

To: Investment Community From: CMS Energy Investor Relations http://www.cmsenergy.com

Date: October 28, 2021

Subject: CMS Energy 2021 Third Quarter Results and Outlook

CMS Energy will hold a webcast to discuss its 2021 Third Quarter Results and Outlook on Thursday, October 28 at 9:30 a.m. (ET).

To participate in the webcast, go to CMS Energy's home page (www.cmsenergy.com), select "Investor Relations", "Events and Presentations", and "CMS Energy Third Quarter 2021 Earnings Call" or <u>click here</u>.

## CMS Energy Announces Third Quarter Results with Confidence Toward the High End of 2021 Guidance

JACKSON, Mich., Oct. 28, 2021 – CMS Energy announced today reported earnings per share from continuing operations of \$0.54 for the third quarter of 2021, compared to \$0.72 per share for the same quarter in 2020, which exclude the discontinued operations of EnerBank USA. The company's adjusted earnings per share from continuing operations were \$0.54 for the third quarter of 2021, compared to \$0.73 per share for the same quarter in 2020, which exclude the discontinued operations of EnerBank.

"CMS Energy's strong execution in 2021, including closing the sale of EnerBank on October 1 for over \$1 billion, has positioned the company well for long-term success to the benefit of customers, investors and the communities we serve. We are actively redeploying the proceeds from the transaction into our core utility business to fund key initiatives like grid hardening and our clean energy transformation," said Garrick Rochow, President and CEO of CMS Energy and Consumers Energy.

CMS Energy raised its full-year 2021 adjusted earnings from continuing operations guidance to \$2.63 to \$2.65 per share, from \$2.61 to \$2.65 per share\* (\*See below for important information about non-GAAP measures). CMS Energy also reaffirmed 2022 adjusted earnings guidance of \$2.85 - \$2.87 per share and long-term adjusted EPS growth of 6 to 8 percent, with continued confidence toward the high end of the EPS growth range.

CMS Energy (NYSE: CMS) is a Michigan-based energy company featuring Consumers Energy as its primary business. It also owns and operates independent power generation businesses.

CMS Energy will hold a webcast to discuss its 2021 third quarter results and provide a business and financial outlook on October 28 at 9:30 a.m. (EDT). To participate in the webcast, go to CMS Energy's homepage (<a href="mailto:cmsenergy.com">cmsenergy.com</a>) and select "Events and Presentations."

#### Important information for investors about non-GAAP measures and other disclosures.

\*This news release contains non-Generally Accepted Accounting Principles (non-GAAP) measures, such as adjusted earnings and adjusted earnings per share from continuing operations. All references to net income refer to net income available to common stockholders. All references to reported earnings per share from continuing operations refer to Income from continuing operations per average common share available to common stockholders on a diluted basis. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, changes in accounting principles, changes in federal tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense, or other items. Management views adjusted earnings as a key measure of the company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the company uses adjusted earnings to measure and assess performance. Because the company is not able to estimate the impact of specific line items, which have the potential to significantly impact, favorably or unfavorably, the company's reported earnings in future periods, the company is not providing reported earnings guidance nor is it providing a reconciliation for the comparable future period earnings. The company's adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for the reported earnings.

This news release contains "forward-looking statements." The forward-looking statements are subject to risks and uncertainties that could cause CMS Energy's and Consumers Energy's results to differ materially. All forward-looking statements should be considered in the context of the risk and other factors detailed from time to time in CMS Energy's and Consumers Energy's Securities and Exchange Commission filings.

Investors and others should note that CMS Energy routinely posts important information on its website and considers the Investor Relations section, <a href="https://www.cmsenergy.com/investor-relations">www.cmsenergy.com/investor-relations</a>, a channel of distribution.

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### **Consolidated Statements of Income**

