

Forward-Looking Statement

This presentation includes "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. Although the company believes that its expectations and beliefs are based on reasonable assumptions, actual results may differ materially.

For a discussion of factors that may cause actual results to differ, refer to Item 1A – Risk Factors in the company's most recent Form 10-K and Form 10-Q.

Company Information

MDU Resources Group, Inc. P.O Box 5650 Bismarck, ND 58506-5650 www.mdu.com

NYSE: MDU

Investor Contact

Brent Miller Assistant Treasurer and Director, Financial Projects & Investor Relations 701-530-1730

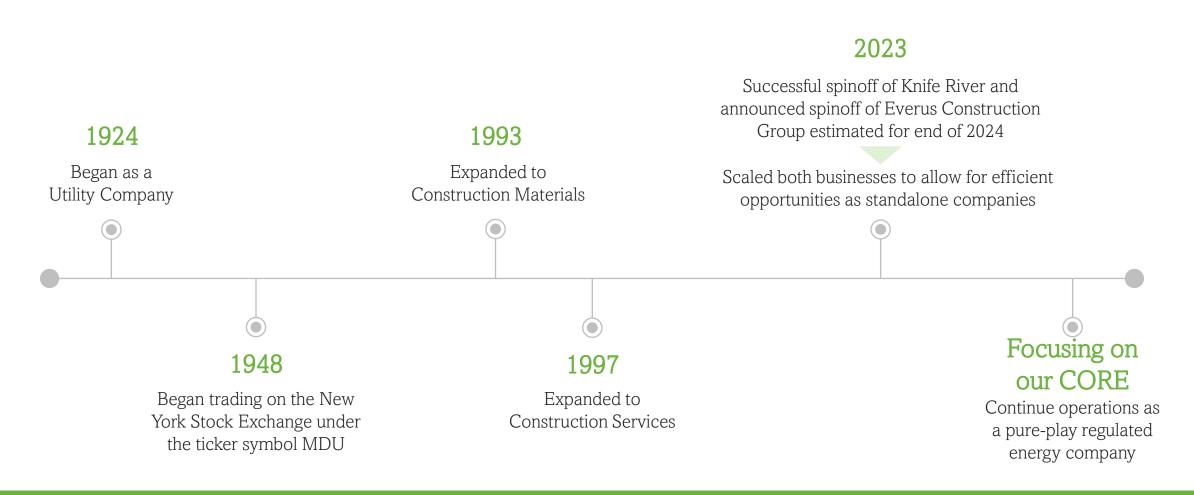
brent.miller@mduresources.com or investor@mduresources.com



Commitment to Shareholder Value



MDU Resources has a long history of evolving our company to create value



86 years of uninterrupted dividend payments.

Why MDU?







- Strong regulated business mix
- Extensive operational diversification
- Supportive regulatory environment
- Balance sheet strength
- Experienced management team with proven track record
- Compelling long-term guidance with differentiated growth targets



- One of the largest electrical construction service providers in the U.S.
- Essential infrastructure service provider
- Competitive positioning and industry tailwinds support future growth
- Strong cash flow provides optionality
- Distinct investment opportunity as an independent, publicly traded company

Path to Becoming Pure Play

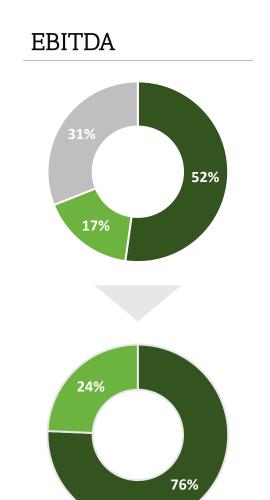


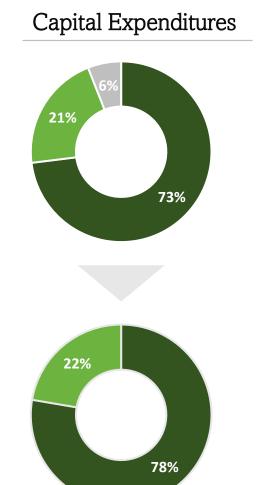


- Regulated Pipeline
- Construction

Future state as a pureplay regulated energy delivery company







Note: Based on TTM results as of June 30,2024.

Focusing on our "CORE"



MDU Resources becoming a pure-play regulated entity focuses the company on its original "CORE" energy delivery business







Customers and Community

- Best-in-class customer satisfaction
- Competitive rates
- Community focused

Operational Excellence

- Safety culture
- Responsible approach to operating costs and capital investment
- Environmental stewardship

Returns Focused

- Attractive earnings and rate base growth
- ROE enhancement
- Delivering strong total shareholder return

Employee Driven

- Employee retention and recruitment
- Encourage employee engagement
- Succession planning and development programs

Compelling Investment Thesis



Strong, regulated business mix

- ~100% regulated cash flow contribution
- Stable, predictable cash flow driven by 66% utility and 34% regulated pipeline earnings

Extensive operational diversification

- Utility operations in 8 states & 13 jurisdictions with 55% / 45% gas vs. electric rate base
- Pipeline operations in 5 states and transports >50% of the gas produced in the Bakken

Supportive regulatory environment

- Timely cost recovery via dedicated trackers and normalization mechanisms
- ~25% total rate base is FERC-regulated with minimal lag and attractive ROEs

Enhanced credit metrics profile and balance sheet strength

- Consolidated debt-to-capitalization ratio of 44.3% (as of June 30, 2024)
- No near-term equity needs

Experienced management team with a proven track record

- Developed constructive regulatory relationships
- Over the last five years have grown rate base and earnings by 8% compounded annually

