Third Quarter Earnings Conference Call



CAUTIONARY STATEMENTS

Forward-Looking Statements

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Words such as "estimate," "project," "would," "should," "could," "may," "might," "anticipate," "plan," "intend," "believe," "think," "envision," "expect," "aim," "goal," "target," "objective," "commit," "advance," "guidance," "priority," "focus," "assumption," "likely" or similar expressions that convey the prospective nature of events or outcomes generally indicate forwardlooking statements. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation unless an earlier date is specified. Unless legally required, Occidental does not undertake any obligation to update, modify or withdraw any forward-looking statement as a result of new information, future events or otherwise. Other factors that could cause actual results to differ from those described in any forward-looking statement appear in Part I. Item 1A "Risk Factors" of Occidental's Annual Report on Form 10-K for the year ended December 31, 2023 ("2023 Form 10-K") and in Occidental's other filings with the SEC.

Use of Non-GAAP Financial Information

This presentation includes non-GAAP financial measures. Where available, reconciliations to comparable GAAP financial measures can be found on the Investor Relations section of Occidental's website at www.oxy.com.

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The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. Any reserve estimates provided in this presentation that are not specifically designated as being estimates of proved reserves may include "potential" reserves and/or other estimated reserves not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. U.S. investors are urged to consider closely the oil and gas disclosures in our 2023 Form 10-K and other reports and filings with the SEC. Copies are available from the SEC and through our website, www.oxy.com.

ZERO IN ON VALUE

Key Takeaways



Operational excellence driving financial results

- ~\$3.1 B CFFO¹ delivered by strong operations, company-wide
- Raised full-year guidance across all segments



CrownRock integration delivering value

- Production exceeding early expectations through strong well performance and base uptime
- Prioritizing backlog of meaningful efficiency enhancement opportunities



Balance sheet strengthening progressing

- \$4.0 B of debt repaid in 3Q24, nearly 90% of near-term target
- \$1.7 B of divestitures completed year-to-date



OUTLINE

Third Quarter Highlights

Oil & Gas Update

DAC Projects Status

Debt Reduction

Financials

Closing Comments





STRONG PERFORMANCE ACROSS ALL SEGMENTS DRIVES FINANCIAL SUCCESS



Oil & Gas

1,412

Mboed
Includes Record Quarterly
U.S. Production



+\$145 MM

Adjusted Pre-Tax Income Outperformance





Financial

\$1.5 B

Free Cash Flow¹

Balance Sheet

\$4.0 B

Debt Repaid in the Quarter





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THIRD QUARTER HIGHLIGHTS

U.S. ONSHORE OIL & GAS UPDATE

OXY EXTENDING U.S. ONSHORE WELL PERFORMANCE LEADERSHIP

- 6 well Wolfcamp XY / A development in New Mexico produced ~1.2 MMBO in 90 days
 - Average Oil / 1000' >35% better than industry average Wolfcamp XY / A
- Oxy has drilled 8 of the top 10 DJ Basin wells since 2019, with multiple 2024 wells each delivering 6-month cumulative production of over 215 Mboe

DELAWARE DEVELOPMENT SEQUENCING GENERATES HIGHER ASSET RETURNS

- All new wells in New Mexico in 3Q connected to existing facilities, significantly enhancing project returns compared to new facility buildout
- Optimized well landings in TX Delaware increasing value per section through more efficient development orientation and recovery improvements

OPERATIONAL EXECUTION DRIVES COST EFFICIENCY

- YTD Permian unconventional drilling cycle times ~10% faster compared to 2023
- DJ Basin well costs in quarter were 20% lower than 1H23; set new Oxy record by drilling 2-mile well in ~80 hours
- Rockies improved lease operating expenses per boe by ~13% YTD compared to 2023;
 supports overall Oxy domestic LOE per boe decrease of >20% since 4Q23

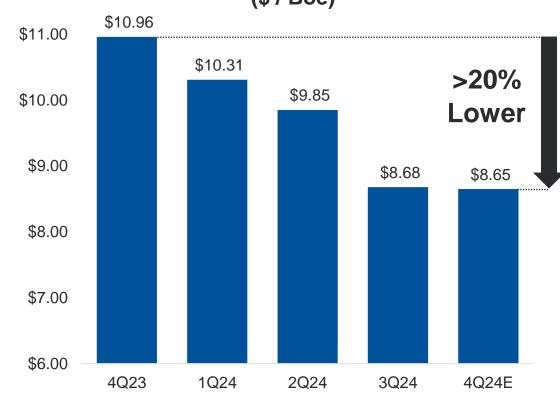


ADVANTAGED SCALE AND OPERATING EFFICIENCIES DRIVE COST IMPROVEMENTS

DELIVERING HIGHER MARGIN BARRELS

- Operational Execution Higher uptime and operability
 - Automation driving improved well performance and reliability
 - Updated approach to maintenance scheduling decreases
 GoM downtime and associated costs
- Operating at Scale Creating opportunities to share resources
 - Improved produced water hauling costs
 - Optimized U.S. Onshore chemical treatment programs
- Technical Excellence Adding barrels and lowering cost
 - Optimized injection program leading to reduced CO₂ costs
 - Gas compression consolidation improving reliability
- Premier Portfolio Focused development in top-tier basins
 - CrownRock assets bring low-cost barrels with future upside







CROWNROCK INTEGRATION DELIVERING FROM DAY 1

Outstanding team and asset performance supports production guidance raise

Consistent development activity set to deliver mid-single digit CrownRock production growth in 2025

