# Third Quarter 2024

# **Earnings Call Presentation**



November 8, 2024









## Safe Harbor for Forward-Looking Statements

#### **Safe Harbor Statement**

Some of the statements in this presentation are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 and other applicable law. Such forward-looking statements may be identified by the use of words, such as "project," "believe," "expect," "anticipate," "intend," "plan," "estimate," "continue," "potential," "forecast" or other similar words, or future or conditional verbs such as "may," "will," "should," "would" or "could." These statements represent our intentions, plans, expectations, assumptions and beliefs about our future financial performance, business strategy, projected plans and objectives. These statements are subject to many risks and uncertainties and actual results may materially differ from those expressed in these forward-looking statements. Please refer to Chesapeake Utilities Annual Report on Form 10-K for the year ended December 31, 2023 filed with the SEC and other SEC filings concerning factors that could cause those results to be different than contemplated in this presentation.

#### **Non-GAAP Financial Information**

This presentation includes non-GAAP financial measures including Adjusted Gross Margin, Adjusted Net Income and Adjusted Earnings Per Share ("EPS\*"). A "non-GAAP financial measure" is generally defined as a numerical measure of a company's historical or future performance that includes or excludes amounts, or that is subject to adjustments, so as to be different from the most directly comparable measure calculated or presented in accordance with GAAP. Our management believes certain non-GAAP financial measures, when considered together with GAAP financial measures, provide information that is useful to investors in understanding period-over-period operating results separate and apart from items that may, or could, have a disproportionately positive or negative impact on results in any particular period.

The Company calculates Adjusted Gross Margin by deducting the purchased cost of natural gas, propane and electricity and the cost of labor spent on direct revenue-producing activities from operating revenues. The costs included in Adjusted Gross Margin exclude depreciation and amortization and certain costs presented in operations and maintenance expenses in accordance with regulatory requirements. The Company calculates Adjusted Net Income and Adjusted EPS by deducting costs and expenses associated with significant acquisitions that may affect the comparison of period-over-period results. These non-GAAP financial measures are not in accordance with, or an alternative to, GAAP and should be considered in addition to, and not as a substitute for, the comparable GAAP measures. The Company believes that these non-GAAP measures are useful and meaningful to investors as a basis for making investment decisions and provide investors with information that demonstrates the profitability achieved by the Company under allowed rates for regulated energy operations and under the Company's competitive pricing structures for unregulated energy operations. The Company's management uses these non-GAAP financial measures in assessing a business unit and Company performance. Other companies may calculate these non-GAAP financial measures in a different manner.

See Appendix for a reconciliation of Gross Margin, Net Income and EPS, all as defined under GAAP, to our non-GAAP measures of Adjusted Gross Margin, Adjusted Net Income, and Adjusted EPS for each of the periods presented.

\*Unless otherwise noted, EPS and Adjusted EPS information is presented on a diluted basis.



## Safety Moment: Safe Driving Habits for Fall & Winter

## CUC Safe

- As seasons change, check / update fluids, windshield wipers & roadside emergency supplies
- Be aware of lower visibility as the time change shifts sunrise and sunset
- Leave extra room between your car and others to account for wet, slippery roads
- · Avoid using cruise control when driving on any slippery surface, such as ice or snow
- Leave extra time to manage traffic and less-experienced drivers around holidays
- Treat exhaustion and intoxication as equally deadly while driving





## **Today's Presenters**



**Jeff Householder** 

Chair of the Board,
President &
Chief Executive Officer

**Beth Cooper** 

Executive Vice President, Chief Financial Officer, Treasurer & Asst. Corporate Secretary

**Jim Moriarty** 

Executive Vice President, General Counsel, Corporate Secretary & Chief Policy and Risk Officer

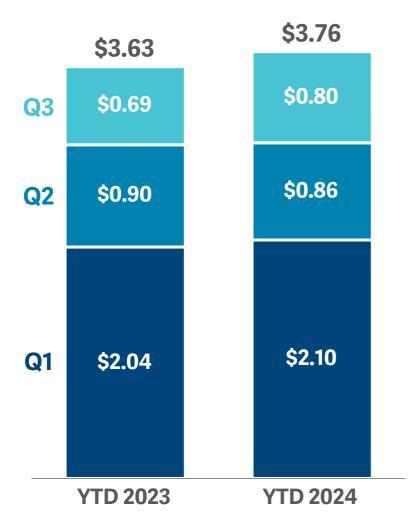
**Lucia Dempsey** 

Head of Investor Relations



## Continued Strong Financial Performance in Q3 2024

## Adjusted Diluted EPS<sup>1</sup>



#### **Key Financial Highlights**

#### Q3 2024 Results

- Adjusted Gross Margin: \$121.9M, up 29% from Q3 2023
- Adjusted Net Income: \$18.1M, up 48% from Q3 2023
- Adjusted EPS: \$0.80, up 16% from Q3 2023

#### **Earnings Guidance Reaffirmed**

- FY 2024 Adjusted EPS of **\$5.33 \$5.45** per share
- FY 2025 Adjusted EPS of **\$6.15 \$6.35** per share
- FY 2028 Adjusted EPS of **\$7.75 \$8.00** per share

#### **CapEx Guidance Reaffirmed**

- YTD 2024 Capital Expenditures of \$257M
- 2024 Capital Expenditure Guidance: \$300M \$360M
- 2024 2028 5-Year CapEx Guidance: \$1.5B \$1.8B



## **Operational Updates**

#### **Hurricane Update**

- No significant damage from Hurricanes Debby, Helene, or Milton
- ~13,000 Florida Electric customers did lose power during Hurricane Helene, but power was largely restored within 24 hours
- Our Emergency Response Plans operated effectively and our systems benefited from the reinforcement and resiliency investments we've been making
- Grateful to team members across the organization who worked together to be responsive in serving our customers while prioritizing safety



## The Journey Continues



#### **Achieving Operational Synergies**

Consolidating processes and resources and incorporating operations into existing systems



#### **Optimizing Operations**

"Best of Both" approach to identify and implement efficiencies and operations throughout Florida



# Accelerating Investment Opportunities

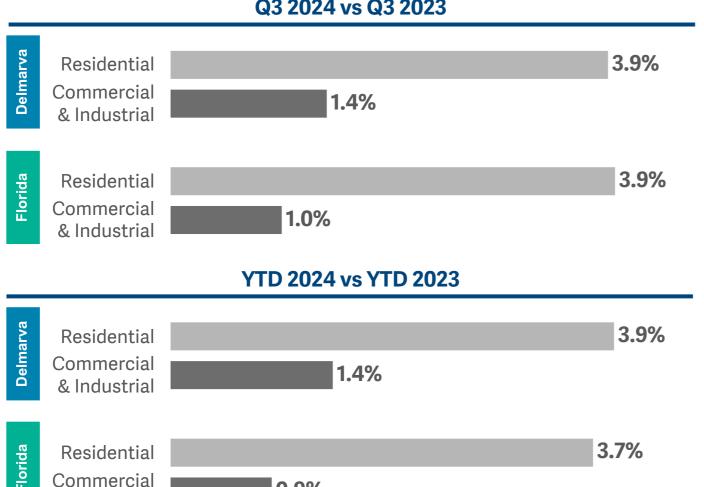
Moving forward on regulatory approvals to support FCG service area growth and make infrastructure improvements



