

## PRESENTATION

PARIS • TUESDAY 16 MAY 2023

# Q1 2023 RESULTS

Equans technician carrying out maintenance work on an electricity pylon.

**BOUYGUES**

Making progress become reality

# Disclaimer

This presentation contains rounded figures and contains forward-looking information and statements about the Bouygues group and its businesses. Forward-looking statements may be identified by the use of words such as “will”, “expects”, “anticipates”, “future”, “intends”, “plans”, “believes”, “estimates” and similar statements. Forward-looking statements are statements that are not historical facts, and include, without limitation: financial projections, forecasts and estimates and their underlying assumptions; statements regarding plans, objectives and expectations with respect to future operations, products and services; and statements regarding future performance of the Group. Although the Group’s senior management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of the Group, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. Investors are cautioned that forward-looking statements are not guarantees of future performance and undue reliance should not be placed on such statements. The following factors, among others set out in the Group’s Universal Registration Document (*Document d’enregistrement universel*) in the chapter headed Risk factors (*Facteurs de risques*), could cause actual results to differ materially from projections: unfavourable developments affecting the French and international telecommunications, media, construction and property markets; the costs of complying with environmental, health and safety regulations and all other regulations with which Group companies are required to comply; the competitive situation on each of our markets; the impact of tax regulations and other current or future public regulations; exchange rate risks and other risks related to international activities; industrial and environmental risks; aggravated recession risks; compliance failure risks; brand or reputation risks; information systems risks; risks arising from current or future litigation. Except to the extent required by applicable law, the Bouygues group makes no undertaking to update or revise the projections, forecasts and other forward-looking statements contained in this presentation.

# Contents

Highlights and key  
figures

---

Review of operations

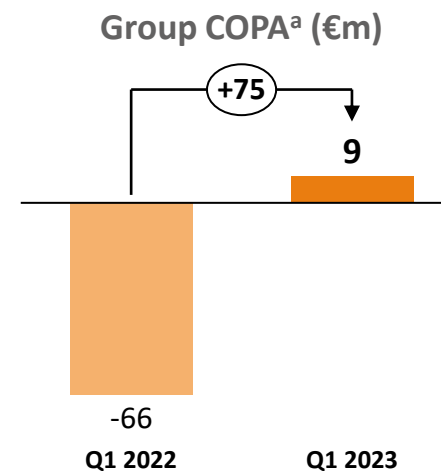
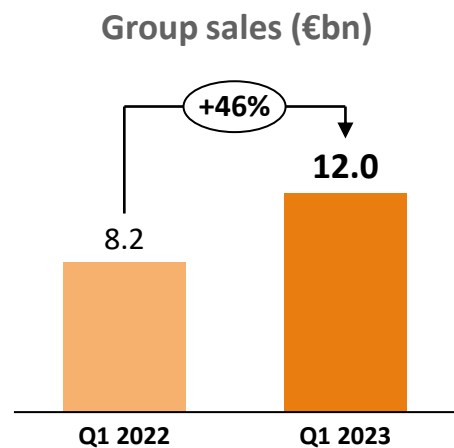
Financial statements

Outlook

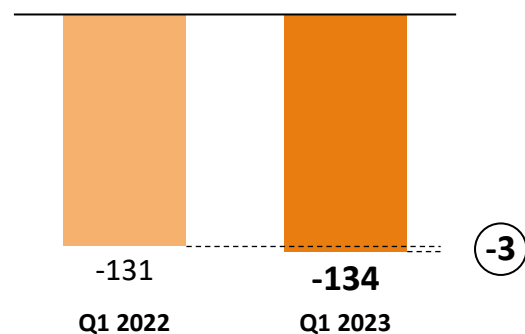
Annexes

# Group key figures in Q1 2023 (Equans standalone figures not included in Q1 2022)

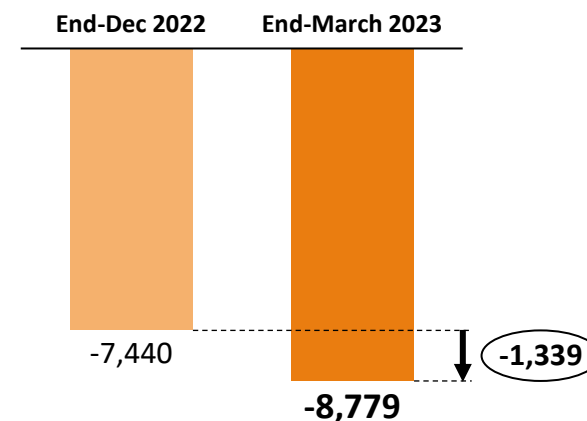
Like every year, due to the seasonality, Q1 earnings are not indicative of H1 and full-year results



**Net profit attributable to the Group (€m)**



**Group net debt (-) in €m**



(a) Current operating profit/(loss) from activities before amortisation and impairment of intangible assets recognised in acquisitions (PPA)

# Contents

Highlights and key  
figures

**Review of operations**

Financial statements

Outlook

Annexes