

# Management's discussion and analysis

for the quarter ended September 30, 2024

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This management's discussion and analysis (MD&A) includes information that will help you understand management's perspective of our unaudited condensed consolidated interim financial statements and notes for the quarter ended September 30, 2024 (interim financial statements). The information is based on what we knew as of and through November 6, 2024, and updates our first guarter, second quarter and annual MD&A included in our 2023 annual report.

As you review this MD&A, we encourage you to read our interim financial statements as well as our audited consolidated financial statements and notes for the year ended December 31, 2023, and annual MD&A. You can find more information about Cameco, including our audited consolidated financial statements and our most recent annual information form, on our website at cameco.com, on SEDAR+ at sedarplus.ca or on EDGAR at sec.gov. You should also read our annual information form before making an investment decision about our securities.

The financial information in this MD&A and in our financial statements and notes are prepared according to International Financial Reporting Standards (IFRS), unless otherwise indicated.

Unless we have specified otherwise, all dollar amounts are in Canadian dollars.

Throughout this document, the terms we, us, our and Cameco mean Cameco Corporation and its subsidiaries unless otherwise indicated.

#### Caution about forward-looking information

Our MD&A includes statements and information about our expectations for the future. When we discuss our strategy, plans, future financial and operating performance, or other things that have not yet taken place, we are making statements considered to be *forward-looking information* or *forward-looking statements* under Canadian and United States (US) securities laws. We refer to them in this MD&A as *forward-looking information*.

Key things to understand about the forward-looking information in this MD&A:

- It typically includes words and phrases about the future, such as: anticipate, believe, estimate, expect, plan, will, intend, goal, target, forecast, project, strategy and outlook (see examples below).
- It represents our current views and can change significantly.
- It is based on a number of *material assumptions*, including those we have listed starting on page 4, which may prove to be incorrect.
- Actual results and events may be significantly different from what we currently expect, due to the risks associated with our business. We
  list a number of these material risks below. We recommend you also review our most recent annual information form and annual MD&A,
  which includes a discussion of other material risks that could cause actual results to differ significantly from our current expectations.
- Forward-looking information is designed to help you understand management's current views of our near-term and longer-term
  prospects, and it may not be appropriate for other purposes. We will not necessarily update this information unless we are required to by
  applicable securities laws.

#### Examples of forward-looking information in this MD&A

- our expectations regarding 2024 and future uranium supply, demand, contracting, geopolitical issues, and the market including the discussion under the heading *Third quarter* market update
- the discussion under the heading *Our strategy*, including the role of nuclear energy in the world's shift to a low-carbon, climate-resilient economy, our expectation that our strategy will allow us to increase long-term value, our intention to execute our strategy with an emphasis on safety, people and the environment, our belief that we have the right strategy to achieve our vision and will do so in a manner that reflects our values, our target to reduce our combined Scope 1 and Scope 2 greenhouse (GHG) emissions by 30% by 2030, from our 2015 baseline, our ability to address risks and opportunities that we believe may have a significant impact on our ability to operate sustainably and add long-term value for our stakeholders, our ambition to reach net-zero GHG emissions and our expected financial capacity to execute our strategy, invest in new opportunities and self-manage risk
- the discussion under the heading Strategy in action, including expected Westinghouse segment performance, our expectations regarding uranium contracting, our contract portfolio and market conditions, our plans for production at McArthur River/Key Lake, Cigar Lake, and the Port Hope UF<sub>6</sub> conversion facility, our expectations regarding production levels at JV Inkai and cash dividend entitlements and timing
- the discussion of our expectations following the completion
  of our acquisition of a 49% interest in Westinghouse Electric
  Company (Westinghouse) including the variability of the
  impact of Westinghouse on our quarterly results due to its
  customer requirements, delivery and outage schedules
- the discussion of our expectations relating to our Canada Revenue Agency (CRA) transfer pricing dispute, our confidence that the courts would reject any attempt by CRA to utilize the same position and arguments for tax years 2007 through 2014 or the alternate position advanced for tax years 2014 through 2017, and our belief that CRA should return the full amount of cash and security that has been paid or otherwise secured by us

- the discussion under the heading Outlook for 2024, including our production plan, our planned production levels, expected care and maintenance costs for our tier-two assets, our cost of sales in our fuel services segment, our outlook for our uranium average realized price, and other information in the table under the heading 2024 Financial Outlook, our revenue, adjusted net earnings, and cash flow sensitivity analysis, our price sensitivity analysis for our uranium segment, our expected share of adjusted EBITDA from our equity investment in Westinghouse, and its expected adjusted EBITDA in 2024 and compound annual adjusted EBITDA growth rate over the next five years
- the discussion under the heading Liquidity and capital resources, including our available alternatives to fund future capital requirements, our expectations regarding cash flow generation in 2024, our expectation that our cash balances and operating cash flows will meet our capital requirements during 2024
- our expectation that our operating and investment activities for the remainder of 2024 will not be constrained by the covenants in our credit agreements, including the financial covenants
- our intention to update the table under the heading Expected realized uranium price sensitivity under various spot price assumptions at September 30, 2024 each quarter to reflect deliveries made and changes to our contract portfolio
- our future plans and expectations for each of our uranium operating properties and fuel services operating sites, including production levels and our expected cash cost of production at McArthur River/Key Lake and Cigar Lake
- our expectations regarding future JV Inkai production levels and dividend payments, including its ability to transport shipments of our share of Inkai's production using the Trans-Caspian International Transport Route, which does not rely on Russian rail lines or ports, the possibility of further delays in expected Inkai deliveries and the implications of announced tax law changes in Kazakhstan including our preliminary analysis of their impact on Inkai's production costs and conclusions that indicate production costs in Kazakhstan would be similar to northern Saskatchewan operations

- our ability to draw upon long-term purchase agreements and loan arrangements to mitigate the risks of a production shortfall or delays in Inkai deliveries
- the expected care and maintenance costs for our US ISR operations and Rabbit Lake for 2024
- our intention to file a new base shelf-prospectus, our expectation that we will continue to navigate by our investment-grade credit rating, and our intention to prioritize repayment of the remaining \$200 million (US) outstanding in floating-rate term loan debt used to finance the Westinghouse acquisition
- the expected timing of the finalization and filing of a new technical report for the Inkai mine
- our expectations regarding the payment of the 2024 dividend declared by our board of directors, and the expected amounts of dividend payments on our common shares through 2026

#### **Material Risks**

- actual sales volumes or market prices for any of our products or services are lower than we expect, or cost of sales is higher than we expect, for any reason, including changes in market prices, loss of market share to a competitor, trade restrictions, or geopolitical issues
- we are adversely affected by changes in currency exchange rates, interest rates, royalty rates, tax rates or inflation
- our production costs are higher than planned, or necessary supplies are not available, or not available on commercially reasonable terms
- our strategies may change, be unsuccessful or have unanticipated consequences, or we may not be able to achieve anticipated operational flexibility and efficiency
- changing views of governments regarding the pursuit of carbon reduction strategies or that our view on the role of nuclear power in pursuit of those strategies may prove to be inaccurate
- risks relating to the development and use of new technology or lack of appropriate technology needed to achieve our 30% GHG emissions reduction target or advance our ambition to reach net-zero GHG emissions
- our estimates and forecasts prove to be inaccurate, including production, purchases, deliveries, cash flow, revenue, costs, decommissioning, reclamation expenses, or the receipt of future dividends from JV Inkai
- that we may not realize expected benefits from the Westinghouse acquisition
- that Westinghouse fails to generate sufficient cash flow to fund its approved annual operating budget or make distributions to the partners
- the risk that we and Westinghouse may not be able to meet sales commitments for any reason
- the risk that Westinghouse may not achieve the expected growth in its business
- the risk to Westinghouse's business associated with potential production disruptions, including those related to global supply chain disruptions, global economic uncertainty, political volatility, labour relations issues, and operating risks
- the risk that Westinghouse may not be able to implement its business objectives in a manner consistent with its or our environmental, social, governance and other values
- the risk that Westinghouse's strategies may change, be unsuccessful, or have unanticipated consequences
- the risk that Westinghouse may be unsuccessful in respect of its new business

- the risk that Westinghouse may fail to comply with nuclear licence and quality assurance requirements at its facilities
- the risk that Westinghouse may lose protections against liability for nuclear damage, including discontinuation of global nuclear liability regimes and indemnities
- the risk that increased trade barriers may adversely impact Westinghouse's business
- the risk that Westinghouse may default under its credit facilities, impacting adversely Westinghouse's ability to fund its ongoing operations and to make distributions
- the risk that liabilities at Westinghouse may exceed our estimates and the discovery of unknown or undisclosed
- the risk that occupational health and safety issues may arise at Westinghouse's operations
- the risk that there may be disputes between us and Brookfield regarding our strategic partnership
- the risk that we may default under the governance agreement with Brookfield, including us losing some or all of our interest in Westinghouse
- the risk that we are unable to enforce our legal rights under our agreements, permits or licences
- disruption or delay in the transportation of our products
- that we are subject to litigation or arbitration that has an adverse outcome
- that the courts may accept the same, similar or different positions and arguments advanced by CRA to reach decisions that are adverse to us for other tax years
- the possibility of a materially different outcome in disputes with CRA for other tax years
- that CRA does not agree that the court rulings for the years that have been resolved in Cameco's favour should apply to subsequent tax years
- that CRA will not return all or substantially all of the cash and security that has been paid or otherwise secured in a timely manner, or at all
- there are defects in, or challenges to title, to our properties
- our mineral reserve and resource estimates are not reliable, or there are unexpected or challenging geological, hydrological or mining conditions
- we are affected by environmental, safety and regulatory risks, including workforce health and safety or increased regulatory burdens or delays
- necessary permits or approvals from government authorities cannot be obtained or maintained

- we are affected by political risks, including unrest in Kazakhstan, and geopolitical events, including the Russian invasion of Ukraine
- operations are disrupted due to problems with our own or our joint venture partners', suppliers' or customers' facilities, the unavailability of reagents, equipment, operating parts and supplies critical to production, equipment failure, lack of tailings capacity, labour shortages, labour relations issues, strikes or lockouts, fires, underground floods, cave-ins, ground movements, tailings dam failures, transportation disruptions or accidents, aging infrastructure, or other development and operating risks
- we are affected by war, terrorism, cyber-attacks, sabotage, blockades, civil unrest, social or political activism, outbreak of illness (such as a pandemic like COVID-19), accident or a deterioration in political support for, or demand for, nuclear energy
- a major accident at a nuclear power plant
- we are impacted by changes in the regulation or public perception of the safety of nuclear power plants, which adversely affect the construction of new plants, the relicensing of existing plants and the demand for uranium
- government laws, regulations, policies or decisions that adversely affect us, including tax and trade laws and sanctions on nuclear fuel exports and imports
- our uranium suppliers or purchasers fail to fulfil their commitments

- our McArthur River development, mining or production plans are delayed or do not succeed for any reason
- our Key Lake mill production plan is delayed or does not succeed for any reason
- our Cigar Lake development, mining or production plans are delayed or do not succeed for any reason
- JV Inkai's development, mining or production plans are delayed or do not succeed for any reason or JV Inkai is unable to transport and deliver its production
- our production plan for our Port Hope UF<sub>6</sub> conversion facility is delayed or does not succeed for any reason, including due to the availability of production supplies
- our expectations relating to care and maintenance costs prove to be inaccurate
- we are affected by natural phenomena, such as forest fires, floods and earthquakes as well as shifts in temperature, precipitation, and the impact of more frequent severe weather conditions on our operations as a result of climate change
- the filing of our new base shelf prospectus or the new technical report for the Inkai mine may be delayed for unanticipated reasons
- we may be unable to pay dividends on our common shares through 2026 in the amounts we currently expect

#### **Material Assumptions**

- our expectations regarding sales and purchase volumes and prices for uranium and fuel services, cost of sales, trade restrictions, inflation, and that counterparties to our sales and purchase agreements will honour their commitments
- our expectations for the nuclear industry, including its growth profile, market conditions, geopolitical issues, and the demand for and supply of uranium
- the continuing pursuit of carbon reduction strategies by governments and the role of nuclear in the pursuit of those strategies
- the availability or development of technologies needed to achieve our 30% GHG emissions reduction target or advance our net-zero GHG emission ambition
- the assumptions discussed under the heading 2024
   Financial Outlook, including the assumptions used to
   prepare the outlook table and assumptions relating to growth
   in Westinghouse adjusted EBITDA
- our expectations regarding spot prices and realized prices for uranium, and other factors discussed under the heading Price sensitivity analysis: uranium segment
- market conditions and other factors upon which we based the Westinghouse acquisition and our related forecasts will be as expected
- the success of our plans and strategies relating to the Westinghouse acquisition
- that the construction of new nuclear power plants and the relicensing of existing nuclear power plants will not be adversely affected by changes in regulation or in the public perception of the safety of nuclear power plants

- our ability to continue to supply our products and services in the expected quantities and at the expected times
- our expected production levels for Cigar Lake, McArthur River/Key Lake, JV Inkai and our fuel services operating sites
- plans to transport our products succeed, including the shipment of our share of JV Inkai production to our Blind River refinery
- our ability to mitigate adverse consequences of production shortfalls or delays in the shipment of our share of JV Inkai production to our Blind River refinery
- our cost expectations, including production costs, operating costs, and capital costs
- our expectations regarding tax payments, tax rates, royalty rates, currency exchange rates, interest rates and inflation
- in our dispute with CRA that courts will reach consistent decisions for other tax years that are based upon similar positions and arguments
- that CRA will not successfully advance different positions and arguments that may lead to different outcomes for other tax years
- our expectation that we will recover all or substantially all of the amounts paid or secured in respect of the CRA dispute to date
- our decommissioning and reclamation estimates, including the assumptions upon which they are based, are reliable
- our mineral reserve and resource estimates, and the assumptions upon which they are based, are reliable
- our understanding of the geological, hydrological and other conditions at our uranium properties

- our McArthur River and Cigar Lake development, mining and production plans succeed
- our Key Lake mill production plans succeed
- JV Inkai's development, mining and production plans succeed, and that JV Inkai will be able to deliver its production
- the ability of JV Inkai to pay dividends
- our production plan for our Port Hope UF<sub>6</sub> conversion facility succeeds
- that care and maintenance costs will be as expected
- our and our contractors' ability to comply with current and future environmental, safety and other regulatory requirements and to obtain and maintain required regulatory approvals
- neither our operations, nor those of our joint venture partners, suppliers or customers, are significantly disrupted as a result of political instability, nationalization, terrorism, sabotage, blockades, civil unrest, breakdown, climate change, natural disasters, aging infrastructure, forest or other fires, outbreak of illness (such as a pandemic like COVID-19), governmental, political or regulatory actions, litigation or arbitration proceedings, cyber-attacks, the unavailability of reagents, equipment, operating parts and supplies critical to production, labour shortages, labour relations issues, strikes or lockouts, health and safety issues, underground floods, increased loadings into the environment, cave-ins, ground movements, tailings dam failure, lack of tailings capacity, improper air emission or treated water releases, transportation disruptions or accidents, aging infrastructure, or other development or operating risks
- the filing of our new base shelf prospectus and the new technical report for the Inkai mine will not be delayed for unanticipated reasons
- annual dividends on our common shares will be declared and paid in the amounts we expect through 2026

- Westinghouse's ability to generate cash flow and fund its approved annual operating budget and make distributions to the partners
- our ability to compete for additional business opportunities so as to generate additional revenue for us as a result of the Westinghouse acquisition
- market conditions and other factors upon which we based the Westinghouse acquisition and our related forecasts will be as expected
- the success of our plans and strategies relating to the Westinghouse acquisition
- Westinghouse's production, purchases, sales, deliveries. and costs
- the assumptions and discussion set out under the heading Outlook
- the market conditions and other factors upon which we have based Westinghouse's future plans and forecasts
- Westinghouse's ability to mitigate adverse consequences of delays in production and construction
- the success of Westinghouse's plans and strategies
- the absence of new and adverse government regulations, policies or decisions
- that there will not be any significant adverse consequences to Westinghouse's business resulting from business disruptions, including those relating to supply disruptions, economic or political uncertainty and volatility, labour relation issues, and operating risks
- Westinghouse will comply with the covenants in its credit agreement
- Westinghouse will comply with nuclear licence and quality assurance requirements at its facilities
- Westinghouse maintaining protections against liability for nuclear damage, including continuation of global nuclear liability regimes and indemnities
- that known and unknown liabilities at Westinghouse will not materially exceed our estimates

# Third quarter market update

Ongoing geopolitical events, energy security concerns, and the global focus on the climate crisis amid rising low-carbon energy demand have created what we believe are transformative tailwinds for the nuclear power industry, from both a demand and supply perspective. With many countries looking to reindustrialize and nationalize sourcing capabilities, at COP28 in 2023, global leaders, heads of state and industry leaders acknowledged that it is not possible to achieve net-zero carbon emissions (net-zero) without nuclear power and pledged to triple generating capacity by 2050. In addition, there is increasing demand for reliable, uninterrupted power supplies to underpin large, energy-intensive industries, with recognition from within those sectors that baseload nuclear power is on the critical path for achieving the anticipated transformations with secure and carbon-free sources. Alongside that recognition is an understanding that a sufficient supply of nuclear fuel and fuel cycle services are essential to realizing a tripling of nuclear power.

In the third quarter of 2024, the long-term uranium price increased to its highest level since 2012 (in 2024 constant dollars). The uranium spot price remained range-bound between \$80 (US) and \$85 (US), higher than the same period in 2023. Over the past two years, fuel buyers continued to secure their long-term requirements for conversion and enrichment services, and they have started to return their attention to the procurement of uranium required to feed into those services. In 2024, fuel buyers have secured over 90 million pounds U<sub>3</sub>O<sub>8</sub> equivalent as of October 28, 2024, under long-term contracts (as reported by UxC LLC (UxC)). The continued contracting and focus on security of supply has resulted in higher prices across the fuel cycle, driven by requests for proposals from utilities entering the market alongside inbound requests for direct long-term offmarket negotiations.

Some of the more significant developments affecting supply in the quarter and to date include:

- Sprott Physical Uranium Trust (SPUT) has purchased nearly 3 million pounds U<sub>3</sub>O<sub>8</sub> thus far in 2024, bringing total purchases since inception to nearly 48 million pounds U<sub>3</sub>O<sub>8</sub>. Volatility in equity markets has impacted whether SPUT is trading at a discount or premium to its net asset value, therefore impacting its ability to raise funds to purchase uranium.
- On August 1, Kazatomprom (KAP) provided an update on 2024 production guidance, increasing expected total production from Kazakhstan from a range of 54.6 million to 58.5 million pounds U<sub>3</sub>O<sub>8</sub>, to a range of 58.5 million to 61.1 million pounds U<sub>3</sub>O<sub>8</sub>. Subsequently, KAP reported lower 2025 production guidance due to project delays and continued sulfuric acid shortages, with total Kazakh production guidance reduced from a range of 79.3 million to 81.9 million pounds U<sub>3</sub>O<sub>8</sub> to a range of 65 million to 68.9 million pounds U<sub>3</sub>O<sub>8</sub>. A significant portion of the reduced 2025 guidance resulted from production delays at Appak LLP, as well as JV Budenovskoye LLP, where KAP also reduced its 2026 production target. Additionally, KAP reduced production guidance for JV KATCO LLP below annual production capacity until at least 2026.
- The Prohibiting Russian Uranium Imports Act (H.R. 1042) went into effect in August and prohibits the imports of Russian low-enriched uranium (LEU) into the US until 2040. It contains a US Department of Energy (DOE) waiver process available until 2028, where utilities can apply through a public process for exception to the import ban in situations concerning energy and national security. Thus far, multiple waiver submissions have been approved in whole or in part, though full details have not been made public.
- In October, the DOE announced four companies are now eligible to bid on future Delivery Orders/Task Orders related to the provision of enrichment services as part of its high assay low enriched uranium (HALEU) request for proposals. The contract awardees are each to receive a guaranteed minimum of \$2 million (US). Companies selected under the request for proposals are: American Centrifuge Operating, General Matter, Louisiana Energy Services and Orano Federal Services. The DOE has approved total funding of up to \$2.7 billion (US) for the HALEU program, subject to availability of appropriations and other eligibility requirements.
- Orano announced in October that they are suspending operations at their SOMAIR mine in Niger, as an interim measure, due to growing financial difficulties resulting from the coup d'état in July 2023 and the closure of the main supply and export route in Niger.
- BHP Group announced in October that they were forced to halt operations at Olympic Dam after severe electrical storms damaged critical transmission infrastructure in northern South Australia. Olympic Dam produced over 7.5 million pounds U<sub>3</sub>O<sub>8</sub> in 2023, while the impact of this outage is not yet known.

- In October, Urenco announced it installed the first new centrifuges at their Urenco USA (UUSA) enrichment facility in New Mexico, US. The expansion is on track to begin producing enriched uranium from the newly installed centrifuges in 2025 and to be fully implemented by 2027, boosting UUSA's total capacity by 15%, or approximately 700,000 SWU annually. A total of 1.8 million SWU capacity expansion is planned across three Urenco facilities including in Germany and the Netherlands, which represents a 10% capacity increase.
- Orano announced in October that it laid the foundation stone of the Georges Besse II (GBII) expansion project at the Tricastin site in France. Orano previously announced the 1.7-billion-euro expansion project, where they seek to grow GBII's enrichment capacity by more than 30%, or approximately 2.5 million SWU annually, and aim to commence initial operations by 2028 and full commissioning in 2030.

