NEC Innovation Day 2024

Driving NEC's Growth: Advanced Technology Development and Expansion into New Business Areas

November 27, 2024 Motoo Nishihara Corporate Executive Vice President and CTO

Akio Yamada Corporate Senior Vice President Managing Director, Al Technology Service Business Division



NEC

Corporate Executive Vice President and CTO

Motoo Nishihara



Driving NEC's Growth: Advanced Technology Development and Expansion into New Business Areas

- NEC's innovation creation scheme and strengths of NEC's R&D
 - Contributions to existing businesses through global No.1 technologies
 - 1. Shifting towards system integration with Al Agents
 - 2. Advancing biometric technologies for use anytime, anywhere
 - 3. Visualizing the Earth with satellite communications and advanced image analysis (from disaster prevention to adaptation)

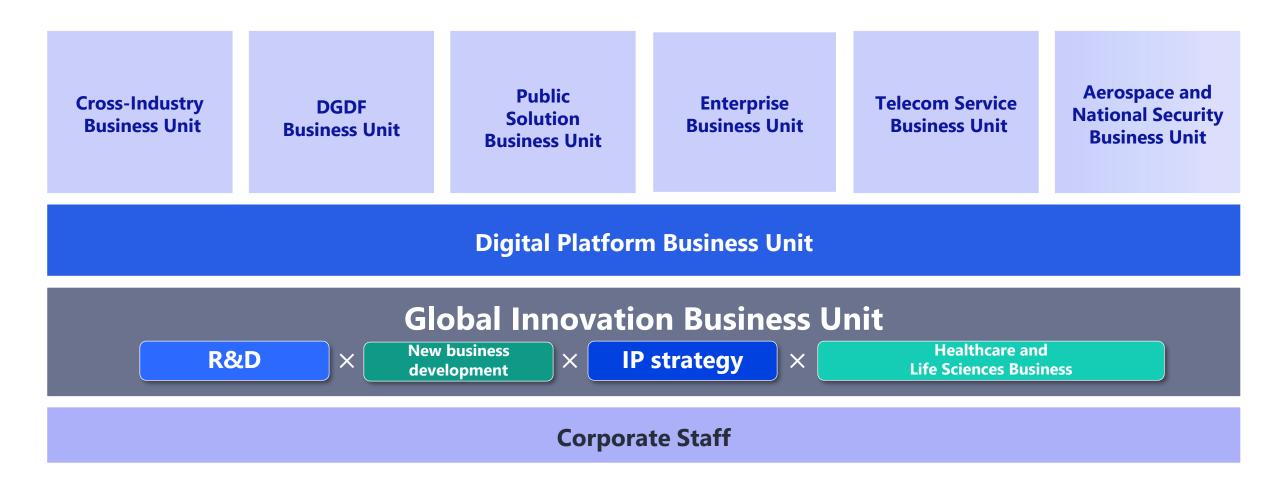
Creation of new growth businesses

- Expanding the intellectual property licensing business (including Al drug development business)
- 2. Progress in various new businesses



NEC's innovation creation scheme and strengths of NEC's R&D

NEC Organizational Structure (April 2024)





Overview of NEC's Innovation Creation Scheme



Contributions in AI, security, and communication technologies

IT services

Domestic IT business

Global IT business (DGDF*1/DID*2)

Social infrastructure

Telecom services

Aviation / Space / Defense

BluStellar

Creation of next growth businesses

Contributions to the next mid-term plan

New businesses

Intellectual property licensing

DDX*3 Business

Healthcare and Life Sciences (Fones Visuas, Al drug development)

Finance, SaaS, AgriTech, etc.

Research & Development



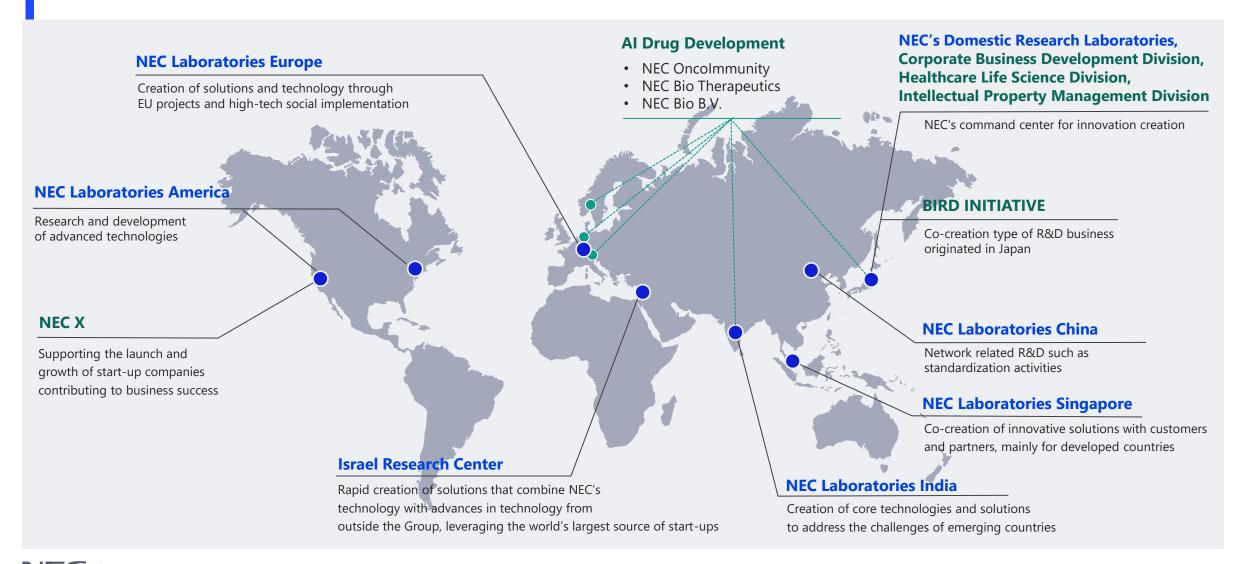
Intellectual property activities



New Business Development

R&D and business development utilizing our global assets

A team of 2,000 specialized professionals. 40% of our R&D team is based overseas.