Integration focused on subsurface, costs, and operations primed for 2025+ success

HITTING THE GROUND RUNNING EFFICIENCY OPPORTUNITIES IDENTIFIED

CROWNROCK PRODUCTION EXCEEDING EXPECTATIONS



Mboed 3Q24 guidance outperformance (109 Mboed net contribution to Oxy)¹



Mboed 4Q24 production guidance increase (156 to 165 Mboed)

VALUE IMPROVEMENTS ON THE HORIZON

- Application of proprietary subsurface workflows
- Supply chain opportunities
- Drilling rig and frac core utilization optimization
- Leading integrated water solutions platform
- Base production enhancements



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DAC PROJECTS ADVANCING

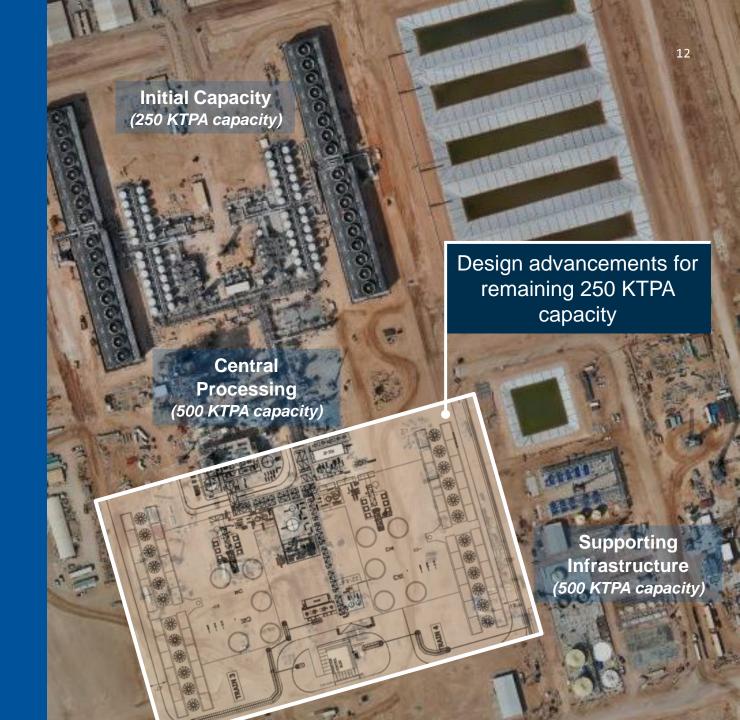
STRATOS construction on track; R&D advancing in parallel

- Initial capacity of 250 KTPA expected operational mid-2025
- Integrating accelerated R&D breakthroughs from Carbon Engineering's Innovation Centre (CEIC) into sequenced build-out of remaining capacity
- 2025 LCV net capital expenditures expected to be ~\$450 MM¹
- \$500 MM DOE grant award contracted for South Texas DAC, supporting continued progress toward future DAC projects



INCORPORATING R&D BREAKTHROUGHS INTO STRATOS

- Construction underway to complete central processing and supporting infrastructure for full 500 KTPA ahead of commissioning
- Phased build-out to leverage key CEIC technology advancements, including optimized designs enabling:
 - ~30% reduction of air contactors
 - 5 large pellet reactors per train vs. 26 small
- New design expected to improve opex and reliability, supporting future DAC development
- Remaining 250 KTPA capacity expected operational mid-2026





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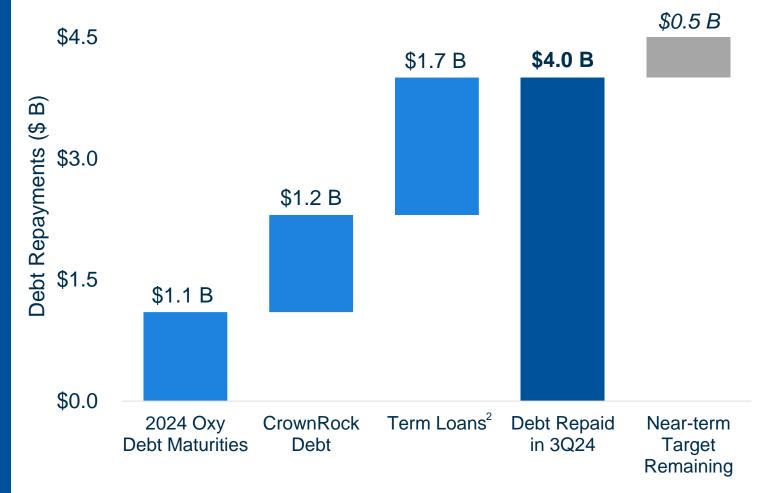




CONTINUING SUCCESS IN DEBT REPAYMENTS

- Nearly 90% of near-term >\$4.5 B debt repayments target met within two months
- Proceeds from sale of WES common units¹, the Barilla Draw divestiture, and other non-core U.S. Onshore divestitures used to repay ~\$1.7 B of debt
- Excess cash used to retire additional \$2.3 B of debt

