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E BIOLOLDIAL AND

THIRD QUARTER RESULTS NOVEMBER 21, 2024

Forward Looking Statements / Non-GAAP Financial Measures

FORWARD LOOKING STATEMENTS

These materials and related earnings press release and conference call contain forward-looking statements within the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. All statements other than those that are purely historical are forward-looking statements. Forward-looking statements include statements identified as such in our November 21, 2024, earnings press release.

Because these forward-looking statements involve risks and uncertainties, there are important factors that could cause our actual results to differ materially from those in the forward-looking statements. Information regarding factors that could cause results to differ can be found in our November 21, 2024, earnings press release and in our Annual Report on Form 10-K for the fiscal year ended February 3, 2024, as well as our subsequent filings with the Securities and Exchange Commission.

These forward-looking statements are based on information as of November 21, 2024. We assume no obligation to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied therein will not be realized.

SEC REGULATION G

These materials and related earnings press release and conference include the non-GAAP measures adjusted operating expense/adjusted SG&A, adjusted operating income, adjusted operating margin, adjusted diluted earnings per share, and free cash flow. The description and reconciliation of these measures from the most directly comparable GAAP measure is included in these materials and/or in our earnings press releases for the periods presented, which are available on <u>investors.gapinc.com</u>. In addition, the Company's outlook includes projected full year fiscal 2024 operating income growth compared to its full year fiscal 2023 adjusted operating income.

Strategic Priorities

Maintain Financial & Operational Rigor

To elevate our performance, improve execution consistency and set the foundation for our exciting brand reinvigoration work. Reinvigorate Our Brands

To drive both relevance and revenue, inspired by our brands' incredible heritage.

Strengthen Our Platform

By building and sharpening our operational capabilities to improve effectiveness and efficiency, and in turn drive cost leverage and demand generation. Energize Our Culture

To fuel creativity and connectivity while driving accountability across our organization.

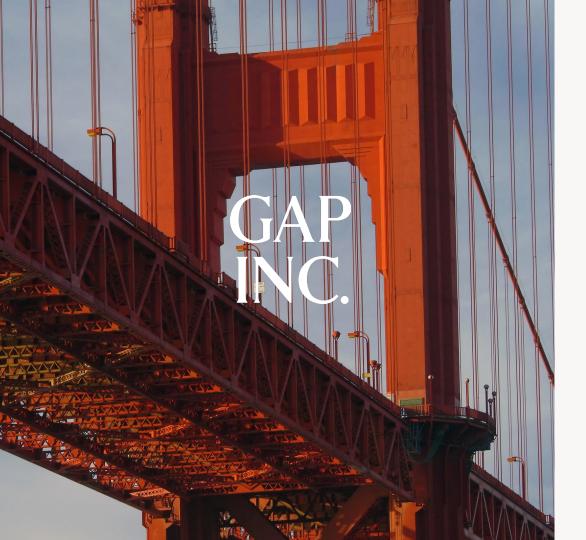
2024 Third Quarter Highlights

- Gained <u>market share</u> for the 7th consecutive quarter
- Delivered net sales of <u>\$3.8 billion, up</u>
 <u>2% year-over-year</u>, with comparable sales up 1%
- Expanded gross margin by 140 bps year-over-year and reported operating margin of 9.3% for the quarter
- Raising fiscal 2024 outlook for <u>net</u> sales, gross margin and operating <u>income growth</u> vs prior guidance



| Q3 2024 Snapshot Of Key Financial Metrics | NET SALES \$3.8B +2% YOY | COMPS (1) +1%/0 VS -2% LY | GROSS MARGIN 42.7%/0 +140BPS VS LY |
|---|--|--------------------------------------|--|
| | OPEX% | OP MARGIN | EPS |
| | 33.4% -130BPS VS LY ⁽²⁾ | 9.3% +270BPS VS LY ⁽²⁾ | \$0.72 VS \$0.58 LY ⁽²⁾ |

Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for Q3 2024 are compared to the 13 weeks ended November 4, 2023.
 Comparisons are to LY's reported metrics, which include \$5 million in restructuring costs.



+2%

+1%

NET SALES GROWTH ⁽¹⁾ COMPARABLE SALES ⁽²⁾

CONSECUTIVE QUARTERS OF SHARE GAINS ⁽³⁾

1. Represents third quarter fiscal 2024 year-over-year net sales growth

- Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the third quarter of fiscal 2024 are compared to the 13 weeks ended November 4, 2023.
- 3. Represents year-over-year share gains. Source: Circana, U.S. Apparel Market, R3M ending October 2024



+1%

NET SALES GROWTH ⁽¹⁾ COMPARABLE SALES ⁽²⁾

Flat

CONSECUTIVE QUARTERS OF SHARE GAINS ⁽³⁾

1. Represents third quarter fiscal 2024 year-over-year net sales growth.

- 2. Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the third quarter of fiscal 2024 are compared to the 13 weeks ended November 4, 2023.
- 3. Represents year-over-year share gains. Source: Circana, U.S. Apparel Market, R3M ending October 2024



+1%

NET SALES GROWTH (1) COMPARABLE SALES (2)

+3%

CONSECUTIVE QUARTERS OF SHARE GAINS ⁽³⁾

1. Represents third quarter fiscal 2024 year-over-year net sales growth.

- 2. Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the third quarter of fiscal 2024 are compared to the 13 weeks ended November 4, 2023. 3. Represents year-over-year share gains. Source: Circana, U.S. Apparel Market, R3M ending October 2024

BANANA REPUBLIC

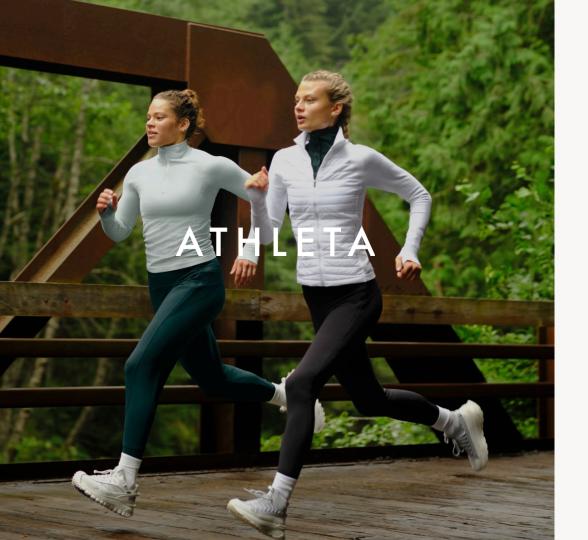


NET SALES GROWTH ⁽¹⁾ (1%) COMPARABLE SALES ⁽²⁾

GAINED SHARE

1. Represents third quarter fiscal 2024 year-over-year net sales growth.

- Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the third quarter of fiscal 2024 are compared to the 13 weeks ended November 4, 2023.
- 3. Represents year-over-year share gains. Source: Circana, U.S. Apparel Market, R3M ending October 2024



+4%

+5%

NET SALES GROWTH (1) COMPARABLE SALES (2)

GAINED SHARE IN THE QUARTER (3)

