# BEAT CAPITAL PARTNERS LIMITED ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

### COMPANY INFORMATION

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J P Cavanagh J Consolino E Lieskovska A J T Milligan M Popoli P M Rayner B Schnitzer

Secretaries K Baker

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### STRATEGIC REPORT

### FOR THE YEAR ENDED 31 DECEMBER 2023

The directors present the strategic report for the year ended 31 December 2023.

### Principal activities

Beat Capital Partners Limited is the ultimate holding company of the Beat group (the Group). The Group's principal activity is to establish and operate insurance and reinsurance businesses. Businesses to date have comprised managing general agents, service companies or insurance intermediaries.

The Company provides its subsidiaries start-up capital, operational infrastructure, governance framework and access to a controlled environment to underwrite. The Group also includes a service company, Beat Services Limited, which provides operational support to Group companies, and Beat Syndicate Services Limited, which provides services to the Lloyd's managing agent of Syndicate 4242 (the Syndicate) and Special Purpose Arrangement 1416.

The Group no longer participates on any Lloyd's Syndicate as a corporate member. That part of the Group ceased participating at 31 December 2022 and has been run off prior to release of Funds at Lloyd's.

### **Business Review**

The principal financial drivers of the Group's net result are the commission revenues generated by the Group's insurance businesses and the associated Group expenses. The Group has started two new businesses, which will start underwriting credit insurance and accident & health insurance in 2024. Alongside the build out of these businesses' infrastructure the Group has invested heavily in people and systems.

In the US, the Group has continued to build out its presence, also investing in people and infrastructure to support the US businesses and growth opportunities.

The Group has discontinued operations relating to four areas, transactions relating to Beat CCM Nine Limited, Peterborough Agency Limited, the sale of Corvus Agency Limited (previously Tarian Underwriting Limited) and Macarto Marine Insurance Services LLC. The key performance indicators for the group relate to continuing operations on the following metrics. Group revenues, excluding the Syndicate Participations, were £46,520k (2022: £40,385k). This was made up of group commission revenues and other group income primarily relating to services provided to the Syndicate. The Continuing Operations group profit before taxation amounted to £14,461k (2022: £9,359k) for the financial year to 31 December 2023 and the Company profit before taxation amounted to £9,337k (2022: loss of £331k) for the financial year to 31 December 2023. Net assets of the group are £21,091k (2022: £22,586k).

### Capital and dividends

There has been an increase of £23 (2022: £12) to share capital during 2023. A dividend of £8,000k was paid during year (2022: £10.000k).

### Going Concern

The Company has adequate resource to continue trading for the foreseeable future and the Directors intend for it to do so. The Directors continue to adopt the going concern basis in preparing the consolidated group financial statements. The Group's business activities, together with the factors likely to affect its future development, its financial position, financial risk management objectives, details of its investment activities, and its credit and liquidity risk are described in this Strategic Report.

The Strategic Report summarises the Group's activities, its financial performance and financial position together with any factors likely to affect its future development. In addition, the Strategic report discusses the principal risks and uncertainties it faces.

The Board has followed the UK Financial Reporting Council's "Going Concern Basis of Accounting and Reporting on Solvency and Liquidity Risks (April 2016)" when performing their going concern assessment. To this end, the Board has undertaken a review of solvency, liquidity and cash flow projections under normal and stressed conditions.

As a result of this review the directors believe the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

### STRATEGIC REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### Principal risks and uncertainties

The Company faces the risk that its subsidiary investments become impaired or that it is unable to recover the value of its investments. The Company carries out annual reviews of the recoverability of investment balances and the Directors are satisfied that the carrying values of subsidiary investments held by the Company at the reporting date are appropriate and recoverable.

### Regulatory and Compliance risk

The Group consists of certain regulated entities, predominantly under the Appointed Representatives (AR) regime, that are required to comply with the requirements of the Prudential Regulation Authority, Financial Conduct Authority as well as Lloyd's of London, the Bermuda Monetary Authority and certain authorities of the United States

of America. These requirements can fluctuate from one year to the next, which may constrain the activities of the Group.

Regulatory risk is the risk of loss owing to a breach of regulatory requirements or failure to respond to regulatory change. The Group mitigates the risk of such breach by monitoring for continued compliance of relevant regulatory requirements.

### Insurance risk

The Group no longer directly participates on Syndicates, as a result there is little or no risk of loss from insurance risk.

### Credit risk

Credit risk is the risk for potential loss due to the failure of a counterparty to meet its contractual obligation to repay a debt. The Company mitigates the risk of exposure to these risks through robust selection and monitoring processes.

### Market risk

Market risk exposure impacting the Group relates to fluctuations in exchange rates, interest rates and inflation. The Group is exposed to foreign exchange movements as fee income is received in transactional currency and converted to the functional currency. The Group's policy is use forward foreign exchange contracts to manage this risk.

Inflation has decreased over the year as monetary and fiscal policy as well as falling energy prices impact the economy/ Inflation continues to significantly impact the insurance market. The principal exposure would be to expenses, fees and profit commissions.

Exposure to changes in interest rates comes from the Company's investment portfolio. The Group seeks to maximise its return whilst not causing significant investment risk.

There are heightened geo-political tensions and events across the world that impact market risk. The Directors do not consider these factors to significantly impact the Group at this stage.

### Liquidity risk

Liquidity risk represents risks that sufficient financial resources are not maintained to meet liabilities as they fall due.

The Company has available a £4,000k overdraft facility with Barclays to help satisfy group liabilities and help with cash flows.

The Company also has available a £6,000k loan facility with BCC Buffalo Bidco Limited, a Jersey registered company, who is a shareholder. The loan is available to help satisfy group liabilities and help with cash flows.

### Operational risk

Operational risk refers to the risk of loss resulting from inadequate or failed internal processes, people or systems, or from external events. Operational risk is inherent in all other risk headings above and is mitigated and managed through the exercise of the management controls and the actions described above.

### STRATEGIC REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### **Future developments**

The directors of the Company intend for the Company to continue operating as a holding company.. The Group has continued to establish a presence in the United States of America to further develop and establish insurance businesses in 2024.