According to the International Atomic Energy Agency (IAEA), globally, there are currently 440 operable reactors and 63 reactors under construction. Demand-related developments continue to evidence growing support for the nuclear industry, with over 30 countries pledging to triple their nuclear power capacity by 2050. Many nations are reaffirming their commitment to existing nuclear and/or reversing policies to phase out nuclear, non-nuclear countries are emerging as candidates for new nuclear capacity, improvements are being made in global sustainable financing policies to include nuclear energy, and opinion polls indicate improving public support. With several reactors being saved from early retirement, life-extensions to existing reactors being sought and approved, and new build construction projects underway and many more planned, demand for uranium fuel continues to improve in the near-, medium- and long-term.

The more significant developments in the quarter affecting current and future demand include:

- The International Energy Agency's 2024 World Energy Outlook report was released in October. The projections for global electricity demand in the Stated Policies Scenario (SPS) are up 6%, or 2,200 terawatt-hours (TWh) higher in 2035, driven primarily by light industrial consumption, cooling, mobility, and data centers and artificial intelligence (AI). Nuclear generation showed a modest increase in the SPS while the Net Zero Scenario shows a 16% increase compared to the prior report by 2050, increasing from 6,000 to 7,000 TWh.
- In the US, Constellation Energy announced in September their plans to restart the 835 MWe Crane Clean Energy Center (formerly Three Mile Island Unit 1), located in Pennsylvania. The restart is planned for 2028 with Microsoft agreeing to purchase dedicated energy from the reactivated plant over 20 years. The energy agreement is intended to match what is consumed by the Microsoft data center in the grid operator, PJM Interconnection.
- In September, the DOE released its Nuclear Liftoff Report, outlining plans to add 200 GWe of new generating capacity by 2050 to triple US nuclear by 2050, as part of their net-zero emissions target. Starting in 2030, the report calls for a 13 GWe annual increase in output for 15 years to reach 300 GWe by 2050. This increase will come from extending reactor operating licences, uprating of capacity, and restarting shutdown reactors along with new large scale and advanced reactors. The report calls for a significant increase in supply across the nuclear fuel supply chain and notably a secure supply of uranium from the US, allies, and partners.
- In October, the DOE opened funding applications for up to \$900 million (US) to initially support the domestic deployment of Generation III+ small modular reactor (SMR) technologies.
- With the rapid expansion of AI, data center demand continues to increase, and advanced reactors/SMR's are now being considered a key solution. Google announced a deal recently with Kairos Power to buy the output from at least six first-of-akind fluoride salt-cooled, high-temperature reactors.
- Amazon signed multiple agreements with X-energy to support the construction of more than 600 MWe of SMR capacity in Washington and Virginia. The company agreed to invest \$500 million (US) through Energy Northwest with plans to generate up to 320 MWe of electricity by early 2030.
- In July, the US Nuclear Regulatory Commission renewed the operating licenses of Vistra's Comanche Peak units 1 and 2, extending the operating licenses for an additional 20 years, keeping the reactors online until the early 2050's.
- In Canada, Ontario Power Generation (OPG) began site preparations for the Darlington New Nuclear Project involving fabrication and pre-assembly buildings, site grading and drilling for the reactor building shaft retaining wall. Recently OPG completed the pre-requisite site preparation activities for units 2-4 with the grading for future units expected soon.
- In August, China's state council approved the addition of four new Westinghouse designed Hualong One (HPR 1000) reactors, bringing the total number of approved reactors in China to 16. The approval was granted to State Power Investment Corporation for two units at its Bailong project and to China General Nuclear Power Corporation for two units at its Lufeng project.

- In Japan, Chugoku Electric Power Company announced plans to restart Unit 2 at Shimane nuclear power plant, which has been offline since 2012, in early December 2024 and will commence commercial operations in January 2025.
- In India, Rajasthan Unit 7 achieved criticality in September and is expected to be fully operational later in 2024. The 700
  MWe reactor is the third of 16 indigenous pressurized heavy water reactors being built, while Rajasthan unit 8 is expected
  to begin operation in 2025.
- Italy is moving towards a reversal of the country's current ban on nuclear power production with plans to draft rules for new
  nuclear power technologies by early 2025. In addition, a memorandum of understanding was signed in July between
  Electricité de France (EDF), Edison, Ansaldo Energia, Ansaldo Nucleare and Federacciai, aiming to promote nuclear power
  to improve the competitiveness and reduce emissions for the Italian steel industry. This includes cooperation and coinvestment opportunities in new reactor builds and construction of SMR's in Italy within the next decade.
- In September, a draft electric power plan was published by the Unified Energy System of Russia outlining the construction of up to 34 new reactors (28 GWe), bringing the country's nuclear energy share from 18.9% today to 23.5% by 2042. This plan supports reaching the 2045 target nuclear share of 25% by 2045 as set by the President of the Russian Federation. The new generating capacity will come from a combination of large scale and small modular reactors and includes replacement of existing units as well as new locations.
- In Romania, the US Exim Bank approved a \$98 million (US) loan commitment for the financing of an SMR project with NuScale. The project aims for 462 MWe of capacity at a retired coal plant in the country with a total of six 77 MWe modules to be constructed.

#### Caution about forward-looking information relating to the nuclear industry

This discussion of our expectations for the nuclear industry, including its growth profile, uranium supply and demand, and reactor growth is forward-looking information that is based upon the assumptions and subject to the material risks discussed under the heading *Caution about forward-looking information* beginning on page 2.

## Industry prices at quarter end

	SEP 30	JUN 30	MAR 31	DEC 31	SEP 30	JUN 30
	2024	2024	2024	2023	2023	2023
Uranium (\$US/lb U <sub>3</sub> O <sub>8</sub> ) <sup>1</sup>						
Average spot market price	82.00	84.25	87.75	91.00	71.58	56.10
Average long-term price	81.50	79.50	77.50	68.00	61.50	56.00
Fuel services (\$US/kgU as UF <sub>6</sub> ) <sup>1</sup>						
Average spot market price						
North America	72.00	60.00	58.00	46.00	40.88	40.75
Europe	72.00	60.00	58.00	46.00	40.88	40.75
Average long-term price						
North America	43.25	38.00	35.50	34.25	31.50	30.75
Europe	43.25	38.00	35.50	34.25	31.50	30.50
Note: the industry does not publish UO <sub>2</sub> prices.						

<sup>&</sup>lt;sup>1</sup> Average of prices reported by TradeTech and UxC

On the spot market, where purchases call for delivery within one year, the volume reported by UxC for the third quarter of 2024 was 12 million pounds  $U_3O_8$  equivalent, slightly lower than the third quarter of 2023. Total spot purchases for the first nine months of 2024 were 34 million pounds  $U_3O_8$  equivalent, compared to 44 million pounds  $U_3O_8$  equivalent over the same period in 2023. As of September 30, 2024, the average reported spot price was \$82.00 (US) per pound  $U_3O_8$  equivalent, a decrease of \$2.25 (US) per pound from the previous quarter due to very small volumes of uncommitted supply entering the near-term market, where there is little fundamental in-year demand.

Long-term contracts generally call for deliveries to begin more than two years after the contract is finalized, and use a number of pricing formulas, including base-escalated prices set at time of contracting and escalated over the term of the contract, and market-related prices, which reference spot and/or long-term indicators, and are generally set a month or more prior to delivery, typically including floor prices and ceiling prices that are also escalated to time of delivery. Long-term contracting reported by UxC through the first nine months to September 30, 2024, totaled about 53 million pounds U₃O<sub>8</sub> equivalent, down from about 144 million pounds U<sub>3</sub>O<sub>8</sub> equivalent reported over the same period in 2023. Reported long-term volumes increased substantially subsequent to the quarter end, totaling over 90 million pounds U<sub>3</sub>O<sub>8</sub> equivalent as of October 28, 2024. The contracting volume in 2023 was much higher due to significant non-US utilities diversifying away from Russian supply, including our contracts with Ukraine and Bulgaria, which alone, accounted for about 46 million pounds U₃O₀. The long-term uranium volumes reported to date in 2024 can be attributed in part to US utilities awaiting clarity on implementation of the Russian uranium import ban, and clarity around the US waiver process, although requests for proposals from utilities are continuing alongside requests for direct off-market negotiations.

The average reported long-term price at the end of the quarter was \$81.50 (US) per pound U₃O<sub>8</sub> equivalent, an increase of \$2.00 (US) per pound from the previous quarter, and the highest reported long-term price since 2012 (in 2024 constant dollars).

With increased demand for western conversion services, pricing in both North America and Europe continues to be strong. At the end of the third quarter, the average reported spot price for conversion reached a record high of \$72.00 (US) per kilogram uranium (kgU) as UF<sub>6</sub>, up \$12.00 (US) from the previous quarter. Long-term UF<sub>6</sub> conversion prices for North America and Europe finished the quarter at \$43.25 (US) per kgU, up \$5.25 (US) from the previous quarter.

# **Our strategy**

We are a pure-play investment in the growing demand for nuclear energy, focused on taking advantage of the near-, mediumand long-term growth occurring in our industry. We provide nuclear fuel and nuclear power products, services and technologies across the fuel and reactor life cycles, augmented by our investment in Westinghouse, that supports the generation of carbon-free, reliable, secure and affordable energy. Our strategy is set within the context of what we believe is a transitioning market environment. Increasing populations, a growing focus on electrification and decarbonization, and concerns about energy security and affordability are driving a global focus on tripling nuclear power capacity by 2050, which is expected to durably strengthen long-term fundamentals for our industry. Nuclear energy must be a central part of the solution to the world's shift to a low-carbon, climate resilient economy. It is an option that can provide the necessary power in a reliable, safe, and affordable manner, and in a way that is expected to help avoid some of the worst consequences of climate change.

Our strategy is to capture full-cycle value by:

- · remaining disciplined in our contracting activity, building a balanced portfolio in accordance with our contracting framework
- profitably producing from our tier-one assets and aligning our production decisions in all segments of our business with our contract portfolio and customer needs
- · being financially disciplined to allow us to
  - execute on our strategy
  - invest in new opportunities that are expected to add long-term value
  - o self-manage risk
- exploring other emerging opportunities within the nuclear power value chain that align with our commitment to manage our business responsibly and sustainably, contribute to decarbonization, and help to provide secure and affordable energy

We expect our strategy will allow us to increase long-term value, and we will execute it with an emphasis on safety, people and the environment.

Our vision – "Energizing a clean-air world" – recognizes that we have an important role to play in enabling the vast reductions in global greenhouse gas (GHG) emissions required to achieve a resilient net-zero carbon economy. We support climate action that is consistent with the ambitions of the Paris Agreement and the Canadian government's commitment to the agreement, which seeks to limit global temperature rise to less than 2° Celsius, a target that climate scientists believe will require the world to reach net-zero by 2050 or sooner. Our uranium and fuel services are used around the world in the generation of safe, reliable, zero-carbon, base-load nuclear power.

We believe we have the right strategy to achieve our vision, and we will do so in a manner that reflects our values. For over 35 years, we have been operating and delivering our products responsibly. Building on that strong foundation, we have set a target to reduce our combined Scope 1 and Scope 2 GHG emissions by 30% by 2030, from our 2015 baseline, as our first major milestone in our ambition of being net-zero. In 2023, we targeted to refine the calculations to quantify our Scope 3 emissions to further understand our value chain GHG emissions. We successfully met this target, and for the first time, in our 2023 Sustainability Report, we have disclosed our estimated Scope 3 emissions value and quantification method. We remain committed to our efforts to transform our own, already low, greenhouse gas footprint, and we continue to identify and address the risks and opportunities that we believe may have a significant impact on our ability to operate sustainably and add long-term value for our stakeholders.

You can read more about our strategy in our 2023 annual MD&A and our approach to sustainability in our 2023 Sustainability Report.

## Strategy in action

With the ongoing transition and improvements in the nuclear fuel market, our three-pillar strategy is guiding our disciplined contracting, supply and financial decisions.

In the third quarter, results reflect normal quarterly variation in sales volumes, delayed sales for JV Inkai due to continued transportation challenges, and the ongoing impact of purchase accounting and quarterly variability for Westinghouse. Net earnings were \$7 million, adjusted net losses were \$3 million, and adjusted EBITDA was \$308 million. During the first nine months of the year, net earnings of \$36 million and adjusted net earnings of \$115 million were lower, while adjusted EBITDA of \$1.0 billion was higher than in 2023.

Our 2024 outlook was updated to reflect an expected 1-million-pound increase in production from McArthur River/Key Lake (100% basis), partially offset by lower expected purchases from JV Inkai. Expected market and committed purchases for 2024 have been realigned to account for the lower purchases from JV Inkai. In addition, we updated our estimates for the uranium average realized price, and consolidated uranium and fuel services revenue due to the strength of the US dollar. See Outlook on page 17 and Financial results by segment - Uranium on page 24 for more information.

While Westinghouse reported a net loss of \$57 million (our share), for the third quarter compared to \$47 million (our share) in the second quarter, adjusted EBITDA was \$122 million, compared to \$121 million in the second quarter. Due to normal variability in the timing of its customer requirements, and delivery and outage schedules, we expect to see stronger performance from the Westinghouse segment in the fourth quarter of 2024, with higher expected cash flows. The outlook for Westinghouse, in US dollars, is unchanged, and we believe, on track. We continue to expect our share of Westinghouse's net loss to be between \$130 million (US) and \$180 million (US). However, due to the strength of the US dollar, our share of the expected 2024 net loss in Canadian dollars has increased to between \$175 million and \$240 million (previously \$170 million to \$230 million). Purchase accounting, which requires the revaluation of Westinghouse's inventory and other assets at the time of acquisition, and the expensing of certain non-operating acquisition-related transition costs continues to impact 2024 results and earnings outlook. We do not believe the impact of the revaluation of Westinghouse's inventory and assets, or the nonoperating acquisition-related transition costs reflect its underlying performance for the reporting period, therefore, we use adjusted EBITDA as a performance measure for Westinghouse, our share of which was \$320 million for the first nine months. We now expect our share of adjusted EBITDA of between \$460 million and \$530 million (previously \$445 million and \$510 million) for the year in the Westinghouse segment due to the strength of the US dollar. See Our outlook for 2024 starting on page 17 and Our earnings from Westinghouse, starting on page 27 for more information. Adjusted net earnings and adjusted EBITDA are non-IFRS measures, see the information starting on page 31.

We continue to responsibly manage our supply in accordance with our customers' needs. As a proven and reliable commercial supplier with assets in geopolitically stable jurisdictions across all segments of the nuclear fuel cycle, we are being selective in committing our unencumbered, in-ground uranium inventory and UF<sub>6</sub> conversion capacity under long term contracts. To support the long-term operation of our productive capacity, our contracting is focused on maintaining exposure to future improvements in the market while retaining downside protection. In our uranium segment, over the next five years, we have contracts in place for average annual deliveries of 29 million pounds of U<sub>3</sub>O<sub>8</sub> per year, with commitments higher than the average in 2024 and 2025, and lower than the average in 2026 through 2028. We also have contracts in both our uranium and fuel services segments that have deliveries spanning more than a decade. In our uranium segment, many of those contracts incorporate market-related pricing mechanisms that are expected to benefit from the improving market conditions.

To advance our strategy in step with the positive market momentum and long-term contracts we have put in place, we are on track to produce up to 37 million pounds (up to 23.1 million pounds our share) of uranium in 2024 (previously 36 million pounds (22.4 million pounds our share)). At Joint Venture Inkai (JV Inkai), the maximum annual expected production is now estimated to be approximately 7.7 million pounds U<sub>3</sub>O<sub>8</sub> (100% basis). The previous target of 8.3 million pounds of U<sub>3</sub>O<sub>8</sub> was contingent upon receipt of sufficient volumes of sulfuric acid in accordance with a specific schedule. The first shipment containing approximately 2.3 million pounds of our share of Inkai's 2024 production has been received at the Canadian port and is expected to arrive at the Blind River refinery before the end of 2024. The volume and timing for the shipment of our remaining share of 2024 production is uncertain. Our allocation of the planned production from JV Inkai remains under discussion.

At Port Hope, we expect annual UF<sub>6</sub> production of 11,000 to 11,500 tonnes in 2024 and continue working to achieve an ongoing production rate that will supply 12,000 tonnes per year, in order to satisfy our book of long-term commitments and demand for conversion services. Our annual 2024 production expectation for fuel services, which includes UF<sub>6</sub> conversion, UO2, and heavy water reactor fuel bundles, remains between 13.5 million and 14.5 million kgU of combined fuel services products.

With our operationally flexible and disciplined approach to supply, we continue to meet our sales commitments through a combination of production, inventory, product loans and purchases. In the third guarter, we produced 4.3 million pounds of uranium (our share), and we purchased 1.8 million pounds (purchased at an average unit cost of \$109.59 per pound (\$80.08) (US) per pound)). See Financial results by segment – Uranium starting on page 24 for more information. Our purchases to date in 2024 include our remaining share of JV Inkai's 2023 production, which was delivered to our Blind River refinery in

February with a cost per pound of \$129.96 (\$96.88 (US)). The cash dividend associated with the sale of pounds from Inkai in 2024 is expected to be received in 2025, once declared and paid by JV Inkai. See Revenue, adjusted net earnings, and cash flow sensitivity analysis in the Outlook for 2024 section starting on page 17. After delivering 7.3 million pounds in the third quarter, our uranium inventory was 12.9 million pounds on September 30, 2024, with an average inventory cost of \$50.96 per pound.

We expect to maintain the financial strength and flexibility necessary to execute our strategy by planning production in coordination with contracting success and market opportunities. As previously disclosed, work is underway to extend the mine life at Cigar Lake to 2036 and, in-line with our supply discipline and future sourcing requirements of our contract portfolio, we continue to evaluate the required work and potential investment necessary to advance to a future decision for increasing production at McArthur River/Key Lake up to its licensed annual capacity of 25 million pounds (100% basis) or, in alignment with our commitments, some level between its annual planned production and 25 million pounds (100% basis).

Thanks to our risk-managed financial discipline, our balance sheet remains strong. As of September 30, 2024, after a third quarter repayment of another \$100 million (US) on the floating-rate term loan used to finance the Westinghouse acquisition, we had \$197 million in cash and cash equivalents, and \$1.3 billion in total debt and a \$1.0 billion undrawn revolving credit facility.

We plan to continue to prioritize repayment of the remaining \$200 million (US) outstanding floating-rate term loan debt that is due in November 2025. We will continue to navigate by our investment-grade rating through close management of our balance sheet metrics, maintaining sufficient liquidity and cash to pursue value-adding opportunities while self-managing risk, including from global macro-economic and geopolitical uncertainty and volatility.

## Financial results

This section of our MD&A discusses our performance, financial condition and outlook for the future.

In the fourth guarter of 2023, we announced the closing of the acquisition of a 49% interest in Westinghouse. Effective November 7, 2023, we began equity accounting for this investment. Our share of Westinghouse's earnings has been reflected in our financial results from that date.

#### Consolidated financial results

HIGHLIGHTS		EE MONTHS PTEMBER 30		NINE MONTHS ENDED SEPTEMBER 30		
(\$ MILLIONS EXCEPT WHERE INDICATED)	2024	2023	CHANGE	2024	2023	CHANGE
Revenue	721	575	25%	1,953	1,744	12%
Gross profit	171	152	13%	533	429	24%
Net earnings attributable to equity holders	7	148	(95)%	36	281	(87)%
\$ per common share (basic)	0.02	0.34	(94)%	0.08	0.65	(88)%
\$ per common share (diluted)	0.02	0.34	(94)%	0.08	0.65	(88)%
Adjusted net earnings (losses) (ANE) (non-IFRS, see page 31)	(3)	137	>(100)%	115	249	(54)%
\$ per common share (adjusted and diluted)	(0.01)	0.32	>(100)%	0.26	0.57	(54)%
Adjusted EBITDA (non-IFRS, see page 31)	308	234	32%	992	511	94%
Cash provided by operations (after working capital changes)	52	185	(72)%	376	487	(23)%

## **Quarterly trends**

HIGHLIGHTS			2024					2022
(\$ MILLIONS EXCEPT PER SHARE AMOUNTS)	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Revenue	721	598	634	844	575	482	687	524
Net earnings (losses) attributable to equity holders	7	36	(7)	80	148	14	119	(15)
\$ per common share (basic)	0.02	0.08	(0.02)	0.18	0.34	0.03	0.27	(0.04)
\$ per common share (diluted)	0.02	0.08	(0.02)	0.18	0.34	0.03	0.27	(0.04)
Adjusted net earnings (losses) (non-IFRS, see page 31)	(3)	62	56	90	137	(3)	115	36
\$ per common share (adjusted and diluted)	(0.01)	0.14	0.13	0.21	0.32	(0.01)	0.27	0.09
Cash provided by operations (after working capital changes)	52	260	63	201	185	87	215	77

## Key things to note:

- The timing of customer requirements, which tend to vary from quarter to quarter, drives revenue in the uranium and fuel services segments, meaning quarterly results are not necessarily a good indication of annual results due to the variability in customer requirements.
- . Net earnings do not trend directly with revenue due to unusual items and transactions that occur from time to time. We use adjusted net earnings, a non-IFRS measure, as a more meaningful way to compare our results from period to period (see page 31 for more information).
- · Cash from operations tends to fluctuate as a result of the timing of deliveries and product purchases in our uranium and fuel services segments.
- · Our quarterly results are impacted by variability in the timing of Westinghouse's customer requirements and delivery and outage schedules. The first quarter is typically weaker, with stronger expected performance in the second half of the year, and higher expected cash flows in the fourth quarter. In addition, the revaluation of Westinghouse's inventory and other assets upon acquisition and the non-operating acquisition-related transition costs can have a significant impact on Westinghouse's quarterly results. See Our earnings from Westinghouse, starting on page 27 for more information.

