fund Services	1.7	2.0	3.4
Environmental Services	2.5	2.4	2.4
Total Middle Market	\$24.7	\$24.8	\$28.1
Corporate Banking	4.0	4.4	4.5
US Banking	4.0	4.1	4.5
International	1.5	1.5	1.7
Commercial Real Estate	10.3	10.2	8.9
Mortgage Banker Finance		0.1	1.5
Business Banking	3.2	3.1	3.1
Commercial Bank	\$43.7	\$43.9	\$47.9
Retail Bank	\$2.3	\$2.3	\$2.2
Wealth Management	\$5.0	\$5.2	\$5.3
TOTAL	\$51.1	\$51.4	\$55.4



By Market	2Q24	1Q24	2Q23
Michigan	\$11.5	\$11.7	\$12.6
California	18.2	18.4	18.8
Texas	12.8	12.6	12.3
Other Markets ¹	8.6	8.8	11.8
TOTAL	\$51.1	\$51.4	\$55.4

Loan Portfolio (2Q24 Period-end)



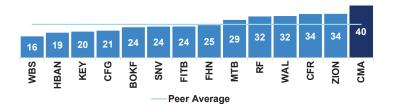
\$ in billions • Totals shown above may not foot due to rounding. Certain prior quarter amounts have been reclassified to conform to the current quarter presentation. • 10ther Markets includes FL, AZ, International Finance Division & businesses that have a significant presence outside of the three primary geographic markets • Fixed rate loans include \$23.48 receive fixed/pay floating (30-day) SOFR, BSBY & Prime interest rate swaps; Forward dated hedges are excluded • 1ncludes -3.4% of Daily SOFR (2014) SOFR, BSBY & Prime interest rate swaps; Forward dated hedges are excluded • 1ncludes -3.4% of Daily SOFR (2014) SOFR, BSBY & Prime interest rate swaps; Forward dated hedges are excluded • 1ncludes -3.4% of Daily SOFR (2014) SOFR (2

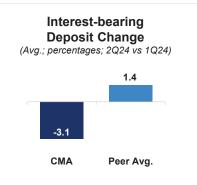
CMA vs Peers

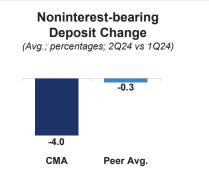


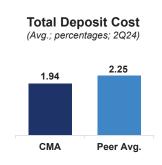
Peer Leading Noninterest-bearing % of Total Deposits

(Avg; percentages; 2Q24)









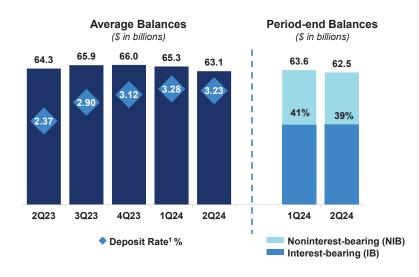
2Q24 • Source for peer data: S&P Global Market Intelligence & company press releases ©2024, Comerica Inc. All rights reserved.

11

Deposits



Successful strategy drove higher customer-related interest-bearing balances & improved pricing; retained favorable NIB mix



Average deposits decreased \$2.3B, or 3.5%

- \$1.6B Brokered Time Deposits
- \$682MM General Middle Market
- \$220MM Corporate Banking
- + \$206MM Retail Bank
- Average interest-bearing decrease of \$1.2B primarily due to \$1.6B decline in brokered time deposits; Average noninterest-bearing decline of \$1.1B
- Cumulative interest-bearing deposit beta of 61%
- 2Q24 average NIB at 40% of total deposits, impacted by success in growing interest-bearing deposits & cyclical pressure on NIB balances

2Q24 compared to 1Q24 • ¹Interest costs on interest-bearing deposits ©2024, Comerica Inc. All rights reserved.

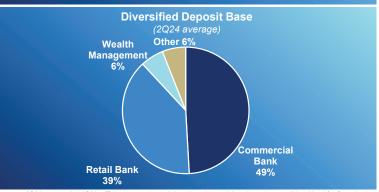
Attractive Deposit Profile

Targeted focus on relationship deposits

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Better Risk Characteristics Compared to 2022

- · Less concentrated in more vulnerable businesses
- Lower price sensitivity
- · Lower percent of uninsured & excess deposits
- Retained strong mix of 40% average noninterest-bearing



Stronger Profile than Pre-Pandemic							
(\$ in billions)	YE 2019	YE 2022	6/30/2024				
Loan-to-Deposit Ratio	88%	75%	83%				
Total Deposits (Period-end)	\$57.3	\$71.4	\$62.5				
% Uninsured Deposits Per Call Report	60%	64%	47%				
Adjusted for Affiliate Deposits ¹	54%	57%	41%				

Stat	Stable & Tenured Core Deposit Base ²							
Diversified Across Markets & Businesses	 Highest concentrations in Retail Consumer (30%), Middle Market Lending (13%) & Small Business Banking (9%), inherently diversified business lines Geographically dispersed 							
Holistic, Connected Relationships	 ~91% of Commercial Bank noninterest-bearing deposits utilize Treasury Management services; ~91% have ECA Average Middle Market relationship has >7 Treasury Management products ~89% Retail customers have checking account³ 							
Tenured	 Average Middle Market relationship >15 years Average Retail relationship ~16 years³ 							
Active Operating Accounts	 Average Middle Market relationship deposit balances of ~\$4MM (includes ~\$2MM in noninterest-bearing) Average Retail customer checking account balance of ~\$28K³ 							

2024 compared to 1024 • Represents uninsured deposits using total deposits at the consolidated level for Comerica Inc. & subsidiaries, which is consistent with the presentation on the consolidated balance sheet, & excludes uninsured deposits eliminated in consolidation • ²As of 6/30/24 • ³Includes consumer & small business ©2024, Comerica Inc. All rights reserved.

