

Global Auto Industry Conference

Detroit, MI

January 14-15, 2014

Jan Carlson – President & CEO



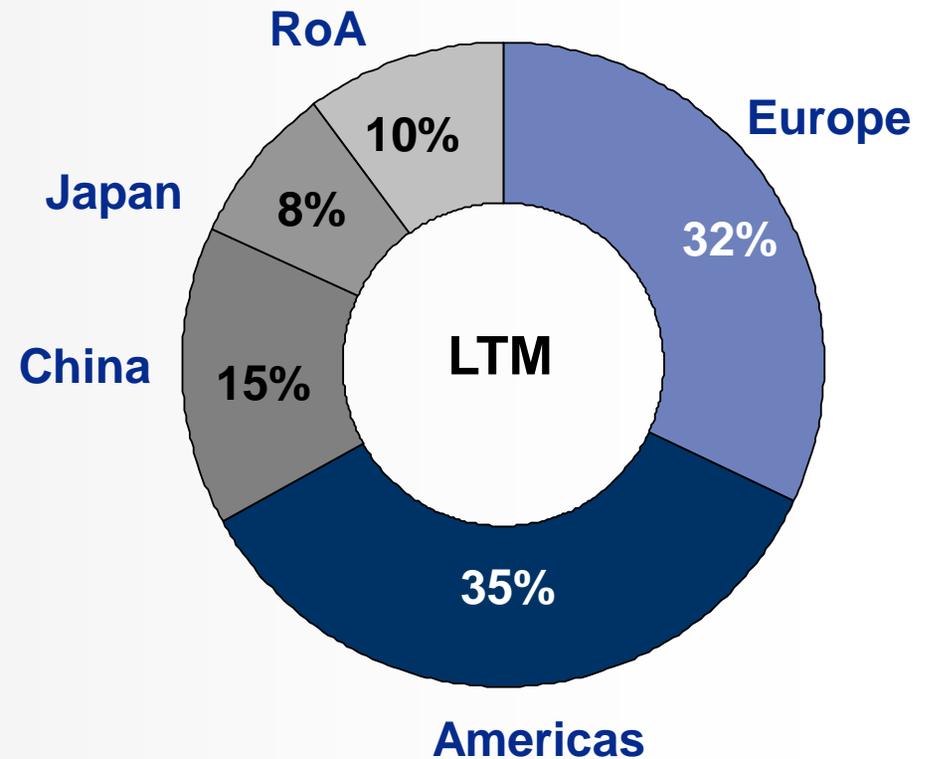
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(*) Non-US GAAP reconciliations are disclosed in our 8-K/10-K/10-Q filings available at www.sec.gov or www.autoliv.com

Autoliv in Brief

- Sales and technology leader
- LTM* Sales US ~ \$8.5 billion
- Fortune 500 company
- Sales to all major vehicle manufacturers
- > 80 facilities in 29 countries
- 10 technical centers in 9 countries & 21 crash test tracks
- ~ 55,000 associates of which ~ 5,000 in R,D&E

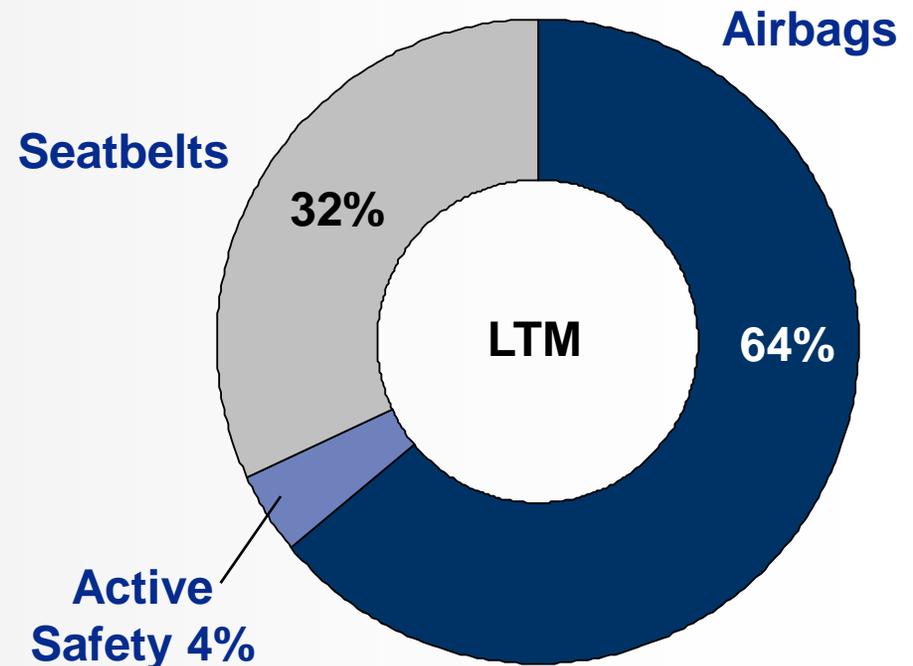


Well balanced geographic presence

(* Last Twelve Months thru Q3'13.

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🚗 Airbags includes steering wheels and passive safety electronics

(*) Last Twelve Months thru Q3'13.