The following table compares the net earnings and adjusted net earnings for the first quarter to the previous seven quarters.

HIGHLIGHTS			2024				2023	2022
(\$ MILLIONS EXCEPT PER SHARE AMOUNTS)	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Net earnings (losses) attributable to equity holders	7	36	(7)	80	148	14	119	(15)
Adjustments								
Adjustments on derivatives	(28)	14	33	(59)	41	(35)	(6)	(19)
Inventory purchase accounting (net of tax) <sup>1</sup>	-	12	38	20	-	-	-	-
Acquisition-related transition costs (net of tax) <sup>1</sup>	5	5	14	-	-	-	-	-
Adjustment to other operating expense (income)	5	(2)	(15)	40	(48)	8	(2)	88
Income taxes on adjustments	8	(3)	(7)	9	(4)	10	4	(18)
Adjusted net earnings (losses) (non-IFRS, see page 31)	(3)	62	56	90	137	(3)	115	36

<sup>&</sup>lt;sup>1</sup>These adjustments relate to our investment in Westinghouse

## **Corporate expenses**

#### **ADMINISTRATION**

	THREE MONTHS  ENDED SEPTEMBER 30  ENDED SEPTEMBER 30					
(\$ MILLIONS)	2024	2023	CHANGE	2024	2023	CHANGE
Direct administration	48	45	7%	151	137	10%
Stock-based compensation	3	21	(86)%	25	50	(50)%
Total administration	51	66	(23)%	176	187	(6)%

Direct administration costs were \$3 million higher for the third quarter of 2024 compared to the same period last year, and \$14 million higher for the first nine months mainly due to the impacts of inflation and higher payments under Collaboration Agreements tied to production volumes. Stock-based compensation in the first nine months of 2024 was \$25 million lower than 2023 due to both the grant and vesting of a lower number of share-based awards compared to the same period last year. See note 18 to the financial statements.

## **EXPLORATION AND RESEARCH & DEVELOPMENT**

In the third quarter, uranium exploration expenses were \$5 million, an increase of \$1 million from the third quarter of 2023. Exploration expenses for the first nine months of the year increased by \$1 million compared to 2023, to \$15 million.

We also had research and development expenditures in the third quarter of \$9 million, an increase of \$1 million from the third quarter of 2023. Research and development expenses for the first nine months of the year increased by \$9 million compared to 2023, to \$26 million. These expenses are related to our investment in Global Laser Enrichment, LLC.

## **INCOME TAXES**

We recorded an income tax expense of \$38 million in the third quarter of 2024, compared to an expense of \$41 million in the third quarter of 2023.

In the first nine months of 2024, we recorded an expense of \$87 million compared to an expense of \$100 million in 2023.

		REE MONTHS PTEMBER 30	NINE MONTHS ENDED SEPTEMBER 30	
(\$ MILLIONS)	2024	2023	2024	2023
Net earnings before income taxes				
Canada	143	162	374	373
Foreign	(98)	27	(251)	8
Total net earnings before income taxes	45	189	123	381
Income tax expense				
Canada	37	39	81	93
Foreign	1	2	6	7
Total income tax expense	38	41	87	100

#### TRANSFER PRICING DISPUTE

#### **Background**

Since 2008, Canada Revenue Agency (CRA) has disputed our marketing and trading structure and the related transfer pricing methodology we used for certain intercompany uranium sale and purchase agreements.

For the years 2003 to 2014, CRA shifted Cameco Europe Limited's income (as recalculated by CRA) back to Canada and applied statutory tax rates, interest and instalment penalties, and, from 2007 to 2011, transfer pricing penalties. In addition, for 2014 to 2017, CRA has advanced an alternate reassessing position. See Reassessments, remittances and next steps below for more information.

In September 2018, the Tax Court of Canada (Tax Court) ruled that our marketing and trading structure involving foreign subsidiaries, as well as the related transfer pricing methodology used for certain intercompany uranium sales and purchasing agreements, were in full compliance with Canadian law for the tax years in question (2003, 2005 and 2006). On June 26, 2020, the Federal Court of Appeal (Court of Appeal) upheld the Tax Court's decision.

On February 18, 2021, the Supreme Court of Canada (Supreme Court) dismissed CRA's application for leave to appeal the June 26, 2020 decision of the Court of Appeal. The dismissal means that the dispute for the 2003, 2005 and 2006 tax years is fully and finally resolved in our favour. Although not technically binding, there is nothing in the reasoning of the lower court decisions that should result in a different outcome for the 2007 through 2014 tax years, which were reassessed on the same basis.

#### Refund and cost award

The Minister of National Revenue issued new reassessments for the 2003 through 2006 tax years in accordance with the decision and, in July 2021, refunded the tax paid for those years. In October 2023, pursuant to a cost award from the courts, we received a payment of approximately \$12 million for disbursements, which is in addition to the \$10 million we received from CRA in April 2021 as reimbursement for legal fees.

#### Reassessments, remittances and next steps

The Canadian income tax rules include provisions that generally require larger companies like us to remit or otherwise secure 50% of the cash tax plus related interest and penalties at the time of reassessment. Following the Supreme Court's dismissal of CRA's application for leave to appeal, we wrote to CRA requesting reversal of CRA's transfer pricing adjustments for 2007 through 2013 and the return of the \$780 million in cash and letters of credit we had paid or provided for those years. Given the strength of the court decisions received, our request was made on the basis that the Tax Court would reject any attempt by CRA to defend its reassessments for the 2007 through 2013 tax years applying the same or similar positions already denied for previous years.

The series of court decisions that were completely and unequivocally in our favour for the 2003, 2005 and 2006 tax years determined that the income earned by our foreign subsidiary from the sale of non-Canadian produced uranium was not taxable in Canada. In accordance with these decisions, CRA issued reassessments reducing the proposed transfer pricing adjustment from \$5.1 billion to \$3.3 billion, resulting in a reduction of \$1.8 billion in income taxable in Canada compared to the previous reassessments issued to us by CRA for the 2007 through 2013 tax years. In March 2023, CRA issued revised reassessments for the 2007 through 2013 tax years, which resulted in a refund of \$297 million of the \$780 million in cash and letters of credit held by the CRA at that time. The refund consisted of cash in the amount of \$86 million and letters of credit in the amount of \$211 million.

The remaining transfer pricing adjustment of \$3.3 billion for the 2007 to 2013 tax years relates to the sale of Canadian-produced uranium by our foreign subsidiary. Cameco maintains that the clear and decisive court decisions described above apply, and that CRA should fully reverse the remaining transfer pricing adjustments for these years and return the cash and security being held.

In October 2021, due to a lack of significant progress on our points of contention, we filed a notice of appeal with the Tax Court for the years 2007 through 2013. We have asked the Tax Court to order the complete reversal of CRA's transfer pricing adjustment for those years and the return of the remainder of our cash and letters of credit being held, with costs.

In 2020, CRA advanced an alternate reassessing position for the 2014 tax year in the event the basis for its original reassessment, noted above, is unsuccessful. Subsequent to this, we received reassessments for the 2015, 2016 and 2017 tax years, all reflecting this alternative reassessing position. CRA holds about \$555 million as security (approximately \$209 million in cash and \$346 million in letters of credit) related to the 2007 through 2017 tax years. To date, we have filed notices of appeal with the Tax Court for the 2007 through 2017 tax years.

The new basis of reassessment is inconsistent with the methodology CRA has pursued for prior years and we are disputing it separately. Our view is that this alternative methodology is unlikely to result in a materially different outcome from our 2014 to 2017 filing positions.

We will not be in a position to determine the definitive outcome of this dispute for any tax year other than 2003 through 2006 until such time as all reassessments have been issued advancing CRA's arguments and final resolution is reached for that tax year. CRA may also advance alternative reassessment methodologies for years other than 2003 through 2006, such as the alternative reassessing position advanced for 2014 through 2017.

## Caution about forward-looking information relating to our CRA tax dispute

This discussion of our expectations relating to our tax dispute with CRA and future tax reassessments by CRA is forward-looking information that is based upon the assumptions and subject to the material risks discussed under the heading *Caution about forward-looking information* beginning on page 2.

## **FOREIGN EXCHANGE**

The exchange rate between the Canadian dollar and US dollar affects the financial results of our uranium and fuel services segments.

We sell the majority of our uranium and fuel services products under long-term sales contracts, which are routinely denominated in US dollars. While our product purchases are largely denominated in US dollars, our production costs are largely denominated in Canadian dollars. To provide cash flow predictability, we hedge a portion of our net US/Cdn exposure (e.g. total US dollar sales less US dollar expenditures and product purchases) to manage shorter term exchange rate volatility. Our results are therefore affected by the movements in the exchange rate on our hedge portfolio, and on the unhedged portion of our net exposure.

## Impact of hedging on IFRS earnings

We do not use hedge accounting under IFRS and we are therefore required to report gains and losses on economic hedging activity, both for contracts that close in the period and those that remain outstanding at the end of the period. For the contracts that remain outstanding, we must treat them as though they were settled at the end of the reporting period (mark-to-market).

However, we do not believe the gains and losses that we are required to report under IFRS appropriately reflect the intent of our hedging activities, so we make adjustments in calculating our ANE to better reflect the impact of our hedging program in the applicable reporting period.

## Impact of hedging on ANE

We designate contracts for use in particular periods, based on our expected net exposure in that period. Hedge contracts are layered in over time based on this expected net exposure. The result is that our current hedge portfolio is made up of a number of contracts which are currently designated to net exposures we expect in 2024 and future years, and we will recognize the gains and losses in ANE in those periods.

For the purposes of ANE, gains and losses on derivatives are reported based on the difference between the effective hedge rate of the contracts designated for use in the particular period and the exchange rate at the time of settlement. This results in an adjustment to current period IFRS earnings to effectively remove reported gains and losses on derivatives that arise from contracts put in place for use in future periods. The effective hedge rate will lag the market in periods of rapid currency movement. See Non-IFRS measures on page 31.

For more information, see our 2023 annual MD&A.

At September 30, 2024:

- The value of the US dollar relative to the Canadian dollar was \$1.00 (US) for \$1.35 (Cdn), down from \$1.00 (US) for \$1.37 (Cdn) at June 30, 2024. The exchange rate averaged \$1.00 (US) for \$1.36 (Cdn) over the quarter.
- The mark-to-market position on all foreign exchange contracts was a \$6 million loss compared to a \$35 million loss at June 30, 2024.

For information on the impact of foreign exchange on our intercompany balances, see note 19 to the financial statements.

## **Outlook for 2024**

Our outlook for 2024 reflects the continued transition of our cost structure back to a tier-one run rate, as we plan our production to satisfy the growing long-term commitments under our contract portfolio. With our plan to produce 18 million pounds (100% basis) at Cigar Lake, 19 million pounds (100% basis) at McArthur River/Key Lake (previously 18 million pounds), and to produce between 11,000 and 11,500 tonnes UF<sub>6</sub> at our Port Hope conversion facility, we expect strong cash flow generation.

Our financial performance and the amount of cash generated will be dependent on sourcing the material required to meet our deliveries as planned, including achieving our production plans. In addition, our cash balance may be impacted by our planned prioritization of the repayment of our US term loan, as has been done so far in 2024.

As in prior years, we will incur care and maintenance costs for the ongoing curtailment of our tier-two assets, which are expected to be between \$50 million and \$60 million.

As a result of higher production expectations from McArthur River/Key Lake, we now expect to produce up to 23.1 million pounds (our share) in 2024. Please see Uranium 2024 Q3 updates on page 29 for more information. Due to the stronger US dollar, we have updated our exchange rate assumption of \$1.00 (US) for \$1.30 (Cdn) to reflect the average exchange rate to date in 2024 of \$1.00 (US) for \$1.35 (Cdn). With the update to the exchange rate assumption, we have updated our outlook for the anticipated uranium average realized price to \$77.80 per pound (previously \$74.70 per pound) and we now expect uranium revenue to be between \$2,550 million and \$2,680 million (previously \$2,410 million to \$2,530 million), fuel services revenue to be between \$440 million and \$470 million (previously \$430 million to \$460 million) and expected consolidated revenue to be between \$3,010 million and \$3,160 million (previously \$2,850 million to \$3,000 million).

Expected market and committed purchases for 2024 have been realigned to account for the increased uncertainty on the timing of receipt of our remaining share of 2024 production from JV Inkai. We have either taken delivery of, or have commitments for, the majority of our expected 2024 market purchases, but may look for additional opportunities to add to our inventory.

#### 2024 FINANCIAL OUTLOOK

	CONSOLIDATED	URANIUM	FUEL SERVICES	WESTINGHOUSE
Production (owned and operated properties)	-	up to 23.1 million lb	13.5 to 14.5 million kgU	-
Market purchases	-	up to 3 million lb	-	-
Committed purchases (including Inkai purchase volumes)	-	8 million lb	-	-
Sales/delivery volume	-	32 to 34 million lb	12 to 13 million kgU	-
Revenue	\$3,010-3,160 million	\$2,550-2,680 million	\$440-470 million	-
Average realized price	-	\$77.80/lb <sup>1</sup>	-	-
Average unit cost of sales (including D&A)	-	\$57.00-60.00/lb <sup>2</sup>	\$25.50-26.50/kgU <sup>3</sup>	-
Direct administration costs	\$190-200 million	-	-	-
Exploration costs	-	\$20 million	-	-
Research and development	\$37 million	-	-	-
Capital expenditures	\$215-250 million	-	-	-
Adjusted EBITDA (non-IFRS, see page 31)	-	-	-	\$460-530 million

<sup>&</sup>lt;sup>1</sup>Uranium average realized price is calculated as the revenue from sales of uranium concentrate, transportation and storage fees divided by the volume of uranium concentrates sold.

We are not providing an outlook for the items in the table that are marked with a dash.

The following assumptions were used to prepare the outlook in the table above:

- Market purchases reflect the market purchases we have made to date or expect to make for the remainder of 2024.
   Market purchases may vary if planned production varies. In addition, if we decide to increase our working inventory from current levels our market purchases could be higher. We have either taken delivery of, or have commitments for, the majority of our expected 2024 market purchases.
- Committed purchases are based on the 4.7 million pounds of commitments we have made to date or agreed to acquire under contracts signed prior to 2024 and our JV Inkai purchases of 3.5 million pounds (previously we had assumed these would be equivalent to our 2023 purchase volume of 4.2 million pounds, including the 1.2 million purchased to date. Due to shipping challenges and lower expected production, we now expect fewer purchases in 2024). If Inkai production and/or deliveries vary, committed purchases may vary and we may choose to make additional market purchases, temporarily reduce our inventory levels, pull forward long-term purchase commitments, or draw on loan arrangements we have in place. We equity account for our minority ownership interest in JV Inkai. We record our share of its production as a purchase. However, this does not reflect our share of the economic benefit. Our share of the economic benefit is based on the difference between our purchase price and JV Inkai's lower production cost and is reflected in the line item on our statement of earnings called, "share of earnings from equity-accounted investees". As a result, increases in the spot price increase our cost of purchases from JV Inkai and also our "share of earnings from equity accounted investees". The benefit is realized, through receipt of a cash dividend, when declared and paid by JV Inkai.
- Our 2024 outlook for sales/delivery volume does not include sales between our uranium and fuel services segments.
- Sales/delivery volume is based on the volumes we currently have delivered and our remaining commitments to deliver under contract in 2024.

<sup>&</sup>lt;sup>2</sup>Uranium average unit cost of sales is calculated as the cash and non-cash costs of the product sold, care and maintenance and selling costs, divided by the volume of uranium concentrates sold.

<sup>&</sup>lt;sup>3</sup>Fuel services average unit cost of sales is calculated as the cash and non-cash costs of the product sold, transportation and weighing and sampling costs, divided by the volume of products sold.

- · Uranium revenue and average realized price are calculated based on the terms contained in the base-escalated and market-related contracts under which we have deliveries in 2024. For market-related contracts not yet priced and for delivery in 2024, subject to any floors or ceilings, we used a uranium spot price of \$81.75 (US) per pound (the UxC spot price as of September 30, 2024), a long-term price indicator of \$81.00 (US) per pound (the UxC long-term indicator on September 30, 2024) and an exchange rate of \$1.00 (US) for \$1.35 (Cdn).
- Uranium average unit cost of sales (including D&A) is based on the expected unit cost of sales for produced material and the market purchases and committed purchases made to date and the planned volume remaining noted in the outlook at an anticipated average purchase price of about \$95 (Cdn) per pound and includes care and maintenance costs of between \$50 million and \$60 million. We expect overall unit cost of sales could vary if there are changes in production and market or committed purchase volumes or the mix of supply sources used to meet our contract deliveries, uranium spot prices, and/or care and maintenance costs in 2024.
- Direct administration costs do not include stock-based compensation expenses. See page 14 for more information.
- The adjusted EBITDA outlook for Westinghouse is based on the assumptions listed later in this section.
- Westinghouse and JV Inkai are accounted for using the equity method for our share. Under equity accounting, Westinghouse and JV Inkai capital expenditures are not presented within our consolidated financial statements and are therefore not included in our outlook for capital expenditures.

For more information on how changes in the exchange rate or uranium prices can impact our outlook see Revenue, adjusted net earnings, and cash flow sensitivity analysis below, and Foreign exchange on page 16.

In 2024 we expect our share of adjusted EBITDA from our equity investment in Westinghouse to be between \$460 million and \$530 million (previously \$445 million to \$510 million), higher due to the strength of the US dollar and updated exchange rate assumption. Over the next five years, we expect its adjusted EBITDA will grow at a compound annual growth rate of 6% to 10%.

CAMECO SHARE (49%)	US\$	CDN \$
Net earnings (loss)	(130-180)	(175-240)
Depreciation and amortization	260-295	350-400
Finance income	(1-2)	(2-3)
Finance costs	143-160	185-220
Income tax expense (recovery)	(30-40)	(40-55)
EBITDA (non-IFRS, see page 31)	245-295	330-400
Inventory purchase accounting	50-55	70-75
Acquisition-related transition costs	20-25	30-35
Other expenses	40-50	55-65
Adjusted EBITDA (non-IFRS, see page 31)	340-390	460-530

Note: the ranges for 2024 outlook for EBITDA and adjusted EBITDA are not determined using the high and low estimates of the ranges provided for each of the

While our outlook for Westinghouse remains unchanged in US dollars, the Canadian dollar outlook has been adjusted to reflect the weakening of the Canadian dollar. We have updated our exchange rate assumption from \$1.00 (US) for \$1.30 (Cdn) to \$1.00 (US) for \$1.35 (Cdn) to reflect the average exchange rate to date in 2024.

The outlook for adjusted EBITDA for 2024 and its growth rate over the next five years are based on the following assumptions:

- An exchange rate of \$1.00 (US) for \$1.35 (Cdn)
- A compound annual growth rate in revenue from its core business of 4% to 6%, which is slightly higher than the anticipated average growth rate of the nuclear industry based on the World Nuclear Association's Reference Case. In addition to orders for PWR reactor fuel and services, this includes orders for VVER and BWR fuel and services. The outlook assumes that work is fulfilled on the timelines and scope expected based on current orders received, and additional work is undertaken based on past trends. The expected margins on this work are aligned with the historic margins of 16% to 19%, with variability expected to come from product mix compared to previous years.

- Growth from new AP1000 reactor projects is based on agreements that have been signed and announcements where the AP1000 technology has been selected, including Poland, Bulgaria and Ukraine. It is assumed that work on announced agreements and announced selections to be done by Westinghouse would proceed on the timelines and revenue pattern noted under the New Build Framework in our 2023 annual MD&A. The growth only assumes Westinghouse undertakes the engineering and procurement work required prior to a new reactor project breaking ground, which is a small component of the overall potential. A delay in project timelines or cancellation of announced projects would result in a growth rate near or below the bottom of the range.
- Estimates and assumptions, including development timelines for both announced and potential reactor builds are subject to
  government and regulatory approval, as well as risks related to the current macro-economic environment, and may differ
  significantly from those assumed.
- It is also expected that investments in new technologies, including eVinci™ microreactor and AP300™ small modular reactor, will be made in accordance with the current business plan and are expected to contribute to adjusted EBITDA largely outside the five-year time frame.

#### Caution about forward-looking information relating to our future earnings and adjusted EBITDA form Westinghouse

This discussion of our expectations for Westinghouse's future earnings and adjusted EBITDA and our share thereof is forward-looking information that is based upon the assumptions and subject to the material risks discussed under the headings *Caution about forward-looking information* beginning on page 2. Actual results and events may be significantly different from what we currently expect.

## REVENUE, ADJUSTED NET EARNINGS, AND CASH FLOW SENSITIVITY ANALYSIS

We have sensitivity to the uranium price through both our sales and purchase commitments. However, at the current price levels many of the market-related sales contracts we have delivered into or are delivering into this year are subject to ceiling prices and therefore are generally less sensitive than our purchase commitments.

As a result, if the uranium spot price increased by \$5 (US) per pound, we expect revenue would increase by \$1 million, while ANE would decrease by \$4 million and cash flow would decrease by \$19 million. From a cash flow perspective, the sensitivity does not adequately capture the impact of JV Inkai purchases, which straddle two fiscal reporting periods due to when dividends are declared and paid by JV Inkai. The cash flow sensitivity includes the cash outflow for the remaining 2.3 million pounds of uranium assumed to be purchased from JV Inkai in 2024 at a 5% discount to the spot price but does not account for an associated increase in the cash dividend expected, which will be tied to our agreed to 2024 production purchase entitlement and is expected to be received in 2025. JV Inkai distributes excess cash as dividends to its owners, net of working capital requirements. In the case of a \$5 (US) per pound increase in uranium prices, the JV Inkai purchases are responsible for about \$15 million of the noted expected decrease in cash flow and we expect the impact of these purchases on the 2024 cash flow will be partially offset by dividends once declared and paid in 2025.