The final open year of the Syndicate Participation was closed as of 31 December 2022. The Group does not have any participations as a member of Lloyd's in 2023.

### **Environmental, Social and Governance**

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The Group and Company aims to create a positive impact for its stakeholders and the wider community, acting as a responsible business and providing a diverse and inclusive workplace for its employees. This includes a working approach that aims to preserve our environment as well as a robust set of policies and processes that govern the way the business is run.

On behalf of the board

J P Cavanagh

Director

2 August 2024

### **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 31 DECEMBER 2023

The directors present their annual report and financial statements for the year ended 31 December 2023.

### Results and dividends

The results for the year are set out on page 8.

Interim dividends were paid amounting to £8,000,000 (2022 :£10,000,000). The directors do not recommend payment of a further dividend.

### Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

M Cannan

J P Cavanagh

J Consolino

E Lieskovska

A J T Milligan

M Popoli

P M Rayner

**B** Schnitzer

### Statement of disclosure to auditor

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So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

J P Cavanagh

Director

2 August 2024

### **DIRECTORS' RESPONSIBILITIES STATEMENT**

### FOR THE YEAR ENDED 31 DECEMBER 2023

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF BEAT CAPITAL PARTNERS LIMITED

### **Opinion on the Financial Statements**

We have audited the consolidated financial statements of Beat Capital Partners Limited (the Company), which comprise the consolidated statements of financial position as of December 31, 2023 and 2022, and the related consolidated statements of comprehensive income, changes in equity, and cash flows for the years then ended, and the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2023 and 2022, and the results of its operations and its cash flows for the years then ended in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

### **Basis for opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Emphasis of Matter**

As discussed in Note 26 to the financial statements, the Company prepares its financial statements in accordance with United Kingdom Accounting Standards including, Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, which differs from accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

### Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF BEAT CAPITAL PARTNERS LIMITED

In performing an audit in accordance with GAAS, we:

- · Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and
  design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis,
  evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates
  made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial
  doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

/s/ Ernst & Young LLP London, United Kingdom 2 August 2024

### CONSOLIDATED GROUP STATEMENT OF COMPREHENSIVE INCOME

Turnover	Notes 3	Continuing operations £'000 46,195	Discontinued operations £'000 325	31 December 2023 £'000 46,520	Continuing operations £'000 40,385	Discontinued operations £'000	31 December 2022 £'000 40,434
Administrative expenses		(31,720)	(1,297)	(33,017)	(30,242)	(12)	(30,254)
Operating profit/(loss)	4	14,475	(972)	13,503	10,143	37	10,180
Interest receivable and similar income Interest payable and similar expenses Exchange (losses)/gains Profit/(loss) on disposal of operations	8 9	990 (245) (759)	14 - (6) (168)	1,004 (245) (765) (168)	18 - (802)	- 10 (1,888)	18 - (792) (1,888)
Profit/(loss) before taxation		14,461	(1,132)	13,329	9,359	(1,841)	7,518
Tax on profit	10	(4,278)	(22)	(4,300)	(2,627)	8	(2,627)
Profit after taxation		10,183	(1,154)	9,029	6,732	(1,841)	4,891
Other comprehensive income		554	-	554	-	-1	-
Total comprehensive income for the year		10,737	(1,154)	9,583	6,732	(1,841)	4,891
Profit for the financial year is attributable to:							
- Owners of the parent company				5,480			2,588
- Non-controlling interests				4,103			2,303
				9,583			4,891
				===			====
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# CONSOLIDATED GROUP STATEMENT OF FINANCIAL POSITION

# AS AT 31 DECEMBER 2023

		2023		2022	
	Notes	£'000	£'000	£'000	£'000
Fixed assets					
Intangible assets	12		2,565		
Tangible assets	13		169		210
Investments	14		75		75
			2,809		285
Current assets					
Debtors	16	519		6,234	
Prepayments and accrued income	16	31,549		23,378	
Investments		177		1,046	
Cash and cash equivalents		33,803		40,054	
		66,048		70,712	
Creditors: amounts falling due within one year	17				
Taxation and social security		1,434		375	
Other creditors		5,250		9,501	
Deferred income	19	37,602		34,739	
Accruals		3,501		3,879	
		47,787		48,494	
		10			
Net current assets			18,261		22,218
Total assets less current liabilities			21,070		22,503
Provisions					
Deferred tax (asset)/liability	18	(21)		(84)	
		5 <del></del> 2	21	<del></del>	84
W.Z			21.001		22.50
Net assets			21,091		22,587
Capital and reserves					
Called up share capital	21		2		2
Share premium account			1,245		1,223
Profit and loss reserves			16,244		18,514
			* <del></del> *		2 0
Equity attributable to owners of the parent					
company			17,491		19,739
Non-controlling interests			3,600		2,848
			21,091		22,587
					-

# CONSOLIDATED GROUP STATEMENT OF FINANCIAL POSITION (CONTINUED)

### AS AT 31 DECEMBER 2023

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The financial statements were approved by the board of directors and authorised for issue on 2 August 2024 and are signed on its behalf by:

A J T Milligan

Director

Company registration number 10198821 (England and Wales)

### COMPANY STATEMENT OF FINANCIAL POSITION

### AS AT 31 DECEMBER 2023

		2023		2022	
	Notes	£'000	£'000	£'000	£'000
Fixed assets					
Investments	14		511		344
Current assets					
Debtors	16	11,550		11,733	
Cash at bank and in hand		3,116		1,711	
		-			
		14,666		13,444	
Creditors: amounts falling due within one year	17	(977)		(814)	
Net current assets			13,689		12,630
			5		200000000000000000000000000000000000000
Net assets			14,200		12,974
					-
Capital and reserves					
Called up share capital	21		2		2
Share premium account			1,245		1,220
Profit and loss reserves			12,953		11,752
			3		-
Total equity			14,200		12,974

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £9,404,804 (2022 - £402,871 loss).