				In Millions, Except Per Share Amounts					
		ree Months En			ine Months En				
	9/30/21	9/30/20	Change	9/30/21	9/30/20	Change			
Operating Revenue									
Electric utility	\$ 1,419	\$ 1,257	\$ 162	\$ 3,713	\$ 3,307	\$ 406			
Gas utility	225	193	32	1,361	1,217	144			
Enterprises	81	1,507	218	5 206	167	55			
Total operating revenue	1,725	1,507	218	5,296	4,691	605			
Operating Expenses									
Fuel for electric generation	184	108	76	438	274	164			
Purchased and interchange power	462	430	32	1,230	1,149	81			
Purchased power – related parties	21	13	8	56	45	11			
Cost of gas sold	57	35	22	432	390	42			
Maintenance and other operating expenses	410	281	129	1,076	885	191			
Depreciation and amortization	250	226	24	832	763	69			
General taxes	81	74	7	290	262	28			
Total operating expenses	1,465	1,167	298	4,354	3,768	586			
On working Income (I and)									
Operating Income (Loss) Electric utility	268	320	(52)	694	677	17			
Gas utility		18	(52) (21)	258	237	21			
Enterprises	(3)	3			13	(17)			
Other	(4) (1)	(1)	(7)	(4) (6)	(4)	(2)			
Total operating income	260	340	(80)	942	923	19			
Total operating income	200	340	(80)	942	923	19			
Other Income (Expense)									
Interest income	-	1	(1)	2	3	(1)			
Interest income - related parties	-	-	-	-	7	(7)			
Allowance for equity funds used during construction	2	1	1	5	4	1			
Income (loss) from equity method investees	4	-	4	8	1	7			
Nonoperating retirement benefits, net	40	29	11	121	90	31			
Other income	1	1	-	7	3	4			
Other expense	(3)	(4)	1	(7)	(9)	2			
Total other income	44	28	16	136	99	37			
E I De L. (E 101 Cl	204	260	(64)	1.050	1 022	5.0			
Earnings Before Interest, Taxes, and Other Charges	304	368	(64)	1,078	1,022	56			
Interest on long-term debt	120	124	(4)	359	361	(2)			
Interest expense - related parties	3	3	-	9	9	-			
Other interest expense	3	4	(1)	8	10	(2)			
Allowance for borrowed funds used during construction	(1)	(1)	-	(2)	(2)	-			
Income tax expense	26	40	(14)	90	88	2			
Income From Continuing Operations	153	198	(45)	614	556	58			
Income from discontinued operations, net of tax	30	12	18	82	34	48			
Net Income	183	210	(27)	696	590	106			
Loss attributable to noncontrolling interests	(6)	(8)	2	(18)	(7)	(11)			
Net Income Attributable to CMS Energy	189	218	(29)	714	597	117			
Preferred stock dividends	3	-	3	3	-	3			
Net Income Available to Common Stockholders	\$ 186	\$ 218	\$ (32)	\$ 711	\$ 597	\$ 114			
Reconciling items:									
Disposal of discontinued operations loss	3	-	3	8	-	8			
Tax impact	(1)	-	(1)	(2)	-	(2)			
Discontinued operations income	(42)	(16)	(26)	(115)	(44)	(71)			
Tax impact	10	4	6	27	10	17			
Other exclusions from adjusted earnings	(*)	4	(4)	(1)	11	(12)			
Tax impact	*	(1)	1	*	(2)	2			
Tax reform	-	-	-	-	(9)	9			
Voluntary separation program	-	*	(*)	-	11	(11)			
Tax impact		(*)	*		(3)	3			
Adjusted Income from Continuing Operations – Non-GAAP	\$ 156	\$ 209	\$ (53)	\$ 628	\$ 571	\$ 57			
Average Common Shares Outstanding									
Basic	289.1	285.6	3.5	288.9	284.8	4.1			
Diluted	289.6	286.9	2.7	289.4	286.3	3.1			
Diluted	207.0	200.7	2.7	207.4	200.3	5.1			
Diluted Earnings Per Average Common Share	\$ 0.64	\$ 0.76	\$ (0.12)	\$ 2.46	\$ 2.09	\$ 0.37			
Reconciling items:									
Disposal of discontinued operations loss	0.01	-	0.01	0.03	-	0.03			
Tax impact	(*)	-	(*)	(0.01)	-	(0.01)			
Discontinued operations income	(0.14)	(0.05)	(0.09)	(0.39)	(0.15)	(0.24)			
Tax impact	0.03	0.01	0.02	0.09	0.03	0.06			
Other exclusions from adjusted earnings	(*)	0.01	(0.01)	(*)	0.03	(0.03)			
Tax impact	*	(*)	*	*	(0.01)	0.01			
Tax reform	-	-	-	-	(0.03)	0.03			
Voluntary separation program	-	*	(*)	-	0.04	(0.04)			
Tax impact	-	(*)	*	-	(0.01)	0.01			
Adjusted Income from Continuing Operations Per Average Common Share – Non-GAAP	\$ 0.54	\$ 0.73	\$ (0.19)	\$ 2.18	\$ 1.99	\$ 0.19			

<sup>\*</sup> Less than \$0.5 million or \$0.01 per share.

In Millians

#### **CMS ENERGY CORPORATION**

# **Summarized Consolidated Balance Sheets** (Unaudited)

			I	n Millions
		As	of	
	9/	30/21	12	/31/20
Assets				
Current assets				
Cash and cash equivalents	\$	102	\$	32
Restricted cash and cash equivalents		30		17
Assets held for sale		494		429
Other current assets		1,851		1,926
Total current assets		2,477		2,404
Non-current assets				
Plant, property, and equipment		21,934		21,017
Assets held for sale		2,606		2,680
Other non-current assets		3,496		3,565
Total Assets	\$	30,513	\$	29,666
Liabilities and Equity				
Current liabilities (1)				
Liabilities held for sale	\$	1,233	\$	953
Other current liabilities		1,436		1,530
Total current liabilities		2,669		2,483
Non-current liabilities (1)				
Liabilities held for sale		1,523		1,894
Other non-current liabilities		7,008		6,821
Total non-current liabilities		8,531		8,715
Capitalization				
Debt, finance leases, and other financing (excluding securitization debt) (2)				
Debt, finance leases, and other financing (excluding non-recourse and securitization debt)		12,370		12,083
Non-recourse debt		79		83
Total debt, finance leases, and other financing (excluding securitization debt)		12,449		12,166
Preferred stock and securities		224		-
Noncontrolling interests		563		581
Common stockholders' equity		5,866		5,496
Total capitalization (excluding securitization debt)		19,102		18,243
Securitization debt (2)	-	211		225
Total Liabilities and Equity	\$	30,513	\$	29,666

<sup>(1)</sup> Excludes debt, finance leases, and other financing.