If the uranium spot price decreased by \$5 (US) per pound, we expect revenue to decrease by \$3 million, ANE to increase by \$2 million, and cash flow to increase by \$17 million. From a cash flow perspective, the impact of the noted decrease in uranium price on the assumed purchase of uranium from JV Inkai is expected to have the opposite impact from that described above for the noted uranium price increase.

In the case of a \$5 (US) increase or decrease in the uranium spot price, the sensitivity for ANE compared to the sensitivity for cash flow is less due to the impact on our net earnings from the inclusion of our share of earnings from our equity-accounted investment in JV Inkai in the reporting period, the rate of inventory turnover, and income taxes.

The following assumptions were used to prepare the revenue, ANE and cash flow sensitivity analysis above:

- 3 million pounds of purchases are sourced from the market, including those pounds purchased to date.
- Total JV Inkai purchases for the year of 3.5 million pounds, of which 2.3 million pounds remain for 2024.
- For market-related contracts not yet priced and for delivery in 2024, subject to any floors or ceilings, we used a uranium spot price of \$81.75 (US) per pound (the UxC spot price as of September 30, 2024), a long-term price indicator of \$81.00 (US) per pound (the UxC long-term indicator on September 30, 2024) and an exchange rate of \$1.00 (US) for \$1.35 (Cdn).

To the extent that our market purchases or Inkai purchases vary, the sensitivity of our ANE and cash flow to changes in the spot and long-term prices may be impacted. In the case of decreased market or Inkai purchases, our sensitivity would be reduced. In the case of increased market or Inkai purchases, our sensitivity would be greater.

A one cent increase or decrease in the value of the Canadian dollar compared to the US dollar would respectively increase or decrease expected revenue by \$8 million, ANE by \$6 million and cash flow by \$3 million.

#### PRICE SENSITIVITY ANALYSIS: URANIUM SEGMENT

As discussed under Long-term contracting on page 25 of our 2023 annual MD&A, our average realized price is based on pricing terms established in our portfolio of long-term contracts, which includes a mix of base-escalated and market-related contracts that are layered in over time. Each confidential contract is bilaterally negotiated with the customer, and delivery generally does not begin until two years or more after signing.

- Base-escalated contracts will reflect market conditions and pricing at the time each contract was finalized, with escalation factors applied based on when the material is delivered.
- Market-related contracts reference a pricing mechanism that may be based on the spot price and/or the long-term price, and that price is generally set a month or more prior to delivery, subject to specific terms unique to each contract such as floors and ceilings set relative to market pricing at time of negotiation and typically escalated to time of delivery.

As a result of these contracting dynamics, changes to our average realized price will generally lag changes in market prices in both rising and falling price conditions. The magnitude and direction of the deviation can vary based on the degree of market price volatility between the time the contract price is set, and the time the product is delivered.

To help understand how the pricing under our current portfolio of commitments is expected to react at various spot prices at September 30, 2024, we have constructed the table that follows.

The table is based on the volumes and pricing terms under the long-term commitments in our contract portfolio that have been finalized as at September 30, 2024. The table does not include volumes and pricing terms in contracts under negotiation or those that have been accepted but are still subject to contract finalization. Based on the terms and volumes under contracts that have been finalized, the table is designed to indicate how our average realized price would react under various spot price assumptions at a point in time. In other words, the prices shown in the table would only be realized if the contract portfolio remained exactly as it was on September 30, 2024, using the following assumptions:

- The uranium price remains fixed at a given spot level for each annual period shown.
- Deliveries based on commitments under finalized contracts include best estimates of the expected deliveries and flexibility under contract terms.
- To reflect escalation mechanisms contained in existing contracts the long-term US inflation rate target of 2% is used, for modeling purposes only.

It is important to note that the table is not a forecast of prices we expect to receive. The prices we actually realize will be different from the prices shown in the table. We intend to update this table each quarter in our MD&A to reflect deliveries made and changes to our contract portfolio. As a result, we expect the table to change from quarter to quarter.

#### Expected realized uranium price sensitivity under various spot price assumptions at September 30, 2024

(rounded to the nearest \$1.00)

SPOT PRICES							
(\$US/lb U <sub>3</sub> O <sub>8</sub> )	\$20	\$40	\$60	\$80	\$100	\$120	\$140
2024	55	56	57	57	57	57	57
2025	40	45	55	61	64	64	65
2026	42	44	56	66	68	69	70
2027	43	46	57	69	73	74	76
2028	47	49	59	70	75	77	78

As of September 30, 2024, we had commitments requiring delivery of an average of about 29 million pounds per year from 2024 through 2028, with commitment levels in 2024 and 2025 being higher than the average, and in 2026 through 2028, lower than the average. As the market continues to improve, we expect to continue layering in volumes that capture greater future upside using market-related pricing mechanisms.

# Liquidity and capital resources

Our financial objective is to ensure we have the cash and debt capacity to fund our operating activities, investments and other financial obligations in order to execute our strategy and to allow us to self-manage risk. We have a number of alternatives to fund future capital requirements, including using our operating cash flow, drawing on our existing credit facilities, entering new credit facilities, and raising additional capital through debt or equity financings. We consider our financing options and the tools we have available so we can take advantage of favourable market conditions when they arise. To help provide this flexibility, we plan to file a new base shelf prospectus in the fourth quarter as our base shelf prospectus expired in October 2024. We may also consider other financial tools to provide added flexibility.

As of September 30, 2024, we had cash and cash equivalents of \$197 million, while our total debt amounted to approximately \$1.3 billion. We also have a \$1.0 billion undrawn revolving credit facility. We expect our cash balances and operating cash flows to meet our capital requirements during 2024.

Our cash balances and investments are held in government securities or with banks that are party to our lending facilities. We have a risk management policy that we follow to manage our exposure to banking counterparties, which limits amount and tenor of cash or investments based on counterparty credit rating. Our investment decisions prioritize security and liquidity and consider concentration amongst our banking partners. The majority of our cash balances are with Schedule I Canadian banks.

During the quarter, we made a partial prepayment of \$100 million (US) on our floating-rate term loan. We plan to continue to prioritize repayment of the remaining \$200 million (US) outstanding in floating-rate term loan debt used to finance the acquisition of Westinghouse while balancing our liquidity and cash position.

We have large, creditworthy customers that continue to need our nuclear fuel products and services even during weak economic conditions, and we expect the contract portfolio we have built will continue to provide a solid revenue stream. In our uranium segment, from 2024 through 2028, we have commitments to deliver an average of about 29 million pounds per year, with commitment levels in 2024 and 2025 higher than the average and in 2026 through 2028 lower than the average.

With the Supreme Court's dismissal of CRA's application for leave, the tax dispute for the 2003 through 2006 tax years is fully and finally resolved in our favour. Furthermore, we are confident the courts would reject any attempt by CRA to utilize the same position and arguments for tax years 2007 through 2014, or its alternate reassessing position for tax years 2014 through 2017 and believe CRA should return the \$555 million in cash and letters of credit we have been required to pay or otherwise secure. However, timing of any further payments is uncertain. See *Transfer pricing dispute* starting on page 15 for more information.

#### **CASH FROM/USED IN OPERATIONS**

Cash provided by operations was \$133 million lower this quarter than in the third quarter of 2023 due to an increase in working capital requirements which required \$99 million more in 2024 than in 2023. Cash from operations in the quarter compared to the prior year also reflects higher interest received in 2023 due to higher cash and investment balances being held in the third quarter of 2023 in anticipation of closing the Westinghouse acquisition.

Cash provided by operations was \$111 million lower in the first nine months of 2024 compared to the same period in 2023 due mainly to higher working capital requirements, which required \$121 million more in 2024 than in 2023. In addition, in 2023 we received an \$86 million cash refund from CRA. These comparative decreases in 2024 were partially offset by a higher dividend payment from JV Inkai in 2024.

#### **FINANCING ACTIVITIES**

We use debt to provide additional liquidity. We have sufficient borrowing capacity with unsecured lines of credit of approximately about \$2.7 billion at September 30, 2024, unchanged from June 30, 2024. At September 30, 2024, we had approximately \$1.5 billion outstanding in financial assurances, which was unchanged from June 30, 2024.

We have extended the maturity date of our \$1.0 billion unsecured revolving credit facility from October 1, 2027 to October 1, 2028. The facility allows us to request increases above \$1.0 billion, in increments of no less than \$50 million, up to a total of \$1.25 billion. At September 30, 2024, we had no short-term debt outstanding on our \$1.0 billion unsecured revolving credit facility, unchanged from December 31, 2023.

Additionally, after making partial prepayments of \$400 million (US) in 2024, \$200 million (US) remains outstanding on the term loan debt incurred in connection with the execution of the Westinghouse acquisition agreement. The remaining principal of \$200 million (US) matures in November 2025.

#### Long-term contractual obligations

Since December 31, 2023, we have repaid the full \$300 million (US) of term loan debt that was set to mature in November 2026 and have made a partial repayment in the amount of \$100 million (US) on the term loan debt that is set to mature in November 2025. There have been no other material changes to our long-term contractual obligations. Please see our 2023 annual MD&A for more information.

#### **Debt covenants**

As at September 30, 2024, we complied with all covenants in our credit agreements, including the financial covenants. The financial covenants place restrictions on total debt, including guarantees and other financial assurances. We do not expect our operating and investment activities for the remainder of 2024 to be constrained by these covenants.

#### SHARES AND STOCK OPTIONS OUTSTANDING

At November 5, 2024, we had:

- 435,188,572 common shares and one Class B share outstanding
- 383,469 stock options outstanding, with exercise prices ranging from \$11.32 to \$15.27

#### DIVIDEND

To recognize the return to our tier-one production rate, and in line with the principles of our capital allocation framework, we have recommended, to our board of directors, a dividend growth plan for consideration. Based on our plan, we expect an annual increase of at least \$0.04 per common share over the fiscal periods 2024 through 2026, to achieve a doubling of the 2023 dividend from \$0.12 per common share, to \$0.24 per common share. In 2022, the board increased the dividend by 50% to reflect the expected improvement in our financial performance as we began the transition to our tier-one run rate.

Our board of directors declared a 2024 annual dividend of \$0.16 per common share, payable on December 13, 2024, to shareholders of record on November 27, 2024. The decision to declare an annual dividend is reviewed regularly by our board in the context of our cash flow, financial position, strategy and other relevant factors, including appropriate alignment with the cyclical nature of our earnings.

#### **OFF-BALANCE SHEET ARRANGEMENTS**

We had three kinds of off-balance sheet arrangements at September 30, 2024:

- purchase commitments
- financial assurances
- · other arrangements

## **Purchase commitments**

There have been no material changes to our purchase commitments since December 31, 2023. Please see our annual MD&A for more information.

#### Financial assurances

At September 30, 2024, our financial assurances totaled \$1.5 billion, unchanged from June 30, 2024.

## Other arrangements

We have arranged for standby product loan facilities with various counterparties. The arrangements allow us to borrow up to 1.8 million kgU of UF<sub>6</sub> conversion services and 6.4 million pounds of U<sub>3</sub>O<sub>8</sub> over the period 2020 to 2027 with repayment in kind up to December 31, 2027. Under the loan facilities, standby fees of up to 1.5% are payable based on the market value of the facilities and interest is payable on the market value of any amounts drawn at rates ranging from 0.5% to 3.0%. At September 30, 2024, we have 1.6 million kgU of UF<sub>6</sub> conversion services and 2.5 million pounds of U<sub>3</sub>O<sub>8</sub> drawn on the loans.

#### **BALANCE SHEET**

(\$ MILLIONS)	SEP 30, 2024	DEC 31, 2023	CHANGE
Cash and cash equivalents	197	567	(65)%
Total debt	1,264	1,784	(29)%
Inventory	855	692	24%

Total cash and cash equivalents at September 30, 2024, were \$197 million, or 65% lower than at December 31, 2023, due mainly to \$400 million (US) in repayments on the floating-rate term loan during the year, partially offset by the receipt of \$129 million (US) of dividend payments from JV Inkai. Net debt at September 30, 2024, was \$1.1 billion.

Total product inventories are \$855 million compared to \$692 million at the end of 2023. Inventories increased due to sales being lower than production and purchases in the first nine months of the year. The average cost for uranium has increased to \$50.96 per pound compared to \$49.62 per pound at December 31, 2023. As of September 30, 2024, we held an inventory of 12.9 million pounds of U<sub>3</sub>O<sub>8</sub> equivalent (excluding broken ore) (December 31, 2023 - 10.3 million pounds). Inventory varies from quarter to quarter depending on the timing of production, purchases and sales deliveries in the year.

## Financial results by segment

#### Uranium

			EEE MONTHS PTEMBER 30	NINE MONTHS ENDED SEPTEMBER 30			
HIGHLIGHTS		2024	2023	CHANGE	2024	2023	CHANGE
Production volume (million lbs)		4.3	3.0	43%	17.3	11.9	45%
Sales volume (million lbs)		7.3	7.0	4%	20.8	22.2	(6)%
Average spot price	(\$US/lb)	81.58	62.63	30%	87.93	55.95	57%
Average long-term price	(\$US/lb)	81.00	59.13	37%	78.11	55.60	40%
Average realized price							
	(\$US/lb)	60.18	52.57	14%	58.28	48.62	20%
	(\$Cdn/lb)	82.33	70.30	17%	78.97	65.40	21%
Average unit cost of sales (including D&A)	(\$Cdn/lb)	61.18	50.36	21%	56.53	49.68	14%
Revenue		600	489	23%	1,642	1,452	13%
Gross profit		154	139	11%	467	349	34%
Gross profit (%)		26	28	(7)%	28	24	17%
Earnings before income taxes		171	218	(22)%	615	474	30%
Adjusted EBITDA (\$ millions) (non-IFRS, see p	page 31)	240	224	7%	790	601	31%

#### THIRD QUARTER

Production during the quarter was 4.3 million pounds, 43% higher than the third quarter of 2023. See *Uranium 2024 Q3 updates* starting on page 29 for more information.

Uranium revenues this quarter were up 23% compared to 2023 due to a 4% increase in sales volumes and an increase of 17% in the Canadian dollar average realized price, which was a result of the impact of the increase in the average US dollar spot price on market-related contracts. For more information on the impact of spot price changes on average realized price, see *Price sensitivity analysis: uranium segment* on page 21.

Total cost of sales (including D&A) increased by 27% (\$446 million compared to \$352 million in 2023) due to an increase of 21% in the average unit cost of sales and a 4% increase in sales volume. Unit cost of sales was higher in 2024 due to the higher cost of purchased material in 2024 compared to the same period in 2023.

The net effect was a \$15 million increase in gross profit for the quarter.

Equity earnings from investee, JV Inkai, were \$26 million in the third quarter compared to \$35 million in the same period last year.

#### **FIRST NINE MONTHS**

Production volumes for the first nine months of the year were 45% higher than in the previous year. See Uranium 2024 Q3 updates starting on page 29 for more information.

Uranium revenues increased 13% compared to the first nine months of 2023 despite a 6% decrease in sales volumes, due to an increase of 21% in the Canadian dollar average realized price, which was a result of the impact of the increase in the average US dollar spot price on market-related contracts. For more information on the impact of spot price changes on average realized price, see Price sensitivity analysis: uranium segment on page 21.

Total cost of sales (including D&A) increased by 6% (\$1,175 million compared to \$1,106 million in 2023) primarily as a result of a 14% increase in the average unit cost of sales partially offset by a 6% decrease in sales volume compared to the same period last year. Unit cost of sales was higher in 2024 due to the higher cost of purchased material in 2024 compared to the same period in 2023.

The net effect was a \$118 million increase in gross profit for the first nine months.

Equity earnings from investee, JV Inkai, were \$151 million in the first nine months of 2024 compared to \$100 million in the same period last year.

The table below shows the costs of produced and purchased uranium incurred in the reporting periods (which are non-IFRS measures, see the paragraphs below the table). These costs do not include care and maintenance costs, selling costs such as royalties, transportation and commissions, nor do they reflect the impact of opening inventories on our reported cost of sales.

		EE MONTHS PTEMBER 30		NINE MONTHS ENDED SEPTEMBER 30		
(\$CDN/LB)	2024	2023	CHANGE	2024	2023	CHANGE
Produced						
Cash cost	29.21	32.37	(10)%	20.90	25.60	(18)%
Non-cash cost	10.40	12.24	(15)%	9.66	11.92	(19)%
Total production cost <sup>1</sup>	39.61	44.61	(11)%	30.56	37.52	(19)%
Quantity produced (million lbs) <sup>1</sup>	4.3	3.0	43%	17.3	11.9	45%
Purchased						
Cash cost	109.59	79.14	38%	100.13	69.88	43%
Quantity purchased (million lbs) <sup>1</sup>	1.8	0.8	>100%	6.2	5.0	24%
Totals						
Produced and purchased costs	60.26	51.88	16%	48.91	47.09	4%
Quantities produced and purchased (million lbs)	6.1	3.8	61%	23.5	16.9	39%

<sup>1</sup> Due to equity accounting, our share of production from JV Inkai is shown as a purchase at the time of delivery. These purchases will fluctuate during the quarters and timing of purchases will not match production. There were no deliveries during the quarter. In the first nine months of 2024, we purchased 1.2 million pounds at a purchase price per pound of \$128.42 (\$95.63 (US)).

The average cash cost of production was 10% lower for the quarter compared to the same period in 2023. For the first nine months, the average cash cost of production was 18% lower than in the same period in 2023.

In 2024, we expect the average unit cost of production at McArthur River/Key Lake to continue to be higher than the average unit life of mine operating costs reflected in our most recent annual information form as we complete the ramp up of production and continue work to realize the benefits from the operational improvements that have been made. The estimated average unit life of mine operating costs reflected in our most recent annual information form are \$16.70 per pound at McArthur River/Key Lake and \$20.58 per pound at Cigar Lake.

Our purchases in the third quarter of 2024 totaled about \$197 million, representing an average cost of \$109.59 per pound, about \$70.00 per pound higher than our total unit production cost for the quarter. Although purchased pounds are transacted in US dollars, we account for the purchases in Canadian dollars. In the third quarter, the average cash cost of purchased material was \$109.59 (Cdn) per pound, or \$80.08 (US) per pound, compared to \$79.14 (Cdn) per pound, or \$59.26 (US) per pound in the third quarter of 2023. As a result, the average cash cost per pound of purchased material in Canadian dollar terms increased by 38% this quarter compared to the same period last year.

For the first nine months of the year, purchases totaled about \$621 million, representing an average cost of \$100.13 per pound, about \$70.00 per pound higher than our total unit production cost for the year. The average cash cost of purchased material for the nine-month period was \$100.13 (Cdn), or \$73.87 (US) per pound, compared to \$69.88 (Cdn), or \$51.58 (US) per pound in the same period in 2023. As a result, the average cash cost per pound of purchased material in Canadian dollar terms increased by 43% for the nine months compared to the same period last year.

We equity account for our share of JV Inkai. As a result, we record our share of its production as a purchase, which under Kazakhstan's pricing regulations, requires that we purchase the material at a price equal to the uranium spot price, less a 5% discount. Our share of the economic benefit is reflected in the line item on our statement of earnings called, "share of earnings from equity-accounted investee" and is based on the difference between our purchase price and JV Inkai's lower production cost (estimated average unit life of mine operating cash cost of \$12.42 per pound, prior to the implementation of the amended MET provisions). If there is a significant disruption to JV Inkai's operations for any reason, it may not achieve its production plans, there may be a delay in production, and it may experience increased costs to produce uranium.

#### JV Inkai contribution to uranium segment

In the third quarter, included in net earnings attributable to equity holders for the uranium segment is \$26 million of equity earnings and included in EBITDA is \$31 million of EBITDA from JV Inkai, compared to \$35 million and \$42 million respectively in the same period last year.

For the first nine months of the year, \$151 million is included in net earnings attributable to equity holders and \$190 million is included in EBITDA from JV Inkai, compared to \$100 million and \$122 million respectively in the same period last year.

The increase in JV Inkai's equity earnings and EBITDA was largely driven by the higher uranium prices in the first quarter and nine months of 2024 compared to the same periods in 2023, partially offset by increased costs. In April, we received a cash dividend of \$129 million (US), net of withholdings, based on JV Inkai's 2023 financial performance. From a cash flow perspective, we expect to realize the benefit from JV Inkai's 2024 financial performance in 2025, once the dividend for 2024 is declared and paid.

The following table reconciles our share of earnings from JV Inkai to EBITDA:

	THREE MONTHS NINE MONTHS ENDED SEPTEMBER 30 ENDED SEPTEMBER 30					
(\$ MILLIONS)	2024	2023	CHANGE	2024	2023	CHANGE
Share of earnings from equity-accounted investee	26	35	(26)%	151	100	51%
Depreciation and amortization	2	2	-	12	6	100%
Income tax expense	3	5	(40)%	27	16	69%
EBITDA (non-IFRS, see page 31) attributable to JV Inkai	31	42	(26)%	190	122	56%

#### **Fuel services**

(includes results for UF<sub>6</sub>, UO<sub>2</sub>, UO<sub>3</sub> and fuel fabrication)

			REE MONTHS PTEMBER 30		NINE MONTHS ENDED SEPTEMBER 30		
HIGHLIGHTS	•	2024	2023	CHANGE	2024	2023	CHANGE
Production volume (million kgU)		3.2	2.0	60%	9.9	9.6	3%
Sales volume (million kgU)		3.5	2.1	67%	7.9	7.8	1%
Average realized price	(\$Cdn/kgU)	34.54	39.87	(13)%	39.17	37.44	5%
Average unit cost of sales (including D&A)	(\$Cdn/kgU)	29.45	33.00	(11)%	30.51	26.59	15%
Revenue		120	86	40%	311	291	7%
Earnings before income taxes		17	28	(39)%	71	97	(27)%
Adjusted EBITDA (\$ millions) (non-IFRS, see	page 31)	28	36	(22)%	96	121	(21)%
Adjusted EBITDA margin (%) (non-IFRS, see	page 31)	23	42	(45)%	31	42	(26)%

#### THIRD QUARTER

Total revenue for the third quarter of 2024 increased by 40% from \$86 million in the same period last year to \$120 million. This was due primarily to a 67% increase in sales volume partially offset by a 13% decrease in realized price. Average realized price decreased mainly due to the mix of products sold.