The financial statements were approved by the board of directors and authorised for issue on 2 August 2024 and are signed on its behalf by:

A J T Milligan

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Director

Company registration number 10198821 (England and Wales)

### CONSOLIDATED GROUP STATEMENT OF CHANGES IN EQUITY

		Share capital		ofit and loss	Total	Non-	Total
			premium account	reserves	controlling interest	controlling interest	
	Notes	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 1 January 2022		2	1,216	25,747	26,965	2,291	29,256
Year ended 31 December 2022:				<u> </u>	<u> 51</u>		<u> </u>
				2.500	2.500	2 202	4 001
Profit for the year	24	8.50	-	2,588	2,588 7	2,303	4,891
Issue of share capital Dividends	21 11		7	(10 000)	and the second state	205	212
	11		-	(10,000)	(10,000)	(673)	(10,673)
Effect of changes in non-controlling interests in existing subsidiaries		5 <del>.</del>	87	180	180	(180)	(4.000)
Subsidiary share buyback						(1,099)	(1,099)
Balance at 31 December 2022		2	1,223	18,515	19,739	2,848	22,587
		· —			<u> </u>		
Year ended 31 December 2023:							
Profit for the year		•		5,480	5,480	4,103	9,583
Dividends	11	10	12	(8,000)	(8,000)	(3,025)	(11,025)
Effect of changes in non-controlling interests in existing subsidiaries				250	250	(250)	-
Issue of share capital		1.5	22		22	(70)	(48)
Balance at 31 December 2023		2	1,245	16,244	17,491	3,600	21,091

# COMPANY STATEMENT OF CHANGES IN EQUITY

		Share capital	Share Pro	Share Profit and loss	
			premium account	reserves	
	Notes	£'000	£'000	£'000	£'000
Balance at 1 January 2022		2	1,216	22,151	23,369
Year ended 31 December 2022:					-
Loss and total comprehensive income for the year			*2	(402)	(402)
Issue of share capital	21	5	7	-	7
Dividends	11		27	(10,000)	(10,000)
Balance at 31 December 2022		2	1,223	11,749	12,974
Year ended 31 December 2023:		<del></del>	-		-
Profit and total comprehensive income for the year		2	27	9,201	9,201
Issue of share capital	21	-	22	-	22
Dividends	11			(8,000)	(8,000)
Balance at 31 December 2023		2	1,245	12,950	14,197

# CONSOLIDATED GROUP STATEMENT OF CASH FLOWS

	2023		2022	
Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities				
Cash (absorbed by)/generated from operations 24		(1,832)		18,815
Investing activities				
Purchase of intangible assets	(2,820)		<b>5</b> 3	
Purchase of tangible fixed assets	(58)		(270)	
Interest received	902		-	
Dividends received	9,568		1,258	
Investment return	(646)		(1,456)	
Net cash generated from/(used in) investing	5 <del></del>			
activities		6,946		(468)
Financing activities				
Proceeds from issue of shares	22		7	
Interest paid	(243)			
Dividends paid to equity shareholders	(8,000)		(10,000)	
Dividends paid to non-controlling interests	(3,026)		(674)	
Net cash used in financing activities		(11,247)		(10,667)
Net (decrease)/increase in cash and cash equivalents		(6,133)		7,680
Cash and cash equivalents at beginning of year		40,054		33,149
Effect of foreign exchange rates		(118)		(775)
Cash and cash equivalents at end of year		33,803		40,054

### NOTES TO THE GROUP FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies

### Company information

Beat Capital Partners Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is 5th Floor 6 Bevis Marks, London, EC3A 7BA.

The group consists of Beat Capital Partners Limited and all of its subsidiaries.

### 1.1 Basis of preparation

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006. The 2022 financial statements were prepared in accordance with FRS103 Insurance Contracts and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the Company and Group. Monetary amounts in these financial statements are rounded to the nearest £'000.

The Group financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: Interest income/ expense and net gains/losses for financial instruments not measured at fair value; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

### 1.2 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company Beat Capital Partners Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 December 2023. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies (Continued)

Entities in which the group holds an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates.

Investments in joint ventures and associates are carried in the group statement of financial position at cost plus post-acquisition changes in the group's share of the net assets of the entity, less any impairment in value. The carrying values of investments in joint ventures and associates include acquired goodwill.

If the group's share of losses in a joint venture or associate equals or exceeds its investment in the joint venture or associate, the group does not recognise further losses unless it has incurred obligations to do so or has made payments on behalf of the joint venture or associate.

Unrealised gains arising from transactions with joint ventures and associates are eliminated to the extent of the group's interest in the entity.

### 1.3 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

The Company and the Group have adequate resource to continue trading for the foreseeable future and the directors intend for it to do so. The Company has a bank overdraft facility of up to £4m to support liquidity, a new facility with its shareholder of £6m to further support working capital and future investment. There has been no loan covenant breaches. Accordingly, the directors continue to adopt the going concern basis for accounting in preparing the Group Financial Statements.

### 1.4 Revenue

Revenue of the Group represents commissions and profit commissions payable to the Group. Commissions are recognised based on premiums written on behalf of Lloyd's syndicates at the inception date of the policy. Insurance and reinsurance treaties that are losses occurring during the policy period are recognised at policy inception date, reinsurance treaties that are risks attaching during the policy period are recognised over the course of the policy. For commissions on delegated authority business an estimate of the commission amount receivable up to the balance sheet date but not yet notified is used.

Profit commission is recognised at 36 months development from the start of the accounting period it relates to as there is sufficient certainty from the Lloyd's syndicates and/or US insurance company on the amounts being settled, in line with the profit commission calculation terms.

### 1.5 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software 20% straight line over 5 years

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies (Continued)

### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and equipment 33.33% straight line over 3 years Fixtures and fittings 33.33% straight line over 3 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the income statement.

### 1.7 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

### 1.8 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

### 1.10 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's statement of financial position when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies

(Continued)

### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities as payment is due within one year or less.

### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

### Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies

(Continued)

### 1.11 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

### 1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

### 1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### 1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

## 1.15 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### 1.16 Foreign exchange

Transactions in foreign currencies are initially recorded in the entity's functional currency by applying the spot exchange rate ruling at the date of the transaction or average annual rate. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All differences are taken to the profit and loss account.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 1 Accounting policies (Continued)

### 1.17 Discontinued operations

The group classifies operations as discontinued when a sale transaction has been agreed for that operation and is a separate major line of business. The results arising from discontinued operations are included in the consolidated statement of profit or loss and the split of discontinued operations from continuing operations is shown in the consolidated statement of profit or loss. All other notes to the financial statements include amounts for continuing operations unless indicated otherwise.