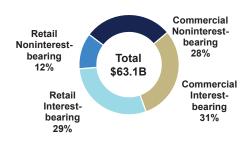
Quarterly Average Deposits

Business Line	2Q24	1Q24	2Q23
Middle Market	\$16.7	\$17.4	\$16.1
General	* -	*	
Energy	0.3	0.3	0.5
National Dealer Services	0.9	0.9	1.0
Entertainment	0.4	0.4	0.3
Tech. & Life Sciences	2.9	3.1	3.4
Equity Fund Services	0.8	8.0	1.0
Environmental Services	0.3	0.4	0.3
Total Middle Market	\$22.3	\$23.2	\$22.6
Corporate Banking US Banking	2.0	2.1	1.4
International	1.9	2.0	1.8
Commercial Real Estate	1.5	1.4	1.4
Mortgage Banker Finance		0.1	0.4
Business Banking	3.5	3.5	3.4
Commercial Bank	\$30.9	\$32.0	\$30.8
Retail Bank	\$24.6	\$24.4	\$24.0
Wealth Management	\$4.0	\$3.9	\$3.9
Finance / Other ¹	\$3.3	\$4.8	\$5.4
TOTAL	\$63.1	\$65.3	\$64.3



By Market	2Q24	1Q24	2Q23
Michigan	\$22.5	\$23.2	\$21.9
California	16.4	16.3	16.0
Texas	9.2	9.4	9.4
Other Markets ²	11.6	11.6	11.6
Finance / Other1	3.3	4.8	5.4
TOTAL	\$63.1	\$65.3	\$64.3

Peer Leading Deposit Mix: 40% Noninterest-bearing (2Q24 Average)



\$ in billions • Totals shown above may not foot due to rounding. Certain prior quarter amounts have been reclassified to conform to the current quarter presentation. • 'Finance/Other includes items not directly associated with the geographic markets or the three major business segments • '20ther Markets includes FL, AZ, International Finance Division & businesses that have a significant presence outside of the three primary geographic markets

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Liquidity



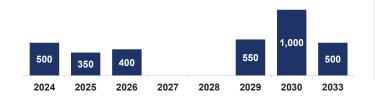
Abundant liquidity & funding capacity enhances flexibility

Source (6/30/24) \$ in billions	Amount or Total Capacity	Remaining Capacity
Cash	3.9	3.9
FHLB (securities ¹ & loan collateral)	17.2	12.0
Unencumbered Securities at Market Value	8.2	8.2
Discount Window (loan collateral)	17.4	17.4
Total Liquidity Capacity ²		\$41.4 billion
Total Liquidity Capacity (ex. Discount Window) ²		\$24.0 billion



Low Unsecured Debt Obligations

(Debt Maturities, \$ in millions)



- Repaid \$3.5B of wholesale funding (average):
 - \$1.9B in maturing FHLB advances
 - \$1.6B in brokered time deposits
 - Scheduled FHLB Maturities of \$1B annually from 2025-2028

6/30/24 • Securities at the FHLB are incremental to Unencumbered Securities at Market Value • ²Total Liquidity Capacity amounts may not foot due to rounding ©2024, Comerica Inc. All rights reserved.

15

16

Securities Portfolio

Expect future maturities to enhance earnings power



Repayments created liquidity

(period-end; \$ in billions)



- Valuation Adjustment
- Fair Value (Reported on Balance Sheet)
- Amortized Cost²

Period-end 2Q24 portfolio decreased \$0.6B

- \$323MM MBS payments & \$250MM Treasury maturities
- Average 2Q24 portfolio decreased \$578MM
- 3Q24: Estimated repayments ~\$330MM MBS1
- Duration of 5.5 years³
 - Extends to 6.0 years under +200bps instantaneous rate increase³
- Net securities-related AOCI unrealized loss modestly increased to \$2.3B (after tax)

Consistent Portfolio Strategy

- Utilize natural portfolio attrition as liquidity source
- Pledge portfolio as collateral to access wholesale funding as needed
- 100% of portfolio is available-for-sale
- Modest treasury reinvestments planned in FY24 to maintain collateral requirements
- Expect non-treasury reinvestment potentially to resume ~year-end 2024

6/30/24 • Totals shown in graph above may not foot due to rounding • ¹Outlook for legacy portfolio as of 7/19/24 assuming 6/30/24 forward curve • ²Amortized cost reflects securities at par net of repayments and remaining unaccreted discount or premium • ³Estimated as of 6/30/24 ©2024, Comerica Bank. All rights reserved.

Net Interest Income



+ 0.09

+ 0.14

1Q24

Loans

Lower balances

Portfolio dynamics

Securities Portfolio

Fed Deposits

Deposits

Interest-bearing balances & mix

Rates

Lower Fed deposits & average loans offset reduced wholesale funding & improved interest-bearing deposit cost; NIM increased

\$548MM

7MM 2MM

16MM

4MM

- 5MM

- 1MM

- 42MM

+ 12MM

Net Interest Income (\$ in millions)					
621	601	584	548	533	
2.93	2.84	2.91	2.80	2.86	
2Q23	3Q23	4Q23	1Q24	2Q24	
◆ Net Interest Margin %					

1	2Q23	3Q23 ◆ Ne	4Q23 t Interest Ma	1Q24	2Q24	+ 21MM + - -	27MM 3MM 3MM	Wholesale Funding FHLB advances Medium & long-term debt Rates, incl. swaps
Net		o rates: (\$7Ml				\$533MI	VI	2Q24

2Q24 compared to 1Q24 • ¹See BSBY Cessation Impacts slide for more details ©2024, Comerica Inc. All rights reserved.