Our Key Strategies

- Focus on savings lives and safety around the automobile
- Lead thru innovation and technology
- Leverage global footprint and talented-skilled people
- Zero defects and customer focus

🌐 “One Stop Shop” for automotive safety system solutions

Long-Term Targets

- Creating long-term shareholder value

- **Organic sales growth at least in line with our market**
 - and faster than our market including acquisitions
- **Operating margin range 8-9% over the business cycles**
 - US GAAP excluding costs related to the antitrust investigations
- **EPS growth faster than organic sales growth**
 - excluding the effects of currency
- **Net Debt*/EBITDA around one times (Debt Limitation Policy)**
 - and within the range of .5 and 1.5 times



⊕ Underlying Debt Policy is to remain “strong investment grade”

(*) Non US GAAP Net Debt adjusted to include Pension Liability

2013 Recap

- Solid performance thru Q3'13

■ Growth *

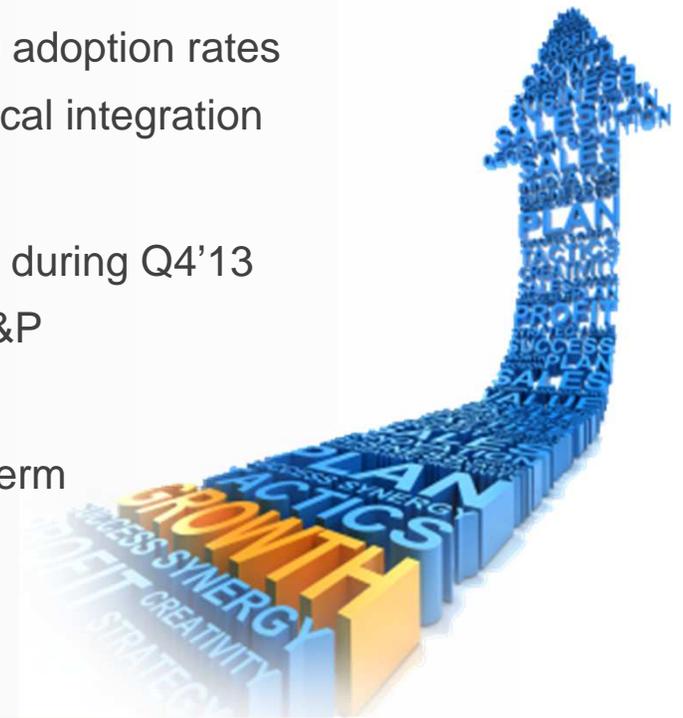
- strong organic sales growth
- active safety investments are paying off with increasing adoption rates
- expansion in growth markets especially China and vertical integration

■ Adjusting capital structure

- re-initiated buybacks and announced dividend increase during Q4'13
- long-term credit rating upgraded to A- from BBB+ by S&P

■ Transition continues

- aligning capacity footprint with the market for the long-term
- addressing margin challenges to achieve sustainable margins for the long-term



🎯 Target Active Safety to reach the long-term margin target range of 8-9% within 2 to 3 years

(*) YTD Q3'13.

Volvo Cars Award of Excellence 2013

- World's first Pedestrian Protection Airbag

NEWS



- Another joint world's first for Volvo & Autoliv
- First launch on Volvo V40
- Shows Volvo never compromises on safety



Autoliv safety products contributed to Volvo's excellent EuroNCAP rating

Mercedes E-class

- Receives top rating for AEB* according to Euro NCAP



Autoliv Content

- Radar system
- Side Chest & Head Curtain Airbags
- Active Seatbelts & Cable Cutters



AEB City

AEB City systems are assessed by Euro NCAP at a speed range of 10-50 km/h. Even at lower speeds, the driver does not have sufficient time to respond to a warning. Therefore, Euro NCAP only evaluates the automatic braking function for these low speed situations.

AEB TEST RESULTS (maximum is 3)

3.0

Good



AEB Inter-Urban

For AEB Inter-Urban systems, Euro NCAP evaluates the automatic brake function and the forward collision warning function in three different driving scenarios. Inter-Urban systems operate over the speed range 30-80km/h.

2.7

Good

Autoliv contributed to the Euro NCAP overall 5 star rating

(*) Autonomous Emergency Braking

2014 Motor Trend CAR of the YEAR

- Cadillac CTS



Autoliv Content

- Dual stage Passenger Airbag
(with safety vent)
- Side Chest & Head Airbags
(front and rear)
- Electronic Control Unit & crash sensors
(integrated rollover & IMU)
- Radar system
(Side Blind Zone Alert & Rear Cross Traffic Alert - Driver awareness package)

🌟 5-Star Overall US NCAP vehicle safety rating

Road Traffic Fatalities

- According to the World Health Organization

Total 2004

Leading Cause	%
1 Ischaemic heart disease	12.2
2 Cerebrovascular disease	9.7
3 Lower respiratory infections	7.0
4 Chronic obstructive pulmonary disease	5.1
5 Diarrhoeal diseases	3.6
6 HIV/AIDS	3.5
7 Tuberculosis	2.5
8 Trachea, bronchus, lung cancers	2.3
9 Road traffic injuries	2.2
10 Prematurity and low birth weight	2.0