### 1.18 Investments

Investments consist of the Group's share of the Syndicate's shares, derivatives and other variable yield securities and debt and other fixed income securities. It also includes money market funds.

### 1.19 Fair Value Measurements of Financial Assets and Liabilities

The Group follows the recognition and measurement requirements of FRS 102 section 11 Basic Financial Instruments and section 12 Other Financial Instruments. All the Group's financial assets and liabilities are basic financial instruments.

The Group measures its investments at fair value through profit or loss using valuation techniques that maximise the use of observable market data and minimise the use of unobservable market data. The Group determines fair value based on assumptions that market participants would use in pricing an investment in the principal or most advantageous market. When considering market participant assumptions in its fair value measurements, the Group uses the fair value hierarchy below to classify its investments.

- Level 1 The unadjusted quoted price in an active market for identical assets or liabilities that the entity can
  access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable (i.e. developed using market data) for the asset or liability, either directly or indirectly.
- Level 3 Inputs are unobservable (i.e. for which market data is unavailable) for the asset or liability.

Where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the Group bases the entire fair value measurement on the lowest level input that is significant to the entire measurement. The Group recognises transfers between levels of the fair value hierarchy when events or changes in circumstances causing the transfer to occur.

The Group carries all its other financial assets and liabilities at cost.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

### **Profit commission**

The Group provides for profit commission receivable based on the financial performance of the related lines of business. The Group re-assesses the amount of profit commission receivable, on all underwriting years of account that have been open during the financial period, at each balance sheet date.

### 3 Revenue

	2023	2022
	£'000	£'000
Turnover analysed by class of business		
Profit commission	2,052	1,144
Commissions receivable	37,745	34,486
Other income	6,723	4,804
	46,520	40,434

### 4 Operating profit

Operating profit for the year is stated after charging:		
Exchange losses	765	1,013
Depreciation of owned tangible fixed assets	100	60
Loss on disposal of tangible fixed assets	168	1,888
Amortisation of intangible assets	255	2
Premises costs	997	800
		-

2023

£'000

2022

£'000

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

5	Auditor's remuneration		
		2023	2022
	Fees payable to the company's auditor and associates:	£'000	£'000
	For audit services		
	Audit of the financial statements of the group and company	49	35
	Audit of the financial statements of the company's subsidiaries	328	270
		377	305
		_	

### 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group		Company	
	2023	2022	2023	2022
	Number	Number	Number	Number
inderwriting and claims	67	63	-	-
1anagement	27	18	25	2
dministration and Finance	47	17	#	*
out I			<del>20 - 20</del>	35 - 35
otal	<u>141</u>	98		_
heir aggregate remuneration comprised:				
	Group		Company	
	2023	2022	2023	2022
	£'000	£'000	£'000	£'000
lages and salaries	20,163	15,280	-	-
ocial security costs	2,074	2,104	23	2
ension costs	1,367	999		
	23,604	18,383	2	
	===		-	
irectors' remuneration				
			2023	2022
			£'000	£'000
emuneration for qualifying services			1,097	1,122
ompany pension contributions to defined cont	ribution schemes		9	4
			1,106	1,126

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2023

7	Directors' remuneration		(Continued)
	Remuneration disclosed above includes the following amounts paid to the highest paid director:		
		2023 £'000	2022 £'000
	Remuneration for qualifying services	401	442 ——
	No advances or credits were granted by the Company to any of its directors during the period. Company pension contributions to personal pension plans have been made to 1 director (2022:	1 director).	
	Director emoluments are recognised in accordance with those emoluments paid to the director respect to services to the Group. The emoluments for the directors recognised within the accoits Group companies are equal to the total emoluments paid to the directors by those compani	unts of the	307. 43
8	Interest receivable and similar income		
·	interest receivable and similar income	2023	2022
		£'000	£'000
	Interest income		
	Interest on bank deposits	1,004	18
			-
	Total income	1,004	18
	Interest usuable and circilar company		
9	Interest payable and similar expenses	2023	2022
		£'000	£'000
	Interest on bank overdrafts and loans	244	1 000
	interest on bank over a lateral and loans		
10	Taxation		
		2023	2022
		£'000	£'000
	Current tax		
	UK corporation tax on profits for the current period	4,237	2,449
		=	_
	Deferred tax		
	Origination and reversal of timing differences	63	178
			_
	Total tax charge	4,300	2,627
	Total tax charge	4,300	===

Of the charge to current tax in relation to discontinued operations, £22,343 relates to tax on profits and £0 arose on disposal.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

10	Taxation	(Continued)
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The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2023	2022
	£'000	£'000
Profit before taxation	13,329	7,518
Expected tax charge based on the average rate of corporate tax across all		
jurisdictions of 24% (2022: 21%)	3,199	1,548
Expenses not deductible for tax purposes	295	468
State income taxes net of federal benefit	(124)	-
Deferred tax not recognised (utilised)/arising in the year	1,329	(2)
Adjustments in respect of prior years	(34)	13
Remeasurement of deferred tax for changes in tax rates	(46)	(20)
Difference in tax rates	(319)	620
Taxation charge	4,300	2,627

The Group has a deferred tax asset of £21k (2022: £84k) recognised in relation to tax losses and fixed asset timing differences, and a deferred tax asset of £2,761k (2022: £1,604k) not recognised.

### UK deferred tax

The UK net deferred tax asset recognised of £21k represents £103k (2022: £590k) of unutilised tax losses and fixed asset timing differences.

The 2022 unrecognised UK deferred tax asset of £17k in respect of unutilised losses of £66k has been utilised in the year and the carry forward unrecognised deferred tax asset balance is nil.

The UK recognised deferred tax assets have been calculated at 25% (2022: 25%) being the rate of corporation tax substantively enacted by the Balance sheet date and the rate at which the asset is expected to unwind at.

### US deferred tax

The US is in a cumulative loss position. Whilst taxable income is projected in future years, a conservative approach has been taken and therefore deferred tax has not been recognised on the US losses carried forward until future earnings are achieved.