\Orchestrating a brighter world

High technological competitiveness on a global scale

Demonstrating world-class technological competitiveness in AI, security, telecommunications, and other fields at major international conferences

Al

Machine learning

The number of papers accepted by topquality international academic conferences*1

Ranked 10th in the world

Ranking of papers accepted at leading academic conferences (company-based)

Rank	Company name	# of papers
1	Google ^{*2}	2562
2	Microsoft	1668
3	IBM	1129
4	Meta Platforms	675
5	Amazon	481
6	Alibaba	404
7	Huawei	362
8	Yahoo	357
9	Tencent	322
10	NEC	246

2000-2023 : Our research

Video & image processing

The number of papers accepted by topquality international academic conferences*3

Ranked 1st in Japan

Awarded the Medal with Purple Ribbon in 2023

Hitoshi Imaoka, NEC Fellow

"Developing high accuracy face recognition technologies that contribute to global safety and security"

CEATEC's The 25th CEATEC Anniversary Special Award

"NEC's Video Recognition x Generation AI for Industrial DX Promotion and Business Efficiency"

Security

Cyber Security

Yamashita Memorial Research Award, CSS2021, etc.*4

Received numerous awards

Communication

Optical Communication

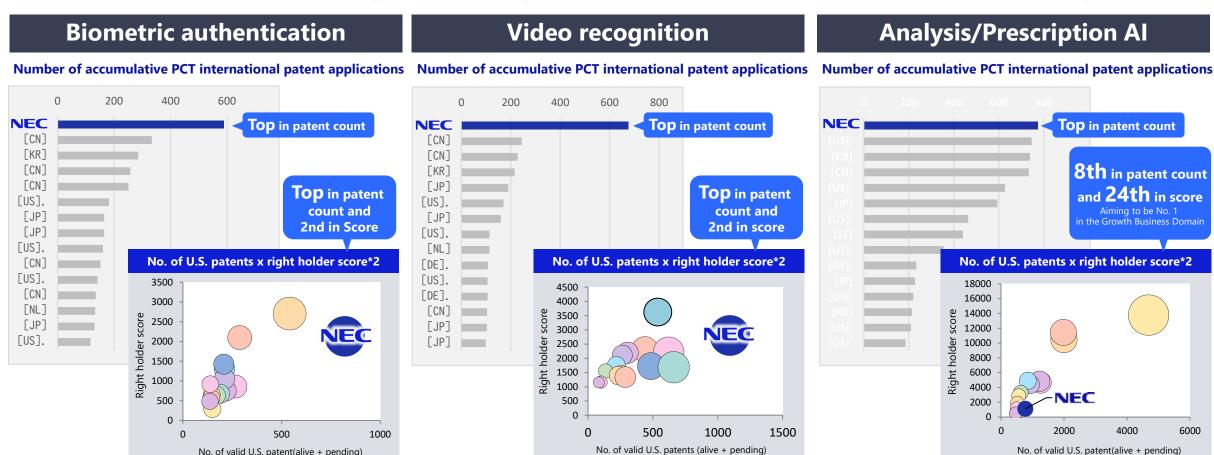
Acceptance of papers in top academic conferences*5

47th consecutive year

- * 1 NeurlPS、ICML、ECML-PKDD、KDD、ICDM
- * 2 Google includes Google-DeepMind
- * 3 CVPR、ICCV、ECCV、ACCV、ICPR
- * 4 ACM CCS、Eurocrypt、IEEE S&P, and others
- * 5 OFC/ECOC, and others

Global No. 1 in Al Intellectual Property (Biometric authentication, Video recognition, Analysis/Prescription Al)

Biometric authentication, video recognition, and analysis/prescription Al are NEC's core technologies across various business sectors and No.1 in accumulative PCT*1 international patent applications, aiming to be the global No.1 patent portfolio in each area by 2025



^{*1} PCT:Patent Cooperation Treaty

No. of valid U.S. patent(alive + pending)

October 2024 (Research by NEC)



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No. of valid U.S. patent(alive + pending)

^{*2} Right holder score: index for strength of patent portfolio of each patent right holder by Patent Result Co.

Preparing for inflection points for business growth based on technology vision

We are in an era where once-in-a-century breakthroughs are occurring simultaneously, including generative AI, quantum computing, satellite networks, and advancements in life sciences. Starting in FY2021, we have begun publicly sharing our technology vision to enhance collaboration with external partners.









Potential to simulate advanced human expertise

The integration of AI into diverse social activities is driving significant transformation across society, industry, and daily life



Advancements in error correction and the resolution of technical challenges

Accelerated quantum and molecular computations could dramatically speed up the development of new materials and pharmaceuticals



Civilian applications of satellite networks and sensing

Building resilient social infrastructure equipped with robust communication functions to ensure reliability during disasters and emergencies

NEC technology Long-range optical inter-satellite communication (Gbps/40,000km)

Overcoming a wide range of diseases through genome analysis

Leveraging AI and cutting-edge HPC* technologies for genome analysis to drive IP creation, develop new drug businesses, and revolutionize social infrastructure



Al drug development technology (Infectious diseases, various types of cancer)





Orchestrating a brighter world

Enhancing Businesses Success with NEC BluStellar



NEC BluStellar integrates advanced technologies to secure competitive advantage

Management Agendas

Innovation in Society and Business

Reforming Customer Experiences

Business Transformation

Transformation of Organizational and Human Resource

Transformation of Digital Platforms

Business Model

BluStellar Agenda



End-to-end approach to solving our clients' management agendas Value creation success stories and best practices

Technology

BluStellar Technologies

Provide services that rapidly integrate the technology accumulated since the company's inception and the expertise of the research institute

Organization / Human Resources

BluStellar Programs

Problem solving with more than 10,000 DX professionals Talent and knowledge

Co-creation programs with customers



Contributions to existing businesses through global No.1 technologies

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- 2. Advancing biometric technologies for use anytime, anywhere
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Daniel Kahneman: "Thinking, Fast and Slow"

Answer quickly:

what is the color of the next word?



Your system 1 made you want to answer "red",

your system 2 made you decide for "green".



"Thinking, Fast and Slow" by Daniel Kahneman 『ファスト&スロー』ダニエル・カーネマン、村井章子訳、早川書房

Human Intelligence

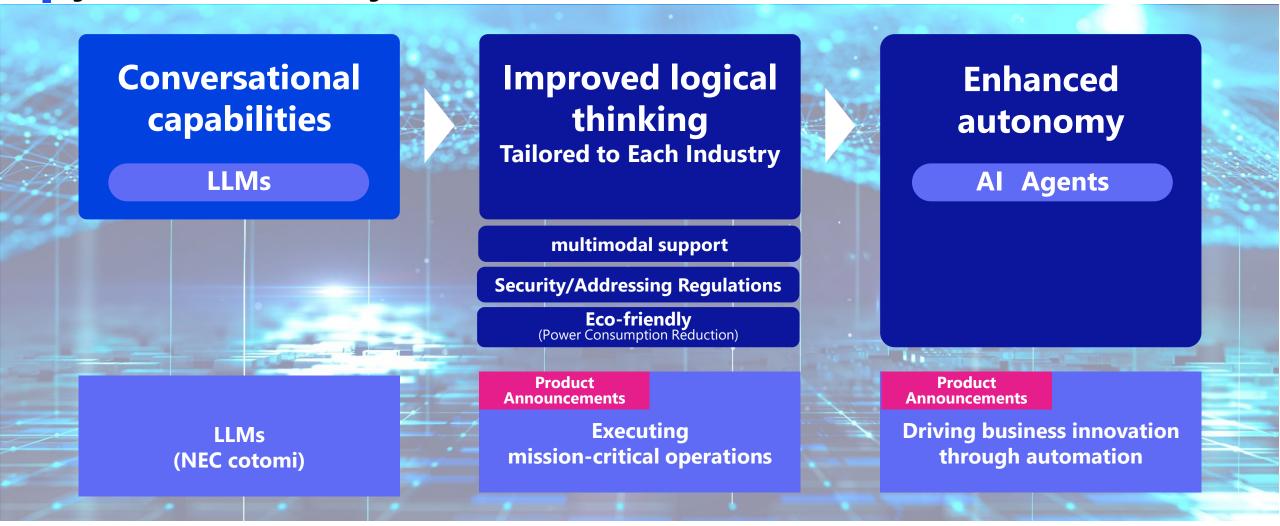
Humans verify intuition and logic each other System 1 System 2 Fast Thinking **Slow • Thinking Iterative** Logic Intuition Check