RAPIDLY DELEVERAGING USING FREE CASH FLOW AND DIVESTITURE PROCEEDS





OUTLINE

Third Quarter Highlights

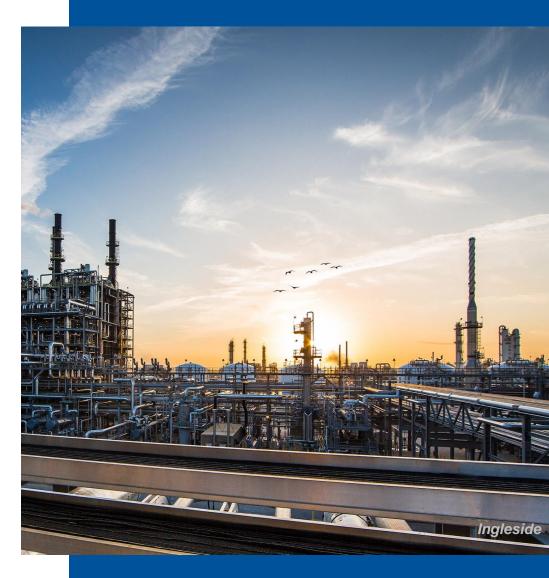
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FINANCIALS

THIRD QUARTER 2024 RESULTS

	Reported
Adjusted diluted EPS ¹	\$1.00
Reported diluted EPS ¹	\$0.98
CFFO before working capital	\$3.1 B
Net capital expenditures ²	\$1.6 B
Unrestricted cash balance as of 09/30/2024	\$1.8 B
Worldwide production (Mboed)	1,412
OxyChem pre-tax income	\$304 MM
Midstream adjusted pre-tax income	\$20 MM

Reported Production versus Guidance Midpoint Reconciliation	Mboed
PERMIAN Strong new well performance in Delaware and Midland Basins (including CrownRock), higher uptime, and non-recurring OBO volumes due to positive PPAs	+30
ROCKIES Temporary infrastructure-related constraints	(2)
GULF OF MEXICO Weather-related downtime and well workovers	(6)
	+22



FOURTH QUARTER GUIDANCE

RAISING FULL YEAR GUIDANCE FOR ALL THREE BUSINESS SEGMENTS

OIL & GAS	4Q24
Total Company Production (Mboed)	1,430 - 1,470
Permian Production (Mboed)	751 - 769
Rockies & Other Production (Mboed)	316 - 324
Gulf of Mexico Production (Mboed)	135 - 143
International Production (Mboed)	228 - 234
Domestic Operating Cost \$ / boe	~\$8.65
Domestic Transportation Cost \$ / boe	~\$3.50
Total Company Production Oil %	~50.5
Total Company Production Gas %	~25.6
Exploration Expense ¹	~\$120 MM

OXYCHEM	4Q24
Pre-tax Income	~\$230 MM

MIDSTREAM ²	4Q24
Pre-tax Income	\$(200) - \$(100) MM
Midland - MEH Spread \$ / bbl	\$0.55 - \$0.65
DD&A	4Q24
Oil & Gas \$ / boe	~\$13.50
OxyChem, Midstream, & Corporate	~\$205 MM
CORPORATE III	4024
CORPORATE III	4Q24
Domestic Tax Rate	22%
Domestic Tax Rate	22%
Domestic Tax Rate International Tax Rate	22% 40%
Domestic Tax Rate International Tax Rate Adjusted Effective Tax Rate	22% 40% ~30%



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Oxy's premier diversified assets and distinguished operational capabilities create a runway for sustainable shareholder value accretion







Operational Excellence

Industry-leading performance and world-class execution



High Quality Portfolio

Diversified asset base delivers resilient cash flows



Low-Carbon Leadership

Decarbonization solutions at scale leveraging 50+ years of carbon management



OIL & GAS



MIDSTREAM



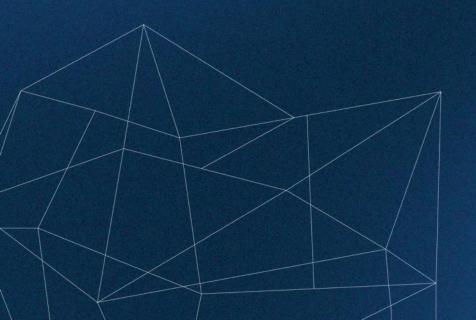
OXYCHEM



LOW CARBON VENTURES



Appendix





APPENDIX

Financial Information Oil & Gas Update **Asset Overview Low Carbon Ventures Abbreviations and**



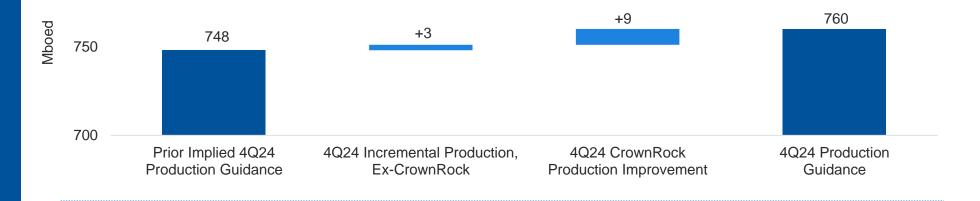
PERMIAN PRODUCTION GUIDANCE

Oxy unconventional and CrownRock assets contributing to improved 2024 Permian production outlook

Prior production guidance included 15 Mboed production decrease from Barilla Draw divestiture