The US deferred tax asset not recognised of £2,761k (2022: £1,604k) is in respect of £10,562k (2022: £6,136k) of unutilised losses and other timing differences.

The US deferred tax assets have been calculated at 26.14% (2022: 26.14%) being the rate of corporation tax substantively enacted by the Balance sheet date and the rate at which the asset is expected to unwind at

The unrecognised deferred tax asset has been calculated at 25% (2022:25%) since this is expected to unwind after more than one year.

### 11 Dividends

2023	2022
£'000	£'000
8,000	10,000
	£'000

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2023

### 12 Intangible fixed assets

Group	Software £'000
Cost	
At 1 January 2023	
Additions	2,820
At 31 December 2023	2,820
Amortisation and impairment	
At 1 January 2023	
Amortisation charged for the year	255
At 31 December 2023	255
Carrying amount	
At 31 December 2023	2,565
	_
At 31 December 2022	*

### 13 Tangible fixed assets

Group	Plant and equipment £'000	Fixtures and fittings £'000	Total
Cost	2 000	1 000	1 000
At 1 January 2023	92	178	270
Additions	8	50	58
At 31 December 2023	100	228	328
Depreciation and impairment			
At 1 January 2023	21	39	60
Depreciation charged in the year	31	69	100
At 31 December 2023	52	108	160
Carrying amount	_	· ·	
At 31 December 2023	49	120	169
At 31 December 2022	71	139	210

The company had no tangible fixed assets at 31 December 2023 or 31 December 2022.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2023

Fixed asset investments		Group		Company	
		2023	2022	2023	202
	Notes	£'000	£'000	£'000	£'000
Investments in subsidiaries	15	857	5.	435	268
Investments in associates		75	75	75	75
		75	75	511	344
					-
Movements in fixed asset investments	s				
Group					Shares in associates
					£'00
Cost or valuation					
At 1 January 2023 and 31 December 20	023				7
Carrying amount					
At 31 December 2023					7:
At 31 December 2022					7:
					9
Movements in fixed asset investments	i				
Company					Shares in sidiaries and
				Sub	associate:
					£'00
Cost or valuation					
At 1 January 2023					34
Additions					16
At 31 December 2023					51
					<u></u>
Carrying amount					
At 31 December 2023					51
At 21 December 2022					==
At 31 December 2022					34

### 15 Subsidiaries

Details of the company's subsidiaries at 31 December 2023 are on the following page:

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

Subsidiaries				(Con	tinued)
Name of undertaking	Registered office	Nature of business	Class of shares held	% He	eld Indirect
Chord Reinsurance Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	71.00	
Brace Underwriting Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	71.00	-
Brace UK & Europe Underwriting Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	65.60	8
Munitus Insurance Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	60.00	32
Alitus Intermediaries Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Intermediary	Ordinary shares	100.00	
Peterborough Agency Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Introducer of insurance business	Ordinary shares	100.00	12
Horace Underwriting Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	76.30	-
Satinwood Underwriting Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	60.00	-
Alcor UK Holdings Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Holding company	Ordinary shares	60.00	17
Alcor Underwriting London Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	20	60.00
Alcor Underwriting Bermuda Limited	2nd Floor, Windsor Place, 22 Queen Street, Hamilton, Bermuda HM11	Underwriting	Ordinary shares	7.0	60.00
Tegron Specialty Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	60.00	- 4
Beat Services Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Service company	Ordinary shares	100.00	
Beat Syndicate Services Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Service company	Ordinary shares	100.00	
Beat CCM One Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Dormant	Ordinary shares	7.0	100.00
Beat CCM Nine Limtied	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Lloyd's corporate member	Ordinary shares	-	100.00
Beat CCM Eleven Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Dormant	Ordinary shares	*	100.00
Beat Capital Partners Corp	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Holding company	Ordinary shares	100.00	-
Beat Capital Partners Services LLC	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Service company	Ordinary shares	**	96.60
Beat Capital Partners LLC	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Holding company	Ordinary shares	20	96.60
Beat Capital Insurance Services LLC	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Underwriting	Ordinary shares	*	96.60
Magnolia Grove Insurance Services LLC	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Underwriting	Ordinary shares	20	96.60
Marcato Marine Insurance Services	307 West Tremont Ave, Suite 200, Charlotte, NC 28203, United States	Underwriting	Ordinary shares	16	96.60
Brace Insurance Services LLC	212 S. Tyron Street Ste. 1000 Charlotte NC 28281	Underwriting	Ordinary shares	20	68.20
Brace Underwriting Corp LLC	850 New Burton Road Suite 201 Dover DE 19904	Holding company	Ordinary shares	28	68.20
Redriff Agency Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	100.00	-
Convergence Credit Limited	5th Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom	Underwriting	Ordinary shares	100.00	

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

16	Debtors				
		Group		Company	
		2023	2022	2023	2022
	Amounts falling due within one year:	£'000	£'000	£'000	£'000
	Amounts owed by group undertakings			11,295	8,350
	Other debtors	519	6,234	29	81
	Prepayments and accrued income	31,549	23,378	226	3,166
		32,068	29,612	11,550	11,597
	Deferred tax asset (note 18)	21	84		136
		3	k( <u> </u>	23	
		32,089	29,696	11,550	11,733
					_
17	Creditors: amounts falling due within one year				
		Group		Company	
		2023	2022	2023	2022
		£'000	£'000	£'000	£'000
	Trade creditors	1,257	753	196	161
	Taxation and social security	1,434	375	-	
	Other creditors	3,993	8,748	146	285
	Accruals and deferred income	41,103	38,618	635	368
		47,787	48,494	977	814

### 18 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

	Liabilities	Liabilities	Assets	Assets
	2023	2022	2023	2022
Group	£'000	£'000	£'000	£'000
Accelerated capital allowances			21	84
		6 <b></b> -		