1.3 million fatalities

2.4 million fatalities

Total 2030

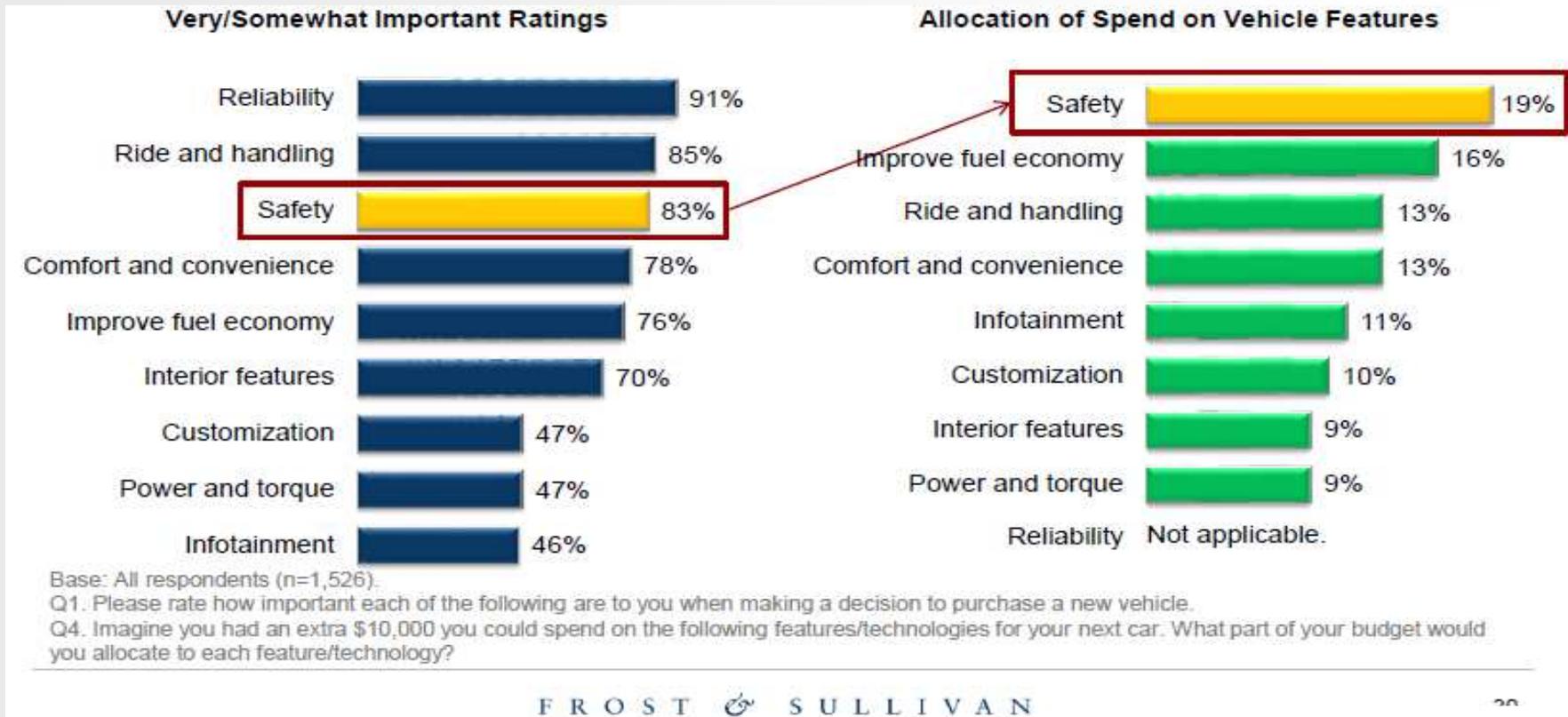
Leading Cause	%
1 Ischaemic heart disease	14.2
2 Cerebrovascular disease	12.1
3 Chronic obstructive pulmonary disease	8.0
4 Lower respiratory infections	3.8
5 Road traffic injuries	3.6
6 Trachea, bronchus, lung cancers	3.4
7 Diabetes mellitus	3.3
8 Hypertensive heart disease	2.1
9 Stomach cancer	1.9
10 HIV/AIDS	1.8

🚦 Road traffic injuries are increasing as one of the world's leading causes of death

Source: 2008 World Health Organization report

Just How Important is Safety

- “North America Consumers’ Attitude & Perception” study



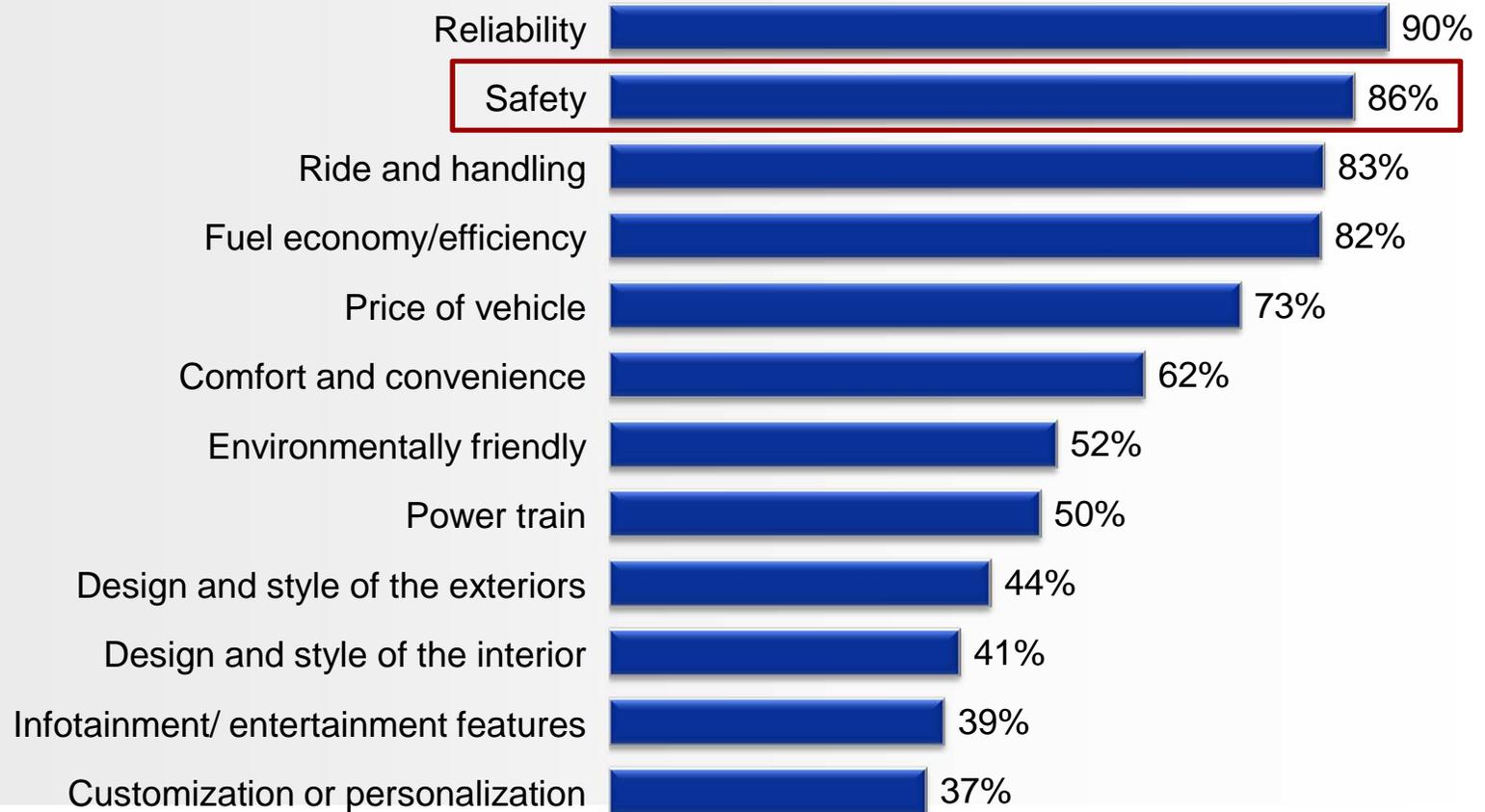
🎯 Safety remains one of the most important factors in the consumer’s vehicle purchasing decision