¹ From 2005 levels



Regulated Utility Snapshot

~1.2 million Total Customers

Over 1 million Gas
Over 145,000 Electric

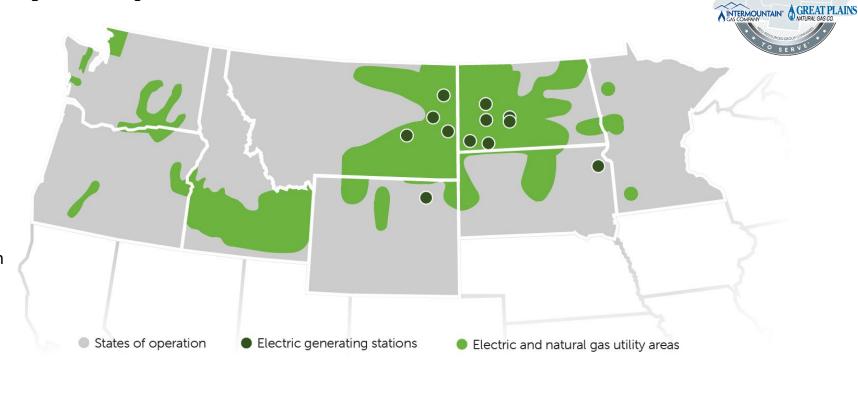
737 MW Owned Generation

30,400

Miles of Electric and Gas Transmission and Distribution Lines

~1,500

Skilled Employees





233k Customers



84k Customers



421k Customers



114k Customers



38k Customers



210k Customers



74k Customers



22k Customers

As of June 30, 2024



Regulated Pipeline Snapshot



3,800 Miles of Pipe

2.8 Bcf/day

System Capacity

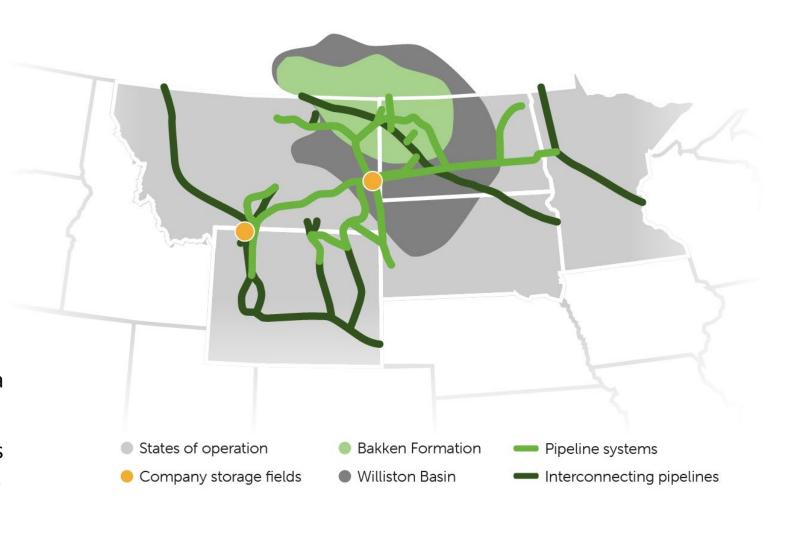
14 Interconnecting Points

~350 Skilled Employees

LARGEST

Storage Field in North America

~84% of Montana-Dakota's natural gas transported by the Pipeline



As of June 30, 2024

Second Quarter 2024 Combined Regulated Rate Base



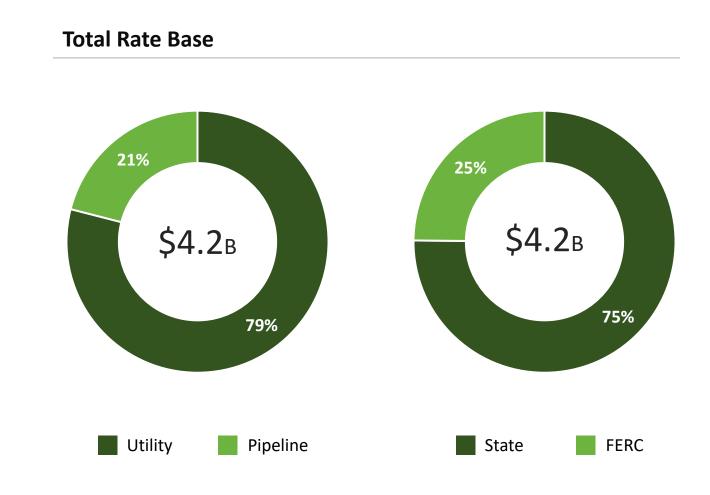
Rate Base Diversity

14 Jurisdictions

8 States

Balanced Growth

Strong organic growth in both State and FERC jurisdictions



History of Growth

1.6% customer growth

Higher than the national average