LLM Intelligence

LLMs have super intuition but lack sufficient logical thinking System 1 **Fast Thinking** Slow Thinking AI Super **Poor at Logical Verification** Intuition

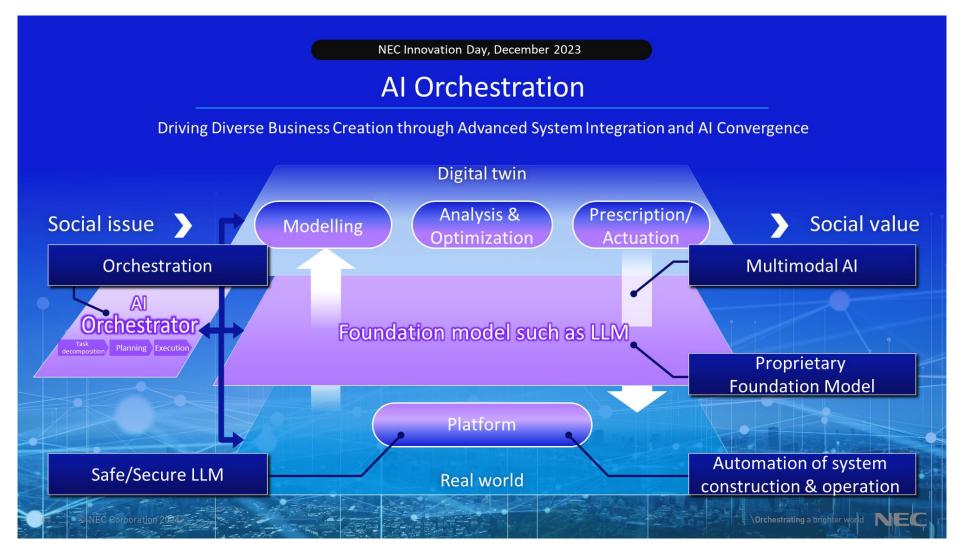
NEC's vision for AI development

NEC envisions a transition from conversational capabilities and enhanced logical thinking to the deployment of Al agents that drive autonomous growth and foster business innovation.



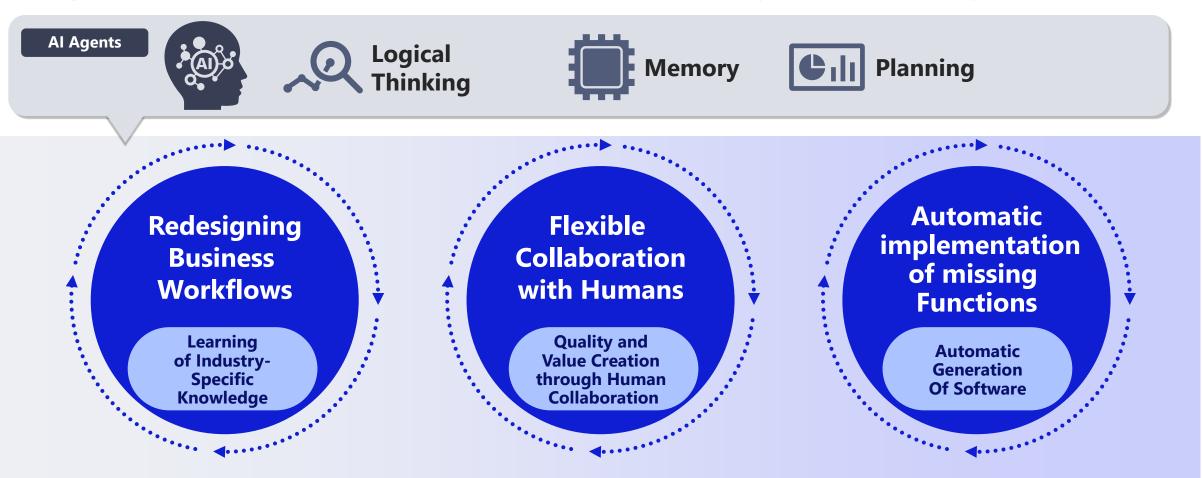
Al Orchestration(presented in December 2023)

NEC introduced AI Orchestration, showcasing its concept for AI Agents.



NEC's Aim of AI Agents ~A Dynamic IT System that continues to evolve and grow~

Al systems that break down complex and sophisticated workflows into individual tasks and collaborate flexibly with humans. The missing features are autonomously recognized, designed, embedded, and operate the task autonomously and sustainably in real time



Shifting to System integration incorporating AI agents

Current IT systems realize predefined specifications and provide fixed value.

⇒Future IT systems will continue to expand the value they provide and evolve autonomously (just like talented human resources)

Current IT Systems

The value provided are fixed

Formulaic Interface

The Differentiating Factors are Quality/Costs

IT Systems Aimed by NEC's AI Agents

The value provided will Autonomously expand and improve

Interface similar to instructions to human

The differentiating factors are (1) basic technological capabilities that support Al agents, and (2) the ability to design new workflows.

NEC co-creates new industry workflows with customers and provides highly accurate Al agent technology, security, and eco-friendly systems that provide high value.

Shifting to the System integration incorporating AI agents

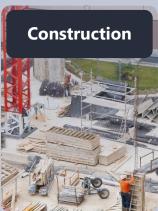
Anticipated markets for AI agent implementation

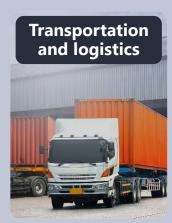


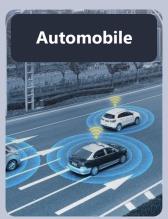












Required initiatives and core technologies

Product Announcements

Enhanced AI models

Enhanced LLM performance (speed&accuracy)

Product Announcements

NEC AI Agent

Core technology for agent-based automation (Former Al Orchestrator)

Product Announcements

Multimodal support

Capturing Real-world sensing information like images, sounds, etc.