Just How Important is Safety

- “Europe Consumers’ Attitude & Perception” study

- Closely behind reliability, safety features are highly important in the car selection process.

Share of Preference for Vehicle Selection Criteria: Europe, 2013



Based on TURF Analysis of Anchored MaxDiff Scores. % of Respondents rating feature as important (Anchored Score > 20)

Rating and Regulations

- US NCAP migration to Active Safety and Adaptive

■ IIHS Ratings:

- **New IIHS Small Overlap test** – Integrated into Top Safety Pick “Plus” for 2013.
- **FCW and/or AEB** – “Availability” of FCW required for Top Safety Pick “Plus” for 2014.

■ NHTSA - USNCAP:

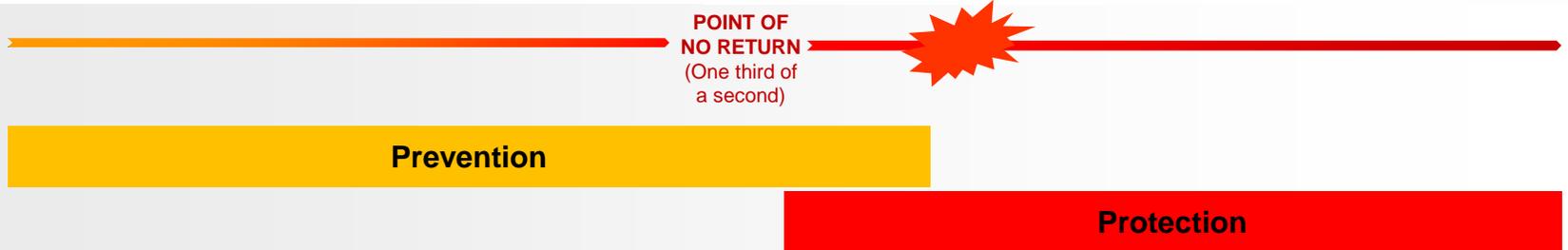
- **Back-over Safety** – ESC recognition replaced by rearview video systems to prevent back-over
- **Active Safety Areas Under Consideration**
 - ✓ Crash Avoidance and Post-Crash Technology Areas Under Consideration
 - ✓ Features: Blind Spot Detection, Advanced Lighting, Lane Departure Prevention, Crash Imminent Braking, Dynamic Brake Support, Automatic Pedestrian Detection and Braking (Frontal & Rear)
- **Passive Safety Areas Under Consideration**
 - ✓ Improved Rating of Rear Seat Safety
 - ✓ Rating of Safety for Older Occupants
 - ✓ Rating of Pedestrian Protection
 - ✓ Improved Test Dummies and Injury Criteria
 - ✓ New Test Protocols for Electric Vehicles
 - ✓ Alcohol Sensing