~2.8 Bcf/day

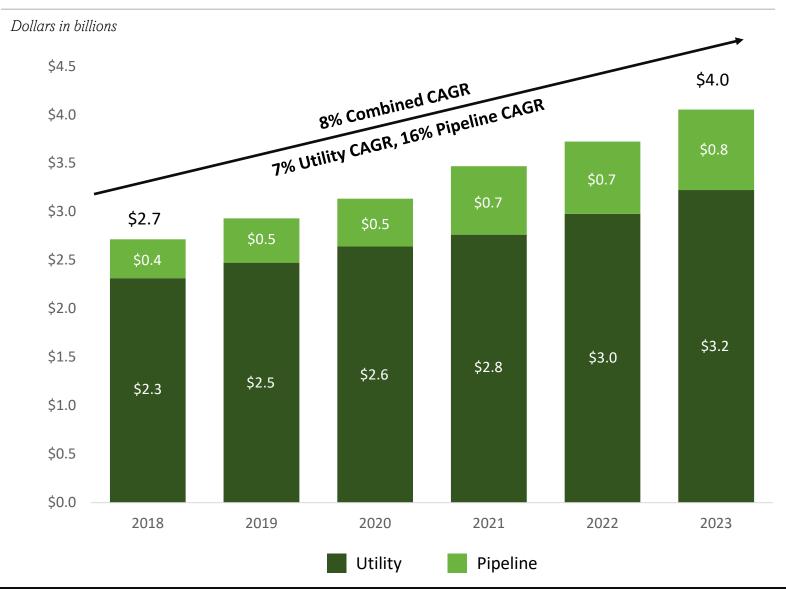
Pipeline capacity

8% CAGR

Combined rate base growth







History of Growth

8% CAGR

Combined earnings growth

1.6% customer growth Higher than the national average

Data center

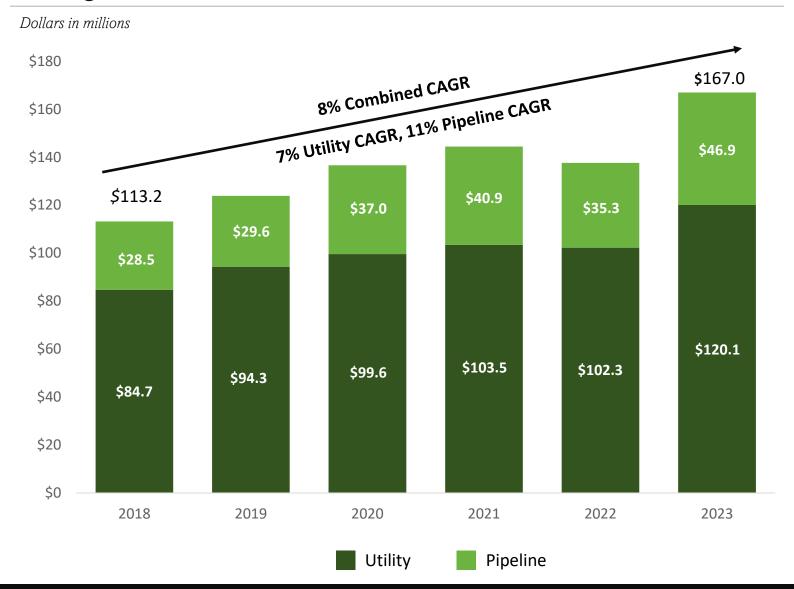
Welcomed a new high-volume customer in 2023

6.6%

Increase in pipeline transportation capacity 2018-2023





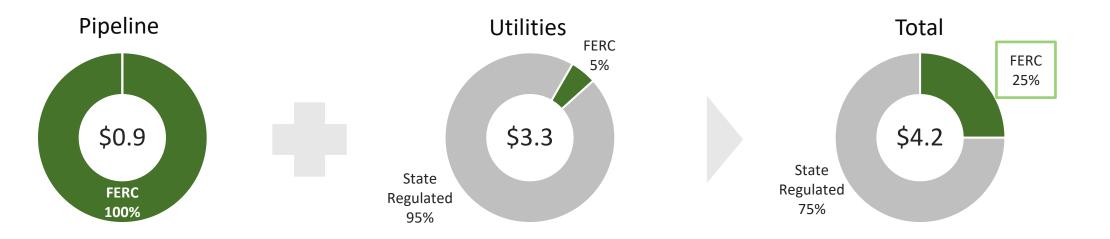


FERC Regulatory Highlights



Rate Base Split

Dollars in Billions, includes CWIP (Q2 2024)



Pipeline

60% Authorized equity layer MISO
System operator

Electric Transmission

Formula Rate Construct
with forward test year

10.52%
Authorized ROE¹

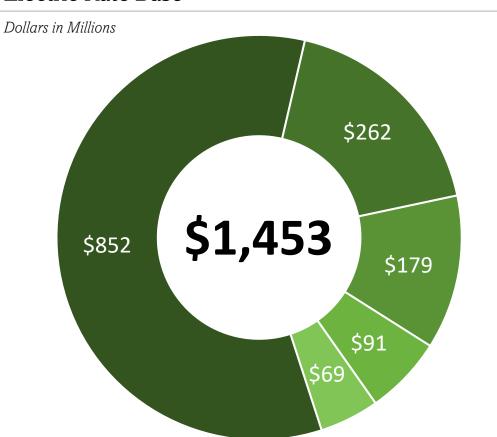
¹Includes 50bp ROE adder

Electric Rate Base Summary

Current Landscape as of June 30, 2024



Electric Rate Base



Jurisdiction	Current Allowed ROE%	Rate Case Filing
■ ND	9.75%	2022
■ MT	9.65%	2022
■ FERC	10.52%	2023
■ WY	9.45%	20251
■ SD	2	2023

¹Targeted Filing date.

²Global Settlement - no publicly stated ROE.