Detailed Manu

Addressing AI regulations

Ensuring prompt and effective compliance with increasingly stringent global AI regulations

Eco-Friendly Generative Al

Improving energy efficiency by efficient GPU use

Today we will announce industry-specific initiatives and common platform technologies (products)



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BluStellar

NEC
Corporate Senior Vice President
Managing Director, Al Technology Service Business Division

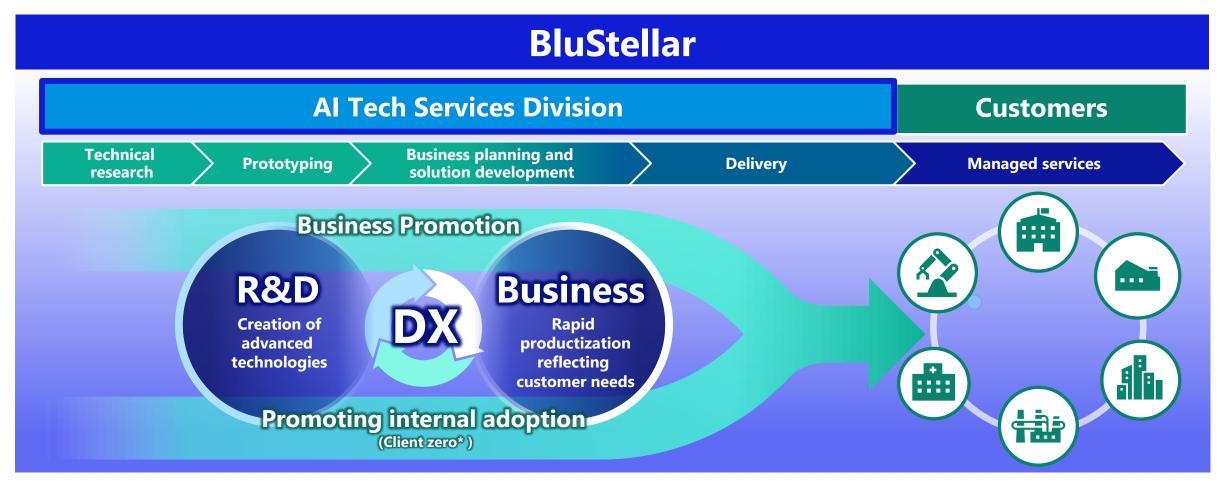
Akio Yamada



Establishment of AI Tech Services Division



With the establishment of the AI Tech Services Division, the generative AI business will be seamlessly launched by integrating market exploration, productization of research outcomes, and go-to-market strategies.



^{*} Client Zero: Practice with your company as the 0th client. Contribute to the promotion of DX for clients and society by providing lively experience and value.



Expansion of the Service Business



Enhancing customer experience and operational efficiency in DX solutions through generative AI

Beginning with the hospital-focused DX solution MageOak/iS, we are also contributing to the transformation of business processes in the manufacturing sector with the PLM solution Obbligato.

Press release on November 20, 2024

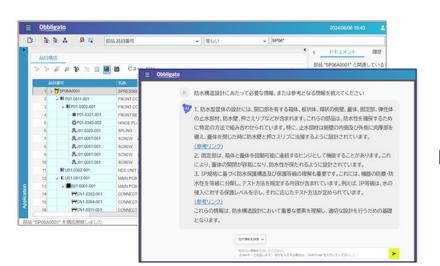
Began sales of the electronic medical record system MegaOak/iS equipped with generative Al

Launched Obbligato with integrated generative Al capabilities





Launched in March 2024





Available from November 2024

Contributing to reforming doctors' working conditions in healthcare settings experiencing severe staffing shortages

Enhancing the sharing of expertise among experienced engineers and improving the efficiency, accuracy, and speed of design operations





NEC is collaborating with Sakura Internet in the generative AI platform domain to meet the demand for services that prioritize reliability and safety.

Press release on November 25, 2024

Sakura Internet's platform for generative AI,*, is implementing NEC generative AI "NEC cotomi". NEC is the first to provide LLM for the platform service



*Press Release: "Sakura Internet Begins Development of Platform Service for Generative AI
- Enabling a Fully Domestic Solution From Cloud Infrastructure to Application"
https://www.sakura.ad.jp/corporate/information/newsreleases/2024/11/25/1968217720/



Developing talent to support AI Transformation

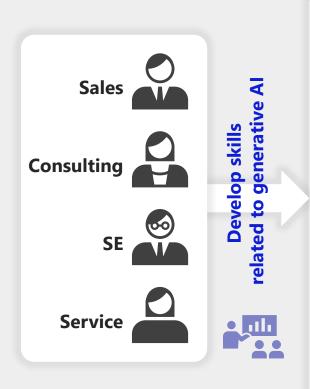


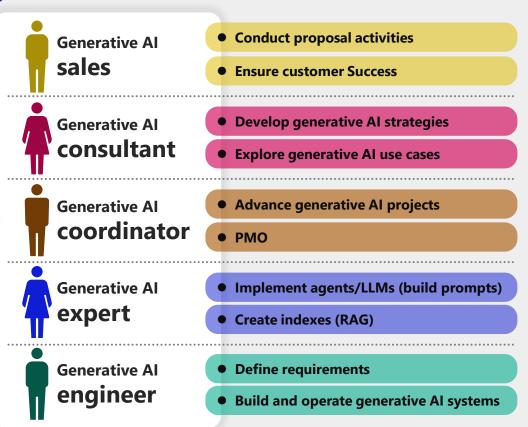
NEC is advancing talent development to support business growth, with 450 individuals having completed the LLM course by October 2024 and plans to increase this figure to 1,000 participants.

The workforce is being expanded, including reskilled personnel, to support the entire digital transformation lifecycle for customers, from planning to implementation and operations

LLM SkillUP STUDIO

450 unique enrollees having completed the course by October



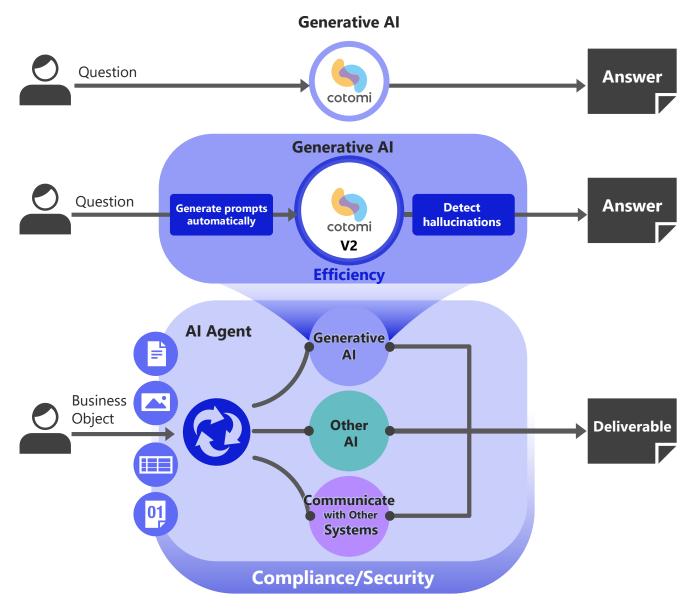


Three advancements

in NEC Generative AI are being harnessed for further business process improvements

- Enhancing AI models for automating complex tasks
- Deploying the NEC Al Agent for streamlined automation
- Expanding capabilities with multimodal support

BluStellar



1 Enhancing AI models

We are enhancing NEC cotomi's world-class Japanese language processing capabilities to further support advanced workflow automation. This initiative targets fields like healthcare and finance, where high levels of accuracy, logical thinking, and efficiency are crucial.