The total cost of products and services sold (including D&A) increased 45% (\$103 million compared to \$71 million in 2023) due to a 67% increase in sales volume, which was partially offset by a decrease of 11% in the average unit cost of sales. Unit cost of sales decreased mainly as a result of the mix of products sold.

The net effect was an \$11 million decrease in net earnings.

#### **FIRST NINE MONTHS**

In the first nine months of the year, total revenue increased 7% to \$311 million from \$291 million for the same period last year due to a 5% increase in average realized price and a 1% increase in sales volumes. The increase in average realized price was mainly the result of increased prices due to constructive market conditions.

The total cost of products and services sold (including D&A) increased 17% (\$242 million compared to \$207 million in 2023) due to a 15% increase in the average unit cost of sales and a 1% increase in sales volume. Average unit cost of sales was higher as a result of increased input costs as well as the mix of products sold.

The net effect was a \$26 million decrease in net earnings.

## Westinghouse

#### **OUR EARNINGS FROM WESTINGHOUSE**

On November 7, 2023, we announced the closing of the acquisition of Westinghouse in a strategic partnership with Brookfield. Cameco now owns a 49% interest and Brookfield owns the remaining 51%. Under the equity method of accounting, beginning on November 7, 2023, we have included our share of Westinghouse's earnings in our financial results.

		EEE MONTHS PTEMBER 30		NINE MONTHS ENDED SEPTEMBER 30		
(\$ MILLIONS)	2024	2023 <sup>1</sup>	CHANGE	2024	2023 <sup>1</sup>	CHANGE
Net loss	(57)	-	-	(227)	-	-
Depreciation and amortization	93	-	-	267	-	-
Finance income	-	-	-	(3)	-	-
Finance costs	54	-	-	172	-	-
Income tax recovery	(2)	=	-	(50)	-	-
EBITDA <sup>2</sup>	88	-	-	159	-	-
Inventory purchase accounting	-	-	-	66	-	=
Acquisition-related transition costs	7	-	-	32	-	-
Other expenses	27	-	-	63	-	-
Adjusted EBITDA <sup>2</sup>	122	-	-	320	-	-
Capital expenditures	33	-	-	98	-	-
Adjusted free cash flow <sup>2</sup>	89	-	-	222	-	=
Revenue	726	-	-	2,052	-	=
Adjusted EBITDA margin <sup>2</sup>	17%	-	-	16%	-	-

<sup>1 2023</sup> results are presented for comparative purposes only. Cameco did not acquire its interest in Westinghouse until November 7, 2023.

While Westinghouse reported a net loss of \$57 million (our share), for the third quarter compared to \$47 million (our share) in the second quarter, adjusted EBITDA was \$122 million, compared to \$121 million in the second quarter. Westinghouse's results were and will continue to be impacted by amortization of the intangible assets that arose as a result of the fair values assigned to Westinghouse's net assets at the time of acquisition.

Year to date the impact of purchase accounting, which required the revaluation of its inventories based on market prices at time of acquisition and the expensing of some other non-operating acquisition-related transition costs have resulted in a net loss of \$227 million. The impact of these items was largely isolated to the first half of 2024 and are expected to have little impact in future years.

We use adjusted EBITDA as a performance measure as the impact of the revaluation of Westinghouse's inventory and assets and the non-operating acquisition-related transition costs do not reflect the underlying performance for the reporting period. We believe Westinghouse remains on track to achieve its 2024 outlook.

We do not believe Westinghouse's quarterly results are necessarily a good indication of annual results due to variability in timing of customer requirements and delivery and outage schedules. The first quarter is typically weaker, with stronger expected performance in the second half of the year, and higher expected cash flows in the fourth quarter.

# **Our operations**

## **Uranium – production overview**

We produced 4.3 million pounds of  $U_3O_8$  (our share) in the third quarter and 17.3 million pounds production (our share) in the first nine months of 2024, compared to 3.0 million pounds and 11.9 million pounds in the same periods of 2023. In 2023, the Key Lake mill had not yet achieved an 18 million pound per year run rate, and at Cigar Lake, productivity was impacted by a transition to a new mining area.

We continue to evaluate the optimal mix of production, inventory and purchases in order to retain flexibility and deliver long-term value.

<sup>&</sup>lt;sup>2</sup> Non-IFRS measures, see page 31.

#### **URANIUM PRODUCTION**

		EE MONTHS PTEMBER 30	NINE MONTHS ENDED SEPTEMBER 30				
OUR SHARE (MILLION LBS)	2024	2023	CHANGE	2024	2023	CHANGE	2024 PLAN
Cigar Lake	1.5	1.4	7%	6.7	5.6	20%	up to 9.8
McArthur River/Key Lake	2.8	1.6	75%	10.6	6.3	68%	up to 13.3 <sup>1</sup>
Total	4.3	3.0	43%	17.3	11.9	45%	up to 23.1

Our outlook for production from McArthur River/Key Lake has changed. We now expect to produce 19 million pounds (100% basis) in 2024 (previously 18 million pounds). See Uranium 2024 Q3 for more information.

Inflation, the availability of personnel with the necessary skills and experience, aging infrastructure, and the impact of supply chain challenges on the availability of materials and reagents carry with them the risk that we do not achieve our production plans and/or, experience production delays and increased costs.

The annual maintenance shutdowns at Cigar Lake and at McArthur River and Key Lake were completed during the third quarter of 2024.

## **Uranium 2024 Q3 updates**

#### **PRODUCTION UPDATE**

## McArthur River/Key Lake

In the third guarter of 2024, total packaged production from McArthur River and Key Lake was 4.0 million pounds (2.8 million pounds our share) compared to 2.3 million pounds (1.6 million pounds our share) in the third quarter of 2023. Our share of production was higher in the third quarter of 2024 compared to 2023 with the mill having achieved its planned production run rate. Our share of production in the first nine months of 2024 was 10.6 million pounds compared to 6.3 million pounds in 2023 for the same reason.

We now expect production of up to 19 million pounds (13.3 million pounds our share) in 2024. The increase in production is attributed to improved performance at the Key Lake mill, which is benefiting from the implementation of a number of automation, digitization and optimization projects that were undertaken during the period the operation was in care and maintenance, and our ongoing focus on operational efficiency.

#### Cigar Lake

Total packaged production from Cigar Lake was 2.7 million pounds (1.5 million pounds our share) in the third quarter of 2024 compared to 2.6 million pounds (1.4 million pounds our share) in the third quarter of 2023. Our share of production in the first nine months of 2024 was 6.7 million pounds compared to 5.6 million pounds in the same period in 2023 due to lower production while transitioning to a new mining area in 2023.

We continue to expect production of up to 18 million pounds (9.8 million pounds our share) in 2024.

#### Inkai

Production on a 100% basis was 2.0 million pounds for the quarter, and 5.5 million pounds for the first nine months of this year, compared to 2.0 million pounds and 6.3 million pounds in the same periods last year. The lower production for the first nine months of the year is attributed to differences in the annual mine plan, a shift in the acidification schedule for new wellfields and unstable acid supply throughout the year.

Due to equity accounting, our share of production is shown as a purchase at a 5% discount to the spot price and included in inventory at this value at the time of delivery. Our share of the profits earned by JV Inkai on the sale of its production to the JV partners is included in "share of earnings from equity-accounted investee" on our consolidated statement of earnings. Excess cash, net of working capital requirements, is distributed to the partners as dividends once declared.

JV Inkai continues to experience procurement and supply chain issues, most notably, related to the stability of sulfuric acid deliveries. It is evident that JV Inkai will not be able to achieve its target production for 2024 of 8.3 million pounds of U<sub>3</sub>O<sub>8</sub> (100% basis), as it was contingent upon receipt of sufficient volumes of sulfuric acid in accordance with a specific schedule. JV Inkai now estimates the maximum annual expected production to be approximately 7.7 million pounds. Our allocation of the planned production from JV Inkai remains under discussion.

In addition to the issue of availability of sulfuric acid, achievement of JV Inkai's 2024 production target requires it to successfully manage several other ongoing risks, including other procurement and supply chain issues, transportation challenges, construction delays and inflationary pressures on its production costs.

The geopolitical situation continues to increase transportation risks in the region. We continue to work closely with JV Inkai and our joint venture partner, Kazatomprom, to receive our share of production via the Trans-Caspian International Transport Route, which does not rely on Russian rail lines or ports. We could experience further delays to our expected Inkai deliveries this year if transportation using this shipping route takes longer than anticipated. The first shipment containing approximately 2.3 million pounds of our share of Inkai's 2024 production has arrived at the Canadian port and is expected to arrive at the Blind River refinery before the end of 2024. The volume and timing for the shipment of our remaining share of 2024 production is uncertain.

To mitigate the risk of production shortfalls or transportation delays, we have inventory, long-term purchase agreements and loan arrangements in place we can draw on.

Depending on cost inflation impacts, actual production volumes and when we receive shipments of our share of Inkai's 2024 production, our share of earnings from this equity-accounted investee and the timing of the receipt of our share of dividends from the joint venture may be impacted.

On July 10, our JV partner, Kazatomprom, issued a news release indicating that at the end of June, the government of the Republic of Kazakhstan introduced amendments to the country's Tax Code, including significant increases to the MET rate paid by mining entities on uranium production, beginning in 2025. If it remains as currently formulated, depending on the assumptions used for uranium price, production profile, and exchange rate, the production costs for JV Inkai including MET, could be similar to northern our Saskatchewan operations, calculated including royalties.

An updated NI 43-101 technical report for the Inkai mine is in the process of being finalized and is expected to be filed under Cameco's profile on SEDAR+ within 45 days of this release. Changes to the mineral reserves, production profile, costs, sensitivities, environmental and regulatory matters, and other scientific and technical information will be updated in the relevant sections of the technical report. Once filed, the new technical report will supersede and replace the current technical report titled "Inkai Operation, South Kazakhstan Oblast, Republic of Kazakhstan" dated January 25, 2018, with an effective date of January 1, 2018, which is available on SEDAR+ (www.sedarplus.com), on EDGAR (www.sec.gov), and on Cameco's website (www.cameco.com/media/media-library).

#### **TIER-TWO CURTAILED OPERATIONS**

## **US ISR Operations**

As a result of our 2016 curtailment decision, commercial production has ceased. As production is suspended, we expect ongoing cash and non-cash care and maintenance costs to range between \$12.5 million (US) and \$14.5 million (US) for 2024.

#### **Rabbit Lake**

Rabbit Lake remains in a safe state of care and maintenance following the suspension of production in 2016. We continue to evaluate opportunities to minimize care and maintenance costs while maintaining critical infrastructure and processes. We expect care and maintenance costs to range between \$29 million and \$33 million for 2024.

## Fuel services 2024 Q3 updates

# PORT HOPE CONVERSION SERVICES CAMECO FUEL MANUFACTURING INC. (CFM)

## **Production update**

Fuel services produced 3.2 million kgU in the third quarter of 2024, 60% higher than the third quarter last year due to eliminating the annual summer maintenance outage which is possible as a result of the commissioning of a new closed loop water system. Production in the first nine months of 2024 was 9.9 million kgU, up 3% compared to the same period last year, due to higher production in the third quarter, partially offsetting the impact of the temporary operational issues in the first half of 2024.

Our fuel services segment includes the combined production of UO2, UF6, and heavy water reactor fuel bundles. Our annual production expectation for fuel services remains between 13.5 million and 14.5 million kgU of combined fuel services products in 2024, we continue to expect the conversion component of that guidance to be between 11,000 and 11,500 tonnes of UF<sub>6</sub>.

We are continuing our work at Port Hope to achieve an ongoing production rate that will supply 12,000 tonnes per year in order to satisfy our book of long-term commitments and demand for conversion services. Inflation, the availability of personnel with the necessary skills and experience, aging infrastructure, and the impact of supply chain challenges on the availability of materials and reagents carry with them the risk that we do not achieve our production plans and/or experience production delays and increased costs.

# **Qualified persons**

The technical and scientific information discussed in this document for our material properties (McArthur River/Key Lake, Inkai and Cigar Lake) was approved by the following individuals who are qualified persons for the purposes of NI 43-101:

#### MCARTHUR RIVER/KEY LAKE

- Greg Murdock, general manager, McArthur River, Cameco
- · Daley McIntyre, general manager, Key Lake, Cameco

#### **CIGAR LAKE**

Kirk Lamont, general manager, Cigar Lake, Cameco

#### INKAI

· Sergey Ivanov, deputy general director, technical services, Cameco Kazakhstan LLP

## Non-IFRS measures

The non-IFRS measures referenced in this document are supplemental measures, which are used as indicators of our financial performance. Management believes that these non-IFRS measures provide useful supplemental information to investors, securities analysts, lenders and other interested parties in assessing our operational performance and our ability to generate cash flows to meet our cash requirements. These measures are not recognized measures under IFRS, do not have standardized meanings, and are therefore unlikely to be comparable to similarly titled measures presented by other companies. Accordingly, these measures should not be considered in isolation or as a substitute for the financial information reported under IFRS. We are not able to reconcile our forward-looking non-IFRS guidance because we cannot predict the timing and amounts of discrete items, which could significantly impact our IFRS results.

The following are the non-IFRS measures used in this document.

#### **ADJUSTED NET EARNINGS**

Adjusted net earnings is our net earnings attributable to equity holders, adjusted for non-operating or non-cash items such as gains and losses on derivatives and adjustments to reclamation provisions flowing through other operating expenses, that we believe do not reflect the underlying financial performance for the reporting period. Other items may also be adjusted from time to time. We adjust this measure for certain of the items that our equity-accounted investees make in arriving at other non-IFRS measures. Adjusted net earnings is one of the targets that we measure to form the basis for a portion of annual employee and executive compensation (see Measuring our results starting on page 36 of our 2023 annual report).

In calculating ANE we adjust for derivatives. We do not use hedge accounting under IFRS and, therefore, we are required to report gains and losses on all hedging activity, both for contracts that close in the period and those that remain outstanding at the end of the period. For the contracts that remain outstanding, we must treat them as though they were settled at the end of the reporting period (mark-to-market). However, we do not believe the gains and losses that we are required to report under IFRS appropriately reflect the intent of our hedging activities, so we make adjustments in calculating our ANE to better reflect the impact of our hedging program in the applicable reporting period. See Foreign exchange starting on page 16 for more information.

We also adjust for changes to our reclamation provisions that flow directly through earnings. Every quarter we are required to update the reclamation provisions for all operations based on new cash flow estimates, discount and inflation rates. This normally results in an adjustment to an asset retirement obligation asset in addition to the provision balance. When the assets of an operation have been written off due to an impairment, as is the case with our Rabbit Lake and US ISR operations, the adjustment is recorded directly to the statement of earnings as "other operating expense (income)". See note 10 of our interim financial statements for more information. This amount has been excluded from our ANE measure.

As a result of the change in ownership of Westinghouse when it was acquired by Cameco and Brookfield, Westinghouse's inventories at the acquisition date were revalued based on the market price at that date. As these quantities are sold, Westinghouse's cost of products and services sold reflect these market values, regardless of their historic costs. Our share of these costs is included in earnings from equity-accounted investees and recorded in cost of products and services sold in the investee information (see note 7 to the financial statements). Since this expense is non-cash, outside of the normal course of business and only occurred due to the change in ownership, we have excluded our share from our ANE measure.

Westinghouse has also expensed some non-operating acquisition-related transition costs that the acquiring parties agreed to pay for, which resulted in a reduction in the purchase price paid. Our share of these costs is included in earnings from equityaccounted investees and recorded in other expenses in the investee information (see note 7 to the financial statements). Since this expense is outside of the normal course of business and only occurred due to the change in ownership, we have excluded our share from our ANE measure.

To facilitate a better understanding of these measures, the table below reconciles adjusted net earnings with our net earnings for the third quarter and first nine months of 2024 and compares it to the same periods in 2023.

			EE MONTHS PTEMBER 30	NINE MONTHS ENDED SEPTEMBER 30	
(\$ MILLIONS)		2024	2023	2024	2023
Net earnings attributable to equity holders		7	148	36	281
Adjustments					
Adjustments on derivatives		(28)	41	19	=
Inventory purchase accounting (net of tax)		-	-	50	-
Acquisition-related transition costs (net of tax)		5	-	24	-
Adjustment to other operating expense (income)		5	(48)	(12)	(42)
Income taxes on adjustments		8	(4)	(2)	10
Adjusted net earnings (losses)	•	(3)	137	115	249

The following table shows what contributed to the change in adjusted net earnings in the third quarter and first nine months of 2024 compared to the same period in 2023.

		TUD	EE MONTUS	NIIA	IE MONTUS
			EE MONTHS PTEMBER 30	ENDED SEP	NE MONTHS
(\$ MILLIONS)			ADJUSTED		ADJUSTED
Net earnings -	2023	148	137	281	249
	s profit by segment		-		
0 0	ss profit by deducting from revenue the cost of products and services sol	d, and depreciation and an	nortization (D&A	), net of hedgin	g benefits)
Uranium	Impact from sales volume changes	6	6	(22)	(22)
	Higher realized prices (\$US)	74	74	270	270
	Foreign exchange impact on realized prices	14	14	12	12
	Higher costs	(78)	(78)	(139)	(139)
	Change – uranium	16	16	121	121
Fuel services	Impact from sales volume changes	9	9	2	2
	Higher (lower) realized prices (\$Cdn)	(19)	(19)	14	14
	Lower (higher) costs	13	13	(32)	(32)
	Change – fuel services	3	3	(16)	(16)
Other changes					
Lower administ	ration expenditures	15	15	11	11
Higher explorat	ion and research and development expenditures	(2)	(2)	(10)	(10)
Change in recla	amation provisions	(66)	(13)	(40)	(10)
Lower earnings	from equity-accounted investees	(66)	(61)	(176)	(102)
Change in gains	s or losses on derivatives	68	(1)	(23)	(4)
Change in forei	gn exchange gains or losses	(68)	(68)	-	-
Lower finance in	ncome	(30)	(30)	(75)	(75)
Higher finance	costs	(12)	(12)	(48)	(48)
Change in incor	me tax recovery or expense	3	15	13	1
Other		(2)	(2)	(2)	(2)
Net earnings (I	losses) - 2024	7	(3)	36	115

## **EBITDA**

EBITDA is defined as net earnings attributable to equity holders, adjusted for the costs related to the impact of the company's capital and tax structure including depreciation and amortization, finance income, finance costs (including accretion) and income taxes. Included in EBITDA is our share of equity-accounted investees.

#### **ADJUSTED EBITDA**

Adjusted EBITDA is defined as EBITDA, as further adjusted for the impact of certain costs or benefits incurred in the period which are either not indicative of the underlying business performance or that impact the ability to assess the operating performance of the business. These adjustments include the amounts noted in the ANE definition.

In calculating adjusted EBITDA, we also adjust for items included in the results of our equity-accounted investees that are not adjustments to arrive at our ANE measure. These items are reported as part of other expenses within the investee financial information and are not representative of the underlying operations. These primarily include transaction, integration and restructuring costs related to acquisitions.

The company may realize similar gains or incur similar expenditures in the future.

## ADJUSTED FREE CASH FLOW

Adjusted free cash flow is defined as adjusted EBITDA less capital expenditures for the period.

## **ADJUSTED EBITDA MARGIN**

Adjusted EBITDA margin is defined as adjusted EBITDA divided by revenue for the appropriate period.

EBITDA, adjusted EBITDA, adjusted free cash flow, and adjusted EBITDA margin are non-IFRS measures which allow us and other users to assess results of operations from a management perspective without regard for our capital structure. To facilitate a better understanding of these measures, the tables below reconcile earnings before income taxes with EBITDA and adjusted EBITDA for the first quarter of 2024 and 2023.

For the quarter ended September 30, 2024:

		FUEL			
(\$ MILLIONS)	URANIUM <sup>1</sup>	SERVICES WES	TINGHOUSE	OTHER	TOTAL
Net earnings (loss) attributable to equity holders	171	17	(57)	(124)	7
Depreciation and amortization	59	11	-	1	71
Finance income	-	-	-	(4)	(4)
Finance costs	-	-	-	35	35
Income taxes	-	-	-	38	38
	230	28	(57)	(54)	147
Adjustments on equity investees					
Depreciation and amortization	2	-	93	-	
Finance expense	-	-	54	-	
Income taxes	3	-	(2)	-	
Net adjustments on equity investees	5	-	145	-	150
EBITDA	235	28	88	(54)	297
Loss on derivatives	-	-	-	(28)	(28)
Other operating expense	5	-	-	-	5
	5	-	-	(28)	(23)
Adjustments on equity investees					
Acquisition-related transition costs	-	-	7	-	
Other expenses	-	-	27	-	
Net adjustments on equity investees	-	-	34	=	34
Adjusted EBITDA	240	28	122	(82)	308

<sup>&</sup>lt;sup>1</sup> JV Inkai EBITDA of \$31 million is included in the uranium segment. See Financial results by segment - Uranium for reconciliation.