# CMS ENERGY CORPORATION Summarized Consolidated Statements of Cash Flows (Unaudited)

	In M									
		Nine Mont	hs Ended							
	9/.	9/30/21								
Beginning of Period Cash and Cash Equivalents, Including Restricted Amounts	\$	185	\$	157						
Net cash provided by operating activities (3)		1,483		1,144						
Net cash used in investing activities		(1,460)		(2,298)						
Cash flows from operating and investing activities		23		(1,154)						
Net cash provided by financing activities		28		1,555						
Total Cash Flows	\$	51	\$	401						
End of Period Cash and Cash Equivalents, Including Restricted Amounts (4)	\$	236	\$	558						

 $<sup>^{(3)}\,</sup>$  Includes the impact of a \$531 million pension contribution in 2020.

<sup>(2)</sup> Includes current and non-current portions.

<sup>(4)</sup> In June 2021, CMS Energy entered into an agreement for EnerBank to merge with Regions Bank. As a result, EnerBank's cash and cash equivalents are presented as assets held for sale on CMS Energy's consolidated balance sheets at September 30, 2021 and September 30, 2020.

# Selected Financial Data from Continuing Operations

(Chaudicu)					7	M:11:
	_		Twelve	Months Ended		n Millions
	_	9/30/21		12/31/20		9/30/20
EBIT – Non-GAAP (1) Total adjusted continuing Consumers Energy	\$	1,371 1,383	\$	1,329 1,334	\$	1,373 1,363
Depreciation and Amortization Total continuing Consumers Energy	\$	1,112 1,074	\$	1,043 1,023	\$	1,025 1,012
EBITDA – Non-GAAP (1) Total adjusted continuing Consumers Energy	\$	2,483 2,457	\$	2,372 2,357	\$	2,398 2,375
Dividends and Other Distributions From Subsidiaries	\$	759	\$	659	\$	681
Interest Expense, Net Total continuing Energy parent Consumers Energy	\$	501 186 310	\$	505 178 320	\$	496 169 320
					I	n Millions
	_			As of		
	_	9/30/21		12/31/20		9/30/20
Book Value Per Share	\$	20.25	\$	19.02	\$	18.58
Common Shares Outstanding – End of Period		289.7		288.9		286.3
Average Common Shares Outstanding Basic Diluted		288.9 289.4		285.0 286.3		284.8 286.3
Debt <sup>(2)</sup> Energy parent Non-recourse project debt Consumers Energy (excluding securitization bonds) Total continuing (excluding securitization bonds) Securitization bonds Total continuing	\$ 	79 8,242 12,449 211	\$ 	4,126 83 7,957 12,166 225 12,391	\$	4,130 85 7,838 12,053 238 12,291
Unrestricted Cash and Cash Equivalents Consumers Energy CMS Treasury Services Other Total continuing	\$ 	7 66	\$ 	20 3 9	\$	199 181 4 384
Consumers Energy						
Regulated Common Equity Ratio (13-Month Average)  Electric  Gas		42.4% 42.4%		41.7% 41.7%		41.7% 41.7%
Regulated Rate Base (13-Month Average, in Millions)  Electric (3)  Gas	\$	13,281 7,424	\$	12,992 6,790	\$	12,637 6,678
Regulated Return on Average Common Equity (12-Month Ended) Electric (3) Gas		10.4% 9.9%		10.1% 9.5%		10.9% 10.0%

<sup>(</sup>I) EBIT (non-GAAP) equals reported net income from continuing operations available to common stockholders + income taxes + interest charges + noncontrolling interests + writedowns + impairments + losses (gains) on asset sales + accounting changes. EBITDA (non-GAAP) equals EBIT + depreciation and amortization.

<sup>(2)</sup> Includes current maturities, leases and notes payable.

<sup>(3)</sup> Includes renewables and transmission rate base of \$1.1 billion in total.

# Reconciliations of GAAP Net Income to Non-GAAP EBIT and EBITDA from Continuing Operations

(Unaudited)

					I	n Millions
	-		Twelve !	Months Ende	d	
	9	/30/21	1	2/31/20		9/30/20
Reported Income from Continuing Operations Available to Common Stockholders	\$	763	\$	697	\$	714
Reconciling items:						
Income tax expense		117		115		120
Interest on long-term debt		481		483		473
Interest expense - related parties		12		12		12
Other interest expense		10		12		14
Allowance for borrowed funds used during construction		(2)		(2)		(3)
Income (loss) attributable to noncontrolling interests		(14)		(3)		(6)
Preferred stock dividends		3		-		-
Other exclusions from adjusted earnings		1		13		47
Tax reform		-		(9)		(9)
Voluntary separation program				11		11
EBIT - Non-GAAP		1,371		1,329		1,373
Additional reconciling items:						
Depreciation and amortization		1,112		1,043		1,025
EBITDA - Non-GAAP	\$	2,483	\$	2,372	\$	2,398

# CONSUMERS ENERGY COMPANY Reconciliations of GAAP Net Income to Non-GAAP EBIT and EBITDA (Unaudited)

					I	n Millions
		,	Ionths Ende	d		
	9/30/21		12	2/31/20		9/30/20
Net Income Available to Common Stockholder	\$	901	\$	814	\$	829
Reconciling items:						
Income tax expense		168		173		183
Interest on long-term debt		292		299		298
Interest expense - related parties		12		12		12
Other interest expense		8		11		13
Allowance for borrowed funds used during construction		(2)		(2)		(3)
Preferred stock dividends		2		2		2
Other exclusions from adjusted earnings		2		14		18
Voluntary separation program				11		11
EBIT - Non-GAAP		1,383		1,334		1,363
Additional reconciling items:						
Depreciation and amortization		1,074		1,023		1,012
EBITDA - Non-GAAP	\$	2,457	\$	2,357	\$	2,375