BluStellar Exhibit1

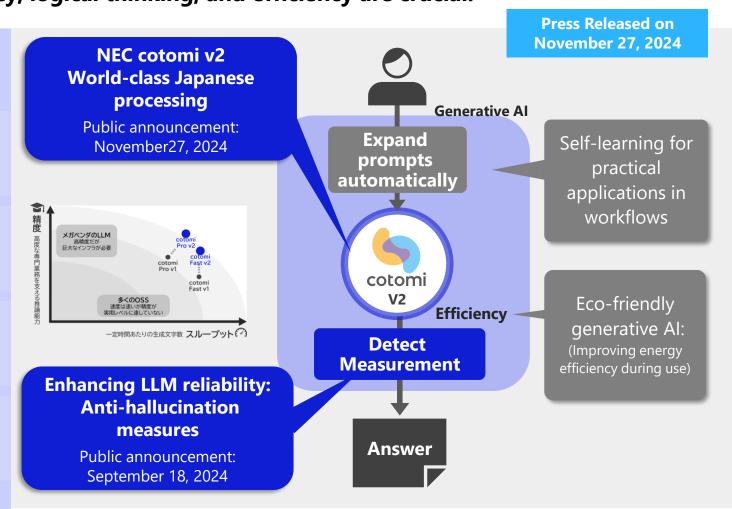
Key points

Highlighted

- Enhance world-class accuracy and speed
- Improve reliability by providing supporting evidence
- Reduce prompt creation burden through self-learning

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Double power efficiency without compromising performance



Deploying the NEC AI Agent for streamlined automation



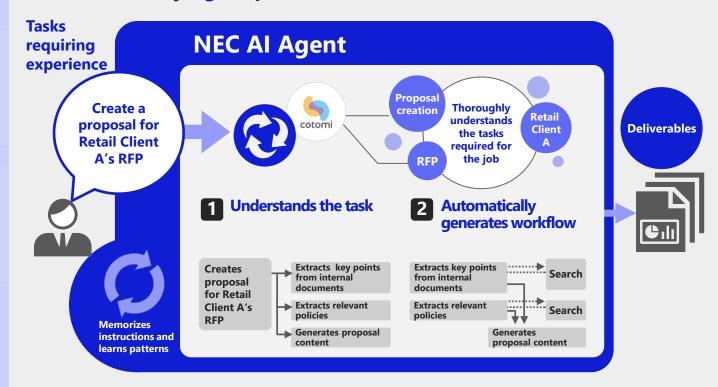
Starting in December, NEC will begin a phased rollout of the NEC AI Agent Service, which enables autonomous enterprise search, positioning us ahead of the competition

Press release on November 27, 2024

Key points

 Autonomously executes business processes with minimal guidance

 Task flow optimization ensures precise and efficient operations The NEC AI Agent independently thinks and solves problems without relying on predefined rules



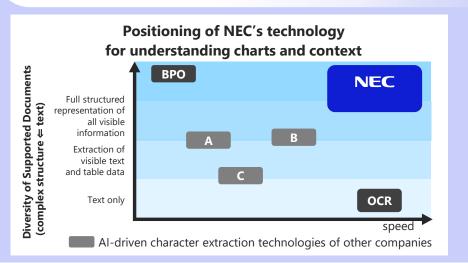
3 Expanding capabilities with multimodal support



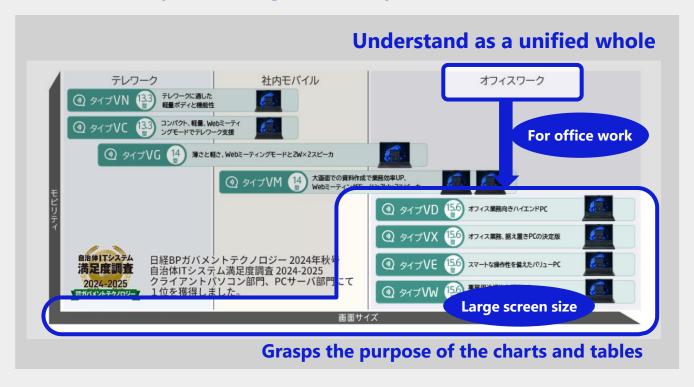
Starting in March, we began providing a feature that uses retrieval-augmented generation (RAG) to harness information from diverse multimodal sources, leveraging our internal expertise to accelerate the automation of specialized tasks.

Key points

- Comprehends the structure of charts and diagrams to accurately interpret the flow of the text
- Recognizes implicit rules within these charts and diagrams to extract precise information



NEC AI Agent allows seamless use of customer-owned data, including charts and tables, without the need for manual review, thereby enhancing the quality of responses.



Addressing AI regulations



Ensuring prompt and effective compliance with increasingly stringent global Al regulations Comprehensive risk management framework as the stringent global Al

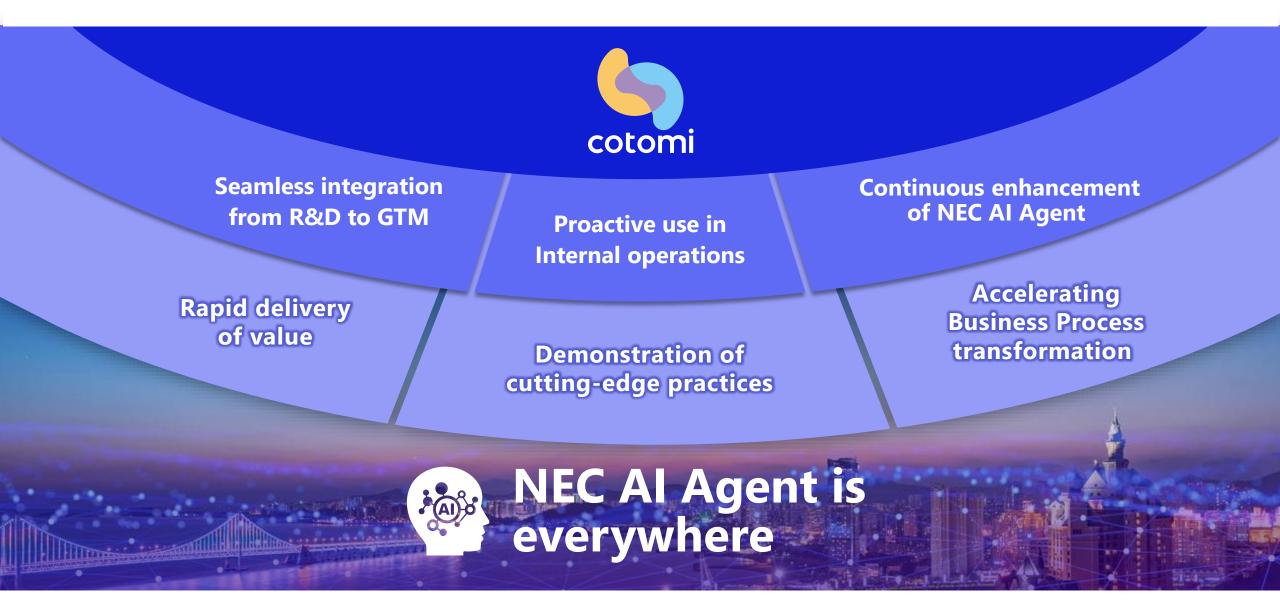
Comprehensive risk management framework Based on the METI's AI Guidelines for Business Appendix