17

2.80%

- 0.01

+ 0.07

+ 0.10

2.86%

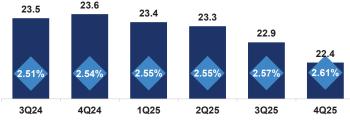
Net Interest Income



Swap & securities attrition expected to create tailwind into 2025

(\$ in billions; average; weighted average yield) 23.6 23.4 23.3 22.9

Contractual Swap Notionals as of 6/30/241



Project 12 bps point to point higher yield & \$1.1B lower notional from 2Q24 to 4Q25; lessens pressure on NII

Expected Securities Repayments & Maturities² (\$ in millions)



Deployment of liquidity from repayment of lower yielding securities expected to benefit NII, only partially offset by reinvestment

6/30/24 • ¹Received fix/pay floating swaps; maturities extend through 3Q30; Table assumes no future terminations • ²Outlook as of 7/19/24

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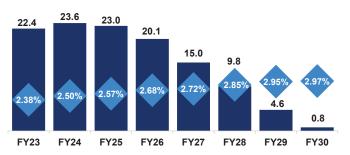
Interest Rate Sensitivity

Well positioned to protect income as rates decline



Swaps as of 6/30/241

(\$ in billions; average; weighted average yield)



- No new swaps added in 2Q24; \$250MM forward starting swap went into effect 4/1/24
- Net unrealized swap losses in AOCI relatively flat with \$3MM decline to \$815MM at 6/30/24 (after-tax)
- BSBY cessation & swap re-designation does not impact above table²

Sensitivity Analysis as of 6/30/24

Estimated 12-Month Net Interest Income Impact Relative to Baseline

100 bps gradual decrease	\$28MM
100 bps gradual decrease & 60% incremental beta	\$47MM
100 bps gradual increase	-\$43MM
100 bps gradual increase & 60% incremental beta	-\$71MM

6/30/24 Model Assumptions³ 100 bps (50 bps avg) gradual, non-parallel rise

	Rates UP	Rates DOWN		
Loan Balances	Modest increase	Modest decrease		
Deposit Balances	Moderate decrease	Moderate increase		
Deposit Beta	~48% per incremental change			
Securities Portfolio	Partial reinvestment of cash flows			
Hedging (Swaps)	No additions modeled			

6/30/24 • 'Received fix/pay floating swaps; maturities extend through 3Q30; Table reflects the ultimate swaps average notional balances & weighted average yields post CME LIBOR transition for terms of current & forward starting swaps currently under contract & assumes no future termination • 'See BSBY Cessation Impacts slide for more details • 'For methodology see Company's Form 10-Q, as filed with the SEC. Estimates are based on simulation modeling analysis from our base case which utilizes June 2024 average balances

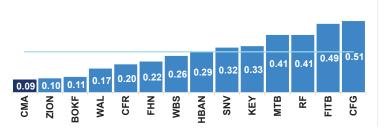
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19

CMA vs Peers

Peer Leading Net Charge-offs (recoveries)

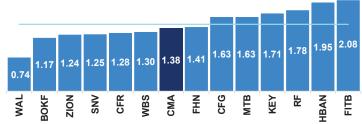
(percentages; 2Q24)



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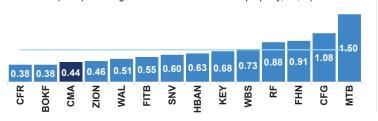
Allowance for Credit Losses

(as a percentage of total loans; 2Q24)



Nonperforming Assets Ratio

(as a percentage of total loans & foreclosed property; 2Q24)



Provision¹

(as a percentage of total loans; 2Q24)

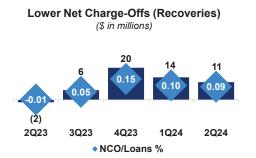


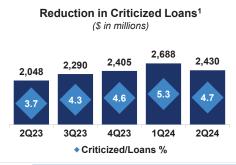
2Q24 • Source for peer data: S&P Global Market Intelligence & company press releases • ¹Excluding CFR as data is not available ©2024, Comerica Inc. All rights reserved.

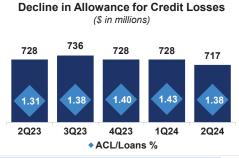
Credit Quality

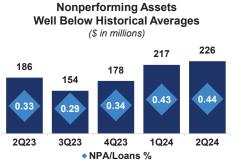


Decline in criticized loans, reserve & net charge-offs; migration remains manageable









Portfolios with Incremental Monitoring						
Business Line or Portfolio	6/30 Loans	% of Total Loans	% Criticized	Key Drivers		
Commercial Real Estate Business Line	\$10.3B	19.9%	4.3%	Elevated rates impacting valuations & interest reserves		
Leveraged	\$2.9B	5.6%	9.1%	Elevated rates impacting debt service coverage		
Automotive Production	\$0.9B	1.6%	9.7%	Material / freight inflation & elevated rates pressuring customer profitability		
Senior Housing	\$0.8B	1.5%	41.4%	Under pressure from interest rates, inflation & occupancy		
TLS ²	\$0.7B	1.4%	23.7%	Elevated rates, lower valuations & slow fundraising activity driving higher relative risk		

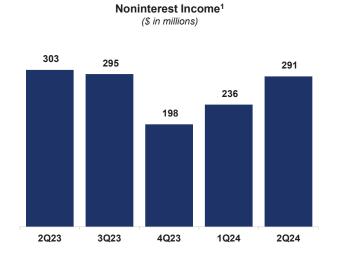
2Q24 compared to 1Q24 • ¹Criticized loans are consistent with regulatory defined Special Mention, Substandard, & Doubtful categories • ²A portion of the TLS portfolio is also considered Leveraged & also reflected in the Leveraged data

21

Noninterest Income

Growth in most customer-related income categories





Increased \$55MM

- + \$42MM risk management income benefit²
 - + \$39MM BSBY cessation impact
 - + \$3MM risk management income (PA)
 - \$7MM capital markets income
- \$7MM fiduciary income
- \$4MM brokerage fees
- \$5MM deferred compensation asset returns (offset in noninterest expenses)

