

Investor Relations Update July 25, 2024

General Overview

- Capacity The Company expects its third-quarter capacity to be up 2% to 4% versus the third quarter of 2023. The Company expects its 2024 second-half capacity to be up approximately 3.5% and its full-year capacity to be up 5% to 6% year over year.
- **TRASM** Third-quarter total revenue per available seat mile (TRASM) is expected to be down approximately 2.5% to 4.5% versus the third quarter of 2023. Full-year TRASM is expected to be down approximately 3% to 5% versus 2023.
- CASM-ex¹ The Company expects both its third-quarter and full-year CASM-ex to be up approximately 1% to 3% year over year.
- Fuel Based on the July 19, 2024, forward fuel curve, the Company expects to pay an average of between \$2.55 and \$2.75 per gallon of jet fuel (including taxes) in the third quarter and between \$2.65 and \$2.75 per gallon of jet fuel (including taxes) for the full year. The Company expects to consume between approximately 1.13 and 1.15 billion gallons of jet fuel in the third quarter and between approximately 4.40 and 4.43 billion gallons of jet fuel for the full year.
- Adjusted operating margin¹ Based on current assumptions, the Company expects an adjusted operating margin of approximately 2% to 4% for the third quarter and 3.5% to 5.5% for the full year.
- Adjusted nonoperating expense¹ The Company expects its total adjusted nonoperating expense to be approximately \$365 million in the third quarter. The Company continues to expect its full-year total adjusted nonoperating expense to be approximately \$1.44 billion.
- **Taxes** The Company expects a provision for income taxes at an estimated effective tax rate of approximately 27% for the third quarter and full year, which is expected to be substantially non-cash.
- Adjusted EPS¹ Based on the assumptions outlined above, the Company expects its third-quarter adjusted earnings per diluted share to be approximately breakeven based on an expected share count of 658.7 million shares². Based on current assumptions, the Company expects its full-year adjusted earnings per diluted share to be between \$0.70 and \$1.30 using a share count of 720.9 million shares².
- Free cash flow³ Based on current assumptions, the Company expects its full-year free cash flow to be approximately \$500 million.

Notes:

- 1. CASM-ex is cost per available seat mile (CASM) excluding fuel and net special items and is a non-GAAP measure. Adjusted operating margin, adjusted nonoperating expense and adjusted earnings per diluted share exclude the impact of net special items and are non-GAAP measures. The Company is unable to reconcile certain forward-looking information to GAAP as the nature or amount of net special items cannot be determined at this time. Please see GAAP to non-GAAP reconciliation at the end of this document.
- 2. The Company's third-quarter 2024 diluted share count for purposes of computing adjusted earnings per diluted share excludes 61.7m shares attributed to the Company's 6.5% convertible notes as they are expected to be antidilutive. Such shares are expected to be dilutive for the full-year 2024 adjusted earnings per diluted share calculation.
- 3. The Company defines free cash flow as net cash provided by operating activities less net cash used in investing activities, adjusted for (1) net purchases of short-term investments and (2) change in restricted cash. Free cash flow is a non-GAAP measure.



Financial Update July 25, 2024

	Q3 2024 ¹				
Available seat miles (ASMs)	~ +2% to +4% (vs. Q3 23)				
TRASM	~ -2.5% to -4.5% (vs. Q3 23)				
CASM excluding fuel and net special items	~ +1% to +3% (vs. Q3 23)				
Average fuel price (incl. taxes) (\$/gal)	~ \$2.55 to \$2.75				
Fuel gallons consumed (bil)	~ 1.13 to 1.15				
Adjusted operating margin	~ 2% to 4%				
Adjusted nonoperating expense (\$ mil)	~ \$365				
Adjusted earnings per diluted share (\$/share)	~ Breakeven				
	Q3 2024 Shares Forecast				
	Shares (mil) ²				
Earnings Level (\$ mil)	Basic	Diluted	Addback (\$ mil)3		
Earnings above \$122	657.4	720.4	\$11		
Earnings up to \$122	657.4	658.7	-		
Net loss	657.4	657.4	-		

	FY 2024 ¹			
Available seat miles (ASMs)	~ +5% to +6% (vs. 2023			
TRASM	~ -3% to -5% (vs. 2023)			
CASM excluding fuel and net special items	~ +1% to +3% (vs. 2023)			
Average fuel price (incl. taxes) (\$/gal)	~ \$2.65 to \$2.75			
Fuel gallons consumed (bil)	~ 4.40 to 4.43			
Adjusted operating margin	~ 3.5% to 5.5%			
Adjusted nonoperating expense (\$ bil)	~ \$1.44			
Adjusted earnings per diluted share (\$/share)	~ \$0.70 to \$1.30			
	FY 2024 Shares Forecast			
	Shares (mil			
Earnings Level (\$ mil)	Basic	Diluted	Addback (\$ mil) ³	
Earnings above \$533	657.0	720.9	\$50	
Earnings up to \$533	657.0	659.1	-	
Net loss	657.0	657.0	-	