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2023

18	Deferred taxation				(Continued)
	Company	Liabilities 2023 £'000	Liabilities 2022 £'000	Assets 2023 £'000	Assets 2022 £'000
					0.00
	Tax losses	_			====
				Group	Company
	Movements in the year:			2023 £'000	2023 £'000
	Asset/(liability) as at 1 January 2023			84	136
	Charge to profit or loss			(63)	(136
	Asset/(liability) as at 31 December 2023			21	
	The deferred tax asset set out above is expected to against future expected profits of the same period.		nths and relates to	o the utilisation	of tax losses
19	Deferred income				
		Group 2023	2022	Company 2023	2022
		£'000	£'000	£'000	£'000
	Deferred income - advanced commissions	37,602	34,739	====	
20	Retirement benefit schemes				
				2023	2022
	Defined contribution schemes			£'000	£'000
		oution schemes			

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 21 Share capital

Group and company	2023	2022	2023	2022
Ordinary share capital	Number	Number	£	£
Authorised				
Ordinary shares of £1 each	1,380	1,380	1,380	1,380
Ordinary A shares of £0.50 each	100	100	50	50
Ordinary B shares of £1 each	76	76	76	76
Ordinary C1 shares of £1 each	8	8	8	8
Ordinary C2 shares of £1 each	10	10	10	10
Ordinary C3 shares of £1 each	10	10	10	10
Ordinary D shares of £1 each	24	24	24	24
Ordinary E shares of £1 each	102	111	102	111
Ordinary F shares of £1 each	33	54	33	54
Ordinary G shares of £1 each	23		23	-
Ordinary H shares of £0.50 each	100	100	50	50
	1			
	1,866	1,873	1,766	1,773
	===			
Issued and fully paid				
Ordinary shares of £1 each	1,380	1,380	1,380	1,380
Ordinary A shares of £0.50 each	100	100	50	50
Ordinary B shares of £1 each	76	76	76	76
Ordinary C1 shares of £1 each	8	8	8	8
Ordinary C2 shares of £1 each	10	10	10	10
Ordinary C3 shares of £1 each	10	10	10	10
Ordinary D shares of £1 each	24	24	24	24
Ordinary E shares of £1 each	102	111	102	111
Ordinary F shares of £1 each	33	54	33	54
Ordinary G shares of £1 each	23	-	23	
Ordinary H shares of £0.50 each	100	100	50	50
		·	-	_
	1,866	1,873	1,766	1,773

On 3 January 2023 the company issued 23 G shares of £1 each at £1,338 per share resulting in share premium of £31k.

On 24 January 2023 a Director disposed of 25 H shares to another Director and on 15 February 2023 a Director disposed of 75 H shares to an employee of the group.

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 22 Post balance sheet events

On 10 January 2024 Redriff Agency Limited a subsidiary of Beat Capital Partners Limited issued 9,249 Ordinary shares reducing the Groups shareholding to 76%.

On 30 January 2024 Convergence Credit Limited, a subsidiary of Beat Capital Partners Limited issued 9,499 Ordinary and 500 Ordinary A shares reducing the Groups shareholding to 70%.

on 22 February 2024 25 Ordinary shares of Beat Capital Partners LLC were repurchased by the Company increasing it's shareholding to 99%.

On 22 February 2024 9 Ordinary G shares were repurchased by the Company and cancelled.

On the 5 June 2024, Ambac Financial Group, Inc. ("Ambac"), a NYSE listed insurance holding company, has signed a definitive agreement to acquire a 60% controlling stake in the Company. The transaction completed on the 2 August 2024.

Pursuant to the agreement, Ambac has purchased 60% of Beat from existing shareholders, including Bain Capital and Beat's management team. Consistent with Ambac's philosophy of financial alignment of interests with its business partners, Beat's management team and Bain Capital each has retained an equity stake of approximately 20% in Beat.

### 23 Related party transactions

Beat Capital Partners Limited, is registered in England and Wales at 5<sup>th</sup> Floor, 6 Bevis Marks, London, EC3A 7BA, United Kingdom. It is the ultimate parent company of the Group of companies as at 31 December 2023 and there is no controlling party over the Company. All transactions between group companies have taken place at arm's length.

### Intercompany transactions

	2023	2022
Subsidiary undertaking working capital costs recharged	£000	£000
Beat Services Limited	244	(2)
VAT collected by subsidiary undertaking on behalf of company		
Beat Syndicate Services Limited		6
Beat Services Limited	132	82
Intercompany balances		
Amounts owed from/(to) subsidiary companies		
Beat Services Limited	1,806	2,185
Alitus Intermediaries	973	189
Peterborough Agency Limited		139
Beat Capital Partners Corp	9,186	5,833
Convergence Credit Limited	301,889	-

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 23 Related party transactions

(Continued)

### **Transactions with Directors**

Certain directors of the Company are also directors of other group companies. In all cases, transactions between the Company and other entities within the group are carried out on normal arm's length commercial terms.

J Cavanagh, T Milligan and P Rayner are Lloyd's Names and participate on Syndicate 4242 which the Group underwrite (re)insurance business on behalf of.

J Cavanagh is a non-Executive director of Hampden Capital Plc. They provide services to members of Syndicate 4242. All business is conducted on normal arm's length commercial terms.

T Milligan and P Rayner are de minimis shareholders of Previse, a partner of Peterborough Agency Limited that the Company wholly owns. All business is conducted on normal arm's length commercial terms.

P Rayner is a director of Cadenza Re Limited. They are an associated company of Beat Capital Partners Limited.

B Schnitzer and P Rayner are shareholders in, and B Schnitzer is a director of, Paraline Group Ltd which is a shareholder in the Company.

### 24 Cash (absorbed by)/generated from group operations

	2023	2022
	£'000	£'000
Profit for the year after tax	9,583	4,891
Adjustments for:		
Tax charge	4,300	2,627
Finance costs	245	
Investment income	(1,695)	3,087
Other comprehensive income	(554)	
Loss on disposal of business	168	1,888
Amortisation and impairment of intangible assets	255	
Depreciation and impairment of tangible fixed assets	100	60
Corporation tax paid	(3,263)	(2,943)
Parent company dividends received	(9,568)	(1,258)
Movements in working capital:		
Increase in debtors	(2,112)	(193)
Increase in creditors	709	10,656
Cash (absorbed by)/generated from operations	(1,832)	18,815
	0: 24 - 32	

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 25 Discontinued operations

As of 31 December 2022 the Group no longer participates on any Lloyd's Syndicate as a corporate member. As a result the Director's have taken the view that it is not necessary to produce insurance accounts.