- Represents third quarter fiscal 2024 year-over-year net sales growth.
 Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the third quarter of fiscal 2024 are compared to the 13 weeks ended November 4, 2023.
- 3. Represents year-over-year share gains. Source: Circana, U.S. Apparel Market, R3M ending October 2024

Q3 2024 Financial Position

CASH, CASH EQUIVALENTS, & SHORT-TERM INVESTMENTS:

\$2.2 billion, up 64% versus last year

ENDING INVENTORY:

Decreased 2% versus last year

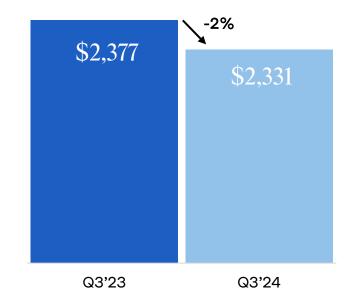
YTD NET CASH FROM OPERATING ACTIVITIES:

\$870 million

CAPITAL STRUCTURE:

\$750M of 3.625% Senior Notes due 2029\$750M of 3.875% Senior Notes due 2031

ENDING INVENTORY (\$ MILLIONS)



Capital Allocation Priorities

INVEST IN BUSINESS:

Targeting FY 2024 Capital Expenditures of ~\$500 million

RETURN CASH TO SHAREHOLDERS:

Returned \$169 million to shareholders in the form of dividends YTD

Board of Directors approved Q4 2024 dividend of \$0.15 per share



Commitment to Sustainability Performance

BRIDGING THE EQUITY GAP

1.4M+

women and girls have been reached through P.A.C.E/RISE programming, to support gender equality across the apparel supply chain, since 2007

Equal Pay

for Equal Work. Gap Inc. pays women and men globally, dollar for dollar — equal pay for equal work. Gap Inc. conducts internal pay equality reviews using a leading third-party firm BRIDGING THE CLIMATE GAP

A-

rating received in 2023 for CDP Climate Change and B received for Water Security

98%

of cotton sourced from more sustainable sources ⁽¹⁾

BRIDGING THE OPPORTUNITY GAP

Top 10

ranking by The American Opportunity Index. Gap Inc. named as one of the top places for high school graduates to start a career in the U.S.

19,600+

youths engaged by This Way Onward since 2007, on track to surpass 20,000 goal by 2025

Fiscal 2024 Full Year Outlook

| METRIC | FY 2024 OUTLOOK | |
|----------------------|---|---|
| Net sales | 1.5% to 2.0% growth on a 52-week basis ⁽¹⁾ | 1 |
| Gross margin | Approximately 220 bps expansion vs 38.8% LY | 1 |
| Operating expense | Approximately \$5.1 billion | |
| Operating income | Mid to High 60% growth range vs \$606 million LY $^{(2)}$ | 1 |
| Effective tax rate | Approximately 26.5% | Ļ |
| Capital expenditures | Approximately \$500 million | |



1. The loss of the 53rd week is expected to negatively impact fiscal 2024 net sales by approximately \$160M.

2. The Company's projected full year fiscal 2024 operating income growth above is provided in comparison to its full year fiscal 2023 adjusted operating income of \$606M, which excludes \$93M in restructuring costs and a \$47M gain on sale of a building. The description and reconciliation of this measure from the most directly comparable GAAP measure is included in these materials and/or in our earnings press release for the period presented, which is available on investors.gapinc.com.

Appendix



Supplemental Materials

- I. Statement of Operations Highlights
- II. Balance Sheet Highlights
- III. Cash Flow Statement Highlights
- IV. Other Metrics
- V. Comparable Sales by Global Brand
- VI. Net Sales by Brand and Geography

NOTE:

All dollar, share, and square footage amounts are shown in millions, with the exception of per share and store count.

Our fiscal year is a 52or 53- week period ending on the Saturday closest to January 31.



I. Statement of Operations Highlights

| | | | | | | | | | | | | FY | 2023 ⁽²⁾ | | | | FY | 2024 ⁽² | 2) | | |
|--|----|--------------------|---------------------|----|---------------------|----|---------------------|----|--------|----|-------|----|---------------------|----|-------------------|--------------|-------------|--------------------|-------|----|-------|
| \$ millions | F١ | (19 ⁽²⁾ | FY20 ⁽²⁾ | | FY21 ⁽²⁾ | F | Y 22 ⁽²⁾ | | Q1 | | Q2 | | Q3 | c | 24 ⁽²⁾ | FY | Q1 | | Q2 | (| Q3 |
| Net sales | \$ | 16,383 | \$ 13,80 | 0 | \$ 16,670 | \$ | 15,616 | \$ | 3,276 | \$ | 3,548 | \$ | 3,767 | \$ | 4,298 | \$ 14,889 | \$ 3,388 | \$ | 3,720 | \$ | 3,829 |
| Cost of goods sold and occupancy expenses | | 10,250 | 9,09 | 5 | 10,033 | | 10,257 | | 2,062 | | 2,215 | | 2,211 | | 2,626 | 9,114 | 1,991 | | 2,137 | | 2,194 |
| Gross profit | | 6,133 | 4,70 | 5 | 6,637 | | 5,359 | _ | 1,214 | - | 1,333 | | 1,556 | | 1,672 | 5,775 | 1,397 | | 1,583 | - | 1,635 |
| Operating expenses | | 5,559 | 5,56 | 7 | 5,827 | | 5,428 | | 1,224 | | 1,227 | | 1,306 | | 1,458 | 5,215 | 1,192 | | 1,290 | | 1,280 |
| Operating income (loss) | | 574 | (86 | 2) | 810 | | (69) | _ | (10) | - | 106 | | 250 | | 214 | 560 | 205 | | 293 | - | 355 |
| Loss on extinguishment of debt | | - | 5 | 8 | 325 | | - | | - | | - | | - | | - | - | - | | - | | - |
| Interest, net | | 46 | 18 | 2 | 162 | | 70 | | 10 | | (2) | | - | | (4) | 4 | (3) | | (3) | | (6) |
| Income (loss) before income taxes | | 528 | (1,10 | 2) | 323 | | (139) | | (20) | | 108 | | 250 | | 218 | 556 | 208 | | 296 | | 361 |
| Income tax expense (benefit) | | 177 | (43 | 7) | 67 | | 63 | | (2) | | (9) | | 32 | | 33 | 54 | 50 | | 90 | | 87 |
| Net Income (loss) | \$ | 351 | \$ (66 | 5) | \$ 256 | \$ | (202) | \$ | (18) | \$ | 117 | \$ | 218 | \$ | 185 | \$ 502 | \$ 158 | \$ | 206 | \$ | 274 |
| Weighted-average number of shares - basic | | 376 | 37 | 4 | 376 | | 367 | | 367 | | 369 | | 371 | | 372 | 370 | 374 | | 376 | | 377 |
| Weighted-average number of shares - diluted | | 378 | 37 | 4 | 383 | | 367 | | 367 | | 371 | | 375 | | 381 | 376 | 383 | | 383 | | 383 |
| Basic earnings (loss) per share ⁽¹⁾ | \$ | 0.93 | \$ (1.7 | 8) | \$ 0.68 | \$ | (0.55) | \$ | (0.05) | \$ | 0.32 | \$ | 0.59 | \$ | 0.50 | \$ 1.36 | \$ 0.42 | \$ | 0.55 | \$ | 0.73 |
| Diluted earnings (loss) per share (1) | \$ | 0.93 | \$ (1.7 | 8) | \$ 0.67 | \$ | (0.55) | \$ | (0.05) | \$ | 0.32 | \$ | 0.58 | \$ | 0.49 | \$ 1.34 | \$ 0.41 | \$ | 0.54 | \$ | 0.72 |

1. Earnings per share are computed individually for each of the periods presented; therefore, the sum of the earnings per share amounts for the quarters may not equal the total for the years.