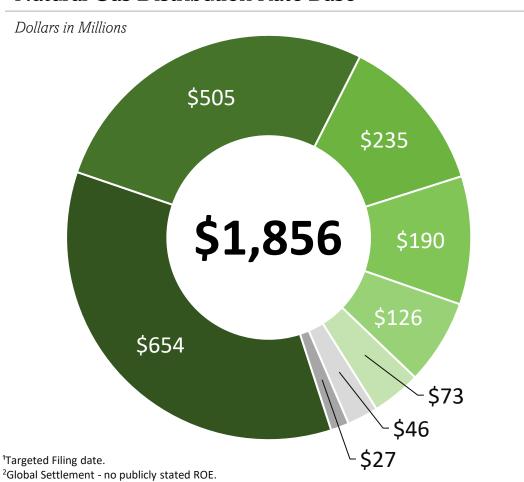


Natural Gas Rate Base Summary

Current Landscape as of June 30, 2024



Natural Gas Distribution Rate Base



Jurisdiction	Current Allowed ROE%	Rate Case Filing
■ WA	9.40%	2024
■ ID	9.50%	2022
■ ND	9.30%	2023
■ OR	9.40%	20251
■ MT	2	2024
■ SD	2	2023
MN	9.53%	20251
■ WY	9.35%	20241

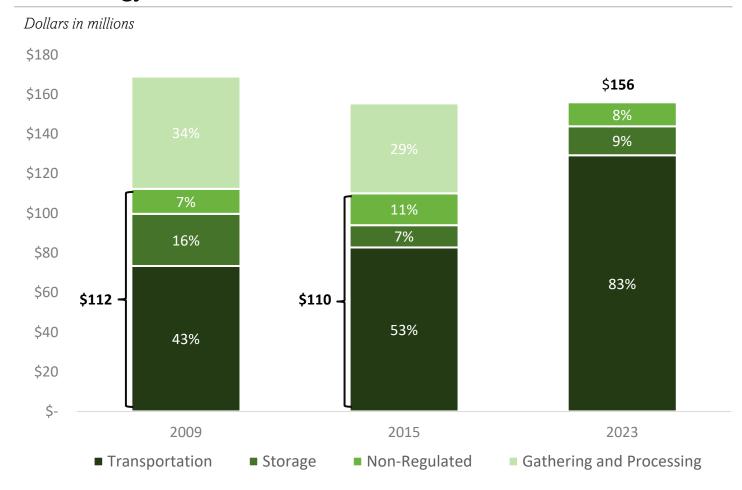
Business Evolution: Increasing Stability

Fundamentally enhanced business mix since 2009



- Exited all gathering & processing services as of December 2020, as part of strategic review
- Continue to increase FERC-regulated transportation and storage revenue, providing low-risk, stable returns

WBI Energy Revenue

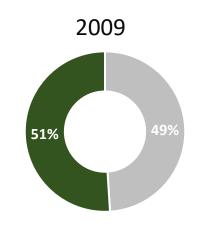


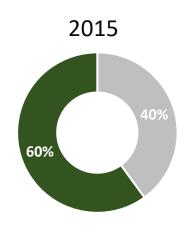
Business Evolution: Increasing Stability

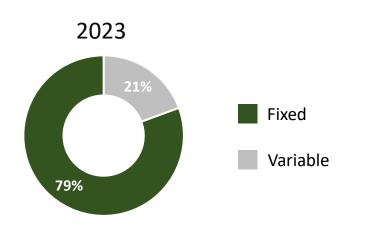


- In 2009, fixed vs. variable revenue was approximately 50/50
- In 2023, nearly 80% of revenue was fixed and driven largely by long-term natural gas transportation contracts
- Anticipate fixed revenue to continue to increase as growth projects supported by long-term contracts and driven by customer demand are placed in-service

WBI Energy Fixed vs. Variable Revenue Mix (2009-2023) (Percent contribution)









Pipeline Growth



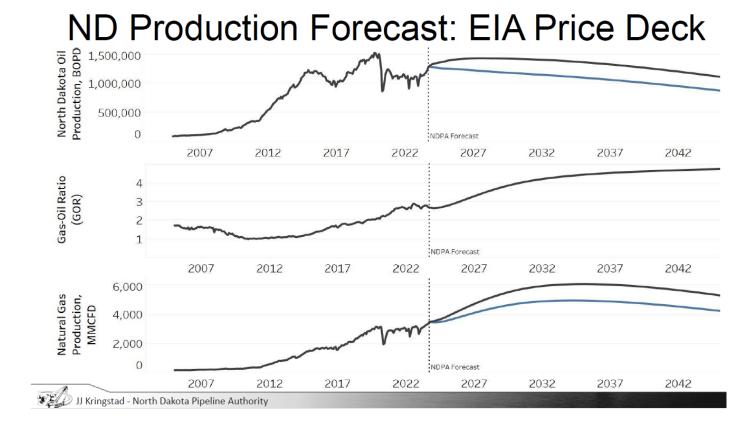
- Earnings are largely driven by growth projects
 - Growth projects are driven by demand from a diverse mix of customers
 - Supported by long-term contracts (generally 10 years or longer)
 - Majority of capital expenditures occur in the year project goes into service
 - Limited regulatory lag
 - AFUDC allows for return during construction period
 - Returns are immediate and do not require a rate case
- Primary focus is on execution of customer-driven projects, which subsequently grow rate base

Positive Bakken Outlook

WBIENERGY

An MDU Resources Group company

- Natural gas production continues to outpace oil through the forecast period
 - Bakken gas-to-oil ratios (GOR) are projected to continue to increase
 - Shallower natural gas decline
 - Increased GOR on new wells
- Forecasted natural gas growth outpaces current takeaway capacity
- Even with oil production flat, natural gas production is projected to increase



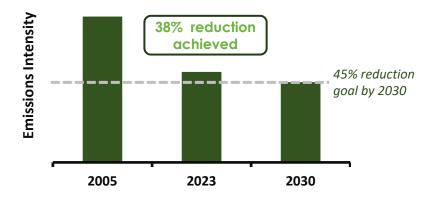
Emission Reduction Goals

Focused on operating our business with a decreasing environmental footprint



GHG Emission Reduction Targets

- Target to reduce electric utility GHG emissions by 45% by 2030 vs. 2005 levels
- Reduction to be achieved primarily through the continued diversification of our electric generation fleet, helping drive rate base/earnings growth



