## **Colgate-Palmolive Company**

## **Non-GAAP Reconciliations**

# For the Three Months Ended June 30, 2024 and 2023

# (Dollars in Millions Except Per Share Amounts) (Unaudited)

Gross Profit		2024	202	23	
Gross profit, GAAP	\$	3,066	\$ 2,	787	
2022 Global Productivity Initiative		9		_	
Gross profit, non-GAAP	\$	3,075	\$ 2,	787	
C. D. C.M.		2024	20/	••	Basis Point
Gross Profit Margin		2024	202		Change
Gross profit margin, GAAP		60.6 %	5	57.8 %	280
2022 Global Productivity Initiative		0.2 %		<u> </u>	200
Gross profit margin, non-GAAP		60.8 %		57.8 %	300
Selling, General and Administrative Expenses		2024	202	23	
Selling, general and administrative expenses, GAAP	\$	1,939		768	
2022 Global Productivity Initiative	Ψ	(2)	Ψ 1,	(2)	
Selling, general and administrative expenses, non-GAAP	\$	1,937	\$ 1,	766	
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					<b>Basis Point</b>
Selling, General and Administrative Expenses as a Percentage of Net Sales		2024	202	23	Change
Selling, general and administrative expenses as a percentage of Net sales, GAAP		38.3 %	3	36.7 %	160
2022 Global Productivity Initiative		— %	(	(0.1)%	
Selling, general and administrative expenses as a percentage of Net sales, non-GAAP	_	38.3 %	3	86.6 %	170
Other (Income) Expense, Net		2024	202	23	
Other (Income) Expense, Net Other (income) expense, net, GAAP	\$	<b>2024</b> 35	\$	<b>23</b> 45	
	\$		\$		
Other (income) expense, net, GAAP	\$	35	\$	45	
Other (income) expense, net, GAAP 2022 Global Productivity Initiative		35 (16)	\$	45 (16)	
Other (income) expense, net, GAAP 2022 Global Productivity Initiative	\$	35 (16)	\$ 202	45 (16) 29	% Change
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP		35 (16) 20	\$ 202	45 (16) 29	% Change 12 %
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit	\$	35 (16) 20 2024	\$ 202 \$ 9	45 (16) 29 23 974 18	12 %
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP	\$	35 (16) 20 2024 1,092	\$ 202 \$ 9	45 (16) 29 23 974	
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative	\$	35 (16) 20 2024 1,092 27	\$ 202 \$ 9	45 (16) 29 23 974 18	12 %
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative	\$	35 (16) 20 2024 1,092 27	\$ 202 \$ 9	45 (16) 29 23 974 18 992	12 %
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP	\$	35 (16) 20 2024 1,092 27 1,118	\$ 202 \$ 9	45 (16) 29 23 974 18 992	12 %  13 %  Basis Point
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin	\$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 % 0.5 %	\$ 202 \$ 9 \$ 9	45 (16) 29 23 974 18 992	12 %  13 %  Basis Point Change
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin Operating profit margin, GAAP	\$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 %	\$ 202 \$ 9 \$ 202 2 202	23 974 18 992 23 20.2 %	12 %  13 %  Basis Point Change
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin Operating profit margin, GAAP 2022 Global Productivity Initiative	\$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 % 0.5 %	\$ 202 \$ 9 \$ 202 2 202	23 974 18 992 23 20.2 %	12 %  13 %  Basis Point Change 140
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin Operating profit margin, GAAP 2022 Global Productivity Initiative Operating profit margin, non-GAAP	\$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 % 0.5 % 22.1 %	\$ 200 \$ 9 200 200 200 200	23 974 18 9992 = 23 20.2 % 0.4 % 20.6 % = 23	12 %  13 %  Basis Point Change 140
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin Operating profit margin, GAAP 2022 Global Productivity Initiative Operating profit margin, GAAP Non-Service Related Postretirement Costs Non-service related postretirement costs, GAAP	\$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 % 0.5 % 22.1 %	\$ 202 \$ 9 202 2 2	23 974 18 992 23 20.2 % 0.4 % 20.6 % 23 29	12 %  13 %  Basis Point Change 140
Other (income) expense, net, GAAP 2022 Global Productivity Initiative Other (income) expense, net, non-GAAP  Operating Profit Operating profit, GAAP 2022 Global Productivity Initiative Operating profit, non-GAAP  Operating Profit Margin Operating profit margin, GAAP 2022 Global Productivity Initiative Operating profit margin, non-GAAP	\$ \$	35 (16) 20 2024 1,092 27 1,118 2024 21.6 % 0.5 % 22.1 %	\$ 200 \$ 9 200 200 200 200	23 974 18 9992 = 23 20.2 % 0.4 % 20.6 % = 23	12 %  13 %  Basis Point Change 140

Note: Tables may not sum due to rounding.

#### Colgate-Palmolive Company

#### **Non-GAAP Reconciliations**

### For the Three Months Ended June 30, 2024 and 2023

### (Dollars in Millions Except Per Share Amounts) (Unaudited)

### 2024

	E In	ncome Sefore ncome Taxes	Provision For Income Taxes <sup>(1)</sup>		Net Income Including Noncontrolling Interests		Less: Income Attributable to Noncontrolling Interests		Net Income Attributable To Colgate- Palmolive Company		Effective Income Tax Rate <sup>(2)</sup>	Diluted Earnings Per Share	
As Reported GAAP	\$	1,010	\$	243	\$	767	\$	36	\$	731	24.1 %	\$	0.89
2022 Global Productivity Initiative		27		4		23				23	(0.3)%		0.02
Non-GAAP	\$	1,036	\$	247	\$	789	\$	36	\$	753	23.8 %	\$	0.91

2023

	B In	icome lefore icome Taxes	In	Provision For Income Taxes <sup>(1)</sup>		Net Income Including Noncontrolling Interests		Less: Income Attributable to Noncontrolling Interests		Net Income Attributable To Colgate- Palmolive Company	Effective Income Tax Rate <sup>(2)</sup>		Diluted Earnings Per Share	
As Reported GAAP	\$	887	\$	353	\$	534	\$	32	\$	502	39.8 %	\$	0.60	
Foreign tax matter		_		(126)		126		_		126	(14.2)%		0.15	
2022 Global Productivity Initiative		21		4		17		1		16	(0.2)%		0.02	
Non-GAAP	\$	908	\$	231	\$	677	\$	33	\$	644	25.4 %	\$	0.77	

Note: Tables may not sum due to rounding. The impact of non-GAAP adjustments may not necessarily equal the difference between "GAAP" and "non-GAAP" as a result of rounding.

- (1) The income tax effect on non-GAAP items is calculated based upon the tax laws and statutory income tax rates applicable in the tax jurisdiction(s) of the underlying non-GAAP adjustment.
- (2) The impact of non-GAAP items on the Company's effective tax rate represents the difference in the effective tax rate calculated with and without the non-GAAP adjustment on Income before income taxes and Provision for income taxes.