2. 'The fiscal year ended February 3, 2024 (FY 2023) consists of 53 weeks. The fiscal years ended February 1, 2025 (FY 2024), January 28, 2023 (FY 2022), January 29, 2022 (FY 2021), January 30,

2021 (FY 2020), and February 1, 2020 (FY 2019) consisted of 52 weeks. Q4 2023 consists of 14 weeks. All other quarters presented consist of 13 weeks.

I. Statement of Operations Highlights (Adjusted)

| | | | | | | | FY 2023 | | |
|---|---------|---------------------|---------|----------|----------|---------|---------|-------------------|---------|
| \$ millions | FY19 | FY20 ⁽¹⁾ | FY21 | FY22 | Q1 | Q2 | Q3 | Q4 ⁽¹⁾ | FY |
| GAAP gross profit | \$6,133 | | \$6,637 | \$5,359 | \$1,214 | \$1,333 | \$1,556 | \$1,672 | \$5,775 |
| Restructuring costs (2) | 22 | | - | - | 4 | - | - | - | 4 |
| Impairment charges ⁽³⁾ | - | | - | 111 | - | - | - | - | - |
| Strategic actions in Europe (4) | - | | (9) | - | - | - | - | - | - |
| Separation-related costs ⁽⁵⁾ | 1 | | - | - | - | - | - | - | - |
| Adjusted gross profit | \$6,156 | | \$6,628 | \$5,470 | \$1,218 | \$1,333 | \$1,556 | \$1,672 | \$5,779 |
| GAAP gross margin (% of sales) | 37.4% | | 39.8% | 34.3% | 37.1% | 37.6% | 41.3% | 38.9% | 38.8% |
| Adjusted gross margin (% of sales) | 37.6% | | 39.8% | 35.0% | 37.2% | | | | 38.8% |
| GAAP operating expense | \$5,559 | | \$5,827 | \$5,428 | \$1,224 | \$1,227 | \$1,306 | \$1,458 | \$5,215 |
| Gain on sale of building | (191) | | - | (83) | (47) | - | - | - | (47) |
| Restructuring costs (2) | 39 | | - | - | 71 | 13 | 5 | - | 89 |
| Loss on divestiture activity (6) | - | | 59 | 35 | - | - | - | - | - |
| Strategic actions in Europe (4) | - | | 50 | - | - | - | - | - | - |
| Impairment charges ⁽⁷⁾ | 296 | | - | - | - | - | - | - | - |
| Separation-related costs (5) | 300 | | - | - | - | - | - | - | - |
| Adjusted operating expense | \$5,115 | | \$5,718 | \$5,476 | \$1,200 | \$1,214 | \$1,301 | \$1,458 | \$5,173 |
| GAAP Operating Income (Loss) | \$574 | | \$810 | (\$69) | (\$10) | \$106 | \$250 | \$214 | \$560 |
| Adjusted Operating Income (Loss) | \$1,041 | | \$910 | (\$6) | \$18 | \$119 | \$255 | | \$606 |
| GAAP operating margin (% of sales) ⁽⁹⁾ | 3.5% | | 4.9% | (0.4%) | (0.3%) | 3.0% | 6.6% | 5.0% | 3.8% |
| Adjusted operating margin (% of sales) ⁽⁹⁾ | 6.4% | | 5.5% | (0.0%) | 0.5% | 3.4% | 6.8% | | 4.1% |
| GAAP Diluted EPS | \$0.93 | | \$0.67 | (\$0.55) | (\$0.05) | \$0.32 | \$0.58 | \$0.49 | \$1.34 |
| Adjusted Diluted EPS | \$1.97 | | \$1.44 | (\$0.40) | \$0.01 | \$0.34 | \$0.59 | | \$1.43 |

1. There are no adjusted metrics during these periods. Please refer to the Statement of Operations Highlights for GAAP metrics.

FY 2023 amounts primarily related to employee-related costs and consulting costs related to our previously announced actions to further simplify and optimize our operating model and structure. FY 2019
amount represents the impact of costs related to previously announced plans to restructure the specialty fleet and revitalize the Gap brand, which primarily includes lease and employee-related costs.

3. Q3 2022 amount represents impairment charges as a result of the decision to discontinue the Yeezy Gap business, primarily related to inventory. Q2 2022 amount represents the inventory impairment charges as a result of delayed seasonal product due to global supply chain disruption and extended size product discontinued at stores.

4. Represents the net impacts from changes to our European model. These impacts primarily include employee-related and lease-related costs.

 Represents the impact of costs related to the Old Navy spin-off transaction that was subsequently cancelled. Separation-related amounts primarily consist of costs associated with information technology and fees for consulting and advisory services.

6. FY 2022 amount represents the impact of the loss on divestiture activity related to the transition of the Old Navy Mexico business. FY 2021 amount represents the impact of the loss on divestiture activity for the Janie and Jack and Intermix brands.

7. Represents impairment charges related to global flagship stores inclusive of \$223 million and \$73 million for operating lease assets and store assets, respectively.

8. Represents the impact of an adjustment to our FY 2017 tax liability for additional guidance issued by the U.S. Treasury Department regarding the Tax Cuts and Jobs Act.

9. The above metrics were computed individually for each line item and each period; therefore, the change in gross margin and operating expenses may not equal the total change in operating margin.