# Non-GAAP Adjusted Continuing Earnings Per Share Variance Analysis (Unaudited)

Three	Months End	led September 30				
Adjusted Continuing EPS – Non-GAAP         9/30/21         9/30/20           Electric utility         \$ 0.67         \$ 0.80           Gas utility         (0.03)         0.02           Enterprises         0.03         0.04           Energy Parent         (0.13)         (0.13)           Adjusted Continuing Operation         \$ 0.54         \$ 0.73	\$ (0.13) (0.05) (0.01) - \$ (0.19)					
Variance Explanations:  ELECTRIC UTILITY	0.05	ENTERPRISES AND ENERGY PARENT - Enterprises			\$	(0.01)
<ul> <li>Deliveries of 10,061 GWh, up 18 GWh (weather-driven impact, up 89 GWh)</li> <li>Electric rate relief, including renewables</li> </ul>	\$ 0.05 0.09	- Change in shares outstanding			\$	* (0.01)
<ul> <li>Service restoration</li> <li>Higher operating &amp; maintenance expenses including customer initiatives</li> </ul>	(0.16)					
<ul> <li>Higher investment costs (depreciation, property taxes &amp; fixed costs)</li> <li>Other</li> </ul>	(0.04)					
- Change in shares outstanding	(0.01) \$ (0.13)	WEATHER IMPACTS  Weather	9/3	30/21	9/	30/20
GAS UTILITY  - Deliveries, including transportation to end-use customers, of 26.1 bef, down 0.9 bef (weather-driven impact, down 1.5 bef)	\$ (0.01)	- Warmer (colder) than normal using 15-year average temperatures  Electric Utility		6.2	⁄o	0.3 %
<ul> <li>Gas rate relief</li> <li>Higher operating &amp; maintenance expenses including customer</li> </ul>	0.04 (0.07)	- Increase (decrease) from normal in:  Electric sales (GWh)  EPS	\$	411 0.10	\$	322 0.08
<ul> <li>initiatives</li> <li>Higher investment costs (depreciation, property taxes &amp; fixed costs)</li> </ul>	(0.01)	Gas Utility - Increase (decrease) from normal in: Gas sales (bcf) EPS	\$	(1.4) (0.01)	\$	0.1
- Change in shares outstanding	* \$ (0.05)	Total EPS Weather Impacts	\$	0.09	\$	0.08

<sup>\*</sup> Less than \$0.01 per share.

# Non-GAAP Adjusted Continuing Earnings Per Share Variance Analysis (Unaudited)

Nine I	Months	s Ende	d September 30		
9/30/21   9/30/20	((	0.08 0.14 0.02) 0.01) 0.19			
Variance Explanations:  ELECTRIC UTILITY  - Deliveries of 27,500 GWh, up 621 GWh (weather-driven impact, up 287 GWh)  - Electric rate relief, including renewables  - Service restoration  - Higher operating & maintenance expenses including customer initiatives  - Higher investment costs (depreciation, property taxes & fixed costs)  - Other, including lower ETR primarily related to PTC's  - Change in shares outstanding	(()	0.14 0.30 0.11) 0.16) 0.10) 0.03 0.02) 0.08	ENTERPRISES AND ENERGY PARENT  - Enterprises  - Energy Parent		\$ (0.02) (0.01) (0.03)
GAS UTILITY  Deliveries, including transportation to end-use customers, of 195.3 bcf, up 1.4 bcf (weather-driven impact, up 0.9 bcf)  Gas rate relief  Lower ETR primarily related to gas rate case stay out  Higher operating & maintenance expenses including customer initiatives  Higher investment costs (depreciation, property taxes & fixed costs)  Other	((	0.03) 0.25 0.07 0.09) 0.07)	Weather - Warmer (colder) than normal using 15-year average temperatures  Electric Utility - Increase (decrease) from normal in:	\$ 2.1 630 0.16 (10.6) (0.09)	2.2 % 343 0.09 (11.5) (0.09)
- Change in shares outstanding		0.01)	Total EPS Weather Impacts	\$ 0.07	\$ -

<sup>\*</sup> Less than \$0.01 per share.