For the quarter ended September 30, 2023:

		FUEL		
(\$ MILLIONS)	URANIUM1	SERVICES	OTHER	TOTAL
Net earnings (loss) attributable to equity holders	218	28	(98)	148
Depreciation and amortization	47	8	1	56
Finance income	-	-	(34)	(34)
Finance costs	-	-	23	23
Income taxes	-	-	41	41
	265	36	(67)	234
Adjustments on equity investees				
Depreciation and amortization	2	-	-	
Income taxes	5	-	-	
Net adjustments on equity investees	7	-	-	7
EBITDA	272	36	(67)	241
Gain on derivatives	-	-	41	41
Other operating income	(48)	-	-	(48)
Adjusted EBITDA	224	36	(26)	234

<sup>&</sup>lt;sup>1</sup> JV Inkai EBITDA of \$42 million is included in the uranium segment. See Financial results by segment - Uranium for reconciliation.

For the nine months ended September 30, 2024:

		FUEL			
(\$ MILLIONS)	URANIUM <sup>1</sup>	SERVICES WES	TINGHOUSE	OTHER	TOTAL
Net earnings (loss) attributable to equity holders	615	71	(227)	(423)	36
Depreciation and amortization	148	25	-	4	177
Finance income	-	-	-	(18)	(18)
Finance costs	-	-	-	117	117
Income taxes	-	-	-	87	87
	763	96	(227)	(233)	399
Adjustments on equity investees					
Depreciation and amortization	12	-	267	-	
Finance income	-	-	(3)	-	
Finance expense	-	-	172	-	
Income taxes	27	-	(50)	-	
Net adjustments on equity investees	39	-	386	-	425
EBITDA	802	96	159	(233)	824
Gain on derivatives	-	-	-	19	19
Other operating income	(12)	-	-	-	(12)
	(12)	-	-	19	7
Adjustments on equity investees					
Inventory purchase accounting	-	-	66	-	
Acquisition-related transition costs	-	-	32	-	
Other expenses	-	-	63	-	
Net adjustments on equity investees	-	-	161	-	161
Adjusted EBITDA	790	96	320	(214)	992

<sup>&</sup>lt;sup>1</sup> JV Inkai EBITDA of \$190 million is included in the uranium segment. See Financial results by segment - Uranium for reconciliation.

For the nine months ended September 30, 2023:

		FUEL		
(\$ MILLIONS)	URANIUM¹	SERVICES	OTHER	TOTAL
Net earnings (loss) attributable to equity holders	474	97	(290)	281
Depreciation and amortization	147	24	3	174
Finance income	_	-	(93)	(93)
Finance costs	_	-	69	69
Income taxes	-	-	100	100
	621	121	(211)	531
Adjustments on equity investees				
Depreciation and amortization	6	-	-	
Income taxes	16	-	-	
Net adjustments on equity investees	22	-	-	22
EBITDA	643	121	(211)	553
Other operating income	(42)	-	-	(42)
Adjusted EBITDA	601	121	(211)	511

<sup>&</sup>lt;sup>1</sup> JV Inkai EBITDA of \$122 million is included in the uranium segment. See Financial results by segment - Uranium for reconciliation.

## CASH COST PER POUND, NON-CASH COST PER POUND AND TOTAL COST PER POUND FOR PRODUCED AND **PURCHASED URANIUM**

Cash cost per pound, non-cash cost per pound and total cost per pound for produced and purchased uranium are non-IFRS measures. We use these measures in our assessment of the performance of our uranium business. These measures are not necessarily indicative of operating profit or cash flow from operations as determined under IFRS.

To facilitate a better understanding of these measures, the table below reconciles these measures to cost of product sold and depreciation and amortization for the third quarter and first nine months of 2024 and 2023.

		EE MONTHS PTEMBER 30	NINE MONTH: ENDED SEPTEMBER 3	
(\$ MILLIONS)	2024	2023	2024	2023
Cost of product sold	386.5	304.6	1,027.0	959.1
Add / (subtract)				
Royalties	(38.4)	(22.3)	(88.5)	(61.0)
Care and maintenance costs	(13.4)	(12.1)	(37.3)	(35.2)
Other selling costs	(2.9)	(3.0)	(12.2)	(7.1)
Change in inventories	(8.9)	(106.8)	93.4	(201.8)
Cash costs of production (a)	322.9	160.4	982.4	654.0
Add / (subtract)				
Depreciation and amortization	59.3	47.1	147.5	147.2
Care and maintenance costs	(0.2)	(0.8)	(0.6)	(3.4)
Change in inventories	(14.4)	(9.6)	20.2	(2.0)
Total production costs (b)	367.6	197.1	1,149.5	795.8
Uranium produced & purchased (million lbs) (c)	6.1	3.8	23.5	16.9
Cash costs per pound (a ÷ c)	52.93	42.21	41.80	38.70
Total costs per pound (b ÷ c)	60.26	51.88	48.91	47.09

# **Additional information**

# **Critical accounting estimates**

Due to the nature of our business, we are required to make estimates that affect the amount of assets and liabilities, revenues and expenses, commitments and contingencies we report. We base our estimates on our experience, our best judgment, guidelines established by the Canadian Institute of Mining, Metallurgy and Petroleum and on assumptions we believe are reasonable.

Purchase prices related to business combinations and asset acquisitions are allocated to the underlying acquired assets and liabilities based on their estimated fair value at the time of acquisition. The determination of fair value requires us to make assumptions, estimates and judgments regarding future events. The allocation process is inherently subjective and impacts the amounts assigned to individually identifiable assets and liabilities. As a result, the purchase price allocation impacts our reported assets and liabilities, future net earnings due to the impact on future depreciation and amortization expense and impairment tests.

## **Controls and procedures**

As of September 30, 2024, we carried out an evaluation under the supervision and with the participation of our management, including our chief executive officer (CEO) and chief financial officer (CFO), of the effectiveness of our disclosure controls and procedures. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives.

Based upon that evaluation and as of September 30, 2024, the CEO and CFO concluded that:

- the disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports we file and submit under applicable securities laws is recorded, processed, summarized and reported as and when required; and
- · such information is accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

In April 2024, we implemented SAP S/4 HANA, an enterprise resource planning (ERP) system, across the entire organization. As a result of this implementation, we modified certain existing internal controls and implemented new controls and procedures. The implementation process included extensive involvement by key end users and required significant preimplementation planning, design, and testing. We continue to evaluate and monitor our internal controls and make changes as required and believe we are taking the necessary steps to maintain appropriate internal controls over financial reporting during this period of change.

There have been no other changes in our internal control over financial reporting during the quarter ended September 30, 2024, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



# Cameco Corporation 2024 condensed consolidated interim financial statements

(unaudited)

November 6, 2024

# **Consolidated statements of earnings**

(Unaudited)	Note		Three mo	onth	s ended		Nine mo	hs ended	
(\$Cdn thousands, except per share amounts)			Sep 30/24		Sep 30/23		Sep 30/24		Sep 30/23
Revenue from products and services	12	\$	720,596	\$	575,079	\$	1,952,599	\$	1,744,041
Cost of products and services sold			478,624		367,302		1,243,462		1,140,886
Depreciation and amortization			71,130		55,987		176,155		174,212
Cost of sales	20		549,754		423,289		1,419,617		1,315,098
Gross profit			170,842		151,790		532,982		428,943
Administration			50,915		65,510		176,428		186,569
Exploration			5,329		4,106		15,392		14,262
Research and development			8,927		7,850		26,126		17,189
Other operating expense (income)	10		4,687		(61,304)		(15,100)		(54,962)
Loss on disposal of assets			644		92		1,056		368
Earnings from operations			100,340		135,536		329,080		265,517
Finance costs	13		(35,121)		(22,960)		(116,648)		(69,302)
Gain (loss) on derivatives	19		21,433		(47,092)		(38,607)		(16,093)
Finance income			3,954		33,986		18,163		92,625
Share of earnings (loss) from equity-accounted									
investees	7		(30,642)		35,466		(75,951)		99,728
Other income (expense)	14		(14,506)		53,694		7,352		8,073
Earnings before income taxes			45,458		188,630		123,389		380,548
Income tax expense	15		38,032		40,563		87,016		99,825
Net earnings			7,426		148,067		36,373		280,723
Net earnings (loss) attributable to:									
- , ,		\$	7,427	\$	148,080	\$	36,380	\$	280,741
Equity holders  Non-controlling interest		Φ	(1)	Φ	(13)	Ф	30,360	Ф	(18)
						_			
Net earnings		\$	7,426	\$	148,067	\$	36,373	\$	280,723
Earnings per common share attributable to equity holders:									
Basic	16	\$	0.02	\$	0.34	\$	0.08	\$	0.65
Diluted	16	\$	0.02	\$	0.34	\$	0.08	\$	0.65

# **Consolidated statements of comprehensive earnings**

(Unaudited)		nt	ths ended	Nine mor		
(\$Cdn thousands)	Sep 30/24		Sep 30/23	Sep 30/24		Sep 30/23
Net earnings	\$ 7,426	\$	148,067	\$ 36,373	\$	280,723
Other comprehensive income (loss), net of taxes						
Items that will not be reclassified to net earnings:  Remeasurements of defined benefit liability - equity-accounted investee <sup>1</sup>				(24)		
equity-accounted investee	-		-	(31)		-
Items that are or may be reclassified to net earnings:  Exchange differences on translation of						
foreign operations	(15,498)		(21,279)	47,064		(25,180)
Losses on derivatives designated as cash flow hedges - equity-accounted investee <sup>2</sup> Exchange differences on translation of foreign	(56,979)		-	(41,598)		-
operations - equity-accounted investee	78,474		-	61,209		
Other comprehensive income (loss), net of taxes	5,997		(21,279)	66,644		(25,180)
Total comprehensive income	\$ 13,423	\$	126,788	103,017		255,543
Other comprehensive income (loss) attributable to:						
Equity holders	\$ 5,997	\$	(21,279)	\$ 66,644	\$	(25,180)
Non-controlling interest	-		-	-		-
Other comprehensive income (loss)	\$ 5,997	\$	(21,279)	\$ 66,644	\$	(25,180)
Total comprehensive income (loss) attributable to:						
Equity holders	\$ 13,424	\$	126,801	\$ 103,024	\$	255,561
Non-controlling interest	(1)	L	(13)	(7)		(18)
Total comprehensive income	\$ 13,423	\$	126,788	\$ 103,017	\$	255,543

<sup>&</sup>lt;sup>1</sup> Net of tax (Q3 2024 - \$0; 2024 - \$10)

<sup>&</sup>lt;sup>2</sup> Net of tax (Q3 2024 - \$18,173; 2024 - \$13,155)

# **Consolidated statements of financial position**

(Unaudited)	Note	A	s at	s at			
\$Cdn thousands)		Sep 30/24		Dec 31/23			
Assets							
Current assets							
Cash and cash equivalents		\$ 197,140	\$	566,809			
Accounts receivable		305,487	i i	422,333			
Current tax assets		1,987		974			
Inventories	5	854,752		692,261			
Supplies and prepaid expenses		154,142		149,352			
Current portion of long-term receivables, investments and other	6	4,682		10,161			
Total current assets	-	1,518,190	1	1,841,890			
Property, plant and equipment		3,304,733		3,368,772			
Intangible assets		40,747	`	43,577			
Long-term receivables, investments and other	6	602,903		613,773			
Investment in equity-accounted investees	7	2,986,279	3	3,173,185			
Deferred tax assets	-	834,556	`	892,860			
Total non-current assets		7,769,218	8	3,092,167			
Total assets		\$ 9,287,408		9,934,057			
Liabilities and shareholders' equity				<u> </u>			
Current liabilities							
Accounts payable and accrued liabilities		367,369		577,550			
Current tax liabilities		17,821		24,076			
Current portion of long-term debt	8	-		499,821			
Current portion of other liabilities	9	63,056		48,544			
Current portion of provisions	10	79,684		39,113			
Total current liabilities		527,930	1	1,189,104			
Long-term debt	8	1,263,518		1,284,353			
Other liabilities	9	330,477		343,420			
Provisions	10	955,703		1,022,871			
Total non-current liabilities		2,549,698		2,650,644			
		_,0 :0,000		_,000,0			
Shareholders' equity	11	2 022 055	,	0.014.165			
Share capital Contributed surplus	- 11	2,932,855 209,412		2,914,165 215,679			
Retained earnings		3,016,092	,	2,979,743			
Other components of equity		51,393	4	(15,282)			
Total shareholders' equity attributable to equity holders		6,209,752	0	6,094,305			
Non-controlling interest		28	,	3,094,303 4			
Total shareholders' equity		6,209,780	0	5,094,309			
Total liabilities and shareholders' equity		\$ 9,287,408	\$ 9	9,934,057			

Commitments and contingencies [notes 10, 15]

# **Cameco Corporation** Consolidated statements of changes in equity

			Attributa	able to equity	holders				
				Foreign	Cash	Equity		Non-	
(Unaudited)	Share	Contributed	Retained	currency	flow	investments		controlling	Total
(\$Cdn thousands)	capital	surplus	earnings	translation	hedges	at FVOCI	Total	interest	equity
Balance at January 1, 2024	\$ 2,914,165	\$ 215,679	\$ 2,979,743	\$ (18,040)	\$ 3,506	\$ (748) \$	6,094,305	\$ 4	\$ 6,094,309
Net earnings (loss) Other comprehensive income	-	-	36,380	-	-	-	36,380	(7)	36,373
(loss)	<u> </u>	-	(31)	108,273	(41,598)		66,644	-	66,644
Total comprehensive income (loss) for the period	-	-	36,349	108,273	(41,598)	-	103,024	(7)	103,017
Share-based compensation	=	4.796	_	-	_	=	4.796	-	4.796
Stock options exercised	18,690	(3,939)	-	-	-	-	14,751	-	14,751
Restricted share units released	-	(7,124)	-	-	-	-	(7,124)	-	(7,124)
Transactions with owners - contributed equity	-	-		-	-	-	-	31	31
Balance at September 30, 2024	\$ 2,932,855	\$ 209,412	\$ 3,016,092	\$ 90,233	\$ (38,092)	\$ (748) \$	6,209,752	\$ 28	\$ 6,209,780
Balance at January 1, 2023	\$ 2,880,336	\$ 224,687	\$ 2,696,379	\$ 35,400	\$ -	\$ (748) \$	5,836,054	\$ 11	\$ 5,836,065
Net earnings (loss) Other comprehensive loss	- -	- -	280,741	- (25,180)	- -	-	280,741 (25,180)	(18)	280,723 (25,180)
Total comprehensive income (loss) for the period	-	-	280,741	(25,180)	-	_	255,561	(18)	255,543
Share-based compensation	=	2,710	-	-	-	=	2,710	-	2.710
Stock options exercised Restricted share units	28,075	(5,114)	-	-	-	-	22,961	-	22,961
released	-	(6,409)	-	-	-	-	(6,409)	-	(6,409)
Dividends Transactions with owners -	-	-	3	-	-	-	3	-	3
contributed equity	-	-	=	-	-	-	-	24	24

# **Consolidated statements of cash flows**

(Unaudited)	Note	Three months ended			Nine month			is ended	
(\$Cdn thousands)		Se	p 30/24	Sep	30/23		Sep 30/24		Sep 30/23
Operating activities									
Net earnings		\$	7,426	\$	148,067	\$	36,373	\$	280,723
Adjustments for:									
Depreciation and amortization			71,130		55,987		176,155		174,212
Deferred charges			(35,077)		9,220		9,053		(11,992)
Unrealized loss (gain) on derivatives			(30,949)		43,007		16,205		2,124
Share-based compensation	18		1,792		949		4,796		2,710
Loss on disposal of assets			644		92		1,056		368
Finance costs	13		35,121		22,960		116,648		69,302
Finance income			(3,954)		(33,986)		(18,163)		(92,625)
Share of loss (earnings) in equity-accounted investees			30,642		(35,466)		75,951		(99,728)
Other operating expense (income)	10		4,687		(61,304)		(15,100)		(54,962)
Other expense (income)	14		14,506		(53,694)		(7,351)		(8,073)
Income tax expense	15		38,032		40,563		87,016		99,825
Interest received			3,954		33,986		18,163		94,752
Income taxes received (paid)			(2,416)		(1,155)		(35,919)		70,450
Dividends from equity-accounted investees			-		-		185,447		113,642
Other operating items	17		(83,196)		15,561		(274,755)		(153,871)
Net cash provided by operations			52,342		184,787		375,575		486,857
Investing activities									
Additions to property, plant and equipment			(60,333)		(43,142)		(147,232)		(110,037)
Decrease in short-term investments			-		19,507		-		1,136,687
Decrease in long-term receivables, investments and other			-		, -		7,003		1,000
Proceeds from sale of property, plant and equipment			82		_		130		36
Net cash provided by (used in) investing			(60,251)		(23,635)		(140,099)		1,027,686
Financing activities									
Increase (decrease) in debt			(303)		_		497,022		_
Decrease in debt			(136,600)		_		(1,041,590)		_
Interest paid			(11,677)		(1,465)		(62,560)		(21,263)
Lease principal payments			(772)		(721)		(1,562)		(1,625)
Proceeds from issuance of shares, stock option plan			45		8,912		14,751		22,961
Dividends returned			-		_		_		4
Net cash provided by (used in) financing			(149,307)		6,726		(593,939)		77
Increase (decrease) in cash and cash equivalents, during the period			(157,216)		167,878		(358,463)		1,514,620
Exchange rate changes on foreign currency cash balances			(7,261)		45,877		(11,206)		9,421
Cash and cash equivalents, beginning of period			361,617		453,960		566,809		1,143,674
Cash and cash equivalents, end of period		\$	197,140		667,715	\$	197,140	\$	2,667,715
Cash and cash equivalents is comprised of:									
Cash							197,140		969,052
Cash equivalents							197,140		1,698,663
Caon oquivalents									1,000,000

# Cameco Corporation Notes to condensed consolidated interim financial statements

(Unaudited)

(Cdn\$ thousands, except per share amounts and as noted)

### 1. Cameco Corporation

Cameco Corporation is incorporated under the Canada Business Corporations Act. The address of its registered office is 2121 11th Street West, Saskatoon, Saskatchewan, S7M 1J3. The condensed consolidated interim financial statements as at and for the periods ended September 30, 2024 comprise Cameco Corporation and its subsidiaries (collectively, the Company or Cameco) and the Company's interests in associates and joint arrangements.

Cameco is one of the world's largest providers of the uranium needed to generate clean, reliable baseload electricity around the globe. The Company has operations in northern Saskatchewan and the United States, as well as a 40% interest in Joint Venture Inkai LLP (JV Inkai), a joint arrangement with Joint Stock Company National Atomic Company Kazatomprom (Kazatomprom), located in Kazakhstan. Cameco also has a 49% interest in Westinghouse Electric Company (Westinghouse), a joint venture with Brookfield Renewable Partners and its institutional partners (collectively, Brookfield). Westinghouse is one of the world's largest nuclear services businesses with corporate headquarters in Pennsylvania and operations around the world. Both JV Inkai and Westinghouse are accounted for on an equity basis (see note 7).

Cameco has two operating mines, Cigar Lake and McArthur River. Operations at McArthur River/Key Lake, which had been suspended in 2018, resumed in November of 2022. The Rabbit Lake operation was placed in care and maintenance in 2016. Cameco's operations in the United States, Crow Butte and Smith Ranch-Highland, are also not currently producing as the decision was made in 2016 to curtail production and defer all wellfield development. See note 20 for the financial statement impact.

The Company is also a leading provider of nuclear fuel processing services, supplying much of the world's reactor fleet with the fuel to generate one of the cleanest sources of electricity available today. It operates the world's largest commercial refinery in Blind River, Ontario, controls a significant portion of the world  $UF_6$  primary conversion capacity in Port Hope, Ontario and is a leading manufacturer of fuel assemblies and reactor components for CANDU reactors at facilities in Port Hope and Cobourg, Ontario.

## 2. Material accounting policies

# A. Statement of compliance

These condensed consolidated interim financial statements have been prepared in accordance with IAS 34 *Interim Financial Reporting*. The condensed consolidated interim financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with Cameco's annual consolidated financial statements as at and for the year ended December 31, 2023.

These condensed consolidated interim financial statements were authorized for issuance by the Company's board of directors on November 6, 2024.

#### B. Basis of presentation

These condensed consolidated interim financial statements are presented in Canadian dollars, which is the Company's functional currency. All financial information is presented in Canadian dollars, unless otherwise noted. Amounts presented in tabular format have been rounded to the nearest thousand except per share amounts and where otherwise noted.

The condensed consolidated interim financial statements have been prepared on the historical cost basis except for the following material items which are measured on an alternative basis at each reporting date:

Derivative financial instruments	Fair value through profit or loss (FVTPL)
Equity securities	Fair value through other comprehensive income (FVOCI)
Liabilities for cash-settled share-based payment arrangements	Fair value through profit or loss (FVTPL)
Net defined benefit liability	Fair value of plan assets less the present value of the
	defined benefit obligation

The preparation of the condensed consolidated interim financial statements in conformity with International Financial Reporting Standards (IFRS) requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may vary from these estimates.

In preparing these condensed consolidated interim financial statements, the significant judgments made by management in applying the Company's accounting policies and key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended December 31, 2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 5 of the December 31, 2023, consolidated financial statements.