## **High-Growth Service Areas Drive Investment Opportunities**







0.9%



Strong growth expected to continue, with

50+

new housing developments expected to be built within our Delmarva and Florida service areas in each of the next 4 years



& Industrial

## **Executing On Our Long-Term Growth Plan**



Growth in earnings to support growth and increased shareholder value



Prudently deploy investment capital



Proactively manage regulatory agenda



Continually execute on business transformation

Foundation of operational excellence across the organization

## 5-Year Capex Guidance is On-Track and Achievable

#### ~\$1.3 billion of identified capital projects support our 5-year CapEx guidance of \$1.5 - \$1.8 billion

Segment 5-Year Guidance

Regulated \$600 - \$645M

Regulated \$435 - \$590M

Regulated \$3

\$325 - \$375M

Unregulated Businesses

\$100 - \$140M

**Technology** 

\$70 - \$90M

Total

\$1.5 - \$1.8B

|   | Identified Regulated CapEx             | 5-Year<br>Spend |
|---|--|-----------------|
|   | Natural Gas LDC Organic Growth         | \$625M          |
|   | Worcester Resiliency                   | \$80M           |
|   | Newberry, Wildlight Phase 2            | \$28M           |
|   | Boynton Beach, New Smyrna              | \$36M           |
|   | Lake Mattie, St. Cloud, Plant City     | \$42M           |
| 7 | Other Approved Pipeline Projects       | \$49M           |
|   | GUARD / SAFE Programs <sup>1</sup>     | \$230M          |
|   | Eastern Shore Capital Surcharge        | \$75M           |
|   | Florida Electric Storm Protection Plan | \$50M           |
|   | Technology Transformation              | \$80M           |
|   | Total Identified & Ongoing Capital     | ~\$1.3B(        |

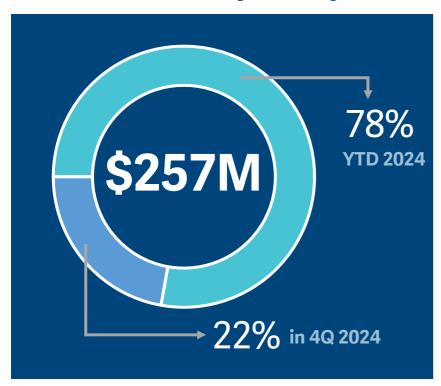


of capital spend has existing regulatory approvals or recovery mechanisms



## 2024 Capital Investment On Track to Drive Margin Growth

## YTD 2024 Capital Spend



YTD 2024 Capital Expenditures on track, driven by growth projects, infrastructure investments and technology



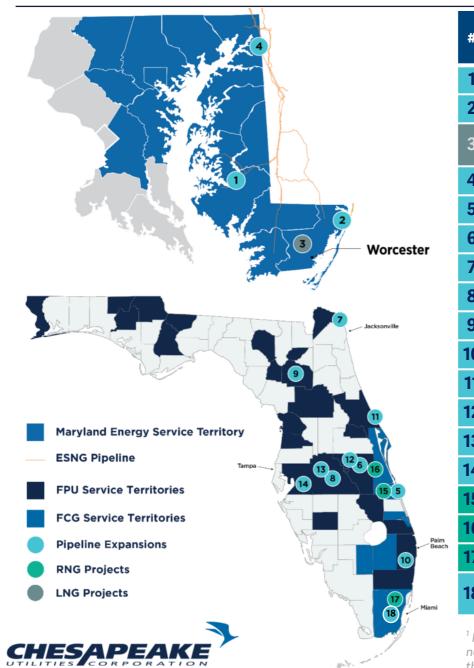
Natural Gas Transmission: \$75 - \$90M

**Natural Gas Distribution: \$160 - \$190M** 





## **Organic Growth Driving Delmarva & Florida Investments**



|          |      | Duc's at Name                             | Chatan              | In Comico            | Total  | Adj. Gross I | Margin (\$M) |
|----------|------|---|---------------------|----------------------|--------|--------------|--------------|
|          | #    | Project Name                              | Status              | In-Service           | CapEx  | 2024E        | 2025E        |
|          | 1    | Southern Expansion                        | In-Service          | Q4 2023              | ~\$14M | \$2.3        | \$2.3        |
|          | 2    | North Ocean City Connector                | In-Service          | Q2 2023 <sup>1</sup> | ~\$6M  | _            | _            |
|          | 3    | Worcester Resiliency Upgrade (WRU)        | Pending<br>Approval | Q3 2025              | ~\$80M | _            | _            |
|          | 4    | Warwick Extension                         | In-Progress         | Q4 2024              | ~\$9M  | \$0.3        | \$1.9        |
|          | 5    | Beachside Expansion                       | In-Service          | Q2 2023              | ~\$11M | \$2.5        | \$2.4        |
|          | 6    | St. Cloud / Twin Lakes                    | In-Service          | Q3 2023              | ~\$4M  | \$0.6        | \$0.6        |
|          | 7    | Wildlight Phase 1 & 2                     | In-Progress         | 2023-2025            | ~\$25M | \$1.4        | \$3.0        |
|          | 8    | Lake Wales                                | In-Service          | Q2 2023              | ~\$2M  | \$0.5        | \$0.5        |
|          | 9    | Newberry Expansion                        | In-Progress         | Q2 2024              | ~\$15M | \$1.4        | \$2.6        |
|          | 10   | Boynton Beach                             | In-Progress         | Q1 2025              | ~\$21M | _            | \$3.3        |
|          | 11   | New Smyrna Beach                          | In-Progress         | Q2 2025              | ~\$15M | _            | \$1.7        |
|          | 12   | St. Cloud Expansion                       | In-Progress         | Q4 2025              | ~\$20M | _            | \$2.2        |
|          | 13   | Lake Mattie                               | In-Progress         | Q4 2025 <sup>2</sup> | ~\$18M | _            | \$0.8        |
|          | 14   | Plant City                                | In-Progress         | Q4 2024              | ~\$4M  | \$0.1        | \$1.2        |
|          | 15   | Indian River RNG <sup>3</sup>             | In-Progress         |                      | ~\$18M |              |              |
| m        | 16   | Brevard RNG <sup>3</sup>                  | In-Progress         | 2025                 | ~\$6M  | _            | \$5.5        |
| m<br>ach | 17   | Medley RNG <sup>3</sup>                   | In-Progress         |                      | ~\$22M |              |              |
|          | 18   | Miami Inner Loop                          | Pending<br>Approval | Q2-Q3<br>2025        | ~\$72M | _            | _            |
|          | 1 De | and atom recovery through the Manyand Con | aral Data Casa sa   | Totals:              | \$362M | \$9.0        | \$27.9       |

<sup>1</sup> Regulatory recovery through the Maryland General Rate Case so no margin impact in 2024. <sup>2</sup> Expected in-service in late December 2025 so no 2025 margin expected. <sup>3</sup> Approval received in July 2024 from the Florida PSC for these RNG transportation projects, which facilitate additional capacity from landfills through FCG's system.