# **Reconciliation of GAAP EPS to Non-GAAP Adjusted EPS by Segment** (Unaudited)

(Unauditeu)				I M:II:	F	D C	<b>.</b>	· · · · · · · · · · · · · · · · · · ·
		Three Mo	nths F		ns, Ex	cept Per Si Nine Mon		
		/30/21		/30/20	9	/30/21		/30/20
Electric Utility						_		
Reported net income per share available to common stockholders	\$	0.67	\$	0.79	\$	1.74	\$	1.62
Reconciling items:								
Other exclusions from adjusted earnings		-		0.01		-		0.03
Tax impact Voluntary separation program		-		(*) *		-		(0.01) 0.03
Tax impact		_		(*)		_		(0.01)
Adjusted income per share – non-GAAP	\$	0.67	\$	0.80	\$	1.74	\$	1.66
Gas Utility								
Reported net income (loss) per share available to common stockholders	\$	(0.03)	\$	0.02	\$	0.72	\$	0.57
Reconciling items:				*				*
Other exclusions from adjusted earnings Tax impact		-		(*)		-		(*)
Voluntary separation program		_		*		_		0.01
Tax impact		-		(*)		-		(*)
Adjusted income (loss) per share – non-GAAP	\$	(0.03)	\$	0.02	\$	0.72	\$	0.58
Enterprises								
Reported net income per share available to common stockholders  Reconciling items:	\$	0.03	\$	0.04	\$	0.09	\$	0.12
Other exclusions from adjusted earnings		(*)		(*)		(*)		*
Tax impact		*		*		*		(*)
Tax reform		-		-		-		(0.01)
Voluntary separation program Tax impact		-		(*)		-		(*)
Adjusted income per share – non-GAAP	\$	0.03	\$	0.04	\$	0.09	\$	0.11
Corporate Interest and Other			-		-			
Reported net loss per share available to common stockholders	\$	(0.13)	\$	(0.13)	\$	(0.37)	\$	(0.34)
Reconciling items:	Ψ	(0.15)	Ψ	(0.15)	Ψ	(0.57)	Ψ	(0.51)
Other exclusions from adjusted earnings		-		(*)		(*)		(*)
Tax impact		-		*		*		*
Tax reform	•	(0.12)	•	(0.12)	•	(0.27)	•	(0.02)
Adjusted loss per share – non-GAAP	\$	(0.13)	\$	(0.13)	\$	(0.37)	\$	(0.36)
Discontinued Operations								
Reported net income per share available to common stockholders	\$	0.10	\$	0.04	\$	0.28	\$	0.12
Reconciling items: Disposal of discontinued operations loss		0.01		_		0.03		_
Tax impact		(*)		_		(0.01)		_
Adjusted income per share – non-GAAP	\$	0.11	\$	0.04	\$	0.30	\$	0.12
<b>Total Operations</b>								
Reported net income per share available to common stockholders	\$	0.64	\$	0.76	\$	2.46	\$	2.09
Reconciling items:								
Disposal of discontinued operations loss		0.01		-		0.03		-
Tax impact		(*)		(0.05)		(0.01)		(0.15)
Discontinued operations income Tax impact		(0.14) 0.03		(0.05) 0.01		(0.39) 0.09		(0.15) 0.03
Other exclusions from adjusted earnings		(*)		0.01		(*)		0.03
Tax impact		*		(*)		*		(0.01)
Tax reform		-		-		-		(0.03)
Voluntary separation program		-		*		-		0.04
Tax impact Adjusted income from continuing operations per share – non-GAAP	\$	0.54	\$	0.73	\$	2.18	\$	(0.01) 1.99
	Ψ		Ψ		Ψ		Ψ	
Average Common Shares Outstanding – Diluted	_	289.6		286.9		289.4	=	286.3

<sup>\*</sup> Less than \$0.01 per share.

# Reconciliation of GAAP to Non-GAAP Adjusted Income from Continuing

**Operations** 

(Únaud	ited)	In Millions, Except Per Share					hare Amounts			
(Onauu	ittuj		Three Mo	nths E	Ended		Nine Mor	ths E	nded	
		9	/30/21	9	/30/20	9	0/30/21	9	/30/20	
Net Income Available to Common Stockholders		\$	186	\$	218	\$	711	\$	597	
Reconciling items:		-		•		*		-		
Disposal of discontinued operations (gain) loss			3		-		8		-	
Tax impact			(1)		-		(2)		-	
Discontinued operations income			(42)		(16)		(115)		(44)	
Tax impact			10		4		27		10	
Other exclusions from adjusted earnings**			(*)		4		(1)		11	
Tax impact			*		(1)		*		(2)	
Tax reform			-		-		-		(9)	
Voluntary separation program			-		*		-		11	
Tax impact			-		(*)				(3)	
Adjusted income from continuing operations – non-GAAP		\$	156	\$	209	\$	628	\$	571	
Average Common Shares Outstanding										
Basic			289.1		285.6		288.9		284.8	
Diluted			289.6		286.9		289.4		286.3	
Basic Earnings Per Average Common Share										
Reported net income per average common share		\$	0.64	\$	0.76	\$	2.46	\$	2.10	
Reconciling items:										
Disposal of discontinued operations (gain) loss			0.01		-		0.03		-	
Tax impact			(*)		(0.05)		(0.01)		(0.15)	
Discontinued operations income			(0.14)		(0.05)		(0.39)		(0.15)	
Tax impact			0.03		0.01		0.09		0.03	
Other exclusions from adjusted earnings**			(*)		0.01		(*) *		0.03	
Tax impact Tax reform			•		(*)		•		(0.01) $(0.03)$	
Voluntary separation program			-		*		-		0.03)	
Tax impact			_		(*)		_		(0.01)	
•		Φ.	0.54	•		Φ.	2.10	Φ.		
Adjusted income from continuing operations per average common share – non-GAAP	,	\$	0.54	\$	0.73	\$	2.18	\$	2.00	
Diluted Earnings Per Average Common Share		\$	0.64	\$	0.76	ø	2.46	\$	2.00	
Reported net income per average common share		Э	0.64	Э	0.76	\$	2.46	Э	2.09	
Reconciling items: Disposal of discontinued operations (gain) loss			0.01				0.03			
Tax impact			(*)				(0.01)		-	
Discontinued operations income			(0.14)		(0.05)		(0.39)		(0.15)	
Tax impact			0.03		0.01		0.09		0.03	
Other exclusions from adjusted earnings**			(*)		0.01		(*)		0.03	
Tax impact			*		(*)		*		(0.01)	
Tax reform			_		-		-		(0.03)	
Voluntary separation program			_		*		-		0.04	
Tax impact					(*)				(0.01)	
Adjusted income from continuing operations per average common share – non-GAAP	,	\$	0.54	\$	0.73	\$	2.18	\$	1.99	

<sup>\*</sup> Less than 0.5 million or 0.01 per share.