II. Balance Sheet Highlights

| | | | | | | FY 2 | 2023 | | FY | 2024 | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| \$ millions | FY19 | FY20 | FY21 | FY22 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
| Assets | | | | | | | | | | | |
| Cash and cash equivalents | \$ 1,364 | \$ 1,988 | \$ 877 | \$ 1,215 | \$ 1,170 | \$ 1,350 | \$ 1,351 | \$ 1,873 | \$ 1,532 | \$ 1,900 | \$ 1,969 |
| Short-term investments | 290 | 410 | - | - | - | - | - | - | 199 | 246 | 250 |
| Merchandise inventory | 2,156 | 2,451 | 3,018 | 2,389 | 2,299 | 2,226 | 2,377 | 1,995 | 1,952 | 2,107 | 2,331 |
| Other current assets | 706 | 1,159 | 1,270 | 1,013 | 814 | 663 | 646 | 527 | 514 | 556 | 580 |
| Total current assets | 4,516 | 6,008 | 5,165 | 4,617 | 4,283 | 4,239 | 4,374 | 4,395 | 4,197 | 4,809 | 5,130 |
| Property and equipment, net of accumulated | | | | | | | | | | | |
| depreciation | 3,122 | 2,841 | 3,037 | 2,688 | 2,646 | 2,595 | 2,552 | 2,566 | 2,528 | 2,525 | 2,546 |
| Operating lease assets | 5,402 | 4,217 | 3,675 | 3,173 | 3,123 | 3,113 | 3,200 | 3,115 | 3,207 | 3,185 | 3,217 |
| Other long-term assets | 639 | 703 | 884 | 908 | 880 | 903 | 926 | 968 | 976 | 990 | 960 |
| Total assets | \$ 13,679 | \$ 13,769 | \$ 12,761 | \$ 11,386 | \$ 10,932 | \$ 10,850 | \$ 11,052 | \$ 11,044 | \$ 10,908 | \$ 11,509 | \$ 11,853 |
| Liabilities and stockholders' equity | | | | | | | | | | | |
| Accounts payable | 1,174 | 1,743 | 1,951 | 1,320 | 1,199 | 1,406 | 1,433 | 1,349 | 1,196 | 1,522 | 1,523 |
| Accrued expenses and other current liabilities | 1,067 | 1,276 | 1,367 | 1,219 | 1,051 | 1,007 | 1,078 | 1,108 | 942 | 1,029 | 1,135 |
| Current portion of operating lease liabilities | 920 | 831 | 734 | 667 | 658 | 578 | 604 | 600 | 624 | 613 | 617 |
| Income taxes payable | 48 | 34 | 25 | 50 | 10 | 16 | 24 | 39 | 44 | 60 | 50 |
| Total current liabilities | 3,209 | 3,884 | 4,077 | 3,256 | 2,918 | 3,007 | 3,139 | 3,096 | 2,806 | 3,224 | 3,325 |
| Revolving credit facility | - | - | - | 350 | 350 | 150 | - | - | - | - | - |
| Long-term debt | 1,249 | 2,216 | 1,484 | 1,486 | 1,487 | 1,487 | 1,488 | 1,488 | 1,489 | 1,489 | 1,489 |
| Long-term operating lease liabilities | 5,508 | 4,617 | 4,033 | 3,517 | 3,453 | 3,433 | 3,456 | 3,353 | 3,387 | 3,357 | 3,360 |
| Other long-term liabilities | 397 | 438 | 445 | 544 | 539 | 510 | 509 | 512 | 519 | 538 | 544 |
| Total long-term liabilities | 7,154 | 7,271 | 5,962 | 5,897 | 5,829 | 5,580 | 5,453 | 5,353 | 5,395 | 5,384 | 5,393 |
| Total stockholders' equity | 3,316 | 2,614 | 2,722 | 2,233 | 2,185 | 2,263 | 2,460 | 2,595 | 2,707 | 2,901 | 3,135 |
| Total liabilities and stockholders' equity | \$ 13,679 | \$ 13,769 | \$ 12,761 | \$ 11,386 | \$ 10,932 | \$ 10,850 | \$ 11,052 | \$ 11,044 | \$ 10,908 | \$ 11,509 | \$ 11,853 |

III. Cash Flow Statement Highlights

| | | | | | | | | | | FY 2 | 2023 | | | | | | FY | 2024 | | | |
|--|--------|------|-------|------------|----|-------|----|------|-----------|------|-------|----|-------|-----------|----|-------|-----------|------|-------|----|-------|
| \$ millions | FY19 | F | FY20 | FY21 | FY | (22 | c | 21 | Q2 | Q | 23 | Q | 24 | FY | Q | 21 | Q2 | | Q3 | 1 | FY |
| Cash flows from operating activities: | | | | | | | | | | | | | | | | | | | | | |
| Net income (loss) | \$ 351 | \$ | (665) | \$ 256 | \$ | (202) | \$ | (18) | \$ 117 | \$ | 218 | \$ | 185 | \$ 502 | \$ | 158 | \$ 206 | \$ | 274 | \$ | 638 |
| Adjustments to reconcile net income (loss) to net cash provided by (used for) operating activities: | | | | | | | | | | | | | | | | | | | | | |
| Depreciation and amortization | 557 | | 507 | 504 | | 540 | | 137 | 130 | | 127 | | 128 | 522 | | 124 | 123 | | 124 | | 371 |
| Loss on extinguishment of debt | - | | 58 | 325 | | - | | - | - | | - | | - | - | | - | - | | - | | - |
| Loss on divestiture activity | - | | - | 59 | | 35 | | - | - | | - | | - | - | | - | - | | - | | - |
| Gain on sale of buildings | (191 |) | - | - | | (83) | | (47) | - | | - | | - | (47) | | - | - | | - | | - |
| Other, net | 694 | | 337 | (335) | | 317 | | (58) | 266 | | (41) | | 387 | 555 | | (252) | 220 | | (107) | | (139) |
| Net cash provided by (used for) operating activities | 1,411 | | 237 | 809 | | 607 | _ | 15 | 513 | | 304 | | 700 | 1,532 | | 30 | 549 | | 291 | | 870 |
| Net cash provided by (used for) investing activities | (894 |) | (510) | (446) | | (227) | | (30) | (82) | | (91) | | (131) | (334) | | (291) | (134) | | (151) | | (576) |
| Net cash provided by (used for) financing activities | (560 |) | 895 | (1,471) | | 6 | | (58) | (251) | | (207) | | (51) | (567) | | (77) | (47) | | (69) | | (193) |
| Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase (decrease) in cash, cash equivalents, and | 4 | | 13 | (6) | · | (15) | | (2) | _ | | (5) | | 4 | (3) | | (2) | - | | (2) | | (4) |
| restricted cash ⁽¹⁾ | \$ (39 |) \$ | 635 | \$ (1,114) | \$ | 371 | \$ | (75) | \$ 180 | \$ | 1 | \$ | 522 | \$ 628 | \$ | (340) | \$ 368 | \$ | 69 | \$ | 97 |