## Business Transformation: People, Processes, Systems & Structures

We are continually evaluating our operations and implementing improvements in order to ensure long-term success and growth in an ever-changing environment.



In August 2024, CPK successfully implemented an SAP customer information system to enhance our service platforms, streamline processes and improve efficiency across four key workstreams:

- Billing & Invoicing
- Customer Service
- Device and Work Management
- Finance and Contracting (FICA)

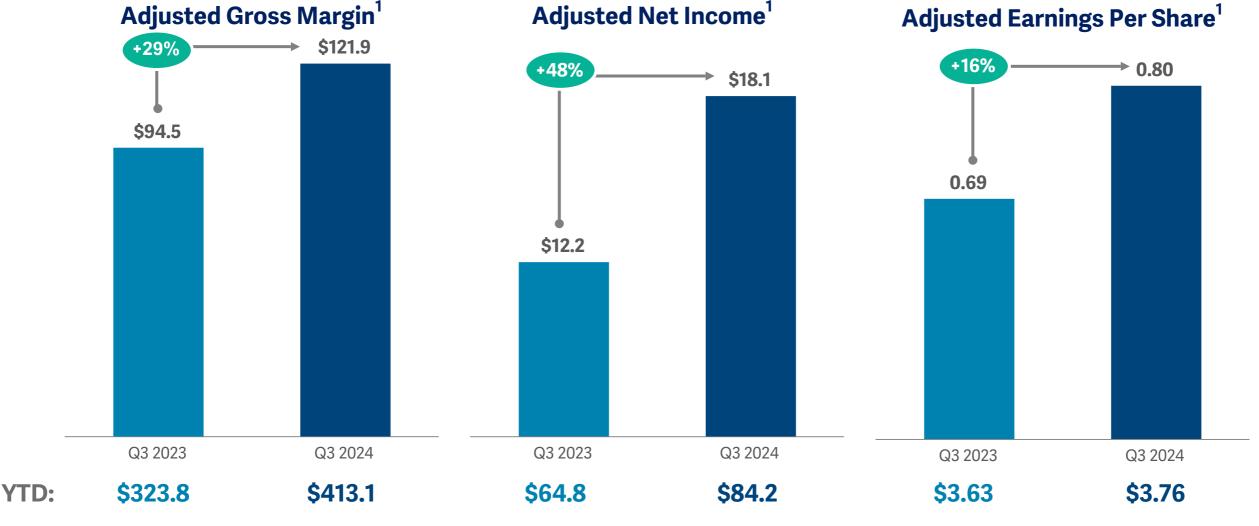
## **Upcoming Process & Technology Improvements & Investments:**

- Implement 1CX for FCG
- Evaluate systems to upgrade financial and operational processes
- Strengthen existing IT infrastructure to enhance resiliency and cyber security
- Increased team development to strengthen capabilities



## Increasing Adj. Gross Margin Driving Bottom-Line Growth

Gross margin growth doubled operating income and drove nearly 50% growth in bottom-line Adj. Net Income

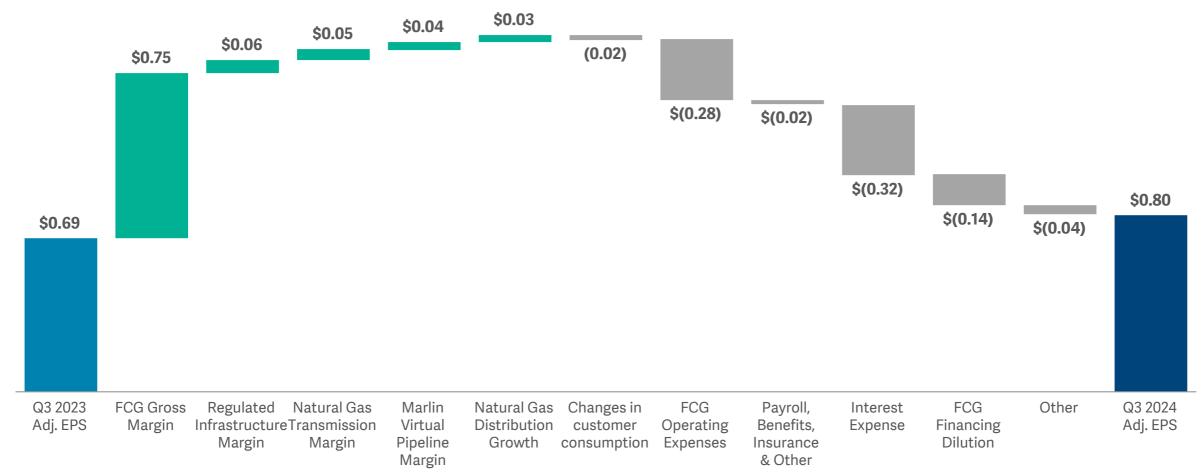




## Key Drivers of Performance – Three Months Ended September 30, 2024

Adjusted EPS for the third quarter benefited from our recent acquisition of Florida City Gas and increased margin from our from our legacy business, offset primarily by financing costs related to the FCG acquisition.

## Adjusted Diluted Earnings Per Share<sup>1</sup>





## **Strong Regulated Energy Operating Income Growth**

## Adj. Gross Margin<sup>1</sup> up **35%** & Operating income up **76%**, driven by:

- •\$23.4M from FCG operations & growth
- •\$2.6M from natural gas growth, conversions and service expansions
- •\$1.8M from regulated infrastructure programs

Partially offset by \$7.5M of FCG operating expenses



| \$24.9                     |                             |   |
|----------------------------|-----------------------------|---|
|                            |                             |   |
|                            |                             |   |
|                            |                             |   |
|                            |                             |   |
|                            |                             |   |
|                            |                             |   |
|                            |                             |   |
| Q3 2023                    | Q3 2024                     |   |
| \$<br>Q3 2023<br>75.9      | \$<br>Q3 2024<br>102.3      |   |
| \$                         | \$                          |   |
| \$<br>75.9                 | \$<br>102.3                 |   |
| \$<br><b>75.9</b> 18.9     | \$<br><b>102.3</b> 19.9     |   |
| \$<br><b>75.9</b> 18.9 3.9 | \$<br><b>102.3</b> 19.9 0.8 | _ |

\$102.3

\$43.9



Note: Dollars in millions. Table may not foot due to rounding.

Adjusted Gross Margin<sup>1</sup> D&A + Property Taxes

Other Operating Expenses

Operating Income<sup>2</sup>

Transaction + Transition Expense<sup>2</sup>

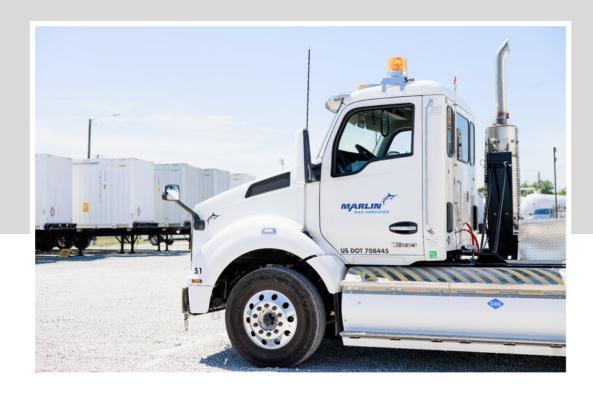
<sup>&</sup>lt;sup>1</sup>See appendix for a reconciliation of non-GAAP metrics. <sup>2</sup> Transaction and transition-related expenses represent costs incurred attributable to the acquisition and integration of FCG including, but not limited to, transaction costs, transition services, consulting, system integration, rebranding and legal fees.

