UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☑ QUARTERLY REF	PORT PURSUANT TO SECTION 13 O	OR 15(d) OF THE SECURITIES EXCH	ANGE ACT OF 1934	
407.111.211.1121		or 15(d) OF THE SECORITIES EXCHA	ANGE ACT OF 1934	
For the quarterly perior	d ended September 30, 2024	0.0		
		OR		
☐ TRANSITION REF	PORT PURSUANT TO SECTION 13 C	OR 15(d) OF THE SECURITIES EXCHA	ANGE ACT OF 1934	
For the transition perio	d from to			
	Cor	mmission file number 001-37713		
		eBay Inc.		
	(Exact n	ame of registrant as specified in its charter)		
	Delaware		77-0430924	
	(State or other jurisdiction of		(I.R.S. Employer	
	incorporation or organization)		Identification No.)	
	2025 Hamilton Avenue San Jose,California		95125	
	(Address of principal executive offices)		(Zip Code)	
	Registra	nt's telephone number, including area code:		
	regional	(408) 376-7108		
	Securities re	gistered nursuant to Section 12(h) of the	Act	
Title of ea		gistered pursuant to Section 12(b) of the Trading symbol	Name of exchange on which rec	nistered
Commo		EBAY	The Nasdaq Global Select Ma	
•		e filed by Section 13 or 15(d) of the Securities Ext to such filing requirements for the past 90 days.	schange Act of 1934 during the preceding 12 months $lpha$ No \square	(or for such shorter
•	e registrant has submitted electronically every lr shorter period that the registrant was required to s	· · · · · · · · · · · · · · · · · · ·	uant to Rule 405 of Regulation S-T (§ 232.405 of this	s chapter) during the
		lerated filer, a non-accelerated filer, a smaller reping growth company" in Rule 12b-2 of the Exchang	orting company, or an emerging growth company. S ge Act.	See the definitions of
arge accelerated filer	\boxtimes		Accelerated filer	
Non-accelerated filer			Smaller reporting company	
			Emerging growth company	
an emerging growth company, in ursuant to Section 13(a) of the Ex		not to use the extended transition period for comp	olying with any new or revised financial accounting st	andards provided
ndicate by check mark whether the	e registrant is a shell company (as defined in Rule	e 12b-2 of the Exchange Act). Yes 🗌 No 🗵		
s of October 25, 2024, there were	e 479 million shares of the registrant's common st	cock, \$0.001 par value, outstanding, which is the o	nly class of common or voting stock of the registrant	issued.

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PART I: FINANCIAL INFORMATION

FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements that involve expectations, plans or intentions (including but not limited to, those relating to future business, future results of operations or financial condition, inflationary pressure, foreign exchange rate volatility and geopolitical events, new or planned features or services, or management strategies). You can generally identify these forward-looking statements by words such as "anticipate," "believe," "commit," "continue," "could," "design," "develop," "estimate," "expect," "forecast," "future," "goal," "intend," "likely," "may," "ongoing," "opportunity," "plan," "possible," "potential," "probable," "seek," "should," "strategy," "target," "will," "would" and other similar expressions. These forward-looking statements involve risks and uncertainties that could cause our actual results to differ materially from those expressed or implied in our forward-looking statements. Such risks and uncertainties include, among others:

- fluctuations in, and our ability to predict, our results of operations and cash flows;
- our ability to convert visits into sales for our sellers, attract and retain sellers and buyers, and execute on our business strategy;
- our ability to compete in the markets in which we participate:
- our ability to generate revenue from our foreign operations and expand in international markets:
- the impact of inflationary pressure, fluctuations in foreign currency exchange rates, elevated interest rates and geopolitical events such as the ongoing wars in Ukraine and in the Middle East:
- our ability to keep pace with rapid technological developments or continue to innovate and create new initiatives to provide new programs, products and services;
- our ability to operate and continuously develop our payments system and financial services offerings;
- the impact of evolving domestic and foreign government laws, regulations, rules and standards that affect us, our business and/or our industry:
- our reliance on third-party providers;
- · our ability to protect or enforce our intellectual property rights;
- our ability to deal effectively with fraudulent activities on our platforms;
- the impact of any security breaches, cyberattacks or system failures and resulting interruptions;
- our ability to attract, retain and develop highly skilled employees;
- our ability to accomplish or accurately track and report results related to our environmental, social and governance goals;
- current and potential litigation and regulatory and government inquiries, investigations and disputes involving us or our industry;
- our ability to generate sufficient cash flow to service our indebtedness;
- the impact of evolving sales and other tax regimes in various jurisdictions and anticipated tax liabilities; and
- the success of our potential acquisitions, dispositions, joint ventures, strategic partnerships and strategic investments.

A more complete description of these risks and uncertainties is included in "Part I — Item 1A: Risk Factors" of the Company's Annual Report on Form 10-K for the year ended December 31, 2023 (the "2023 Form 10-K"), as well as in our condensed consolidated financial statements, related notes, and the other information appearing elsewhere in this report and our other filings with the Securities and Exchange Commission ("SEC"). We do not intend, and undertake no obligation, to update any of our forward-looking statements after the date of this report to reflect actual results or future events or circumstances. Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements.

Item 1: Financial Statements (unaudited)

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eBay Inc. CONDENSED CONSOLIDATED BALANCE SHEET

	September 30, 2024 (In millions, exc (Unauc			cember 31, 2023
				value)
ASSETS				
Current assets:				
Cash and cash equivalents	\$	1,589	\$	1,985
Short-term investments		3,302		2,533
Equity investment in Adevinta		_		4,474
Customer accounts and funds receivable		984		1,013
Other current assets		1,186		1,011
Total current assets		7,061		11,016
Long-term investments		1,534		1,129
Equity investment in Aurelia		1,910		_
Property and equipment, net		1,273		1,243
Goodwill		4,321		4,267
Operating lease right-of-use assets		428		493
Deferred tax assets		2,984		3,089
Other assets		404		383
Total assets	\$	19,915	\$	21,620
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Short-term debt	\$	1,243	\$	750
Accounts payable		283	<u>.</u>	267
Customer accounts and funds payable		1.048		1,054
Accrued expenses and other current liabilities		2,275		2,196
Income taxes payable		790		253
Total current liabilities		5.639		4,520
Operating lease liabilities		326		387
Deferred tax liabilities		1,777		2,408
Long-term debt		6,175		6,973
Other liabilities		578		936
Total liabilities		14,495		15,224
Commitments and Contingencies (Note 10)		,		7,22
Stockholders' equity:				
Common stock, \$0.001 par value; 3,580 shares authorized; 482 and 517 shares outstanding		2		2
Additional paid-in capital		18.161		17.792
Treasury stock at cost, 1,260 and 1,218 shares		(50,382)		(48,114)
Retained earnings		37,407		36,531
Accumulated other comprehensive income		232		185
Total stockholders' equity		5,420		6,396
1 3	\$	19,915	\$	21,620
Total liabilities and stockholders' equity	φ	18,810	Ψ	21,020

eBay Inc.
CONDENSED CONSOLIDATED STATEMENT OF INCOME

	_	Three Months Ended September 30,				Nine Mon Septen		
		2024		2023		2024		2023
			ept per share amounts) naudited)					
Net revenues	\$	2,576	\$	2,500	\$	7,704	\$	7,550
Cost of net revenues		727		705		2,162		2,123
Gross profit		1,849		1,795		5,542		5,427
Operating expenses:								
Sales and marketing		592		567		1,710		1,644
Product development		374		401		1,104		1,145
General and administrative		194		283		673		831
Provision for transaction losses		89		85		266		259
Amortization of acquired intangible assets		5		4		14		17
Total operating expenses		1,254		1,340		3,767		3,896
Income from operations		595		455		1,775		1,531
Interest and other:								
Gain (loss) on equity investments and warrant, net		199		1,212		(120)		1,196
Interest expense		(63)		(65)		(194)		(198)
Interest income and other, net		66		59		200		147
Income from continuing operations before income taxes		797		1,661		1,661		2,676
Income tax provision		(161)		(355)		(360)		(629)
Income from continuing operations		636		1,306		1,301		2,047
Loss from discontinued operations, net of income taxes		(2)		(1)		(5)		(4)
Net income	\$	634	\$	1,305	\$	1,296	\$	2,043
Income per share - basic:								
Continuing operations	\$	1.31	\$	2.47	\$	2.59	\$	3.84
Discontinued operations		_		_		(0.01)		(0.01)
Net income per share - basic	\$	1.31	\$	2.47	\$	2.58	\$	3.83
Income per share - diluted:								
Continuing operations	\$	1.29	\$	2.46	\$	2.57	\$	3.81
Discontinued operations		_		_		(0.01)		(0.01)
Net income per share - diluted	\$	1.29	\$	2.46	\$	2.56	\$	3.80
Weighted-average shares:								
Basic	_	487		529		502		533
Diluted		494		532		507		537
Director							_	

eBay Inc.

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2024		2023		2024		2023
	-			(In mi	llions)			
				(Unau	dited)			
Net income	\$	634	\$	1,305	\$	1,296	\$	2,043
Other comprehensive income (loss), net of reclassification adjustments:								
Foreign currency translation gains (losses)		66		(30)		13		(66)
Unrealized gains on investments, net		31		13		45		32
Tax expense on unrealized gains on investments, net		(7)		(3)		(11)		(7)
Unrealized gains (losses) on hedging activities, net		(29)		40		_		(50)
Tax benefit (expense) on unrealized gains (losses) on hedging activities, net		6		(8)		_		11
Other comprehensive income (loss), net of tax		67		12		47		(80)
Comprehensive income	\$	701	\$	1,317	\$	1,343	\$	1,963

eBay Inc.

CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY

CONDENSED CONSOLIDATED STA		Three Months Ended September 30,			Nine Mon Septen			
	2024 2023			2024		2023		
Common stock:								
Balance, beginning of period	\$	2	\$	2	\$	2	\$	2
Common stock issued		_		_		_		_
Common stock repurchased								
Balance, end of period		2		2		2		2
Additional paid-in-capital:								
Balance, beginning of period		18,058		17,529		17,792		17,279
Common stock and stock-based awards issued		_		_		53		48
Tax withholdings related to net share settlements of restricted stock units and awards		(50)		(38)		(146)		(126)
Stock-based compensation		147		144		448		426
Other		6		4		14		12
Balance, end of period		18,161		17,639		18,161		17,639
Treasury stock at cost:								
Balance, beginning of period		(49,626)		(47,205)		(48,114)		(46,702)
Common stock repurchased		(756)		(657)		(2,268)		(1,160)
Balance, end of period		(50,382)		(47,862)		(50,382)		(47,862)
Retained earnings:				· · · · · · · · · · · · · · · · · · ·				
Balance, beginning of period		36,910		34,775		36,531		34,315
Net income		634		1,305		1,296		2,043
Dividends and dividend equivalents declared		(137)		(139)		(420)		(417)
Balance, end of period		37,407		35,941		37,407		35,941
Accumulated other comprehensive income:								
Balance, beginning of period		165		167		185		259
Foreign currency translation adjustment		66		(30)		13		(66)
Change in unrealized gains on investments		31		13		45		32
Change in unrealized gains (losses) on derivative instruments		(29)		40		_		(50)
Tax benefit (provision) on above items		(1)		(11)		(11)		4
Balance, end of period		232		179		232		179
Total stockholders' equity	\$	5,420	\$	5,899	\$	5,420	\$	5,899
Dividends and dividend equivalents declared per share or restricted stock unit	\$	0.27	\$	0.25	\$	0.81	\$	0.75
Entracting and arracting equivalents according by chart of restricted stock unit	Ψ	0.21	Ψ	0.20	Ψ	0.01	Ψ	0.10

eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Nine Months Ended

		Septem	ber 30,	
		2024		2023
	·	(In mil	lions)	
		(Unau	dited)	
Cash flows from operating activities:				
Net income	\$	1,296	\$	2,043
Loss from discontinued operations, net of income taxes		5		4
Adjustments:				
Provision for transaction losses		266		259
Depreciation and amortization		245		305
Stock-based compensation		446		426
Loss on investments and other, net		84		88
Deferred income taxes		(534)		95
Change in fair value of warrant		(120)		40
Change in fair value of equity investment in Adevinta		156		(1,331)
Changes in assets and liabilities, net of acquisition effects		(107)		379
Net cash provided by continuing operating activities		1,737		2,308
Net cash used in discontinued operating activities		_		(4)
Net cash provided by operating activities		1,737		2,304
Cash flows from investing activities:				
Purchases of property and equipment		(341)		(330)
Purchases of investments		(11,472)		(10,607)
Maturities of investments		10,421		11,499
Proceeds from sale of shares in Adevinta		2,410		, <u> </u>
Other		(67)		(42)
Net cash provided by investing activities		951		520
Cash flows from financing activities:				
Proceeds from issuance of common stock		58		48
Repurchases of common stock		(2,238)		(1,118)
Payments for taxes related to net share settlements of restricted stock units and awards		(136)		(136)
Payments for dividends		(405)		(399)
Repayment of debt		(750)		(1,150)
Borrowings under commercial paper program		441		· –
Net funds receivable and payable activity		230		684
Other		(14)		_
Net cash used in financing activities		(2,814)		(2,071)
Effect of exchange rate changes on cash, cash equivalents and restricted cash		5		(16)
Net increase (decrease) in cash, cash equivalents and restricted cash		(121)		737
Cash, cash equivalents and restricted cash at beginning of period		2,493		2,272
Cash, cash equivalents and restricted cash at end of period	\$		\$	3,009
Oddin, oddin oquivalente and restricted oddin at end of period	<u>*</u>			5,500

eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS—(Continued)

		September 30,				
	2024	2024 2023				
		(In millions)				
		(Unau	dited)			
Supplemental cash flow disclosures:						
Cash paid for:						
Interest	\$	179	\$	192		
Income taxes	\$	640	\$	97		

The following table reconciles cash, cash equivalents and restricted cash as reported in the condensed consolidated balance sheet to the total of the same amounts presented in the condensed consolidated statement of cash flows as of the dates indicated:

		Septeml	ber 30,			
		2024		2023		
	(In millions)					
		(Unauc	dited)			
Cash and cash equivalents	\$	1,589	\$	2,550		
Customer accounts (including restricted cash of \$185 and \$0, respectively)		679		430		
Restricted cash included in other current assets		102		25		
Restricted cash included in other assets		2		4		
Cash, cash equivalents and restricted cash	\$	2,372	\$	3,009		

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Note 1 — The Company and Summary of Significant Accounting Policies

The Company

eBay Inc. is a global commerce leader that connects people and builds communities to create economic opportunity for all. Our technology empowers millions of buyers and sellers in more than 190 markets around the world, providing everyone the opportunity to grow and thrive. Our Marketplace platforms, including our online marketplace located at www.ebay.com and its localized counterparts, our off-platform businesses in Japan and the United States, and our suite of mobile apps, together, create one of the world's largest and most vibrant marketplaces for discovering great value and unique selection.

When we refer to "we," "our," "us," the "Company" or "eBay" in this Quarterly Report on Form 10-Q, we mean the current Delaware corporation (eBay Inc.) and its consolidated subsidiaries, unless otherwise expressly stated or the context otherwise requires.

Use of Estimates

The preparation of condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we evaluate our estimates, including but not limited to those related to provisions for transaction losses, legal contingencies, income taxes, revenue recognition, stock-based compensation, investments including level 3 investments in Gmarket Global LLC ("Gmarket"), warrants and the recoverability of goodwill and intangible assets. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Actual results could differ from those estimates.

We review the useful lives of equipment on an ongoing basis, and effective January 1, 2024 we changed our estimate of the useful lives for our servers and networking equipment from three years to four years. The longer useful lives are due to continuous improvements in our hardware, software, and data center designs. The effect of this change in estimate for the three months ended September 30, 2024, based on servers and network equipment that were included in "Property and equipment, net" as of December 31, 2023 and those acquired during the nine months ended September 30, 2024, was a reduction in depreciation expense of \$14 million and an increase to net income of \$11 million, or \$0.02 per basic share and \$0.02 per diluted share. The effect of this change in estimate for the nine months ended September 30, 2024, based on servers and network equipment that were included in "Property and equipment, net" as of December 31, 2023 and those acquired during the nine months ended September 30, 2024, was a reduction in depreciation expense of \$57 million and an increase to net income of \$45 million, or \$0.09 per basic share and \$0.09 per diluted share.

Principles of Consolidation and Basis of Presentation

The accompanying financial statements are consolidated and include the financial statements of eBay Inc. and our wholly and majority-owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation. Minority interests are recorded as a noncontrolling interest. A qualitative approach is applied to assess the consolidation requirement for variable interest entities. Generally, investments in entities where we hold at least a 20% ownership interest and have the ability to exercise significant influence, but not control, over the investee are accounted for using the equity method of accounting, including those in which the fair value option has been elected.

