

TORAY IR Seminar Toray Group's Initiatives for Digital Innovation (DI) Business

R&D of Toray Group's Digital Innovation (DI) Business

September 13, 2024

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I. R&D Priority Areas in DI Business

II. R&D Initiatives

III. Future Prospects and Summary



R&D Priority Areas in DI Business

R&D structure



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Trend in Semiconductor Technology and Future Society



Rapidly developing with trends towards High Integration, High Performance, and Miniaturization

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R&D Priority Areas in DI Business



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R&D Initiatives

(1)Semiconductor infrastructure-related technology

(2)Semiconductor-related technology: Release film for semiconductor molds(3)Optoelectronic fusion-related technology

(1) Semiconductor Infrastructure-related Technology



We have not only materials but also technologies that contribute to yield improvement and environmental-friendliness

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(1) Semiconductor-Infrastructure-Related Technology: High-Silica-Removing Reverse Osmosis (RO) Membrane



For high rejection, pore size control is important.

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structure control

40

(1)Semiconductor-Infrastructure-Related Technology: Wastewater Reuse for Securing Water Sources



Urea concentration is 3 times higher than tap water. Large risk of yield decrease

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(1)Semiconductor-Infrastructure-Related Technology: High-Urea-Removal RO Membranes for Wastewater Reuse



Urea is also a small-sized neutral molecule and has high removal difficulty Urea-removal performance of RO membrane



Significant improvement in urea rejection was confirmed

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(1)Semiconductor-Infrastructure-Related Technology: **RO Membrane Element Reuse**



(1)Semiconductor-Infrastructure-Related Technology: Air Filters and Resist Filters



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(1) Semiconductor-infrastructure-related Technology: Gas Separation and Recycling



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R&D Initiatives

(1)Semiconductor infrastructure-related technology(2)Semiconductor-related technology: Release film for semiconductor molds(3)Optoelectronic fusion-related technology

Toray Group's Semiconductor Film-related Products

Films for multilayer ceramic capacitors (MLCC)



< Contributing to technological evolution> Miniaturization and higher capacity \rightarrow Thinning and increasing the number of ceramic layers \rightarrow Smoothness and cleanliness of release films



(2) Semiconductor-related Technology : Release Film for Semiconductor Molds



Expansion of compression molding method for cutting-edge semiconductors. (server, logic IC for generative AI, etc.)

follow-up ability, and heat resistance.

(2) Semiconductor-related Technology: Release Film for Semiconductor Molds



Developed products do not use PFAS materials. Resolve mold contamination \rightarrow Started mass production in 2023.

R&D Initiatives

(1)Semiconductor infrastructure-related technology(2)Semiconductor-related technology: Release film for semiconductor mold(3)Optoelectronic fusion-related technology

(3) Optoelectronic Fusion-related Technology

Global Data Center Energy Consumption Forecast



Future Trends



Operating frequency [GHz]

Low power consumption is enabled by optical wiring in large-capacity, highspeed communications

(3) Optoelectronic Fusion-related Technology



(3) Optoelectronic Fusion-related Technology

Applications to next-generation high-capacity optical communication systems are under consideration.



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(3)Optoelectronic Fusion-related Technology: High-speed Mounting Technology for Optoelectronic Fusion Device Package



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(3) Optoelectronic Fusion-related Technology: Multi-core Plastic Optical Fiber

■ Developed multi-core optical fiber by Toray's unique NANODESIGNTM technology and resin flow control technology.



Transmission capacity: Multi-core multiple communications enables high-capacity communications over 100Gbps.

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Future Prospects and Summary

Research and Development Goals

Target

Aim to more than double the revenue while maintaining profit margins

Developing and expanding new products that solve the issues accompanying the rapid transformation of the semiconductor field





Semiconductor manufacturing

and inspection equipment

Electronic coating and mounting materials



Release film for semiconductor molds



RO membranes for ultrapure water production



Optical communication package



Reuse of Air filter media wastewater



modules



Resist Filter media



DI Business Revenue Targets

Global Research Center

Film, Electronic & Information Materials. Fibers & Textile, Resins & Chemicals, Shanghai Carbon Fiber Composite Materials, Water Treatment Toray Advanced Materials Research Laboratories(China)Co., Ltd. <TARC> Laboratories Films & Film Products Nantona **Research Laboratories Toray Fibers & Textiles Research Chemicals Research** Laboratories (China) Co., Ltd. <TFRC> Laboratories **Composite Materials** Korea Film. Electronic & Information Materials **Research Laboratories** Advanced Materials Research Electronic & Imaging Center(AMRC) **Global Environment Research Laboratories** Singapore **Electronic & Information Materials** (IME collaboration) Laboratories **Toray Singapore** New Frontiers Research Research Center(TSRC) Laboratories **Advanced Materials** Taipei Film, Electronic & Information Materials **Research Laboratories** In preparation for new office

Electronic & Information Materials. America Carbon Fiber Composite Materials, Pharmaceuticals and Medical Products San Francisco office Fibers & Textiles Research **Toray Composite Materials** America(CMA) Minnesota office Carbon Fiber Europe Composite **Toray Advanced Composites** (TAC) Materials Research Laboratories Thailand Biomass Pharmaceutical Research **Cellulosic Biomass** Technology Co., Ltd.(CBT) Water Treatment India **Toray India Water** Research Center(TIWRC)

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Japan (HQ)

Toray's strengths in technology and materials



Summary

- Toray Group is developing businesses in various fields, such as semiconductor, display, electric parts market. In addition, the Group is globally operating diversified businesses, including materials used directly in products, indirect materials used in manufacturing processes, infrastructures for clean water and air, manufacturing and inspection equipment, as well as analyses.
- In R&D, by anticipating the needs of the times, we will develop and expand new products that solve the issues accompanying the rapid transformation, in areas such as semiconductor, display, and electronic parts, in addition to the ones I explained today: (1) semiconductor infrastructure-related technology, (2) semiconductor-related technology, and (3) optoelectronic fusion-related technology.
- Having positioned the DI business as growth business field, Toray Group is working together, leveraging the three combined strengths of materials, equipment, and analysis, to create new value and contribute to society.

Descriptions of predicted business results, projections, and business contained in this material are based on predictive forecasts of the future business environment made at the present time.

The material in this presentation is not a guarantee of the Company's future business performance.