Sustainable Operations

30%

reduction by 2035

reduction by 2030

-

Utility Methane Emissions Reduction Target

Compared to 2022 levels

25%

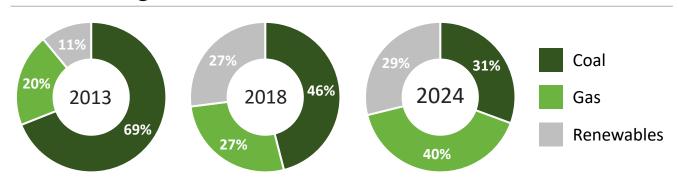
Pipeline Methane Emissions Intensity Reduction Target

Compared to 2020 levels

Quantifying Our Impact

Discloses AGA Voluntary Sustainability Metrics, is voluntarily participating in the EPA's Natural Gas STAR Methane Challenge Program, and joined ONE Future Coalition, all while working with peers to develop best practices and adopt cost-saving technologies

Transitioning Our Electric Resources (Based on Nameplate Rating)



Social Responsibility



Committed to operating with integrity and being a good corporate citizen

Employees

- Focus on safety and training drives the recruitment and retention of top talent
- Survey employees to drive workforce initiatives
- Highly engaged team
- Diverse and inclusive culture
- Provide a competitive total compensation package to remain an employer of choice

Community

- Safety and reliability are key to maintaining trust, as well as winning repeat business
- Safety Management System program supports a culture dedicated to public and employee safety and environmental protection
- Supporting community development by providing reliable cost-effective service and through donations and volunteerism

~10,600 Employees*

- ∼1,800 Utility and Pipeline
- ~8,600 Construction Services
- ~200 Corporate Employees

\$44 Million

Contributed to charitable organizations since 1983

\$2.09 Million

Contributed to charitable organizations in 2023

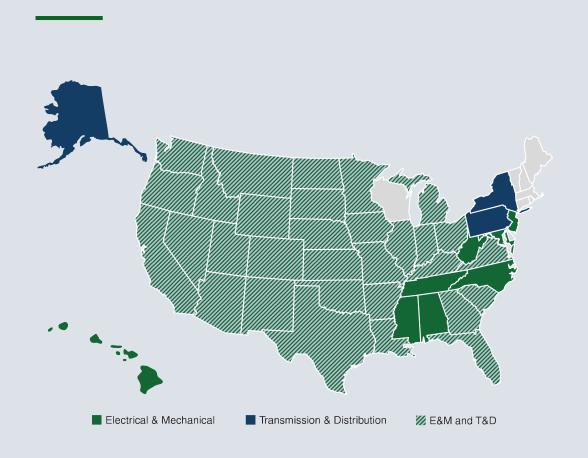
*As of June 30, 2024



www.EVERUS.com

EVERUS[™]

Who We Are



- ▲ 9,100+ employees at peak
- ▲ Operating across the U.S.
- ▲ More than 40,000 projects completed in 2023
- ▲ No. 4 EC&M* 2023 Top 50 Electrical Contractors
- ▲ No. 10 ENR* 2023 Top 600 Specialty Contractors

^{*}Electrical Construction & Maintenance magazine and Engineering News-Record



Diversified Opportunities in Two Segments

Electrical and Mechanical



▲ Construction and maintenance of electrical and communication wiring and infrastructure, fire suppression systems, and mechanical piping and services

Transmission and Distribution

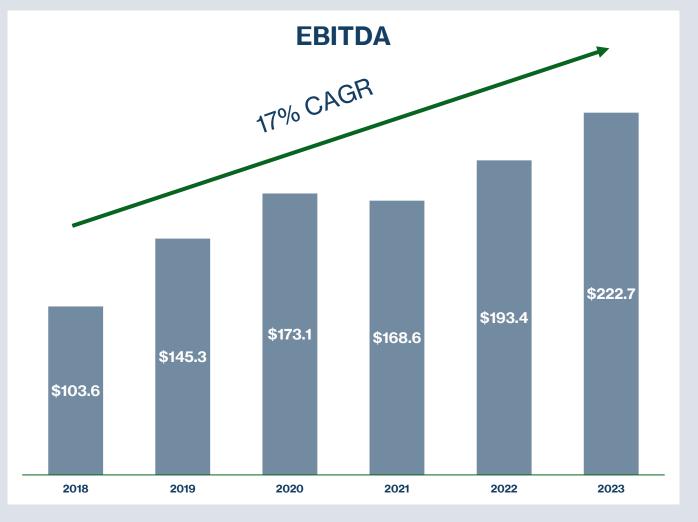


▲ Construction and maintenance of overhead and underground electrical, gas and communication infrastructure, as well as manufacturing and distribution of transmission line construction equipment and tools



Significant Historical Growth

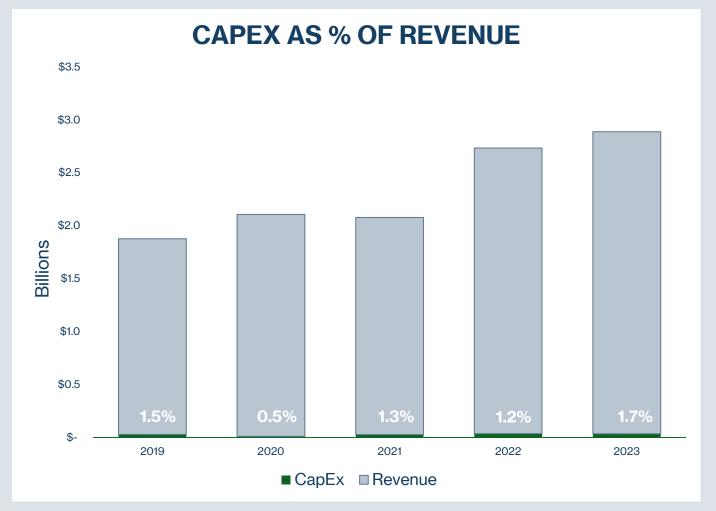
- ▲ 2024 forecast: EBITDA of \$220 million to \$240 million
- ▲ Backlog at an all-time record of \$2.40 billion as of June 30, 2024
- Organic growth and growth through acquisitions





Low Capital Investment

- Not a capital-intensive business
- Will allow cash to be reinvested in business for organic and acquisition growth
- Historical disciplined acquisition growth has helped drive growth



4EVER





Employees

Our greatest asset is our people. We are committed to engaging, training, developing and rewarding our team.