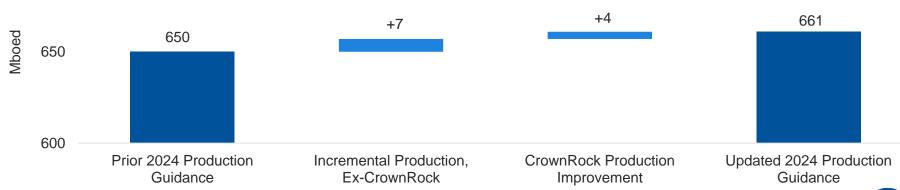
4Q24 Production Guidance

800



FY 2024 Production Guidance

700





2024 CASH FLOW PRIORITIES

Apply technical and operational excellence to preserve and enhance premier asset base in support of a sustainable and growing dividend



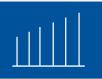
Excess cash flow allocated to debt reduction to rebalance enterprise value in favor of common shareholders

ONGOING FOCUS



Maintain Production Base

Preserve asset base integrity and longevity



Sustainable & Growing Dividend

Through-the-cycle sustainability with long-term growth potential

CURRENT FOCUS



Debt Reduction

Lower expenses and improve balance sheet and cash flow breakeven



Cash Flow Growth

Investments in OxyChem, Oil & Gas cash flow resiliency, and low-carbon opportunities

FUTURE PRIORITIES



Repurchase Shares

Supports capital appreciation and per share dividend growth

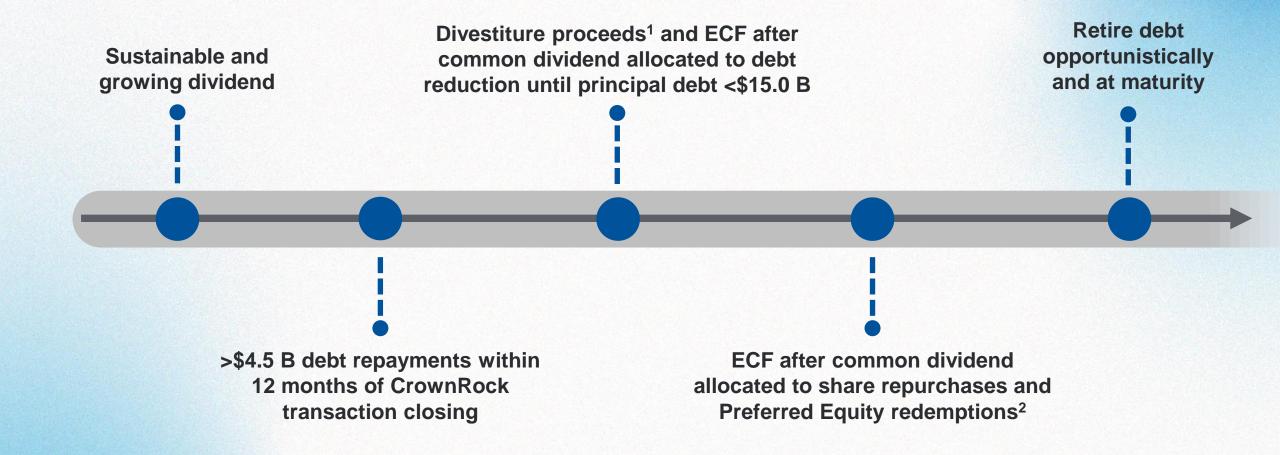


Preferred Equity Redemption

Redeemed through superior shareholder returns



SHAREHOLDER RETURN PRIORITIES





FINANCIAL INFORMATION

CASH FLOW SENSITIVITIES

SENSITIVITIES INCLUDE ANNUALIZED AUG-DEC CROWNROCK IMPACT

OIL & GAS



- Annualized cash flow changes ~\$260 MM per \$1.00 / bbl change in oil prices
 - ~\$240 MM per \$1.00 / bbl change in WTI price
 - ~\$20 MM per \$1.00 / bbl change in Brent price
- Annualized cash flow changes ~\$155 MM per \$0.50 / MMBtu change in natural gas prices
- Production changes ~400 boed per \$1.00 / bbl change in Brent prices¹

MIDSTREAM & MARKETING

- Annualized cash flow changes ~\$65 MM per \$0.25 / bbl change in Midland to MEH spread
 - ~35-day lag due to trade month

OXYCHEM



- Annualized cash flow changes ~\$30 MM per \$10 / ton change in realized caustic soda prices
- Annualized cash flow changes ~\$10 MM per \$10 / ton change in chlorine prices²
- Annualized cash flow changes ~\$30 MM per \$0.01 / lb. change in PVC prices²



DILUTED SHARE COUNT EXAMPLE

Basic Shares Outstanding + Incremental Diluted Shares = Total Diluted Outstanding Shares

- Incremental diluted shares include June 2020 warrants, Berkshire Hathaway warrants, and performance awards
- Treasury method assumes proceeds from exercised securities used to repurchase common stock

Variables for warrant dilution calculation	
OXY 3Q24 average share price	\$57.06
June 2020 average outstanding warrants (MM)	75.8
June 2020 warrants strike price	\$22.00
Berkshire Hathaway outstanding warrants (MM)	83.9
Berkshire Hathaway warrants strike price	\$59.62

3Q24 dilution summary	ММ
3Q24 basic average shares outstanding	927.5
June 2020 warrants	+ 46.6
Berkshire Hathaway warrants	+ 0.0
Performance awards	+ 1.6
3Q24 diluted average shares outstanding	= 975.7

