Announcement

## Visit to the Kashiwazaki-Kariwa Nuclear Power Station by His Excellency Mr. Rahm Emanuel, United States of America Ambassador to Japan

November 21, 2024 Tokyo Electric Power Company Holdings, Inc.

On November 21, His Excellency Mr. Rahm Emanuel, Ambassador Extraordinary and Plenipotentiary of the United States of America to Japan, visited the Kashiwazaki-Kariwa Nuclear Power Station.

During his visit, the Ambassador was shown safety measure facilities and equipment such as the reservoir, emergency vehicles, and air-cooled gas turbine generator trucks, etc.

Following the visit, Ambassador Emanuel commented that, "It was very clear there were lessons learned, and new protocols and new practices put in place. The best way you learn is, when a mistake happens, don't deny it happened, but incorporate the lessons learned into new practices, new protocols, new behavior, and new rules and regulations. I wanted to make sure that what I was being told was reality, which is all these new protocols, practices, redundancy and mindset of staying on sharp edge."

TEPCO will continue to maintain/improve the safety and reliability of its power stations and encourage as much of the general public as possible to come and see conditions at the site as Kashiwazaki-Kariwa aims to become a power station that is trusted by society.

End of announcement

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