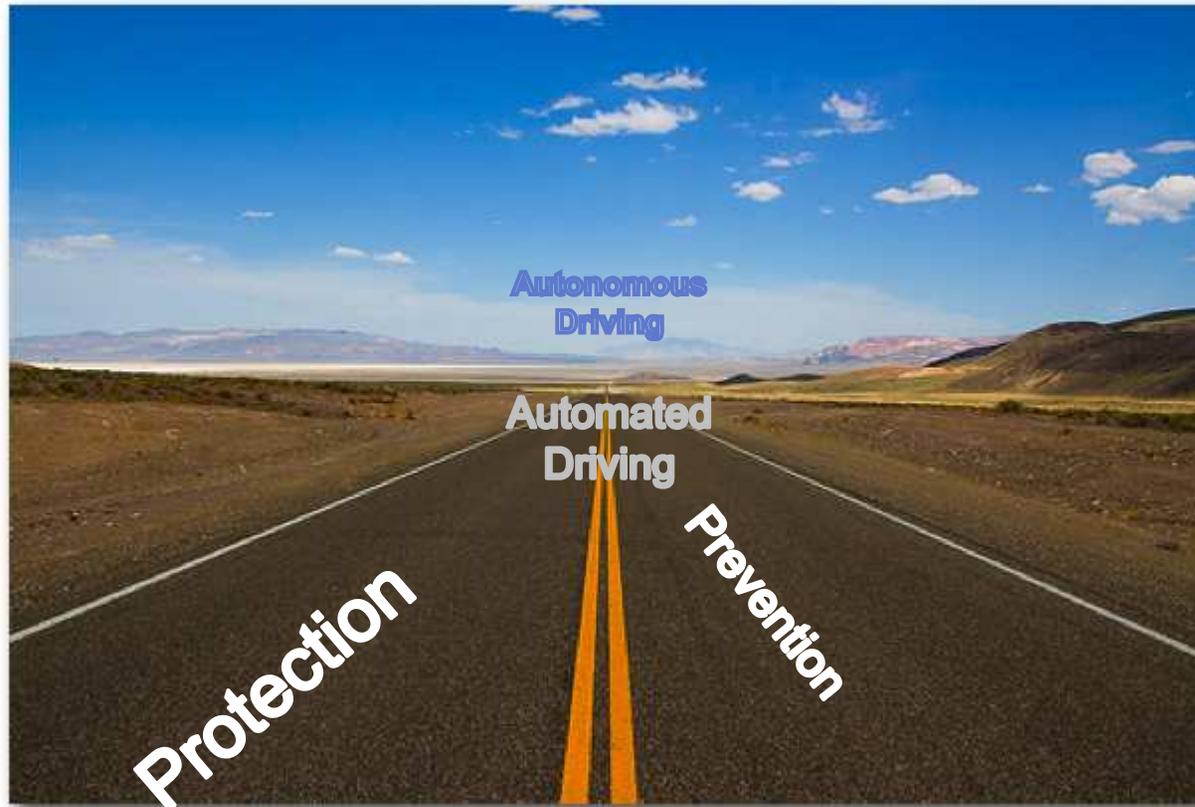
🚗 NHTSA estimates the US “annual cost to society of traffic accidents” is several hundred billion \$’s

“Prevention – Protection”

- The enablers for Autonomous Driving



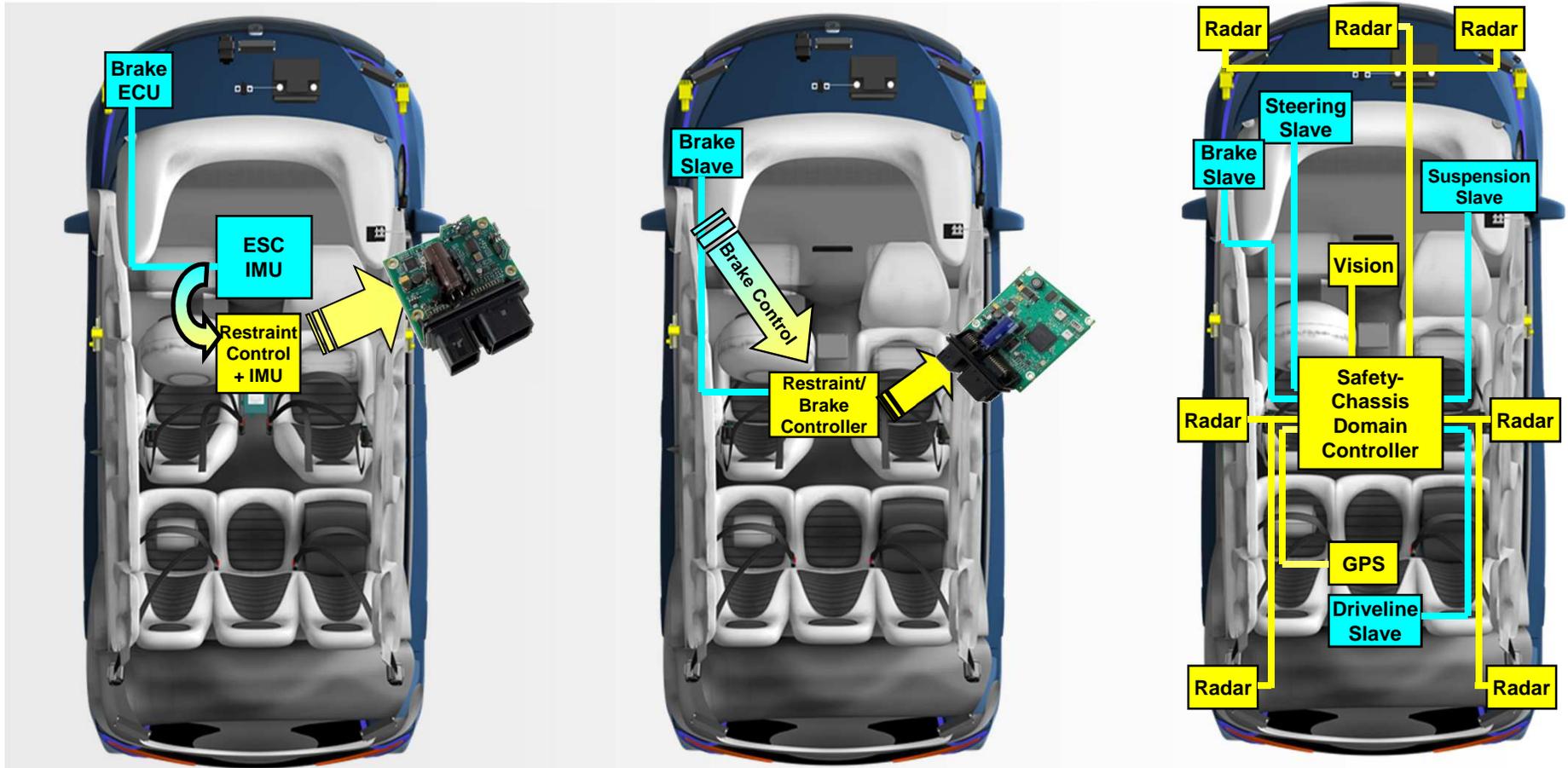
The Road Towards Saving More Lives



🚦 The main questions remaining are when and how?