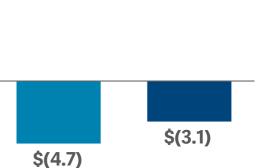
## Improvement in Unregulated Energy Segment

## Adjusted Gross Margin<sup>1</sup> up **6%**, primarily driven by:

- \$1.1M attributable to increased Marlin virtual pipeline services
- \$0.8M of lower payroll, benefits and other employee-related expenses



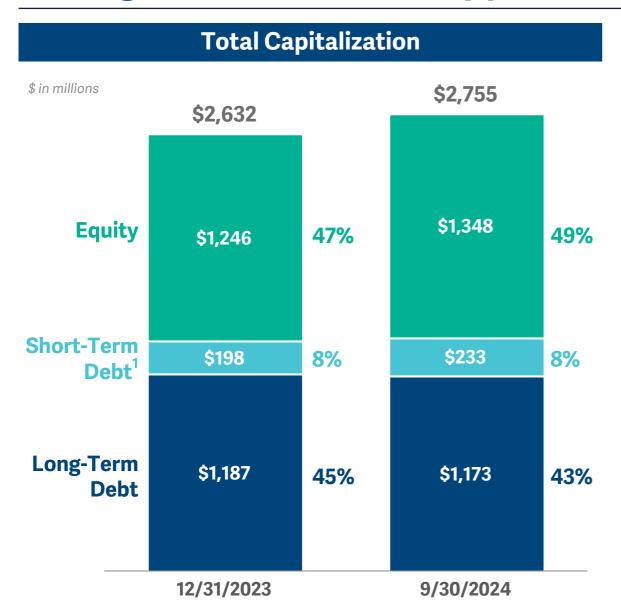




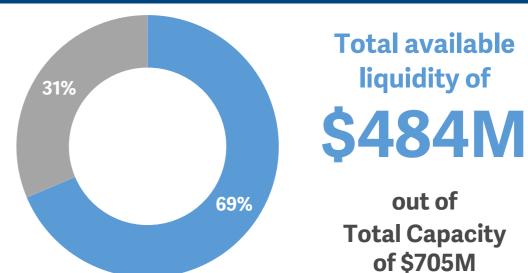
|                                    | Q3 2023     | Q3 2024     |
|------------------------------------|-------------|-------------|
| Adjusted Gross Margin <sup>1</sup> | \$<br>18.6  | \$<br>19.7  |
| D&A + Property Taxes               | 4.9         | 5.1         |
| Other Operating Expenses           | 18.4        | 17.6        |
| Operating Loss <sup>2</sup>        | \$<br>(4.7) | \$<br>(3.1) |



## **Strong Balance Sheet Supports Growth Plan**







#### 2024 Equity & Debt Issuances

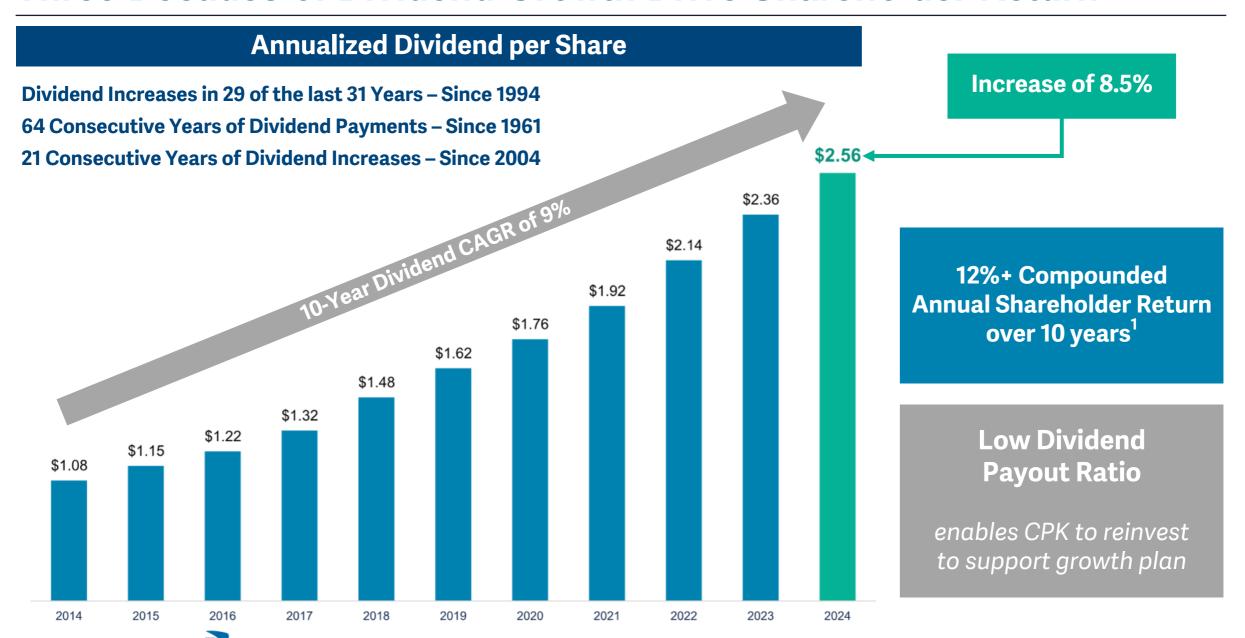
- \$63.8M equity issued through various plans YTD Q3 2024, with 22.8M shares outstanding as of 11/4/2024
- \$100M of 5-Yr 5.20% Senior Notes issued in Nov.
   2024



<sup>&</sup>lt;sup>1</sup>Short-term debt for both periods includes short-term borrowing as well as the current portion of long-term debt.

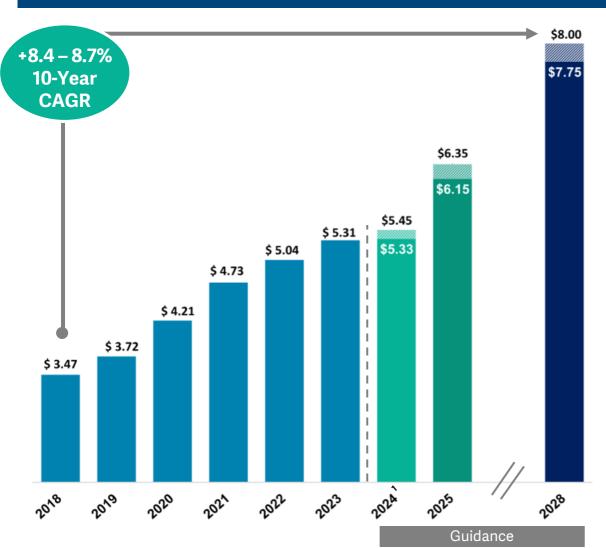
<sup>&</sup>lt;sup>2</sup> Total liquidity includes the upsized \$450M Revolver and \$255M of Private Placement Shelves.