Example: treasury method calculation of June 2020 warrant dilutive share impact¹

3Q24 OXY average share price June 2020 warrants strike price

3Q24 OXY average share price

X 3Q24 average June 2020 warrants outstanding







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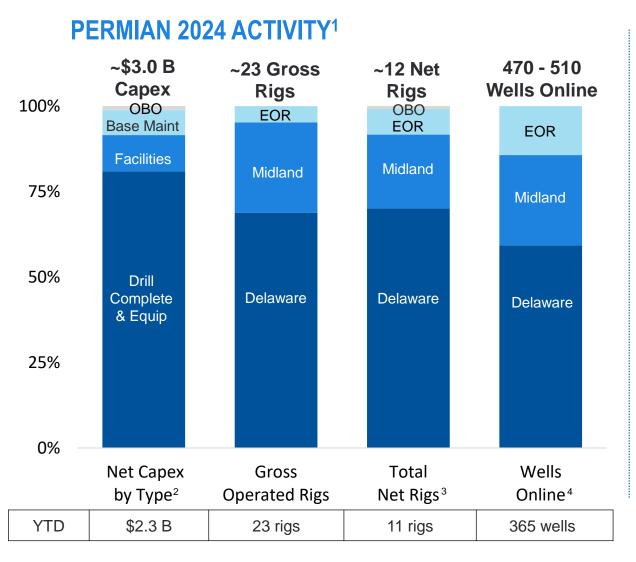
Low Carbon Ventures

Abbreviations and Definitions

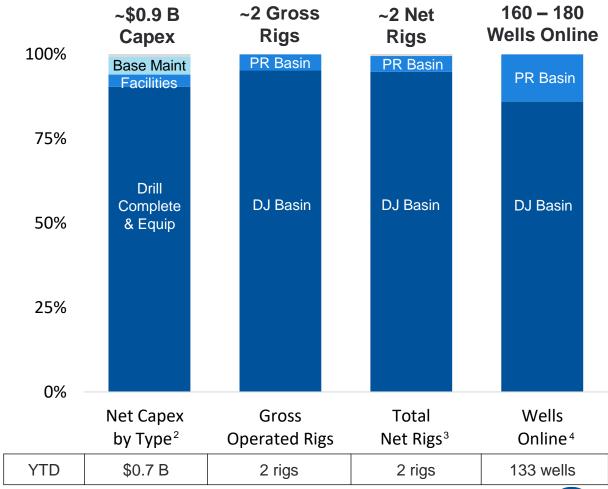


OIL & GAS UPDATE

DOMESTIC ONSHORE ACTIVITY PLAN UPDATE



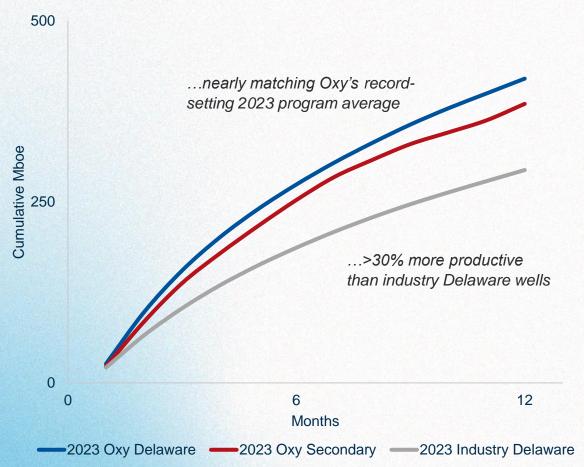
ROCKIES 2024 ACTIVITY





SUBSURFACE EXPERTISE TURNING SECONDARY HORIZONS INTO TIER 1 OPPORTUNITIES

Oxy Delaware Leading the Way – Secondary Wells Continue Outperformance



Driving Inventory Improvement and Expansion

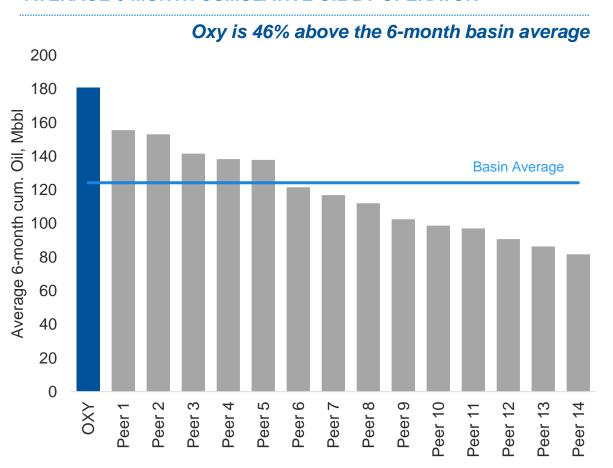
- Accelerating financial returns through near-term inventory high-grading
- Maximizing DSU value by optimizing well landing and frac placement
- Extending Tier 1 runway through organic inventory replacement
- Improving capital efficiency by utilizing existing infrastructure