# 3. Accounting standards

#### A. Changes in accounting policy

A number of amendments to existing standards became effective January 1, 2024, but they did not have an effect on the Company's financial statements.

#### B. New standards and interpretations not yet adopted

A number of new standards and amendments to existing standards are not yet effective for the period ended September 30, 2024 and have not been applied in preparing these condensed consolidated interim financial statements. Cameco does not intend to early adopt any of the standards and amendments and does not expect them to have a material impact on its financial statements. The one new standard that is expected to have an impact on disclosures is described below.

## i. Financial statement presentation

In April 2024, the International Accounting Standards Board (IASB) issued IFRS 18, Presentation and Disclosure of Financial Statements (IFRS 18). IFRS 18 is effective for periods beginning on or after January 1, 2027, with early adoption permitted. IFRS 18 is expected to improve the quality of financial reporting by requiring defined subtotals in the statement of profit or loss, requiring disclosure about management-defined performance measures, and adding new principles for aggregation and disaggregation of information. Cameco has not yet determined the impact of this standard on its disclosures.

# 4. Acquisition of Westinghouse Electric Company (Westinghouse)

On November 7, 2023, Cameco acquired a 49% interest in Westinghouse, one of the world's largest nuclear services businesses, in partnership with Brookfield Asset Management alongside its publicly listed affiliate Brookfield Renewable Partners (Brookfield) and its institutional partners. Brookfield, with its institutional partners, owns the other 51%. The acquisition represents an investment in additional nuclear fuel cycle assets that the Company expects will augment the core of its business.

During the second quarter, the purchase price was finalized with amounts released from escrow, resulting in Cameco's share of the purchase price being reduced by \$4,434,000 (US) with a corresponding decrease to goodwill. To finance its 49% share of the purchase price, \$2,135,871,000 (US), Cameco used a combination of cash, debt and equity. The Company used \$1,535,871,000 (US) of cash and \$600,000,000 (US) in term loans (see note 8). In 2022, Cameco had issued 34,057,250 common shares pursuant to a public offering to help fund the acquisition.

Cameco's share of the acquisition date fair value of the underlying assets and liabilities was as follows:

Net assets acquired (USD)		
Cash and cash equivalents	\$ 2	55,924
Other current assets	9	50,600
Property, plant and equipment	7	97,527
Intangible assets	2,8	39,550
Goodwill	5	80,248
Non-current assets	3	46,974
Current liabilities	(1,1	84,315)
Non-current liabilities	(2,4	50,637)
Total	\$ 2,1	35,871
Cash paid	1,5	35,871
Term loans	6	00,000
Total	\$ 2,1	35,871

Fair values were determined using a number of different valuation methodologies depending on the characteristics of the assets being valued. Methods included discounted cash flows, relief from royalty and multi-period excess earnings, quoted market prices and the direct cost method.

Intangible assets include customer relationships and contracts, developed technology, the Westinghouse trade name and product development costs. Goodwill reflects the value assigned to the expected future earnings capabilities of the organization. This is the earnings potential that we anticipate will be realized through new business arrangements.

Since December 31, 2023, when the acquisition was first reported, amounts have been reclassified between the net assets acquired to reflect changes in the valuation to date and adjustments made to goodwill to reflect the finalization of the purchase price. While substantially complete, the valuation of the assets and liabilities assumed has not been finalized as of the date of these financial statements. The accounting for the acquisition will be revised in the fourth quarter when the measurement period ends, and the valuation is complete. Remaining to be finalized is the income tax impact on the fair value of the underlying assets and liabilities.

#### 5. Inventories

	Sep 30/24	Dec 31/23
Uranium		
Concentrate	\$ 659,895	\$ 511,654
Broken ore	33,572	71,463
	693,467	583,117
Fuel services	160,846	108,711
Other	439	433
Total	\$ 854,752	\$ 692,261

Cameco expensed \$434,260,000 of inventory as cost of sales during the third quarter of 2024 (2023 - \$374,819,000). For the nine months ended September 30, 2024, Cameco expensed \$1,212,671,000 of inventory as cost of sales (2023 -\$1,170,997,000).

### 6. Long-term receivables, investments and other

	Sep 30/24	De	ec 31/23
Derivatives [note 19]	12,877		28,467
Investment tax credits	96,199		95,940
Amounts receivable related to tax dispute [note 15](a)	209,125	2	209,125
Product loan <sup>(b)</sup>	288,294	2	288,294
Other	1,090		2,108
	607,585	6	523,934
Less current portion	(4,682)		(10,161)
Net	\$ 602,903	\$ 6	613,773

- (a) Cameco was required to remit or otherwise secure 50% of the cash taxes and transfer pricing penalties, plus related interest and instalment penalties assessed, in relation to its dispute with Canada Revenue Agency (CRA). In light of our view of the likely outcome of the case, Cameco expects to recover the amounts remitted to CRA, including cash taxes, interest and penalties paid.
- (b) Cameco loaned 5,400,000 pounds of uranium concentrate to its joint venture partner, Orano Canada Inc., (Orano). Orano is obligated to repay the Company in kind with uranium concentrate no later than December 31, 2028. As at September 30, 2024, 3,000,000 pounds have been returned as repayment on this loan (December 31, 2023 - 3,000,000 pounds).

Cameco also loaned Orano 1,148,200 kgU of conversion supply and an additional 1,200,000 pounds of uranium concentrate during 2022 and 2023. Repayment to Cameco is to be made in kind with U<sub>3</sub>O<sub>8</sub> quantities drawn being repaid by December 31, 2027 and quantities of UF<sub>6</sub> conversion supply drawn by December 31, 2035.

As at September 30, 2024, 3,600,000 pounds of U<sub>3</sub>O<sub>8</sub> (December 31, 2023 - 3,600,000 pounds) and 1,148,200 kgU of UF<sub>6</sub> conversion supply (December 31, 2023 - 1,148,200 kgU) were drawn on the loans and are recorded at Cameco's weighted average cost of inventory.

## 7. Equity-accounted investees

	Sep 30/24	Dec 31/23
Interest in Westinghouse	\$ 2,747,758	\$ 2,899,379
Interest in JV Inkai	238,521	273,806
Interest in Global Laser Enrichment (GLE)	-	-
	\$ 2,986,279	\$ 3,173,185

#### A. Joint ventures

### i. Westinghouse

Westinghouse is a nuclear reactor technology original equipment manufacturer and a global provider of products and services to commercial utilities and government agencies. Effective November 7, 2023, Cameco holds a 49% interest and Brookfield holds 51%. Cameco has joint control with Brookfield over the strategic operating, investing and financing activities of Westinghouse. The Company determined that the joint arrangement should be classified as a joint venture after concluding that neither the legal form of the separate entity, the terms of the contractual arrangement, or other facts and circumstances would give the Company rights to the assets and obligations for the liabilities relating to the arrangement. As a result, Cameco accounts for Westinghouse on an equity basis.

Westinghouse provides outage and maintenance services, engineering support, instrumentation and controls equipment, plant modification, and components and parts to nuclear reactors. Westinghouse has three fabrication facilities that design and manufacture nuclear fuel supplies for light water reactors. In addition, Westinghouse designs, develops and procures equipment for the build of new nuclear reactor plants.

The following table summarizes the total comprehensive loss of Westinghouse (100%):

	Three months ended				Nine mo	s ended	
		Sep 30/24	Sep 30/23		Sep 30/24		Sep 30/23
Revenue from products and services	\$	1,482,604	\$ -	\$	4,187,002	\$	-
Cost of products and services sold		(475,185)	-		(1,523,241)		-
Depreciation and amortization		(190,769)	-		(544,381)		-
Marketing, administrative and general expenses		(747,619)	-		(2,137,360)		-
Finance income		(38)	-		5,519		-
Finance costs		(110,125)	-		(351,790)		-
Other expense		(78,793)	-		(201,178)		-
Income tax recovery		3,435	-		101,598		
Net loss	\$	(116,490)	\$ -	\$	(463,831)	\$	-
Other comprehensive income		43,868	_		39,959		
Total comprehensive income	\$	(72,622)	\$ -	\$	(423,872)	\$	-

Cameco did not acquire its interest in Westinghouse until November 7, 2023.

The following table summarizes the financial information of Westinghouse (100%) and reconciles it to the carrying amount of Cameco's interest:

	Sep 30/24		Dec 31/23
	<u>-</u>	_	005.440
Cash and cash equivalents	\$ 222,473	\$	265,146
Other current assets	2,795,075		2,364,602
Intangible assets	7,540,848		7,655,386
Goodwill	1,615,385		1,534,947
Non-current assets	2,933,639		3,102,566
Current portion of long-term debt	(493,700)		(208,959)
Other current liabilities	(2,291,250)		(2,255,099)
Long-term debt	(4,656,298)		(4,554,227)
Other non-current liabilities	(2,204,018)		(2,130,446)
Net assets	5,462,154		5,773,916
Net assets attributable to non-controlling interest	(25,221)		(24,036)
Net assets attributable to shareholders	5,436,933		5,749,880
Cameco's share of net assets attributable to shareholders (49%)	2,664,097		2,817,441
Acquisition costs <sup>(a)</sup>	83,896		83,916
Impact of foreign exchange	(235)		(1,978)
Carrying amount of interest in Westinghouse	\$ 2,747,758	\$	2,899,379

<sup>(</sup>a) Cameco incurred \$84 million of acquisition costs that were included in the cost of the investment.

#### ii. Global Laser Enrichment LLC (GLE)

GLE is the exclusive licensee of the proprietary Separation of Isotopes by Laser Excitation (SILEX) laser enrichment technology, a third-generation uranium enrichment technology. Cameco owns a 49% interest in GLE with an option to attain a majority interest of up to 75% ownership. Cameco has joint control with SILEX over the strategic operating, investing and financing activities and as a result, accounts for GLE on an equity basis. In 2014, an impairment charge was recognized for its full carrying value of \$183,615,000. Following the impairment, under the equity method of accounting, Cameco discontinued recognizing its share of losses in GLE. Cameco's contributions to GLE are recorded in earnings as research and development.

#### **B.** Associate

#### i. JV Inkai

JV Inkai is the operator of the Inkai uranium deposit located in Kazakhstan. Cameco holds a 40% interest in JV Inkai and Kazatomprom holds a 60% interest. Cameco does not have control over the joint venture so it accounts for the investment on an equity basis.

JV Inkai is a uranium mining and milling operation that utilizes in-situ recovery (ISR) technology to extract uranium. The participants in JV Inkai purchase uranium from Inkai and, in turn, derive revenue directly from the sale of such product to thirdparty customers.

The following tables summarize the total comprehensive earnings of JV Inkai (100%):

	Three months ended				Nine months ended			
	;	Sep 30/24		Sep 30/23	Sep 30/24		Sep 30/23	
Revenue from products and services	\$	60,614	\$	79,319	\$ 465,257	\$	280,819	
Cost of products and services sold		(9,457)		(12,531)	(73,405)		(48,725)	
Depreciation and amortization		(3,672)		(4,448)	(29,962)		(16,219)	
Finance income		716		423	2,363		991	
Finance costs		(174)		(233)	(533)		(804)	
Other expense		(9,196)		(1,853)	(19,374)		(16,496)	
Income tax expense		(7,767)		(11,565)	(68,877)		(39,566)	
Net earnings from continuing operations	\$	31,064	\$	49,112	\$ 275,469	\$	160,000	
Other comprehensive income		-		-	-			
Total comprehensive income	\$	31,064	\$	49,112	\$ 275,469	\$	160,000	

The following table summarizes the financial information of JV Inkai (100%) and reconciles it to the carrying amount of Cameco's interest:

	Sep 30/24	Dec 31/23
Cash and cash equivalents	\$ 35,339	\$ 24,074
Other current assets	420,434	551,917
Non-current assets	315,039	332,655
Current liabilities	(35,078)	(40,985)
Non-current liabilities	(29,001)	(30,211)
Net assets	706,733	837,450
Cameco's share of net assets (40%)	282,693	334,980
Consolidating adjustments <sup>(a)</sup>	(31,788)	(74,223)
Fair value increment <sup>(b)</sup>	79,889	81,090
Dividends declared but not received	9,760	5,952
Dividends in excess of ownership percentage <sup>(c)</sup>	(107,179)	(74,843)
Impact of foreign exchange	5,146	850
Carrying amount of interest in JV Inkai	\$ 238,521	\$ 273,806

- (a) Cameco records certain consolidating adjustments to eliminate unrealized profit, recognize deferred profit and amortize historical differences in accounting policies. The historical differences are amortized to earnings over units of production.
- (b) Upon restructuring, Cameco assigned fair values to the assets and liabilities of JV Inkai. This increment is amortized to earnings over units of production.
- (c) Cameco's share of dividends follows its production purchase entitlements which is currently higher than its ownership interest.

# 8. Long-term debt

	Sep 30/24	Dec 31/23
Unsecured debentures		
Series F - 5.09% debentures due November 14, 2042	\$ 99,390	\$ 99,374
Series G - 4.19% debentures due June 24, 2024	-	499,821
Series H - 2.95% debentures due October 21, 2027	398,847	398,582
Series I - 4.94% debentures due May 24, 2031	497,161	-
Term loans	268,120	786,397
	1,263,518	1,784,174
Less current portion	-	(499,821)
Total	\$ 1,263,518	\$ 1,284,353

On May 24, 2024, Cameco issued \$500,000,000 of Series I debentures which bear interest at a rate of 4.94% per annum. The net proceeds of the issue after deducting expenses were approximately \$497,000,000. The debentures mature on May 24, 2031, and are being amortized at an effective interest rate of 5.03%. In conjunction with the issuance of the Series I debentures, on June 24, 2024, the \$500,000,000 principal amount of the Series G debentures was redeemed.

On November 7, 2023, the Company utilized a term loan for \$600,000,000 (US) with a syndicate of lenders. The proceeds of the term loan were used to finance the 49% acquisition of Westinghouse. The term loan consisted of two \$300,000,000 (US) tranches. The first tranche has a floating interest rate of SOFR plus 1.80% and matures on November 7, 2025. On September 9, 2024, Cameco repaid \$100,000,000 (US) on the first tranche of the term loan. The second tranche was fully repaid on June 10, 2024.

#### 9. Other liabilities

	Sep 30/24	Dec 31/23
Deferred sales	\$ 54,430	\$ 45,372
Derivatives [note 19]	22,959	22,344
Accrued pension and post-retirement benefit liability	77,873	77,002
Lease obligation [note 19]	10,017	10,816
Product loans <sup>(a)</sup>	158,824	166,052
Sales contracts	4,304	6,314
Other	65,126	64,064
	393,533	391,964
Less current portion	(63,056)	(48,544)
Net	\$ 330,477	\$ 343,420

(a) Cameco has standby product loan facilities with various counterparties. The arrangements allow us to borrow up to 1,768,000 kgU of UF<sub>6</sub> conversion services and 6,429,000 pounds of U<sub>3</sub>O<sub>8</sub> by September 30, 2027 with repayment in kind up to December 31, 2027. Under the facilities, standby fees of up to 1.5% are payable based on the market value of the facilities and interest is payable on the market value of any amounts drawn at rates ranging from 0.5% to 3.0%. At September 30, 2024, we have 1,567,000 kgU of UF<sub>6</sub> conversion services (December 31, 2023 - 1,777,000 kgU) drawn on the loans with repayment due by December 31 of the following years:

	2024	2025	2026	2027	Total
kgU of UF <sub>6</sub>	-	318,000	1,249,000	-	1,567,000

We also have 2,506,000 pounds of  $U_3O_8$  (December 31, 2023 - 2,756,000 pounds) drawn with repayment due no later than December 31 of the following years:

	2024	2025	2026	2027	Total
lbs of U <sub>3</sub> O <sub>8</sub>	-	630,000	1,876,000	-	2,506,000

The loans are recorded at Cameco's weighted average cost of inventory.

#### 10. Provisions

	Reclamation	Wast	e disposal	Total
Beginning of year	\$ 1,051,167	\$	10,817	\$ 1,061,984
Changes in estimates and discount rates				
Capitalized in property, plant, and equipment	(22,536)		-	(22,536)
Recognized in earnings	(15,100)		330	(14,770)
Provisions used during the period	(23,799)		(592)	(24,391)
Unwinding of discount	28,235		263	28,498
Impact of foreign exchange	6,602			6,602
End of period	\$ 1,024,569	\$	10,818	\$ 1,035,387
Current	75,436		4,248	79,684
Non-current	949,133		6,570	955,703
	\$ 1,024,569	\$	10,818	\$ 1,035,387

#### 11. Share capital

At September 30, 2024, there were 435,184,572 common shares outstanding. Options in respect of 387,469 shares are outstanding under the stock option plan and are exercisable up to 2027. For the quarter ended September 30, 2024, there were 4,000 options that were exercised resulting in the issuance of shares (2023 - 557,200). For the nine months ended September 30, 2024, there were 1,008,820 options exercised that resulted in the issuance of shares (2023 - 1,346,967).

#### 12. Revenue

Cameco's uranium and fuel services sales contracts with customers contain both fixed and market-related pricing. Fixed-price contracts are typically based on a term-price indicator at the time the contract is accepted and escalated over the term of the contract. Market-related contracts are based on either the spot price or long-term price, and the price is quoted at the time of delivery rather than at the time the contract is accepted. These contracts often include a floor and/or ceiling prices, which are usually escalated over the term of the contract. Escalation is generally based on a consumer price index. The Company's contracts contain either one of these pricing mechanisms or a combination of the two. There is no variable consideration in the contracts and therefore no revenue is considered constrained at the time of delivery. Cameco expenses the incremental costs of obtaining a contract as incurred as the amortization period is less than a year.

The following tables summarize Cameco's sales disaggregated by geographical region and contract type and includes a reconciliation to Cameco's reportable segments (note 20):

# For the three months ended September 30, 2024

	Uranium	Fu	el services	Total
Customer geographical region				_
Americas	\$ 269,636	\$	94,045	\$ 363,681
Europe	149,735		23,480	173,215
Asia	180,772		2,928	183,700
	\$ 600,143	\$	120,453	\$ 720,596
Contract type				_
Fixed-price	\$ 174,224	\$	118,346	\$ 292,570
Market-related	425,919		2,107	428,026
	\$ 600,143	\$	120,453	\$ 720,596

# For the three months ended September 30, 2023

	Uranium	Fuel services			Total
Customer geographical region					
Americas	\$ 155,999	\$	51,527	\$	207,526
Europe	198,214		26,576		224,790
Asia	135,348		7,415		142,763
	\$ 489,561	\$	85,518	\$	575,079
Contract type					
Fixed-price	\$ 180,116	\$	76,195	\$	256,311
Market-related	309,445		9,323		318,768
	\$ 489,561	\$	85,518	\$	575,079

# For the nine months ended September 30, 2024

	Uranium	Fu	el services	Total
Customer geographical region				
Americas	\$ 926,565	\$	245,413	\$ 1,171,978
Europe	329,232		56,876	386,108
Asia	386,056		8,457	394,513
	\$ 1,641,853	\$	310,746	\$ 1,952,599
Contract type				
Fixed-price	\$ 531,693	\$	297,837	\$ 829,530
Market-related	1,110,160		12,909	1,123,069
	\$ 1,641,853	\$	310,746	\$ 1,952,599

# For the nine months ended September 30, 2023

	Uranium Fuel service		el services	Total
Customer geographical region				
Americas	\$ 589,849	\$	204,567	\$ 794,416
Europe	453,250		72,141	525,391
Asia	409,567		14,667	424,234
	\$ 1,452,666	\$	291,375	\$ 1,744,041
Contract type				
Fixed-price	\$ 488,430	\$	280,107	\$ 768,537
Market-related	964,236		11,268	975,504
	\$ 1,452,666	\$	291,375	\$ 1,744,041

# 13. Finance costs

	Three months ended Sep 30/24 Sep 30/23				Nine mo Sep 30/24	nth	s ended Sep 30/23
Interest on long-term debt Unwinding of discount on provisions	\$ 20,472 9,920	\$	10,397 8,862	\$	73,714 28,498	\$	31,254 26,469
Other charges	4,729		3,701		14,436		11,579
Total	\$ 35,121	\$	22,960	\$	116,648	\$	69,302

# 14. Other income (expense)

	Three mon	Nine months ended			
	Sep 30/24	Sep 30/23	Sep 30/24		Sep 30/23
Foreign exchange gains (losses)	(14,572)	53,694	7,288		7,528
Other	66	-	64		545
Total	\$ (14,506)	\$ 53,694	\$ 7,352	\$	8,073

#### 15. Income taxes

	Three months ended Sep 30/24 Sep 30/23				Nine mor	s ended Sep 30/23		
Earnings (loss) before income taxes Canada Foreign	\$	143,294 (97,836)	\$	161,802 26,828	\$	374,090 (250,701)	\$	373,253 7,295
	\$	45,458	\$	188,630	\$	123,389	\$	380,548
Current income taxes Canada Foreign	\$	1,668 4,669	\$	2,899 2,719	\$	19,420 9,070	\$	18,236 6,947
Deferred income taxes (recovery) Canada Foreign	\$ \$	6,337 35,259 (3,564)	\$	5,618 35,201 (256)	\$ \$	28,490 61,253 (2,727)	\$ \$	25,183 74,358 284
	\$	31,695	\$	34,945	\$	58,526	\$	74,642
Income tax expense	\$	38,032	\$	40,563	\$	87,016	\$	99,825

Cameco has recorded \$834,556,000 of deferred tax assets (December 31, 2023 - \$892,860,000). The realization of these deferred tax assets is dependent upon the generation of future taxable income in certain jurisdictions during the periods in which the Company's temporary tax differences are available. The Company considers whether it is probable that all or a portion of the deferred tax assets will not be realized. In making this assessment, management considers all available evidence, including recent financial operations, projected future taxable income and tax planning strategies. Based on projections of future taxable income over the periods in which the deferred tax assets are available, realization of these deferred tax assets is probable and consequently the deferred tax assets have been recorded.