#### Three Decades of Dividend Growth Drive Shareholder Return



## Driving Increased Shareholder Value; Reaffirming Earnings Guidance





#### **Earnings Growth Driven by Capital Investment...**

- YTD 2024 Adjusted Earnings Per Share of \$3.76<sup>1</sup>
- 2024 Adj. EPS Guidance of \$5.33 to \$5.45
- 2025 Adj. EPS Guidance of \$6.15 to \$6.35
- 2028 Adj. EPS Guidance of \$7.75 to \$8.00

#### ... Leading to Best in Class Shareholder Return

- Annual shareholder return >95<sup>th</sup> percentile among peer group<sup>2</sup> the past 5, 10, 15 & 20 year periods
- >300% increase in stock price over the past 15 years drives a \$2.1B Increase in Market Cap

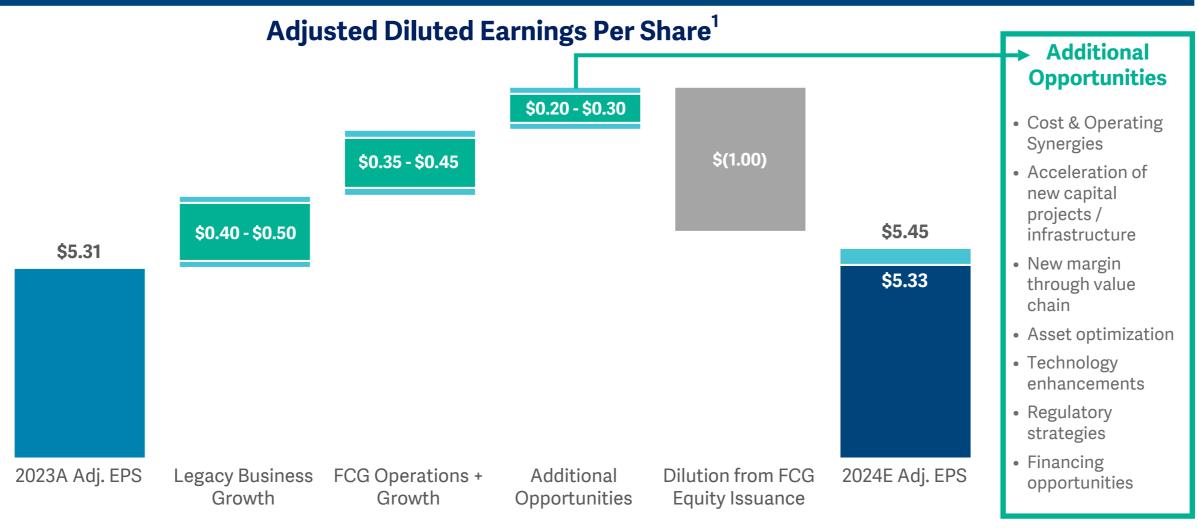


Adjusted EPS excludes transaction and transition-related expenses incurred attributable to the acquisition of FCG.

Peer Group includes select group of 10 CPK peer companies. Details can be found in the Annual Report on Form 10-K.

## Pathway to 2024 EPS<sup>1</sup> Guidance

Our 2024 target is based on continued growth from our legacy businesses, a full year of contribution from FCG, and additional opportunities we have identified.





#### Maryland LDCs

- Filed on January 30, 2024, proposing a \$6.9M rate increase, an 11.5% ROE & consolidation of three MD LDCs into one legal & operating entity
- Reached a finalized settlement in the depreciation study, representing savings of \$1.2 million per year, retroactive to **January 2023**
- Approval for a \$2.6M revenue increase issued by ALJ in September 2024. Phase II proceeding to be filed November 2024

Docket #: 09722

#### **Delaware LDC**

- Filed on August 12, 2024, proposing a \$12.1M rate increase & an 11.5% ROE
- Includes request for interim rate relief of \$2.5M, which was approved with an effective date of Oct. 11, 2024
- Case includes an updated depreciation study; if approved, would be effective at time of base rate increase
- Hearing date set for May 2025; final order and rate increase expected in 1H 2025

Docket #: 24-0906

#### Florida Electric

- Filed on August 22, 2024, proposing a \$12.6M rate increase & an 11.3% ROE
- Reflects recovery to true-up rates and current operational expenses
- Includes request for interim rate relief of \$1.8M, which was approved with an effective date of Nov. 1, 2024
- Case filed as a Proposed Agency Action (PAA) which has a statutory timeline of 5 months
- Full result and rate increase expected 1H 2025 Docket #: 20240099

Other Filings

- ESNG Worcester Resiliency Upgrade (WRU) Project: filed with FERC in August 2023; overall favorable support from the community and elected officials; approval expected by December 2024
- FCG expanded Safety, Access, and Facility Enhancement (SAFE): filed in April 2024; requested an additional \$50M to expand the program to include the additional categories allowed in FPU's GUARD program; received approval in September 2024
- FL Consolidation: On August 1, FPU and FCG filed petitions to consolidate their Energy Conservation programs and Gas Cost recovery clauses
- Miami Inner Loop: In September, PPC petitioned the Florida PSC to approve its TSA with FCG to enhance the infrastructure in Miami; the expansion project involves pipeline projects to support FCG growth and is expected to represent a ~\$72M capital investment overall



## **Full Circle Dairy Commissioning Completed**



We are poised to execute on opportunities that enable us to leverage our expertise across the entire energy delivery value chain -- from production and virtual pipeline transportation to injection, transmission and distribution

#### **Full Circle Dairy RNG Facility**

- The company celebrated full operations at Full Circle Dairy (FCD) with a ribbon-cutting ceremony at the end of October 2024
- Since June 2024, nearly 21,000 dekatherms (Dth)
   of RNG have been captured and transported for use;
   FCD's full-year production is expected to average
   100,000 Dth
- In November 2024, FCD received Qualified RIN Status (Q-RINS), allowing the site to generate highly-demanded D3 RINS in addition to generating / monetizing RINS for all RNG produced to date
- RNG from FCD is injected into Chesapeake Utilities' system in Yulee, Florida by CPK subsidiary Marlin Gas Service, via its virtual pipeline capabilities, demonstrating CPK's ability to provide expertise across the energy delivery value chain









## Worcester Resiliency Upgrade Project Proceeding On Schedule

ESNG LNG Storage project designed to meet critical energy service to customers during the peak winter heating season.