Value

We create value for our shareholders, our team members and our other stakeholders through financial success.



Execution

We work **safely**, efficiently and with integrity to deliver what we say we're going to deliver.



Relationships

We build connections with key stakeholders to ensure satisfaction.



Growth Opportunities



We Build Infrastructure

- Essential services provider
- ▲ IIJA, IRA, CHIPS projects
- Grid hardening
- Data center demand



Strong Cash Flow Supports Growth

- Reinvesting to organically grow market share
- Greater opportunities for growth through acquisitions



Distinct Investment Opportunity

- ▲ One of the largest service providers in the U.S.
- Highly specialized in highgrowth industries: data centers, high-tech manufacturing, large-scale hospitality, renewables

Electrical and Mechanical Outlook



Dodge Construction Network believes total construction starts are expected to gain 7% to \$1.2 trillion, with manufacturing seeing a 16% increase in dollar value

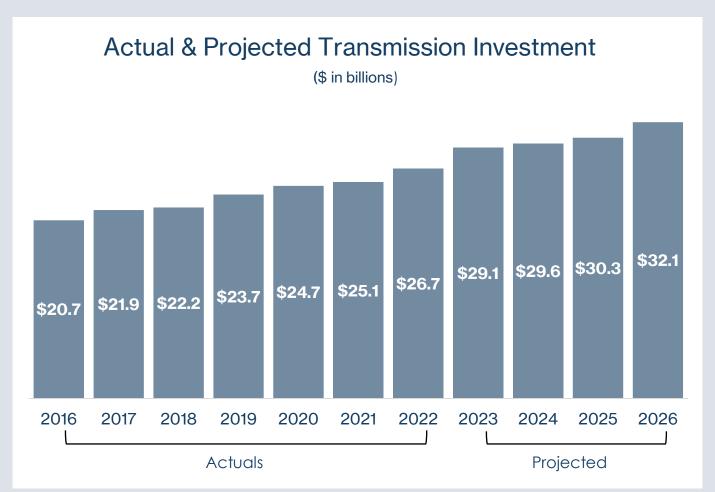


- The CHIPS Act and the Inflation Reduction Act have provided funding to bolster investment in domestic manufacturing. Continued growth in that sector is anticipated in 2024.
- The Infrastructure, Investment & Jobs Act (IIJA)
 proposes billions of dollars in investment for
 transportation systems, our nation's airports,
 electrical vehicle infrastructure and multiple
 other industries where Everus excels.

Source: Dodge Construction Network

Transmission and Distribution Outlook





The Infrastructure, Investment & Jobs Act (IIJA) proposes to invest \$65 billion for upgrades to the country's electric and grid infrastructure, the most significant investment in American history.

^{1.} Edison Electric Institute Business Analytics Group, January 2024



Everus Spinoff Update

- July 18, 2024 Announced leadership team, effective on spinoff
- September 3, 2024 Announced anticipated Board of Directors
- September 12, 2024 Public filing of the Form 10
- Oct 17, 2024 Investor Day to take place at the NYSE



2024: Recap of a Solid Second Quarter



MDU Resources Group

- Solid second quarter results across all businesses
- Strategic transformation into pure-play regulated energy delivery company is on-track



Utility Group

- Strategic rate relief initiatives partially offset impacts from inflation and cooler weather.
- 1.5% customer growth from second quarter of last year
- Construction of the new Heskett IV, 88-megawatt simple-cycle combustion turbine is complete and in service as of July 8, 2024



Pipeline

- Record second quarter earnings, up 99% compared to second quarter 2023
- All-time record transportation volumes
- Strong demand for natural gas storage services



- Record second quarter earnings
- EBITDA of \$62.1 million, slightly down from a record \$62.9 million in 2023
- Continued strong demand for services as evidenced by alltime record backlog of \$2.40 billion at June 30, 2024

Updated 2024 Guidance





Regulated Energy Delivery

 Affirms earnings guidance in the range of \$170 million to \$180 million



Everus

- Updated revenue guidance range to \$2.65 billion to \$2.85 billion, down from previous guidance of \$2.9 billion to \$3.1 billion, with margins now expected to be higher than 2023
- EBITDA is still expected to be in the range of \$220 million to \$240 million

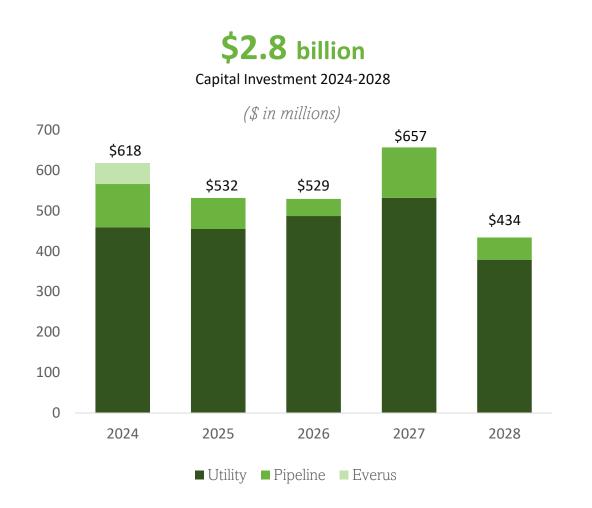
Capital Allocation Philosophy

- Prioritize investments that enhance safety, reliability and security of our system
- Projects that support customer growth and expansion
- Projects with minimal regulatory lag
- Additional growth projects
 - Prioritize those with best return profile
- Dividend payout ratio targeted at 60-70% of regulated earnings