Below is a table that shows how the 2023 statement of financial position and income statement would be presented if we continued to adopt the insurance accounts format. All continuing activities are not insurance related participations and would all be disclosed in other income/other charges.

The Group has discontinued operations relating to four areas, transactions relating to Beat CCM Nine Limited ("Beat CCM"), Peterborough Agency Limited ("PAL"), the sale of Corvus Agency Limited (previously Tarian Underwriting Limited – "Tarian") and Marcato Marine Insurance Services LLC ("Marcato").

Beat CCM was a Lloyd's corporate member that last participated on Syndicate 4242 on the 2017 YOA that was subject to a Lloyd's Reinsurance To Close at the 31 December 2022 year end. For 2023 year end, Beat CCM only has administrative expenses charged that are 100% rechargeable to Sompo International under the member level reinsurance contract. This contract will continue until all Fund's at Lloyd's is released by Lloyd's of London. Within the disclosures below there is other income of £37k (2022: £48) and other charges of £15k (2022: £12), with net assets of £121k as at 31 December 2023 (2022: 112k).

PAL is in run-off as the revenue did not sufficiently scale since formation in 2019. The PAL Board approved the run-off plan at the 29 August 2023. Within the disclosures below there is Other income of £199k (2022: £10k) and other charges of £111k (2022: £61k), with net liabilities of £44k (2022: £117k).

Tarian was a subsidiary of the Company and it was sold on the 31 December 2021. As part of the sale there was deferred revenue relating to subsequent performance of the entity. During 2023, the performance conditions were assessed and these would not be met, so there has been a write-off of the deferred revenue of £154k and other revenue of £13k amounting to £167k (2022: £1.8m write-off). There are no other assets or liabilities relating to this discontinued operation.

Marcato is a US based MGA that the Marcato Board decided to discontinued trading in 2023. Within the disclosures below, it has other income of £86k (2022: £0) and other charges of £1,119k (2022: £1,002k) after consolidation adjustments, with net liabilities of £247k as at 31 December 2023 (2022: £1,002k).

### Disclosure and restatement of the form of the group financial statements

In addition to disclosing the discontinued operations of the group, this note also considers the disclosure form of the group financial statements. As of 31 December 2022 the Group no longer participates on any Lloyd's Syndicate as a corporate member. In accordance with section 1165 of the Companies Act 2006 the group is no longer required to produce group accounts for a non-insurer.

The Directors have applied *The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 No.410 Schedule 6 Companies Act Group Accounts* for the rest of the financial statements. There is no income statement or net asset impact. For comparability, the discontinued insurance format of the consolidated income statement and consolidated balance sheet is shown on the next page. All continuing activities are not insurance related and do not participate on any Lloyd's Syndicate, these are shown in other income and other charges.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

25	Discontinued operations			(Continued)
	Consolidated Income Statement - Group			
	Technical account - general business			
	For the year ended 31 December	2023	2022	
		£000	£000	
	Gross premium written	2	(11)	
	Outward reinsurance premium	*	11	
	Net written premiums	0	0	
	Change in provision for	5	-	
	unearned premiums	_	12	
	Claims paid			
	Gross amount	-	(1,189)	
	Reinsurers share	2	1,189	
	Change in claims outstanding			
	Gross amount	_	3,237	
	Reinsurers share	2	(3,237)	
	Change in net provision for claims	0	0	
	Claims incurred, net of reinsurance	-	-	
	Net operating expenses	2	2	
	Balance on technical account - general business	-		
	Consolidated Income Statement - Group			
	Non-technical account - general business	2023	2022	
	For the year ended 31 December	£000	£000	
	Balance on technical account - general business	5		
	Non technical account - general business			
	(Loss)/Gain on sale of subsidiary	(168)	(1,888)	
	Other income	46,520	40,434	
	Other charges	(33,017)	(30,254)	
	Interest costs	(245)	-	
	Investment return	1,004	(3,087)	
	Exchange (losses)/gains	(765)	2,313	
	Profit for the financial year before taxation	13,329	7,518	
	Tax on profit	(4,300)	2,627	
	Profit after taxation	9,029	4,891	
	Other comprehensive income	554	i <del>-</del>	
	Total comprehensive income for the year	9,583	4,891	

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

Discontinued operations			(Contin
Consolidated Statement of Financial Position	2023	2022	
As at 31 December	£000	£000	
Investments			
Intangible assets	2,565		
Financial investments	177	1,046	
Investments	75	75	
Tangible fixed assets	169	210	
The second secon	2,986	1,332	
Reinsurers' share of technical provisions	19.5.1249.2449		
Provision for unearned premiums	-		
Claims outstanding	20 20	2,097	
•	0	2,097	
Debtors	-	_,	
Debtors arising out of direct insurance operations	2	621	
Debtors arising out of reinsurance operations		1,288	
Deferred taxation	21	84	
Other debtors	32,068	24,842	
other debtors	32,089	26,835	
Cash and other assets	32,003	20,033	
Cash at bank and in hand	33,802	40,054	
Other assets	33,802	40,034	
other assets	33,802	40,054	
Prepayments and accrued income	33,602	40,034	
Deferred acquisition costs			
	79 98	764	
Other prepayments and accrued income	0	764	
Total assets			
Total assets	68,877	71,082	
Capital and reserves			
Called up share capital	2	2	
Share premium reserve	1,245	1,223	
Retained earnings	16,244	18,515	
Equity attributable to equity holders of the company	17,491	19,740	
Non-controlling interests	3,600	2,846	
	21,091	22,586	
Technical provisions			
Provision for unearned premium	5	15	
Claims outstanding	2	2,097	
	0	2,097	
Creditors			
Creditors arising out of direct insurance operations		1,296	
Creditors arising out of reinsurance operations	×	3,490	
Other creditors including taxation and social security	44,287	37,736	
	44,287	42,522	
Accruals and deferred income	3,500	3,877	
Total liabilities	47,787	48,496	
Total equity and liabilities	68,877	71,082	