- \$80 million planned LNG storage facility in Bishopville, MD
- Project consists of five low-profile horizontal storage tanks allowing for up to 500K gallons of storage plus pipeline looping and additional upgrades
- Incremental storage capacity will help protect against weatherrelated disruptions and support affordable energy prices
- In September, members of the Operations Services Team traveled to South Korea to visit the manufacturing facility for the LNG tanks and were pleased with production progress, which remains on schedule
- Expecting FERC approval by year-end 2024 for construction start Q1 2025

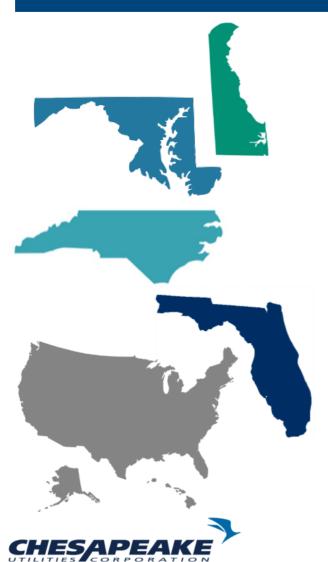






## **Active Legislative Engagement & Election Updates**

CPK remains focused on maintaining consistent dialogue and building strong relationships to ensure continued support for the company's operations and the natural gas industry overall



**Delaware:** New Democratic governor and new legislative leadership, maintaining Democratic majority

Maryland: State leadership unchanged; General Assembly expected to focus on energy policy during the upcoming legislative session

North Carolina: New Democratic governor

Florida: New legislative leadership, maintaining a Republican majority

All State Jurisdictions: Preparing for the upcoming state-level legislative sessions beginning in January

**Federal:** Preparing for the new 119th Congress and the Trump Administration, with an expected focus on energy and tax policy

## **Working Toward Excellence on All Fronts**

#### **Sustainability Reporting**

Micro-Sustainability
Report on
Environmental
Stewardship
issued in
September 2024



Micro-Sustainability
Report on
Safety & Reliability
issued in
April 2024



#### **Community Support & Engagement**



In the aftermath of Hurricanes Helene and Milton, CPK has donated \$50,000 to support recovery efforts in affected communities



CPK Teammates &
Tuskegee Airmen
Celebrate
Special Renaming
Ceremony
at Delaware
State University



## Why Chesapeake Utilities?

CPK's unique combination of operational expertise, growth potential and consistent delivery of long-term shareholder return connects our strong historical track record with our future success.

#### **Growth since 2003:**

- 10x Asset Growth
- 10x Adj. Net Income Growth
- 5x Customers Served

## Expertise

Nimble, yet powerful, organization with an experienced management team that gets things done



Innovative & diligent team focused on operational execution & delivering results

**Delmarva:** Growing demand for natural gas distribution

**Florida:** Strong residential growth and favorable environment

#### Growth

Attractive & diversified geographical exposure, with multiple sources of organic & acquisitive growth



\$1.5 - \$1.8 billion in Capital Expenditures from 2024 - 2028

## Return

Dividend 10-Year CAGR: **9%**>**95**<sup>th</sup> Percentile for Peer TSR

EPS 10-Year CAGR of 8+%

Focused on best-in-class shareholder return, balancing earnings growth and dividend growth



Strong dividend growth while significantly reinvesting earnings for long-term growth



# Appendix











## **Quarterly Earnings Cadence**

# Adjusted EPS<sup>1</sup> Vear O1 O2

| Year       | Q1        | Q2        | Q3                  | Q4        | FY     |
|------------|-----------|-----------|---------------------|-----------|--------|
| 2024       | \$2.10    | \$0.86    | \$0.80              |           |        |
| % of FY    | 39%       | 16%       | 15%                 |           |        |
| 2023       | \$2.04    | \$0.90    | \$0.69 <sup>2</sup> | \$1.64    | \$5.31 |
| % of FY    | 38%       | 17%       | 13%                 | 31%       |        |
| 2022       | \$2.08    | \$0.96    | \$0.54              | \$1.47    | \$5.04 |
| % of FY    | 41%       | 19%       | 11%                 | 29%       |        |
| 2021       | \$1.96    | \$0.78    | \$0.71              | \$1.28    | \$4.73 |
| % of FY    | 41%       | 16%       | 15%                 | 27%       |        |
| 2020       | \$1.77    | \$0.64    | \$0.56              | \$1.24    | \$4.21 |
| % of FY    | 42%       | 15%       | 13%                 | 29%       |        |
| 2019       | \$1.75    | \$0.54    | \$0.38              | \$1.04    | \$3.72 |
| % of FY    | 47%       | 15%       | 10%                 | 28%       |        |
| 5yr % Band | 38% - 47% | 15% - 19% | 10% - 15%           | 27% - 31% |        |

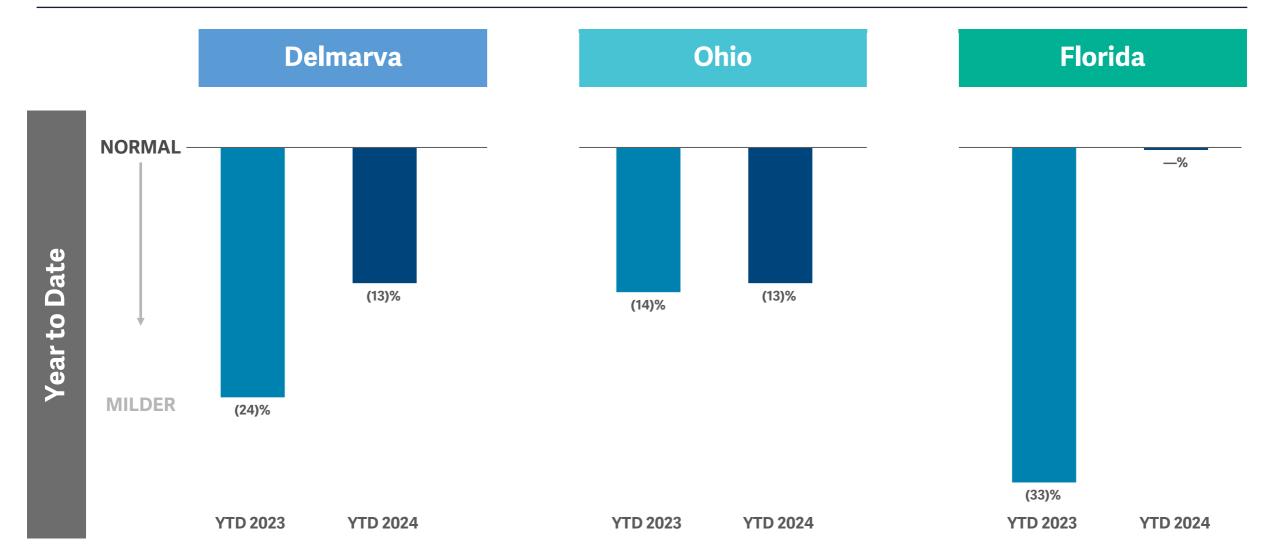


Note: Historic Adjusted EPS presented from continuing operations.

<sup>&</sup>lt;sup>1</sup> Beginning in the third quarter of 2023, the Company's earnings per share metric was adjusted to exclude transaction-related expenses attributable to the announced acquisition of FCG including, but not limited to, legal, consulting, audit and financing fees.

<sup>&</sup>lt;sup>2</sup> The sum of the four quarters does not equal the full year amount due to rounding and the impact of average share counts.