IV. Other Metrics

| | | | | | | | | | | | FY | [′] 2023 ⁽⁵⁾ | | | | FY | 2024 ⁽⁵⁾ | |
|--|----|--------------------|----|---------------------|----|--------------------|----|--------------------|-------------|-------------|----|----------------------------------|-------------------|-------------|-------------|----|----------------------------|-------------|
| \$ millions | F | Y19 ⁽⁵⁾ | F | Y 20 ⁽⁵⁾ | F | Y21 ⁽⁵⁾ | F | Y22 ⁽⁵⁾ | Q1 | Q2 | | Q3 | Q4 ⁽⁵⁾ | FY | Q1 | | Q2 | Q3 |
| Store and franchise sales | \$ | 12,294 | \$ | 7,522 | \$ | 10,239 | \$ | 9,651 | \$ 2,053 | \$ 2,387 | \$ | 2,331 | \$ 2,575 | \$ 9,346 | \$ 2,106 | \$ | 2,476 | \$ 2,289 |
| Online sales (1) | \$ | 4,089 | \$ | 6,278 | \$ | 6,431 | \$ | 5,965 | \$ 1,223 | \$ 1,161 | \$ | 1,436 | \$ 1,723 | \$ 5,543 | \$ 1,282 | \$ | 1,244 | \$ 1,540 |
| Operating lease cost | \$ | 1,233 | \$ | 1,043 | \$ | 947 | \$ | 825 | \$ 196 | \$ 198 | \$ | 212 | \$ 217 | \$ 823 | \$ 217 | \$ | 221 | \$ 224 |
| Total ending square footage | | 37.0 | | 34.6 | | 33.3 | | 31.8 | 31.1 | 30.9 | | 30.9 | 30.6 | 30.6 | 30.5 | | 30.4 | 30.4 |
| Company-operated store locations (2) | | 3,345 | | 3,100 | | 2,835 | | 2,685 | 2,601 | 2,592 | | 2,598 | 2,562 | 2,562 | 2,554 | | 2,541 | 2,544 |
| Franchise store locations ⁽²⁾ | | 574 | | 615 | | 564 | | 667 | 852 | 864 | | 935 | 998 | 998 | 1,017 | | 1,027 | 1,059 |
| Total store locations ⁽²⁾ | | 3,919 | | 3,715 | | 3,399 | | 3,352 | 3,453 | 3,456 | | 3,533 | 3,560 | 3,560 | 3,571 | | 3,568 | 3,603 |
| Total store openings ⁽³⁾ | | 329 | | 140 | | 175 | | 228 | 78 | 59 | | 138 | 77 | 352 | 45 | | 51 | 54 |
| Total store closings ⁽³⁾ | | 215 | | 344 | | 341 | | 275 | 22 | 56 | | 61 | 50 | 189 | 34 | | 54 | 19 |
| Dividends declared per share ⁽⁴⁾ | \$ | 0.97 | \$ | 0.24 | \$ | 0.36 | \$ | 0.60 | \$ 0.15 | \$ 0.15 | \$ | 0.15 | \$ 0.15 | \$ 0.60 | \$ 0.15 | \$ | 0.15 | \$ 0.15 |
| Net cash provided by (used for) operating activities | \$ | 1,411 | \$ | 237 | \$ | 809 | \$ | 607 | \$ 15 | \$ 513 | \$ | 304 | \$ 700 | \$ 1,532 | \$ 30 | \$ | 549 | \$ 291 |
| Less: Purchases of property and equipment | | (702) | | (392) | | (694) | | (685) | (117) | (82) | | (89) | (132) | (420) | (93) | | (89) | (148) |
| Free cash flow | \$ | 709 | \$ | (155) | \$ | 115 | \$ | (78) | \$ (102) | \$ 431 | \$ | 215 | \$ 568 | \$ 1,112 | \$ (63) | \$ | 460 | \$ 143 |

1. Online sales primarily include sales originating from our online channel including those that are picked up or shipped from stores and net sales from revenue-generating strategic initiatives.

2. The store locations include the acquisition of 140 Janie and Jack stores in Q1 2019, net of one closure that occurred in the Q3 2019. Beginning in Q1 2021 excludes Janie and Jack stores. Beginning in Q2 2021 excludes Intermix stores. During Q3 2021, 21 Gap France stores were transitioned from Company-operated store locations. During Q1 2022, 11 Gap Italy stores were transitioned from Company-operated store locations. During Q1 2022, 14 Gap Italy stores were transitioned from Company-operated store locations. During Q1 2022, 14 Gap Italy stores transitioned from Company-operated store locations. During Q1 2022, 24 Old Navy Mexico stores transitioned from Company-operated store locations. During Q1 2023, 29 Company-operated store locations.

3. Includes Franchise. Excludes acquisitions, divestitures and transitions.

4. FY 2020 dividend of \$0.24 per share was declared in Q1 2020 and paid in Q1 2021.

The fiscal year ended February 3, 2024 (FY 2023) consists of 53 weeks. The fiscal years ended February 1, 2025 (FY 2024), January 28, 2023 (FY 2022), January 29, 2022 (FY 2021), January 30, 2021 (FY 2020), and February 1, 2020 (FY 2019) consisted of 52 weeks. All quarters presented consist of 13 weeks. Q4 2023 consists of 14 weeks.

V. Comparable Sales by Global Brand

| FY 2024 | Q1 ⁽¹⁾ | Q2 ⁽¹⁾ | Q3 ⁽¹⁾ | Q4 | FY |
|------------------------|-------------------|-------------------|-------------------|------|-------------------|
| Old Navy Global | 3% | 5% | 0% | | 3% |
| Gap Global | 3% | 3% | 3% | | 3% |
| Banana Republic Global | 1% | 0% | -1% | | 0% |
| Athleta Global | 5% | -4% | 5% | | 1% |
| Gap Inc. | 3% | 3% | 1% | | 2% |
| FY 2023 | Q1 | Q2 | Q3 | Q4 | FY |
| Old Navy Global | -1% | -6% | 1% | 2% | -1% |
| Gap Global | 1% | -1% | -1% | 4% | 1% |
| Banana Republic Global | -8% | -8% | -8% | -4% | -7% |
| Athleta Global | -13% | -7% | -19% | -10% | -12% |
| Gap Inc. | -3% | -6% | -2% | 0% | -2% |
| FY 2022 | Q1 | Q2 | Q3 | Q4 | FY |
| Old Navy Global | -22% | -15% | -1% | -7% | -12% |
| Gap Global | -11% | -7% | 4% | -4% | -4% |
| Banana Republic Global | 27% | 8% | 10% | -3% | 9% |
| Athleta Global | -7% | -8% | 0% | -5% | -5% |
| Gap Inc. | -14% | -10% | 1% | -5% | -7% |
| FY 2021 | Q1 | Q2 | Q3 | Q4 | FY |
| Old Navy Global | 35% | 0% | -9% | -6% | 0% |
| Gap Global | 29% | -5% | 7% | 10% | 8% |
| Banana Republic Global | -4% | 41% | 28% | 26% | 24% |
| Athleta Global | 27% | 13% | 2% | 12% | 12% |
| Gap Inc. | 28% | 3% | -1% | 3% | 6% |
| FY 2020 | Q1 ⁽²⁾ | Q2 | Q3 | Q4 | FY ⁽²⁾ |
| Old Navy Global | | 24% | 17% | 7% | |
| Gap Global | | 12% | -5% | -6% | |
| Banana Republic Global | | -27% | -30% | -22% | |
| Athleta Global | | 19% | 37% | 26% | |
| Gap Inc. | | 13% | 5% | 0% | |
| FY 2019 | Q1 | Q2 | Q3 | Q4 | FY |
| Old Navy Global | -1% | -5% | -4% | 0% | -2% |
| Gap Global | -10% | -7% | -7% | -5% | -7% |
| Banana Republic Global | -3% | -3% | -3% | 0% | -2% |
| Athleta Global | -070 | 10% | -5% | 2% | -2 % |
| | | | | | |

Comp sales include the results of Company-operated stores and sales through online channels. The calculation of Gap Inc. Comp sales excludes the results of the franchise and licensing business. A store is included in the Comp sales calculations when it has been open and operated by Gap Inc. for at least one year and the selling square footage has not changed by 15 percent or more within the past year.