For equity method investments, our share of the investees' results of operations is included in "Interest income and other, net" and investment balances are included in "Long-term investments". For equity method investments under the fair value option, the change in fair value of the investment is included in "Gain (loss) on equity investments and warrant, net" and investment balances are included in "Long-term investments", other than our equity interest in Adevinta ASA ("Adevinta"), which was included in the "Current assets" section on the condensed consolidated balance sheet as of December 31, 2023 as discussed in "Note 5 — Investments."

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Investments in entities where we hold less than a 20% ownership interest are generally accounted for as equity investments to be measured at fair value, under an election, or at cost if it does not have readily determinable fair value, in which case the carrying value would be adjusted upon the occurrence of an observable price change in an orderly transaction for identical or similar instruments or impairment.

These condensed consolidated financial statements and accompanying notes should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2023 (the "2023 Form 10-K"). We have evaluated all subsequent events through the date these condensed consolidated financial statements were issued. In the opinion of management, these condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, which are necessary for the fair statement of the condensed consolidated financial position, results of operations and cash flows for these interim periods.

Effective January 1, 2024, certain immaterial prior period balances have been reclassified to conform to the current period presentation in the condensed consolidated financial statements and the accompanying notes. Specifically, immaterial restricted cash balances previously reported as components of "Short-term investments" and "Long-term investments" are now reported within the "Other current assets" and "Other assets" sections, respectively, in our condensed consolidated balance sheet.

Significant Accounting Policies

There were no significant changes to our significant accounting policies disclosed in "Note 1 — The Company and Summary of Significant Accounting Policies" in our 2023 Form 10-K, except customer accounts and funds receivable and cash, cash equivalents and restricted cash resulting from a change in our approach to safeguarding customer funds beginning in the first quarter of 2024, as noted below.

Customer accounts and funds receivable

Customer accounts represent cash received from buyers that is held by financial institutions. Due to safeguarding requirements in certain regions, a portion of this balance is considered restricted. Funds receivable represents customer cash in transit and held by payment processors. These balances are associated with marketplace activity and are awaiting payment to sellers.

We are exposed to credit losses from customer accounts and funds receivable balances held by third party financial institutions and payment processors. We assess these balances for credit loss based on a review of the average period for which the funds are held, current credit ratings and our assessment of the probability of default and loss given default models. In the first nine months of 2024 and 2023, no credit-related losses were recorded.

Cash, cash equivalents and restricted cash

Cash and cash equivalents are short-term, highly liquid investments with original maturities of three months or less when purchased, which may include bank deposits, U.S. Treasury securities, time deposits, and certificates of deposit.

We consider cash to be restricted when withdrawal or general use is legally restricted. Restricted cash is held in interest bearing accounts for letters of credit related to our global sabbatical program and for certain amounts related to other compensation arrangements held in escrow. We also hold restricted cash in segregated bank accounts for purposes of safeguarding customer funds.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Recent Accounting Pronouncements Not Yet Adopted

In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2023-07—Segment Reporting (Topic 280): Improvements to Reportable Segments Disclosures. The new guidance is intended to improve reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses enabling investors to better understand an entity's overall performance and assess potential future cash flows. In addition, the amendments enhance interim disclosure requirements, clarify circumstances in which an entity can disclose multiple segment measures of profit or loss, provide new segment disclosure requirements for entities with a single reportable segment, and contain other disclosure requirements. The standard will be effective for annual reporting periods beginning after December 15, 2023 and interim periods within fiscal years beginning after December 15, 2024. We do not expect the adoption of this standard to have a material impact on our consolidated financial statements.

In December 2023, the FASB issued ASU 2023-08—Intangibles—Goodwill and Other—Crypto Assets (Subtopic 350-60): Accounting for and Disclosure of Crypto Assets. The new guidance addresses the accounting and disclosure requirements for certain crypto assets and requires entities to subsequently measure certain crypto assets at fair value, with changes in fair value recorded in net income in each reporting period. In addition, entities are required to provide additional disclosures about the holdings of certain crypto assets. The standard is effective for annual reporting periods beginning after December 15, 2024, including interim reporting periods within those fiscal years. We do not expect the adoption of this standard to have a material impact on our consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09—Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The new guidance is intended to further standardize income tax disclosures primarily related to the presentation of the effective tax rate reconciliation and income taxes paid information in our financial statements and disclosures. The standard is effective for annual reporting periods beginning after December 15, 2024. We do not expect the adoption of this standard to have a material impact on our consolidated financial statements.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 2 — Net Income Per Share

Basic net income per share is computed by dividing net income for the period by the weighted average number of shares of common stock outstanding during the period. Diluted net income per share is computed by dividing net income for the period by the weighted average number of shares of common stock and potentially dilutive common stock outstanding during the period. The dilutive effect of outstanding options and equity incentive awards is reflected in diluted net income per share by application of the treasury stock method. The calculation of diluted net income per share excludes all anti-dilutive shares of common stock.

The following table presents the computation of basic and diluted net income per share for the periods indicated (in millions, except per share amounts):

	Three Months Ended September 30,			Nine Month Septemb				
		2024		2023		2024		2023
Numerator:	1							
Income from continuing operations	\$	636	\$	1,306	\$	1,301	\$	2,047
Loss from discontinued operations, net of income taxes		(2)		(1)		(5)		(4)
Net income	\$	634	\$	1,305	\$	1,296	\$	2,043
Denominator:	-	i						
Weighted average shares of common stock - basic		487		529		502		533
Dilutive effect of equity incentive awards		7		3		5		4
Weighted average shares of common stock - diluted		494		532		507		537
Income per share - basic:								
Continuing operations	\$	1.31	\$	2.47	\$	2.59	\$	3.84
Discontinued operations		_		_		(0.01)		(0.01)
Net income per share - basic	\$	1.31	\$	2.47	\$	2.58	\$	3.83
Income per share - diluted:	_							
Continuing operations	\$	1.29	\$	2.46	\$	2.57	\$	3.81
Discontinued operations		_		_		(0.01)		(0.01)
Net income per share - diluted	\$	1.29	\$	2.46	\$	2.56	\$	3.80
Common stock equivalents excluded from income per diluted share because their effect would have been anti-dilutive		4		10		13		10

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 3 — Goodwill and Intangible Assets

Goodwill

The following table presents goodwill activity for the period indicated (in millions):

	December 31, 2023		Goodwill Acquired		Adjustments		Se	ptember 30, 2024
Goodwill	\$	4,267	\$	54	\$	_	\$	4,321

Goodwill acquired during the nine months ended September 30, 2024 relates to the second quarter acquisition of Goldin, a leading U.S.-based auction house for high-value trading cards and collectibles. The adjustments to goodwill during the nine months ended September 30, 2024 were immaterial.

Intangible Assets

Intangible assets are reported within "Other assets" in our condensed consolidated balance sheet. The following table presents components of identifiable intangible assets as of the dates indicated (in millions, except years):

		September 3	024		December 31, 2023									
	Gross Carrying Amount		ccumulated mortization		Weighted Average Net Carrying Useful Life Amount (Years)		Gross Carrying Amount	Accumulated Amortization			et Carrying Amount	Weighted Average Useful Life (Years)		
Intangible assets:														
Customer lists and user base	\$ 253	\$	(203)	\$	50	8	\$ 245	\$	(203)	\$	42	8		
Marketing related	101		(61)		40	7	79		(58)		21	6		
Developed technologies	239		(201)		38	4	240		(191)		49	4		
All other	159		(158)		1	3	159		(157)		2	3		
Total	\$ 752	\$	(623)	\$	129		\$ 723	\$	(609)	\$	114			

For the three and nine months ended September 30, 2024, amortization expense for intangible assets was \$10 million and \$27 million, respectively, compared to \$8 million and \$26 million during the same periods in 2023.

The following table presents expected future intangible asset amortization as of the date indicated (in millions):

	September 30, 2024
Remaining 2024	\$ 11
2025	39
2026	29
2027	24
2028	7
Thereafter	19
Total	\$ 129

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 4 - Segments

We have one operating and reportable segment. Our reportable segment is Marketplace, which includes our online marketplace located at www.ebay.com and its localized counterparts, our off-platform businesses in Japan and the United States, and our suite of mobile apps. Our management and our chief operating decision maker review financial information presented on a consolidated basis for purposes of allocating resources and evaluating performance and do not evaluate using asset information.

The accounting policies of our segment are the same as those described in "Note 1 — The Company and Summary of Significant Accounting Policies."

The following table summarizes the allocation of net revenues based on geography for the periods indicated (in millions):

		Three Months Ended September 30,				Nine Months Ended September 30,			
	-	2024		2023		2024		2023	
U.S.	\$	1,302	\$	1,259	\$	3,897	\$	3,785	
United Kingdom		397		406		1,179		1,200	
China		293		264		859		764	
Germany		238		235		727		731	
Rest of world		346		336		1,042		1,070	
Total net revenues	\$	2,576	\$	2,500	\$	7,704	\$	7,550	

Net revenues, inclusive of the effects of foreign exchange during each period, are attributed to U.S. and international geographies primarily based upon the country in which the seller is located or the service is provided.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 5 — Investments

The following tables summarize the unrealized gains and losses and estimated fair value of our investments classified as available-for-sale debt securities as of the dates indicated (in millions):

			Septembe	er 30,	2024		
	 Gross Amortized Cost	Gross ed Unrealiz Gains			Gross Unrealized Losses	Jnrealized	
Short-term investments:					_		
Corporate debt securities	\$ 2,585	\$	3	\$	(3)	\$	2,585
Government and agency securities	724		_		(7)		717
	\$ 3,309	\$	3	\$	(10)	\$	3,302
Long-term investments:	 						
Corporate debt securities	\$ 655	\$	10	\$	(1)	\$	664
Government and agency securities	 294		1		(3)		292
	\$ 949	\$	11	\$	(4)	\$	956

	December 31, 2023										
		Gross Amortized Cost		Gross Unrealized Gains		Gross Unrealized Losses		Estimated Fair Value			
Short-term investments:											
Corporate debt securities	\$	2,170	\$	_	\$	(8)	\$	2,162			
Government and agency securities		382		_		(11)		371			
	\$	2,552	\$		\$	(19)	\$	2,533			
Long-term investments:											
Corporate debt securities	\$	338	\$	_	\$	(10)	\$	328			
Government and agency securities		287		<u> </u>		(16)		271			
	\$	625	\$		\$	(26)	\$	599			

Our fixed-income investments consist of predominantly investment grade corporate debt securities and government and agency securities. The corporate debt and government and agency securities that we invest in are generally deemed to be low risk based on their credit ratings from major rating agencies.

The longer the duration of these securities, the more susceptible they are to changes in market interest rates and bond yields. As interest rates increase, securities purchased at a lower yield show a mark-to-market unrealized loss. The unrealized losses are primarily due to changes in credit spreads and interest rates. We regularly review investment securities for other-than-temporary impairment using both qualitative and quantitative criteria. Investments classified as available-for-sale debt securities are carried at fair value with changes reflected in other comprehensive income. Where there is an intention or a requirement to sell an impaired available-for-sale debt security, the entire impairment is recognized in earnings with a corresponding adjustment to the amortized cost basis of the security. From time to time, we sell available-for-sale debt securities in an unrealized loss position and recognize an immaterial loss.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

We regularly review investment securities for credit impairment using both qualitative and quantitative criteria. In making this assessment, we consider the extent to which fair value is less than amortized cost, any changes to the rating of the security by a rating agency, any adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses will be recorded through interest income and other, net for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. We did not recognize any credit-related impairment through an allowance for credit losses as of September 30, 2024.

Investment securities in a continuous loss position for less than 12 months had an estimated fair value of \$1.3 billion and unrealized losses of \$1 million as of September 30, 2024 compared to an estimated fair value of \$1.5 billion and unrealized losses of \$2 million as of December 31, 2023. Investment securities in a continuous loss position for greater than 12 months had an estimated fair value of \$728 million and unrealized losses of \$13 million as of September 30, 2024 compared to an estimated fair value of \$1.1 billion and unrealized losses of \$43 million as of December 31, 2023. Refer to "Note 14 — Accumulated Other Comprehensive Income" for amounts reclassified to earnings from unrealized gains and losses.

The following table presents estimated fair values of our short-term and long-term investments classified as available-for-sale debt securities by date of contractual maturity as of the date indicated (in millions):

	September 30, 2024				
One year or less	\$	3,302			
One year through two years		369			
Two years through three years		582			
Three years through four years		_			
Four years through five years		_			
Thereafter		5			
Total	\$	4,258			

Equity Investments

The following table summarizes our equity investments as of the dates indicated (in millions):

	Balance Sheet Location	Sep	ptember 30, 2024	December 31, 2023
Equity investment in Adevinta	Equity investment in Adevinta	\$	_	\$ 4,474
Equity investment in Aurelia	Equity investment in Aurelia		1,910	_
Other equity investments under the fair value option	Long-term investments		378	382
Other equity investments without readily determinable fair values	Long-term investments		144	93
Equity investments under the equity method of accounting	Long-term investments		56	55
Total equity investments		\$	2,488	\$ 5,004

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Equity investments under the fair value option

Equity Investment in Adevinta

Upon completion of the transfer of our Classifieds business to Adevinta in 2021, we received an equity investment of 44% in Adevinta valued at \$10.8 billion at the close of the transfer. In the fourth quarter of 2021, we completed the sale of approximately 135 million of our voting shares in Adevinta to Permira, inclusive of the option exercised by Permira to purchase additional voting shares, for total cash consideration of approximately \$2.3 billion, which reduced our ownership in Adevinta to 33%.

At the initial recognition of this equity investment in Adevinta, we elected the fair value option where subsequent changes in fair value are recognized in "Gain (loss) on equity investments and warrant, net" in the condensed consolidated statement of income. The investment was reported within the "Current assets" section in our condensed consolidated balance sheet and was classified within Level 1 in the fair value hierarchy. Refer to "Note 7 — Fair Value Measurement of Assets and Liabilities" for more information. The fair value of the investment was \$4,474 million as of December 31, 2023.

On May 29, 2024, we completed the previously announced sale of (1) 227 million Adevinta shares to Aurelia BidCo 1 Norway AS in exchange for approximately \$2.4 billion in cash and (2) 177 million Adevinta shares to Aurelia Netherlands TopCo B.V. ("Aurelia") in exchange for the issuance of 177 million shares of the new entity, Aurelia (collectively, the "Transactions") valued at \$1.9 billion and representing approximately 18.3% ownership of the outstanding equity of Aurelia as of the date of the Transactions. The equity investment in Aurelia is accounted for under the measurement alternative as we are not able to exercise significant influence based on the governance structure defined in the terms of the Transaction Completion Agreement and the Aurelia Shareholder Agreement. Refer to "Equity investments without readily determinable fair values" below for additional information.

For the nine months ended September 30, 2024, an unrealized loss of \$234 million and a realized gain on sale of \$78 million were recorded in "Gain (loss) on equity investments and warrant, net" on our condensed consolidated statement of income related to the sale of the investment in Adevinta.

In connection with the Transactions, during the nine months ended September 30, 2024 we reduced "Deferred tax liabilities" by \$456 million and increased "Income taxes payable" by \$458 million on our condensed consolidated balance sheet related to the taxable gain on disposition of Adevinta shares.

For the three and nine months ended September 30, 2023, unrealized gains of \$1,367 million and \$1,331 million, respectively, were recorded in "Gain (loss) on equity investments and warrant, net" on our condensed consolidated statement of income related to the change in fair value of the investment in Adevinta.

Other equity investments under the fair value option

Equity investment in Gmarket

In 2021, we completed the sale of 80.01% of the outstanding equity interests of eBay Korea to Emart. Upon completion of the sale, we retained 19.99% of the outstanding equity interest of the new entity, Gmarket, over whom we are able to exercise significant influence based on the terms of the securities purchase agreement, including through our board representation. Our equity investment in Gmarket was valued at \$728 million as of the transaction close date.

At the initial recognition of this equity investment, we elected the fair value option where subsequent changes in fair value are recognized in "Gain (loss) on equity investments and warrant, net" in the condensed consolidated statement of income. The investment is reported within "Long-term investments" in our condensed consolidated balance sheet and is classified within Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. We believe the fair value option election creates more transparency of the current value in the equity investment in Gmarket. Refer to "Note 7 — Fair Value Measurement of Assets and Liabilities" for more information.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

For the three and nine months ended September 30, 2024, unrealized gains of \$16 million and unrealized losses of \$12 million, respectively, related to the change in fair value of the investment were recorded in "Gain (loss) on equity investments and warrant, net" on our condensed consolidated statement of income compared to \$43 million and \$83 million of unrealized losses recorded during the same periods in 2023. The fair value of the investment was \$323 million and \$335 million as of September 30, 2024 and December 31, 2023, respectively.