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 26 Summary of significant differences between UK GAAP and US GAAP

The consolidated financial statements of the Group have been prepared in accordance with generally accepted accounting practice in the United Kingdom (UK GAAP), which differ in certain significant respects from generally accepted accounting principles in the United States (US GAAP). A description of the differences and their effects on total comprehensive income and shareholders' equity are set out below:

### Description of differences between UK GAAP and US GAAP

### a. Profit commission

This adjustment converts revenue from UK GAAP to US GAAP. Under UK GAAP, revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. Under US GAAP, revenue is recognised when or as performance obligations are satisfied by transferring of the service to the insureds, as the customer. Control either transfers over time or at a point in time, which affects when revenue is recorded. The difference in the timing of revenue recognition results in a £379k increase and £2,914k increase to accrued commissions recorded in turnover on the statement of comprehensive income for years ended 31 December 2023 and 2022 respectively, and a £5,498k increase and £5,119k increase to total shareholders' equity for as of 31 December 2023 and 2022 respectively, and affected the following line items in the financial statements:

	2023	2022
	£'000	£'000
Total comprehensive income: increase		
Turnover	379	2,914
	379	2,914
Total Shareholders' equity: increase		
Debtors	5,498	5,119
	5,498	5,119

### b. Bonus accrual

Under UK GAAP, the Group recognises bonuses once they are determined as the group operates a fully discretionary bonus scheme. Therefore, outside of non-discretionary bonuses, the bonus is recognised in April each year after the year it relates to. Under US GAAP, bonuses are generally accrued throughout the year in the year of performance. Bonuses have been adjusted for the years ended 31 December 2023 and 2022 amounting to a decrease of £1,079k and an increase of £1,260k respectively. The following line items were adjusted for in the financial statements:

	2023	2022
	£'000	£'000
Total comprehensive income: (decrease)/increase		
Administrative expenses	(1,079)	1,260
	(1,079)	1,260
Total Shareholders' equity: increase		
Creditors: Amounts falling due within one year	(2,613)	(1,534)
	(2,613)	(1,534)

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 26 Summary of significant differences between UK GAAP and US GAAP

(Continued)

### c. Leases

Under UK GAAP, a lessee classifies a lease as either finance or operating. Finance leases are capitalised as assets, with the concurrent recognition of an obligation. Operating leases are treated as annual rental expenses on a straight-line basis taking into consideration rent free periods. The Group only has operating leases and was not required to capitalise lease balances.

Under US GAAP, a lessee classifies a lease as either finance or operating. All leases were classified as operating leases under US GAAP. A lease liability and right of use asset are recognised on the balance sheet. The lease liability is measured at the present value of lease payments that are not paid at commencement and discounted using the interest rate implicit in the lease, if that rate can be readily determined, otherwise using the incremental borrowing rate. The right-of-use asset is recognised on the balance sheet and is measured as the initial amount of the lease liability, plus any lease payments and initial direct costs incurred, minus any lease incentives received. Operating leases are typically expensed on a straight-line basis. The difference in the models resulted in a decrease of total comprehensive income of £40k to consolidated shareholder's equity in both years ended 31 December 2023 and 2022. The following line items in the financial statements were adjusted:

2023	2022
£'000	£'000
Total comprehensive income: (decrease)	
Administrative expenses -	(40)
	(40)
Total Shareholders' equity: increase	
Tangible fixed assets 654	1,120
Creditors : Amounts falling due within 1 year (694)	(1,160)
(40)	(40)

### d. Income taxes

The tax effects of the adjustments described above is calculated as an adjustment to consolidated total comprehensive income and shareholder's equity.

### e. Non-controlling interests

Non-controlling interests (NCI) is adjusted for each of the above listed significant adjustments.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

### 26 Summary of significant differences between UK GAAP and US GAAP

(Continued)

### Significant adjustments to consolidated total comprehensive income

The significant adjustments to total comprehensive income for the year ended 31 December 2023 and 2022 which would be required if US GAAP had been applied, instead of UK GAAP in the consolidated financial statements are set out below.

	References	2023	2022
		£'000	£'000
Total comprehensive income according to the consolidat	ed		
statement of comprehensive income prepared under UK		9,583	4,891
GAAP	<u>-</u>		
US GAAP adjustments- increase/(decrease) due to:			
Profit Commission	a	379	2,914
Bonus Accrual	b	(1,079)	1,260
Leases	С	157	(40)
Tax	d _	80	(1,028)
		(620)	3,106
Total comprehensive income in accordance with U.S. GAA	Р =	8,963	7,997
Non-controlling interests - US GAAP adjustments	e	9 <b>5</b> 3	5
Profit for the financial year is attributable to:			
- Owners of the parent company		5,083	4,982
- Non-controlling interests		3,880	3,015
	-	8,963	7,997

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2023

### 26 Summary of significant differences between UK GAAP and US GAAP

(Continued)

### Significant adjustments to consolidated group statement of changes in equity

The significant adjustments to shareholders equity for the year ended 31 December 2023 and 2022 which would be required if US GAAP had been applied, instead of UK GAAP in the consolidated financial statements are set out below.

	References	2023	2022
		£'000	£'000
Total shareholders equity according to the consolidated statement of financial position prepared under UK GAAP		21,091	22,587
US GAAP adjustments- increase/(decrease) due to:			
Profit Commission	a	5,498	5,119
Bonus Accrual	b	(2,613)	(1,534)
Leases	С	(40)	(40)
Income taxes	d	(948)	(1,028)
	100 100	1,897	2,516
Shareholders equity in accordance with U.S. GAAP	-	22,988	25,103
Non-controlling interests (NCI) - US GAAP adjustments	e	(223)	712
Equity attributable to owners of the parent company		19,611	21,543
Non-controlling interests	%_	3,377	3,560
	18 <del>-</del>	22,988	25,103

### Significant adjustments to consolidated group statement of cash flows

No significant adjustments were required to the consolidated statement of cash flow if US GAAP had been applied instead of UK GAAP, with the exception of interest paid being classified as a financing activity under UK GAAP and as operating activity under US GAAP, amounting to £243k and nil for the years ended 31 December 2023 and 2022 respectively.