Management views adjusted (non-Generally Accepted Accounting Principles) earnings as a key measure of the Company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the Company uses adjusted earnings to measure and assess performance. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, changes in accounting principles, changes in federal tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense, or other items. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for reported earnings.

<sup>\*\*</sup> Includes restructuring costs and unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense.

# Reconciliation of GAAP to Non-GAAP Adjusted Income from Continuing

**Operations** 

(Unaudited)	In Millions, Except I						Except Per Share Amounts					
(Chaudicu)		Three Mo	nths F	Ended		Nine Mon	nths Ended					
	9	/30/21	9	9/30/20		0/30/21	9	/30/20				
Income Available to Common Stockholders												
Reported income from continuing operations available to common stockholders	\$	156	\$	206	\$	629	\$	563				
Reconciling items:												
Other exclusions from adjusted earnings**		(*)		4		(1)		11				
Tax impact		*		(1)		*		(2)				
Tax reform		-		-		-		(9)				
Voluntary separation program		-		*		-		11				
Tax impact				(*)				(3)				
Adjusted income from continuing operations – non-GAAP	\$	156	\$	209	\$	628	\$	571				
Average Common Shares Outstanding												
Basic		289.1		285.6		288.9		284.8				
Diluted		289.6		286.9		289.4		286.3				
Basic Earnings Per Average Common Share												
Reported income from continuing operations per average common share												
available to common stockholders	\$	0.54	\$	0.72	\$	2.18	\$	1.98				
Reconciling items:	4		-		-		-					
Other exclusions from adjusted earnings**		(*)		0.01		(*)		0.03				
Tax impact		*		(*)		*		(0.01)				
Tax reform		_		-		_		(0.03)				
Voluntary separation program		_		*		_		0.04				
Tax impact		_		(*)		-		(0.01)				
Adjusted income from continuing operations per average common share – non-GAAP	\$	0.54	\$	0.73	\$	2.18	\$	2.00				
Pil ( IF ) P ( G )												
Diluted Earnings Per Average Common Share												
Reported income from continuing operations per average common share	Φ.	0.54	Φ.	0.70	Φ.	2.10	Φ	1.07				
available to common stockholders	\$	0.54	\$	0.72	\$	2.18	\$	1.97				
Reconciling items:		(4)		0.01		(4)		0.02				
Other exclusions from adjusted earnings**		(*)		0.01		(*)		0.03				
Tax impact		*		(*)		*		(0.01)				
Tax reform		-		-		-		(0.03)				
Voluntary separation program		-		*		-		0.04				
Tax impact				(*)				(0.01)				
Adjusted income from continuing operations per average common share - non-GAAP	\$	0.54	\$	0.73	\$	2.18	\$	1.99				

<sup>\*</sup> Less than 0.5 million or 0.01 per share.

Management views adjusted (non-Generally Accepted Accounting Principles) earnings as a key measure of the Company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the Company uses adjusted earnings to measure and assess performance. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, changes in accounting principles, changes in federal tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense, or other items. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for reported earnings.

<sup>\*\*</sup> Includes restructuring costs and unrealized gains or losses from mark-to-market adjustments recognized in net income related to CMS Enterprises' interest expense.

# Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income by Quarter (Unaudited)

	In Millions, Except Per Share Amount								
					)21	_			
	_	1Q		2Q		3Q			
Net Income Available to Common Stockholders	\$	349	\$	176	\$	186			
Reconciling items:									
Electric utility and gas utility		-		-		-			
Tax impact		-		-		-			
Enterprises		(1)		*		(*)			
Tax impact		*		(*)		*			
Corporate interest and other		-		(*)		-			
Tax impact		-		*		-			
Disposal of discontinued operations loss		-		5		3			
Tax impact		-		(1)		(1)			
Discontinued operations income		(43)		(30)		(42)			
Tax impact		<u>)</u> 9		8		10			
Adjusted Income from Continuing Operations - Non-GAAP	\$	314	\$	158	\$	156			
Average Common Shares Outstanding – Diluted		289.1		289.4		289.6			
Diluted Earnings Per Average Common Share	\$	1.21	\$	0.61	\$	0.64			
Reconciling items:									
Electric utility and gas utility		-		-		-			
Tax impact		-		-		-			
Enterprises		(*)		*		(*)			
Tax impact		*		(*)		*			
Corporate interest and other		-		(*)		-			
Tax impact		-		*		-			
Disposal of discontinued operations loss		-		0.02		0.01			
Tax impact		-		(0.01)		(*)			
Discontinued operations income		(0.15)		(0.10)		(0.14)			
Tax impact		0.03		0.03		0.03			
Adjusted Income from Continuing Operations Per Average Common Share - Non-GAAP	\$	1.09	\$	0.55	\$	0.54			
				In Millio	ns, Ex	cept Per Shar	e Amounts		