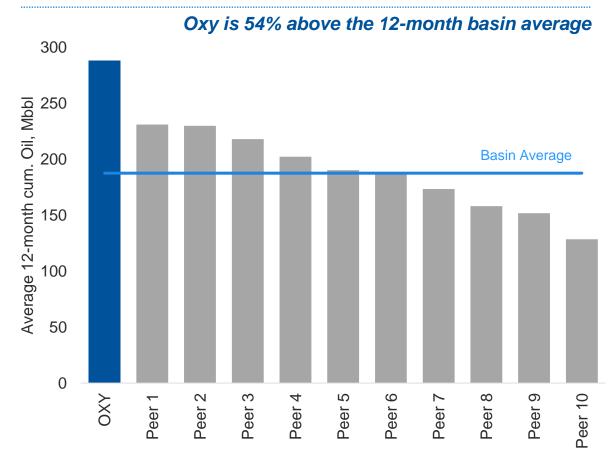
OIL & GAS UPDATE

LEADING DELAWARE BASIN WELL PERFORMANCE

AVERAGE 6-MONTH CUMULATIVE OIL BY OPERATOR¹



AVERAGE 12-MONTH CUMULATIVE OIL BY OPERATOR²

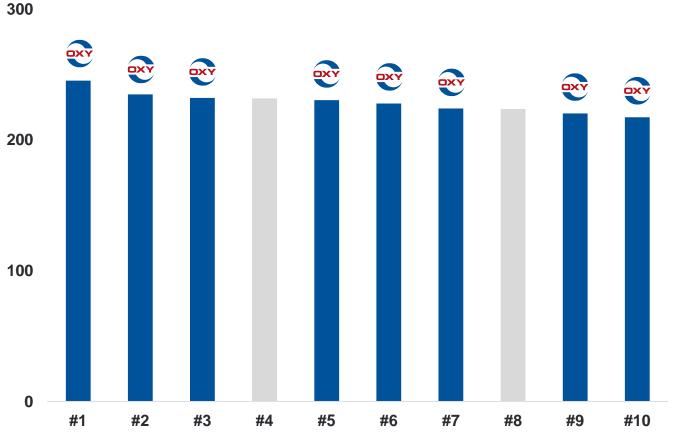


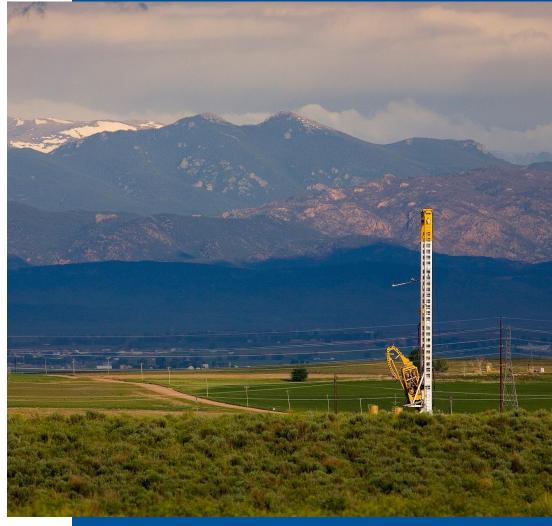


TOP 10 HORIZONTAL WELLS IN DJ BASIN SINCE 2019

NEW WELL PRODUCTIVITY REACHING NEW HEIGHTS

First 6-Month Cumulative Production, Mboe









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OXY'S COMBINED INTEGRATED PORTFOLIO



Oil & Gas

Focused in world class basins with a history of maximizing recovery



OxyChem

Leading manufacturer of basic chemicals and significant cash generator

Permian Unconventional

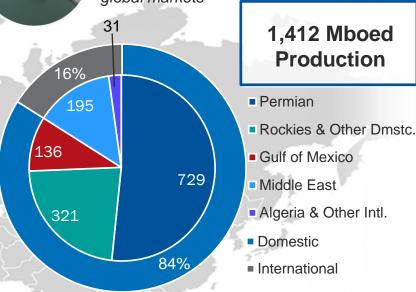
- 1.5 MM net acres including premier Delaware and Midland Basin positions
- Strategic infrastructure and logistics hub in place
- EOR advancements

Rockies

- · A leading position in the DJ Basin
- 0.7 MM net acres including vast minerals position
- Among the largest producers in Colorado with significant free cash flow generation
- Emerging Powder River Basin
 - 0.1 MM net acres

Oxy Midstream

Integrated infrastructure and marketing provide access to global markets



Permian Conventional

- 1.4 MM net acres
- Significant scale, technical capability, and low-decline production
- CCUS potential for economic growth and carbon reduction strategy

Latin America

Deepwater exploration opportunities

Gulf of Mexico

Sizeable inventory of remaining

9 active operated platforms

Significant free cash flow

tie-back opportunities

generation

Middle East / North Africa

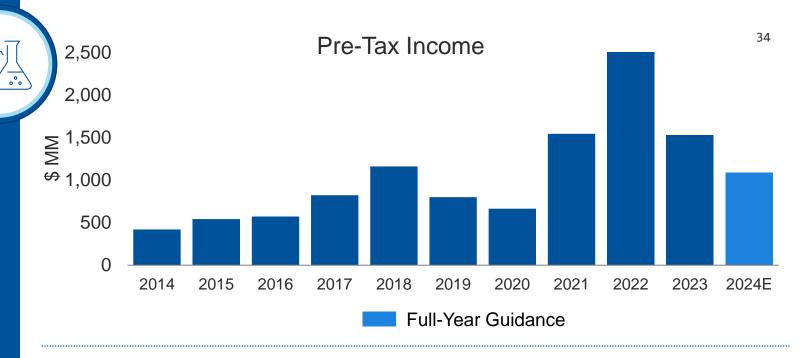
- · High-return opportunities in Oman
 - 6 MM gross acres, 17 identified horizons
- · Exploring Blocks ON-3 and ON-5 in UAE
 - 2.5 MM gross acres
- · World-class reservoirs in Algeria
 - 0.5 MM gross acres in the Berkine Basin
- Al Hosn and Dolphin provide steady cash flow with low sustaining capex