	Risks associated with generative Al	External attack risks	Internal use risks
Solving with technology	Hallucination	N/A	Al Firewall Detecting issues
			Anti-hallucination feature Assists in correcting problems
	Leak of confidential information	Al Firewall Filtering various risks	Technology for handling sensitive information
	Misuse through jailbreaking		N/A
	Blindly trusting disinformation and misinformation	Misinformation analysis technology	
	Reproduction of bias (Prejudice, ethics, etc.)	Al Testing Risk Assessment for generative Al	
Solution with systems	Copyright infringement	Governance development and rule-making	
	Infringement of prescribed licenses and qualifications (Such as medical or legal)		



NEC AI Agent brings to reinvent value chain of customer operations





Contributions to existing businesses through global No.1 technologies

- 1. Shifting towards system integration with Al Agents
- 2. Advancing biometric technologies for use anytime, anywhere
- Visualizing the Earth with satellite communications and advanced image analysis (from disaster prevention to adaptation)



World No.1 biometric authentication technologies



Sustaining world-class expertise in biometrics: face, iris, and fingerprint Ranked No. 1 in the world in benchmark tests conducted by NIST*1(Jan. 2024)



Iris recognition		
World	No.1	
IREX 10	(2022*5)	
IREX 10	(2021)	
IREX IX	(2018)	

Finge	erprint recognition
World	No.1
MINEX PFT/PFT II FpVTE SlapSeg ELFT	(2016,2006) (2013,2009) (2012,2003) (2004) (2007)

Results shown from NIST do not constitute an endorsement of any particular system, product, service, or company by the U.S. government.

^{*1} National Institute of Standards and Technology.

^{*2} FRTE Identification (Jan 2024) Leaderboard Identification (T>0) Achieved No.1 ranking in 4 categories on the leaderboard: Gallery: Mugshot, Probe: Mugshot, N=12000000; Gallery: Visa, Probe: Kiosk, N=1600000; Gallery: Border, Probe: Border ΔT≥10YRS, N=1600000; Gallery: Mugshot, Probe: Mugshot ΔT≥12YRS, N=3000000.

^{*3} FRVT Ongoing 1:N Identification (Aug 2021) Leaderboard Identification (T>0) Achieved No.1 ranking in 2 categories on the leaderboard: Gallery: Mugshot, Probe: Mugshot, N=12000000 and Gallery: Border, Probe: Border ΔT≥10YRS, N=1600000.

^{*4} FRVT Ongoing 1:N Identification (Jan 2022) Leaderboard [Identification (T>0)] Achieved No.1 ranking in 3 categories on the leaderboard: Gallery: Mugshot, Probe: Mugshot, N=12000000; Gallery: Border, Probe: Border ΔT≥10YRS, N=1600000; Gallery: Mugshot, Probe: Mugshot, DT≥12YRS, N=3000000.

^{*5} IREX 10: Identification Track(Sept 2022) Achieved No.1 ranking in 3 categories: Two-eye Accuracy, Single-eye Accuracy, Rank Accuracy.

Market expansion through global No.1 technology



Expand the market to all scenes by enhancing Implementation ability (high performance, small size, light weight, robustness)









robustness (Diverse environmental support)











World's highest performance

Facial recognition









Stop & Go

Walk-through

Gateless

Stress-free



Provide for various scenes

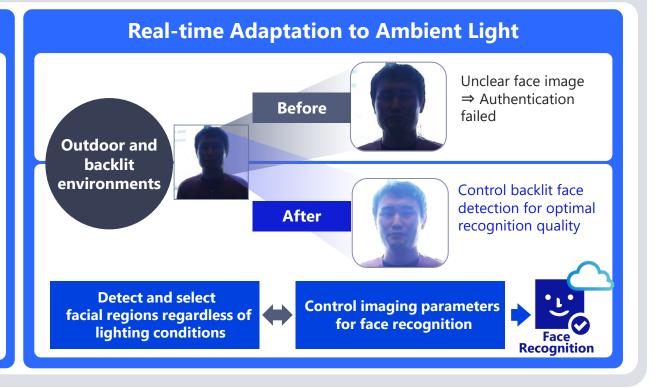


Accelerating widespread adoption through integrated sensors

Lightweight yet maintaining accuracy, the system enables face recognition even in natural light environments, allowing for easy deployment across various sites.

Results of collaboration between NEC and Sony Semiconductor Solutions, Inc. (SSS)

Achieves lightweight design with accurate face detection and feature extraction Al camera Prototype being developed by SSS Face detection Feature extraction Liveness detection Only face matching is performed in the cloud







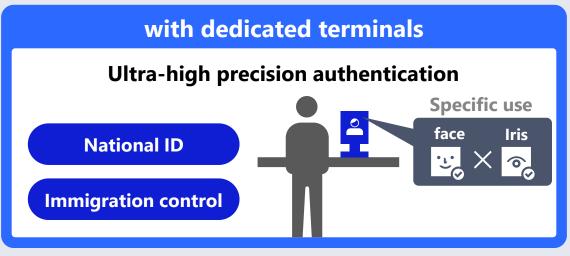
Compact and high-accuracy multimodal authentication

Exhibit

We've achieved iris authentication even with small low-resolution standard cameras. It supports over 10 million users combined with facial authentication.

 By combining the world's No.1* facial and iris authentication, we have achieved multimodal biometric authentication on dedicated terminals, embedded systems and portable devices

Fast and accurate authentication even with low-resolution images, enabling diverse use cases





^{*} FRTE Identification (Jan 2024) 𝒪 Leaderboard [Identification (T>0)] Achieved No. ranking in 4 categories: Gallery: Mugshot, Probe: Mugshot, N=12000000; Gallery: Visa, Probe: Kiosk, N=1600000; Gallery: Border, Probe: Border ΔT≧10YRS, N=1600000: and Gallery: Mugshot, Probe: Mugshot, Probe: Mugshot ΔT≧12YRS, N=3000000

IREX 10: Identification Track(Sept 2022) Achieved No.1 ranking in 3 categories: Two-eye Accuracy, Single-eye Accuracy, Rank Accuracy.

Press released November 2024



Goals of the Biometrics and Video Analytics Business



From individual identity verification to understanding and optimizing individuals, taking into account their surroundings and background, and furthermore, we aim to make personal life more convenient through data linkage and future predictions.

Introving Values Provided

Understanding individuals Personal optimization

Analyze data to understand the past, predict the future, and create new value

and Future Prediction

Gain deeper insights into identified individuals by understanding their surroundings, behaviors, and backgrounds, leading to enhanced personal optimization

Identity Verification

Reception

identify individuals accurately, conveniently, quickly, and reliably.

Access control





Payments

Smart building



Airports and Tourism CX*



Smart retail



Cross-domain

Data integration



XR/Metaverse

Healthcare





Expand use cases



Data Linkage

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Participation in COP29*1 (Climate change countermeasures through communications and AI)

Adaptation to climate change is one of the main themes at COP29. NEC introduced a specific case study of adaptation efforts combining communications and AI.