Cameco has operations in countries where the global minimum top-up tax has been enacted or substantively enacted effective January 1, 2024, including: Canada, Switzerland, Luxembourg, Germany, Barbados and the United Kingdom. The exposure is currently only in Switzerland, as all other constituent entities have effective tax rates higher than 15% and the transitional safe harbour rules are expected to be met. As a result of this exposure, additional income tax expense of \$2,295,000 has been recorded relating to the profits earned in Switzerland (2023 - \$0).

#### Canada

On February 18, 2021, the Supreme Court of Canada (Supreme Court) dismissed Canada Revenue Agency's (CRA) application for leave to appeal the June 26, 2020 decision of the Federal Court of Appeal (Court of Appeal). The dismissal means that the dispute for the 2003, 2005 and 2006 tax years is fully and finally resolved in the Company's favour.

In September 2018, the Tax Court of Canada (Tax Court) ruled that the marketing and trading structure involving foreign subsidiaries, as well as the related transfer pricing methodology used for certain intercompany uranium sales and purchasing agreements, were in full compliance with Canadian law for the tax years in question. Management believes the principles in the decision apply to all subsequent tax years, and that the ultimate resolution of those years will not be material to Cameco's financial position, results of operations or liquidity in the year(s) of resolution.

As CRA continues to pursue reassessments for tax years subsequent to 2006, Cameco is utilizing its appeal rights under Canadian federal and provincial tax rules.

## 16. Per share amounts

Per share amounts have been calculated based on the weighted average number of common shares outstanding during the period.

	Three months ended Sep 30/24 Sep 30/23			Nine mo Sep 30/24	s ended Sep 30/23		
Basic earnings per share computation							00p 00/20
Net earnings attributable to equity holders	\$	7,427	\$	148,080	\$ 36,380	\$	280,741
Weighted average common shares outstanding		435,181		433,587	434,749		433,181
Basic earnings per common share	\$	0.02	\$	0.34	\$ 0.08	\$	0.65
Diluted earnings per share computation							
Net earnings attributable to equity holders	\$	7,427	\$	148,080	\$ 36,380	\$	280,741
Weighted average common shares outstanding Dilutive effect of stock options		435,181 293		433,587 1,547	434,749 1,069		433,181 1,860
Weighted average common shares outstanding, assuming dilution		435,474		435,134	435,818		435,041
Diluted earnings per common share	\$	0.02	\$	0.34	\$ 0.08	\$	0.65

#### 17. Statements of cash flows

	Three months ended Sep 30/24 Sep 30/23			Nine mo Sep 30/24	s ended Sep 30/23		
Changes in non-cash working capital:							
Accounts receivable	\$	(165,892)	\$	(45,386)	\$ 118,574	\$	(116,794)
Inventories		11,069		100,628	(140,260)		171,798
Supplies and prepaid expenses		(19,567)		(15,928)	(4,734)		(42,529)
Accounts payable and accrued liabilities		100,895		(15,864)	(236,779)		(133,434)
Reclamation payments		(8,282)		(10,235)	(24,391)		(29,762)
Other		(1,419)		2,346	12,835		(3,150)
Other operating items	\$	(83,196)	\$	15,561	\$ (274,755)	\$	(153,871)

# 18. Share-based compensation plans

#### A. Stock option plan

The aggregate number of common shares that may be issued pursuant to the Cameco stock option plan shall not exceed 43,017,198 of which 33,204,879 shares have been issued. As of September 30, 2024, the total number of stock options held by the participants was 387,469 (December 31, 2023 - 1,396,289).

## B. Executive performance share unit (PSU)

During the period, the Company granted 178,600 PSUs. The weighted average fair value per unit at the date of issue was \$55.00. As of September 30, 2024, the total number of PSUs held by the participants was 635,312 (December 31, 2023 -830,279).

#### C. Restricted share unit (RSU)

During the period, the Company granted 322,267 RSUs. The weighted average fair value per unit at the date of issue was \$55.00. As of September 30, 2024, the total number of RSUs held by the participants was 733,550 (December 31, 2023 -814,683).

## D. Deferred share unit (DSU)

As of September 30, 2024, the total number of DSUs held by participating directors was 404,961 (December 31, 2023 -564,401).

#### **Equity-settled plans**

Cameco records compensation expense under its equity-settled plans with an offsetting credit to contributed surplus, to reflect the estimated fair value of units granted to employees. During the period, the Company recognized the following expenses under these plans:

	Three months ended				Nine months ended			
	Sep 30/24		Sep 30/23		Sep 30/24		Sep 30/23	
Employee share ownership plan <sup>(a)</sup>	\$ 1,166	\$	1,005	\$	3,546	\$	3,052	
Restricted share unit plan	1,792		949		4,796		2,710	
Total	\$ 2,958	\$	1,954	\$	8,342	\$	5,762	

<sup>(</sup>a) The total number of shares purchased in 2024 with Company contributions was 57,654 (2023 - 55,807).

#### Cash-settled plans

During the period, the Company recognized the following expenses (income) under these plans:

	Three months ended Sep 30/24 Sep 30/23				Nine mo Sep 30/24	s ended Sep 30/23	
Performance share unit plan	\$ 1,207	\$	6,577	\$	8,568	\$	17,821
Deferred share unit plan	(1,053)		6,900		4,669		12,846
Restricted share unit plan	1,780		5,840		8,296		15,243
Phantom stock option plan	(108)		787		422		1,776
Phantom restricted share unit plan	133		298		542		606
	\$ 1,959	\$	20,402	\$	22,497	\$	48,292

Expenses related to share-based compensation plans are primarily included as part of administration expense in the statement of earnings.

# 19. Financial instruments and related risk management

# A. Accounting classifications

The following tables summarize the carrying amounts and accounting classifications of Cameco's financial instruments at the reporting date:

# At September 30, 2024

	F	VTPL	Amortized cost	Total
Financial assets				
Cash and cash equivalents(a)	\$	- \$	197,140	\$ 197,140
Accounts receivable		-	305,487	305,487
Derivative assets [note 6]				
Foreign currency contracts		12,877		12,877
		12,877	502,627	515,504
Financial liabilities				
Accounts payable and accrued liabilities		-	367,369	367,369
Lease obligation [note 9]		-	10,017	10,017
Derivative liabilities [note 9]				
Foreign currency contracts		18,796	-	18,796
Interest rate contracts		4,163	-	4,163
Long-term debt		-	1,263,518	1,263,518
		22,959	1,640,904	1,663,863
Net		(10,082)	(1,138,277)	(1,148,359)

# At December 31, 2023

	FVTPL	Amortized cost			Total
Financial assets					
Cash and cash equivalents \$	-	\$	566,809	\$	566,809
Accounts receivable	-		422,333		422,333
Derivative assets [note 6]					
Foreign currency contracts	28,467		-		28,467
\$	28,467	\$	989,142	\$	1,017,609
Financial liabilities					
Accounts payable and accrued liabilities \$	-	\$	577,550	\$	577,550
Lease obligation [note 9]	-		10,816		10,816
Current portion of long-term debt	-		499,821		499,821
Derivative liabilities [note 9]					
Foreign currency contracts	16,525		-		16,525
Interest rate contracts	5,819		-		5,819
Long-term debt	-		1,284,353		1,284,353
	22,344		2,372,540		2,394,884
Net \$	6,123	\$	(1,383,398)	\$	(1,377,275)

(a) Cameco has pledged \$160,544,000 of cash as security against certain of its letter of credit facilities. This cash is being used as collateral for an interest rate reduction on the letter of credit facilities. The collateral account has a term of five years effective November 1, 2023. Cameco retains full access to this cash.

#### B. Fair value hierarchy

The fair value of an asset or liability is generally estimated as the amount that would be received on sale of an asset, or paid to transfer a liability in an orderly transaction between market participants at the reporting date. Fair values of assets and liabilities traded in an active market are determined by reference to last quoted prices, in the principal market for the asset or liability. In the absence of an active market for an asset or liability, fair values are determined based on market quotes for assets or liabilities with similar characteristics and risk profiles, or through other valuation techniques. Fair values determined using valuation techniques require the use of inputs, which are obtained from external, readily observable market data when available. In some circumstances, inputs that are not based on observable data must be used. In these cases, the estimated fair values may be adjusted in order to account for valuation uncertainty, or to reflect the assumptions that market participants would use in pricing the asset or liability.

All fair value measurements are categorized into one of three hierarchy levels, described below, for disclosure purposes. Each level is based on the transparency of the inputs used to measure the fair values of assets and liabilities:

Level 1 - Values based on unadjusted quoted prices in active markets that are accessible at the reporting date for identical assets or liabilities.

Level 2 - Values based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability.

Level 3 - Values based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

When the inputs used to measure fair value fall within more than one level of the hierarchy, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement in its entirety.

The following tables summarize the carrying amounts and level 2 fair values of Cameco's financial instruments that are measured at fair value:

#### As at September 30, 2024

	Ca	rrying value	Fair Value
Derivative assets [note 6]			
Foreign currency contracts	\$	12,877 \$	12,877
Derivative liabilities [note 9]			
Foreign currency contracts		(18,796)	(18,796)
Interest rate contracts		(4,163)	(4,163)
Long-term debt		(1,263,518)	(1,338,347)
Net	\$	(1,273,600) \$	(1,348,429)

#### As at December 31, 2023

	Ca	rrying value	Fair Value
Derivative assets [note 6]			
Foreign currency contracts	\$	28,467 \$	28,467
Current portion of long-term debt		(499,821)	(500,000)
Derivative liabilities [note 9]			
Foreign currency contracts		(16,525)	(16,525)
Interest rate contracts		(5,819)	(5,819)
Long-term debt		(1,284,353)	(1,303,681)
Net	\$	(1,778,051) \$	(1,797,558)

The preceding tables exclude fair value information for financial instruments whose carrying amounts are a reasonable approximation of fair value. The carrying value of Cameco's cash and cash equivalents, accounts receivable, and accounts payable and accrued liabilities approximates its fair value as a result of the short-term nature of the instruments.

There were no transfers between level 1 and level 2 during the period. Cameco does not have any financial instruments that are classified as level 1 or level 3 as of the reporting date.

#### C. Financial instruments measured at fair value

Cameco measures its derivative financial instruments and long-term debt at fair value. Derivative financial instruments and current and long-term debt are classified as recurring level 2 fair value measurements.

The fair value of Cameco's unsecured debentures is determined using quoted market yields as of the reporting date, which ranged from 2.7% to 3.1% (2023 - 3.1% to 4.9%). The fair value of the floating rate term loan is equal to its carrying value.

Foreign currency derivatives consist of foreign currency forward contracts, options and swaps. The fair value of foreign currency options is measured based on the Black Scholes option-pricing model. The fair value of foreign currency forward contracts and swaps is measured using a market approach, based on the difference between contracted foreign exchange rates and quoted forward exchange rates as of the reporting date.

Interest rate derivatives consist of interest rate swap contracts. The fair value of interest rate swaps is determined by discounting expected future cash flows from the contracts. The future cash flows are determined by measuring the difference between fixed interest payments to be received and floating interest payments to be made to the counterparty based on Canada Dealer Offer Rate forward interest rate curves.

Where applicable, the fair value of the derivatives reflects the credit risk of the instrument and includes adjustments to take into account the credit risk of the Company and counterparty. These adjustments are based on credit ratings and yield curves observed in active markets at the reporting date.

#### D. Derivatives

The following table summarizes the fair value of derivatives and classification on the consolidated statements of financial position:

	Sep 30/24	Dec 31/23
Non-hedge derivatives:		
Foreign currency contracts	\$ (5,919)	\$ 11,942
Interest rate contracts	(4,163)	(5,819)
Net	\$ (10,082)	\$ 6,123
Classification:		
Current portion of long-term receivables, investments and other [note 6]	\$ 3,658	\$ 9,137
Long-term receivables, investments and other [note 6]	9,219	19,330
Current portion of other liabilities [note 9]	(18,644)	(14,338)
Other liabilities [note 9]	(4,315)	(8,006)
Net	\$ (10,082)	\$ 6,123

The following table summarizes the different components of the gain (loss) on derivatives included in net earnings (loss):

	Three months ended Sep 30/24 Sep 30/23				Nine mont Sep 30/24	hs	ended Sep 30/23
Non-hedge derivatives: Foreign currency contracts Interest rate contracts	\$	19,749 1,684	\$	(45,329) (1,763)	\$ (38,793) 186	\$	(12,355) (3,738)
Net	\$	21,433	\$	(47,092)	\$ (38,607)	\$	(16,093)

## 20. Segmented information

Cameco has three reportable segments: uranium, fuel services and Westinghouse. Cameco's reportable segments are strategic business units with different products, processes and marketing strategies. The uranium segment involves the exploration for, mining, milling, purchase and sale of uranium concentrate. The fuel services segment involves the refining, conversion and fabrication of uranium concentrate and the purchase and sale of conversion services. The Westinghouse segment reflects our earnings from this equity-accounted investment (see note 7). Westinghouse is a nuclear reactor technology original equipment manufacturer and a global provider of products and services to commercial utilities and government agencies. It provides outage and maintenance services, engineering support, instrumentation and controls equipment, plant modification, and components and parts to nuclear reactors.

Cost of sales in the uranium segment includes care and maintenance costs for our operations that have had production suspensions. Cameco expensed \$13,607,000 of care and maintenance costs during the third quarter of 2024 (2023 - \$12,887,000). For the nine months ended September 30, 2024, Cameco expensed \$37,840,000 (2023 - \$38,580,000).

Accounting policies used in each segment are consistent with the policies outlined in the summary of material accounting policies.

# **Business segments**

# For the three months ended September 30, 2024

	Uranium	Fuel service	(i) es WEC	(i) Adjustments	Other	Total
Revenue	\$ 600,143	3 \$ 120,45	53 \$ 726,476	\$ (726,476)	\$ -	\$ 720,596
Expenses						
Cost of products and services sold	386,475	92,14	19 232,841	(232,841)	-	478,624
Depreciation and amortization	59,303	3 10,58	38 93,477	(93,477)	1,239	71,130
Cost of sales	445,778	3 102,73	326,318	(326,318)	1,239	549,754
Gross profit (loss)	154,365	5 17,71	6 400,158	(400,158)	(1,239)	170,842
Administration		_	- 366,333	(366,333)	50,915	50,915
Exploration	5,329	)		-	-	5,329
Research and development		-		-	8,927	8,927
Other operating expense (income)	5,089	9 (40	)2) -	-	-	4,687
Gain (loss) on disposal of assets	(124	1) 77	75 -	-	(7)	644
Finance costs		-	- 53,961	(53,961)	35,121	35,121
Gain on derivatives		-		-	(21,433)	(21,433)
Finance income		-	- 19	(19)	(3,954)	(3,954)
Share of loss (earnings) from						
equity-accounted investees	(26,438	3)		57,080	-	30,642
Other expense (income)		-	- 38,609	(38,609)	14,506	14,506
Earnings (loss) before income taxes	170,509	17,34	13 (58,764	) 1,684	(85,314)	45,458
Income tax expense						38,032
Net earnings						\$ 7,426

<sup>(</sup>i) Consistent with the presentation of financial information for internal management purposes, Cameco's share of Westinghouse's financial results has been presented as a separate segment. In accordance with IFRS, this investment is accounted for by the equity method of accounting in these consolidated financial statements and the associated revenue and expenses are eliminated in the "Adjustments" column.

# For the three months ended September 30, 2023

	Uranium	Fue	l services	Other	Total
Revenue	\$ 489,561	\$	85,518	\$ -	\$ 575,079
Expenses					
Cost of products and services sold	304,551		62,751	-	367,302
Depreciation and amortization	47,065		8,040	882	55,987
Cost of sales	351,616		70,791	882	423,289
Gross profit (loss)	137,945		14,727	(882)	151,790
Administration	-		-	65,510	65,510
Exploration	4,106		-	-	4,106
Research and development	-		-	7,850	7,850
Other operating income	(48,381)		(12,923)	-	(61,304)
Loss on disposal of assets	41		51	-	92
Finance costs	-		-	22,960	22,960
Loss on derivatives	-		-	47,092	47,092
Finance income	-		-	(33,986)	(33,986)
Share of earnings from equity-accounted investee	(35,466)		-	-	(35,466)
Other income	-		-	(53,694)	(53,694)
Earnings (loss) before income taxes	217,645		27,599	(56,614)	188,630
Income tax expense					40,563
Net earnings					\$ 148,067

For the nine months ended September 30, 2024

	Uranium	Fuel services	(i) WEC	(i) Adjustments	Other	Total
Revenue	\$ 1,641,853 \$	310,746 \$	2,051,631	(2,051,631) \$	- \$	1,952,599
Expenses						
Cost of products and services sold	1,026,996	217,172	746,388	(746,388)	(706)	1,243,462
Depreciation and amortization	147,538	24,916	266,747	(266,747)	3,701	176,155
Cost of sales	1,174,534	242,088	1,013,135	(1,013,135)	2,995	1,419,617
Gross profit (loss)	467,319	68,658	1,038,496	(1,038,496)	(2,995)	532,982
Administration	_	-	1,047,306	(1,047,306)	176,428	176,428
Exploration	15,392	-	-	-	-	15,392
Research and development	-	-	-	-	26,126	26,126
Other operating income	(12,023)	(3,077)	-	-	-	(15,100)
Loss on disposal of assets	146	916	-	-	(6)	1,056
Finance costs	-	=	172,377	(172,377)	116,648	116,648
Gain on derivatives	-	=	-	-	38,607	38,607
Finance income	-	-	(2,704)	2,704	(18,163)	(18,163)
Share of loss (earnings) from						
equity-accounted investees	(151,326)	-	-	227,277	-	75,951
Other expense (income)	-	-	98,577	(98,577)	(7,352)	(7,352)
Earnings (loss) before income taxes	615,130	70,819	(277,060)	49,783	(335,283)	123,389
Income tax expense						87,016
Net earnings					\$	36,373

<sup>(</sup>i) Consistent with the presentation of financial information for internal management purposes, Cameco's share of Westinghouse's financial results has been presented as a separate segment. In accordance with IFRS, this investment is accounted for by the equity method of accounting in these consolidated financial statements and the associated revenue and expenses are eliminated in the "Adjustments" column.

#### For the nine months ended September 30, 2023

	Uranium	Fuel services	Other	Total
Revenue	\$ 1,452,666	\$ 291,375	\$ -	\$ 1,744,041
Expenses				
Cost of products and services sold	959,060	182,551	(725)	1,140,886
Depreciation and amortization	147,182	24,357	2,673	174,212
Cost of sales	1,106,242	206,908	1,948	1,315,098
Gross profit (loss)	346,424	84,467	(1,948)	428,943
Administration	-	-	186,569	186,569
Exploration	14,262	-	-	14,262
Research and development	-	-	17,189	17,189
Other operating income	(41,602)	(13,360)	-	(54,962)
Loss on disposal of assets	5	363	-	368
Finance costs	-	-	69,302	69,302
Loss on derivatives	-	-	16,093	16,093
Finance income	-	-	(92,625)	(92,625)
Share of earnings from equity-accounted investee	(99,728)	-	-	(99,728)
Other income	(545)	-	(7,528)	(8,073)
Earnings (loss) before income taxes	474,032	97,464	(190,948)	380,548
Income tax expense				99,825
Net earnings				\$ 280,723

### 21. Related parties

## Transactions with key management personnel

Key management personnel are those persons that have the authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel of the Company include executive officers, vice-presidents, other senior managers and members of the board of directors.

Certain key management personnel, or their related parties, hold positions in other entities that result in them having control or significant influence over the financial or operating policies of those entities. As noted below, some of these entities transacted with the Company in the reporting period. The terms and conditions of the transactions were on an arm's length basis.

Cameco purchases a significant amount of goods and services for its Saskatchewan mining operations from northern Saskatchewan suppliers to support economic development in the region. The president of several of these suppliers became a member of the board of directors of Cameco in September 2023. During the quarter ended September 30, 2024, Cameco paid these suppliers \$23,077,000 for construction and contracting services. During the month of September 2023, Cameco paid these suppliers \$5,172,000. During the nine months ended September 30, 2024, Cameco paid these suppliers \$69,485,000 (2023 - \$5,172,000). The transactions were conducted in the normal course of business and were accounted for at the exchange amount. Accounts payable includes a balance of \$1,722,000 at the reporting date (2023 - \$1,358,000).

# Other related party transactions

		action value nonths ended		onths ended	Balance outstanding as at		
	Sep 30/24	Sep 30/23	Sep 30/24	Sep 30/23	Sep 30/24	Sep 30/23	
Joint venture <sup>(a)</sup> Sales revenue Fuel storage and handling	\$ 126 -	\$ -	\$ 45,308 25	\$ -	\$ - -	\$ -	
Associate <sup>(b)</sup> Product purchases Dividends received	7,208 -	:	152,992 185,447	93,430 113,642	-	-	

<sup>(</sup>a) Cameco has entered into various agreements with Westinghouse and its subsidiaries and has recognized sales revenue related to fuel supply agreements and incurred costs related to fuel storage and handling fees. Contract terms are at market rates and on normal trade terms.

<sup>(</sup>b) Cameco purchases uranium concentrate from JV Inkai. Purchases from JV Inkai are at market rates with extended payment terms. Cash dividends are also received from JV Inkai.