1. Due to the 53rd week in fiscal 2023, in order to maintain consistency, comparable sales for the first, second and third quarters of fiscal 2024 are compared to the 13 weeks ended May 6, 2023, August 5, 2023, and November 4, 2023 respectively.

2. As a result of the extensive temporary store closures during Q1 2020 due to the COVID-19 pandemic, comparable sales are not a meaningful metric for Q1 2020.

VI. Net Sales by Brand and Geography

| <u>Q3'24</u> | Ole | d Navy | | | | anana public | At | thleta | | | |
|---------------------|-----|--------|-----|--------|----|-----------------|----|--------|-----|--------------------|-------------|
| \$ millions | G | ilobal | Gap | Global | G | lobal | G | lobal | Oth | ner ⁽²⁾ | Total |
| U.S. ⁽¹⁾ | \$ | 1,949 | \$ | 683 | \$ | 406 | \$ | 281 | \$ | 21 | \$ 3,340 |
| Canada | | 190 | | 95 | | 43 | | 9 | | - | 337 |
| Other regions | | 11 | | 121 | | 20 | | - | | | 152 |
| Total | \$ | 2,150 | \$ | 899 | \$ | 469 | \$ | 290 | \$ | 21 | \$ 3,829 |

| <u>Q2'24</u> \$ millions | d Navy Blobal | Gan | Global | Re | anana public lobal | hleta Iobal | Oth | ner ⁽²⁾ | Total |
|-----------------------------|------------------|-----|--------|----|--------------------------|----------------|-----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 1,953 | \$ | 579 | \$ | 414 | \$ 327 | \$ | 14 | \$ 3,287 |
| Canada | 159 | | 77 | | 43 | 10 | | - | 289 |
| Other regions | 11 | | 110 | | 22 | 1 | | | 144 |
| Total | \$ 2,123 | \$ | 766 | \$ | 479 | \$ 338 | \$ | 14 | \$ 3,720 |

| <u>Q1'24</u> \$ millions | d Navy Slobal | Gap | Global | Rej | anana public lobal | thleta Iobal | Oth | ner ⁽²⁾ | Total |
|-----------------------------|------------------|-----|--------|-----|--------------------------|-----------------|-----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 1,761 | \$ | 513 | \$ | 383 | \$ 318 | \$ | 14 | \$ 2,989 |
| Canada | 146 | | 66 | | 36 | 10 | | - | 258 |
| Other regions | 9 | | 110 | | 21 | 1 | | - | 141 |
| Total | \$ 1,916 | \$ | 689 | \$ | 440 | \$ 329 | \$ | 14 | \$ 3,388 |

1. U.S. includes the United States and Puerto Rico.

2. Primarily consists of net sales from revenue-generating strategic initiatives.

NET SALES BY BRAND AND GEOGRAPHY

| <u>Q4'23</u> ⁽¹⁾ \$ millions | d Navy Slobal | Gap | o Global | Re | anana public lobal | | thleta Iobal | Oth | er ⁽³⁾ | Total |
|--|------------------|-----|----------|----|--------------------------|----|-----------------|-----|-------------------|-------------|
| U.S. ⁽²⁾ | \$ 2,107 | \$ | 768 | \$ | 494 | \$ | 407 | \$ | 17 | \$ 3,793 |
| Canada | 171 | | 99 | | 48 | | 12 | | - | 330 |
| Other regions | 10 | | 140 | | 25 | _ | - | | - | 175 |
| Total | \$ 2,288 | \$ | 1,007 | \$ | 567 | \$ | 419 | \$ | 17 | \$ 4,298 |

| <u>Q3'23</u> \$ millions | d Navy Slobal | Gap | Global | Re | anana public lobal | thleta Iobal | Oth | er ⁽³⁾ | Total |
|-----------------------------|------------------|-----|--------|----|--------------------------|-----------------|-----|-------------------|-------------|
| U.S. ⁽²⁾ | \$ 1,917 | \$ | 664 | \$ | 398 | \$ 267 | \$ | 15 | \$ 3,261 |
| Canada | 193 | | 96 | | 42 | 10 | | - | 341 |
| Other regions | 16 | | 127 | | 20 | 2 | | | 165 |
| Total | \$ 2,126 | \$ | 887 | \$ | 460 | \$ 279 | \$ | 15 | \$ 3,767 |

| <u>Q2'23</u> \$ millions | ld Navy Global | Gap | Global | Re | anana public lobal | thleta Iobal | Oth | er ⁽³⁾ | Total |
|-----------------------------|-------------------|-----|--------|----|--------------------------|-----------------|-----|-------------------|-------------|
| U.S. ⁽²⁾ | \$ 1,777 | \$ | 542 | \$ | 415 | \$ 327 | \$ | 11 | \$ 3,072 |
| Canada | 165 | | 76 | | 44 | 13 | | - | 298 |
| Other regions | 19 | | 137 | | 21 | 1 | | - | 178 |
| Total | \$ 1,961 | \$ | 755 | \$ | 480 | \$ 341 | \$ | 11 | \$ 3,548 |

| <u>Q1'23</u> \$ millions | d Navy Slobal | Gap | Global | Re | anana public lobal | thleta Iobal | Othe | ər ⁽³⁾ | | Total |
|-----------------------------|------------------|-----|--------|----|--------------------------|-----------------|------|-------------------|----|-------|
| U.S. ⁽²⁾ | \$ 1,659 | \$ | 496 | \$ | 374 | \$ 309 | \$ | 3 | \$ | 2,841 |
| Canada | 145 | | 61 | | 36 | 10 | | - | | 252 |
| Other regions | 24 | | 135 | | 22 | 2 | | - | _ | 183 |
| Total | \$ 1,828 | \$ | 692 | \$ | 432 | \$ 321 | \$ | 3 | \$ | 3,276 |

1. Q4 2023 includes incremental sales attributable to the 53rd week.

2. U.S. includes the United States and Puerto Rico.

3. Primarily consists of net sales from revenue-generating strategic initiatives.

NET SALES BY BRAND AND GEOGRAPHY

| <u>Q4'22</u> \$ millions | ld Navy Global | Gaj | o Global | Re | anana public lobal | | thleta iobal | Oth | ner ⁽²⁾ | Total |
|-----------------------------|-------------------|-----|----------|----|--------------------------|----|-----------------|-----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 1,982 | \$ | 709 | \$ | 505 | \$ | 423 | \$ | 2 | \$ 3,621 |
| Canada | 165 | | 91 | | 49 | | 10 | | - | 315 |
| Europe | - | | 35 | | 1 | | 1 | | - | 37 |
| Asia | - | | 181 | | 17 | | - | | - | 198 |
| Other regions | 19 | | 45 | | 6 | _ | 2 | | - | 72 |
| Total | \$ 2,166 | \$ | 1,061 | \$ | 578 | \$ | 436 | \$ | 2 | \$ 4,243 |