				In Million	ıs, Ex	cept Per Sl	hare A	mounts
	2020							
	1Q		2Q		3Q			4Q
Net Income Available to Common Stockholders	\$	243	\$	136	\$	218	\$	158
Reconciling items:								
Electric utility and gas utility		15		4		4		2
Tax impact		(4)		(1)		(1)		(1)
Enterprises		1		(*)		*		(*)
Tax impact		(4)		*		(*)		*
Corporate interest and other		(2)		*		(*)		*
Tax impact		(4)		(*)		*		(*)
Discontinued operations income		(17)		(11)		(16)		(32)
Tax impact		3		3		4		8
Adjusted Income from Continuing Operations - Non-GAAP	\$	231	\$	131	\$	209	\$	135
Average Common Shares Outstanding – Diluted		285.2		286.5		286.9		286.9
Diluted Earnings Per Average Common Share	\$	0.85	\$	0.48	\$	0.76	\$	0.55
Reconciling items:								
Electric utility and gas utility		0.05		0.02		0.01		0.01
Tax impact		(0.01)		(0.01)		(*)		(*)
Enterprises		*		(*)		*		(*)
Tax impact		(0.01)		*		(*)		*
Corporate interest and other		(*)		*		(*)		*
Tax impact		(0.02)		(*)		*		(*)
Discontinued operations income		(0.06)		(0.04)		(0.05)		(0.11)
Tax impact		0.01		0.01		0.01		0.03
Adjusted Income from Continuing Operations Per Average Common Share – Non-GAAP	\$	0.81	\$	0.46	\$	0.73	\$	0.48

<sup>\*</sup> Less than \$0.5 million or \$0.01 per share.

# **CONSUMERS ENERGY COMPANY**

### **Consolidated Statements of Income**

	(chaaane)	<b></b> )	In Millions					
	<b>Three Months Ended</b>			ine Months En				
	9/30/21	9/30/20	Change	9/30/21	9/30/20	Change		
Operating Revenue								
Electric utility	\$ 1,419	\$ 1,257	\$ 162	\$ 3,713	\$ 3,307	\$ 406		
Gas utility Total operating revenue	225 1.644	193 1.450	<u>32</u> 194	1,361 5,074	1,217 4,524	<u>144</u> 550		
Total operating revenue	1,044	1,430	194	3,074	4,324	330		
Operating Expenses								
Fuel for electric generation	147	85	62	340	207	133		
Purchased and interchange power	450	420	30	1,200	1,121	79		
Purchased power – related parties	21	13	8	56	45	11		
Cost of gas sold	53	33	20	425	383	42		
Maintenance and other operating expenses	390	266	124	1,021	846	175		
Depreciation and amortization	241	223	18	804	753	51		
General taxes	77	72	5	277	256	21		
Total operating expenses	1,379	1,112	267	4,123	3,611	512		
Operating Income (Loss)								
Electric utility	268	320	(52)	694	677	17		
Gas utility	(3)	18	(21)	258	237	21		
Other	-	-	-	(1)	(1)	-		
Total operating income	265	338	(73)	951	913	38		
Other Income (Expense)								
Interest income	1	1	-	2	3	(1)		
Interest and dividend income – related parties	1	2	(1)	4	4	-		
Allowance for equity funds used during construction	2	1	1	5	4	1		
Nonoperating retirement benefits, net	37	28	9	113	85	28		
Other income	1	1	-	7	3	4		
Other expense	(3)	(4)	1	(7)	(9)	2		
Total other income	39	29	10	124	90	34		
Interest Charges								
Interest on long-term debt	74	76	(2)	220	227	(7)		
Interest expense – related parties	3	3	-	9	9	-		
Other interest expense	2	4	(2)	6	9	(3)		
Allowance for borrowed funds used during construction	(1)	(1)	- (4)	(2)	(2)	(10)		
Total interest charges	78	82	(4)	233	243	(10)		
Income Before Income Taxes	226	285	(59)	842	760	82		
Income Tax Expense	40	55	(15)	130	135	(5)		
Net Income	186	230	(44)	712	625	87		
Preferred Stock Dividends			<u>-</u>	1_	1			
Net Income (Loss) Available to Common Stockholder								
Electric utility	195	226	(31)	504	463	41		
Gas utility	(9)	4	(13)	208	162	46		
Other	-	-	(15)	(1)	(1)	-		
Total net income available to common stockholder	\$ 186	\$ 230	\$ (44)	\$ 711	\$ 624	\$ 87		