Other investments

Certain other individually immaterial equity investments aggregating to \$55 million as of September 30, 2024 and \$47 million as of December 31, 2023 are measured at fair value using the net asset value per share (or its equivalent) practical expedient, and have not been classified in the fair value hierarchy. Refer to "Note 7 — Fair Value Measurement of Assets and Liabilities" for more information.

Equity investments without readily determinable fair values

Equity investments without readily determinable fair values are non-marketable equity securities, which are investments in privately-held companies for which we do not exercise significant influence and are accounted for under the measurement alternative. Under the measurement alternative, the carrying value is measured at cost minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for the identical or a similar investment of the same issuer. Changes in value and impairments of equity investments without readily determinable fair values are recognized in "Gain (loss) on equity investments and warrant, net" in our condensed consolidated statement of income. Equity investments without readily determinable fair values are presented within "Long-term investments" in our condensed consolidated balance sheet.

Equity investment in Aurelia

As discussed in the "Equity Investment in Adevinta" section above, our equity investment in Aurelia is accounted for under the measurement alternative as we are not able to exercise significant influence over Aurelia. For the three and nine months ended September 30, 2024, no upward or downward adjustments to the carrying value of our equity investment in Aurelia were recorded. The carrying value of the investment was \$1.9 billion as of September 30, 2024.

In connection with the Transactions discussed above, we also granted Aurelia UK Feederco Limited a six month option to purchase Aurelia shares (the "Aurelia Option"), which, if exercised, would reduce our ownership in Aurelia to approximately 8.3% of the outstanding equity of Aurelia. The Aurelia Option is reported within the "Current liabilities" section in our condensed consolidated balance sheet and is classified within Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. The Aurelia Option was valued at \$74 million as of September 30, 2024. Refer to "Note 7 — Fair Value Measurement of Assets and Liabilities" for more information.

Other equity investments without readily determinable fair values

For the three and nine months ended September 30, 2024, we recorded additions of \$10 million and \$51 million compared to immaterial additions during the same periods in 2023. The change in value of our other equity method investments without readily determinable fair values for each of the three and nine-month periods ended September 30, 2024 and 2023 was immaterial both individually and in the aggregate.

Other equity method investments

We account for certain other individually immaterial equity investments through which we exercise significant influence but do not have control over the investee under the equity method. Our consolidated results of operations include, as a component of "Interest income and other, net", our share of the net income or loss of the equity investments. Equity method investments are presented within "Long-term investments" in our condensed consolidated balance sheet. Our share of the net income or loss of equity method investments for each of the three and ninemonth periods ended September 30, 2024 and 2023 was immaterial both individually and in the aggregate.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Gains and losses on equity investments

The following table summarizes unrealized gains and losses on equity investments held as of September 30, 2024 and presented within "Gain (loss) on equity investments and warrant, net" for the periods indicated (in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
		2024		2023		2024		2023
Net gains (losses) recognized during the period on equity investments	\$	19	\$	1,321	\$	(166)	\$	1,236
Less: Net gains recognized during the period on equity investments sold during the period		_		_		78		_
Total unrealized gains (losses) on equity investments held, end of period	\$	19	\$	1,321	\$	(244)	\$	1,236

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 6 — Derivative Instruments

Our primary objective in holding derivatives is to reduce the volatility of earnings and cash flows associated with changes in foreign currency exchange rates and interest rates. These hedging contracts reduce, but do not entirely eliminate, the impact of adverse foreign exchange rate and interest rate movements. We do not use any of our derivative instruments for trading purposes.

We use foreign currency exchange contracts to reduce the volatility of cash flows related to forecasted revenues, expenses, assets and liabilities, including intercompany balances denominated in foreign currencies. These contracts are generally one month to one year in duration but with maturities up to 24 months. The objective of the foreign exchange contracts is to ensure that ultimately the U.S. dollar-equivalent cash flows are not adversely affected by changes in the applicable U.S. dollar/foreign currency exchange rate. We evaluate the effectiveness of our foreign exchange contracts designated as cash flow or net investment hedges on a quarterly basis.

Cash Flow Hedges

For derivative instruments that are designated as cash flow hedges, the derivative's gain or loss is initially reported as a component of accumulated other comprehensive income ("AOCI") and subsequently reclassified into earnings in the same period the forecasted hedged transaction affects earnings. Derivative instruments designated as cash flow hedges must be de-designated as hedges when it is probable the forecasted hedged transaction will not occur in the initially identified time period or within a subsequent two-month time period. Unrealized gains and losses in AOCI associated with such derivative instruments are immediately reclassified into earnings. As of September 30, 2024, we have estimated that approximately \$38 million of net derivative losses related to our foreign exchange cash flow hedges and \$8 million of net derivative gains related to our interest rate cash flow hedges included in AOCI will be reclassified into earnings within the next 12 months. We classify cash flows related to our cash flow hedges as operating activities in our condensed consolidated statement of cash flows.

Non-Designated Hedges

Our derivatives not designated as hedging instruments consist of foreign currency forward contracts that we primarily use to hedge monetary assets or liabilities, including intercompany balances and equity investments denominated in non-functional currencies. The gains and losses on our derivatives not designated as hedging instruments are recorded in "Interest income and other, net", which are offset by the foreign currency gains and losses on the related assets and liabilities that are also recorded in "Interest income and other, net". We classify cash flows related to our non-designated hedging instruments in the same line item as the cash flows of the related assets or liabilities, which is generally within operating activities in our condensed consolidated statement of cash flows. Cash flows related to the settlement of non-designated hedging instruments related to equity investments are classified within investing activities in our condensed consolidated statement of cash flows.

Warrant

We entered into a warrant agreement in conjunction with a commercial agreement with Adyen N.V. ("Adyen") that, subject to meeting certain conditions, entitles us to acquire a fixed number of shares up to 5% of Adyen's fully diluted issued and outstanding share capital at a specific date. The warrant has a term of seven years and vests in a series of four tranches, at a specified price per share (fixed for the first two tranches) upon meeting processing volume milestone targets on a calendar year basis. When or if a relevant milestone is reached, the warrant becomes exercisable with respect to the corresponding tranche of warrant shares up until the warrant expiration date of January 31, 2025. The maximum number of tranches that can vest in one calendar year is two.

The warrant is accounted for as a derivative under ASC Topic 815, *Derivatives and Hedging*. We report the warrant at fair value within "Other current assets" in our condensed consolidated balance sheet and changes in the fair value of the warrant are recognized in "Gain (loss) on equity investments and warrant, net" in our condensed consolidated statement of income. The day-one value attributable to the other side of the warrant, which was recorded as a deferred credit, is reported within "Other liabilities" in our condensed consolidated balance sheet and is amortized over the life of the commercial arrangement. See "Note 7 — Fair Value Measurement of Assets and Liabilities" for information about the fair value measurement of the warrant.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

On October 15, 2024, we met the processing volume milestone target to vest the second tranche of the Adyen warrant. Upon vesting of the second tranche, we exercised the option to purchase approximately 404 thousand shares of Adyen valued at \$630 million on the settlement date of October 30, 2024 in exchange for \$108 million in cash.

Fair Value of Derivative Contracts

The following table presents fair values of our outstanding derivative instruments as of the dates indicated (in millions):

	Balance Sheet Location	September 30, 2024		December 31, 2023
Derivative Assets:				
Foreign exchange contracts designated as cash flow hedges	Other current assets	\$	7	\$ 10
Foreign exchange contracts not designated as hedging instruments	Other current assets		9	13
Warrant	Other current assets	48	34	364
Foreign exchange contracts designated as cash flow hedges	Other assets		6	9
Total derivative assets		\$ 50	06	\$ 396
Derivative Liabilities:				
Foreign exchange contracts designated as cash flow hedges	Other current liabilities	\$	7	\$ 14
Foreign exchange contracts not designated as hedging instruments	Other current liabilities		13	19
Total derivative liabilities		\$ 2	20	\$ 33
			_	
Total fair value of derivative instruments		\$ 48	36	\$ 363

Under the master netting agreements with the respective counterparties to our derivative contracts, subject to applicable requirements, we are allowed to net settle transactions of the same type with a single net amount payable by one party to the other. However, we have elected to present the derivative assets and derivative liabilities on a gross basis in our condensed consolidated balance sheet. As of September 30, 2024, the potential effect of rights of set-off associated with the foreign exchange contracts would be an offset to both assets and liabilities by \$14 million, resulting in net derivative assets of \$8 million and net derivative liabilities of \$6 million. As of September 30, 2024, there was no potential effect of rights of set-off associated with the interest rate contracts as there were no asset positions.

Effect of Derivative Contracts on Accumulated Other Comprehensive Income

The following tables present the activity of derivative instruments designated as cash flow hedges gross of tax as of September 30, 2024 and December 31, 2023, and the impact of these derivative contracts on AOCI as of the dates indicated (in millions):

	December 31, 202		Amount of Loss Recognized in Other Comprehensive Income	Less: Amount of Gain (Loss) Reclassified From AOCI to Earnings	September 30, 20)24
Foreign exchange contracts designated as cash flow hedges		64)	\$ (26)	\$ (32)	\$ ((58)
Interest rate contracts designated as cash flow hedges	Ę	51	_	6		45
Total	\$ (1	3)	\$ (26)	\$ (26)	\$ ((13)

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	December 31, 2022	Amount of Gain Ro		Less: Amount of Reclassified From Earnings		Septembe	r 30, 2023
Foreign exchange contracts designated as cash flow hedges	\$ 52	\$	2	\$	43	\$	11
Interest rate contracts designated as cash flow hedges	62		_		9		53
Total	\$ 114	\$	2	\$	52	\$	64

Effect of Derivative Contracts on Condensed Consolidated Statement of Income

The following table summarizes the total gain (loss) recognized in the condensed consolidated statement of income from our foreign exchange derivative contracts by location for the periods indicated (in millions):

	Three Months Ended September 30,			Nine Months Ended September 30,			
	2024		2023		2024		2023
Foreign exchange contracts designated as cash flow hedges recognized in net revenues	\$ (11)	\$	2	\$	(31)	\$	45
Foreign exchange contracts designated as cash flow hedges recognized in cost of net revenues	(1)		(1)		(1)		(2)
Foreign exchange contracts not designated as hedging instruments recognized in interest income and other, net	(16)		(2)		4		4
Total gain (loss) recognized from foreign exchange derivative contracts in the condensed consolidated statement of income	\$ (28)	\$	(1)	\$	(28)	\$	47

The following table summarizes the total gain recognized in the condensed consolidated statement of income from our interest rate derivative contracts by location for the periods indicated (in millions):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	 2024		2023		2024		2023	
Gain from interest rate contracts designated as cash flow hedges recognized in interest expense	\$ 2	\$	2	\$	6	\$		9
Gain from interest rate contracts designated as fair value hedges recognized in interest expense	_		_		2			_
Total gain recognized from interest rate derivative contracts in the condensed consolidated statement of income	\$ 2	\$	2	\$	8	\$		9

The following table summarizes the total gain (loss) recognized in the condensed consolidated statement of income due to changes in the fair value of the warrant for the periods indicated (in millions):

	Three Mo Septer		Nine Mon Septer	
	2024	2023	 2024	2023
Gain (loss) attributable to changes in the fair value of warrant recognized in gain (loss) on equity investments and warrant, net	\$ 145	\$ (109)	\$ 120	\$ (40)

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Notional Amounts of Derivative Contracts

Derivative transactions are measured in terms of the notional amount, but this amount is not recorded in our condensed consolidated balance sheet and is not, when viewed in isolation, a meaningful measure of the risk profile of the instruments. The notional amount is generally not exchanged, but is used only as the basis on which the value of foreign exchange payments under these contracts are determined. The following table presents the notional amounts of our outstanding derivatives as of the dates indicated (in millions):

	ember 30, 2024	December 31, 2023
Foreign exchange contracts designated as cash flow hedges	\$ 1,395	\$ 1,699
Foreign exchange contracts not designated as hedging instruments	 1,509	2,225
Total	\$ 2,904	\$ 3,924

Credit Risk

Our derivatives expose us to credit risk to the extent that the counterparties may be unable to meet the terms of the arrangement. We seek to mitigate such risk by limiting our counterparties to, and by spreading the risk across, major financial institutions. In addition, the potential risk of loss with any one counterparty resulting from this type of credit risk is monitored on an ongoing basis. To further limit credit risk, we also enter into collateral security arrangements related to certain interest rate derivative instruments whereby collateral is posted between counterparties if the fair value of the derivative instrument exceeds certain thresholds. Additional collateral would be required in the event of a significant credit downgrade by either party. We are not required to pledge, nor are we entitled to receive, collateral related to our foreign exchange derivative transactions.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 7 — Fair Value Measurement of Assets and Liabilities

The following tables present our financial assets and liabilities measured at fair value on a recurring basis as of the dates indicated (in millions):

	Sam	hov 20, 2024	Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs
Assets:	Sep	tember 30, 2024	 (Level 1)		(Level 2)	(Level 3)
Cash, cash equivalents and restricted cash						
Cash and cash equivalents	\$	1,589	\$ 1,589	\$	_	\$ _
Customer accounts		679	679		_	_
Restricted cash included in other current assets		102	102		_	_
Restricted cash included in other assets		2	2		_	_
Total cash, cash equivalents and restricted cash		2,372	2,372		_	_
Derivatives		506	_		22	484
Short-term investments:						
Corporate debt securities		2,585	_		2,585	_
Government and agency securities		717	_		717	_
Total short-term investments		3,302	_		3,302	_
Long-term investments:						
Corporate debt securities		664	_		664	_
Government and agency securities		292	_		292	_
Equity investment under the fair value option		323	_		_	323
Total long-term investments		1,279	_		956	323
Total financial assets	\$	7,459	\$ 2,372	\$	4,280	\$ 807
Liabilities:						
Aurelia option	\$	74	\$ _	\$	_	\$ 74
Derivatives	\$	20	\$ _	\$	20	\$

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	D	ecember 31, 2023	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)		Observable Inputs			Significant Unobservable Inputs (Level 3)
Assets:		<u> </u>	 			_	,		
Cash, cash equivalents and restricted cash									
Cash and cash equivalents	\$	1,985	\$ 1,985	\$	_	\$	_		
Customer accounts		481	481		_				
Restricted cash included in other current assets		23	23		_		_		
Restricted cash included in other assets		4	4		_		_		
Total cash, cash equivalents and restricted cash	'	2,493	2,493		_		_		
Equity investment in Adevinta		4,474	4,474						
Derivatives		396	_	,	32		364		
Short-term investments:									
Corporate debt securities		2,162	_		2,162		_		
Government and agency securities		371	_		371		_		
Total short-term investments		2,533	_		2,533		_		
Long-term investments:									
Corporate debt securities		328	_		328		_		
Government and agency securities		271	_		271		<u> </u>		
Equity investment under the fair value option		335	_		_		335		
Total long-term investments		934	_		599		335		
Total financial assets	\$	10,830	\$ 6,967	\$	3,164	\$	699		
Liabilities:									
Other liabilities	\$	10	\$ 	\$		\$	10		
Derivatives	\$	33	\$ 	\$	33	\$			

Our financial assets and liabilities are valued using market prices on both active markets (Level 1), less active markets (Level 2) and little or no market activity (Level 3). Level 1 instrument valuations are obtained from real-time quotes for transactions in active exchange markets involving identical assets. Level 2 instrument valuations are obtained from readily available pricing sources for comparable instruments, identical instruments in less active markets, or models using market observable inputs. Level 3 instrument valuations typically reflect management's estimate of assumptions that market participants would use in pricing the asset or liability. We did not have any transfers of financial instruments between valuation levels during the nine months ended September 30, 2024.

Other financial instruments, including accounts receivable, funds receivable, accounts payable and funds payable, are carried at cost, which approximates their fair value because of the short-term nature of these instruments.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Fair value measurement of derivative instruments

The majority of our derivative instruments are valued using pricing models that take into account the contract terms as well as multiple inputs where applicable, such as equity prices, interest rate yield curves, option volatility and currency rates. Our warrant, which is accounted for as a derivative instrument, is valued using a Black-Scholes model. Key assumptions used in the valuation include risk-free interest rates, Adyen's common stock price, equity volatility and common stock outstanding, exercise price, and details specific to the warrant. The value is also probability adjusted for management's assumptions with respect to vesting of the remaining three tranches which are each subject to meeting processing volume milestone targets. These assumptions and the probability of meeting processing volume milestone targets may have a significant impact on the value of the warrant. Refer to "Note 6 — Derivative Instruments" for further details on our derivative instruments.