## Weather Has Generally Been Warmer than Normal in 2024





## **Approved Infrastructure Programs Support Capital Growth**

#### Gas

#### **Electric**

#### **Eastern Shore**

#### **Capital Cost Surcharge**

| 5-Year CapEx      | \$50-100M |
|-------------------|-----------|
| '24E Gross Margin | \$3.2M    |
| '25E Gross Margin | \$4.4M    |

 February 2018: Received approval for program that allows recovery of costs for highway or railroad relocation projects related to equipment replacements

#### **Elkton Gas**

 Aldyl-A pipeline replacement recently completed under PSC-Approved STRIDE filing

#### **Florida City Gas**

#### **SAFE Program**

| 10-Year CapEx      | \$255M |
|--------------------|--------|
| 2024E Gross Margin | \$3.3M |
| 2025E Gross Margin | \$6.5M |

- April 2024: Filed petition to more closely align SAFE program with FPU's GUARD program to accelerate remediation for problematic, obsolete, and exposed pipe
- September 2024: Received approval for an incremental \$50 million, leading to total project capital expenditures of \$255 million over 10 years

#### Florida Public Utilities

#### **GUARD Program**

| 10-Year CapEx      | \$205M |
|--------------------|--------|
| 2024E Gross Margin | \$3.6M |
| 2025E Gross Margin | \$6.3M |

- August 2023: GUARD program approved, to improve safety, reliability and accessibility of portions of the natural gas distribution system, including relocation, replacement, and/or repair of equipment and assets
- Represents \$205 million of capital expenditures over 10 years

#### **Storm Protection**

| 5-Year CapEx      | \$50-75M |
|-------------------|----------|
| '24E Gross Margin | \$3.1M   |
| '25E Gross Margin | \$5.6M   |

 Q4 2022: Received approval for FPU Electric's Storm Protection Plan and associated Storm Protection Plan Cost Recovery Mechanism



## Aligning our Work with a Higher-Level Purpose

## Our Mission

We deliver energy that makes life better for the people and communities we serve.





## Our Values

Care

We put people first.

Integrity

We tell the truth.

**Excellence** 

We achieve great things together.

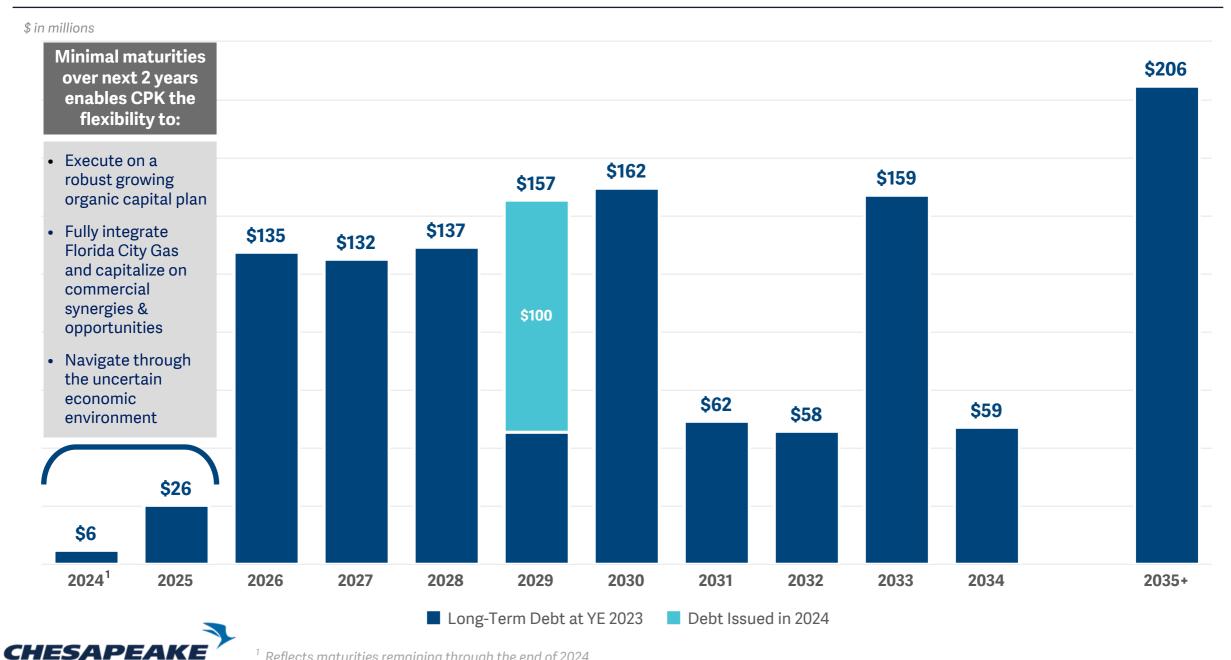
## Our Vision

We will be a leader in delivering energy that contributes to a sustainable future.





## **Long-Term Debt Profile – Positioned to Execute Growth Plan**



Reflects maturities remaining through the end of 2024.

## **GAAP to Non-GAAP Reconciliation – Consolidated Results**

\$ in millions

|   |    | 7       | hir | d Quarte | er R | esults |      |                 | Year-to-Date Results |    |          |    |        |      |  |  |  |
|---|----|---------|-----|----------|------|--------|------|-----------------|----------------------|----|----------|----|--------|------|--|--|--|
| Consolidated Reconciliation                   | (  | Q3 2024 |     | Q3 2023  |      | \$     | %    | Y               | TD 2024              | ,  | YTD 2023 |    | \$     | %    |  |  |  |
| GAAP Operating Revenues                       | \$ | 160.1   | \$  | 131.5    | \$   | 28.6   | 22%  | \$              | 572.2                | \$ | 485.3    | \$ | 86.9   | 18%  |  |  |  |
| Cost of Sales<br>Nat Gas, Propane, & Electric |    | (38.2)  |     | (37.1)   |      | (1.1)  | 3%   |                 | (159.1)              |    | (161.5)  |    | 2.4    | (1)% |  |  |  |
| Operating Expense <sup>1</sup>                |    | (18.8)  |     | (12.7)   |      | (6.0)  | 47%  |                 | (60.1)               |    | (47.3)   |    | (12.8) | 27%  |  |  |  |
| D&A   |    | (16.9)  |     | (17.6)   |      | 0.8    | (4)% |                 | (51.7)               |    | (52.1)   |    | 0.4    | (1)% |  |  |  |
| GAAP Gross Margin                             | \$ | 86.3    | \$  | 64.1     | \$   | 22.2   | 35%  | \$              | 301.3                | \$ | 224.4    | \$ | 76.8   | 34%  |  |  |  |
| Add Back: Operating Expense <sup>1</sup>      |    | 18.8    |     | 12.7     |      | 6.0    | 47%  |                 | 60.1                 |    | 47.3     |    | 12.8   | 27%  |  |  |  |
| Add Back: D&A                                 |    | 16.9    |     | 17.6     |      | (0.8)  | (4)% |                 | 51.7                 |    | 52.1     |    | (0.4)  | (1)% |  |  |  |
| Adjusted Gross Margin                         | \$ | 121.9   | \$  | 94.5     | \$   | 27.5   | 29%  | = <u></u><br>\$ | 413.1                | \$ | 323.8    | \$ | 89.3   | 28%  |  |  |  |