2Q24 compared to 1Q24 • Includes Risk management hedging income related to price alignment (PA) received for Comerica's centrally cleared risk management positions \$6MM 2Q23, \$17MM 3Q23, \$18MM 4Q23, \$13MM 1Q24, \$17MM 2Q24; Includes Credit Valuation Adjustment (CVA) \$1MM 2Q23, \$(\$2MM) 3Q23, \$(\$2MM) 4Q23, \$0.4MM 1Q24, \$0.1MM) 2Q24; Includes gains/(losses) related to deferred comp asset returns of \$4MM 2Q23, \$(\$3MM) 3Q23, \$8MM 4Q23, \$6MM 1Q24, \$0.5MM 2Q24; Includes gains/(losses) related to deferred comp asset returns of \$4MM 2Q23, \$(\$3MM) 3Q23, \$8MM 4Q23, \$6MM 1Q24, \$0.5MM 2Q24; Includes gains/(losses) related to deferred comp asset returns of \$4MM 2Q23, \$6MM 1Q24, \$0.5MM 2Q24; \$0.5MM 2Q24; Includes gains/(losses) related to deferred comp asset returns of \$4MM 2Q23, \$6MM 1Q24, \$0.5MM 1Q24,

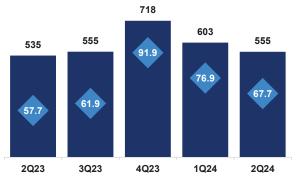
Noninterest Expenses

Committed to driving efficiency

ComericA

Noninterest Expenses¹

(\$ in millions)



◆ Efficiency Ratio %

Notable Items in 2Q results

- FDIC: \$3MM expense related to estimated net increase in special FDIC assessment in addition to \$16MM special assessment in 1Q24
- \$2MM expense related to modernization & expense recalibration initiatives

Decreased \$48MM

- \$25MM salaries & benefits
 - \$19MM stock-based compensation
 - \$5MM payroll taxes
 - \$5MM deferred compensation (offset in other noninterest income)
 - \$3MM 401-K expense
 - + \$4MM severance costs
 - + \$3MM annual merit increases
 - + \$2MM staff insurance
- \$17MM FDIC insurance (primarily driven by special assessment)
- \$12MM other noninterest expense
 - \$9MM consulting
 - \$4MM operational losses
 - \$3MM lower asset impairment costs
- + \$4MM advertising

2Q24 compared to 1Q24 • ¹Includes modernization & expense recalibration initiatives \$7MM 2Q23, (\$14MM) 3Q23, \$21MM 4Q23; FY23 \$31MM; \$1MM 1Q24, \$2MM 2Q24; Includes gains/(losses) related to deferred comp plan of \$4MM 2Q23 (\$3MM) 3Q23, \$8MM 4Q23, \$8MM 4Q23, \$6MM 1Q24, \$2MM 2Q24; Variance may not foot due to rounding ©2024, Comerica Inc. All rights reserved.

23

Expense Management

Track record of discipline & efficiency

- Balancing selective, strategic investments to support revenue generation & further enhance risk management
- Continued investment in technology
- · Optimizing footprint, modernizing facilities

Expense Re-Calibration Efforts Underway

Optimizing footprint:

- Optimizing footprint
- Closing 26 banking centers
- · Continued re-alignment of corporate facilities

Colleague efficiency & processes:

- · Organizational realignment
- Eliminated ~250 total positions
- · Product optimization
- · Streamlined managerial layers
- Review third party spend

9,035 7,608 -16%

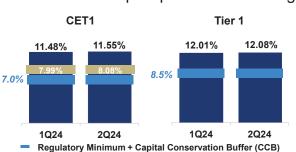
5-year Noninterest Expense CAGR

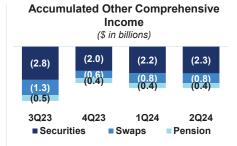
2Q24-3Q23 vs. 2Q19-3Q18

CMA	6.71%
Peer Average	9.75%
Peer Average ex. WAL ¹	7.84%

Capital Management

Maintained capital position above target CET1 of ~10%1







Estimated Change in AOCI Derived Simulated Sensitivity Analysis for Securities & Swap Portfolios

Scena	Est. AOCI Increase / (Decrease)	
Rate shock + 100 bps	Static balances	(\$1.2B)
Rates shock - 100 bps	Static balances	\$1.2B

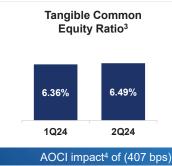
Basel III Endgame Capital Considerations

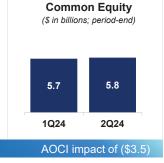
Estimated CET1 with AOCI opt-out

We are not subject to these proposed rules with ~\$80B in assets as of 6/30/24.

If subject to proposed Basel III Endgame capital requirements relating to AOCI opt-out changes, our estimated CET1 would exceed regulatory minimums & conservation buffer as of 6/30/24².







6/30/24 • ¹Outlook as of 7/19/24 • ²Considers AOCI for securities & pension & related RWA benefit utilizing 6/30/24 risk weighting. Does not assume other potential Basel III Endgame impacts (such as market risk, operational risk & changes to standard counter-party risk), • 'Refer to reconciliation of non-GAAP financial measures in appendix • 'Represents the impact of \$3.58 in AOCI on common equity and \$2.48 in corresponding impacts to total assets

25

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Positioned for the Future



Strong foundation & strategy create opportunity for enhanced returns over time

Leveraging strong foundation

Proven credit results

- ✓ Outperformance through cycles
- ✓ Peer leading 2Q24 charge-off
- Metrics below historical averages

Solid capital position

- ✓ 11.55% CET1, well above target
- Adjusting for AOCI opt out, 2Q24 CET1 exceeded regulatory minimums & buffers