Industry Direction

- Electronic Controls Integration

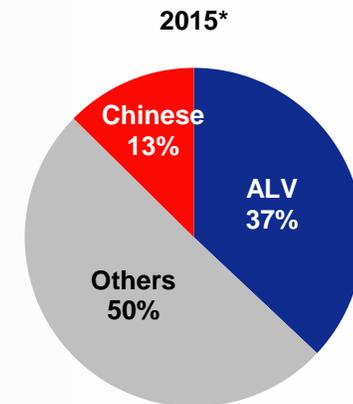
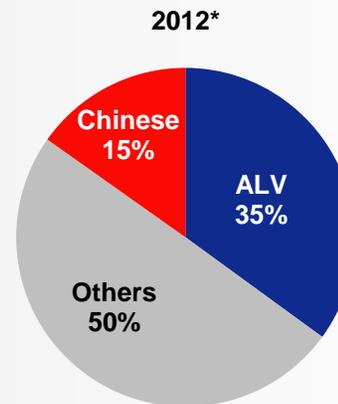
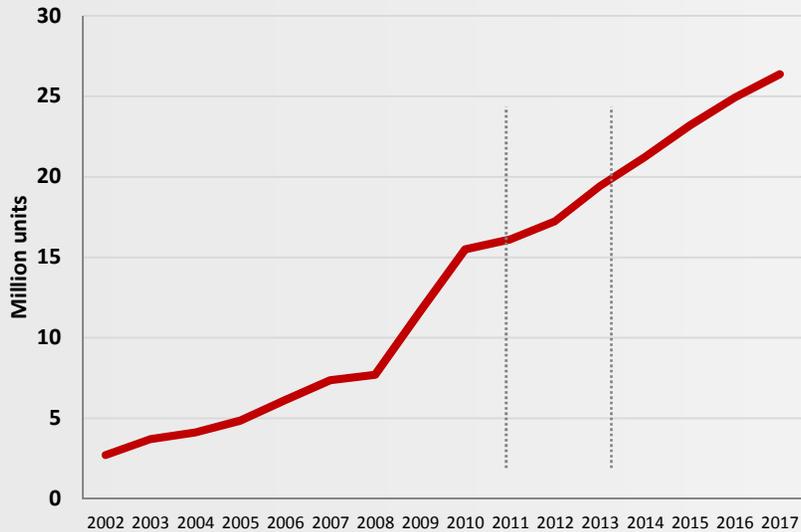


🌱 Autonomous driving could be a catalyst to accelerate the implementation

China

- Increasing market share, CPV & LVP

Light Vehicle Production



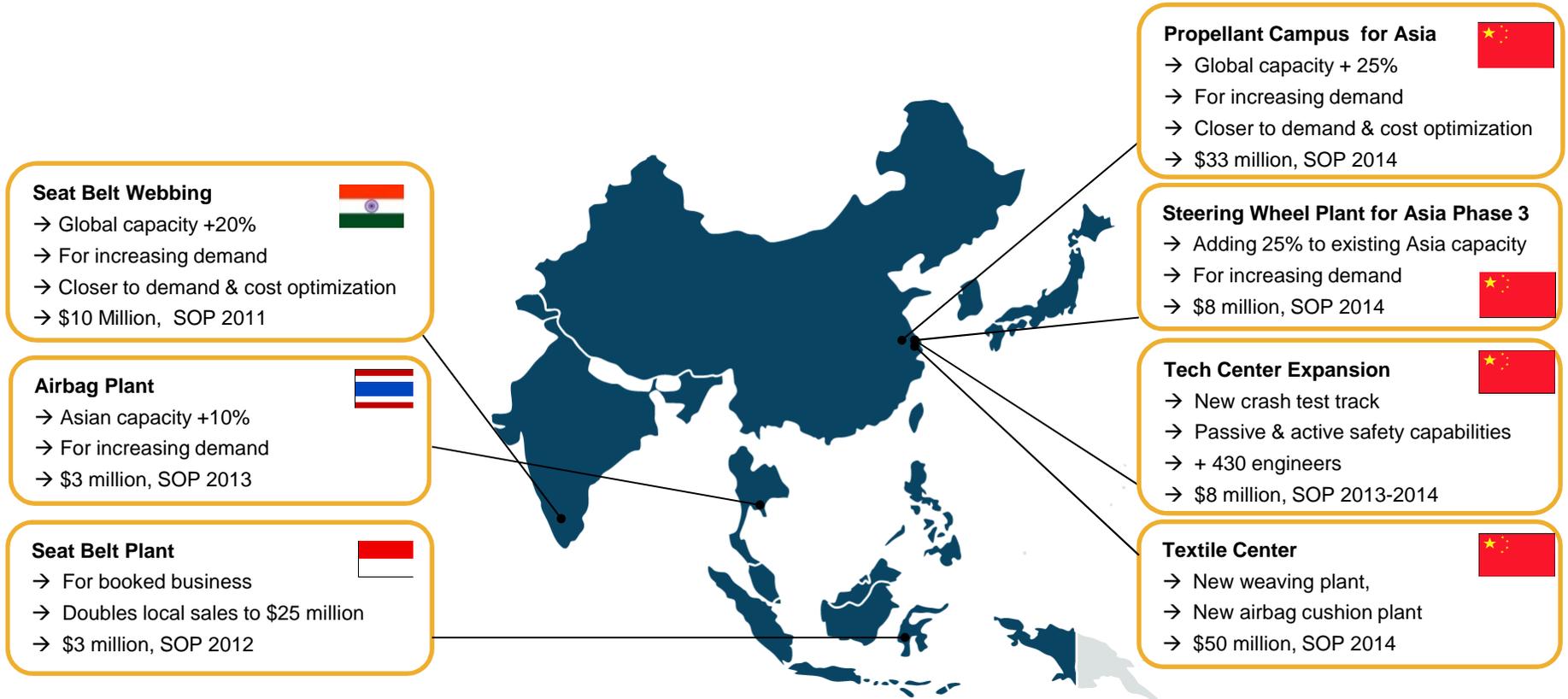
* Combined market share for airbags and seatbelts