## **CONSUMERS ENERGY COMPANY**

# Electric Utility Statistics

				In Millions of kWh, Except as Noted						
	Th	ree Months End	ed	Ni	ine Months Ende	d				
	9/30/21	9/30/20	% Change	9/30/21	9/30/20	% Change				
Electric Deliveries	<u> </u>									
Residential	3,821	3,924	(2.6)	10,160	10,198	(0.4)				
Commercial	3,273	3,140	4.2	8,794	8,428	4.3				
Industrial	1,830	1,864	(1.8)	5,418	5,152	5.2				
Other	34	33	3.0	104	108	(3.7)				
Wholesale	92	99	(7.1)	272	267	1.9				
Retail open access	1,011	983	2.8	2,752	2,726	1.0				
Total customer deliveries	10,061	10,043	0.2	27,500	26,879	2.3				
Intersystem	1,062	969	9.6	3,065	3,310	(7.4)				
Total electric deliveries	11,123	11,012	1.0	30,565	30,189	1.2				
Weather-Normalized Electric Deliveries (1) (2)										
Residential	3,530	3,670	(3.8)	9,711	9,927	(2.2)				
Commercial	3,169	3,082	2.8	8,642	8,366	3.3				
Industrial	1,820	1,858	(2.0)	5,401	5,148	4.9				
Other	34	34	· -	104	108	(3.7)				
Wholesale	92	99	(7.1)	272	267	1.9				
Retail open access	1,005	978	2.8	2,740	2,720	0.7				
Total weather-normalized electric deliveries	9,650	9,721	(0.7)	26,870	26,536	1.3				
Weather-Normalized Electric Deliveries (1) (2)										
(By Class, Including Retail Open Access)										
Residential	3,530	3,670	(3.8)	9,711	9,927	(2.2)				
Commercial	3,437	3,338	3.0	9,345	9,050	3.3				
Industrial	2,557	2,580	(0.9)	7,438	7,184	3.5				
Other	34	34	-	104	108	(3.7)				
Wholesale	92	99	(7.1)	272	267	1.9				
Total weather-normalized electric deliveries	9,650	9,721	(0.7)	26,870	26,536	1.3				

<sup>(1)</sup> Excludes intersystem deliveries.

<sup>(2)</sup> Certain classes include the reduction for Energy Efficiency in the range of 1.75% to 2.00%.

								In	Millions, E.	xcept as Noted		
	Three Months Ended					Nine Months Ended						
	9/30/21		9/30/21 9/30/20		% Change	9/30/21		9/30/20		% Change		
Electric Utility Revenue												
Residential	\$	718	\$	624	15.1	\$	1,847	\$	1,612	14.6		
Commercial		456		413	10.4		1,191		1,093	9.0		
Industrial		167		161	3.7		458		427	7.3		
Other		10		9	11.1		26		25	4.0		
Total sales revenue		1,351		1,207	11.9		3,522		3,157	11.6		
Wholesale		6		6	-		17		17	-		
Retail open access		8		7	14.3		23		21	9.5		
Intersystem		41		23	78.3		114		71	60.6		
Miscellaneous		13		14	(7.1)		37		41	(9.8)		
Total electric utility revenue	\$	1,419	\$	1,257	12.9	\$	3,713	\$	3,307	12.3		

## **CONSUMERS ENERGY COMPANY**

# Gas Utility Statistics

	( -	,							
				In Tho	usands of mcf, E.	xcept as Noted			
	Th	ree Months End	ed	Nine Months Ended					
	9/30/21	9/30/20	% Change	9/30/21	9/30/20	% Change			
Gas Deliveries			·						
Residential	8,599	9,804	(12.3)	98,606	101,751	(3.1)			
Commercial	3,159	3,064	3.1	35,738	35,454	0.8			
Industrial	633	777	(18.5)	5,576	5,629	(0.9)			
Other	45	51	(11.8)	165	148	11.5			
Transportation	13,644	13,325	2.4	55,239	50,907	8.5			
Total customer deliveries	26,080	27,021	(3.5)	195,324	193,889	0.7			
Off-system transportation									
MCV	10,868	14,290	(23.9)	34,482	46,714	(26.2)			
Other	5,759	4,562	26.2	12,728	9,848	29.2			
Total gas deliveries	42,707	45,873	(6.9)	242,534	250,451	(3.2)			
Weather-Normalized Gas Deliveries (1) (2)									
Residential	9,535	9,643	(1.1)	104,667	108,940	(3.9)			
Commercial	3,359	3,013	11.5	37,941	36,902	2.8			
Industrial	655	768	(14.7)	5,806	6,003	(3.3)			
Other	46	50	(8.0)	171	156	9.6			
Transportation	13,894	13,447	3.3	57,350	53,346	7.5			
Total weather-normalized gas deliveries	27,489	26,921	2.1	205,935	205,347	0.3			
Weather-Normalized Gas Deliveries (1) (2)									
(By Class, Including Transportation)									
Residential	9,598	9,694	(1.0)	105,490	109,730	(3.9)			
Commercial	7,127	6,729	5.9	57,251	55,363	3.4			
Industrial	10,596	10,369	2.2	42,870	40,005	7.2			
Other	168	129	30.2	324	249	30.1			
Total weather-normalized gas deliveries	27,489	26,921	2.1	205,935	205,347	0.3			
6									

 $<sup>^{(1)}</sup>$  Excludes off-system transportation deliveries.

<sup>(2)</sup> Includes the reduction for Energy Efficiency in the range of 1.0% to 1.1%.

						In Millions, Except as No							
		Three Months Ended						Nine Months Ended					
	9/	9/30/21		/30/20	% Change	9/30/21		9/30/20		% Change			
Gas Utility Revenue													
Residential	\$	143	\$	120	19.2	\$	917	\$	819	12.0			
Commercial		36		27	33.3		258		227	13.7			
Industrial		5		5	-		36		32	12.5			
Other		-		-	-		1		1	_			
Total sales revenue		184		152	21.1		1,212		1,079	12.3			
Transportation		18		15	20.0		71		57	24.6			
Miscellaneous		23		26	(11.5)		78		81	(3.7)			
Total gas utility revenue	\$	225	\$	193	16.6	\$	1,361	\$	1,217	11.8			