Abundant liquidity

- √ Normalized cash position
- Reduced wholesale funding significantly
- √ Preserved substantial capacity

Attractive deposit franchise

- √ Peer leading NIB mix¹
- ✓ Compelling Treasury Management cross-

Executing on differentiated strategy

Targeted market, MSA focused strategy

- In 14 of the 15 largest² & 8 of the 10 fastest growing markets³
- ✓ Investments in TX & the southeast align with market growth trends

Diversified business

- Leading bank for business with strong retail
 & wealth management capabilities
- Selective business mix with specialized verticals where we demonstrate differentiated value proposition
- Enhances opportunity for consistent & strong returns

Tenured colleagues

- Experienced colleagues deliver value-add, industry expertise
- ✓ Business leaders average >24 yrs, RMs 11 yrs, GMs 19 yrs⁴
- ✓ Reinforces consistency for our customers & high level of customer service

Driving responsible growth

Favorable earnings trajectory

Structural projected benefit to NII beginning in 2H24 from maturing swaps & repayment of securities⁵

Select strategic investments

- ✓ Focus on noninterest income to drive capital efficient revenue (Payments, Capital Markets & Wealth Management)
- √ Targeted market expansion to enhance growth
- Granular Small Business deposit strategy
- Continued focus on enhanced risk framework

· Balance sheet expansion

- ✓ Focus on responsible, balanced growth
- ✓ Projected broad based 2H increase in loans & deposits⁵

^{• &#}x27;Source for peer data: S&P Global Market Intelligence & company press releases • 2U.S. Census Bureau; by population 2023. Includes all locations with employees & offices • 32023 vs 2022 by number of people • 4As of 7/19/24 • *Outlook as of 7/19/24

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BSBY Cessation Impacts



Majority of losses expected to accrete back in 2025 & 2026

- Accounting Impact: Temporary loss of hedge accounting due to pending cessation of BSBY caused the recognition of unrealized losses in 4Q23 & 1Q24 & impacts net interest income. AOCI losses recognized in earnings over 12 months but accreted back to income over original life of swap.
- · Financial Impact:
 - · No economic impact as these losses are re-couped over time; ~90% of impact expected to accrete back by YE2026
 - Pre-tax gains or losses related to this accounting treatment impact CET1, but not Tangible Common Equity
 - · Normal pay / receive cash flows remain uninterrupted
 - · Net-tax impact reflects adjustments to AOCI balance over the life of the re-designated swaps

	Acti	ual					Proje	ected ¹			
	4Q23	1Q24	2Q24	3Q24	4Q24	FY24	FY25	FY26	FY27	FY28	Total
Net Interest Income Impact	\$2.8MM	\$2.7MM	(\$3.1MM)	(\$9.0MM)	\$16.2MM	\$6.9MM	\$83.5MM	\$26.5MM	\$8.4MM	\$1.9MM	\$130.1MM
Gain / (Loss) in Other Noninterest Income	(\$91.3MM)	(\$38.8MM)	-	-	-	(\$38.8MM)	-	-	-	-	(\$130.1MM)
Pre-Tax Income Impact	(\$88.5MM)	(\$36.0MM)	(\$3.1MM)	(\$9.0MM)	\$16.2MM	(\$31.9MM)	\$83.5MM	\$26.5MM	\$8.4MM	\$1.9MM	\$0.0MM

¹Projected non-cash net impact of amortization & accretion; included in Outlook unless otherwise indicated in an adjustment.

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Shared National Credit (SNC) Relationships

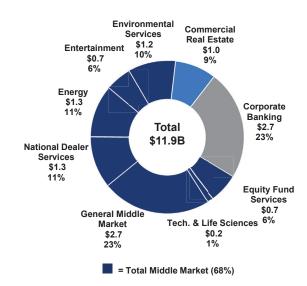


Credit quality of our SNC relationships better than portfolio average

- SNC loans increased \$346MM compared to 1Q24
- SNC relationships included in business line balances; we do not have a dedicated SNC line of business
- Approximately 700 borrowers
- Comerica is agent for 29% of loans
- Strategy: Pursue full relationships with ancillary business
- Adhere to same credit underwriting standards as rest of loan book
- Only ~3% of SNCs were criticized
- ~14% of SNCs were leveraged

Period-end Loans

(\$ in billions)



The Retail Bank: More than a Leading Bank for Business

Banking Personal & Small Business customers in growth markets across the US



	39% Bank's Total Deposits at 6/30/24	18% Small Business Customers				
	~\$28K Avg. Customer Deposits	82% Personal Customers				
	~380 Banking Centers 28 Districts 5 Regions	Alternative Channels: •Contact Center •ATM / ITM •Online & Mobile				
In	vesting for Growth	with 3 Key Initiatives				
	Elevating Sm	all Business				
	Strategic investment in sales essential technology to enabl					
Ī	Modernizing	for Growth				
	Harness digital investments to transform experience, drive growth & expand into new markets.					
T	Enabling Performance					
	Reimagined roles, expectations and behaviors drive consistency in customer engagement & experience.					
	6/30/24 • ¹2023 Annual Community Support					

Aspirational Target for Small Business: Top 10 market share in all major markets; currently 3rd in Michigan

107
People

Small Business Bankers, serving communities within the Comerica Bank footprint 6

New Products

Scored Loans & LOCs, 2 Maximize Treasury Bundles, Zelle, Comerica SizeUp Small Businesses

CoWorkSpaces. SmallBizCo-op.