The following table presents a reconciliation of the opening to closing balance of assets measured using significant unobservable inputs (Level 3) as of the dates indicated (in millions):

	September 30, 2024	December 31, 2023
Opening balance at beginning of period	\$ 364	\$ 214
Change in fair value	120	150
Closing balance at end of period	\$ 484	\$ 364

The following table presents quantitative information about Level 3 significant unobservable inputs used in the fair value measurement of the warrant as of September 30, 2024 (in millions, except percentages):

	Fair	value	Valuation technique	Unobservable Input (1)	Range (weighted average)
Warrant	\$	484	Black-Scholes and Monte Carlo	Probability of vesting	0.0% - 95.0% (80.4%)
				Equity volatility	(40%)

⁽¹⁾ Probability of vesting was weighted by the unadjusted value of the tranches. For volatility, the average represents the arithmetic average of the points within the range and is not weighted by the relative fair value or notional amount.

Fair value measurement of equity investments

Certain equity investments are measured at fair value on a recurring basis, including our equity investment in Adevinta and equity investments under the fair value option.

Our equity investment in Adevinta was accounted for under the fair value option and classified within Level 1 in the fair value hierarchy as the fair value was measured based on Adevinta's closing stock price and prevailing foreign exchange rate at each balance sheet date.

Our equity investment in Gmarket is accounted for under the fair value option.

The following table presents a reconciliation of the opening to closing balance of the equity investment in Gmarket measured using significant unobservable inputs (Level 3) as of the dates indicated (in millions):

	ember 30, 2024	 December 31, 2023
Opening balance at beginning of period	\$ 335	\$ 431
Change in fair value	(12)	(96)
Closing balance at end of period	\$ 323	\$ 335

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

This investment is classified within Level 3 in the fair value hierarchy as valuation of the investment reflects management's estimate of assumptions that market participants would use in pricing the asset. The following table presents quantitative information about Level 3 significant unobservable inputs used in the fair value measurement of the equity investment in Gmarket as of September 30, 2024 that may have a significant impact on the overall valuation (in millions, except multiples):

	Fai	r value	Valuation technique	Unobservable Input (1)	Range
Equity investment in Gmarket	\$	323	Market multiples	Revenue multiple — GPC method	0.7x — 2.0x
				Revenue multiple — GMAC method	0.9x — 1.8x

⁽¹⁾ The primary unobservable inputs used in the fair value measurement of our equity investment in Gmarket under the fair value option, when using the Guideline Public Company (GPC) method and the Guideline Merged and Acquired Company (GMAC) method under the market multiple approach, are the respective revenue multiples. Significant increases (decreases) in the revenue multiples in isolation would result in significantly higher (lower) fair value measurement. The market multiples are derived from respective groups of guideline public companies and guideline merged and acquired companies.

Certain other immaterial equity investments under the fair value option aggregating to \$55 million as of September 30, 2024 and \$47 million as of December 31, 2023 are measured at fair value using the net asset value per share (or its equivalent) practical expedient, and have not been classified in the fair value hierarchy.

Refer to "Note 5 — Investments" for further details about our equity investments.

Fair value measurement of Aurelia Option

In connection with the Transactions discussed in "Note 5 — Investments", we granted Aurelia UK Feederco Limited the Aurelia Option, which, if exercised, would reduce our ownership in Aurelia to approximately 8.3% of the outstanding equity of Aurelia. The Aurelia Option is valued using a Black-Scholes model where key inputs and assumptions used in the valuation include risk-free interest rates, the common stock price as of September 30, 2024, equity volatility, exercise price, and details specific to the Aurelia Option. The Aurelia Option is reported within the "Current liabilities" section in our condensed consolidated balance sheet and is classified within Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. The Aurelia Option was valued at \$74 million as of September 30, 2024.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 8 — Debt

The following table summarizes the carrying value of our outstanding debt as of the dates indicated (in millions, except percentages):

	Coupon Rate	S	September 30, 2024	Effective Interest Rate	December 31, 2023	Effective Interest Rate
Long-Term Debt						
Senior Notes:						
Senior notes due 2024	3.450 %	\$	_	— %	\$ 750	3.531 %
Senior notes due 2025	1.900 %		800	1.803 %	800	1.803 %
Senior notes due 2025	5.900 %		425	6.036 %	425	6.036 %
Senior notes due 2026	1.400 %		750	1.252 %	750	1.252 %
Senior notes due 2027	3.600 %		850	3.689 %	850	3.689 %
Senior notes due 2027	5.950 %		300	6.064 %	300	6.064 %
Senior notes due 2030	2.700 %		950	2.623 %	950	2.623 %
Senior notes due 2031	2.600 %		750	2.186 %	750	2.186 %
Senior notes due 2032	6.300 %		425	6.371 %	425	6.371 %
Senior notes due 2042	4.000 %		750	4.114 %	750	4.114 %
Senior notes due 2051	3.650 %		1,000	2.517 %	1,000	2.517 %
Total senior notes			7,000		7,750	
Hedge accounting fair value adjustments (1)			_		2	
Unamortized discount and debt issuance costs			(25)		(29)	
Less: Current portion of long-term debt			(800)		(750)	
Total long-term debt			6,175		6,973	
Short-Term Debt						
Current portion of long-term debt			800		750	
Commercial paper			450		_	
Unamortized discount and debt issuance costs			(7)		_	
Total short-term debt			1,243		750	
Total Debt		\$	7,418		\$ 7,723	

⁽¹⁾ Includes the fair value adjustments to debt associated with terminated interest rate swaps which are being recorded as a reduction to interest expense over the remaining term of the related notes.

Senior Notes

On August 1, 2024, we repaid the \$750 million aggregate principal amount of our previously outstanding 3.450% senior notes on the date of maturity.

In January 2023, we repaid the \$1.2 billion aggregate principal amount of our previously outstanding floating rate and 2.750% senior notes on the date of maturity.

We may redeem some or all of the notes of each series at any time and from time to time prior to their maturity, generally at a make-whole redemption price, plus accrued and unpaid interest.

If a change of control triggering event (as defined in the applicable series of notes) occurs with respect to the 1.900% notes due 2025, the 5.900% notes due 2025, the 1.400% notes due 2026, the 3.600% notes due 2027, the 5.950% notes due 2027, the 2.700% notes due 2030, the 2.600% notes due 2031, the 6.300% notes due 2032, the 4.000% notes due 2042, or the 3.650% notes due 2051, we must, subject to certain exceptions, offer to repurchase all of the notes of the applicable series at a price equal to 101% of the principal amount, plus accrued and unpaid interest.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The indenture pursuant to which the senior notes were issued includes customary covenants that, among other things and subject to exceptions, limit our ability to incur, assume or guarantee debt secured by liens on specified assets or enter into sale and lease-back transactions with respect to specified properties, and also includes customary events of default with customary grace periods in certain circumstances, including payment defaults and bankruptcy-related defaults.

The effective interest rates for our senior notes include the interest payable, the amortization of debt issuance costs and the amortization of any original issue discount and premium on these senior notes. Interest on these senior notes is payable either quarterly or semiannually. Interest expense associated with these senior notes, including amortization of debt issuance costs, was approximately \$60 million and \$189 million during the three and nine months ended September 30, 2024 compared to \$65 million and \$196 million during the same periods in 2023. As of September 30, 2024 and December 31, 2023, the estimated fair value of these senior notes, using Level 2 inputs, was approximately \$6.5 billion and \$7.1 billion, respectively.

Commercial Paper

We have a commercial paper program pursuant to which we may issue commercial paper notes in an aggregate principal amount at maturity of up to \$1.5 billion outstanding at any time with maturities of up to 397 days from the date of issue. During the three and nine months ended September 30, 2024, we issued and repaid \$180 million of commercial paper notes with original maturities less than 90 days and issued \$450 million of commercial paper notes with original maturities greater than 90 days. As of September 30, 2024, we had \$450 million of commercial paper notes outstanding with a weighted average interest rate of 5.09% per annum, and a weighted average remaining term of 114 days. As of December 31, 2023, there were no commercial paper notes outstanding.

Credit Agreement

In March 2020, we entered into a credit agreement that provided for an unsecured \$2 billion five-year credit facility (the "Prior Credit Agreement").

In January 2024, we terminated the Prior Credit Agreement and entered into a new credit agreement (the "Credit Agreement") that provides for an unsecured \$2.0 billion five-year revolving credit facility. We may also, subject to the agreement of the applicable lenders, increase the commitments under the revolving credit facility by up to \$1.0 billion. Funds borrowed under the Credit Agreement may be used for working capital, capital expenditures, acquisitions and other general corporate purposes and will bear interest at either (i) a customary forward-looking term rate based on the secured overnight financing rate published by CME Group for the relevant interest period plus an adjustment of 0.1% or (ii) a customary base rate formula, plus a margin (based on our public debt ratings) ranging from 0% to 0.375%.

As of September 30, 2024, no borrowings were outstanding under our \$2.0 billion Credit Agreement. However, as described above, we have an up to \$1.5 billion commercial paper program and are required to maintain available borrowing capacity under our Credit Agreement in order to repay commercial paper borrowings in the event we are unable to repay those borrowings from other sources when they become due, in an aggregate amount of \$1.5 billion. As of September 30, 2024, we had \$450 million of commercial paper notes outstanding; therefore, \$1.6 billion of borrowing capacity was available for other purposes permitted by the Credit Agreement, subject to customary conditions to borrowing. The Credit Agreement includes a covenant limiting our consolidated leverage ratio to no more than 4.0:1.0, subject to, upon the occurrence of a qualified material acquisition, if so elected by us, a step-up to 4.5:1.0 for the four fiscal quarters completed following such qualified material acquisition. The Credit Agreement includes customary events of default, with corresponding grace periods in certain circumstances, including payment defaults, cross-defaults and bankruptcy-related defaults. In addition, the Credit Agreement contains customary affirmative and negative covenants, including restrictions regarding the incurrence of liens and subsidiary indebtedness, in each case, subject to customary exceptions. The Credit Agreement also contains customary representations and warranties.

We were in compliance with all financial covenants in our outstanding debt instruments during the nine months ended September 30, 2024.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 9 — Supplemental Consolidated Financial Information

Contract Balances

Timing of revenue recognition may differ from the timing of invoicing to customers. Accounts receivable represents amounts invoiced and revenue recognized prior to invoicing when we have satisfied our performance obligation and have the unconditional right to payment. The allowance for doubtful accounts and authorized credits is estimated based upon our assessment of various factors including historical experience, the age of the accounts receivable balances, current economic conditions reasonable and supportable forecasts, and other factors that may affect our customers' ability to pay. The allowance for doubtful accounts and authorized credits was \$34 million and \$49 million as of September 30, 2024 and December 31, 2023, respectively. As of September 30, 2024, we reported an allowance for doubtful accounts of \$10 million, reflecting a decrease of \$13 million, net of write-offs of \$26 million for the nine months ended September 30, 2024. As of September 30, 2024, we reported an allowance for authorized credits of \$24 million, reflecting a decrease of \$2 million, net of write-offs of \$3 million for the nine months ended September 30, 2024. As of December 31, 2023, we reported an allowance for doubtful accounts of \$23 million and an allowance for authorized credits of \$26 million.

Deferred revenue consists of fees received related to unsatisfied performance obligations at the end of the period. Due to the generally short-term duration of contracts, the majority of the performance obligations are satisfied in the following reporting period. The amount of revenue recognized for the nine months ended September 30, 2024 that was included in the deferred revenue balance at the beginning of the period was \$31 million. The amount of revenue recognized for the nine months ended September 30, 2023 that was included in the deferred revenue balance at the beginning of the period was \$32 million.

Customer accounts and funds receivable

	ember 30, 2024	De	ecember 31, 2023
	 (In mi	llions)	
Customer accounts	\$ 679	\$	481
Funds receivable	 305		532
Customer accounts and funds receivable	\$ 984	\$	1,013

Other current assets

	ember 30, 2024	Dec	ember 31, 2023
	(In mi	llions)	
Warrant	\$ 484	\$	364
Income and other tax receivable	142		99
Prepaid expenses	119		116
Accounts receivable, net	118		94
Restricted cash	102		23
Short-term derivative assets	16		23
Other	205		292
Other current assets	\$ 1,186	\$	1,011

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Accrued expenses and other current liabilities

	September 30, 2024		December 31, 2023	
		(In mi	llions)	
Accrued sales and use tax and VAT	\$	494	\$	424
Compensation and related benefits		470		581
Accrued marketing expenses		230		181
Other current tax liabilities		170		15
Transaction loss reserve		126		125
Operating lease liabilities		115		118
Accrued general and administrative expenses		78		79
Aurelia option		74		_
Accrued interest expense		69		56
Deferred revenue		35		34
Accrued restructuring		12		102
Other		402		481
Accrued expenses and other current liabilities	\$	2,275	\$	2,196

Gain (loss) on equity investments and warrant, net

		Three Months Ended September 30,				Nine Months Ended September 30,			
	\ <u></u>	2024		2023		2024		2023	
		(In millions)							
Unrealized change in fair value of equity investment in Adevinta	\$	_	\$	1,367	\$	(234)	\$	1,331	
Realized change in fair value of shares sold in Adevinta		_		_		78		_	
Change in fair value of Aurelia option		35		_		(74)		_	
Change in fair value of warrant		145		(109)		120		(40)	
Unrealized change in fair value of equity investment in Gmarket		16		(43)		(12)		(83)	
Gain (loss) on other investments		3		(3)		2		(12)	
Total gain (loss) on equity investments and warrant, net	\$	199	\$	1,212	\$	(120)	\$	1,196	

Interest income and other, net

	Three Months Ended September 30, September 3					
	 2024	2023			2024	2023
			(ln mi	llions)		
Interest income	\$ 72	\$	58	\$	196	\$ 148
Foreign exchange and other	(6)		1		4	(1)
Total interest income and other, net	\$ 66	\$	59	\$	200	\$ 147

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 10 — Commitments and Contingencies

Off-Balance Sheet Arrangements

As of September 30, 2024, we had no off-balance sheet arrangements that have, or are reasonably likely to have, a current or future material effect on our consolidated financial condition, results of operations, liquidity, capital expenditures or capital resources.

Litigation and Other Legal Matters

We are involved in legal and regulatory proceedings on an ongoing basis. If we believe that a loss arising from such matters is probable and can be reasonably estimated, we accrue the estimated liability in our financial statements. If only a range of estimated losses can be determined, we accrue an amount within the range that, in our judgment, reflects the most likely outcome; if none of the estimates within that range is a better estimate than any other amount, we accrue the low end of the range. For those proceedings in which an unfavorable outcome is reasonably possible but not probable, we have disclosed an estimate of the reasonably possible loss or range of losses or we have concluded that an estimate of the reasonably possible loss or range of losses arising directly from the proceeding (i.e., monetary damages or amounts paid in judgment or settlement) is not material. If we cannot estimate the probable or reasonably possible loss or range of losses arising from a proceeding, we have disclosed that fact. In assessing the materiality of a proceeding, we evaluate, among other factors, the amount of monetary damages claimed, as well as the potential impact of non-monetary remedies sought by plaintiffs (e.g., injunctive relief) that may require us to change our business practices in a manner that could have a material adverse impact on our business. Legal fees are expensed as incurred.

On September 27, 2023, the U.S. Department of Justice, on behalf of the Environmental Protection Agency (collectively, the "Government"), filed a civil complaint in the U.S. District Court for the Eastern District of New York (the "District Court") alleging that we are liable for the sale of regulated or illicit products manufactured and sold by third parties who listed such products on the Marketplace platforms in a manner that evaded and/or was designed to evade detection by us and in violation of the Clean Air Act, Federal Insecticide, Fungicide, and Rodenticide Act and the Toxic Substances Control Act. On September 30, 2024, the District Court issued an order dismissing the Government's claims in their entirety. We are unable to predict whether the Government will appeal the District Court's decision. If the Government were to successfully appeal the decision and we were subsequently found to be liable for such activities on the Marketplace, we likely would be subject to monetary damages, changes in our business practices, or other remedies that could have a material adverse impact on our business. During the three and nine months ended September 30, 2024, we released amounts previously accrued for estimated losses in connection with the Government's claims, for which we previously believed a loss was probable.

Amounts accrued for legal and regulatory proceedings for which we believe a loss is probable were not material for the quarter ended September 30, 2024. We have concluded, based on currently available information, that reasonably possible losses arising directly from the proceedings (i.e., monetary damages or amounts paid in judgment or settlement) in excess of our recorded accruals are also not material. However, legal and regulatory proceedings are inherently unpredictable and subject to uncertainties. If one or more matters were resolved against us in a reporting period for amounts in excess of management's expectations, the impact on our operating results or financial condition for that reporting period could be material.