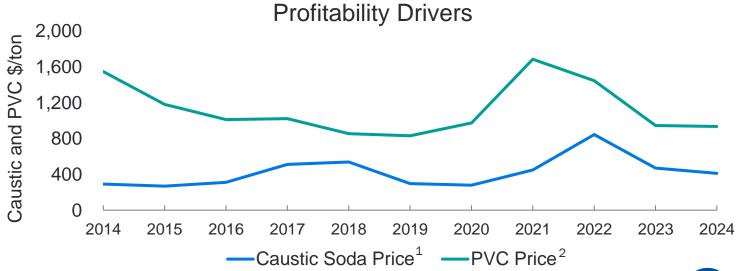


NOTE: MAP INFORMATION AS OF 09/30/24

OXYCHEMMARKET LEADING POSITION

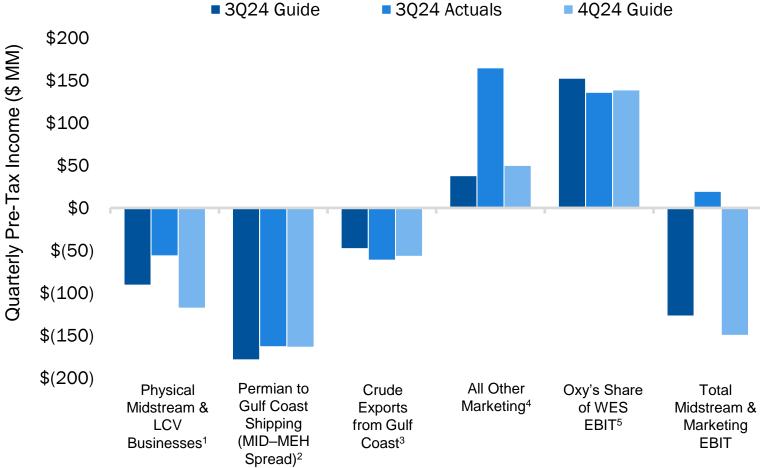
- 23 owned facilities worldwide
- Integrated assets capture benefits of favorable market conditions
- Top-tier global producer in every principal chemical product produced
 - Largest merchant caustic soda seller in the world
 - 4th largest VCM producer in the world
 - 2nd largest caustic potash producer in the world
 - 3rd largest chlor-alkali producer in the world with 17 unique outlets for chlorine
 - 3rd largest domestic supplier of PVC
- Full-cycle positive cash flow generation
- 37 awards from the American Chemistry Council for 2023 environmental and safety performance







MIDSTREAM & MARKETING GUIDANCE RECONCILIATION



NOTE: ALL GUIDANCE SHOWN REPRESENTS MIDPOINT; MARK-TO-MARKET TREATED AS AN ITEM AFFECTING COMPARABILITY AND IS EXCLUDED FROM MIDSTREAM GUIDANCE AND ADJUSTED ACTUALS 1PHYSICAL MIDSTREAM BUSINESS IS PRIMARILY COMPRISED OF THE DOLPHIN PIPELINE, AL HOSN, PERMIAN EOR GAS PROCESSING PLANTS, AND OLCV 2PERMIAN TO GULF COAST SHIPPING INCLUDES OXY'S CONTRACTED CAPACITY ON SEVERAL 3RD PARTY PIPELINES. CURRENT CAPACITY IS ~800 MBOD WITH PRIMARY DESTINATIONS OF CORPUS CHRISTI AND HOUSTON 3CRUDE EXPORTS FROM THE GULF COAST INCLUDE TERMINAL FEES OF ~\$50 MM PER QUARTER. OTHER EARNINGS DRIVERS INCLUDE THE DELTA BETWEEN OUR REALIZED PRICE OF EXPORTED CRUDE COMPARED TO MEH PRICING LESS THE COST OF SHIPPING, AS WELL AS

PHYSICAL MIDSTREAM & LCV BUSINESSES

 3Q24 income above guidance primarily due to timing of LCV activity; 4Q24 guidance reflects contract-related production volume decreases at Dolphin and seasonal pricing impacts and planned maintenance in Power business

CRUDE EXPORTS FROM GULF COAST

 3Q24 income below guidance due to timing of cargo sales (offset in MTM);
 4Q24 guidance increase due to expected timing impacts of cargo sales

ALL OTHER MARKETING

 3Q24 income above guidance due to natural gas transportation optimization;
 4Q24 guidance reflects compression of natural gas differentials due to incremental pipeline capacity



ONE OF THE LARGEST U.S. ACREAGE HOLDERS

ROCKIES 0.8 MM ACRES

0.1 MM

DJ BASIN

0.7 MM

Excludes acreage outside of active operating areas

OTHER ONSHORE

TOTAL ACREAGE

4.6 MM

Other Onshore U.S. consists of acreage and fee minerals outside of Oxy's core operated areas