\$1.4B

Community Support

Dollars in Small Business Lending commitments in communities across the Comerica footprint

Aspirational Target for Personal Banking: Financial Wellness for every customer driving primacy

 $6x_2$

Year-over-Year increase of customer Financial Wellness Assessments 205%2

Year-over-Year growth of our Refer-a-Friend program, supporting customer and deposit growth

29

Wealth Management

Leading the way to your business and personal success









Let us Raise Your Expectations of Wealth Management

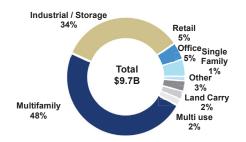
Get started with concierge-style services & first-class privileges you deserve

Commercial Real Estate Business Line



Growth driven by multifamily & industrial projects; excellent credit quality

Primarily Lower Risk Multifamily & Industrial¹ (2Q24 period-end)



Excellent Credit Quality in Commercial Real Estate Business No significant net charge-offs since 2014 (\$ in millions)								
	2Q23	3Q23	4Q23	1Q24	2Q24			
NAL	0.9	0.0	18	18	18			
Criticized ²	246	458	481	443	448			
% Criticized	2.7%	4.8%	4.8%	4.3%	4.3%			
NCO (Recoveries) (0.13) (0.70) (0.38) (0.01) (0.26)								

Strong Credit Profile Driven by:

- Long history of working with well-established, proven developers; >90% of new commitments fro existing customers
- Experienced relationship team; average tenure:
 - CRE line of business leadership: ~27 years
 - Relationship managers: ~19 years
 - CRE credit approval team: ~25 years
- Significant up-front equity required (typically averaging 35-40%, often from institutional investors)
- ~70% has recourse
- Majority of commitments are construction
- Primary strategy is financing development of Class A, urban infill multi-family & warehouse distribution in major sun belt metros (32% CA, 27% TX, 12% Southeast, 11% Southwest)
- Modest credit migration driven by elevated rate environment, but remained very manageable
- >50% of the portfolio maturing by the end of 2025
- 4th consecutive quarter of lower commitments

Total CMA Office Exposure

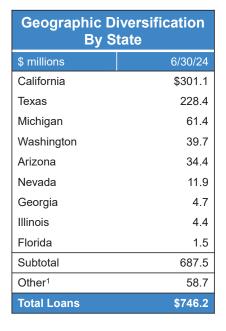
- Not primary strategy: Total CMA office loans of \$746MM, or <1.5% of total loans; outstandings within CRE LOB of \$452MM, or <1% of total CMA loans
- Selective geography: Urban in-fill & suburban strategy
- Majority recourse: Strong sponsors critical to underwriting
- Monitoring credit: Criticized loans totaling ~\$132MM (or ~18% of total office portfolio)

6/30/24 • ¹Excludes CRE business line loans not secured by real estate • ²Criticized loans are consistent with regulatory defined Special Mention, Substandard, & Doubtful categories ©2024, Comerica Inc. All rights reserved.

31

Total Office Portfolio

Not a primary strategy



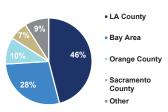


Key Office Portfolio Metrics						
\$ millions		6/30/24	3/31/24			
Total Loans		\$746.2	\$821.7			
Avg Loan Outstanding		\$5.0	\$5.7			
Net Charge Offs		0.5%	0%			
Delinquencies ²		2%	0%			
Non-Performing Loans		3%	3%			
Criticized Loans		18%	19%			

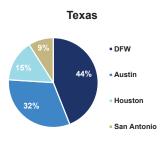
Multi-family Portfolio



Geographic Diversification By State				
\$ millions	6/30/24			
California	\$1,649.2			
Texas	1,397.5			
Florida	372.6			
Arizona	240.7			
Washington	226.8			
North Carolina	194.8			
Michigan	148.9			
Oregon	147.8			
Colorado	146.4			
Subtotal	4,524.7			
Other ¹	456.6			
Total Loans	\$4,981.3			



California



Key Multi-family Portfolio Metrics						
\$ millions		6/30/24	3/31/24			
Total Loans		\$4,981.3	\$4,834.2			
Avg Loan Outstanding		\$16.7	\$16.2			
Net Charge Offs		0%	0%			
Delinquencies ²		0%	0%			
Non-Performing L	oans	0%	0%			
Criticized Loans		5%	4%			

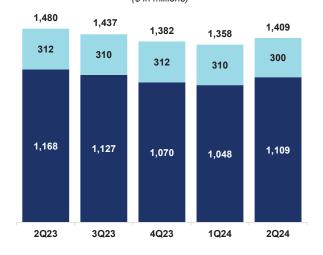
6/30/24 • ¹Other includes various other states • ²Loans 30 days or more past due ©2024, Comerica Inc. All rights reserved.

33

EnergyPrimarily E&P exposure



Period-end Loans (\$ in millions)



- Exposure \$3.4B / 40% utilization
- Hedged 50% or more of production
 - At least one year: 72% of customers
 - At least two years: 44% of customers
- Focus on larger, sophisticated E&P and Midstream companies
- E&P:
 - 58% Oil-focused
 - 23% Natural Gas focused
 - 19% Oil/Gas balanced
- Excellent credit quality
 - <1% Criticized loans
 - \$(9.4MM) Net recoveries

6/30/24 • ¹Includes Services of 2Q23 \$21MM; 3Q23 \$27MM; 4Q23 \$11MM; 1Q24 \$10MM; 2Q24 \$8MM ©2024, Comerica Inc. All rights reserved.

Midstream Exploration & Production¹

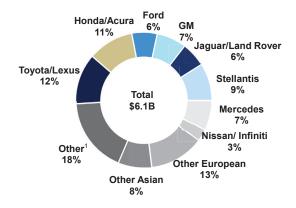
National Dealer Services

75+ years of floor plan lending

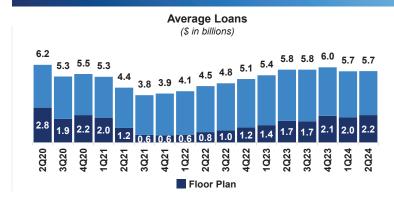


Franchise Distribution

(Based on period-end loan outstandings)



- Top tier strategy
- National in scope
- Focus on "Mega Dealer" (five or more dealerships in group)
- Strong credit quality; Robust monitoring of company inventory & performance
- Floor Plan remained below historical averages



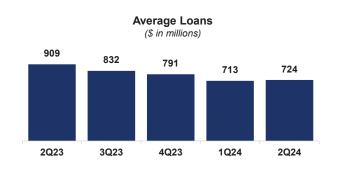
6/30/24 • ¹Other includes obligations where a primary franchise is indeterminable (rental car and leasing companies, heavy truck, recreational vehicles, and non-floor plan loans) ©2024, Comerica Inc. All rights reserved.