Indemnification Provisions

We entered into a separation and distribution agreement and various other agreements with PayPal to govern the separation and relationship of the two companies. These agreements provide for specific indemnity and liability obligations and could lead to disputes between us and PayPal, which may be significant. In addition, the indemnity rights we have against PayPal under the agreements may not be sufficient to protect us and our indemnity obligations to PayPal may be significant.

In addition, we have entered into indemnification agreements with each of our directors, executive officers and certain other officers. These agreements require us to indemnify such individuals, to the fullest extent permitted by Delaware law, for certain liabilities to which they may become subject as a result of their affiliation with us.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

In the ordinary course of business, we have included limited indemnification provisions in certain of our agreements with parties with which we have commercial relations, including our standard marketing, promotions and application programming interface license agreements. Under these contracts, we may indemnify, hold harmless and agree to reimburse the indemnified party for losses suffered or incurred by the indemnified party in connection with claims by a third party with respect to intellectual property infringement, including to our trademarks, logos and proprietary software, and other branding elements, such as domain names, to the extent that such are applicable to our performance under the subject agreement. In certain cases, we have agreed to provide indemnification for gross negligence, willful misconduct, fraud and breach of representations, warranties and applicable law. It is not possible to determine the maximum potential loss under these indemnification provisions due to our limited history of prior indemnification claims and the unique facts and circumstances involved in each particular provision. To date, losses recorded in our consolidated statement of income in connection with our indemnification provisions have not been significant, either individually or collectively.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 11 — Stockholders' Equity

Stock Repurchase Program

Our stock repurchase programs are intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase programs may be made through open market transactions, block trades, privately negotiated transactions (including accelerated share repurchase transactions) or other means at times and in such amounts as management deems appropriate and will be funded from our working capital or other financing alternatives. Our stock repurchase programs may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

In February 2024, our Board of Directors (our "Board") authorized an incremental \$2.0 billion under our stock repurchase program in addition to the \$4.0 billion previously authorized in 2022. The stock repurchase program has no expiration from the date of authorization.

The following table summarizes stock repurchase activity under our stock repurchase programs for the period indicated (in millions, except per share amounts):

	Shares Repurchased ⁽¹⁾	Average Price per Share ⁽²⁾		Value of Shares Repurchased ⁽²⁾	Re	maining Amount Authorized	
Balance as of January 1, 2024					\$	1,447	
Authorization of additional repurchases in February 2024						2,000	
Repurchase of shares of common stock	42	\$ 53.51	\$	2,249		(2,249)	
Balance as of September 30, 2024					\$	1,198	

⁽¹⁾ These repurchased shares of common stock were recorded as treasury stock and were accounted for under the cost method. None of the repurchased shares of common stock have been retired.

Dividends

The Company paid a total of \$131 million and \$132 million in cash dividends during the three months ended September 30, 2024 and 2023, respectively, and \$405 million and \$399 million in cash dividends during the nine months ended September 30, 2024 and 2023, respectively. In October 2024, our Board declared a cash dividend of \$0.27 per share of common stock to be paid on December 13, 2024 to stockholders of record as of November 29, 2024.

⁽²⁾ Excludes broker commissions and excise tax accruals.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 12 — Employee Benefit Plans

Restricted Stock Unit Activity

The following table presents restricted stock unit ("RSU") activity under our equity incentive plans for the period indicated (in millions):

	Units
Outstanding as of January 1, 2024	24
Awarded	11
Vested	(8)
Forfeited	(3)
Outstanding as of September 30, 2024	24

The weighted average grant date fair value for RSUs awarded during the nine months ended September 30, 2024 was \$52.06 per share.

Stock-Based Compensation Expense

The following table presents the impact on our results of continuing operations of recording stock-based compensation expense for the periods indicated (in millions):

	Three Mon Septem		Nine Months Ended September 30,			
	 2024	2023		2024		2023
Cost of net revenues	\$ 13	\$ 13	\$	40	\$	40
Sales and marketing	22	23		70		68
Product development	70	69		211		202
General and administrative	41	39		125		116
Total stock-based compensation expense	\$ 146	\$ 144	\$	446	\$	426
Capitalized in product development	\$ 5	\$ 4	\$	15	\$	12

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 13 — Income Taxes

We are subject to both direct and indirect taxation in the U.S. and various states and foreign jurisdictions. We are under examination by certain tax authorities for the 2010 to 2022 tax years. We believe that adequate amounts have been reserved for any adjustments that may ultimately result from these or other examinations. The material jurisdictions where we are subject to potential examination by tax authorities for tax years after 2009 include, among others, the U.S. (Federal and California), Germany, India, Israel, Switzerland and the United Kingdom.

The timing of the resolution and/or closure of audits is highly uncertain. Given the number of years remaining subject to examination and the number of matters being examined, we are unable to estimate the full range of possible adjustments to the balance of gross unrecognized tax benefits. We expect the gross amount of unrecognized tax benefits to be reduced within the next 12 months by at least \$170 million.

We have recognized the tax consequences of all foreign unremitted earnings and management has no specific plans to indefinitely reinvest the unremitted earnings of our foreign subsidiaries as of the balance sheet date. As of September 30, 2024, \$292 million of our liability for deemed repatriation of foreign earnings was included in "Income taxes payable" on our condensed consolidated balance sheet. As of December 31, 2023, \$292 million of our liability for deemed repatriation of foreign earnings was included in "Other liabilities" on our condensed consolidated balance sheet. We have not provided for deferred taxes on outside basis differences in our investments in our foreign subsidiaries that are unrelated to unremitted earnings. These basis differences will be indefinitely reinvested. A determination of the unrecognized deferred taxes related to these other components of our outside basis difference is not practicable.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 14 — Accumulated Other Comprehensive Income

The following tables summarize the changes in AOCI for the periods indicated (in millions):

	Unrealized Gains (Losses) on Derivative Instruments	Unrealized Gains (Losses) on Investments	Foreign Currency Translation	Estimated Tax (Expense) Benefit	Total
Balance as of June 30, 2024	\$ 16	\$ (31)	\$ 153	\$ 27	\$ 165
Other comprehensive income (loss) before reclassifications	(39)	31	66	2	60
Less: Amount of gain (loss) reclassified from AOCI	(10)	<u></u>		3	(7)
Net current period other comprehensive income (loss)	(29)	31	66	(1)	67
Balance as of September 30, 2024	\$ (13)	\$ —	\$ 219	\$ 26	\$ 232
	Unrealized Gains on Derivative Instruments	Unrealized Gains (Losses) on Investments	Foreign Currency Translation	Estimated Tax (Expense) Benefit	Total
Balance as of June 30, 2023	\$ 24	\$ (79)	\$ 186	\$ 36	\$ 167
Other comprehensive income (loss) before reclassifications	43	13	(30)	(13)	13
Less: Amount of gain (loss) reclassified from AOCI	3			(2)	1
Net current period other comprehensive income (loss)	40	13	(30)	(11)	12
Balance as of September 30, 2023	\$ 64	\$ (66)	\$ 156	\$ 25	\$ 179
	Unrealized (Losses) on Derivative Instruments	Unrealized Gains (Losses) on Investments	Foreign Currency Translation	Estimated Tax (Expense) Benefit	Total
Balance as of December 31, 2023	\$ (13)	\$ (45)	\$ 206	\$ 37	\$ 185
Other comprehensive income (loss) before			•		Ψ
reclassifications	(26)	45	13	(4)	28
reclassifications Less: Amount of gain (loss) reclassified from AOCI	(26) (26)	45 		(4) 7	
1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1	(26)	45	13 ————————————————————————————————————	(11)	28 (19) 47
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income	(26)		13 	7	28 (19)
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income (loss)	(26)	45	13 ————————————————————————————————————	(11)	28 (19) 47
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income (loss)	\$ (13) Unrealized Gains (Losses) on Derivative	45 \$ — Unrealized Gains (Losses)	13 — 13 — 13 \$ 219 Foreign Currency	(11) \$ 26 Estimated Tax (Expense) Benefit	28 (19) 47 \$ 232
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income (loss) Balance as of September 30, 2024 Balance as of December 31, 2022 Other comprehensive income (loss) before reclassifications	\$ (13) Unrealized Gains (Losses) on Derivative Instruments	45 \$ — Unrealized Gains (Losses) on Investments	13 — 13 \$ 219 Foreign Currency Translation	(11) \$ 26 Estimated Tax (Expense) Benefit	28 (19) 47 \$ 232
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income (loss) Balance as of September 30, 2024 Balance as of December 31, 2022 Other comprehensive income (loss) before reclassifications Less: Amount of gain (loss) reclassified from AOCI	\$ (13) Unrealized Gains (Losses) on Derivative Instruments \$ 114 2 52	45 \$ — Unrealized Gains (Losses) on Investments \$ (98)	13 — 13	(11) \$ 26 Estimated Tax (Expense) Benefit \$ 21	28 (19) 47 \$ 232 Total \$ 259
Less: Amount of gain (loss) reclassified from AOCI Net current period other comprehensive income (loss) Balance as of September 30, 2024 Balance as of December 31, 2022 Other comprehensive income (loss) before reclassifications	\$ (13) Unrealized Gains (Losses) on Derivative Instruments \$ 114 2 52	45 \$ — Unrealized Gains (Losses) on Investments \$ (98)	13 — 13	(11) \$ 26 Estimated Tax (Expense) Benefit \$ 21 (9)	28 (19) 47 \$ 232 Total \$ 259 (41)

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table summarizes the reclassifications out of AOCI for the periods indicated (in millions):

Details about AOCI Components	Affected Line Item in the Statement of Income	Amount of Gain (Loss) Reclassified From AOCI											
			Three Mor Septen				Nine Months Ended September 30,						
			2024 2023				2024		2023				
Gains (losses) on cash flow hedges:													
Foreign exchange contracts	Net revenues	\$	(11)	\$	2	\$	(31)	\$	45				
Foreign exchange contracts	Cost of net revenues		(1)		(1)		(1)		(2)				
Interest rate contracts	Interest income and other, net		2		2		6		9				
	Income from continuing operations before income taxes		(10)		3		(26)		52				
	Income tax provision		3		(2)		7		(13)				
Total reclassifications for the period	Net income	\$	(7)	\$	1	\$	(19)	\$	39				

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 15 — Restructuring

The following table summarizes restructuring reserve activity for the period indicated (in millions):

	Three Months Ended September 30, 2024	Nine Months Ended September 30, 2024
Accrued liability, beginning of period	\$ 27	\$ 102
Payments	(14)	(83)
Adjustments	 (1)	(7)
Accrued liability, end of period	\$ 12	\$ 12

During the first quarter of 2023, management approved plans to drive operational improvement that included the reduction of workforce. The reduction was substantially completed in the first quarter of 2023 and resulted in a pre-tax charge of \$42 million.

During the fourth quarter of 2023, management approved plans to drive operational improvement that included the reduction of workforce that resulted in a pre-tax charge of \$99 million. The reduction was substantially completed in the second quarter of 2024.

The restructuring charges incurred in the first three quarters of 2024 and fiscal year 2023 are included in "General and administrative" expenses in the condensed consolidated statement of income.

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following Management's Discussion and Analysis of Financial Condition and Results of Operations in conjunction with the condensed consolidated financial statements and the related notes included in this report. This section of this Form 10-Q generally discusses items relating to the three and nine-month periods ended September 30, 2024 and 2023 and comparisons between the respective periods.

OVERVIEW

Unless otherwise expressly stated or the context otherwise requires, when we refer to "we," "our," "us," "eBay" or the "Company" in this Quarterly Report on Form 10-Q, we mean eBay Inc. and its consolidated subsidiaries.

Business

eBay Inc. is a global commerce leader that connects people and builds communities to create economic opportunity for all. Our technology empowers millions of buyers and sellers in more than 190 markets around the world, providing everyone the opportunity to grow and thrive. Our Marketplace platforms, including our online marketplace located at www.ebay.com and its localized counterparts, our off-platform businesses in Japan and the United States, and our suite of mobile apps, together, create one of the world's largest and most vibrant marketplaces for discovering great value and unique selection.

In 2023 and through the third quarter of 2024, we experienced dynamic discretionary spending trends resulting from geopolitical events, inflationary pressure, foreign exchange rate volatility, elevated interest rates and lower consumer confidence. These trends are uncertain in duration and are expected to continue. In addition, our operating and financial results may continue to fluctuate as a result of changes in the legal and regulatory landscape and our response to those developments.

FX-Neutral Presentation

We present foreign exchange neutral ("FX-Neutral") net revenues to supplement our results of operations presented in accordance with U.S. generally accepted accounting principles ("GAAP") and to enhance investors' understanding of our global business performance by excluding the positive or negative year-over-year impact of foreign currency movements on reported net revenues. We define FX-Neutral net revenues as GAAP net revenues minus the exchange rate effect, which we calculate by applying prior period foreign currency exchange rates to current year transactional currency amounts, excluding hedging activity. We believe presenting FX-Neutral net revenues provides useful information to both management and investors by isolating the effects of foreign currency exchange rate fluctuations that may not be indicative of our core operating results. In addition, because we have historically reported certain FX-Neutral results to investors, we believe that the inclusion of these FX-Neutral measures provides consistency in our financial reporting. FX-Neutral net revenues are non-GAAP financial measures that are not based on any comprehensive set of accounting rules or principles and may be calculated differently than other "FX-Neutral," "constant currency" or similarly titled measures used by other companies. FX-Neutral net revenues are not presented as an alternative to GAAP net revenues and should only be used to evaluate our results of operations in conjunction with GAAP net revenues.

Quarter Highlights

Net revenues increased 3% to \$2,576 million during the three months ended September 30, 2024 compared to the same period in 2023. FX-Neutral net revenues (as defined above) increased 3% during the three months ended September 30, 2024 compared to the same period in 2023. Operating margin increased to 23.1% for the three months ended September 30, 2024 compared to 18.2% for the same period in 2023.

We recorded \$199 million of aggregate gains in gain (loss) on equity investments and warrant, net on our condensed consolidated statement of income during the three months ended September 30, 2024 compared to \$1,212 million of aggregate gains recorded during the same period in 2023.

We generated cash flow from continuing operating activities of \$755 million during the three months ended September 30, 2024 compared to \$862 million in the same period in 2023.

During the three months ended September 30, 2024, we made cash payments of \$755 million related to the purchase of common stock and \$131 million in dividends.

In October 2024, our Board of Directors (our "Board") declared a quarterly cash dividend of \$0.27 per share of common stock to be paid on December 13, 2024 to stockholders of record as of November 29, 2024.

In August 2024, we repaid the \$750 million aggregate principal amount of our previously outstanding 3.450% senior notes on the date of maturity. As of September 30, 2024, we had \$450 million of commercial paper notes outstanding with a weighted average interest rate of 5.09% per annum, and a weighted average remaining term of 114 days.

On October 15, 2024, we met the processing volume milestone target to vest the second tranche of the Adyen warrant. Upon vesting of the second tranche, we exercised the option to purchase approximately 404 thousand shares of Adyen valued at \$630 million on the settlement date of October 30, 2024 in exchange for \$108 million in cash.

RESULTS OF OPERATIONS

We have one reportable segment to reflect the way management and our chief operating decision maker review and assess performance of the business. Our reportable segment is Marketplace, which includes our online marketplace located at www.ebay.com and its localized counterparts, our off-platform businesses in Japan and the United States, and our suite of mobile apps. The accounting policies of our segment are the same as those described in "Note 1 — The Company and Summary of Significant Accounting Policies" in our condensed consolidated financial statements included in this report.

Net Revenues

Net revenues primarily include final value fees, feature fees, fees to promote listings, payment services fees, listing fees, and store subscription fees from sellers on our platforms. Our net revenues also include revenues from the sale of advertisements, revenue sharing arrangements and shipping fees. Our net revenues are reduced by incentives, including discounts, coupons and rewards, provided to our customers.

The following table presents net revenues for the periods indicated (in millions, except percentages):

	Three Mon Septem				Nine Mon Septen		
	 2024 2023			% Change	2024	2023	% Change
Net revenues	\$ 2,576	\$	2,500	3 %	\$ 7,704	\$ 7,550	2 %

Seasonality

We expect transaction activity patterns on our platforms to trend with general consumer buying patterns and expect that these trends will continue. Seasonal trends in net revenues may be influenced by macroeconomic conditions as well as the introduction and scaling of new products. The following table presents our total net revenues and the sequential quarterly movements of these net revenues for the periods indicated (in millions, except percentages):

		Quarter Ended												
	N	larch 31	June 30			September 30		December 31						
2022														
Net revenues	\$	2,483	\$	2,422	\$	2,380	\$	2,510						
% change from prior quarter		(5)%		(2)%		(2)%		5 %						
2023														
Net revenues	\$	2,510	\$	2,540	\$	2,500	\$	2,562						
% change from prior quarter		— %		1 %		(2)%		2 %						
2024														
Net revenues	\$	2,556	\$	2,572	\$	2,576	\$	_						
% change from prior quarter		— %		1 %		— %								

Net Revenues by Geography

Revenues are attributed to U.S. and international geographies primarily based upon the country in which the customer is located. The following table presents net revenues by geography for the periods indicated (in millions, except percentages):

	Three Mor Septen					Nine Mon Septen			
	2024	2023		% Change		2024		2023	% Change
U.S.	\$ 1,302	\$	1,259	3 %	\$	3,897	\$	3,785	3 %
Percentage of net revenues	51 %		50 %			51 %		50 %	
International	1,274		1,241	3 %		3,807		3,765	1 %
Percentage of net revenues	49 %		50 %			49 %		50 %	
	 	_			_		_		
Total net revenues (1)(2)	\$ 2,576	\$	2,500	3 %	\$	7,704	\$	7,550	2 %

(1) Net revenues included \$11 million and \$31 million of hedging losses during the three and nine months ended September 30, 2024, respectively, compared to \$2 million and \$45 million of hedging gains during the same periods in 2023.