Notes:

- 1. Includes guidance on certain non-GAAP measures, which exclude, among other things, net special items. The Company is unable to reconcile certain forward-looking information to GAAP as the nature or amount of net special items cannot be determined at this time. Please see the GAAP to non-GAAP reconciliation at the end of this document. Numbers may not recalculate due to rounding.
- 2. Shares outstanding are based upon several estimates and assumptions, including average per share stock price and stock award activity. The number of shares in actual calculations of earnings per share will likely be different from those set forth above.
- 3. Interest addback for earnings per diluted share calculation for 6.5% convertible notes, net of estimated profit sharing and tax effects.

Please refer to the footnotes and the forward-looking statements page of this document for additional information.



GAAP to Non-GAAP Reconciliation July 25, 2024

The Company sometimes uses financial measures that are derived from the condensed consolidated financial statements or otherwise provided in the form of guidance but that are not presented in accordance with GAAP to understand and evaluate its current operating performance and to allow for period-to-period comparisons. The Company believes these non-GAAP financial measures may also provide useful information to investors and others. These non-GAAP measures may not be comparable to similarly titled non-GAAP measures of other companies, and should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flow or liquidity prepared in accordance with GAAP. The Company is providing a reconciliation of reported non-GAAP financial measures to their comparable financial measures on a GAAP basis. The table below presents the reconciliation of total operating costs (GAAP measure) to total operating costs excluding fuel and net special items (non-GAAP measure) and total operating costs per ASM (CASM) to CASM excluding fuel and net special items. Management uses total operating costs excluding fuel and net special items and CASM excluding fuel and net special items to evaluate the Company's current operating performance and for period-to-period comparisons. The price of fuel, over which the Company has no control, impacts the comparability of period-to-period financial performance. Additionally, net special items may vary from period-to-period in nature and amount. These adjustments to exclude fuel and net special items allow management an additional tool to understand and analyze the Company's non-fuel costs and core operating performance.

GAAP to Non-GAAP Reconciliation of Total Operating Costs and CASM (\$ mil, except ASM and CASM data)

	Q3 2024 Range ¹		FY 2024 Range ¹	
	Low	High	Low	High
Total operating expenses	\$12,712	\$13,384	\$50,390	\$52,056
Less fuel expense	2,882	3,163	11,660	12,183
Less operating net special items	-	-	-	-
Total operating expenses excluding fuel and net special items (non-GAAP)	\$9,830	\$10,221	\$38,730	\$39,873
Total CASM (cts)	17.01	17.56	17.28	17.68
Total CASM excluding fuel and net special items (cts) (non-GAAP)	13.15	13.41	13.28	13.54
Percentage change compared to 2023 (%)	~ 1.0%	~ 3.0%	~ 1.0%	~ 3.0%
Total ASMs (bil)	74.8	76.2	291.6	294.4

Amounts may not recalculate due to rounding.

Notes:

1. The Company is unable to reconcile certain forward-looking information to GAAP as the nature or amount of net special items cannot be determined at this time.

Please refer to the footnotes and the forward-looking statements page of this document for additional information.



Forward-Looking Statements July 25, 2024

Cautionary Statement Regarding Forward-Looking Statements

Certain of the statements contained in this report should be considered forward-looking statements within the meaning of the Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as "may," "will," "expect," "intend," "anticipate," "believe," "estimate," "plan," "project," "could," "should," "continue," "seek," "target," "guidance," "outlook," "fir current trends continue," "optimistic," "forecast" and other similar words. Such statements include, but are not limited to, statements about the Company's plans, objectives, expectations, intentions, estimates and strategies for the future, and other statements that are not historical facts. These forward-looking statements are based on the Company's current objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. These risks and uncertainties include, but are not limited to, those set forth herein as well as in the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2024 (especially in Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations and Part II, Item 1A. Risk Factors), and other risks and uncertainties listed from time to time in the Company's other filings with the Securities and Exchange Commission. Additionally, there may be other factors of which the Company is not currently aware that may affect matters discussed in the forward-looking statements and may also cause actual results to differ materially from those discussed. The Company does not assume any obligation to publicly update or supplement any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statement.