



TEXTRON

Q1 2016 Earnings Call Presentation

April 20, 2016

The data in this package should be read in conjunction with the Textron earnings release and accompanying tables.



Forward-Looking Information

Certain statements in this package and other oral and written statements made by Textron from time to time are forward-looking statements, including those that discuss strategies, goals, outlook or other non-historical matters; or project revenues, income, returns or other financial measures. These forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements. These forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those contained in the statements, including the risks and uncertainties set forth under "Forward-Looking Information" in our first quarter 2016 earnings release. Additional information on risks and uncertainties that may impact forward-looking statements is discussed under "Risk Factors" in our most recent Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q.



Key Data - First Quarter, 2016

	Q1 2016	Q1 2015
Revenues	\$3.2B	\$3.1B
Segment Profit	\$280M	\$259M
EPS from Continuing Operations	\$0.55	\$0.46
Manufacturing Cash Flow Before Pension Contributions*	(\$222M)	(\$125M)
Pension Contributions	\$12M	\$20M

* Manufacturing cash flow before pension contributions is a non-GAAP measure that is defined and reconciled to GAAP in our earnings release.



Q1 2016 Sales Growth

	Sales Growth	M&A Impact	Core Sales Growth	FX Impact Unfav./ (Fav.)	Organic Growth Before FX
Textron Aviation	3.8%	(1.3%)	2.5%	-	2.5%
Bell	0.1%	-	0.1%	-	0.1%
Textron Systems	2.9%	-	2.9%	-	2.9%
Industrial	9.2%	(4.3%)	4.9%	1.6%	6.5%
Manufacturing	4.3%	(1.7%)	2.6%	0.4%	3.0%
Finance	(9.1%)	-	(9.1%)	-	(9.1%)
Total Segments	4.2%	(1.7%)	2.5%	0.5%	3.0%

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Finance Segment Credit Statistics

(\$, millions)

	<u>Q1 2016</u>	<u>Q4 2015</u>
60+ Delinquency	\$94	\$69
Non-accrual	\$79	\$84
Finance Receivables	\$1,084	\$1,105
Shareholder's Equity	\$178	\$175