## **GAAP** to Non-GAAP Reconciliation – Regulated Energy Segment

| \$ in millions                           |             | TI | nird Quarter | Res | sults |      |     | Year-to-Date Results |    |          |    |        |      |  |  |  |
|--|-------------|----|--------------|-----|-------|------|-----|----------------------|----|----------|----|--------|------|--|--|--|
| Regulated Segment                        | Q3 2024     | Τ  | Q3 2023      |     | \$    | %    |     | YTD 2024             |    | YTD 2023 |    | \$     | %    |  |  |  |
| <b>GAAP Operating Revenues</b>           | \$<br>130.6 | \$ | 102.4        | \$  | 28.2  | 28%  | Ç   | 429.7                | \$ | 345.8    | \$ | 83.9   | 24%  |  |  |  |
| Cost of Sales                            |             |    |              |     |       |      |     |                      |    |          |    |        |      |  |  |  |
| Nat Gas, Propane, & Electric             | (28.4)      |    | (26.5)       |     | (1.8) | 7%   |     | (105.7)              |    | (105.7)  |    | _      | —%   |  |  |  |
| Operating Expense <sup>1</sup>           | (10.7)      |    | (4.8)        |     | (5.9) | 122% |     | (35.7)               |    | (23.3)   |    | (12.4) | 53%  |  |  |  |
| D&A                                      | (12.3)      |    | (13.2)       |     | 0.9   | (7)% |     | (39.5)               |    | (39.2)   |    | (0.3)  | 1%   |  |  |  |
| GAAP Gross Margin                        | \$<br>79.2  | \$ | 57.9         | \$  | 21.4  | 37%  | (   | 248.8                | \$ | 177.6    | \$ | 71.2   | 40%  |  |  |  |
| Add Back: Operating Expense <sup>1</sup> | 10.7        |    | 4.8          |     | 5.9   | 122% |     | 35.7                 |    | 23.3     |    | 12.4   | 53%  |  |  |  |
| Add Back: D&A                            | 12.3        |    | 13.2         |     | (0.9) | (7)% |     | 39.5                 |    | 39.2     |    | 0.3    | 1%   |  |  |  |
| Adjusted Gross Margin                    | \$<br>102.3 | \$ | 75.9         | \$  | 26.4  | 35%  | Ę   | 324.0                | \$ | 240.1    | \$ | 83.9   | 35%  |  |  |  |
| Unregulated Segment                      | Q3 2024     |    | Q3 2023      |     | \$    | %    |     | YTD 2024             |    | YTD 2023 |    | \$     | %    |  |  |  |
| GAAP Operating Revenues                  | \$<br>35.6  | \$ | 35.0         | \$  | 0.6   | 2%   | Ç   | 160.1                | \$ | 158.9    | \$ | 1.2    | 1%   |  |  |  |
| Cost of Sales                            |             |    |              |     |       |      |     |                      |    |          |    |        |      |  |  |  |
| Nat Gas, Propane, & Electric             | (15.9)      |    | (16.4)       |     | 0.5   | (3)% |     | (70.9)               |    | (75.1)   |    | 4.1    | (6)% |  |  |  |
| Operating Expense <sup>1</sup>           | (8.1)       |    | (7.5)        |     | (0.5) | 7%   |     | (24.4)               |    | (23.5)   |    | (0.8)  | 4%   |  |  |  |
| D&A                                      | (4.6)       |    | (4.4)        |     | (0.1) | 3%   |     | (12.3)               |    | (12.9)   |    | 0.7    | (5)% |  |  |  |
| GAAP Gross Margin                        | \$<br>7.1   | \$ | 6.6          | \$  | 0.5   | 7%   | - < | 52.5                 | \$ | 47.4     | \$ | 5.2    | 11%  |  |  |  |
| Add Back: Operating Expense <sup>1</sup> | 8.1         |    | 7.5          |     | 0.5   | 7%   |     | 24.4                 |    | 23.5     |    | 0.8    | 4%   |  |  |  |
| Add Back: D&A                            | 4.6         |    | 4.4          |     | 0.1   | 3%   |     | 12.3                 |    | 12.9     |    | (0.7)  | (5)% |  |  |  |
| Adjusted Gross Margin                    | \$<br>19.7  | \$ | 18.6         | \$  | 1.1   | 6%   | - Ę | 89.2                 | \$ | 83.8     | \$ | 5.3    | 6%   |  |  |  |



## **GAAP** to Non-GAAP Reconciliation – Adjusted Net Income and EPS

\$ in millions except per-share amounts

| \$ in millions except per-share amounts shares in thousands     | Th         | ird | Quarter | Re | esults |       |    | Year-to-Date Results |    |          |    |        |       |  |  |
|---|------------|-----|---------|----|--------|-------|----|----------------------|----|----------|----|--------|-------|--|--|
| Non-GAAP Reconciliation: NI /EPS                                | Q3 2024    |     | Q3 2023 |    | \$     | %     | ,  | YTD 2024             |    | YTD 2023 |    | \$     | %     |  |  |
| GAAP Net Income   | \$<br>17.5 | \$  | 9.4     | \$ | 8.1    | 86%   | \$ | 81.9                 | \$ | 61.9     | \$ | 20.1   | 32%   |  |  |
| FCG Transaction+Transition Expenses <sup>1</sup>                | \$<br>0.6  | \$  | 2.8     | \$ | (2.2)  | (79)% | \$ | 2.3                  | \$ | 2.9      | \$ | (0.6)  | (21)% |  |  |
| Adjusted Net Income   | \$<br>18.1 | \$  | 12.2    | \$ | 5.9    | 48%   | \$ | 84.2                 | \$ | 64.8     | \$ | 19.4   | 30%   |  |  |
| Diluted Weighted Avg. Common Shares<br>Outstanding <sup>2</sup> | 22,564     |     | 17,858  |    |        |       |    | 22,402               |    | 17,847   |    |        |       |  |  |
| GAAP Diluted EPS  | \$0.78     |     | \$0.53  | \$ | 0.25   | 47%   |    | \$3.66               |    | \$3.47   | \$ | 0.19   | 5%    |  |  |
| FCG Transaction+Transition Expenses <sup>1</sup>                | 0.02       |     | 0.16    |    | (0.14) | (87)% |    | 0.10                 |    | 0.16     | (  | (0.06) | (36)% |  |  |
| Diluted Adjusted EPS  | \$0.80     |     | \$0.69  | \$ | 0.11   | 16%   | _  | \$3.76               |    | \$3.63   | \$ | 0.13   | 4%    |  |  |



<sup>&</sup>lt;sup>1</sup> Transaction and transition-related expenses represent costs incurred attributable to the acquisition and integration of FCG including, but not limited to, transition services, consulting, system integration, rebranding and legal fees. <sup>2</sup> Weighted average shares for the quarter ended June 30, 2024 primarily reflects the impact of 4.4 million common shares issued in November 2023 in connection with the acquisition of FCG.