| <u>Q3'22</u> \$ millions | Old Na Glob | | Gap | Global | Re | anana public lobal | | hleta Iobal | Oth | er ⁽²⁾ | Total |
|-----------------------------|----------------|------|-----|--------|----|--------------------------|----|----------------|-----|-------------------|-------------|
| U.S. ⁽¹⁾ | \$ 51 | ,936 | \$ | 690 | \$ | 448 | \$ | 326 | \$ | 4 | \$ 3,404 |
| Canada | | 184 | | 95 | | 47 | | 7 | | - | 333 |
| Europe | | 1 | | 58 | | 1 | | 1 | | - | 61 |
| Asia | | - | | 143 | | 14 | | - | | - | 157 |
| Other regions | | 16 | _ | 55 | | 7 | _ | 6 | | - | 84 |
| Total | \$ \$2 | ,137 | \$ | 1,041 | \$ | 517 | \$ | 340 | \$ | 4 | \$ 4,039 |

| <u>Q2'22</u> \$ millions | d Navy Global | Gap | o Global | Re | anana public lobal | thleta Iobal | Oth | er ⁽²⁾ | | Total |
|-----------------------------|------------------|-----|----------|----|--------------------------|-----------------|-----|-------------------|----|-------|
| U.S. ⁽¹⁾ | \$1,880 | \$ | 565 | \$ | 460 | \$ 335 | \$ | 3 | \$ | 3,243 |
| Canada | 183 | | 82 | | 53 | 7 | | - | | 325 |
| Europe | - | | 51 | | 2 | - | | - | | 53 |
| Asia | 1 | | 141 | | 18 | - | | - | | 160 |
| Other regions | 26 | | 42 | | 6 | 2 | | - | _ | 76 |
| Total | \$ 2,090 | \$ | 881 | \$ | 539 | \$ 344 | \$ | 3 | \$ | 3,857 |

| <u>Q1'22</u> \$ millions | ld Navy Global | Gap | Global | Re | anana public obal | thleta Iobal | Oth | er ⁽²⁾ | Total |
|-----------------------------|-------------------|-----|--------|----|-------------------------|-----------------|-----|-------------------|-------------|
| U.S. ⁽¹⁾ | \$ 1,673 | \$ | 497 | \$ | 416 | \$ 344 | \$ | 3 | \$ 2,933 |
| Canada | 147 | | 64 | | 43 | 9 | | - | 263 |
| Europe | 1 | | 54 | | 1 | 2 | | - | 58 |
| Asia | - | | 141 | | 16 | - | | - | 157 |
| Other regions | 20 | | 35 | | 6 | 5 | | - | 66 |
| Total | \$ 1,841 | \$ | 791 | \$ | 482 | \$ 360 | \$ | 3 | \$ 3,477 |

1. U.S. includes the United States and Puerto Rico.

2. Primarily consists of net sales from revenue-generating strategic initiatives.

NET SALES BY BRAND AND GEOGRAPHY

| <u>Q4'21</u> \$ millions | ld Navy Global | Ga | p Global | Re | anana public lobal | Ath | leta ⁽²⁾ | Oth | er ⁽³⁾ | Total |
|-----------------------------|-------------------|----|----------|----|--------------------------|-----|---------------------|-----|-------------------|-------------|
| U.S. ⁽¹⁾ | \$ 2,097 | \$ | 761 | \$ | 532 | \$ | 428 | \$ | 2 | \$ 3,820 |
| Canada | 178 | | 100 | | 54 | | 9 | | - | 341 |
| Europe | 1 | | 54 | | 2 | | 1 | | - | 58 |
| Asia | 1 | | 219 | | 21 | | - | | - | 241 |
| Other regions | 30 | | 30 | | 4 | | 1 | | - | 65 |
| Total | \$ 2,307 | \$ | 1,164 | \$ | 613 | \$ | 439 | \$ | 2 | \$ 4,525 |

| <u>Q3'21</u> \$ millions | ld Navy Global | Gaj | p Global | Re | anana public lobal | Ath | leta ⁽²⁾ | Oth | er ⁽³⁾ | Total |
|-----------------------------|-------------------|-----|----------|----|--------------------------|-----|---------------------|-----|-------------------|-------------|
| U.S. ⁽¹⁾ | \$ 1,899 | \$ | 676 | \$ | 410 | \$ | 317 | \$ | - | \$ 3,302 |
| Canada | 185 | | 102 | | 47 | | 3 | | - | 337 |
| Europe | 1 | | 89 | | 2 | | - | | - | 92 |
| Asia | - | | 141 | | 14 | | - | | - | 155 |
| Other regions | 20 | | 31 | | 6 | _ | - | | - | 57 |
| Total | \$ 2,105 | \$ | 1,039 | \$ | 479 | \$ | 320 | \$ | - | \$ 3,943 |

| <u>Q2'21</u> \$ millions | | Old Navy Global Gap Global | | | | Ath | leta ⁽²⁾ | Oth | ner ⁽³⁾ | | Total |
|-----------------------------|-------|-------------------------------|-----|----|-----|-----|---------------------|-----|--------------------|----|-------|
| U.S. ⁽¹⁾ | \$2, | ,177 \$ | 615 | \$ | 428 | \$ | 340 | \$ | 11 | \$ | 3,571 |
| Canada | | 191 | 79 | | 43 | | - | | - | | 313 |
| Europe | | - | 116 | | 1 | | 1 | | - | | 118 |
| Asia | | - | 135 | | 19 | | - | | - | | 154 |
| Other regions | | 22 | 29 | | 4 | _ | - | | - | _ | 55 |
| Total | \$ 2, | ,390 \$ | 974 | \$ | 495 | \$ | 341 | \$ | 11 | \$ | 4,211 |

| <u>Q1'21</u> \$ millions | d Navy Global | Gap | Global | Re | anana public lobal | Ath | leta ⁽²⁾ | Oth | 1er ⁽³⁾ | Total |
|-----------------------------|------------------|-----|--------|----|--------------------------|-----|---------------------|-----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 2,099 | \$ | 556 | \$ | 333 | \$ | 347 | \$ | 89 | \$ 3,424 |
| Canada | 159 | | 68 | | 34 | | - | | - | 261 |
| Europe | - | | 69 | | 3 | | - | | - | 72 |
| Asia | 1 | | 163 | | 16 | | - | | - | 180 |
| Other regions | 21 | | 30 | | 3 | | - | | - | 54 |
| Total | \$ 2,280 | \$ | 886 | \$ | 389 | \$ | 347 | \$ | 89 | \$ 3,991 |

1. U.S. includes the United States, Puerto Rico and Guam.

2. Previously, net sales for the Athleta brand were grouped within the "Other" column. Beginning in FY 2021, we have made a change for all periods presented to break out Athleta net sales into its own column.

 The "Other" column primarily consists of net sales for the Intermix and Janie and Jack brands. The divestiture of Janie and Jack was completed on April 8, 2021. The divestiture of Intermix was completed on May 21, 2021. Additionally, beginning in Q2 2020, net sales from the business-to-business program and beginning in Q4 2021, other revenue generating initiatives are also included.