🚗 Current content per vehicle ~ \$210

(*) LVP (Light Vehicle Production) according to IHS @ December 16, 2013

Investments for Growth

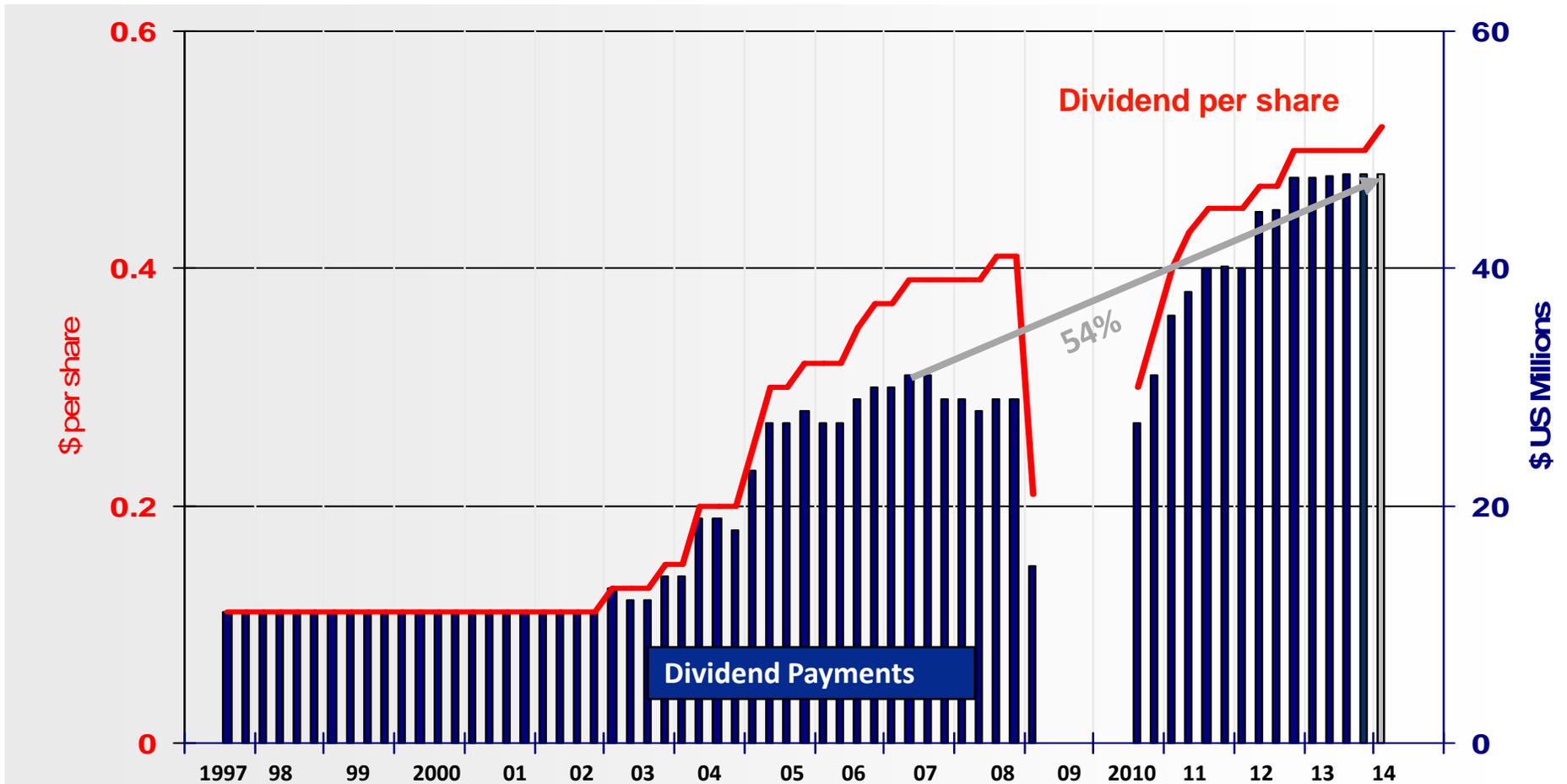
- Recent announcements



Overall capital expenditures expected to remain in the range of 4 to 5% of sales

Dividend Trend

- Per share and cash payments*



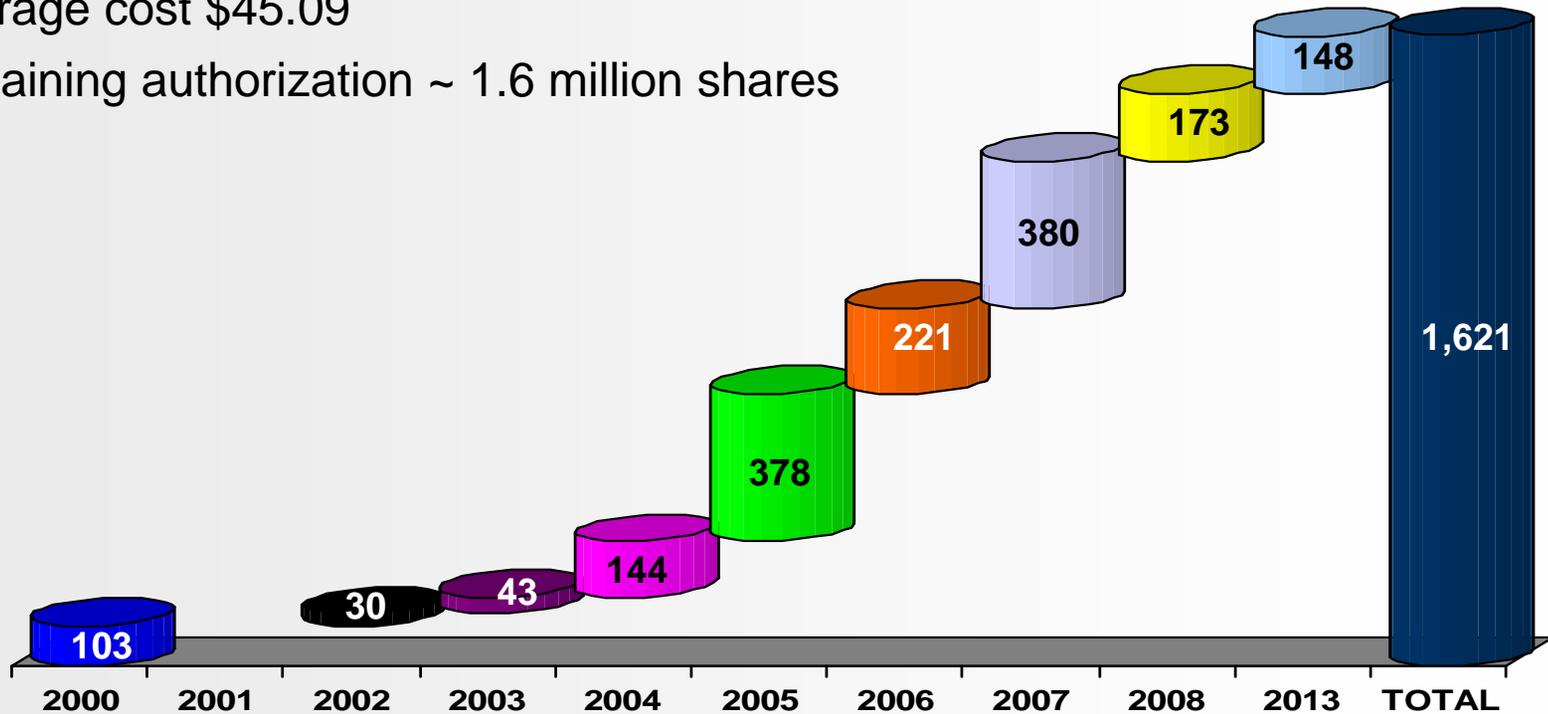
🎯 Shareholder annualized dividend \$2.08 per share

(*) Estimated dividend payment for Q1 2014 based on share count at the end of the 4th quarter 2013

Share Repurchase Program*

- Re-initiated in October 2013

- 35.9 million shares
- average cost \$45.09
- remaining authorization ~ 1.6 million shares



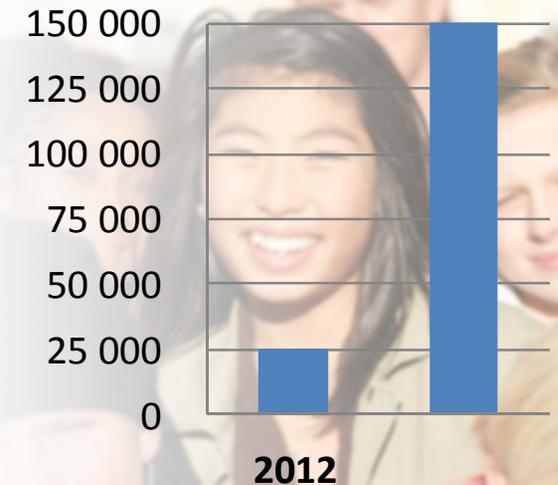
Cost / share	2000	2001	2002	2003	2004	2005	2006	2007	2008	2013	TOTAL
	\$22.68	0	\$19.57	\$20.97	\$41.97	\$44.86	\$55.69	\$57.35	\$46.77	\$90.39	\$45.09

⚡ Limited “open window” each quarter

(*) MUS\$ except where specified

Autoliv in Summary

- Solid performance in 2013 thru Q3'13
- Executing on our key strategies towards long-term targets
- 2014 will be a transition year to address our margin challenges
- Positioning our company to capitalize on the long-term industry trends



We envision 150,000 lives saved by our products annually

Autoliv - Safety Systems

**Active
Safety**



**Passive
Safety**

Autoliv

Every year, Autoliv's products save over 25,000 lives

The Global Leader in Automotive Safety