Capital Investment Driving Rate Base Growth





Investment examples:

- System safety and integrity projects
- Electric transmission and distribution projects
- Expansion projects
- Replacements and upgrades
- JETx project MISO transmission project

Strong Balance Sheet

44.3% debt-to-total capitalization ratio at June 30, 2024

60% equity layer for FERC regulated pipeline

Equity layer ~50% for utility jurisdictions

Manageable debt maturities and issuances through current forecast

No equity issuance planned until 2027

Target strong investment grade credit ratings profile to support growth

Current Credit Ratings	MDU Resources	Montana-Dakota Utilities	Cascade Natural Gas
S&P	BBB	BBB+	BBB
Fitch Ratings	BBB+	BBB+	BBB

No near-term equity needs

Manageable debt maturities and new issuances through current forecast

Regulated Energy Delivery Outlook



Electric & Natural Gas Outlook

- Expect to grow rate base by 7% compounded annually over the next five years
- Safely meet customer demand by upgrading and expanding infrastructure and facilities
- Customer base expected to continue growing by
 1-2% annually
- Focused on timely regulatory recovery
- Filed an electric service agreement request to serve an additional data center expected online in late 2024 in the utility's service territory. The request was approved on May 23, 2024
- Construction of the company's new Heskett IV, 88megawatt simple-cycle combustion turbine is complete and in service as of July 8, 2024

Pipeline Outlook

- Will continue to benefit from expansion projects placed in service in late 2023 and early 2024
 - Line Section 28 expansion project was placed in service on July 1, 2024 and serves a natural gas-fired power plant. The project adds 137 million cubic feet per day of natural gas transportation capacity
 - The Wahpeton Expansion project has begun construction in eastern North Dakota and is expected to be in service in late 2024. This project will add approximately 20 million cubic feet of natural gas transportation capacity per day
- Will continue to benefit from new transportation and storage service rates, as approved by the FERC, that were effective Aug. 1, 2023
- Current transportation capacity of over 2.8 billion cubic feet of natural gas per day

Strong Long-Term Regulated Financial Guidance



\$2.7 Billion

Regulated Capital Investment

7%

Utility Rate Base Growth

1-2%

Customer Growth

6-8%

EPS Growth Rate

60-70%

Annual Dividend Payout Ratio Target

No near-term equity needs



Appendix



MDU Resources becoming a pure-play regulated entity focuses the company on its original "CORE" energy delivery business



2023 marked 75th year of continuous NYSE listing

2024 marks 100th year for the company

Pure-play business provides:

Heightened strategic focus to pursue strategies specific to the regulated energy business model

Optimized capital structure and distinct financial policy tailored to business profile





Customers & Communities

- Sustain best-in-class customer satisfaction
 - Achieved Top 5 JD Power rankings in the midsize utilities of the West Region
- Competitive rates
 - Maintain rates below the national average
- Community focused
 - Support economic development of our communities
 - Charitable giving supporting strong communities





Operational Excellence

- Safety culture driving employee and system safety
 - Proactive maintenance and active Safety Management Systems
 - Lower than industry average preventable injuries and vehicle accidents
- Responsible approach to operating costs and capital investment
 - Maintain O&M per-customer below peer average
 - Disciplined capital allocation philosophy supported by a strong balance sheet
- Environmental stewardship
 - Focus on achieving our emission reduction goals





Returns Focused

- Attractive earnings and rate base growth
 - Achieve long-term EPS growth of 6-8%
 - *Achieve long-term Utility rate base growth of 7%*
- ROE enhancement
 - Timely regulatory filings and incremental growth opportunities
- Delivering strong total shareholder return
 - Targeted total shareholder return in top quartile of peer companies
 - Dividend payout ratio targeted at 60-70% of regulated earnings





Employee Driven

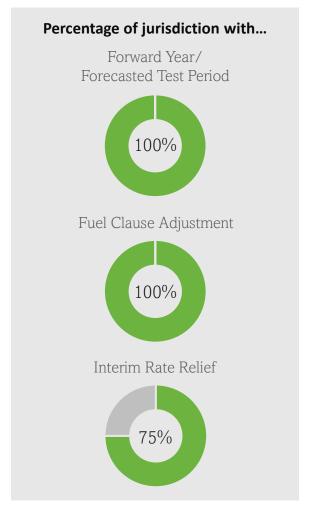
- Employee retention & recruitment
 - Maintain an employer of choice workplace culture
 - Provide a competitive total compensation package
- Encourage employee engagement
 - Seek employee feedback on continuous improvement
 - Promote community volunteerism
- Succession planning and development programs
 - Foster a diverse, inclusive and respectful culture

Supportive Utility Jurisdictions and Favorable Recovery Mechanisms



Electric Jurisdictions

Jurisdiction	Montana	North Dakota	South Dakota	Wyoming
Rate Base (\$mm)	\$260	\$848	\$69	\$90
Allowed ROE	9.65%	9.75%	1	9.45%
Last Rate Case (year)	2022	2022	2023³	2016
Regulatory Mechanisms				
Fuel Clause Adjustment	✓	✓	✓	✓
Transmission Rider		✓	✓	
Infrastructure/Renewable Rider		✓	✓	
Generation Rider		✓		
Property Tax Tracker	✓			
Interim Rate Relief	✓	✓	√ 2	
Forward Year / Forecasted Test Period	✓	✓	✓	✓
Earnings Sharing		✓		