9.4 MM Net Total U.S. Acres



PERMIAN 2.9 MM ACRES
UNCONVENTIONAL

1.5 MM
CONVENTIONAL

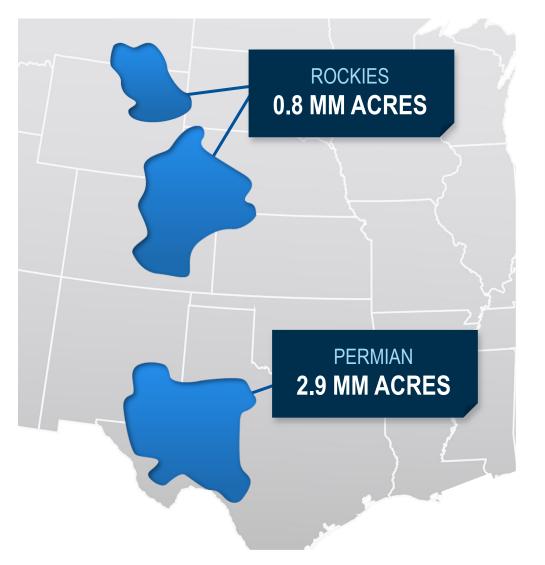
1.4 MM

GULF OF MEXICO

1.1 MM



U.S. ONSHORE OVERVIEW



3Q24 NET PRODUCTION				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Permian	402	186	848	729
Rockies & Other Dmstc.	94	112	691	321
Total	496	298	1,539	1,050





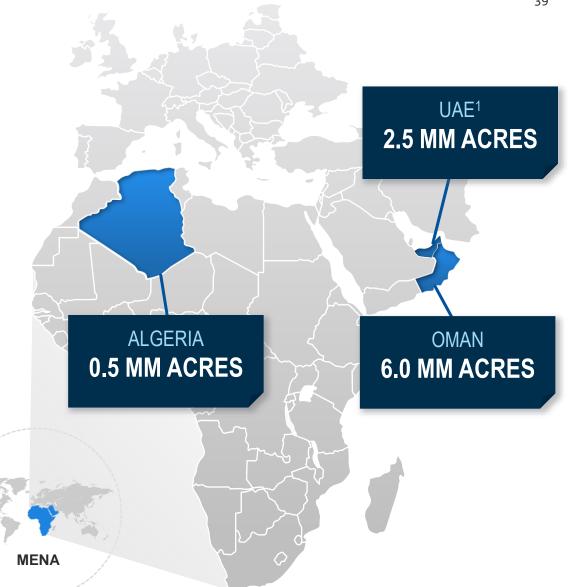
GULF OF MEXICO OVERVIEW





INTERNATIONAL OVERVIEW

3Q24 NET PRODUCTION				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Algeria & Other Intl.	26	2	20	31
Al Hosn	15	27	292	91
Dolphin	6	8	152	39
Oman	55	-	57	65
Total	102	37	521	226







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DAC INVESTMENT PRINCIPLES

Returns Focused

Developing competitive-returns business with cash flow stability

DAC 2+ to meet return threshold for FID

Demand-Driven Development

· Market demand to drive development pace

Low-carbon program net capital expected to be ≤\$600 MM annually through 2026

Accelerate Cost Reductions

Innovate and improve technologies to accelerate cost reductions

Advance operating and maintenance improvements for life-of-plant

Capital Flexibility

Capital support and partnerships necessary for successful growth

Managing investments between R&D and project development maximizes returns

Strategic Partnerships

- Deploy DAC business and technology globally with strategic partners
- DAC licensing model improves development options and value
- Compliance markets expected to complement voluntary markets, providing scale and certainty



- Oxy has ~42% equity ownership in NET Power Inc. (NYSE: NPWR)
- Net Power's patented technology uses natural gas to generate clean, reliable power while inherently capturing over 97% of CO₂ from power generation
- First utility-scale project expected to capture ~850K tonnes CO₂ per year
- Captured CO₂ intended to be tied into Oxy's extensive CO₂ network in West Texas
- Strong potential to help companies and communities reach their climate targets







APPENDIX

Financial Information
Oil & Gas Update
Asset Overview
Low Carbon Ventures

Abbreviations and Definitions



ABBREVIATIONS AND DEFINITIONS

Abbreviations

B – Billion

BBL – Barrel

BO – Barrel of Oil

CCUS – Carbon Capture, Utilization and Storage

CFFO – Cash Flow from Operations

CO₂ – Carbon Dioxide

DAC – Direct Air Capture

DOE – Department of Energy

DSU – Drilling Spacing Unit

EBIT – Earnings Before Interest and Taxes

ECF – Excess Cash Flow

EX – Excluding

FEED – Front End Engineering Design

FID - Final Investment Decision

FT - Feet

FY - Full Year

GAAP – Generally Accepted Accounting Principles

GoM – Gulf of Mexico

IG - Investment Grade

JV - Joint Venture

KTPA – Thousand Tonnes per Annum

LCV – Low Carbon Ventures

LOE – Lease Operating Expense

MBOD – Thousand Barrels of Oil per Day

MBOE – Thousand Barrels of Oil Equivalent

MBOED – Thousand Barrels of Oil Equivalent per Day

MM - Million

MMBO - Million Barrels of Oil

MMBTU – Million British Thermal Units

NEPA – National Environmental Policy Act

OBO – Operated by Others

PPA – Prior Period Adjustment

PVC – Polyvinyl Chloride

R&D – Research and Development

VCM – Vinyl Chloride Monomer

WTI – West Texas Intermediate

YTD - Year To Date

Definitions

CFFO – Operating Cash Flow Before Working Capital

ECF - Operating Cash Flow - Net Capital Expenditures - Debt Maturities - Preferred Dividend

FCF – Operating Cash Flow Before Working Capital - Net Capital Expenditures

Net Capital Expenditures – Oxy Capital Expenditures - Noncontrolling Interest Contributions