CTO Nishihara speaks at UNFCCC / MIC Japan Pavilion Seminar

Consideration of climate change adaptation is progressing worldwide.

The key issue going forward is the specific implementation of adaptation measures.

Investment in Climate
Change Solutions by 2030
6.7 trillion dollars*2

Contribution to adaptive measures through analytical techniques using Al

*1 COP United Nations Climate Change Conference

*2 United Nations Framework Convention on Climate Change UNFCCC UNEP/UNDP estimates

Satellite Data Analysis

Satellite image analysis x LLM to quickly assess the damage around the world

Changes can be analyzed over wide areas using pre- and post-disaster images, enabling interactive, detailed damage assessments for each household



● By combining topographical observation data with land and building information, it is possible to predict disaster risks on a global scale.

⇒Simulations visualize the effectiveness of disaster prevention and adaptation strategies for municipalities and companies, as well as support the development of financial products.



Examples of Earth Visualization Applications

Value creation in diverse areas such as disaster prevention and mitigation and carbon neutrality is expected.







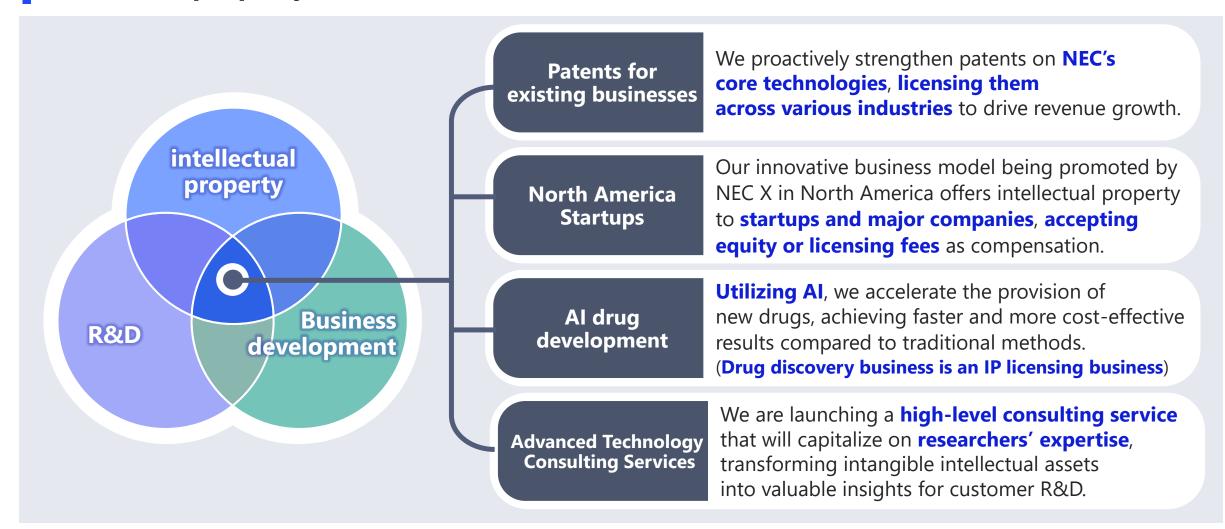


Creation of new growth businesses

- 1. Expanding the intellectual property licensing business (including Al drug development business)
- 2. Progress in various new businesses

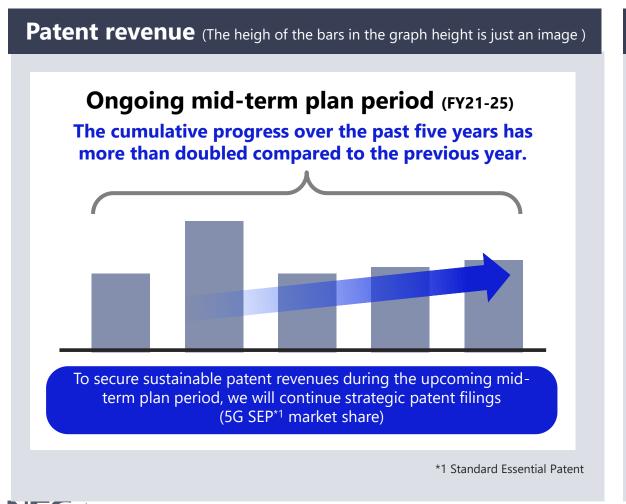
Aiming to expand revenue opportunities from diverse intangible assets

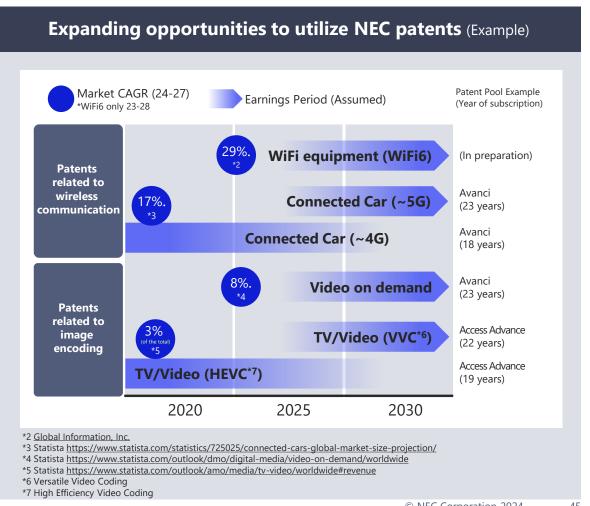
Expand revenues by combining advanced technology x business development x intellectual property know-how



Toward sustainable and stable patent revenues

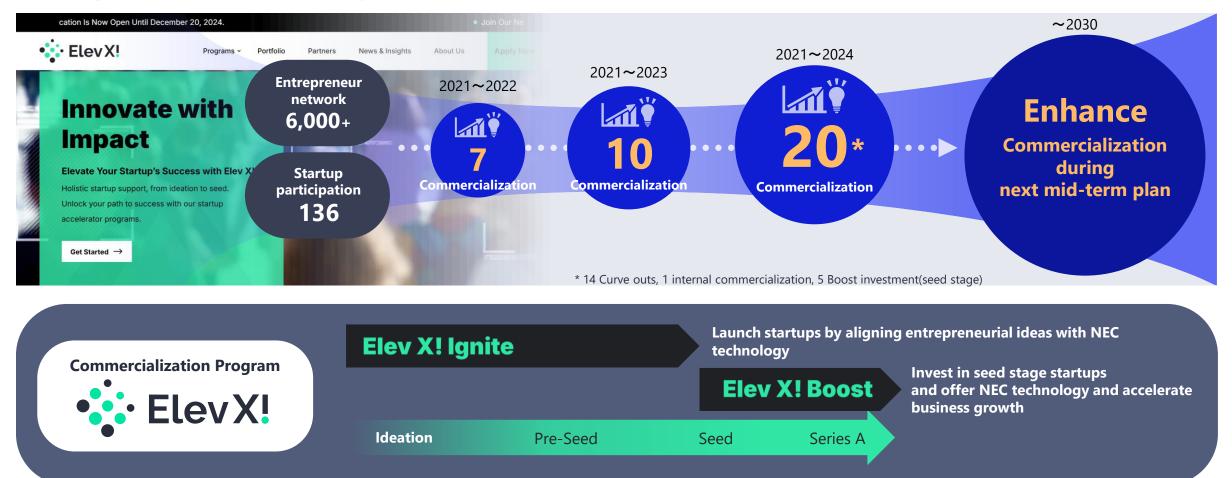
- The opportunities to utilize NEC patents have significantly increased, resulting in patent revenues more than doubling in the current mid-term plan (FY21-25) compared to the previous five years.
- The upcoming mid-term plan aims to stabilize revenues across fiscal years by Strengthening the external relations function and implementing patent pool subscriptions.