NET SALES BY BRAND AND GEOGRAPHY

| <u>Q4'20</u> \$ millions | Old Navy Global | Gap Global | Banana Republic Global | Other ⁽²⁾ | Total |
|-----------------------------|--------------------|------------|------------------------------|----------------------|-------------|
| U.S. ⁽¹⁾ | \$ 2,189 | \$ 704 | \$ 438 | \$ 457 | \$ 3,788 |
| Canada | 163 | 78 | 40 | - | \$ 281 |
| Europe | - | 80 | 2 | - | \$ 82 |
| Asia | - | 207 | 20 | - | \$ 227 |
| Other regions | 23 | 19 | 4 | - | \$ 46 |
| Total | \$ 2,375 | \$ 1,088 | \$ 504 | \$ 457 | \$ 4,424 |

| <u>Q3'20</u> \$ millions | Banana Id Navy Republic Global Global Global | | | | Oti | her ⁽³⁾ | Total | | |
|-----------------------------|--|----|-----|----|-----|--------------------|-------|----|-------|
| U.S. ⁽¹⁾ | \$ 2,034 | \$ | 611 | \$ | 323 | \$ | 370 | \$ | 3,338 |
| Canada | 193 | | 86 | | 39 | | 3 | \$ | 321 |
| Europe | - | | 115 | | 3 | | - | \$ | 118 |
| Asia | 1 | | 169 | | 18 | | - | \$ | 188 |
| Other regions | 14 | | 12 | | 3 | | - | \$ | 29 |
| Total | \$ 2,242 | \$ | 993 | \$ | 386 | \$ | 373 | \$ | 3,994 |

| <u>Q2'20</u> \$ millions | Old Navy Global | · · · · | | | | | | Total | | |
|-----------------------------|--------------------|---------|-----|----|-----|----|-----|-------|-------|--|
| U.S. ⁽¹⁾ | \$1,726 | \$ | 473 | \$ | 236 | \$ | 328 | \$ | 2,763 | |
| Canada | 145 | | 63 | | 27 | | - | \$ | 235 | |
| Europe | | | 70 | | 2 | | - | \$ | 72 | |
| Asia | 2 | | 158 | | 14 | | - | \$ | 174 | |
| Other regions | 8 | | 19 | | 4 | | - | \$ | 31 | |
| Total | \$ 1,881 | \$ | 783 | \$ | 283 | \$ | 328 | \$ | 3,275 | |

| Q1'20 \$ millions | Navy obal | Gap | Global | Re | inana public obal | Oti | her ⁽⁵⁾ | Total |
|----------------------|--------------|-----|--------|----|-------------------------|-----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 949 | \$ | 311 | \$ | 245 | \$ | 256 | \$ 1,761 |
| Canada | 77 | | 34 | | 24 | | - | \$ 135 |
| Europe | - | | 54 | | 3 | | - | \$ 57 |
| Asia | 1 | | 108 | | 12 | | - | \$ 121 |
| Other regions | 11 | | 17 | | 5 | | - | \$ 33 |
| Total | \$ 1,038 | \$ | 524 | \$ | 289 | \$ | 256 | \$ 2,107 |

1. U.S. includes the United States, Puerto Rico, and Guam.

2. Primarily consists of net sales for the Athleta, Intermix, and Hill City brands. Beginning in FY 2020, Janie and Jack net sales are also included. Net sales for Athleta for Q4 2020 were \$371 million.

3. Primarily consists of net sales for the Athleta, Intermix, and Hill City brands. Beginning in FY 2020, Janie and Jack net sales are also included. Net sales for Athleta for Q3 2020 were \$292 million.

4. Primarily consists of net sales for the Athleta, Intermix, and Hill City brands. Beginning in FY 2020, Janie and Jack net sales are also included. Net sales for Athleta for Q2 2020 were \$267 million.

5. Primarily consists of net sales for the Athleta, Intermix, and Hill City brands. Beginning in FY 2020, Janie and Jack net sales are also included. Net sales for Athleta for Q1 2020 were \$205 million.

NET SALES BY BRAND AND GEOGRAPHY

| <u>Q4'19</u> \$ millions | d Navy Global | Gap | Global | Re | nana public bbal ⁽²⁾ | Ot | her ⁽³⁾ | Total |
|-----------------------------|------------------|-----|--------|----|---------------------------------------|----|--------------------|-------------|
| U.S. ⁽¹⁾ | \$ 2,055 | \$ | 781 | \$ | 642 | \$ | 334 | \$ 3,812 |
| Canada | 160 | | 98 | | 60 | | - | \$ 318 |
| Europe | - | | 145 | | 4 | | - | \$ 149 |
| Asia | 15 | | 289 | | 26 | | - | \$ 330 |
| Other regions | 35 | | 25 | | 5 | | - | \$ 65 |
| Total | \$ 2,265 | \$ | 1,338 | \$ | 737 | \$ | 334 | \$ 4,674 |

| <u>Q3'19</u> \$ millions | Old Navy | | | Other ⁽³⁾ | Total | |
|-----------------------------|----------|----------|--------|----------------------|----------|--|
| U.S. ⁽¹⁾ | \$ 1,769 | \$ 689 | \$ 532 | \$ 274 | \$ 3,264 | |
| Canada | 151 | 97 | 55 | 1 | \$ 304 | |
| Europe | | 128 | 3 | - | \$ 131 | |
| Asia | 9 | 220 | 21 | - | \$ 250 | |
| Other regions | 18 | 24 | 7 | | \$ 49 | |
| Total | \$ 1,947 | \$ 1,158 | \$ 618 | \$ 275 | \$ 3,998 | |

| <u>Q2'19</u> \$ millions | Old Navy Global | (0) (0) | | | | | |
|-----------------------------|--------------------|----------|--------|--------|------|------|--|
| U.S. ⁽¹⁾ | \$1,794 | \$ 645 | \$ 530 | \$ 331 | \$3, | ,300 | |
| Canada | 148 | 85 | 53 | - | \$ | 286 | |
| Europe | - | 131 | 4 | - | \$ | 135 | |
| Asia | 11 | 201 | 23 | - | \$ | 235 | |
| Other regions | 19 | 24 | 6 | | \$ | 49 | |
| Total | \$ 1,972 | \$ 1,086 | \$ 616 | \$ 331 | \$4, | ,005 | |

| <u>Q1'19</u> \$ millions | Old Navy Global | Gap Global | Other ⁽³⁾ | ³⁾ Total | | |
|-----------------------------|--------------------|------------|----------------------|---------------------|----------|--|
| U.S. ⁽¹⁾ | \$ 1,641 | \$ 608 | \$ 487 | \$ 286 | \$ 3,022 | |
| Canada | 128 | 69 | 47 | 1 | \$ 245 | |
| Europe | | 121 | 3 | - | \$ 124 | |
| Asia | 10 | 233 | 26 | - | \$ 269 | |
| Other regions | 20 | 21 | 5 | - | \$ 46 | |
| Total | \$ 1,799 | \$ 1,052 | \$ 568 | \$ 287 | \$ 3,706 | |

1. U.S. includes the United States, Puerto Rico and Guam.

2. Beginning in FY 2019, Banana Republic Global includes net sales for the Janie and Jack brand.

Primarily consists of net sales for the Athleta, Intermix and Hill City brands, as well as a portion of income related to our credit card agreement.

Thank You