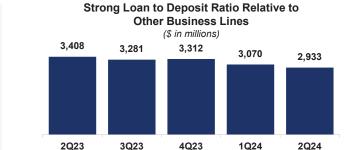
35

Technology & Life Sciences

ComericA

~30 years of deep expertise & strong relationships with top-tier investors





- Manage concentration to numerous verticals to ensure widely diversified portfolio
- Closely monitor cash balances & maintain robust backroom operation
- 10 offices throughout US & Canada



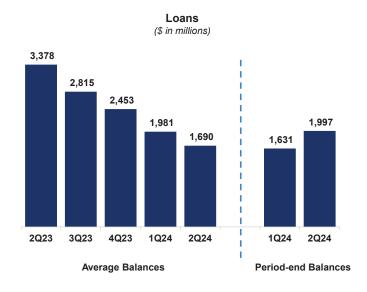
Customer Segment Overview

Equity Fund Services

Strong relationships with top-tier Private Equity firms



- Customized solutions for Private Equity & Venture Capital firms
 - Credit Facilities (Funds, General Partners, Management Companies)
 - Treasury Management
 - Capital Markets, including Syndication
- · Customers in the US & Canada
- · Well-diversified across funds with various industry strategies
- · Drives connectivity with other teams
 - Middle Market
 - · Commercial Real Estate
 - Environmental Services
 - Energy
 - TLS
 - · Private Banking
- Strong credit profile
 - · No charge-offs
 - No criticized loans



6/30/24

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Environmental Services Department

Experienced team; specialized industry, committed to growth



37

- 15+ year experienced team with 20+ year management tenure
- Dedicated relationship managers advise & guide customers on profitably growing their business by providing banking solutions
- Focus on middle market-sized companies with full banking relationships
- Historically strong credit quality

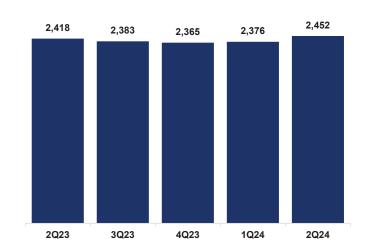
Waste Management & Recycling (~75% of loan portfolio)

- Insight & expertise with:
 - Transfer stations, disposal & recycling facilities
 - Commercial & residential waste collection
 - Financing for M&A and growth capital

Renewable Energy Solutions (~25% of loan portfolio)

- Formed group in 2022; active in the landfill-gas-to-energy & biomass industries for more than a decade
- Expanded focus to also include solar, wind, anaerobic digestion, & battery energy standalone storage

Average Loans (\$ in millions)



6/30/24

Direct Express



Program update provided at 2Q24 earnings: Preliminary notification of non-selection

Program Overview

Summary: Comerica Bank is the exclusive issuer of the Direct Express debit card for approximately 4.5 million federal benefit recipients as of June 30, 2024.

- **Driving Financial Inclusion:** Helping the U.S. Department of the Treasury, Bureau of the Fiscal Service (U.S. Treasury) provide recipients ready, safe access to their government benefits was the founding mission of the Direct Express Program. The prepaid card program is intended to deliver benefits more cost effectively and securely and to be an onramp to financial inclusion for millions of unbanked Americans providing recipients the tools they need to participate fully in the
- Renewal History: In 2008, 2014 and again in 2020, Comerica Bank was selected by the U.S. Treasury as the Financial Agent for their Direct Express Debit MasterCard Program. Comerica Bank's contract with the U.S. Treasury expires in early 2025
- Strong Customer Satisfaction: Since inception of the program Comerica has achieved a 90% (or better) cardholder satisfaction
- Prioritizing Security: Since 2013, the U.S. Treasury has required all federal benefit recipients (with a few grandfathered exceptions) to receive their monthly benefits electronically, either by direct deposit or through the Direct Express debit card. With 100% of cardholders using EMV chip and PIN, it can be

¹Apple App Store as of 7/11/24 ©2024, Comerica Inc. All rights reserved

Financial Metrics

Balances: ~\$3.3B in 2Q24 average deposit balances (large fluctuations throughout the quarter due to timing cause ending balances to vary).

- Intra-month Patterns: Comerica Bank receives most of the deposit balances on the 1st and 3rd days of each month (subject to change based on weekends or holidays)
- Peaks & Troughs: In June 2024, highest balance was \$4.8B & lowest balance was \$2.8B
- - \$137MM FY23 & \$29MM 2Q24 noninterest
 - income (card fees) \$138MM FY23 & \$29MM 2Q24 direct expenses primarily in outside processing fees, but also includes professional fees, operational losses, staff expenses & other fees



Program Status

- Re-Bid: We received a preliminary notification that Comerica Bank has not been selected to continue serving as the Financial Agent to support the program following contract
- Transition Plan: If the preliminary non-selection of Comerica Bank remains the final disposition, we expect the formal transition plan for managing accounts & deposits to be agreed upon once contract negotiations are finalized with the new provider. We do not currently expect this transition to impact 2024 deposits, noninterest income or noninterest
- **Next Steps:** We intend to continue to support our customers through the transition & prioritize efforts to drive deposits.