¹Global Settlement - no publicly stated ROE; ²If rate case isn't completed in 6 months full rate request goes into effect on an interim basis; ³Pending Rate case

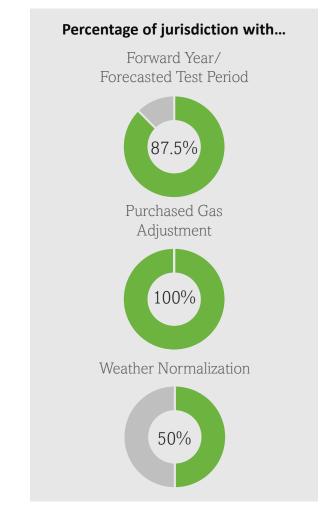


Supportive Utility Jurisdictions and Favorable Recovery Mechanisms



Gas Jurisdictions

Jurisdiction	Minnesota	Montana	North Dakota	South Dakota	Wyoming	Idaho	Washington	Oregon
2023A Rate Base (\$mm)	\$45	\$118	\$232	\$70	\$26	\$489	\$672	\$180
Allowed ROE	9.53%	1	9.30%	1	9.35%	9.50%	9.40%	9.40%
Last Rate Case (year)	2019	2024³	2023³	2023 ³	2019	2022	2024³	2020
Regulatory Mechanisms								
Purchased Gas Adjustment	✓	✓	✓	✓	✓	✓	✓	✓
Full Decoupling							✓	✓
Weather Normalization			✓	✓			✓	✓
Full Fixed Residential Rate			✓					
Pipeline Replacement / Integrity Tracker	✓						✓	
Property Tax Tracker		✓						
Earnings Sharing							✓	✓
Interim Rate Relief	✓	✓	✓	✓2				
Multi-Year Rate Plan							✓	
Forward Year / Forecasted Test Period	✓	✓	✓	✓	✓	✓		✓



¹Global Settlement - no publicly stated ROE; ²If rate case isn't completed in 6 months full rate request goes into effect on an interim basis; ³Pending Rate case

Pipeline Regulatory Activity

- Successfully settled rate cases in 2014, 2019 and 2023
 - Collaborative process with FERC and shippers
 - Just and reasonable outcomes
 - Favorable capital structure: 60% equity and 40% debt
- 2023 settlement includes 2-year moratorium and
 5-year required comeback





Regulatory Update



Business	State	Filing Date	Annual Revenue Increase (%)	Annual Revenue Increase (in millions)	Status
Filed cases with reque	ested rates				
Natural Gas Distribution	Washington	March 29, 2024	11.6% 2.8%	\$43.8M \$11.7M	Pending Effective March 1, 2025 Effective March 1, 2026
Electric Utility	South Dakota	Aug. 15, 2023	17.3%	\$3.0M	Pending Interim rates (15.4%/\$2.7M) effective March 1, 2024 All-party settlement agreement filed on July 26, 2024, 8.6%/\$1.4M. Pending a decision by the commission
Natural Gas Distribution	South Dakota	Aug. 15, 2023	11.2%	\$7.4M	Pending Interim rates (11.2%/\$7.4M) effective March 1, 2024 All-party settlement agreement filed on July 26, 2024, 8.1%/\$5.4M. Pending a decision by the commission
Natural Gas Distribution	North Dakota	Nov. 1, 2023	7.5%	\$11.6M	Pending Interim rates (6.5%/\$10.1M) effective Jan. 1, 2024
Natural Gas Distribution	Montana	July 15, 2024	11.1%	\$9.4M	Pending
Planned rate cases in	the next 12 months				
Natural Gas Distribution	Wyoming Oregon Minnesota				



Wyoming

Electric Utility

Reconciliation of EBITDA

\$ in millions



For the year ended December 31							
	2018	2019	2020	2021	2022	2023	
Income from continuing operations	\$64.3	\$93.0	\$109.7	\$109.4	\$124.8	\$142.4	
Adjustments:							
Interest Expense	\$3.6	\$5.3	\$4.1	\$3.5	\$6.3	\$10.1	
Income Taxes	\$20.0	\$30.0	\$35.8	\$35.4	\$40.8	\$47.0	
Depreciation and amortization	\$15.7	\$17.0	\$23.5	\$20.3	\$21.5	\$23.2	
EBITDA	\$103.6	\$145.3	\$173.1	\$168.6	\$193.4	\$222.7	

Note: EBITDA is considered a non-GAAP financial measure.

Reconciliation of EBITDA

\$ in millions



Three Months Ended June 30					
	2023	2024			
Income from continuing operations	\$41.1	\$39.0			
Discontinued operations, net of tax	\$(2.5)	-			
Net Income	\$38.6	\$39.0			
Adjustments: Interest expense	\$1.9	\$3.3			
Interest expense included in discontinued operations, net of tax	\$2.5	-			
Income taxes	\$14.0	\$13.6			
Depreciation and amortization	\$5.9	\$6.2			
EBITDA	\$62.9	\$62.1			

Note: EBITDA is considered a non-GAAP financial measure.

Reconciliation of 2024 EBITDA Guidance



	As of August 8, 2024 Everus		
(\$ in millions)	Low	High	
Income from continuing operations	\$140.0	\$150.0	
Adjustments:			
Interest expense	10.0	15.0	
Income taxes	45.0	50.0	
Depreciation and amortization	25.0	25.0	
EBITDA from continuing operations	\$220.0	\$240.0	

Note: EBITDA is considered a non-GAAP financial measure.