(2) Foreign currency movements relative to the U.S. dollar had unfavorable impacts of \$6 million and \$3 million on net revenues during the three and nine months ended September 30, 2024, respectively, compared to a favorable impact of \$43 million and an unfavorable impact of \$11 million during the same periods in 2023. The effect of foreign currency exchange rate movements during the three and nine months ended September 30, 2024 compared to the same periods in 2023 was primarily attributable to the strengthening of the U.S. dollar against the euro and other major currencies.

Our commerce platforms operate globally, resulting in certain revenues that are denominated in foreign currencies, primarily the British pound and euro. Year-over-year appreciation or depreciation of the U.S. dollar may have a material impact to our financial results. We experienced elevated foreign currency volatility which we expect to continue throughout 2024. Through our hedging programs, we actively monitor foreign currency volatility and attempt to mitigate significant risk. As shown in the table above, we generate approximately half of our net revenues internationally. Therefore, we are subject to the risks related to conducting business in foreign countries as discussed in "Part I — Item 1A: Risk Factors" of the 2023 Form 10-K.

Key Operating Metrics

Gross Merchandise Volume ("GMV") and take rate are significant factors that we believe affect our net revenues.

GMV consists of the total value of all paid transactions between users on our platforms during the applicable period inclusive of shipping fees and taxes. Despite GMV's divergence from revenue, we still believe that GMV provides a useful measure of the overall volume of paid transactions that flow through our platforms in a given period.

FX-Neutral GMV is defined as GMV minus the exchange rate effect, which we calculate by applying prior period foreign currency exchange rates to current year transactional currency amounts.

Take rate is defined as net revenues divided by GMV and represents net revenues as a percentage of overall volume on our platforms. We believe that take rate provides a useful measure of our ability to monetize volume through marketplace services on our platforms in a given period. We use take rate to identify key revenue drivers on our marketplace.

The following table presents net revenues and our key operating metrics of GMV and take rate for the periods indicated. The following table also presents a reconciliation of FX-Neutral net revenues and FX-Neutral GMV (each as defined above) to our reported net revenues and GMV for the periods indicated (in millions, except percentages):

			Th	ree Months End						
		2024 2023						% Change		
			E	kchange Rate						
	As	Reported (1)	_	Effect		FX-Neutral		As Reported	As Reported	FX-Neutral
Net Revenues	\$	2,576	\$	(6)	\$	2,582	\$	2,500	3 %	3 %
GMV	\$	18,306	\$	45	\$	18,261	\$	17,991	2 %	1 %
Take rate		14.08 %	, D					13.90 %	0.18 %	

			Ni	ine Months End							
		2024						2023	% Change		
	As Reported ⁽¹⁾		Ex	change Rate Effect		FX-Neutral		As Reported	As Reported	FX-Neutral	
Net Revenues	\$	7,704	\$	(3)	\$	7,707	\$	7,550	2 %	3 %	
GMV	\$	55,347	\$	187	\$	55,160	\$	54,615	1 %	1 %	
Take rate		13.92 %)					13.82 %	0.10 %		

⁽¹⁾ Net revenues included \$11 million and \$31 million of hedging losses during the three and nine months ended September 30, 2024, respectively, compared to \$2 million and \$45 million of hedging gains during the same periods in 2023.

During the three and nine months ended September 30, 2024, the increase in net revenues was primarily due to higher GMV and the expansion of promoted listings products, eBay International Shipping and financial services offered to buyers and sellers within our payments platform. Net revenues and GMV increased despite the impact of dynamic discretionary spending trends resulting from geopolitical events, inflationary pressure, foreign exchange rate volatility, elevated interest rates and lower consumer confidence.

Cost of Net Revenues

Cost of net revenues represents costs associated with customer support, site operations and payment processing. Significant components of these costs primarily consist of employee compensation (including stock-based compensation), contractor costs, facilities costs, depreciation of equipment and amortization expense, bank transaction fees, credit card interchange and assessment fees, authentication costs, shipping costs and digital services tax. The following table presents cost of net revenues for the periods indicated (in millions, except percentages):

	Three Mor Septer			Nine Mor Septer		
	2024	2023	% Change	2024	2023	% Change
Cost of net revenues (1)(2)	\$ 727	\$ 705	3 %	\$ 2,162	\$ 2,123	2 %
Percentage of net revenues	28 %	28 %		28 %	28 %	

- (1) Cost of net revenues were net of immaterial hedging activity during the three and nine months ended September 30, 2024 and 2023, respectively.
- (2) Foreign currency movements relative to the U.S. dollar had unfavorable impacts of \$1 million and \$3 million on cost of net revenues during the three and nine months ended September 30, 2024, respectively, compared to an unfavorable impact of \$8 million and a favorable impact of \$7 million during the same periods in 2023.

The increase in cost of net revenues during the three months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$21 million increase related to indirect tax matters, a \$15 million increase in cost of promoted listings products and an \$8 million increase in site operations costs, partially offset by a \$16 million decrease in payment processing costs driven by rate improvements and a \$14 million decrease in

depreciation expense due to the change in our estimate of the useful lives for our servers and networking equipment.

The increase in cost of net revenues during the nine months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$50 million increase related to indirect tax matters, a \$41 million increase in cost of promoted listings products, a \$30 million increase related to eBay International Shipping and an \$11 million disposition of data center equipment, partially offset by a \$57 million decrease in depreciation expense due to the change in our estimate of the useful lives for our servers and networking equipment and a \$36 million decrease in payment processing costs driven by rate improvements.

Operating Expenses

The following table presents operating expenses for the periods indicated (in millions, except percentages):

	Three Mo Septe			Nine Mon Septen		
	2024	2023	% Change	2024	2023	% Change
Sales and marketing	\$ 592	\$ 567	4 %	\$ 1,710	\$ 1,644	4 %
Percentage of net revenues	23 %	23 %		22 %	22 %	
Product development	374	401	(7)%	1,104	1,145	(4)%
Percentage of net revenues	15 %	16 %		14 %	15 %	
General and administrative	194	283	(31)%	673	831	(19)%
Percentage of net revenues	8 %	11 %		9 %	11 %	
Provision for transaction losses	89	85	4 %	266	259	3 %
Percentage of net revenues	3 %	3 %		3 %	3 %	
Amortization of acquired intangible assets	5	4	42 %	14	17	(12)%
Total operating expenses (1)(2)	\$ 1,254	\$ 1,340	(6)%	\$ 3,767	\$ 3,896	(3)%

- (1) Operating expenses were net of immaterial hedging activity during the three and nine months ended September 30, 2024 and 2023, respectively.
- (2) Foreign currency movements relative to the U.S. dollar had an unfavorable impact of \$1 million and a favorable impact of \$2 million on operating expenses during the three and nine months ended September 30, 2024, respectively, compared to an unfavorable impact of \$8 million and a favorable impact of \$33 million during the same periods in 2023.

Sales and Marketing

Sales and marketing expenses primarily consist of advertising and marketing program costs (both online and offline), employee compensation (including stock-based compensation), certain user coupons and rewards, contractor costs, facilities costs and depreciation on equipment. Online marketing expenses represent traffic acquisition costs in various channels such as paid search, affiliates marketing and display advertising. Offline advertising primarily includes brand campaigns and buyer/seller communications.

The increase in sales and marketing expenses during the three months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$31 million increase in online and offline marketing program costs inclusive of user coupons, partially offset by an \$11 million decrease in employee-related costs.

The increase in sales and marketing expenses during the nine months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$118 million increase in online and offline marketing program costs inclusive of user coupons, partially offset by a \$48 million decrease in employee-related costs.

Product Development

Product development expenses primarily consist of employee compensation (including stock-based compensation), contractor costs, facilities costs and depreciation on equipment. Product development expenses are net of required capitalization of major platform and other product development efforts, including the development and maintenance of our technology platform. Our top technology priorities include improving seller tools and buyer experiences across our platforms powered by intelligent computing at scale.

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The decrease in product development expenses during the three and nine months ended September 30, 2024 compared to the same periods in 2023 was primarily due to a decrease in employee-related costs. While employee costs are decreasing, we continue to invest in strategic areas such as browsing experience, search optimization and providing relevant recommendations to enhance the experience for our customers around the world.

Capitalized internal use and platform development costs were \$27 million and \$84 million during the three and nine months ended September 30, 2024, respectively, compared to \$28 million and \$86 million during the same periods in 2023. These costs are primarily reflected as a cost of net revenues when amortized in future periods.

General and Administrative

General and administrative expenses primarily consist of employee compensation (including stock-based compensation), contractor costs, facilities costs, depreciation of equipment, legal expenses, restructuring, insurance premiums and professional fees. Our legal expenses, including those related to various ongoing legal proceedings, may fluctuate substantially from period to period.

The decrease in general and administrative expenses during the three months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$50 million legal accrual release during the third quarter of 2024 compared to a \$50 million increase in the legal accrual recorded during the third quarter of 2023, partially offset by a \$10 million contribution to the eBay Foundation during the third quarter of 2024. See "Note 10 — Commitments and Contingencies" to the condensed consolidated financial statements included in this report for additional details regarding our legal matters.

The decrease in general and administrative expenses during the nine months ended September 30, 2024 compared to the same period in 2023 was primarily due to a \$50 million legal accrual release during the third quarter of 2024 compared to a \$50 million increase in the legal accrual recorded during the third quarter of 2023 and a \$52 million decrease in one-time restructuring costs. See "Note 10 — Commitments and Contingencies" and "Note 15 — Restructuring" to the condensed consolidated financial statements included in this report for additional details regarding our legal matters and the restructuring, respectively.

Provision for Transaction Losses

Provision for transaction losses primarily consists of transaction loss expense associated with our buyer protection programs, losses from our managed payments services, fraud and bad debt expense. We expect our provision for transaction losses to fluctuate depending on many factors, including changes to our protection programs and the impact of regulatory changes.

The increase in provision for transaction losses during each of the three and nine months ended September 30, 2024 compared to the same period in 2023 was primarily due to a prior year recovery that did not reoccur in the current periods.

Gain (loss) on equity investments and warrant, net

Gain (loss) on equity investments and warrant, net primarily consists of gains and losses related to our various types of equity investments, including our equity investments in Adevinta ASA ("Adevinta") and Gmarket Global LLC ("Gmarket"), and gains and losses due to changes in fair value of the warrant received from Adyen N.V. ("Adyen") and the Aurelia Option (as defined in "Note 5 — Investments"). The following table presents gain (loss) on equity investments and warrant, net for the periods indicated (in millions, except percentages):

	Three Mo Septe			Nine Months Ended September 30,			
	2024	2023	% Change	2024		2023	% Change
Unrealized change in fair value of equity investment in Adevinta	\$ —	\$ 1,367	(100)%	\$ (234)	\$	1,331	(118)%
Realized change in fair value of shares sold in Adevinta	_	_	**	78		_	100 %
Change in fair value of Aurelia option	35	_	100 %	(74)		_	(100)%
Change in fair value of warrant	145	(109)	233 %	120		(40)	400 %
Unrealized change in fair value of equity investment in Gmarket	16	(43)	137 %	(12)		(83)	86 %
Gain (loss) on other investments	3	(3)	**	2		(12)	**
Total gain (loss) on equity investments and warrant, net	\$ 199	\$ 1,212	(84)%	\$ (120)	\$	1,196	(110)%
Percentage of net revenues	8 %	 48 %		 (2)%		16 %	

^{**} Not meaningful

The change in gain (loss) on equity investments and warrant, net during the three months ended September 30, 2024 compared to the same period in 2023 was primarily driven by the change in the fair value of our equity investments and the warrant as well as the change in fair value of the Aurelia Option.

The change in gain (loss) on equity investments and warrant, net during the nine months ended September 30, 2024 compared to the same period in 2023 was primarily driven by the change in the fair value of our equity investments and the warrant as well as the realized gain from the sale of shares in Adevinta and the related fair value of the Aurelia Option. See "Note 5 — Investments" to the condensed consolidated financial statements included in this report for more information on the Adevinta Transactions and the Aurelia Option.

Interest Expense, Interest Income and Other, Net

Interest expense primarily consists of interest charges on amounts borrowed, commitment fees on unborrowed amounts under our credit agreement and interest expense on our outstanding debt securities and commercial paper, if any. Interest income and other, net primarily consists of interest earned on cash, cash equivalents and investments, gains and losses on foreign exchange transactions and transaction costs on acquisitions. The following table presents interest expense and interest income and other, net for the periods indicated (in millions, except percentages):

	Three Mor Septen			Nine Mon Septen		
	2024	2023	% Change	2024	2023	% Change
Interest expense	\$ (63)	\$ (65)	(3)%	\$ (194)	\$ (198)	(2)%
Percentage of net revenues	 (2)%	(3)%		(3)%	(3)%	
Interest income	\$ 72	\$ 58	24 %	\$ 196	\$ 148	32 %
Foreign exchange and other	(6)	1	**	4	(1)	**
Total interest income and other, net	\$ 66	\$ 59	12 %	\$ 200	\$ 147	36 %
Percentage of net revenues	3 %	2 %		3 %	 2 %	

^{**} Not meaningful

Interest expense decreased during the three and nine months ended September 30, 2024, primarily due to a lower average notional amount of outstanding debt compared to the same periods in 2023.

Interest income increased during the three and nine months ended September 30, 2024 compared to the same periods in 2023, primarily due to higher yields on interest bearing instruments.

Income Tax Provision

The following table presents provision for income taxes for the periods indicated (in millions, except percentages):

	Three Mor Septen		Nine Mon Septen	
	 2024	2023	 2024	2023
Income tax provision	\$ 161	\$ 355	\$ 360	\$ 629
Effective tax rate	20.2 %	21.4 %	21.7 %	23.5 %

The decrease in our effective tax rate for the three and nine months ended September 30, 2024 compared to the same periods in 2023 was primarily due to the excess tax benefits on stock-based compensation.

In addition, the decrease in our effective tax rate for the nine months ended September 30, 2024 compared to the same period in 2023 was also due to the non-recurring increase in reserves for uncertain tax positions in 2023.

We are regularly under examination by tax authorities both domestically and internationally. We believe that adequate amounts have been reserved for any adjustments that may ultimately result from these examinations, although there are inherent uncertainties in these examinations. Due to the ongoing tax examinations, it is generally impractical to determine the amount and timing of these adjustments. However, we expect several tax examinations to close within the next 12 months. See "Note 13 — Income Taxes" to the condensed consolidated financial statements included in this report for more information on estimated settlements within the next 12 months.

Liquidity and Capital Resources

Cash Flows

		Nine Months Ended September 30, 2024 2023				
		(In millions)				
Net cash provided by (used in):						
Continuing operating activities	\$	1,737	\$	2,308		
Continuing investing activities		951		520		
Continuing financing activities		(2,814)		(2,071)		
Effect of exchange rates on cash, cash equivalents and restricted cash		5		(16)		
Net decrease in cash, cash equivalents and restricted cash - discontinued operations		<u> </u>		(4)		
Net increase in cash, cash equivalents and restricted cash	\$	(121)	\$	737		

Continuing Operating Activities

Our operating cash flows arise primarily from cash received from our customers on our platforms offset by cash payments for sales and marketing, employee compensation and payment processing expenses.

Cash provided by continuing operating activities of \$1.7 billion in the nine months ended September 30, 2024 compared to cash provided by continuing operating activities of \$2.3 billion in the nine months ended September 30, 2023 was primarily attributable to working capital movements and changes in non-cash items during the nine months ended September 30, 2024 compared to the same period in 2023.

Continuing Investing Activities

Cash provided by continuing investing activities of \$951 million in the nine months ended September 30, 2024 was primarily attributable to proceeds of \$10.4 billion from the maturities and sales of investments and proceeds of \$2.4 billion from the sale of our equity investment in Adevinta, partially offset by cash paid for investments of \$11.5 billion and property and equipment of \$341 million.