Deposit **Initiatives:**

Prioritizing targeted efforts to drive balances aligned with core relationship strategy



Comerica's Core Values



WHY WE ARE HERE

To raise expectations of what a bank can be for our colleagues, customers & communities













Trust

Act

Own

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APPENDIX

commin

Descriptions of Notable Items



Subject	Description
Impact of BSBY cessation announcement	 On November 15, 2023, Bloomberg Index Services Limited ("BISL") officially announced the future permanent cessation of Bloomberg Short-Term Bank Yield Index ("BSBY") on November 15, 2024. This announcement resulted in a temporary loss of hedge accounting for a portion of cash flow hedges, driving recognition of unrealized losses related to applicable swaps previously in AOCI in 4Q23 & 1Q24 & an impact to net interest income expected quarterly from 4Q23 through 2028.
FDIC special assessment	 CMA recorded expense related to the FDIC's Deposit Insurance Fund (DIF) special assessment in 4Q23, 1Q24 & 2Q24.
Modernization & expense recalibration initiatives	 Actions taken to transform the retail banking delivery model, align corporate facilities, optimize technology platforms, enhance earnings power & create capacity for strategic & risk management investments resulted in severance charges.

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Reconciliations



Tangible Common Equity

Tangible common equity is used by Comerica to measure the quality of capital and the return relative to balance sheet risk. The tangible common equity ratio removes the effect of intangible assets from capital and total assets.

(period-end, millions, except per share data)	2Q24	1Q24	4Q23	3Q23	2Q23
ble Common Equity					
Total shareholders' equity	\$6,161	\$6,050	\$6,406	\$4,972	\$5,595
Less fixed-rate non-cumulative perpetual preferred stock	\$394	\$394	\$394	\$394	\$394
Common shareholders' equity	\$5,767	\$5,656	\$6,012	\$4,578	\$5,201
Less goodwill	\$635	\$635	\$635	\$635	\$635
Less other intangible assets	\$7	\$8	\$8	\$8	\$8
Tangible common equity	\$5,125	\$5,013	\$5,369	\$3,935	\$4,558
Total assets	\$79,597	\$79,444	\$85,834	\$85,706	\$90,761
Less goodwill	\$635	\$635	\$635	\$635	\$635
Less other intangible assets	\$7	\$8	\$8	\$8	\$8
Tangible assets	\$78,955	\$78,801	\$85,191	\$85,063	\$90,118
Common equity ratio	7.24%	7.12%	7.00%	5.34%	5.73%
Tangible common equity ratio	6.49%	6.36%	6.30%	4.62%	5.06%

Reconciliations Continued



Uninsured Deposits

Comerica believes that the presentation of uninsured deposits adjusted for the impact of affiliate deposits provides enhanced clarity of uninsured deposits at risk. Total uninsured deposits as calculated per regulatory guidance and reported on schedule RC-O of Comerica Bank's Call Report include affiliate deposits, which by definition have a different risk profile than other uninsured deposits. The amounts presented below remove affiliate deposits from the total uninsured deposits number.

	(period-end; millions)	2Q24	1Q24	4Q23	2Q23
(A)	Total uninsured deposits, as calculated per regulatory guidelines	\$29,509	\$30,481	\$31,485	\$31,627
(B)	Affiliate deposits	\$3,882	\$3,966	\$4,064	\$4,412
(A-B)	Total uninsured deposits, excluding affiliate	\$25,627	\$26,515	\$27,421	\$27,215

Adjusted Earnings Per Share¹

Comerica believes that the presentation of adjusted earnings per share provides a greater understanding of ongoing operations and financial results by removing the impact of notable items. Notable items are meaningful because they provide greater detail of how certain events or initiatives affect Comerica's results for a more informed understanding of those results.

(per share)	2Q24	1Q24	2Q23
Earnings per common share	1.49	0.98	2.01
Net BSBY cessation hedging losses	0.01	0.21	
FDIC special assessment	0.02	0.09	
Modernization & expense recalibration initiatives	0.01	0.01	0.04
Adjusted earnings per common share	1.53	1.29	2.05

Comerica believes non-GAAP measures are meaningful because they reflect adjustments commonly made by management, investors, regulators and analysts to evaluate the adequacy of common equity and our performance trends. • 'Diluted earnings per common share
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Holding Company Debt Rating



Senior Unsecured/Long-Term Issuer Rating	Moody's	S&P	Fitch
Cullen Frost	A3	A-	-
M&T Bank	Baa1	BBB+	Α
BOK Financial	Baa1	BBB+	Α
Fifth Third	Baa1	BBB+	A-
Huntington	Baa1	BBB+	A-
Regions Financial	Baa1	BBB+	A-
Citizens Financial Group	Baa1	BBB+	BBB+
Comerica	Baa1	BBB	A-
KeyCorp	Baa2	BBB	BBB+
Webster Financial	Baa2	BBB	-
First Horizon National Corp	Baa3	-	BBB
Western Alliance	Ba1	-	BBB-
Synovus Financial	-	BBB-	BBB

Bank Debt Rating



Senior Unsecured/Long-Term Issuer Rating	Moody's	S&P	Fitch
Cullen Frost	A3	А	-
Fifth Third	A3	A-	A-
Huntington	A3	A-	A-
M&T Bank	Baa1	A-	Α
BOK Financial	Baa1	A-	Α
Regions Financial	Baa1	A-	A-
Citizens Financial Group	Baa1	A-	BBB+
Comerica	Baa1	BBB+	A-
KeyCorp	Baa1	BBB+	BBB+
Webster Bank	Baa2	BBB+	-
Western Alliance	Baa2	-	BBB-
Zions Bancorporation	Baa2	BBB+	BBB+
First Horizon National Corp	Baa3	-	BBB
Synovus Financial	Baa3	BBB	BBB

As of 8/12/24 • Source: S&P Global Market Intelligence; Debt Ratings are not a recommendation to buy, sell, or hold securities ©2024, Comerica Inc. All rights reserved.