NEC X

We are establishing a business model that provides NEC's intellectual property licenses to North American startups and major companies, in exchange for equity and licensing fees. Our goal is to successfully launch this business and pursue further expansion.



Al drug development : New licensing business

Providing solid value through verification from AI-driven drug design to clinical trials. This approach has led to a sustainable licensing business model starting from the completion of pre-clinical trials or Phase II.

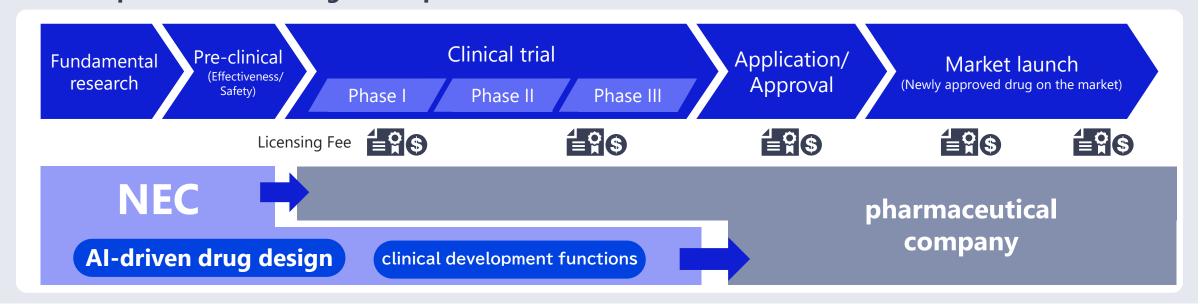
Drug discovery in NEC

Over 20 years of experience in Al-driven pharmaceutical R&D (Amendment of Articles of Incorporation in 2019)

Acquisition of clinical development functions (Acquired through M&A in 2019)

First IT company to secure funding from SCARDA*(2023)

Business potential of AI drug development

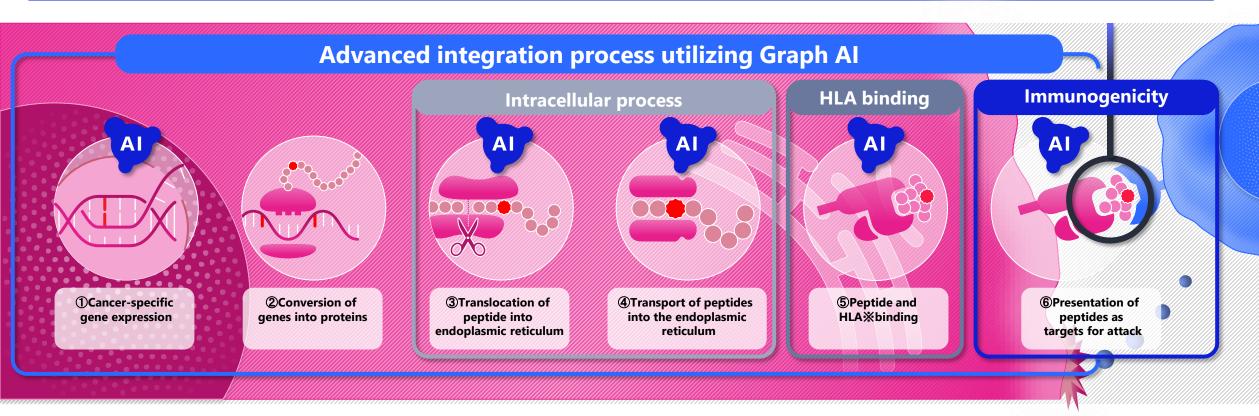


* Strategic Center of Biomedical Advanced Vaccine Research and Development for Preparedness and Response

Al drug development: NEC's strengths in cancer immunotherapy

NEC's uniqueness in using AI for the entire antigen presentation process. We achieve unparalleled accuracy, as validated by clinical trials.

NEC employs AI end-to-end (1)⇒6)



*HLA: Human leukocyte antigen

Al drug development : New Results Announced

NEC has demonstrated its capability in design personalized cancer vaccines by utilizing its proprietary, cutting-edge AI technology.

Personalized neoantigen cancer vaccine TG4050 for head and neck cancer

Transgene and NEC presented 24-month median follow-up data from the ongoing randomized Phase I trial, at SITC 2024

Immune response to head and neck cancer

Without treatment

A 30 % recurrence rate is expected

TG4050
Vaccinated
Remained
recurrence-free

for 24 months



The promising results from the Phase I clinical trial have led to a transition into a Phase II clinical trial.



Creation of new growth businesses

- 1. Expanding the intellectual property licensing business (including Al drug development business)
- 2. Progress in various new businesses

New Businesses to Support Next Growth

Steady progress toward achieving the 2025 Mid-Term Management Plan



51

data analysis

Data Driven DX/dotData

Providing dotData, human resource education services, consulting services, etc.
In the six years since its launch in 2018 through last fiscal year High growth of 88% CAGR

Healthcare and Life Sciences

Fornes Visuas

Visualize future disease risk and health status with AI technology, Providing measurement and testing services to improve lifestyle habits

- Measurement service: Orders received from 9 major Japanese pharmaceutical companies
- Inspection services: Promote local government collaboration and overseas expansion

digital finance Financial Services

Asset Formation Advice and Financial Products Brokerage and sales of financial Products

Capital alliance with Japan Asset Management Co.

SaaS

SaaSPresto

Providing world-proven SaaS Established through a strategic collaboration

between NEC and Vista Equity Partners as an operating company specializing in SaaS

agriculture AgriTech

Achieving Sustainable Agriculture through Al Farming

Developing global markets through a strategic partnership agreement with Sumitomo Corporation

Orchestrating a brighter world

Summary



Overview of NEC's Innovation Creation

Competitive Advantage in Current Businesses

System Integration by AI Agents, expanding the market by the new biometric authentication implementation technology, contributing to carbon reduction through satellite vision AI, and taking advantages of communication technologies to keep our competitive advantages in the current business.

Creation of Next Growth Businesses

With taking advantages of our intellectual properties to new business models, we are to achieve the business value of 300 billion yen in FY2025.

We aim to contribute to 10% of the profits in the next medium-term management plan by next growth businesses.

Research & Development



Intellectual Property Activities



New Business Development



*1 DGDF: Digital Government, Digital Finance *2 DID: Digital ID *3 DDX: Data Driven DX

