

McDonald's Systemwide Restaurants		
<i>(at year-end)</i>	2023	2022
Total	41,822	40,275
United States ^(a)	13,457	13,444
International Operated Markets	10,263	10,103
Australia ^(b)	1,049	1,044
Austria	199	200
Belgium	111	106
Canada	1,466	1,462
Czech Republic	119	113
France ^(c)	1,560	1,536
Germany	1,385	1,425
Ireland	95	94
Italy	709	669
Luxembourg	12	12
Netherlands	263	262
New Zealand	170	168
Poland	546	517
Portugal	199	195
Slovakia	43	40
Spain ^(d)	605	580
Switzerland ^(e)	179	176
United Kingdom ^(f)	1,436	1,397
Ukraine	117	107

McDonald's Systemwide Restaurants		
<i>(at year-end)</i>	2023	2022
International Developmental Licensee	18,102	16,728
Asia	2,832	2,649
Brunei ⁽¹⁾	5	4
India ⁽¹⁾	581	512
Indonesia ⁽¹⁾	312	279
Malaysia ⁽¹⁾	371	341
Philippines ⁽¹⁾	740	705
Singapore ⁽¹⁾	151	143
Taiwan ⁽¹⁾	409	409
Thailand ⁽¹⁾	230	227
Vietnam ⁽¹⁾	33	29
South Korea	399	399
Macau	39	39
Hong Kong	254	250
Mainland China	5,903	4,978
Japan	2,982	2,968
Europe	1,247	1,196
Azerbaijan ⁽¹⁾	22	20
Bulgaria ⁽¹⁾	42	41
Croatia ⁽¹⁾	46	41
Denmark ⁽¹⁾	107	99
Estonia ⁽¹⁾	11	11
Finland ⁽¹⁾	75	72
Georgia ⁽¹⁾	23	21
Greece ⁽¹⁾	32	28
Hungary ⁽¹⁾	111	111
Israel ⁽¹⁾	226	219
Latvia ⁽¹⁾	14	13
Lithuania ⁽¹⁾	17	17
Malta ⁽¹⁾	9	9
Moldova ⁽¹⁾	9	7
Morocco ⁽¹⁾	70	61
Norway ⁽¹⁾	79	79
Romania ⁽¹⁾	102	96
Serbia ⁽¹⁾	33	32
Slovenia ⁽¹⁾	23	24
Sweden ⁽¹⁾	196	195

McDonald's Systemwide Restaurants		
(at year-end)	2023	2022
Latin America	2,566	2,500
Argentina ⁽¹⁾	223	221
Aruba ⁽¹⁾	3	3
Bahamas ⁽¹⁾	3	3
Brazil ⁽¹⁾	1,130	1,084
Chile ⁽¹⁾	97	93
Colombia ⁽¹⁾	76	74
Costa Rica ⁽¹⁾	73	70
Curacao ⁽¹⁾	5	5
Dominican Republic ⁽¹⁾	23	19
Ecuador ⁽¹⁾	33	31
El Salvador ⁽¹⁾	22	20
French Guiana ⁽¹⁾	3	3
Guadeloupe ⁽¹⁾	9	9
Guatemala ⁽¹⁾	110	105
Honduras ⁽¹⁾	10	10
Martinique ⁽¹⁾	10	10
Mexico ⁽¹⁾	369	366
Nicaragua ⁽¹⁾	8	7
Panama ⁽¹⁾	81	79
Paraguay ⁽¹⁾	24	21
Peru ⁽¹⁾	29	28
Puerto Rico ⁽¹⁾	95	95
St. Marten ⁽¹⁾	3	3
Suriname ⁽¹⁾	2	2
Trinidad/Tobago ⁽¹⁾	4	4
Uruguay ⁽¹⁾	33	32
Venezuela ⁽¹⁾	83	98
Virgin Islands ⁽¹⁾	5	5

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Middle East	1,880	1,749
Bahrain ⁽¹⁾	33	32
Cyprus ⁽¹⁾	24	23
Egypt ⁽¹⁾	189	176
Jordan ⁽¹⁾	46	43
Kuwait ⁽¹⁾	87	83
Lebanon ⁽¹⁾	23	23
Mauritius ⁽¹⁾	16	14
Oman ⁽¹⁾	34	32
Pakistan ⁽¹⁾	78	75
Qatar ⁽¹⁾	75	68
Reunion Island ⁽¹⁾	16	14
Saudi Arabia ⁽¹⁾	412	371
South Africa ⁽¹⁾	377	346
Sri Lanka ⁽¹⁾	12	12
Turkey ⁽¹⁾	255	243
United Arab Emirates ⁽¹⁾	203	194
Total Markets⁽²⁾	98	98
Notes:		
⁽¹⁾ Developmental Licensee ("DL") market as of December 31, 2023.		
⁽²⁾ The total Markets of 98 above, plus the 17 countries listed below, sum to a total of 115 countries disclosed in the corresponding Exhibit 99.2 of the Company's Earnings Release 8-K.		
The following countries are consolidated into the markets above for reporting purposes, totalling 115 countries:		
(a) Includes Cuba, Guam and Saipan		
(b) Includes America Samoa (DL), Fiji (DL), New Caledonia (DL), Tahiti (DL), Western Samoa (DL)		
(c) Includes Monaco		
(d) Includes Andorra (DL) and Gibraltar		
(e) Includes Liechtenstein		
(f) Includes Isle of Man, Jersey, Northern Ireland, Scotland and Wales		

Supplemental Information: % Franchised as of 12/31/23	
Segment/Market	% Franchised
U.S.	95%
International Operated Markets	89%
Germany	94%
Canada	92%
France	86%
United Kingdom	88%
Australia	85%
Italy	91%
Spain	92%
Poland	91%
Other	87%
International Developmental Licensed Markets & Corporate	98%
China	100%
Japan	100%
Brazil	100%
Phillipines	100%
South Korea	18%
Other	100%
Global	95%