The largely offsetting effects of purchases of investments and maturities and sale of investments results from the management of our investments. As our immediate cash needs change, purchase and sale activity will fluctuate.

Continuing Financing Activities

Cash used in continuing financing activities of \$2.8 billion in the nine months ended September 30, 2024 was primarily attributable to cash paid to repurchase \$2.2 billion of common stock, repayment of the \$750 million aggregate principal amount of our previously outstanding 3.450% senior notes and \$405 million paid in cash dividends, partially offset by borrowings under our commercial paper program of \$441 million.

The positive effect of exchange rate movements on cash, cash equivalents and restricted cash was due to the weakening of the U.S. dollar against other currencies during the nine months ended September 30, 2024 compared to the 2023 year-end rate.

Liquidity and Capital Resource Requirements

As of September 30, 2024 and December 31, 2023, we had assets classified as cash and cash equivalents as well as short-term and long-term non-equity investments, in an aggregate amount of \$5.8 billion and \$5.1 billion, respectively. These amounts do not include cash held on behalf of customers related to marketplace activity of \$679 million and \$481 million, respectively, which are recorded separately within customer accounts and funds payable in our condensed consolidated balance sheet. These amounts also do not include restricted cash held for purposes of safeguarding customer funds of \$104 million and \$27 million, respectively. We believe these assets together with cash expected to be generated from operations, borrowings available under our credit agreement and commercial paper program, and our access to capital markets, will be sufficient to satisfy our material cash requirements over the next 12 months and for the foreseeable future.

However, geopolitical events, inflationary pressure, foreign exchange rate volatility, elevated interest rates and global economic uncertainty have caused material disruptions in both U.S. and international financial markets and economies and are uncertain in duration. The impact of these events has increased, and may continue to increase, our borrowing costs and other costs of capital and otherwise adversely affect our business, results of operations, financial condition and liquidity. The future impact of these events cannot be predicted with certainty and we cannot assure that we will have access to external financing at times and on terms we consider acceptable, or at all, or that we will not experience other liquidity issues going forward.

We have certain fixed contractual obligations and commitments that include future estimated payments for general operating purposes. Changes in our business needs, contractual cancellation provisions, fluctuating interest rates, and other factors may result in actual payments differing from the estimates. We cannot provide certainty regarding the timing and amounts of these payments. The following sections summarizes our fixed contractual obligations and commitments.

Senior Notes

On August 1, 2024, we repaid the \$750 million aggregate principal amount of our previously outstanding 3.450% senior notes on the date of maturity.

In January 2023, we repaid the \$1.2 billion aggregate principal amount of the floating rate and 2.750% senior notes due 2023 on the date of maturity.

As of September 30, 2024, we had fixed-rate senior notes outstanding with an aggregate principal amount of \$7.0 billion, with \$800 million payable within 12 months. The net proceeds from the issuances of these senior notes are used for general corporate purposes, including, among other things, capital expenditures, share repurchases, repayment of indebtedness and possible acquisitions.

Commercial Paper

We have a commercial paper program pursuant to which we may issue commercial paper notes in an aggregate principal amount at maturity of up to \$1.5 billion outstanding at any time with maturities of up to 397 days from the date of issue. During the three and nine months ended September 30, 2024, we issued and repaid \$180 million of commercial paper notes with original maturities less than 90 days and issued \$450 million of commercial paper notes with original maturities greater than 90 days. As of September 30, 2024, we had \$450 million of commercial paper notes outstanding with a weighted average interest rate of 5.09% per annum, and a weighted average remaining term of 114 days.

Credit Agreement

In March 2020, we entered into a credit agreement that provides for an unsecured \$2.0 billion five-year credit facility (the "Prior Credit Agreement").

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In January 2024, we terminated the Prior Credit Agreement and entered into a new credit agreement (the "Credit Agreement") that provides for an unsecured \$2.0 billion five-year revolving credit facility. We may also, subject to the agreement of the applicable lenders, increase the commitments under the revolving credit facility by up to \$1.0 billion. Funds borrowed under the Credit Agreement may be used for working capital, capital expenditures, acquisitions and other general corporate purposes and will bear interest at either (i) a customary forward-looking term rate based on the secured overnight financing rate published by CME Group for the relevant interest period plus an adjustment of 0.1% or (ii) a customary base rate formula, plus a margin (based on our public debt ratings) ranging from 0% to 0.375%. The covenants of the Credit Agreement are discussed in "Note 8 — Debt" to the condensed consolidated financial statements included in this report. As of September 30, 2024, we had \$450 million of commercial paper notes outstanding; therefore, \$1.6 billion of borrowing capacity was available for other purposes permitted by the Credit Agreement.

Income Taxes

The timing of the resolution and/or closure of audits is highly uncertain. Given the number of years remaining subject to examination and the number of matters being examined, we are unable to estimate the full range of possible adjustments to the balance of gross unrecognized tax benefits. We expect the gross amount of unrecognized tax benefits to be reduced within the next 12 months by at least \$170 million.

As of September 30, 2024, our assets classified as cash and cash equivalents as well as short-term and long-term non-equity investments included assets held in certain of our foreign operations totaling approximately \$1.8 billion. As we repatriate these funds to the United States, we will be required to pay income taxes in certain U.S. states and applicable foreign withholding taxes on those amounts during the period when such repatriation occurs. We have accrued deferred taxes for the tax effect of repatriating the funds to the United States. For additional details related to our income taxes, please see "Income Tax Provision" in our Results of Operations above and "Note 13 — Income Taxes" to the condensed consolidated financial statements included in this report.

Stock Repurchases

Our stock repurchase programs are intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase programs will be funded from our working capital or other financing alternatives.

We expect to continue making opportunistic and programmatic repurchases of our common stock, subject to market conditions and other uncertainties. However, our stock repurchase programs may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

In February 2024, our Board authorized an incremental \$2.0 billion under our stock repurchase program in addition to the \$4.0 billion previously authorized in 2022. The stock repurchase program has no expiration from the date of authorization.

During the nine months ended September 30, 2024, we repurchased approximately \$2.2 billion of our common stock under our stock repurchase program. As of September 30, 2024, a total of approximately \$1.2 billion remained available for future repurchases of our common stock. See "Note 11 — Stockholders' Equity" to the condensed consolidated financial statements included in this report for more information about our stock repurchase program.

Dividends

The Company paid a total of \$131 million and \$132 million in cash dividends during the three months ended September 30, 2024 and 2023, respectively, and \$405 million and \$399 million in cash dividends during the nine months ended September 30, 2024 and 2023, respectively. In October 2024, our Board declared a cash dividend of \$0.27 per share of common stock to be paid on December 13, 2024 to stockholders of record as of November 29, 2024.

Other Capital Resource Requirements

We actively monitor all counterparties that hold our cash and cash equivalents and non-equity investments, focusing primarily on the safety of principal and secondarily on improving yield on these assets. We diversify our cash and cash equivalents and investments among various counterparties in order to reduce our exposure should any one of these counterparties fail or encounter difficulties. To date, we have not experienced any material loss or lack of access to our invested cash, cash equivalents or short-term investments; however, we can provide no assurances that access to our invested cash, cash equivalents or short-term investments will not be impacted by adverse conditions in the financial markets, including, without limitation, as a result of the impact of geopolitical events, inflationary pressure, lower consumer spending and foreign exchange rate volatility. At any point in time, we have funds in our operating accounts and customer accounts that are deposited and invested with third party financial institutions. We have entered into various indemnification agreements and, in the ordinary course of business, we have included limited indemnification provisions in certain of our agreements with parties with which we have commercial relations. It is not possible to determine the maximum potential loss under these various indemnification provisions due to our limited history of prior indemnification claims and the unique facts and circumstances involved in each particular provision. To date, losses recorded in our consolidated statement of income in connection with our indemnification provisions have not been significant, either individually or collectively. See "Note 10 — Commitments and Contingencies" to the condensed consolidated financial statements included in this report for more information about our indemnification provisions.

Item 3: Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Risk

We are exposed to interest rate risk relating to our investments and outstanding debt. In addition, adverse economic conditions and events (including volatility or distress in the equity and/or debt or credit markets) may impact regional and global financial markets. These events and conditions could cause us to write down our assets or investments. We seek to reduce earnings volatility that may result from adverse economic conditions and events or changes in interest rates.

The primary objective of our investment activities is to preserve principal while at the same time improving yields without significantly increasing risk. To achieve this objective, we maintain our cash equivalents, customer accounts and short-term and long-term investments in a variety of asset types, including bank deposits, government bonds and corporate debt securities. As of September 30, 2024, approximately 25% of our total cash and investments was held in cash and cash equivalents and customer accounts. As such, changes in interest rates will impact interest income. As discussed below, the fair market values of our fixed-rate securities may be adversely affected due to a rise in interest rates, and we may suffer losses in principal if we are forced to sell securities that have declined in market value due to changes in interest rates.

As of September 30, 2024, the balance of our corporate debt and government bond securities was \$4.3 billion, which represented approximately 47% of our total cash and investments. Investments in both fixed-rate and floating-rate interest-earning instruments carry varying degrees of interest rate risk. The fair market value of our fixed-rate investment securities may be adversely impacted due to a rise in interest rates. In general, fixed-rate securities with longer maturities are subject to greater interest rate risk than those with shorter maturities. While floating rate securities generally are subject to less interest rate risk than fixed-rate securities, floating-rate securities may produce less income than expected if interest rates decrease and may also suffer a decline in market value if interest rates increase. Due in part to these factors, our investment income may fall short of expectations or we may suffer losses in principal if we sell securities that have declined in market value due to changes in interest rates. A hypothetical 1% (100 basis point) increase in interest rates would have resulted in a decrease in the fair value of our investments of \$25 million and \$20 million as of September 30, 2024 and December 31, 2023, respectively.

Further changes in interest rates will impact interest expense on any borrowings under our revolving credit facility, which bear interest at floating rates, and the interest rate on any commercial paper borrowings we make and any debt securities we may issue in the future and, accordingly, will impact interest expense. For additional details related to our debt, see "Note 8 — Debt" to the condensed consolidated financial statements included in this report.

Equity Price Risk

Equity investments

Our equity investments are primarily investments in privately-held companies. Our consolidated results of operations include, as a component of gain (loss) on equity investments and warrant, net, our share of the net income or loss of the equity investments accounted for under the equity method of accounting, or the change in fair value of the equity method investments accounted for under the fair value option. Equity investments without readily determinable fair values are accounted for at cost, less impairment and adjusted for subsequent observable price changes obtained from orderly transactions for identical or similar investments issued by the same investee. Such changes in the basis of the equity investment are recognized in gain (loss) on equity investments and warrant, net. Equity investments under the fair value option are measured at fair value based on a quarterly valuation analysis and are classified within Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. Subsequent changes in fair value are recognized in gain (loss) on equity investments and warrant, net.

As of September 30, 2024, our equity investments totaled \$2.5 billion, which represented approximately 27% of our total cash and investments.

For additional details related to these investments, please see "Note 5 — Investments" to our condensed consolidated financial statements included in this report.

Warrant

We entered into a warrant agreement in conjunction with a commercial agreement with Adyen that, subject to meeting certain conditions, entitles us to acquire a fixed number of shares up to 5% of Adyen's fully diluted issued and outstanding share capital at a specific date. As discussed in "Note 6 — Derivative Instruments" to our condensed consolidated financial statements included in this report, in 2021 we met the processing volume milestone target to vest the first tranche of the warrant, and we exercised the option to purchase shares of Adyen. The remaining tranches of the warrant are accounted for as a derivative instrument under ASC Topic 815, *Derivatives and Hedging*. Changes in Adyen's common stock price and equity volatility may have a significant impact on the value of the warrant. As of September 30, 2024, a hypothetical one dollar change in the fair value of one share of Adyen's common stock, holding other factors constant, would have increased or decreased the fair value of the warrant by approximately \$0.4 million. For additional details related to the warrant, please see "Note 6 — Derivative Instruments" to our condensed consolidated financial statements included in this report.

On October 15, 2024, we met the processing volume milestone target to vest the second tranche of the Adyen warrant. Upon vesting of the second tranche, we exercised the option to purchase approximately 404 thousand shares of Adyen valued at \$630 million on the settlement date of October 30, 2024 in exchange for \$108 million in cash.

Foreign Currency Risk

Our commerce platforms operate globally, resulting in certain revenues and costs that are denominated in foreign currencies, primarily the British pound and euro, subjecting us to foreign currency risk, which may adversely impact our financial results. We transact business in various foreign currencies and have significant international revenues as well as costs. In addition, we charge our international subsidiaries for their use of intellectual property and technology and for certain corporate services we provide. Our cash flow and results of operations that are exposed to foreign exchange rate fluctuations may differ materially from expectations and we may record significant gains or losses due to foreign currency fluctuations and related hedging activities.

We have a foreign exchange exposure management program designed to identify material foreign currency exposures, manage these exposures and reduce the potential effects of currency fluctuations on our reported consolidated cash flows and results of operations through the purchase of foreign currency exchange contracts. The effectiveness of the program and resulting usage of foreign exchange derivative contracts is at times limited by our ability to achieve cash flow hedge accounting. For additional details related to our derivative instruments, please see "Note 6 — Derivative Instruments" to our condensed consolidated financial statements included in this report.

We use foreign exchange derivative contracts to help protect our forecasted U.S. dollar-equivalent earnings from adverse changes in foreign currency exchange rates. These hedging contracts reduce, but do not entirely eliminate, the impact of adverse currency exchange rate movements. Most of these contracts are designated as cash flow hedges for accounting purposes. For qualifying cash flow hedges, the derivative's gain or loss is initially reported as a component of accumulated other comprehensive income and subsequently reclassified into earnings in the same period the forecasted transaction affects earnings. For contracts not designated as cash flow hedges for accounting purposes, the derivative's gain or loss is recognized immediately in earnings in our consolidated statement of income. However, only certain revenue and costs are eligible for cash flow hedge accounting.

The following table illustrates the fair values of outstanding foreign exchange contracts designated as cash flow hedges and foreign exchange contracts not designated for hedge accounting and the before-tax effect on fair values of a hypothetical adverse change in the foreign exchange rates that existed as of September 30, 2024. The sensitivity for foreign currency contracts is based on a 20% adverse change in foreign exchange rates, against relevant functional currencies.

	(Liability) Fair Value Sensiti		
	(In mil	lions)	
Foreign exchange contracts - Cash flow hedges	\$ 6	\$	(49)
Foreign exchange contracts - Not designated for hedge accounting	\$ (4)	\$	(75)

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Since our risk management programs are highly effective, the potential loss in value described above would be largely offset by changes in the value of the underlying exposure.

We also use foreign exchange contracts to offset the foreign exchange risk on our assets and liabilities denominated in currencies other than the functional currency of our subsidiaries. These contracts reduce, but do not entirely eliminate, the impact of currency exchange rate movements on our assets and liabilities. The foreign currency gains and losses on the assets and liabilities are recorded in interest income and other, net, which are offset by the gains and losses on the foreign exchange contracts.

We considered the historical trends in currency exchange rates and determined that it was reasonably possible that adverse changes in exchange rates of 20% for all currencies could be experienced in the near term. These changes would have resulted in an immaterial adverse impact on income before income taxes as of September 30, 2024 taking into consideration the offsetting effect of foreign exchange forwards in place as of September 30, 2024.

Item 4: Controls and Procedures

- (a) Evaluation of disclosure controls and procedures. Based on the evaluation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act) required by Exchange Act Rules 13a-15(b) or 15d-15(b), our principal executive officer and our principal financial officer have concluded that our disclosure controls and procedures were effective as of September 30, 2024.
- (b) Changes in internal controls. There were no changes in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) identified in connection with the evaluation required by Exchange Act Rules 13a-15(d) or 15d-15(d) that occurred during our most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II: OTHER INFORMATION

Item 1: Legal Proceedings

The information set forth under "Note 10 — Commitments and Contingencies — Litigation and Other Legal Matters" to the condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q is incorporated herein by reference.

Item 1A: Risk Factors

We are subject to various risks and uncertainties that may affect our business, results of operations and financial condition including, not limited to, those described in "Part I — Item 1A: Risk Factors" in the 2023 Form 10-K. Current global economic and geopolitical events and conditions may amplify many of these risks. These risks are not the only risks that may affect us. Additional risks that we are not aware of or do not believe are material at the time of this filing may also become important factors that adversely affect our business. There have been no material changes to the Company's risk factors from those disclosed in the 2023 Form 10-K.

Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

Stock repurchase activity during the three months ended September 30, 2024 was as follows:

Period Ended	Total Number of Shares Purchased	Average Price Paid per Share ⁽²⁾	Total Number of Shares Purchased as Part of Publicly Announced Programs	Approximate Dollar Value of Shares that May Yet be Purchased Under the Programs (1)
July 31, 2024	5,329,862	\$ 53.81	5,329,862	\$ 1,661,686,085
August 31, 2024	4,275,884	\$ 57.00	4,275,884	\$ 1,417,974,351
September 30, 2024	3,528,987	\$ 62.20	3,528,987	\$ 1,198,472,555
	13,134,733		13,134,733	

(1) Our stock repurchase program is intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase program may be made through open market transactions, block trades, privately negotiated transactions (including accelerated share repurchase transactions) or other means at times and in such amounts as management deems appropriate and will be funded from our working capital or other financing alternatives.

In February 2024, our Board authorized an incremental \$2.0 billion under our stock repurchase program in addition to the \$4.0 billion previously authorized in 2022. Our stock repurchase program has no expiration from the date of authorization.

During the three months ended September 30, 2024, we repurchased approximately \$750 million of our common stock under our stock repurchase program. As of September 30, 2024, a total of approximately \$1.2 billion remained available for future repurchases of our common stock.

We expect, subject to market conditions and other uncertainties, to continue making opportunistic and programmatic repurchases of our common stock. However, our stock repurchase program may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

(2) Excludes broker commissions and excise tax accruals.

Item 3: Defaults Upon Senior Securities

Not applicable.

Item 4: Mine Safety Disclosures

Not applicable.

Item 5: Other Information

Not applicable.

Item 6: Exhibits

The information required by this Item is set forth in the Index to Exhibits of this Quarterly Report on Form 10-Q.

INDEX TO EXHIBITS

Exhibit Number	Filed or furnished with this 10-Q	Description
3.01		Registrant's Amended and Restated Certificate of Incorporation, as amended (filed as Exhibit 3.1 to Registrant's Current Report on Form 8-K filed with the SEC on June 23, 2023 (File No. 001-37713) and incorporated herein by reference).
3.02		Registrant's Amended and Restated Bylaws, as amended (filed as Exhibit 3.1 to Registrant's Current Report on Form 8-K filed with the SEC on September 19, 2024 (File No. 001-37713) and incorporated herein by reference).
10.01+	X	Offer Letter dated September 4, 2024 between Registrant and Samantha Wellington.
31.01	X	Certification of Registrant's Chief Executive Officer, as required by Section 302 of the Sarbanes-Oxley Act of 2002.
31.02	X	Certification of Registrant's Chief Financial Officer, as required by Section 302 of the Sarbanes-Oxley Act of 2002.
32.01	X	Certification of Registrant's Chief Executive Officer, as required by Section 906 of the Sarbanes-Oxley Act of 2002.
32.02	X	Certification of Registrant's Chief Financial Officer, as required by Section 906 of the Sarbanes-Oxley Act of 2002.
101	X	The following materials from the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2024 were formatted in Inline XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheet, (ii) Condensed Consolidated Statement of Income, (iii) Condensed Consolidated Statement of Comprehensive Income, (iv) Condensed Consolidated Statement of Stockholders' Equity and (v) Condensed Consolidated Statement of Cash Flows. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
104	X	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document and included in Exhibit 101.

⁺ Indicates a management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

eBay Inc.

Principal Executive Officer:

By: /s/ Jamie Iannone

Jamie lannone Chief Executive Officer

Principal Financial Officer:

By: /s/ Steve Priest

Steve Priest Chief Financial Officer

Principal Accounting Officer:

By: /s/ Rebecca Spencer

Rebecca Spencer
Vice President, Chief Accounting Officer

Date:

Date:

October 31, 2024

October 31, 2024

Date: October 31, 2024



September 3, 2024

Samantha Wellington c/o eBay 2065 Hamilton Avenue San Jose, CA 95125

Dear Samantha:

eBay Inc. (the "Company" or "eBay") is pleased to offer you, on the terms and conditions set forth in this offer letter (the "Offer Letter"), the exempt position of Senior Vice President, Chief Legal Officer & Corporate Secretary. The terms and conditions of this Offer Letter have been approved by the Compensation and Human Capital Committee of the eBay Board of Directors.

Cash Compensation

Your salary shall be set at a bi-weekly rate of \$25,961.54, which is equivalent to an annual base salary of \$675,000.04.

You will be eligible to participate in the eBay Incentive Plan (eIP) with an annual bonus based on individual achievement as well as company performance. The annual bonus period is from January 1 through December 31. Your target bonus for the eIP is 75% of your annual base salary, pro-rated based on the eligible earnings paid while you are employed in an eIP eligible position during the annual bonus period. There is no guarantee any eIP bonus will be paid and any actual bonus will be determined after the end of the annual bonus period based on your eligible earnings as defined in the eIP. To be eligible to receive any eIP bonus, you must be employed on or before the first business day of the fourth quarter and you must be employed on the date the bonus is paid. The payment of any bonus is at eBay's sole and absolute discretion and subject to the terms and conditions of the eIP. eBay reserves the right, in its sole discretion, to amend, change or cancel the eIP at any time.

Equity Compensation

You will be granted two awards of restricted stock units ("RSUs") and an award of performance- based restricted stock units ("PBRSUs"), as described in the following paragraphs. The grants of RSUs and PBRSUs will be made on the 15th of the month following the month you start work. The grants are described as a U.S. dollar value. For the RSU awards, the number of shares to be granted will be determined by dividing the U.S. dollar value of the RSU awards by the Average eBay Closing Price (as described below) and rounding up to the nearest whole number of shares of eBay common stock. For the PBRSU award, the number of shares subject to the target award will be determined by dividing the

U.S. dollar value of the award by the Average eBay Closing Price, rounded up to the nearest whole number of shares of eBay common stock. The "Average eBay Closing Price" shall be calculated based on the average of the closing prices of eBay common stock in U.S. dollars for the period of 10 consecutive trading days ending on (and including) the last trading day prior to the date of grant.

In accordance with the methodology above, you will be granted an award of RSUs valued at USD \$1,800,000 to be granted under the terms and conditions of eBay's current stock plans (the "Plans") as well as the terms and conditions of the RSU agreement (which will be provided to you as soon as practicable after the grant date). The RSUs will vest and become non-forfeitable (assuming your continued employment with an eBay company on each vesting date) over four years as follows: 25% on the first anniversary of the date of grant and an additional 1/16th of the shares subject to the award each three-month period thereafter.

You will also be granted an award of PBRSUs valued at USD \$2,700,000 to be granted under the terms and conditions of the Plans as well as the terms and conditions of the PBRSU agreement (which will be provided to you as soon as practicable after the grant date). The PBRSUs will be subject to performance over the period January 1, 2024 through December 31, 2026 under the 2024-2026 PBRSU cycle and will have the same performance goals and modifiers set for other similarly situated officers in the 2024-2026 PBRSU cycle. The actual amount of the award that is earned will be determined based on Company performance and will be subject to the terms and conditions of the performance plan approved by the Compensation and Human Capital Committee. Any PBRSUs earned for this cycle will vest as to 100% of the earned shares in March 2027, subject to your continued employment with an eBay company on the vesting date.

You will also be granted a supplemental equity award of RSUs valued at USD \$1,000,000 to be granted under the terms and conditions of the Plans as well as the terms and conditions of the RSU agreement (which will be provided to you as soon as practicable after the grant date). The RSUs will vest and become non-forfeitable (assuming your continued employment with an eBay company on each vesting date) over two years as follows: 50% on the first anniversary of the date of grant and 50% on the second anniversary of the date of grant.

You will be eligible to receive annual grants under eBay's annual review process beginning in 2025. Your annual aggregate grant target value is \$4,500,000.

All employees are subject to eBay's Insider Trading Agreement, which outlines the procedures and guidelines governing securities trades by company personnel. You will be provided with a copy of eBay's Insider Trading Agreement. Please review the Agreement carefully. You will be asked to execute the certification as part of your new hire onboarding process.

<u>Supplemental Payments</u>

You will be eligible to receive a one-time 2024 Bonus Make-good Payment of \$575,000 (less deductions and applicable taxes). The 2024 Bonus Make-good Payment will be made on or before March 15, 2025, subject to your continued employment on the date of payment.

You will be eligible to receive a one-time Equity Make-good Payment 1 of \$2,500,000. This payment will be paid within two pay periods of your start date, subject to your continued employment on the date of payment. In the event that your employment ceases for reasons of Cause (as this term is defined in the Repayment Requirement Agreement) or resignation prior to completion of one year of service from your start date, the net portion of the Equity Make-good Payment 1 that was paid to you (net of deductions or applicable taxes) is fully refundable to the Company. If your employment ceases for reasons of Cause or resignation after one year, but prior to the third anniversary from your start date, your repayment obligation will be reduced by 1/36th for every full month of active employment. No repayment of the Equity Make-good Payment 1 would

be required for termination after three years of employment with the Company. A Repayment Requirement Agreement is attached.

You will be eligible to receive a one-time Equity Make-good Payment 2 of \$2,000,000. This payment will be made with the payroll covering December 1, 2025, subject to your continued employment on the date of payment. In the event that your employment ceases for reasons of Cause (as this term is defined in the Repayment Requirement Agreement) or resignation within two years from the date of payment, the net portion of the Equity Make-good Payment 2 that was paid to you (net of deductions or applicable taxes) is refundable to the Company provided that your repayment obligation will be reduced by 1/24th for every full month of active employment following the date of payment. No repayment of the Equity Make-good Payment 2 would be required for termination after two years of employment with the Company following the date of payment. A Repayment Requirement Agreement is attached.

Employee Benefits

You will be also entitled to the benefits that eBay customarily makes available to employees in positions comparable to yours. Please refer to the benefit plan documents for more details, including eligibility. eBay reserves the right, in its sole discretion, to amend, change or cancel the benefits at any time.

You will be eligible to accrue 20 days of Paid Time Off ("PTO") per year.

Work Location

Your work location will be at the eBay Inc. offices located at 2025 Hamilton Avenue, San Jose, CA, 95125.

Severance and Change in Control Protections

Although your employment with the Company shall be "at-will" as set forth below, you will be entitled to severance protection in certain circumstances, as described below.

Termination Outside of a Change in Control Period. You will be eligible to participate in the eBay Inc. SVP & Above Standard Severance Plan, subject to the terms and conditions of the plan as in effect from time to time. Please review the enclosed eBay Inc. SVP and Above Standard Severance Plan and Summary Plan Description for the details on the plan.

Termination During a Change in Control Period. You will be eligible to participate in the eBay Change in Control Severance Plan for Key Employees, subject to the terms and conditions of the plan as in effect from time to time, at Tier 1. Please review the enclosed Change in Control Severance Plan for Key Employees and Summary Plan Description for the details on the plan.

Other terms; Required Employee Documents and Agreements

All payments and benefits set forth in this letter are subject to, and will be paid net of, all applicable taxes, deductions, and withholdings.

Under federal immigration laws, the Company is required to verify each new employee's identity

and legal authority to work in the United States. Accordingly, please be prepared to furnish appropriate documents satisfying those requirements; this offer of employment is conditioned on submission of satisfactory documentation. You will be provided with a list of the required documents.

Other terms, conditions, job responsibilities, compensation and benefits may be adjusted by the Company from time to time in its sole discretion.

All of us at eBay are very excited about you joining our team and look forward to a beneficial and fruitful relationship. However, should any dispute arise with respect to your employment or the termination of that employment, we both agree that such dispute shall be conclusively resolved by final, binding and confidential arbitration rather than by a jury court or administrative agency. The Company will bear those expenses unique to arbitration. Please review the enclosed Mutual Arbitration Agreement carefully.

As a condition of your employment, you must complete both the Mutual Arbitration Agreement and the enclosed Employee Proprietary Information and Inventions Agreement prior to commencing employment. These agreements address important obligations to the Company, both during and after your employment; therefore, please read both agreements carefully. You will be asked to execute the agreements as part of your new hire onboarding process. If you should have any questions about either agreement, please contact me.

This Offer Letter, the Mutual Arbitration Agreement, the Employee Proprietary Information and Inventions Agreement as well as all other enclosed required documents, contain the entire agreement with respect to your employment. For the avoidance of doubt, nothing in this Offer Letter is intended to modify the SVP & Above Standard Severance Plan or the eBay Change in Control Severance Plan for Key Employees, and in any circumstance where either plan may be applicable to awards described in this Offer Letter the provisions of the applicable plan shall control. Should you have any questions with regard to any of the items indicated above, please call me. Kindly indicate your consent to this Offer Letter by signing and returning a copy of this Offer Letter. All other documents requiring your signature must be submitted either in hard copy or electronically prior to your start date, including but not limited to the Mutual Arbitration Agreement, the Employee Proprietary Information and Inventions Agreement, and the Insider Trading Agreement certification.

This Offer Letter and your commencement of employment with eBay is contingent upon the results of your background verification, your legal authorization to work for eBay in the United States, and your resignation from your current employer. Upon your signature below, this will become our binding agreement with respect to your employment and its terms merging and superseding in their entirety all other or prior offers, agreements and communications, whether written or oral, by you and the Company as to the specific subjects of this Offer Letter.

Very truly yours,	
/s/ Jamie lannone Jamie lannone Chief Executive Officer	
ACCEPTED:	
/s/ Samantha Wellington Samantha Wellington	Anticipated Start Date: <u>On or before October 31, 2024</u>
September 4, 2024 Date	

We are excited at the prospect of you joining our team. We look forward to having you on board!

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Repayment Requirement Agreement

In the event that your employment ceases for reasons of Cause (as defined below) or resignation prior to completion of one year of service from your start date, the net portion of the Equity Make-good Payment 1 of \$2,500,000 that was paid to you (net of deductions or applicable taxes) is fully refundable to the Company. If your employment ceases for reasons of Cause or resignation after one year, but prior to the third anniversary from your start date, your repayment obligation will be reduced by 1/36th for every full month of active employment. No repayment of the Equity Make-good Payment 1 would be required for termination after three years of employment with the Company.

In the event that your employment ceases for reasons of Cause (as defined below) or resignation within two years of the date of payment, the net portion of the Equity Make-good Payment 2 of \$2,000,000 that was paid to you (net of deductions or applicable taxes) is refundable to the Company provided that your repayment obligation will be reduced by 1/24th for every full month of active employment following the date of payment. No repayment of the Equity Make-good Payment 2 would be required for termination after two years of employment with the Company following the date of payment.

You authorize the Company to withhold from any compensation otherwise owed to you at the time of termination any amounts necessary to satisfy your repayment obligations, other than those exempt from attachment under federal and state laws.

For purposes of this Repayment Requirement Agreement, "Cause" shall mean any of the following:

(i) your failure to attempt in good faith to substantially perform your assigned duties, other than failure resulting from your death or incapacity due to physical or mental illness or impairment; which is not remedied within thirty (30) days after receipt of written notice from the Company specifying such failure;

(ii) your indictment for, conviction of or plea of *nolo contendere* to any felony (or any other crime involving fraud, dishonesty or moral turpitude); or (iii) your commission of an act of fraud, embezzlement, misappropriation, willful misconduct, or breach of fiduciary duty against the Company, except good faith expense account disputes.

ACCEPTED:
/s/ Samantha Wellington
Samantha Wellington
September 4, 2024
Date

CERTIFICATION OF CHIEF EXECUTIVE OFFICER, AS REQUIRED BY SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

I, Jamie lannone, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of eBay Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Jamie Iannone

Jamie lannone Chief Executive Officer (Principal Executive Officer)

Date: October 31, 2024

CERTIFICATION OF CHIEF FINANCIAL OFFICER, AS REQUIRED BY SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

I, Steve Priest, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of eBay Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Steve Priest

Steve Priest Chief Financial Officer (Principal Financial Officer)

Date: October 31, 2024

CERTIFICATION OF CHIEF EXECUTIVE OFFICER, AS REQUIRED BY SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002.

- I, Jamie Iannone, hereby certify pursuant to 18 U.S.C. Section 1350 adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:
- (i) The accompanying Quarterly Report on Form 10-Q for the quarter ended September 30, 2024 fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (ii) The information contained in such report fairly presents, in all material respects, the financial condition and results of operations of eBay Inc.

/s/ Jamie lannone
Jamie lannone
Chief Executive Officer
(Principal Executive Officer)

Date: October 31, 2024

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.

CERTIFICATION OF CHIEF FINANCIAL OFFICER, AS REQUIRED BY SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002.

- I, Steve Priest, hereby certify pursuant to 18 U.S.C. Section 1350 adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:
- (i) The accompanying Quarterly Report on Form 10-Q for the quarter ended September 30, 2024 fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (ii) The information contained in such report fairly presents, in all material respects, the financial condition and results of operations of eBay Inc.

/s/ Steve Priest

Steve Priest Chief Financial Officer (Principal Financial Officer)

Date: October 31, 2024

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.